

Open
**FOR
BUSINESS**





A New Vision for the
North Country's
Economy

Regional Economic
Development Councils
Putting New York Back to Work



Governor Andrew M. Cuomo
Lieutenant Governor Robert J. Duffy

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Physical and Built Environment
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- 
- A large, powerful waterfall cascades down a rocky ledge, creating a misty spray at the base. In the foreground, a paved walkway with a metal railing runs along the edge of the waterfall. Several people are standing on the walkway, looking towards the water. The background shows a lush, green landscape with trees and a small building in the distance.
- Environmental Overview
 - Infrastructure
 - Real Estate
 - Culture, Tourism, and Quality of Life

Environmental Overview

Water

Lakes abound here, including the Saranac Chain, Tupper, Clear, Meacham and Loon. The St. Regis canoe area is a magnet for paddler. DEC has 19 boat ramps in the county.

Fishing

The St. Regis, Chateaugay and Salmon Rivers are notable trout fisheries. Other species include salmon, bass and walleye.

Open Space

The northern part of the county, bordering Canada, is largely agricultural. DEC manages over 286,000 acres, including 6 State Forests.

Water

Water attractions include the Black and Cranberry Lakes and these rivers: St. Lawrence, Grass, Raquette and Oswegatchie. DEC has 14 boat launch sites.

Fishing

DEC stocks the Oswegatchie, the St. Regis and Plumb Brook. The county has over 30 miles of catch and release fishing available on wild brown and brook trout streams.

Open Space

In this largest county in NYS, DEC manages over a quarter million acres, including 43 State Forests.

Water

Borders Lake Ontario with barrier dune beaches and the Thousand Islands area of the St. Lawrence River. DEC has 18 boat ramps.

Fishing

DEC provides public fishing rights on sections of many of the streams such as Black River, Stony, North Sandy, South Sandy, Skinner, and Lindsey creeks, giving anglers access for wading or bank fishing. The salmon and trout fishing is renowned.

Open Space

DEC oversees some 40,000 acres and has a cooperative agreement with Ft. Drum that opens nearly 90,000 acres to the public for recreation.

Water

The Black River Valley divides the Adirondack Forest Preserve from the Tug Hill Plateau. It offers much water recreation. DEC has 10 boat ramps in the county.

Fishing

DEC stocks trout in Black, Alder, Crystal and Point Rock creeks. For native brook trout try the East Branch of Fish Creek, upper Mad River and Otter Creek, and the Sugar River.

Open Space

The Otter Creek Horse Trails system offers 65 miles of riding access. DEC manages over 150,000 acres, including land in the Tug Hill State Forest.

Water

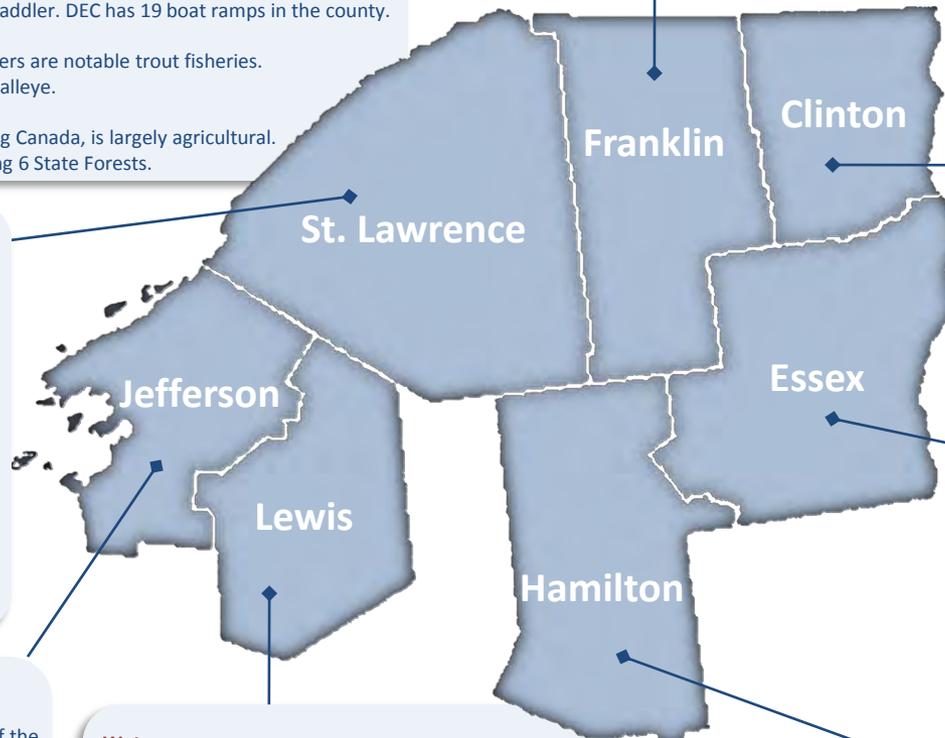
Many important water bodies include these lakes: Lila, Raquette, Eaton, Long, Blue Mountain, Indian, Sacandaga and Piseco. DEC has 16 boat ramps.

Fishing

The Moose River Plains Wild Forest and West Canada Lakes Wilderness Area have many trout waters. Other lakes, ponds and streams offer bass, walleye and salmon.

Open Space

The county offers a growing moose population and some of the most remote backcountry in the state. DEC manages over 800,000 acres, including 7 wilderness areas and much wild forest.



Water

Lake Champlain forms the eastern border of the county. Other major lakes are Upper Chateaugay, Chazy and Silver. The rivers include the Great Chazy, Saranac, Salmon and the Ausables. DEC operates four of the seven public boat ramps.

Fishing

There are many miles of public fishing rights. Species include trout, bass, pike, muskellunge, salmon and walleye.

