

Open
**FOR
BUSINESS**





A New Vision for the
Finger Lakes
Economy

**Regional Economic
Development Councils**
Putting New York Back to Work



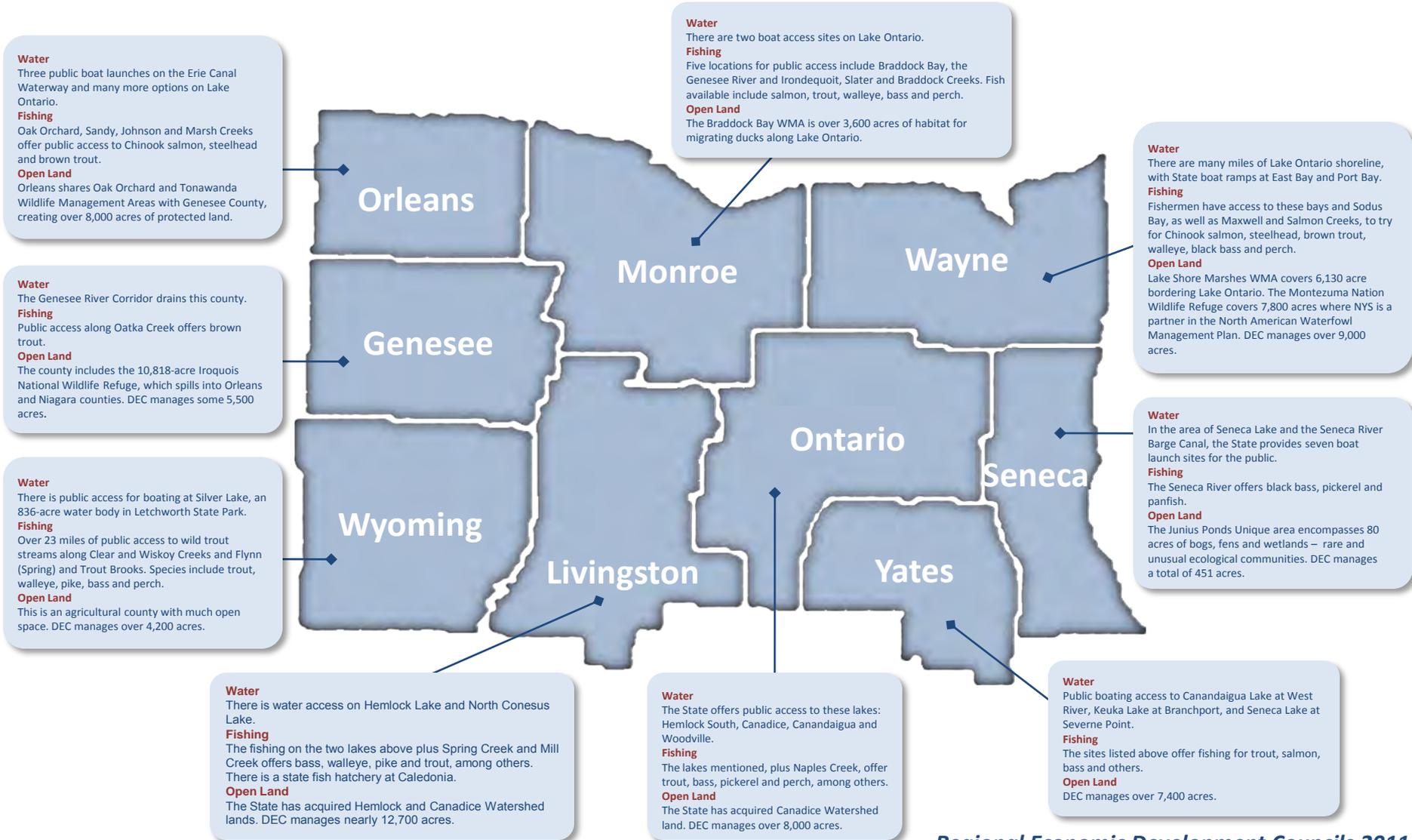
Governor Andrew M. Cuomo
Lieutenant Governor Robert J. Duffy

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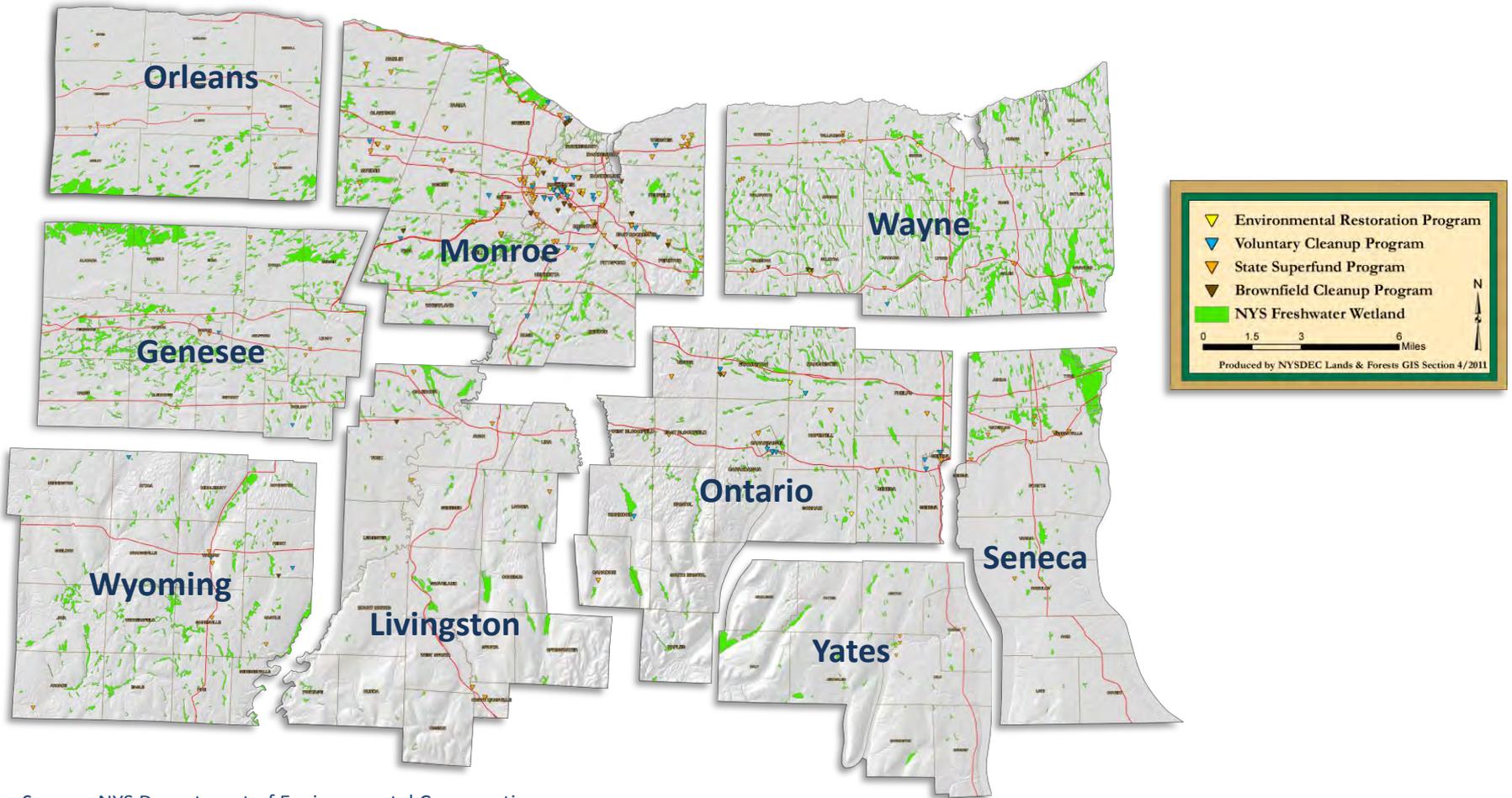
- 
- A large, wide waterfall cascades down a rocky ledge, creating a misty spray at the bottom. The water is a vibrant turquoise color. In the foreground, a paved walkway with a metal railing runs along the edge of the waterfall. Several people are standing on the walkway, looking towards the waterfall. The background shows a lush, green landscape with trees and a small building in the distance.
- Environmental Overview
 - Infrastructure
 - Real Estate
 - Culture, Tourism, and Quality of Life

Environmental Overview



Environmental Overview

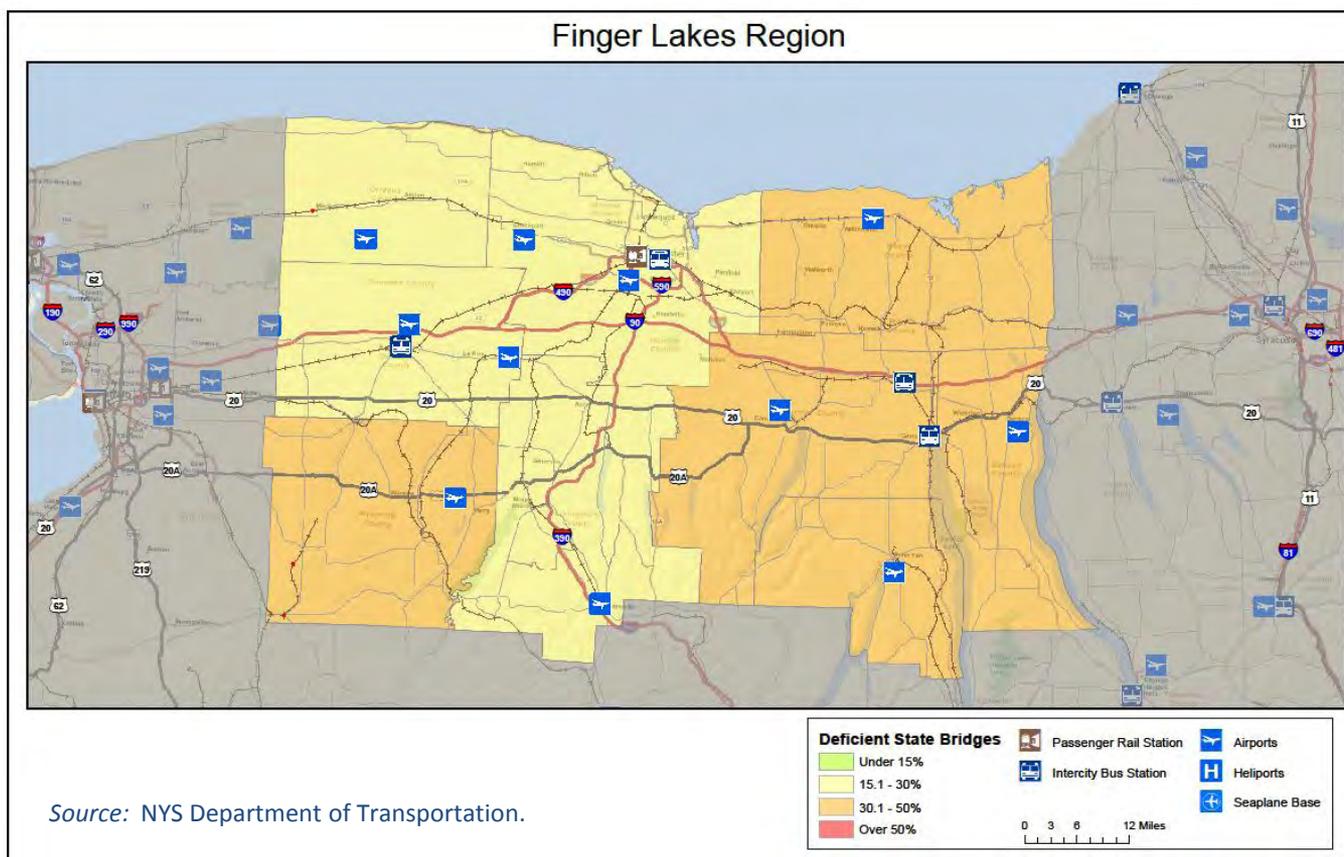
Environmental Map



Source: NYS Department of Environmental Conservation.

Infrastructure

Transportation Indicators



Infrastructure



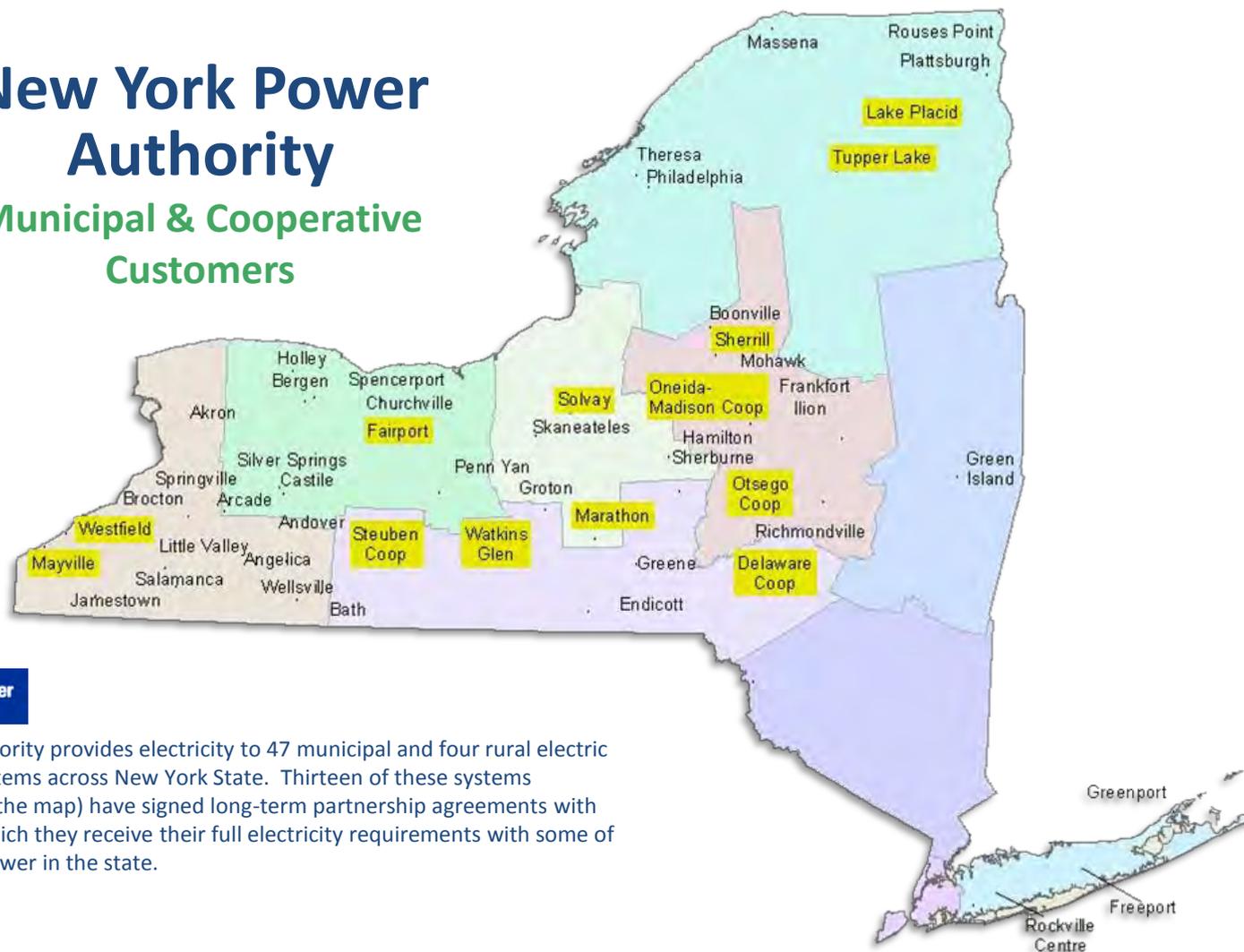
Finger Lakes 2008 Clean Water and Sewer Infrastructure Needs Survey

County	Amount
Genesee	\$9,638,701
Livingston	\$77,150,463
Monroe	\$251,154,672
Ontario	\$57,451,411
Orleans	\$49,754,727
Seneca	\$854,589
Wayne	\$30,012,034
Wyoming	\$10,919,775
Yates	\$2,755,904
Total	\$492,692,276

Source: NYS Environmental Facilities Corporation; Community-reported data.