Open Space

DEC oversees nearly 78,000 acres of land, including 8 State Forests, 5 Wilderness Areas and many Wild Forests.

Water

Borders Lake Champlain, with Lake Placid and the tip of Lake George as important waters. Many other lakes include Paradox, Schroon and Eagle. The area has 17 DEC-owned boat ramps.

Fishing

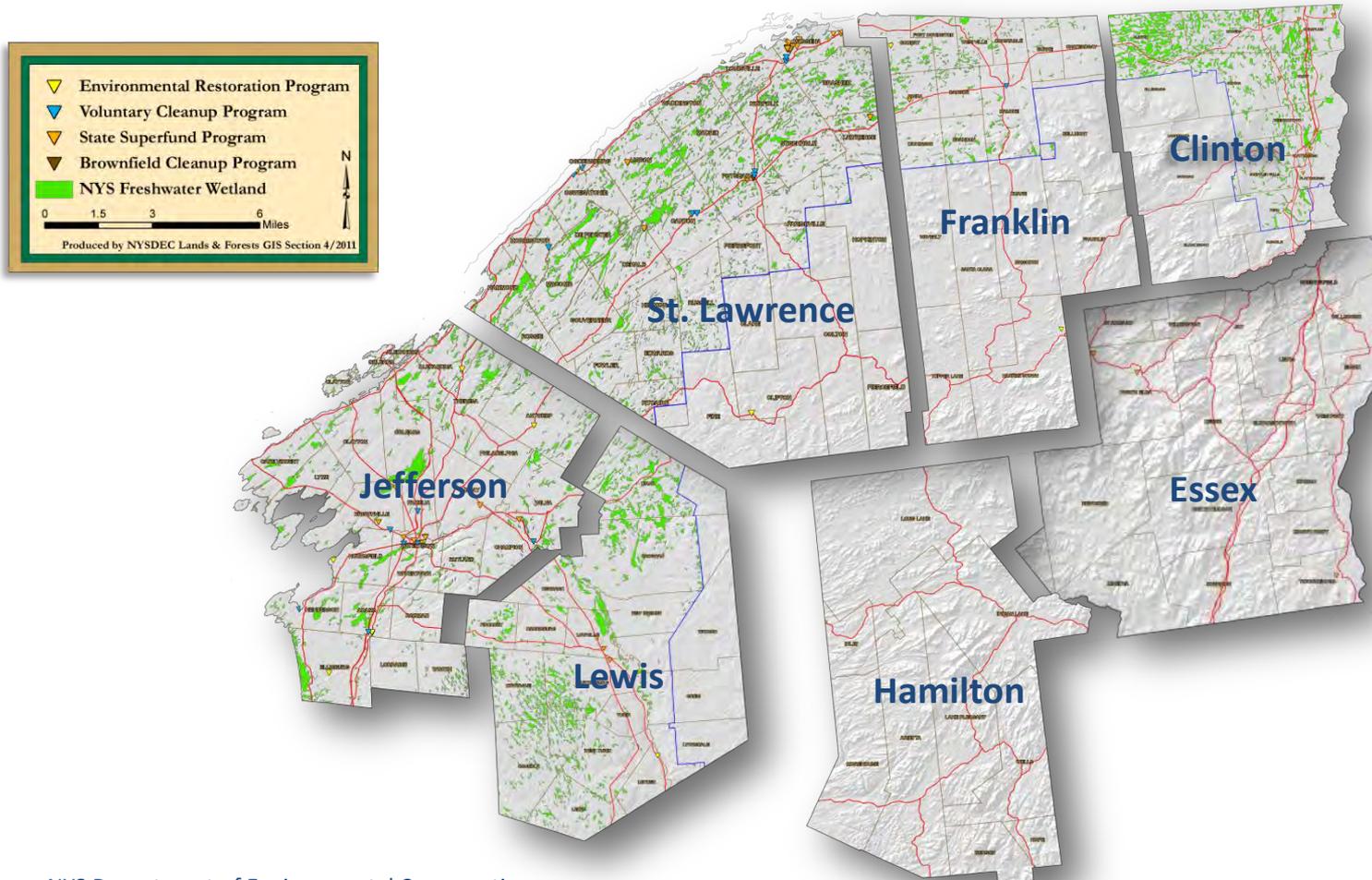
The Ausable River and its West Branch is one of the most heavily fished trout streams in NY. Species available elsewhere include perch, walleye, bass, pike, pickerel and salmon.

Open Space

Some of the most rugged and wild terrain in NY lies in this county, where DEC manages over a half million acres. It also contains the Olympic Village and Whiteface Mt. Ski Area.

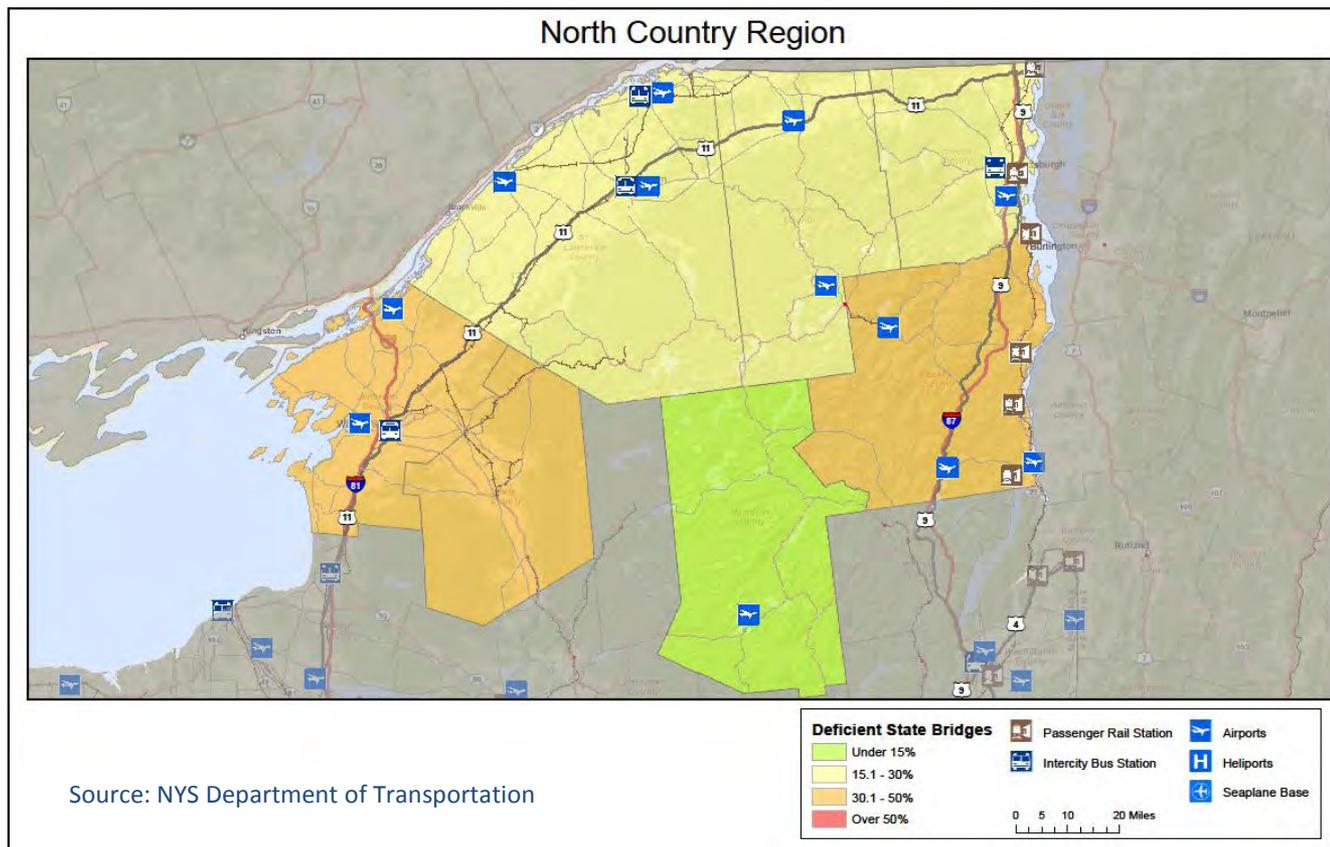
Environmental Overview

Environmental Map



Infrastructure

Transportation Indicators



Infrastructure



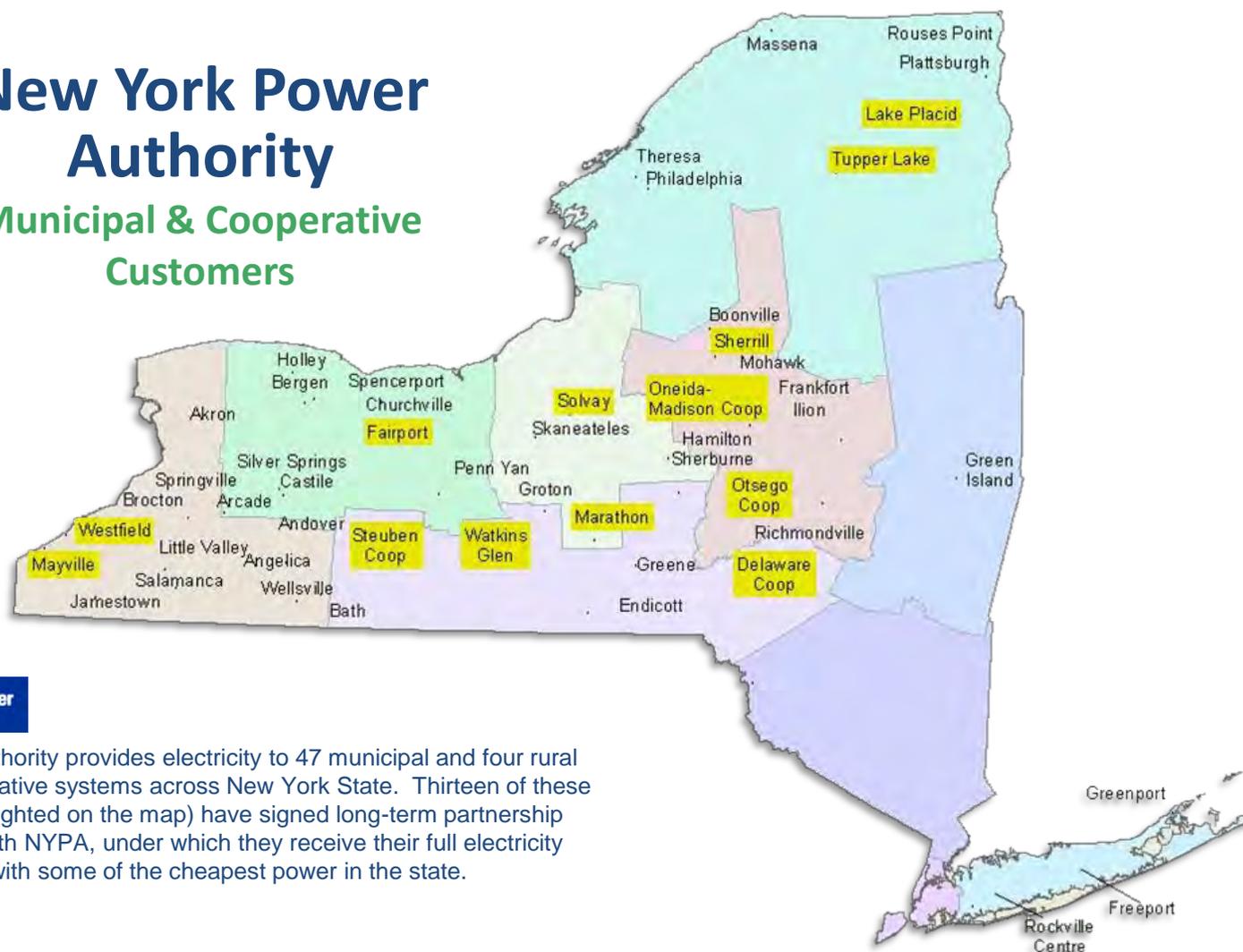
North Country 2008 Clean Water and Sewer Infrastructure Needs Survey