Infrastructure

New York Power Authority Municipal & Cooperative Customers



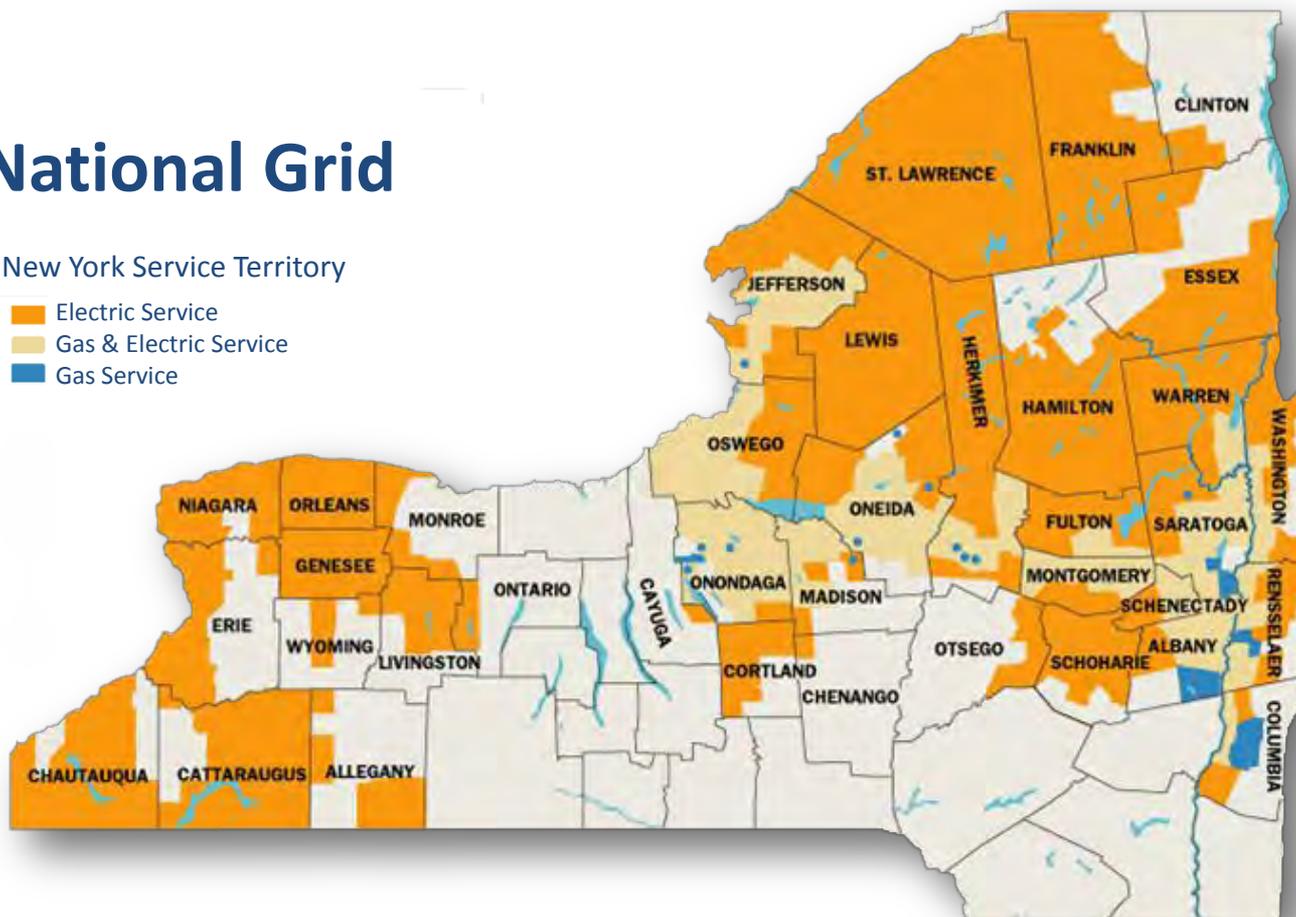
The Power Authority provides electricity to 47 municipal and four rural electric cooperative systems across New York State. Thirteen of these systems (highlighted on the map) have signed long-term partnership agreements with NYPA, under which they receive their full electricity requirements with some of the cheapest power in the state.

Infrastructure

National Grid

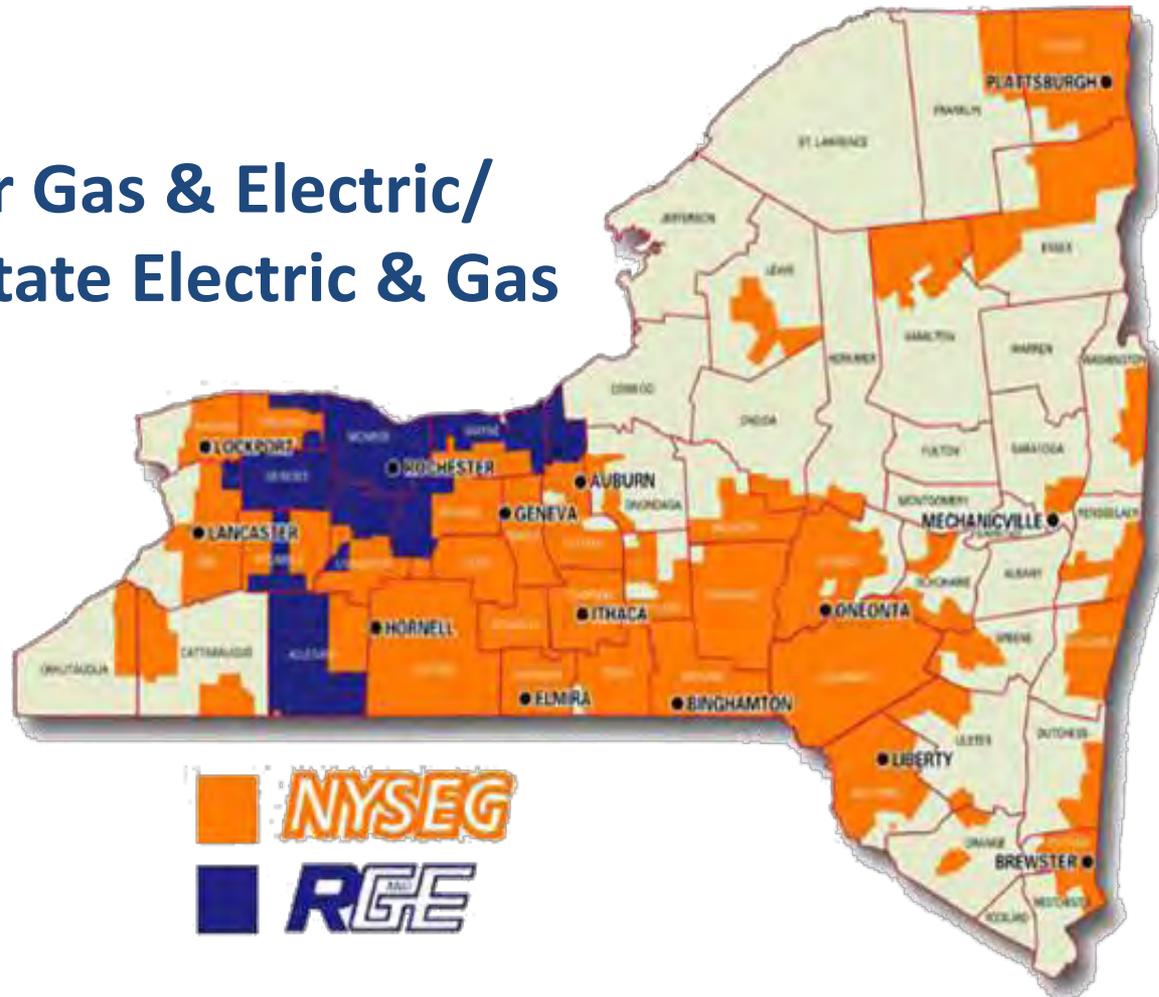
New York Service Territory

- Electric Service
- Gas & Electric Service
- Gas Service



Infrastructure

Rochester Gas & Electric/ New York State Electric & Gas



Real Estate

Median Sales Price of Existing Single-Family Homes

Fourth Quarter 2010 compared to Fourth Quarter 2008

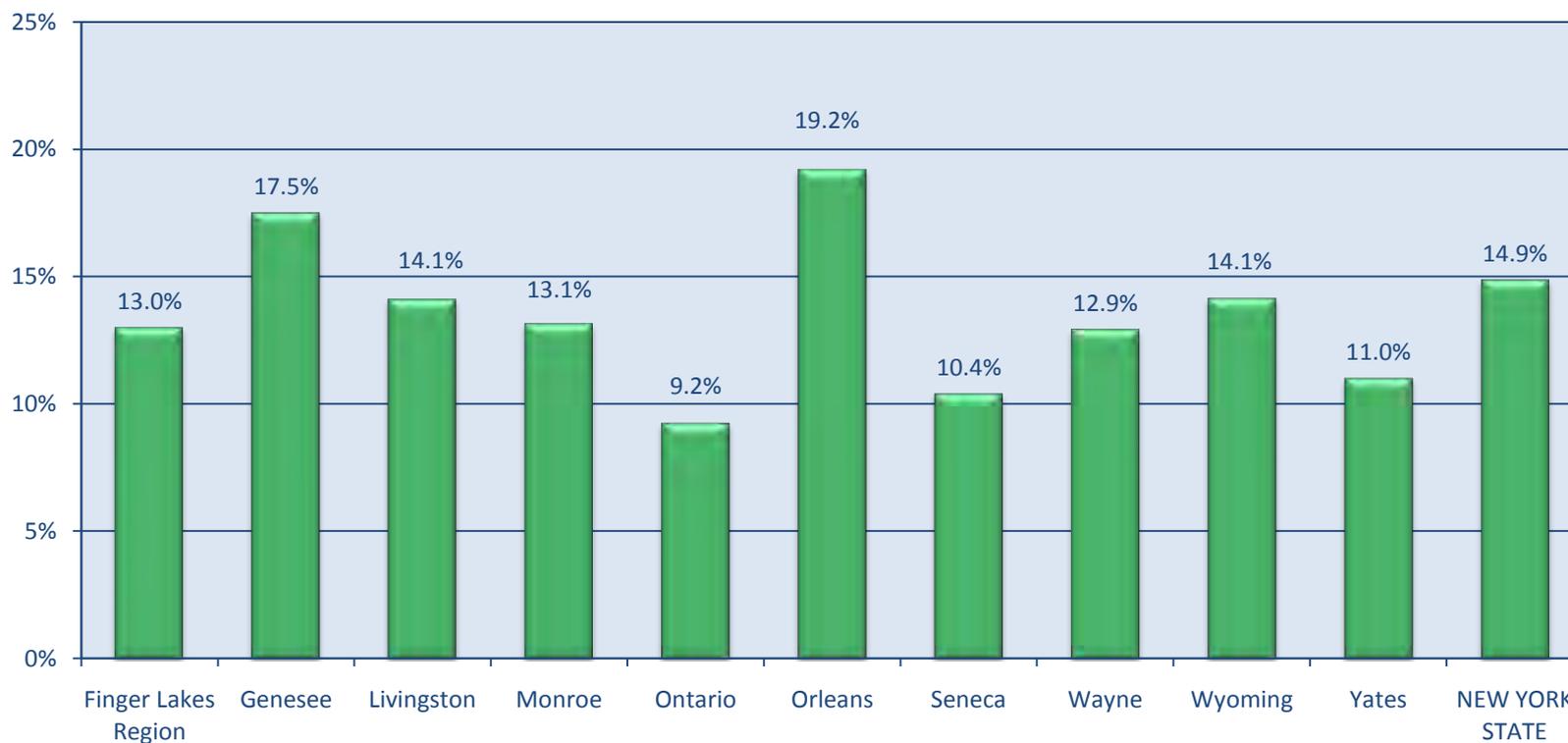
County	4th Quarter 2010p	Percent Change 4Q 2008 to 4Q 2010
Genesee	\$100,250	10.2%
Livingston	\$118,500	27.8%
Monroe	\$126,450	10.0%
Ontario	\$126,900	5.8%
Orleans	\$80,450	-5.2%
Seneca	\$83,000	-12.6%
Wayne	\$109,900	9.9%
Wyoming	\$85,750	-1.4%
Yates	\$116,000	5.5%

Source: NYS Homes & Community Renewal, NYS Association of Realtors



Real Estate

Pre-foreclosure Filings in 2010 as Percent of Loans Originated (2004-2009)



Source: NYS Homes & Community Renewal

Real Estate

Housing Report Card (2006 – 2010)

County	Rental Preservation Units	New Construction of Rental Units	Homeowner Improvement Units	Homebuyer Assistance Units
Genesee	158	43	504	169
Livingston	148	24	533	176
Monroe	4,670	1,276	3,517	2,596
Ontario	1,179	272	324	174
Orleans	81	34	327	64
Seneca	158	68	301	48
Wayne	132	196	456	223
Wyoming	125	48	513	77
Yates	24	0	238	79
Total	6,675	1,961	6,713	3,606

Note: NYS Homes and Community Renewal records the affordable housing units assisted by programs administered by HCR, the New York State Office of Temporary Disability Assistance and the New York State Office of Mental Health.