County	Amount
Clinton	\$146,496,148
Essex	\$221,967,739
Franklin	\$90,060,295
Hamilton	\$4,652,635
Jefferson	\$151,578,130
Lewis	\$12,936,130
St. Lawrence	\$244,983,431
Total	\$872,674,508

Source: NYS Environmental Facilities Corporation; Community-reported data.

Infrastructure

New York Power Authority Municipal & Cooperative Customers



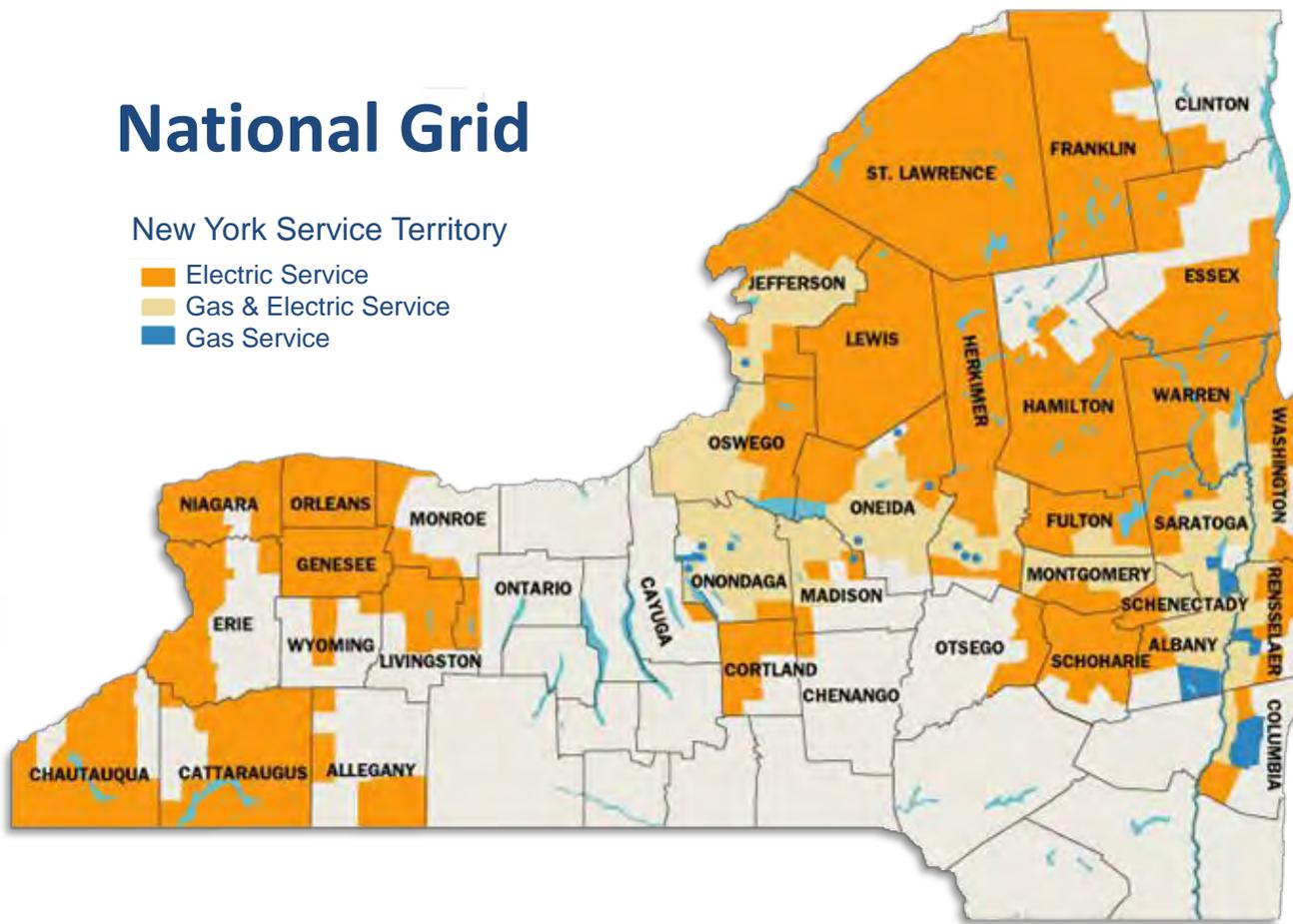
The Power Authority provides electricity to 47 municipal and four rural electric cooperative systems across New York State. Thirteen of these systems (highlighted on the map) have signed long-term partnership agreements with NYPA, under which they receive their full electricity requirements with some of the cheapest power in the state.