Rental Preservation Units – HCR-supported units that have either had their affordability period extended for existing and future tenants or assistance for moderate to gut rehabilitation of existing, aging affordable housing which also extends the affordability period.

Source: NYS Homes & Community Renewal.



Real Estate

Affordable Housing Coverage Rate

County	Number of Renters at or Below 50% of AMI	Renter Coverage Rate	Number of Owners at or Below 50% of AMI	Homeowner Coverage Rate
Genesee	3,000	6.7%	2,290	29.4%
Livingston	3,050	5.6%	2,365	30.0%
Monroe	46,530	12.8%	25,010	24.4%
Ontario	4,820	30.1%	3,440	14.5%
Orleans	2,060	5.6%	2,130	18.4%
Seneca	1,060	21.3%	1,295	26.9%
Wayne	4,525	7.2%	4,350	15.6%
Wyoming	1,235	14.0%	1,880	31.4%
Yates	940	2.6%	1,100	28.8%
Total	67,220	12.8%	43,860	23.5%

Notes: The HCR Affordable Housing Renter and Homeowner Coverage Rate is a way of measuring the proportion of low-income residents in a county impacted by HCR programs funded 2006-2010.

AMI – Area Median Income is the midpoint family income for a metropolitan area or a non-metropolitan county calculated each year by the US Department of Housing and Urban Development for use in determining eligibility for housing programs.

Source: NYS Homes & Community Renewal, 2009 HUD Comprehensive Housing Affordability Strategy (CHAS) Data Book.



Real Estate

Housing and Affordability Indicators

County	Percent of Units that are Renter Occupied	Percent of Housing Units Built Before 1940	Percent of Renters with 'Severe Cost Burden'	Percent of Owners with 'Severe Cost Burden'	Percent of Residential Addresses that are Vacant
Genesee	26.4%	41.8%	24.3%	8.1%	1.8%
Livingston	23.5%	34.8%	24.3%	9.0%	1.2%
Monroe	32.7%	29.6%	28.7%	8.8%	3.4%
Ontario	24.8%	32.5%	22.6%	7.5%	2.1%
Orleans	23.9%	46.2%	21.2%	10.9%	2.6%
Seneca	22.2%	36.6%	17.7%	8.0%	2.4%
Wayne	23.1%	35.9%	25.8%	7.6%	1.4%
Wyoming	22.2%	47.3%	16.7%	8.4%	2.0%
Yates	23.2%	38.4%	11.4%	10.6%	1.5%

'Severe cost burden' is spending more than 50% of their gross income on housing costs.

Source: NYS Homes & Community Renewal, Quarter 3 2010 HUD Aggregated United States Postal Service Data, 2009 HUD CHAS Data Book.



Culture, Tourism and Quality of Life

Finger Lakes Economic Impact of Visitor Spending in 2009

County	Amount in Millions
Genesee	\$ 78.9
Livingston	\$ 36.9
Monroe	\$ 887.2
Ontario	\$ 164.6
Orleans	\$ 9.9
Seneca	\$ 41.5
Wayne	\$ 432.2
Wyoming	\$ 32.8
Yates	\$ 53.3

Source: Tourism Economics, 2009

Culture, Tourism and Quality of Life



Finger Lakes State Parks and Historic Sites 2009 Annual Attendance

Letchworth State Park	622, 147	Seneca Lake	186,237
Hamlin Beach	271,309	Sampson	173,894
Lakeside Beach	70,411	Chimney Bluffs	108,828
Darien Lakes	59,639	Ganondagan	35,003

***Total attendance at the region's 24 parks and historic sites:
2 million***

Source: NYS Office of Parks, Recreation & Historic Preservation.

Culture, Tourism and Quality of Life



Finger Lakes State Parks and Historic Sites

Economic Impact

An economic impact study estimates that in 2008-09, nearly 700 jobs were created and more than \$58 million in local economic activity was generated by State Parks in the five counties of Orleans, Genesee, Wyoming, Livingston, and Monroe.

Quality of Life

The recreational and natural resources created by the area's parks and historic sites benefit this region by:

- Maintaining the state's ecosystem and biodiversity
- Providing opportunities for recreation
- Reducing the negative effects from pollution
- Improving health outcomes
- Preserving areas of historic importance
- Influencing business location decisions by making the community a better place to live

**Source, The NYS Park System: An Economic Asset to the Empire State: Political Economy Research Institute, Univ. of Mass, Amherst, March, 2009*

Culture, Tourism and Quality of Life



Highlights of Finger Lakes State Parks and Historic Sites

- **Letchworth**
Renowned as the “Grand Canyon of the East,” it includes 3 major waterfalls and the Genesee River gorge.
- **Seneca Lake’s popular spray-ground**
The first of its kind in a state park with over 100 water jets that spontaneously spray water.
- **Sonnenberg Gardens and Mansion**
It is one of the nation’s most extensively preserved country estates from the Victorian era.

Culture, Tourism and Quality of Life



Finger Lakes State Parks and Historic Sites Regional Capital Needs

The backlog of capital projects in the Finger Lakes area is estimated to exceed \$119 million

High Impact Projects

- **Letchworth State Park**
Reconstruct closed South Swimming pool complex \$4.3 million
- **Ganondagan State Historic Site**
Construct a Native American Arts and Education Center \$1.7 million
- **Genesee Valley Greenway**
Continue rehabilitation of the multi-county Greenway Trail \$10 million

Source: NYS Office of Parks, Recreation & Historic Preservation.

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- A blurred background image showing a busy street scene with several pedestrians walking. The image is faded and serves as a backdrop for the text.
- Major Projects
 - Globalization
 - Changing Demographics
 - Workforce and Education
 - Industry Structure and Concentration

Major Projects



Major Economic Development Projects

Eastman Business Park

- 25 companies now occupy the Park
- Shove-ready sites and available buildings
- Readily available infrastructure – sewer, water, power, rail
- Technology collaboration opportunities

Midtown Rising

- Demolish & redevelop 1.5 million square feet of blighted office and retail space in Rochester
- \$55 million in state funding, additional city funding
- Will create six or seven new development sites
- Two development projects: PAETEC headquarters and Christa Morgan mixed-use project

Axcess Ontario

- 217-mile dark fiber ring in Ontario County
- Existing and new businesses are expanding because of access created by this broadband system

Genesee Valley Agri-Business Park

- New business park in Genesee County targeting food processing
- Alpina Foods, a South American yogurt company, has committed to expanding here
- Park will have all infrastructure and access to agriculture resources of the region

Major Projects



Key Regional Assets

The Finger Lakes Region is named for the geographically unique and much-treasured bodies of water found in the southern counties. The Region has nine counties and is anchored by the City of Rochester, the third largest city in NYS. It has the logistical advantage of being located within a day's travel of ten of the largest cities in North America, including both American and Canadian markets. Business and quality of life advantages make the Region an endearing place to live.

- Acclaimed high "Intellectual Density Quotient"
- Leading technology companies and resources, entrepreneurship
- 19 colleges and universities, including advanced health care facilities
- Leader in agricultural production and food processing, including wineries, fruit, dairy, and cash crops.
- Attractive quality of life with many tourism attractions, recreational opportunities and cultural attributes

Major Projects

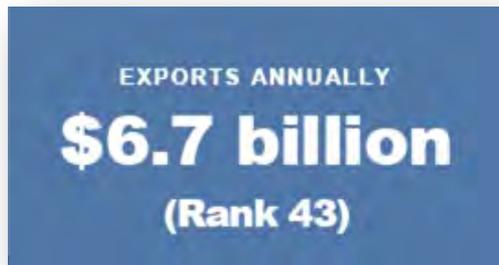


Regional Issues/Challenges

- Infrastructure improvements needed – water, sewer, broadband.
- Urban and suburban central business district revitalization
- Retain workforce, including young professionals
- Promote more technology commercialization and entrepreneurship
- Stem the loss of area manufacturing
- Advance research capabilities

Globalization

Rochester MSA at a Glance



Notes: The Rochester MSA is the five-county region of Livingston, Monroe, Ontario, Orleans, and Wayne. The rankings are out of the 100 largest MSAs in the U.S.
GMP = Gross Metropolitan Product
Source: Brookings Institution

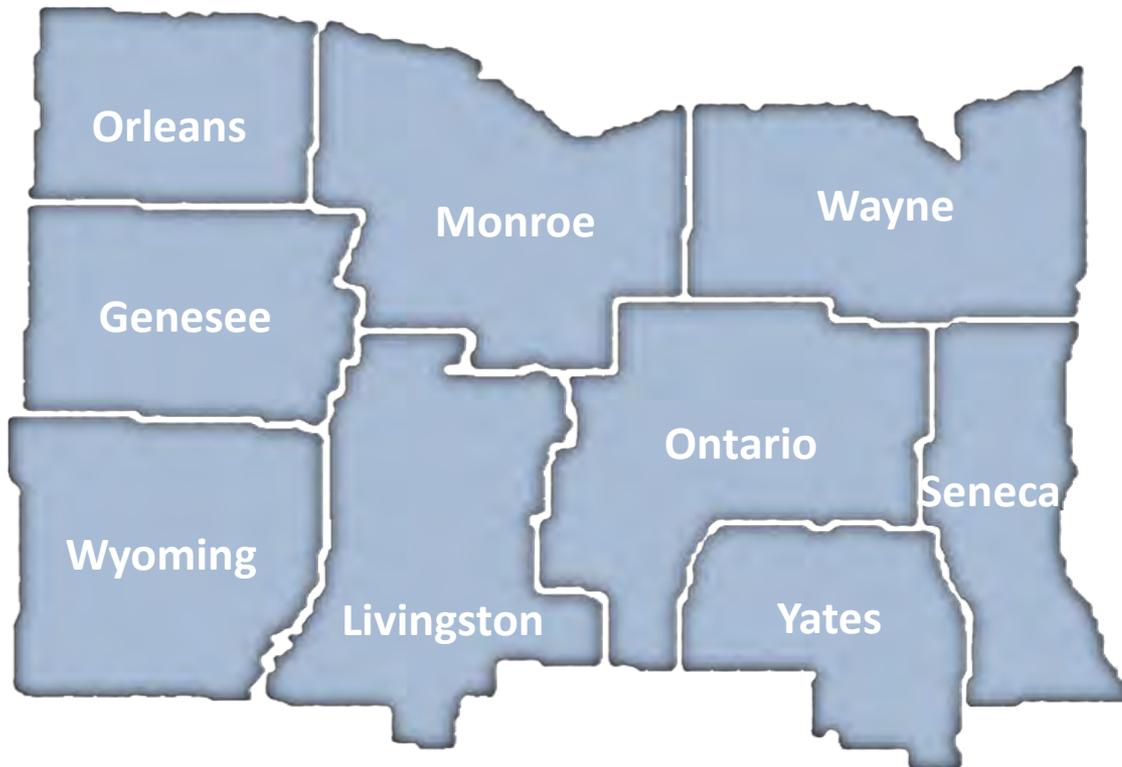
Globalization

Rochester MSA's Key Export Indicators for 2008

	Metro	Metro Rank	100 Largest Metro Areas	United States
Exports (\$ billions)	\$6.7	43	\$1,037	\$1,609
Exports as a share of GMP	12.1%	34	10.3%	11.4%
Number of export-related jobs	60,332	38	7,688,744	11,854,390
Annual real growth rate of exports, 2003-2008	4.2%	91	8.7%	9.2%
Average wages in leading export industry	\$62,317	53	\$66,449	\$45,563
Number of export clusters	10	6	6.7	N/A
Percentage of exports sold to Brazil, India and China	9.0%	26	8.6%	8.8%

Source: Brookings Institution

Changing Demographics

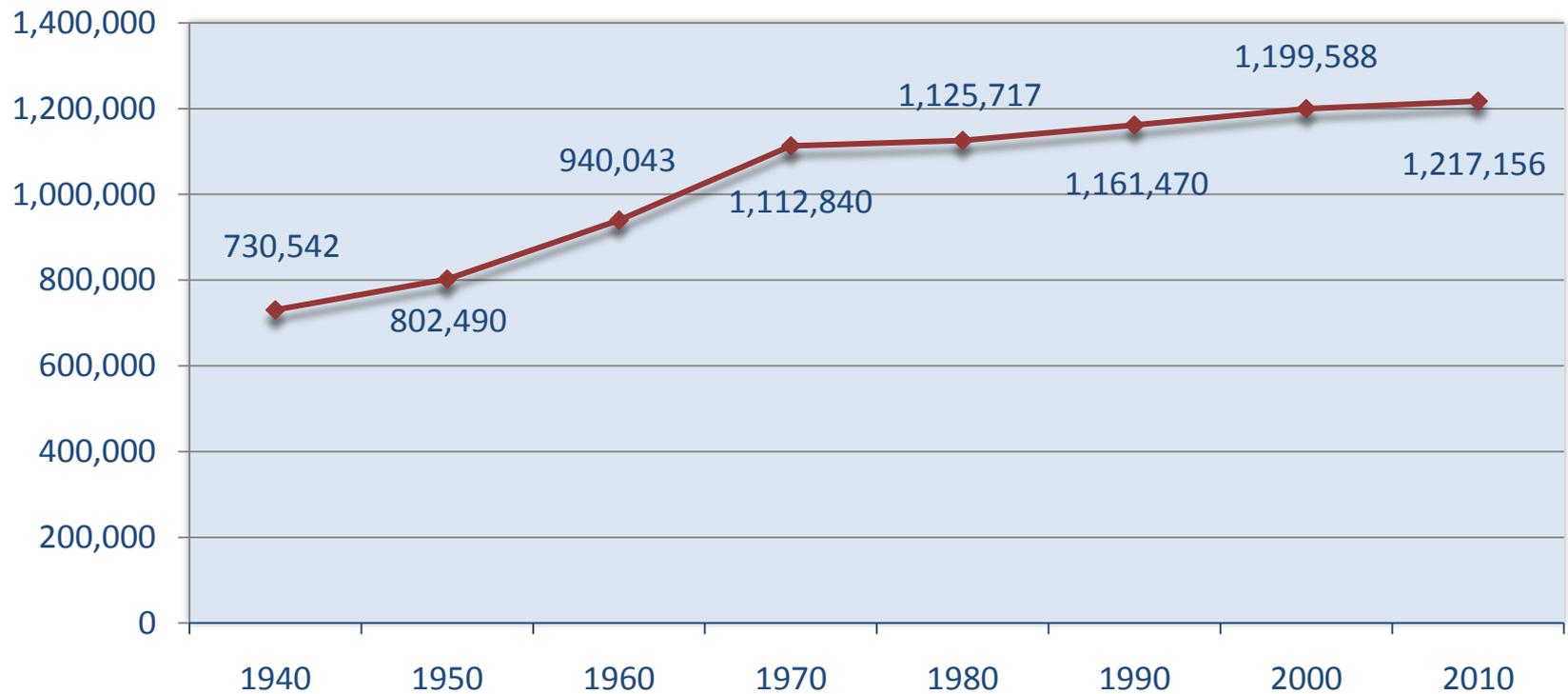


- The nine-county Finger Lakes Region grew 1.5% from 2000 to 2010, the 6th highest rate of growth of New York State's 10 regions.
- Three counties lost population: Genesee, Orleans, and Wyoming. Ontario and Seneca were the 4th and 7th fastest growing counties, growing 7.7% and 5.7% respectively. Others increased moderately or stayed the same: Livingston (1.7%), Monroe (1.2%), Yates (3.0%), and Wayne (0.0%)
- All four Finger Lakes cities declined in population: Rochester (-4.2%), Batavia (-4.9%), Canandaigua (-7.6%), and Geneva (-2.6%).
- The Finger Lakes regional ethnic composition is 80.0% white, 10.5% black, 5.7% Hispanic, and 2.3% Asian.



Changing Demographics

Population of the Finger Lakes, 1940-2010



Source: Empire State Development, State Data Center.

Changing Demographics

Finger Lakes Socioeconomic Profile

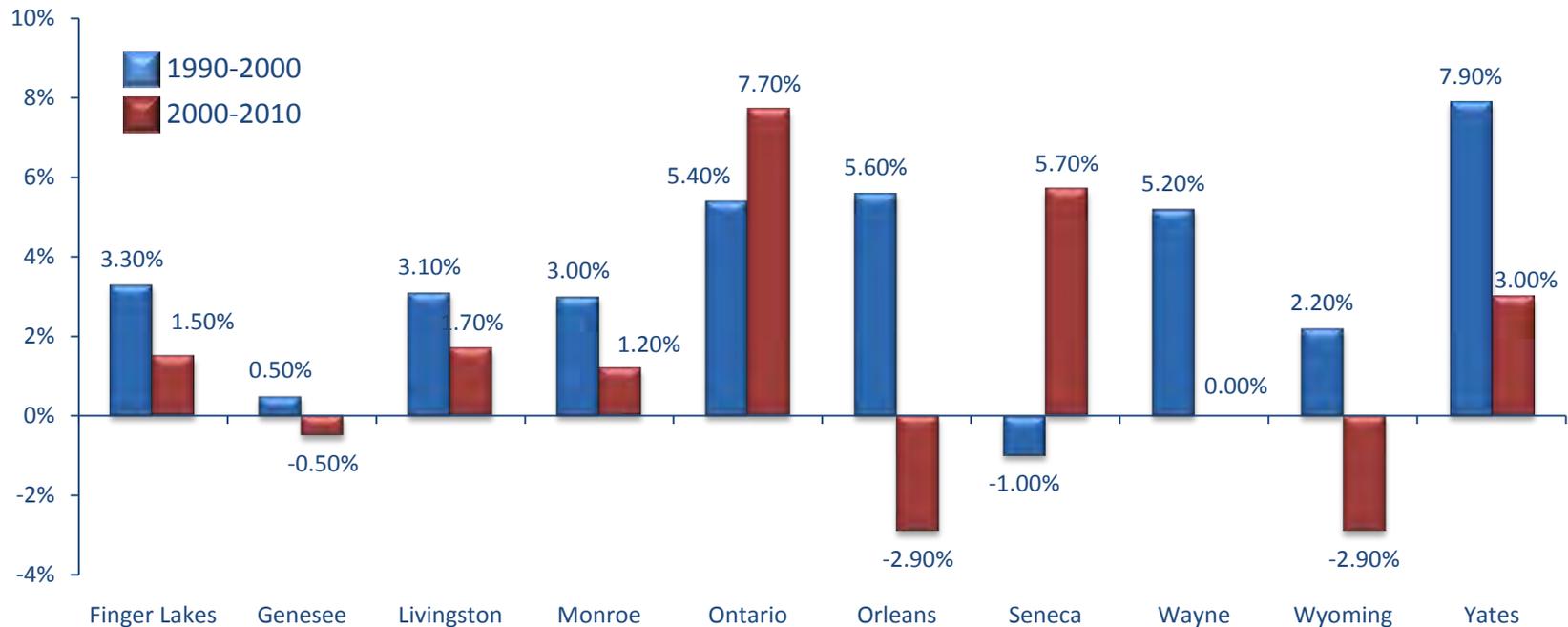
	Percent of Population Above 61 Years Old	Poverty Rate	Median Household Income
United States	16.2%	13.5%	\$51,425
New York State	16.7%	13.8%	\$55,233
Finger Lakes Region	17.7%	12.2%	\$50,899
Genesee County	19.0%	11.1%	\$48,197
Livingston County	17.1%	12.3%	\$51,698
Monroe County	17.2%	13.1%	\$51,105
Ontario County	19.3%	8.0%	\$55,300
Orleans County	17.8%	12.7%	\$46,418
Seneca County	19.3%	13.4%	\$45,571
Wayne County	18.0%	11.0%	\$52,351
Wyoming County	17.0%	10.5%	\$48,943
Yates County	20.5%	13.0%	\$44,947

Source: Empire State Development, State Data Center. Age data is from 2010; poverty and income are from 2009.



Changing Demographics

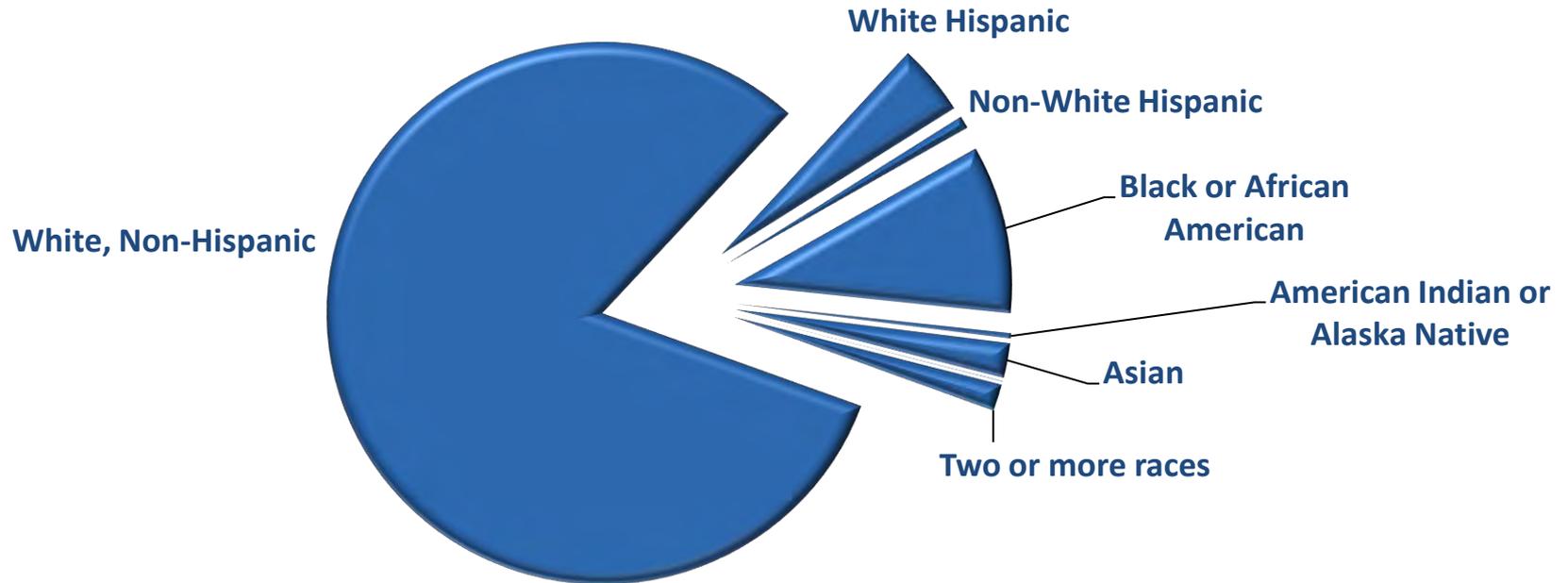
Population Change 1990-2000 compared to 2000-2010 Finger Lakes Region, by County



Source: Empire State Development, State Data Center.

Changing Demographics

Finger Lakes 2010 Race/Ethnicity Population



Source: Empire State Development, State Data Center.

Changing Demographics

Finger Lakes Hispanic/Latino Population

Finger Lakes Region	2000	2010	% Change
Genesee			
Hispanic/Latino	904	1,616	78.8%
Non-Hispanic/Non-Latino	59,466	58,463	-1.7%
Livingston			
Hispanic/Latino	1,459	1,802	23.5%
Non-Hispanic/Non-Latino	62,869	63,591	1.1%
Monroe			
Hispanic/Latino	39,065	54,005	38.2%
Non-Hispanic/Non-Latino	696,278	690,339	-0.9%
Ontario			
Hispanic/Latino	2,149	3,679	71.2%
Non-Hispanic/Non-Latino	98,075	104,252	6.3%
Orleans			
Hispanic/Latino	1,719	1,757	2.2%
Non-Hispanic/Non-Latino	42,452	41,126	-3.1%

Finger Lakes Region	2000	2010	% Change
Seneca			
Hispanic/Latino	659	952	44.5%
Non-Hispanic/Non-Latino	32,683	34,299	4.9%
Wayne			
Hispanic/Latino	2,263	3,476	53.6%
Non-Hispanic/Non-Latino	91,502	90,296	-1.3%
Wyoming			
Hispanic/Latino	1,278	1,244	-2.7%
Non-Hispanic/Non-Latino	42,146	40,911	-2.9%
Yates			
Hispanic/Latino	228	421	84.6%
Non-Hispanic/Non-Latino	24,393	24,927	2.2%

Source: Empire State Development, State Data Center.

Changing Demographics

In-Migration (to Finger Lakes Region)

Year	In-Migration	Percent of Population
2008	21,583	1.8%

Top Migratory Regions	In-Migrants
Erie County	1,641
Foreign – Other	914
Steuben County	710
Onondaga County	577
Niagara County	388

Out-Migration (from Finger Lakes Region)

Year	Out-Migration	Percent of Population
2008	24,461	2.1%

CTop Migratory Regions	Out-Migrants
Erie County	1,658
Steuben County	554
Onondaga County	504
Niagara County	460
Wake County, NC	297

Source: EMSI Strategic Advantage Model.



Changing Demographics

Educational Attainment in the Finger Lakes Region

Area	Percent of Adults with At Least a Bachelor's Degree	Percent of Adults with a Graduate Degree
Finger Lakes Region	29.4%	12.3%
State	31.8%	13.6%
Nation	27.5%	10.1%

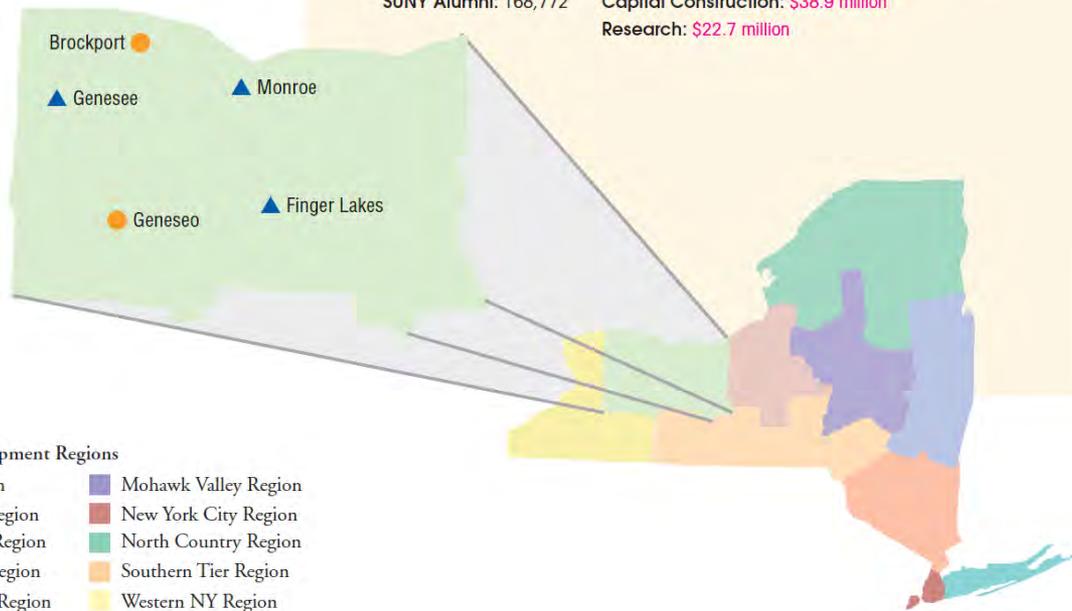
Source: Empire State Development, State Data Center; American Community Survey 2005-2009.
 Note: 'Adults' are at least 25 years old.