Infrastructure

National Grid

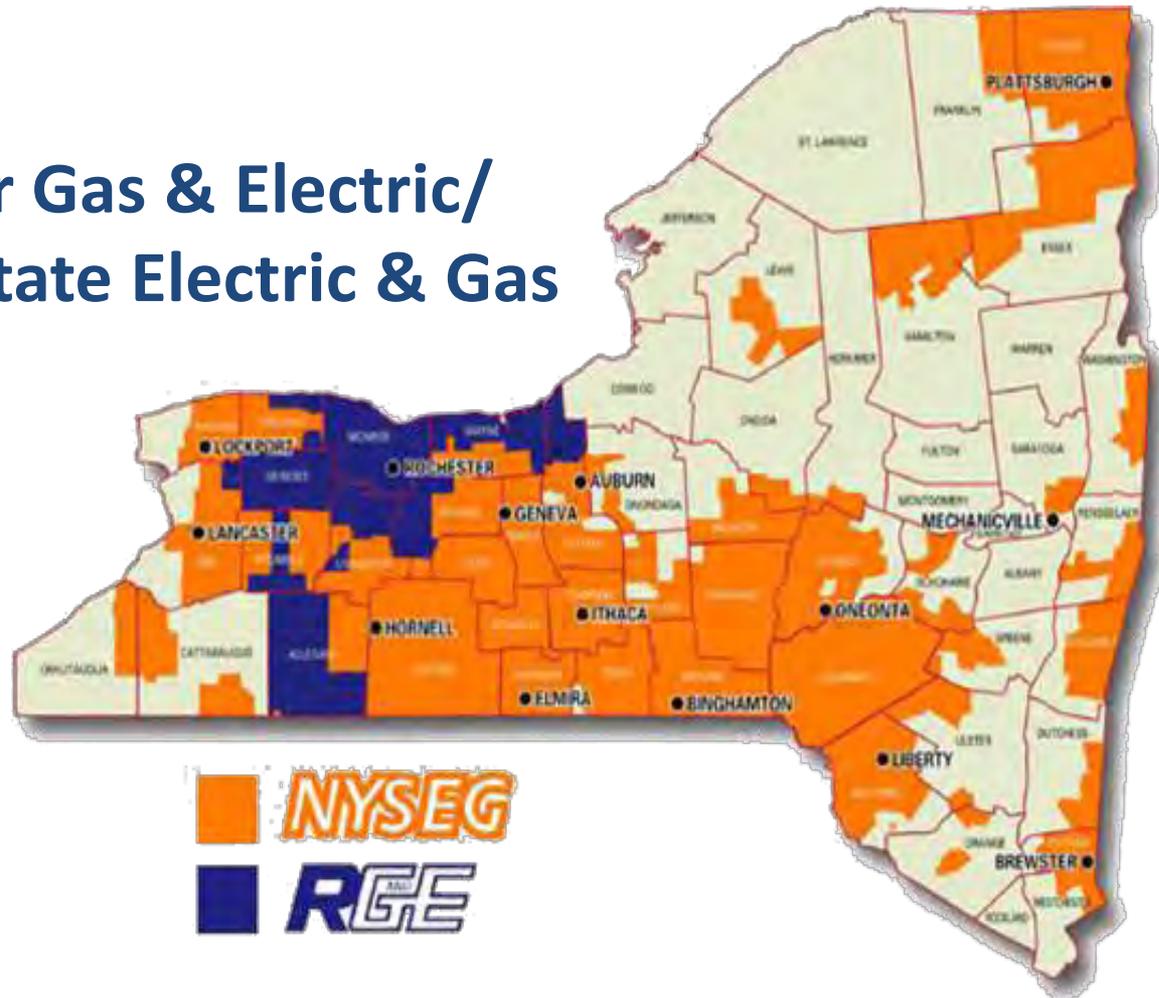
New York Service Territory

- Electric Service
- Gas & Electric Service
- Gas Service



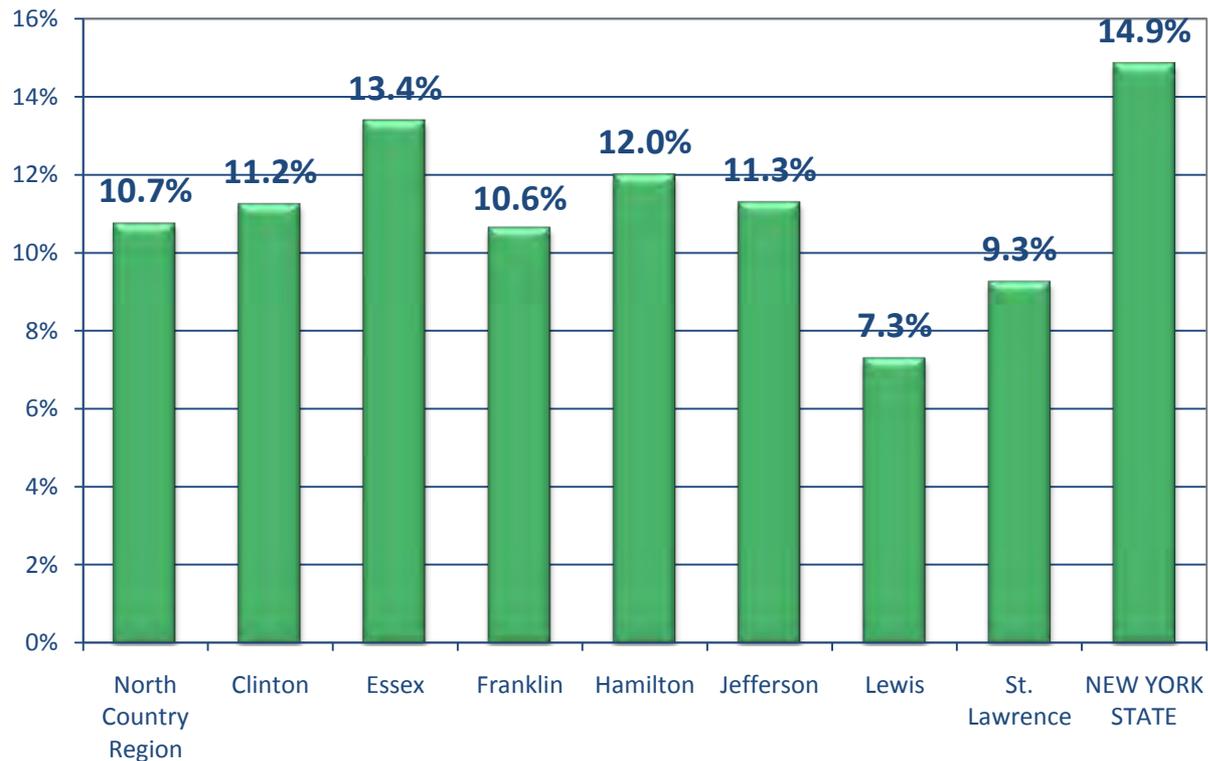
Infrastructure

Rochester Gas & Electric/ New York State Electric & Gas



Real Estate

Pre-foreclosure Filings in 2010 as Percent of Loans Originated from 2004 to 2009



Source: NYS Homes & Community Renewal



Real Estate

Median Sales Price of Existing Single-Family Homes Fourth Quarter 2010 compared to Fourth Quarter 2008

County	4th Quarter 2010p	Percent Change 4Q 2008 to 4Q 2010
Clinton	\$ 35,000	12.5%
Essex	\$163,000	11.9%
Franklin	\$78,875	-12.4%
Jefferson	\$139,900	7.4%
Lewis	\$113,000	34.5%
St. Lawrence	\$85,000	25.9%

Source: NYS Homes & Community Renewal

Real Estate

Housing Report Card (2006 – 2010)

County	Rental Preservation Units	Construction of New Rental Units	Homeowner Improvement Units	Homebuyer Assistance Units
Clinton	254	56	659	100
Essex	185	0	622	77
Franklin	265	20	657	31
Hamilton	6	0	67	17
Jefferson	860	789	807	48
Lewis	130	0	449	25
St. Lawrence	525	0	1,187	310
Total	2,225	865	4,448	608

Note: NYS Homes and Community Renewal records the affordable housing units assisted by programs administered by HCR, the New York State Office of Temporary Disability Assistance and the New York State Office of Mental Health.

Rental Preservation Units – HCR-supported units that have either had their affordability period extended for existing and future tenants or assistance for moderate to gut rehabilitation of existing, aging affordable housing which also extends the affordability period.

Source: NYS Homes & Community Renewal.

Real Estate

Affordable Housing Coverage Rate

County	Number of Renters at or Below 50% of AMI	Renter Coverage Rate	Number of Owners at or Below 50% of AMI	Homeowner Coverage Rate
Clinton	3,940	7.9%	3,680	20.6%
Essex	1,665	11.1%	1,705	41.0%
Franklin	2,840	10.0%	2,290	30.0%
Hamilton	N/A	N/A	N/A	N/A
Jefferson	7,145	23.1%	3,620	23.6%
Lewis	1,275	10.2%	1,285	36.9%
St. Lawrence	5,640	9.3%	4,485	33.4%
Total	22,505	13.7%	17,065	29.1%

Notes: The HCR Affordable Housing Renter and Homeowner Coverage Rate is a way of measuring the proportion of low-income residents in a county impacted by HCR programs funded 2006-2010.