Workforce and Education



SUNY's Impact on Finger Lakes Region

Campuses: 5	Degrees Since Inception: 250,682
Enrollment: 39,008	Total All Funds Expenditures: \$342.3 million
Employees: 6,577	Payroll: \$186.2 million
SUNY Alumni: 168,772	Capital Construction: \$38.9 million
	Research: \$22.7 million



Economic Development Regions

- | | |
|-----------------------|------------------------|
| ■ Capital Region | ■ Mohawk Valley Region |
| ■ Central NY Region | ■ New York City Region |
| ■ Finger Lakes Region | ■ North Country Region |
| ■ Long Island Region | ■ Southern Tier Region |
| ■ Mid-Hudson Region | ■ Western NY Region |

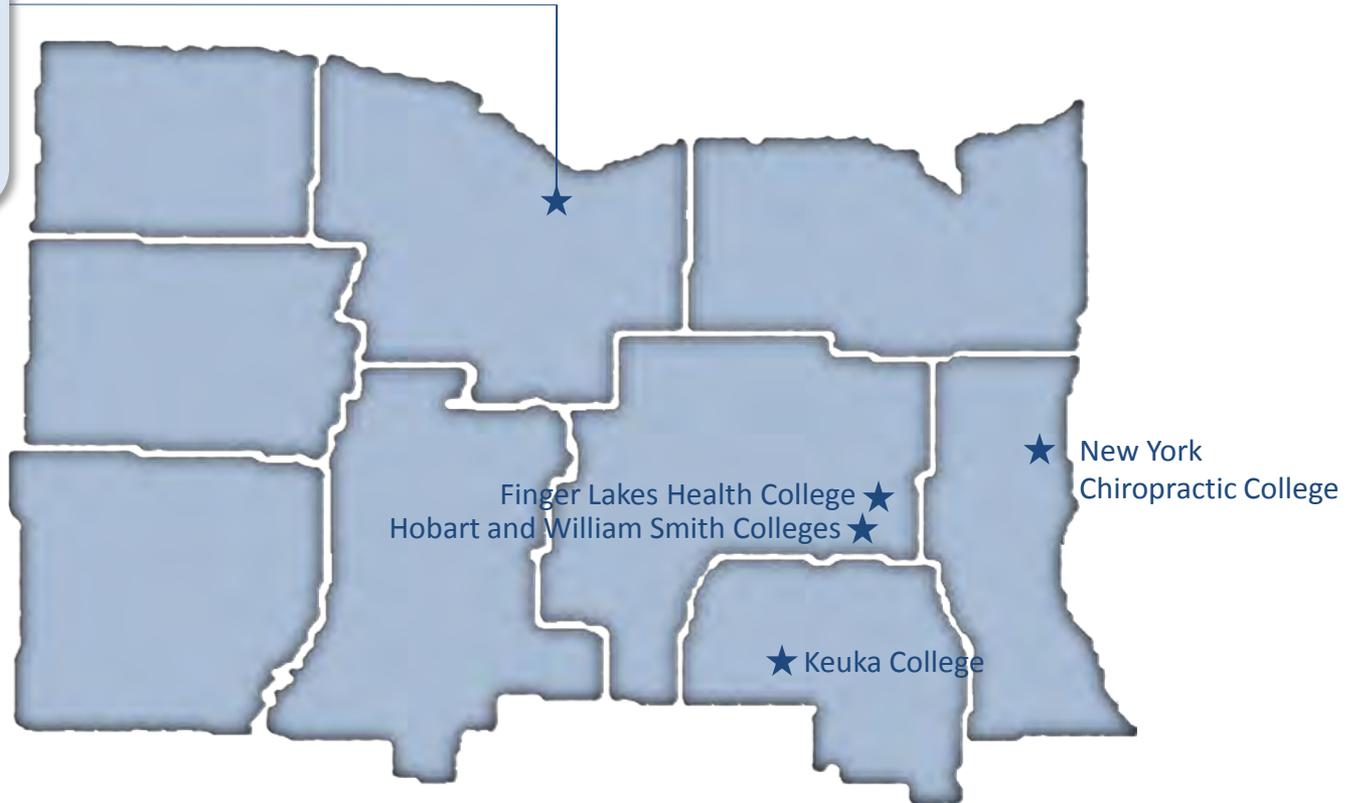
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|--|
| ■ University Centers and Doctoral Degree Granting Institutions |
| ● University Colleges ★ Technology Colleges ▲ Community Colleges |

Workforce and Education

Finger Lakes Private, Not-for-Profit Colleges and Universities

Rochester

- Nazareth College
- Roberts Wesleyan College
- Rochester Institute of Technology
- St. John Fisher College
- University of Rochester



Workforce and Education

Finger Lakes Labor Market

Local Area Unemployment Statistics

Finger Lakes	May 2011	April 2011	May 2010
Labor Force	612,200	607,000	609,900
Unemployment	43,600	43,900	47,300
Local Unemployment Rate	7.1%	7.2%	7.8%
NY State Unemployment Rate	7.8%	7.6%	8.3%
U.S. Unemployment Rate	8.7%	8.7%	9.3%

Note: Data not seasonally adjusted.

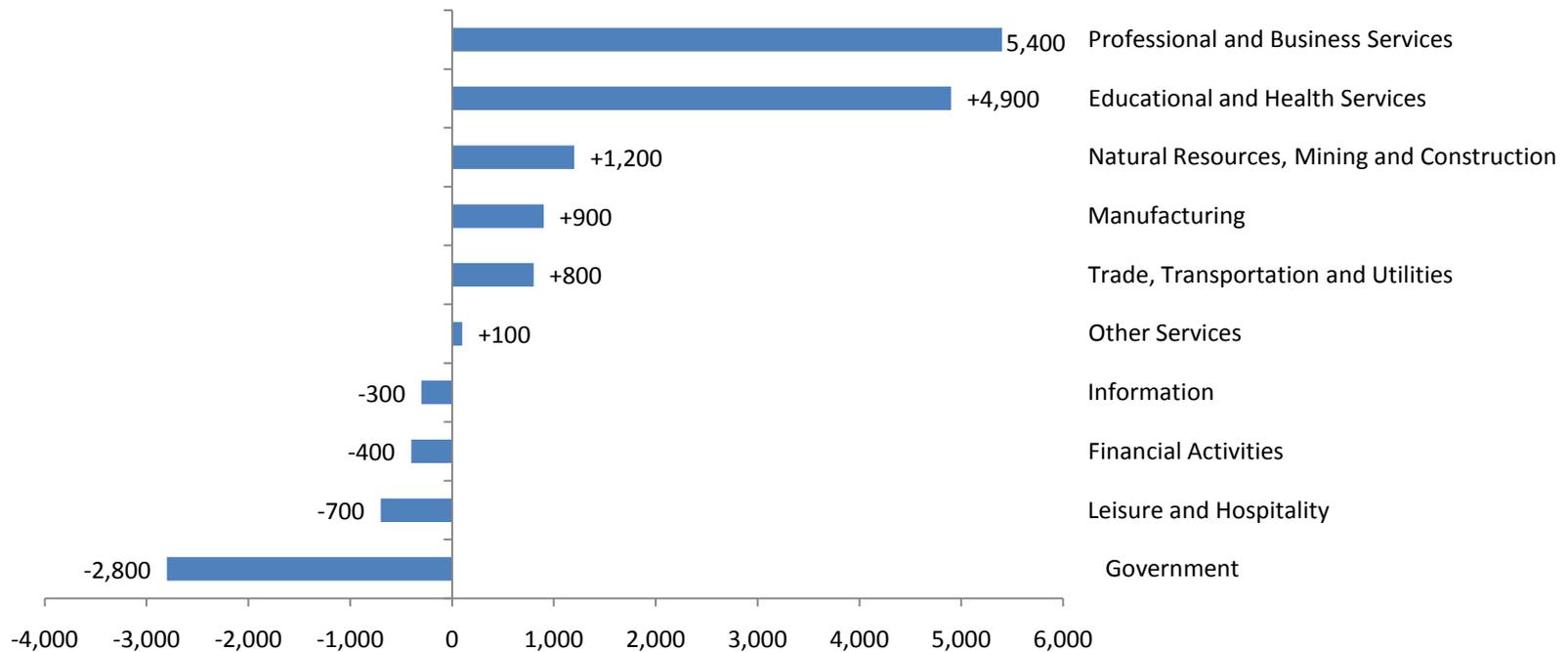
Source: NYS Department of Labor.



Workforce and Education

Finger Lakes Labor Market

Change in Jobs, May 2010 to May 2011



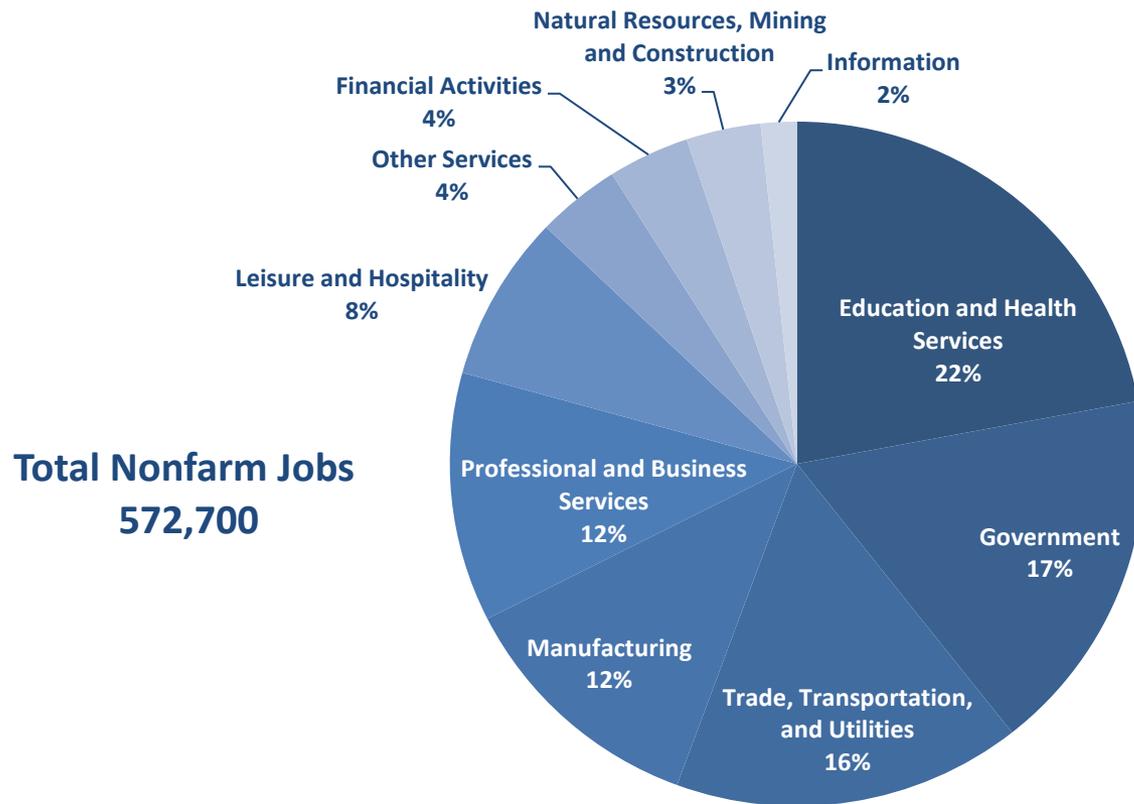
Source: NYS Department of Labor.



Workforce and Education

Finger Lakes Labor Market

Distribution of Nonfarm Jobs, May 2011



Source: NYS Department of Labor.

Workforce and Education



Unionization Rate

City	Share of Employed Workers
Rochester MSA	18.1%
New York State	24.2%
United States	11.9%

Source: Current Population Survey, calculations by unionstats.com, 2010.

Industry Structure and Concentration

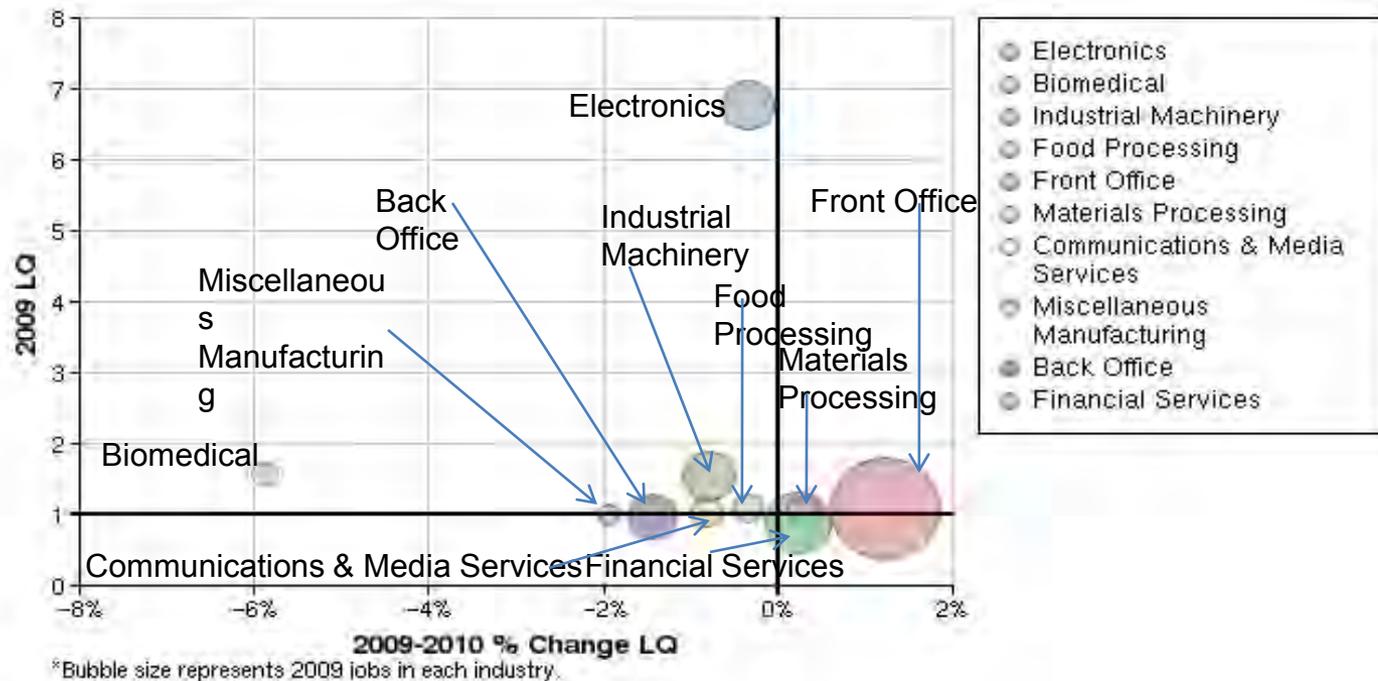
Growth in Finger Lakes Industry Sectors

	Jobs in 2010	Growth since 2006	Average weekly wage 2010	Projected growth, 2008 to 2018
Specialty Trade Contractors	11,438	-2.2%	\$915	-4.7%
Machinery Manufacturing	12,391	-22.0%	\$1,379	-12.0%
Computer and Electronic Product Mfg	9,091	11.5%	\$1,287	-14.6%
General Merchandise Stores	10,808	10.7%	\$363	4.8%
Professional and Technical Services	22,911	-4.2%	\$1,098	11.5%
Management of Companies and Enterprises	12,127	2.5%	\$1,640	5.7%
Educational Services	71,036	3.8%	\$878	7.6%
Ambulatory Health Care Services	19,920	10.0%	\$858	26.6%
Hospitals	28,258	6.8%	\$911	3.3%
Nursing and Residential Care Facilities	23,207	6.4%	\$602	24.8%
Social Assistance	14,638	10.5%	\$461	24.9%

Source: NYS Department of Labor.