AMI – Area Median Income is the midpoint family income for a metropolitan area or a non-metropolitan county calculated each year by the US Department of Housing and Urban Development for use in determining eligibility for housing programs.

Source: NYS Homes & Community Renewal, 2009 HUD Comprehensive Housing Affordability Strategy (CHAS) Data Book.

Real Estate

Housing and Affordability Indicators

County	Percent of Units that are Renter Occupied	Percent of Housing Units Built Before 1940	Percent of Renters with 'Severe Cost Burden'	Percent of Owners with 'Severe Cost Burden'	Percent of Residential Addresses that are Vacant
Clinton	28.8%	27.0%	21.0%	7.6%	3.7%
Essex	28.4%	40.3%	16.1%	7.4%	6.2%
Franklin	27.1%	36.7%	24.2%	7.2%	5.4%
Hamilton	14.7%	26.7%	N/A	N/A	3.1%
Jefferson	39.9%	37.9%	12.3%	8.9%	6.9%
Lewis	23.8%	38.7%	14.4%	7.8%	4.5%
St. Lawrence	28.1%	35.6%	24.9%	8.3%	5.6%

'Severe cost burden' is spending more than 50% of their gross income on housing costs.

Source: NYS Homes & Community Renewal, Quarter 3 2010 HUD Aggregated United States Postal Service Data, 2009 HUD CHAS Data Book.

Culture, Tourism and Quality of Life

North Country Economic Impact of Visitor Spending

County	Amount in Millions
Clinton	\$ 107.4
Essex	\$ 306.4
Franklin	\$ 96.7
Hamilton	\$ 96.7
Jefferson	\$ 208.4
Lewis	\$ 3.4
St. Lawrence	\$ 101.5

Source: Tourism Economics, 2009



Culture, Tourism and Quality of Life



North Country Flagship State Parks and Historic Sites Annual Attendance

St. Lawrence, Jefferson, Clinton and Lewis counties:

Wellesley Island	199,962
Westcott Beach	125,945
Whetstone Gulf	124,227
Coles Creek	114,295
Sackets Harbor	85,382

Essex county:

John Brown Farm	65,952
Crown Point	16,658

**Total attendance at the region's 26 parks:
1.62 million**

Source: NYS Office of Parks, Recreation & Historic Preservation

Culture, Tourism and Quality of Life



North Country State Parks and Historic Sites

Economic Impact

An economic impact study* estimates that in 2008-09, 880 jobs were created and \$63 million in local economic activity was generated by State Parks in the area.