Industry Structure and Concentration

Location Quotient of Industry Clusters in the Finger Lakes Region

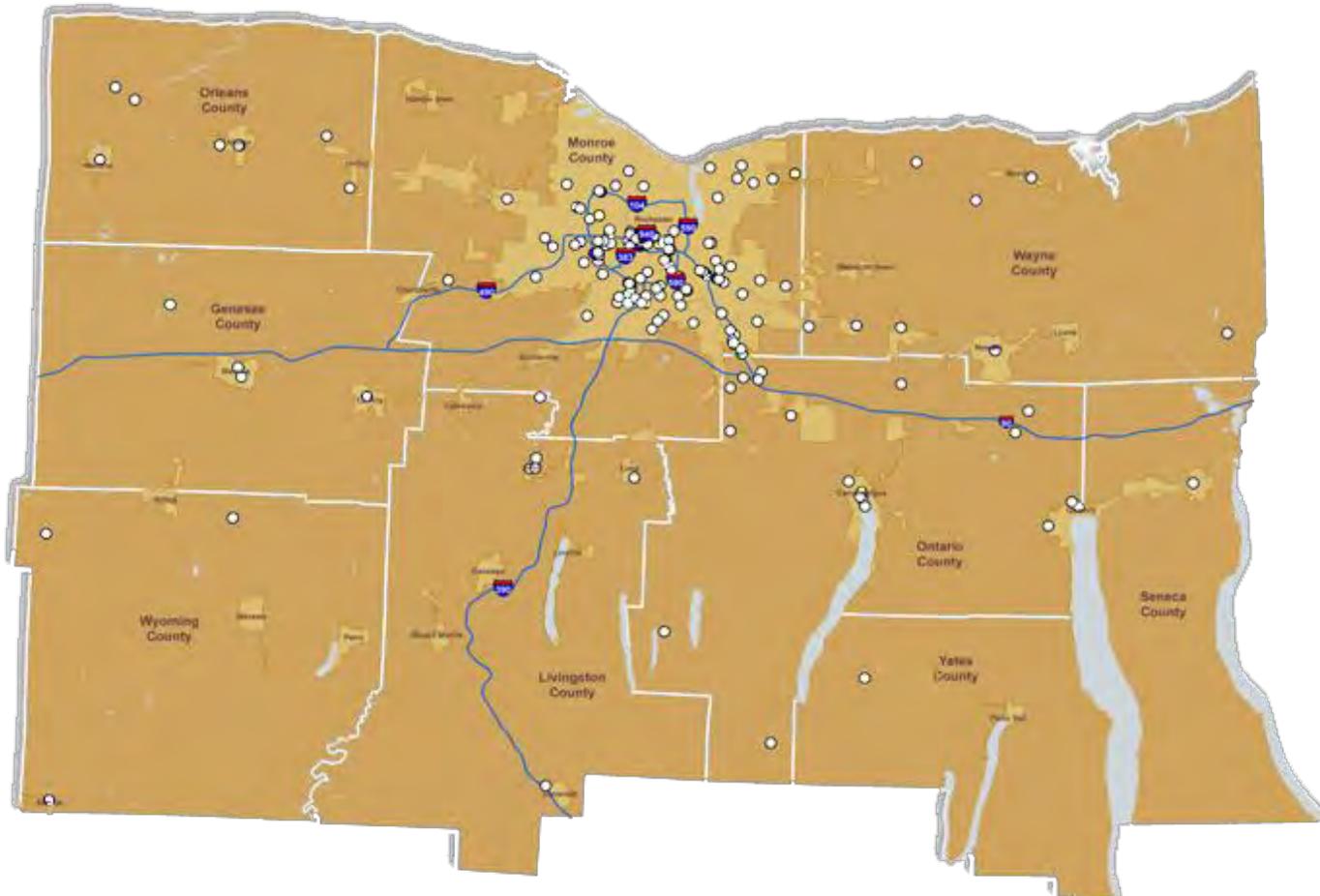


Location quotient (LQ) is a way of quantifying how concentrated a particular industry, cluster, occupation, or demographic group is in a region as compared to the nation. It can reveal what makes a particular region unique in comparison to the national average.. Source: EMSI Strategic Advantage model.

Industry Structure and Concentration

Back Office & Outsourcing Cluster

190 companies
10,900 employees

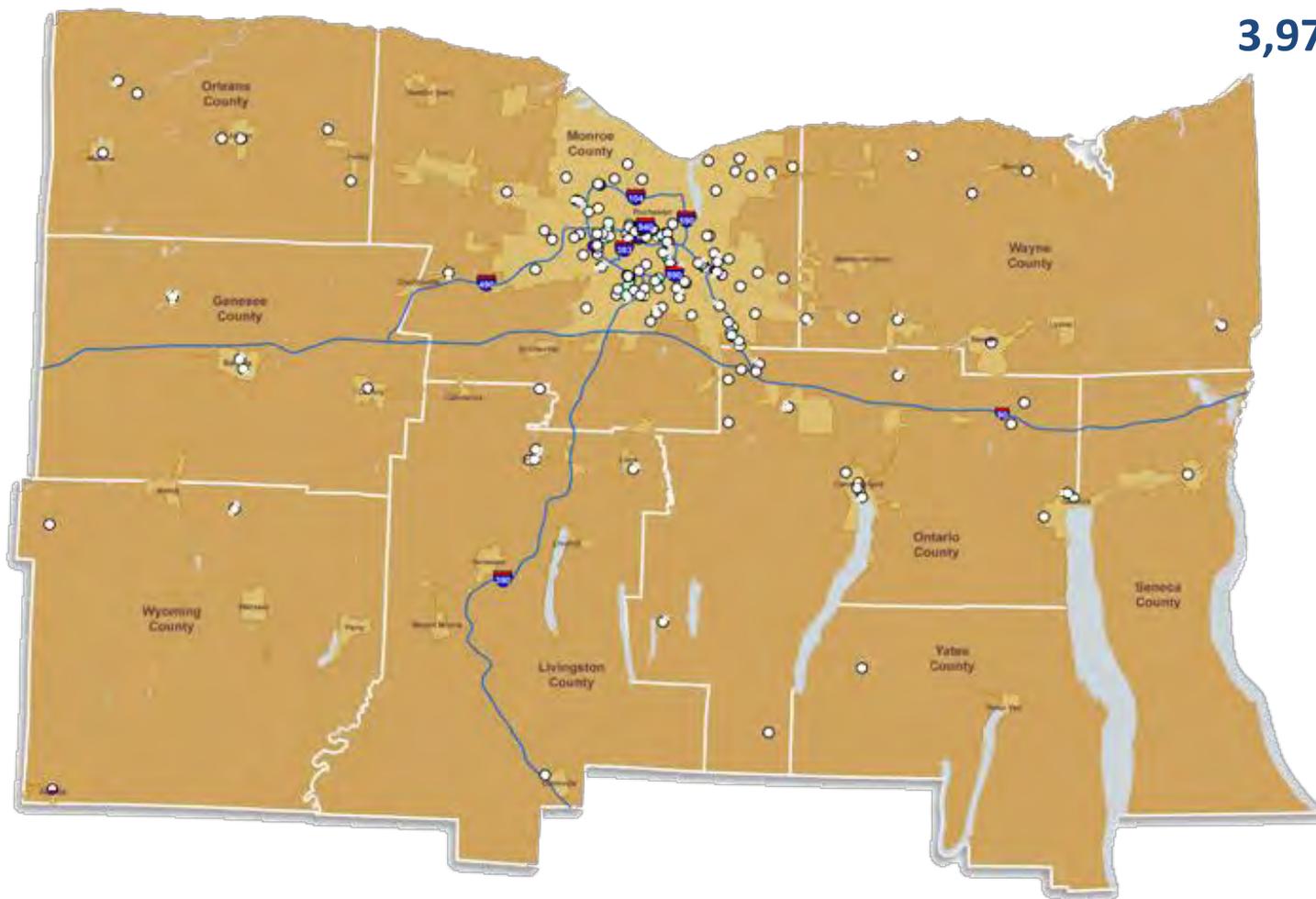


Source: Empire State Development analysis of NYS Department of Labor data, 2008.

Industry Structure and Concentration

Biomedical Cluster

100 companies
3,970 employees

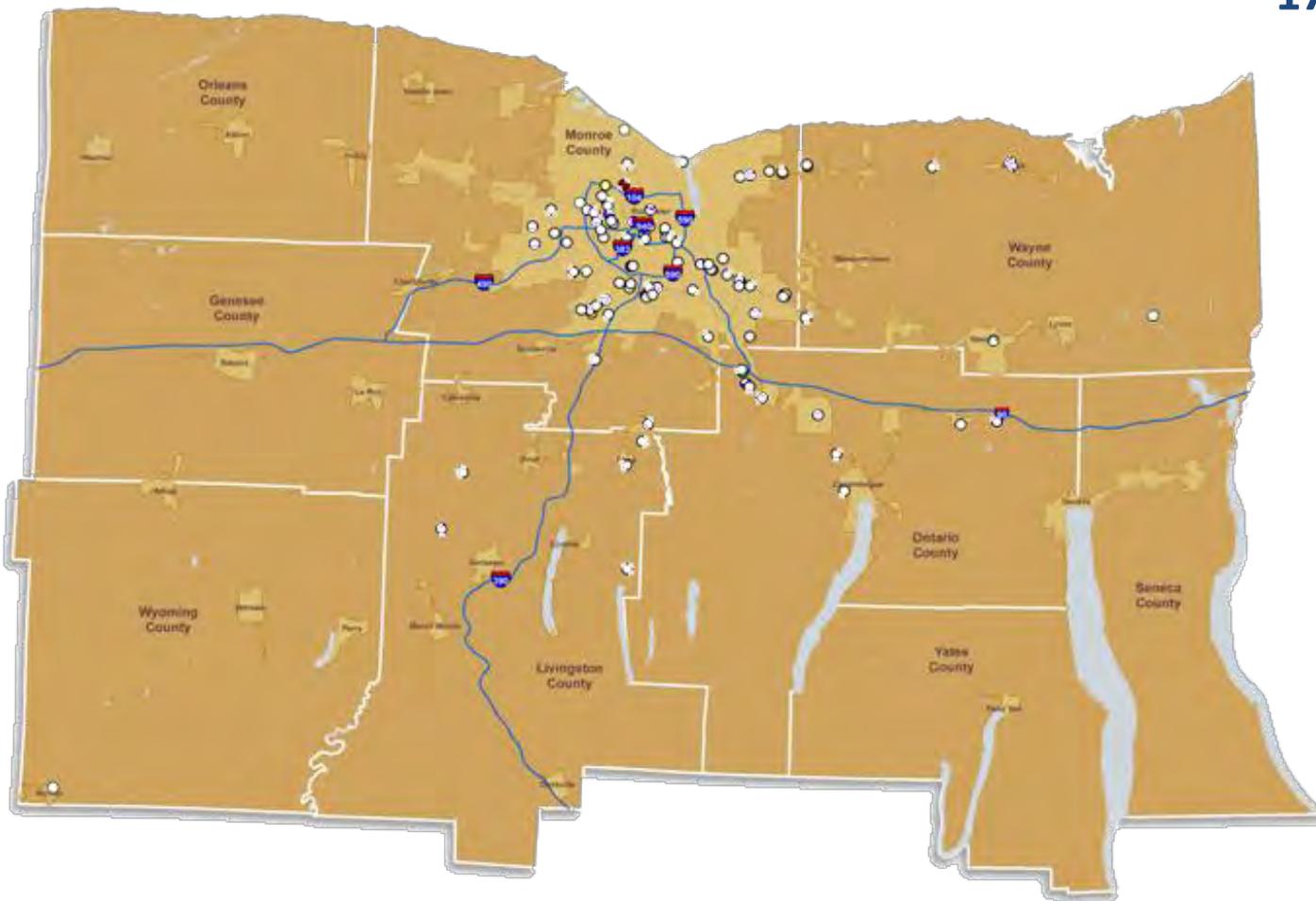


Source: Empire State Development analysis of NYS Department of Labor data, 2008.

Industry Structure and Concentration

Electronics & Imaging Cluster

140 companies
17,000 employees

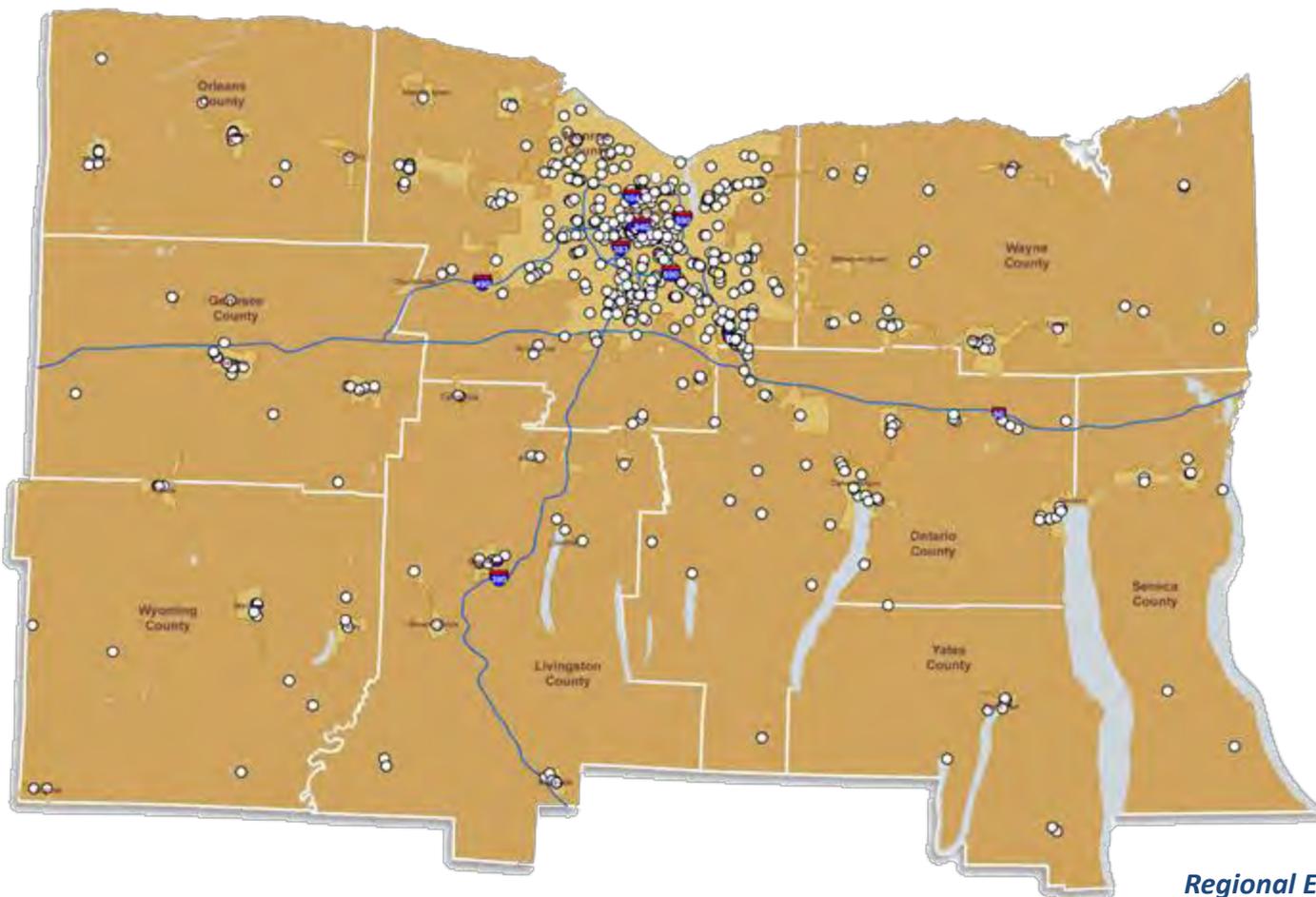


Source: Empire State Development analysis of NYS Department of Labor data, 2008.

Industry Structure and Concentration

Financial Services Cluster

930 companies
10,500 employees

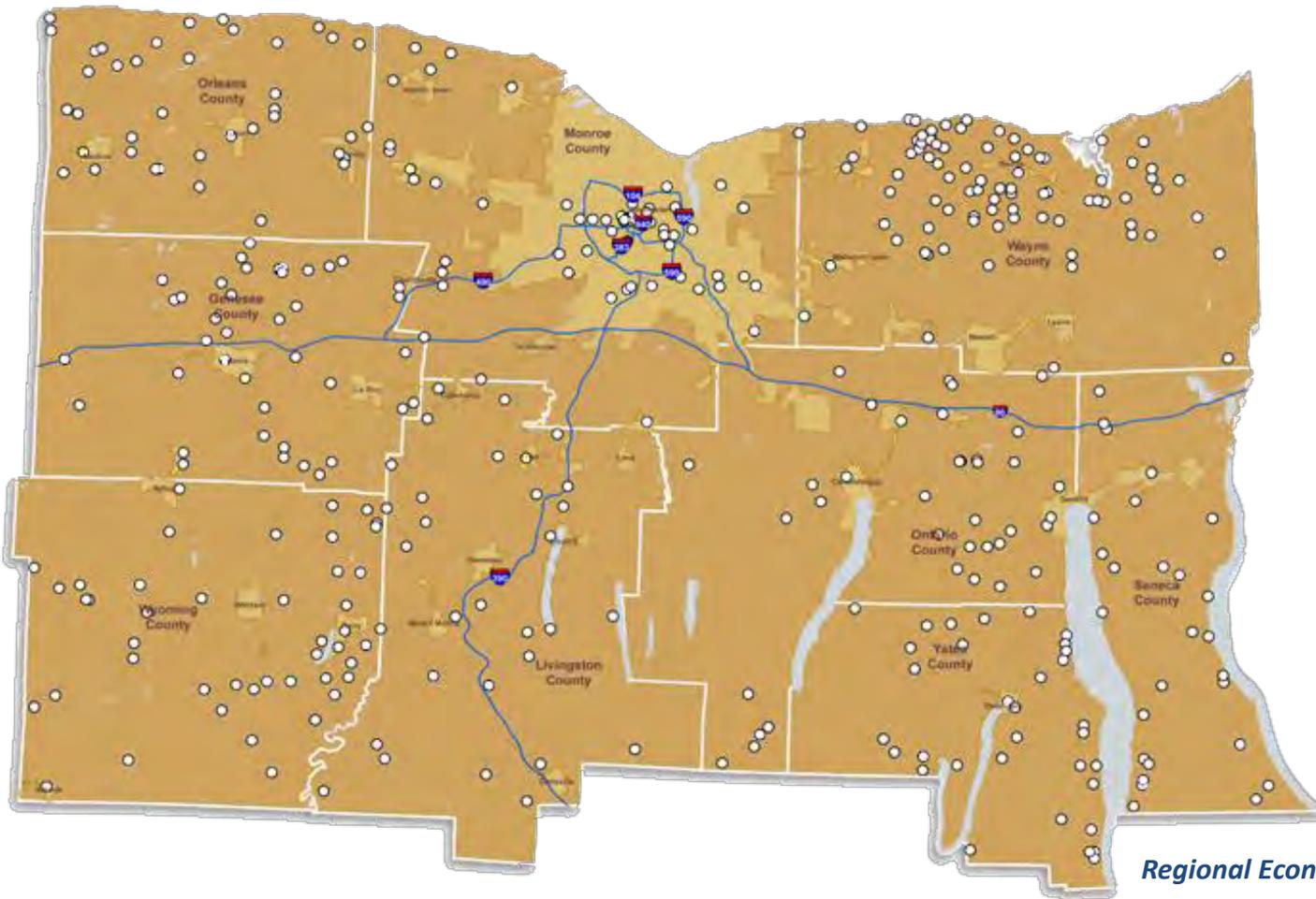


Source: Empire State Development analysis of NYS Department of Labor data, 2008.

Industry Structure and Concentration

Food Processing Cluster

400 companies
11,000 employees

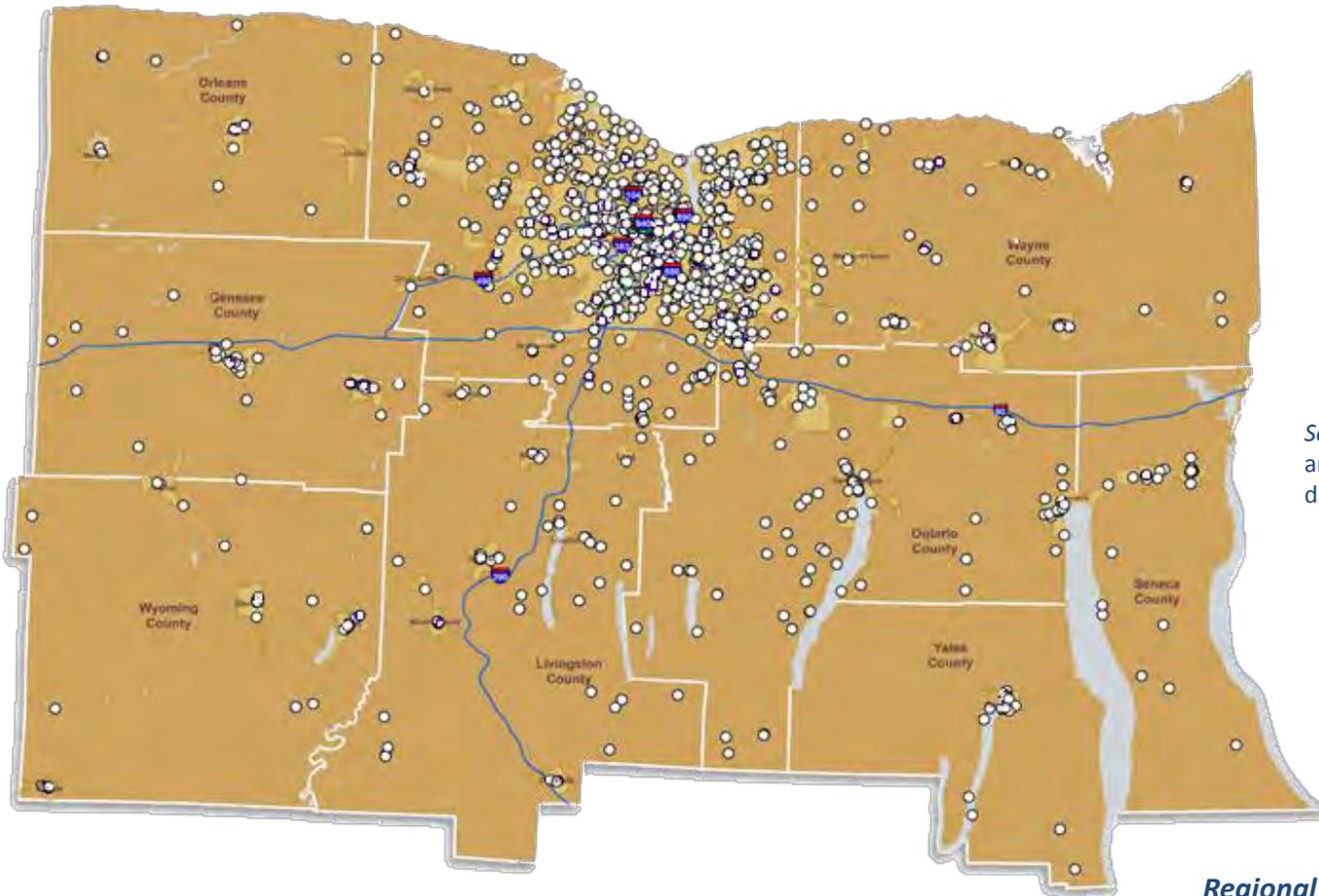


Source: Empire State Development analysis of NYS Department of Labor data, 2008.

Industry Structure and Concentration

Front Office & Producer Services Cluster

1,850 companies
26,350 employees

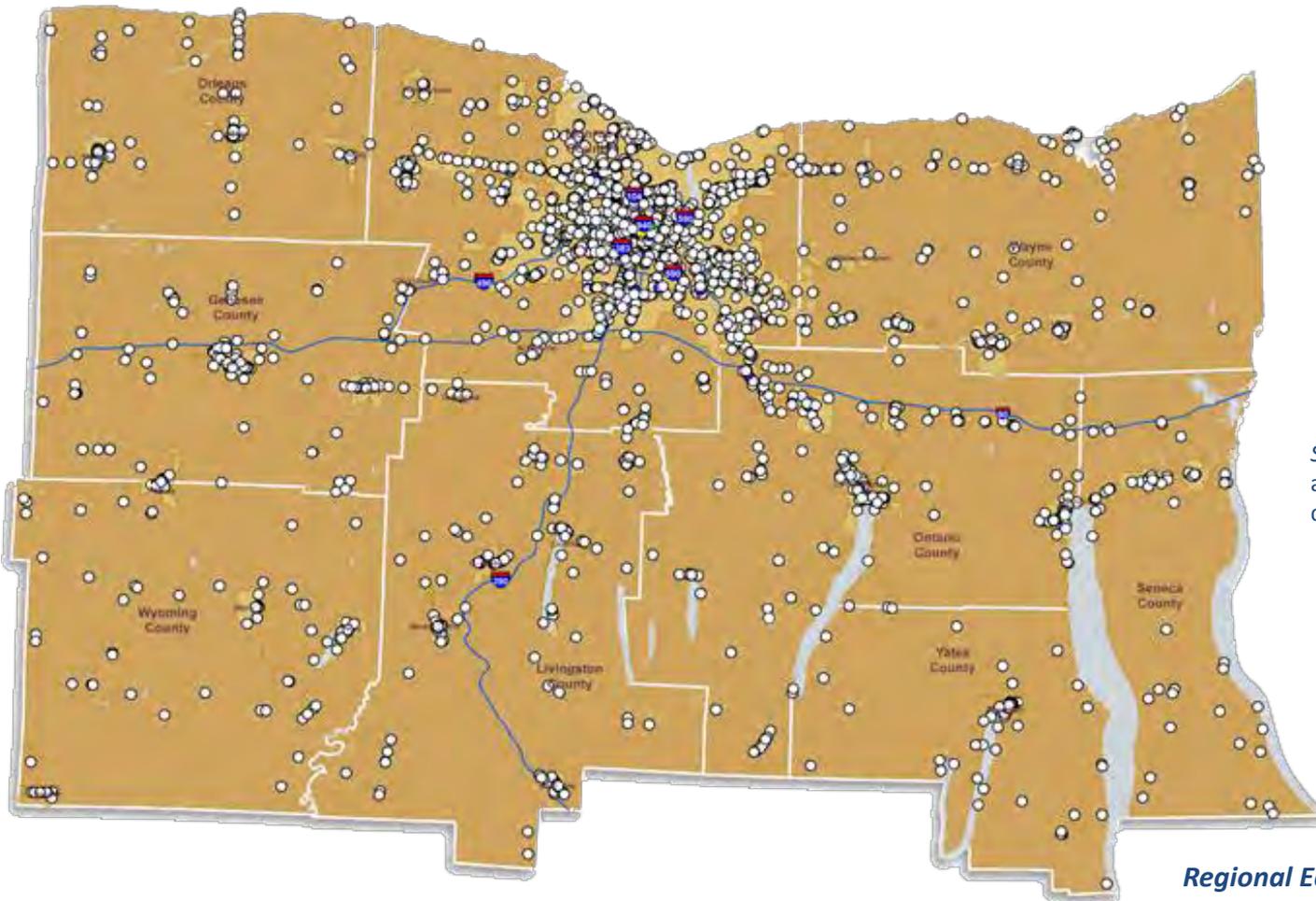


Source: Empire State Development analysis of NYS Department of Labor data, 2008.