Quality of Life

The recreational and natural resources created by the area's parks and historic sites benefit this region by:

- Maintaining the state's ecosystem and biodiversity
- Providing opportunities for recreation
- Reducing the negative effects from pollution
- Improving health outcomes
- Preserving areas of historic importance
- Influencing business location decisions by making the community a better place to live.

Culture, Tourism and Quality of Life



North Country State Parks and Historic Sites

The North Country includes 26 state parks and historic sites, mostly within the Thousand Islands region, with a combined annual attendance of over 1.6 million

Highlights:

Wellesley Island

Wellesley Island has the largest camping complex in the Thousand Island Region and hosts 30,000 campers every year.

Sackets Harbor Battlefield

It was the center of American naval and military activity for the upper St. Lawrence Valley and Lake Ontario during the War of 1812.

Westcott Beach Marina

The marina accommodates many anglers interested in Lake Ontario's excellent black bass fishing.

Culture, Tourism and Quality of Life



North Country State Parks and Historic Sites

Regional Capital Needs

The backlog of capital projects in the North Country is estimated to exceed \$22 million.

High Impact Projects:

- **Wellesley Island**
Rehabilitate deteriorated campground facilities \$1,600,000
- **Whetstone Gulf**
Renovate day use area \$500,000
- **Keewaydin**
Replace deteriorated marina facilities \$600,000
- **Cedar Point**
Rehabilitate recreation building \$200,000

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- A blurred photograph of a busy city street with several pedestrians walking. The image is semi-transparent, allowing the text to be overlaid on it.
- Regional Overview
 - Globalization
 - Changing Demographics
 - Workforce and Education
 - Industry Structure and Concentration

Regional Overview



Major Economic Development Projects

- **Clinton County**

- **Laurentian Aerospace Project**

- A \$175 million transformational project that will result in construction of 234,000 square foot wide-body jet maintenance, repair and overhaul facility at former Plattsburgh Air Force Base and create 960 jobs. ESD has awarded \$20.1 million in a series of grants and a loan to the company and Clinton County for this project.

- **Hamilton County**

- **Outdoor recreation**

- Hamilton County is the center of outdoor recreation in the Adirondacks with over one million acres of public parks, forests and streams. It is the birthplace of rustic Great Camp architecture and home to the Adirondack Museum, the Smithsonian of the Adirondacks. Winter is directed at snowmobiling with over 750 miles of groomed, free trails. Year round, the target is family vacations.

Regional Overview

Major Economic Development Projects

■ Essex County

International Paper

This is the largest private manufacturer in the Adirondack Park, employing more than 600 direct and 700 indirect logging jobs. IP's Ticonderoga mill is a fully integrated paper manufacturer.

■ Essex County

ORDA Convention Center

The \$17 million, 90,000 square foot conference center opened the week of May 9th. Six events are booked with signed contracts, and three more are in the works, representing 7,000 people coming into the village. The overall economic impact is just under \$2 million. This offers Lake Placid, the North Country's key destination that drives North Country tourism industry, facilities that have not existed previously.

■ Franklin County

St. Lawrence Natural Gas Pipeline

A \$23.5 million natural gas pipeline from Massena in St. Lawrence Co to Chateaugay in Franklin County, covering a distance of approximately 48 miles. There is limited natural gas service in this part of the Region and none in Franklin County at this time.

■ Jefferson County

Fort Drum

The military base is our nation's most deployed military command. It is the largest single component of the local economy and pumps hundreds of millions of dollars annually into the economy.

■ Lewis County

Milk Production

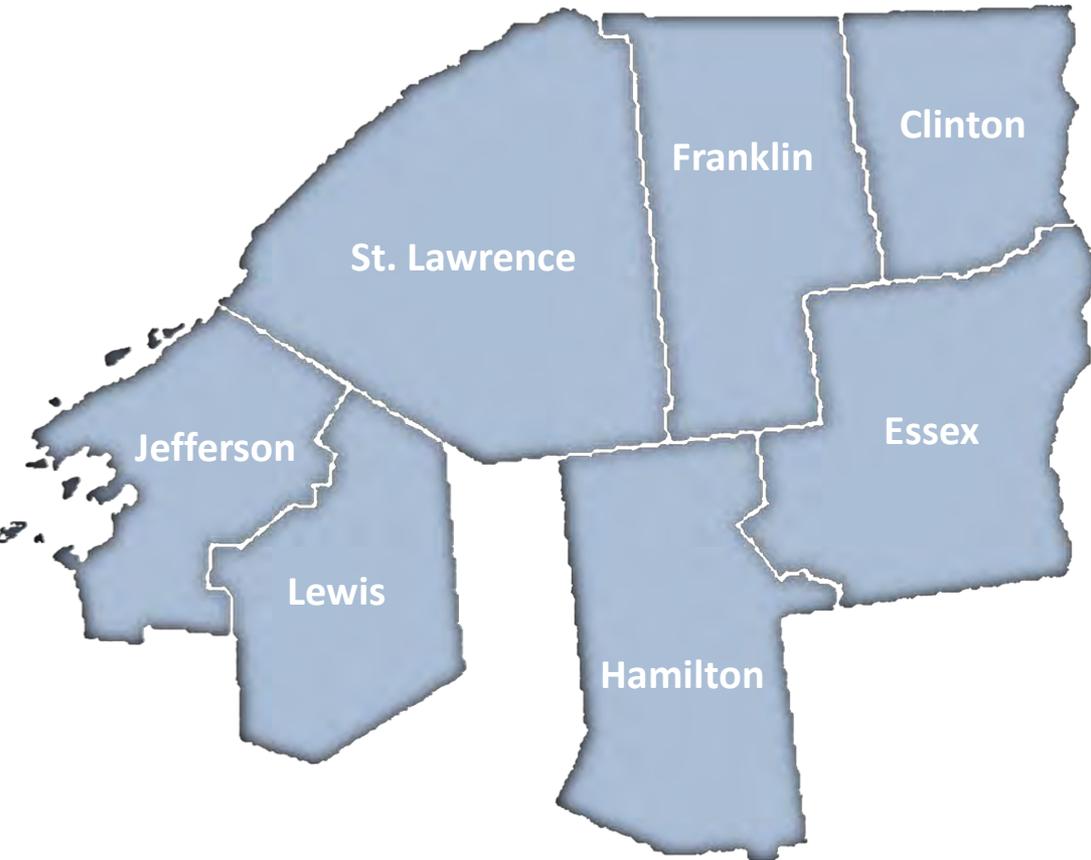
Lewis County has the largest concentration of milk production in all of New York State, 500,000,000 pounds of milk per year. Kraft, Inc., processes about 65% of the milk that is produced in Lewis County.