Industry Structure and Concentration

Travel & Tourism Cluster

3,150 companies
13,750 employees



Source: Empire State Development analysis of NYS Department of Labor data, 2008.

Industry Structure and Concentration



New Manufacturing Activity in the Finger Lakes January 2010 to April 2011

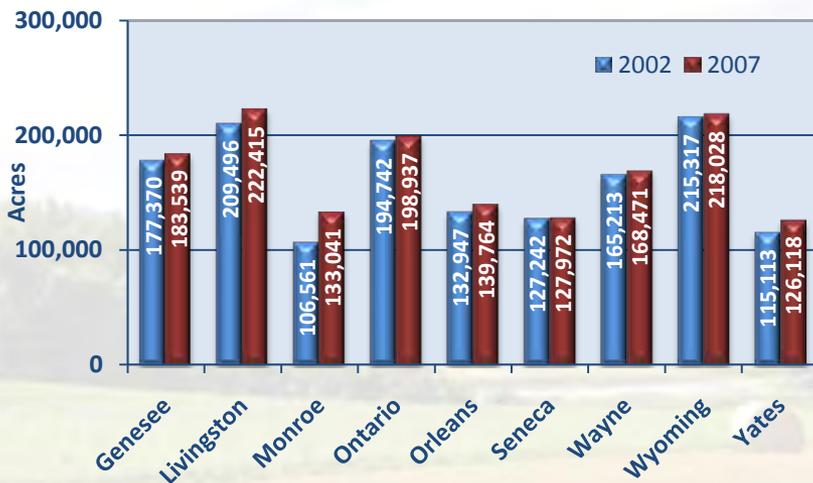
Number of New Manufacturers: **160** (6.8% of state total)

Number of New Manufacturing Jobs: **459** (4.8% of state total)

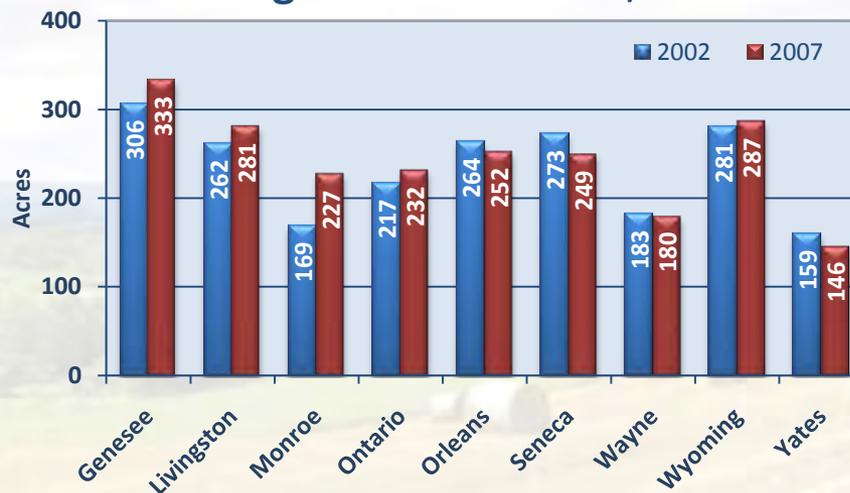
Source: D&B Market Insight

Industry Structure and Concentration

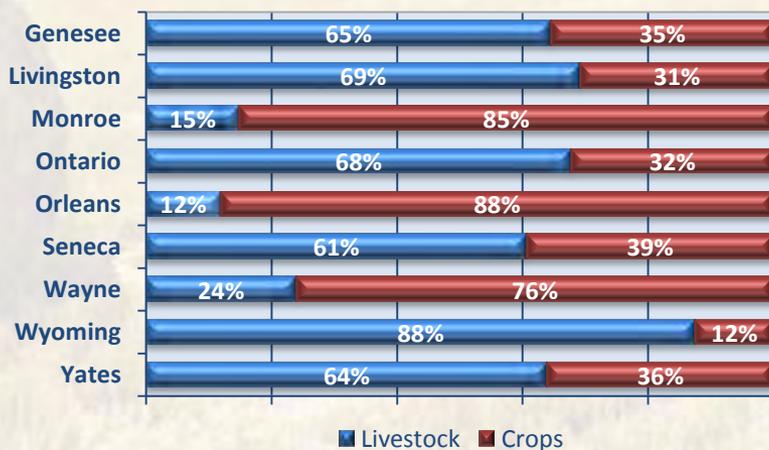
Acres of Farmland 2002/2007



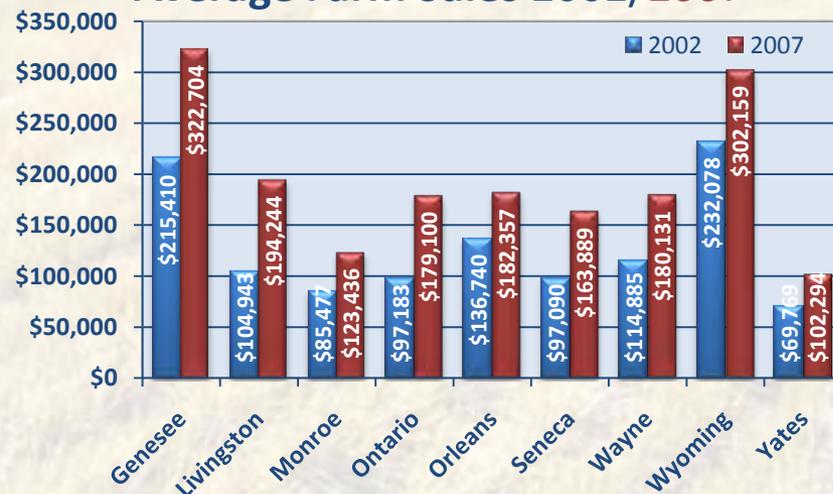
Average Farm Size 2002/2007



Distribution of Farm Sales 2007



Average Farm Sales 2002/2007



- 
- A photograph of a row of classical white columns, likely from a government building, receding into the distance. The columns are fluted and have papyrus capitals. The lighting is bright, creating soft shadows.
- Governance
 - Statewide Business Costs and Tax Structure
 - Entrepreneurialism, Innovation and Risk-taking



Governance

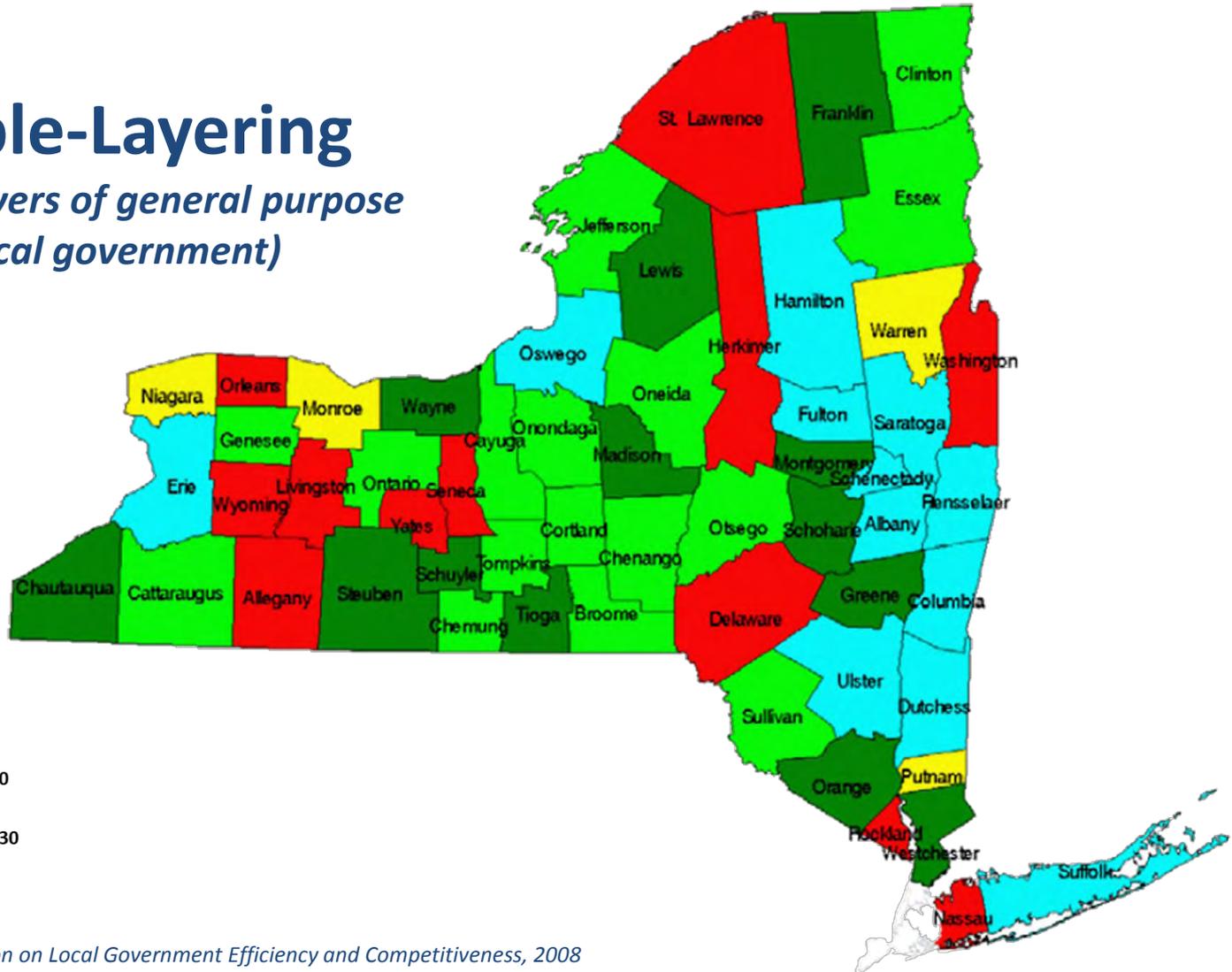
State and Local Government Expenditures Per Capita

Category	Ranking (1 = Highest Spending, 50 = Lowest Spending)
State Corrections	17
State Social Insurance Administration	10
State Health Administration	35
State Hospitals	8
State Public Welfare Administration	45
Local Corrections	1
Local Health Administration	11
Local Hospitals	11
Local Public Welfare	1
Local Police Protection	1
Local Housing and Community Development	1
Local Fire Protection	10
Local Police Protection	1
K-12 Instructional Employees	13
K-12 Non-Instructional Employees	21

Source: U.S. Census Bureau "Census of Governments 2007."

Governance

Triple-Layering *(three layers of general purpose local government)*



Source: NYS Commission on Local Government Efficiency and Competitiveness, 2008

Governance



Finger Lakes Villages with a Population Below 500

Bridgewater (Genesee)	470
Leicester (Livingston)	468
Lodi (Seneca)	291
Gainesville (Wyoming)	229
Wyoming (Wyoming)	434
Dresden (Yates)	308

Source: Empire State Development, State Data Center

Governance



Local Fiscal Capacity: Municipalities with Financial Stress

	Unreserved Fund Balances Less Than 1.5 % of Gross Expenditures	Municipalities with Total Debt as a Percentage of Full Value Assessment in Greater Than 3.25%	Municipalities with Total Debt Per Capita in Top 10% of State	Municipalities with Operating Deficits as a Percent of Gross Expenditures in the Top 10% of State
Finger Lakes	2.5%	10.0%	6.5%	10.9%
NY State	5.7%	10.0%	10.0%	10.0%

Source: NYS Environmental Facilities Corporation.



Statewide Business Costs and Tax Structure

Finger Lakes Region Cost of Doing Business & Cost of Living

Metro Area	Cost of Doing Business Index (US = 100)	Cost of Living Index (US = 100)
Rochester MSA	90	86

Source: Moody's Analytics, May 2011



Entrepreneurialism, Innovation and Risk-taking

Indicator	New York's Ranking (1 = Best, 50 = Worst)
High-Wage Traded Services	3
E-Government	4
Managerial, Professional, Technical Jobs	6
Broadband Telecommunications	6
Overall	10
Foreign Direct Investment	10
IPOs	10
Entrepreneurial Activity	10
Patents	10
Workforce Education	12
Migration of U.S. Knowledge Workers	12
Fastest-Growing Firms	12
Alternative Energy Use	12
IT Professionals	13
Export Focus of Manufacturing & Services	14
Venture Capital	14
Online Agriculture	17
Job Churning	19
Investor Patents	21
Immigration of Knowledge Workers	24
Manufacturing Value-Added	24
High-Tech Jobs	25
Scientists and Engineers	25
Industry Investment in R&D	26
Non-Industry Investment in R&D	31
Online Population	34
Health IT	39

Source: Kauffman Foundation

New York State Innovation Rankings 2010



*A New Vision for the
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Economy*

Regional Economic
Development Councils
Putting New York Back to Work



Governor Andrew M. Cuomo
Lieutenant Governor Robert J. Duffy