■ St. Lawrence County

Alcoa

Alcoa is an aluminum smelting facility, employment is expected to reach 385 by midsummer, and the total Alcoa Massena employment is expected to be 1135 for both Alcoa plants in Massena. Alcoa is also making plans for a proposed \$600 million expansion and modernization of the Massena East plant.

Changing Demographics

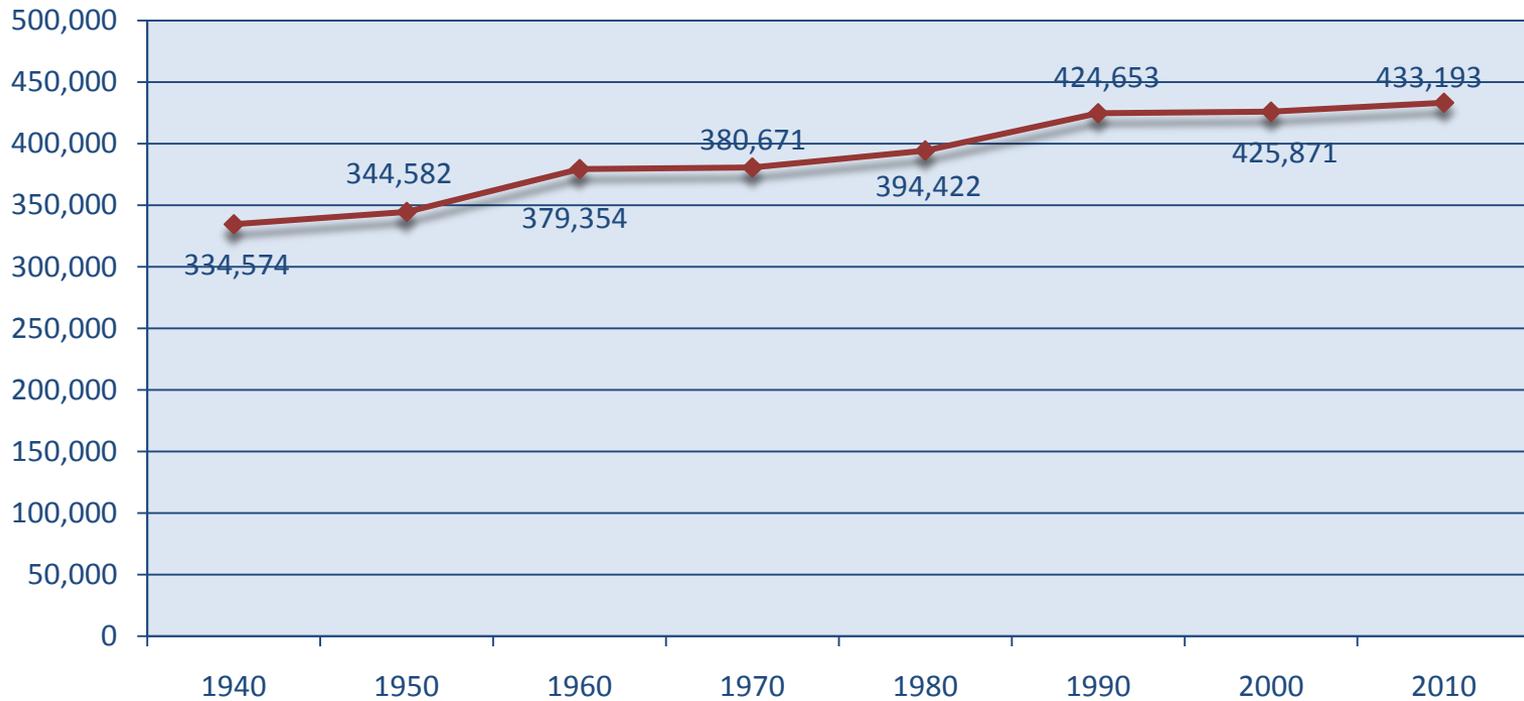


- The seven-county North Country Region grew 1.7% from 2000 to 2010, the 5th highest rate of growth of New York State's 10 regions.
- Hamilton County is not only the state's smallest by population (4836 residents in 2010), it is the county with the greatest loss since 2000 (10.1% decline).
- All other counties increased in population. Three barely grew, less than 1% (St. Lawrence, Franklin, Lewis). The others grew moderately: Jefferson 4.0%, Clinton 2.8%, Essex 1.3%.
- The North Country has three cities. Plattsburgh had the 7th highest city growth rate, 6.2%; Watertown grew 1.2%; Ogdensburg lost the fourth highest percent of its population, 10.0%.
- The North Country has the largest share of population that is white: 89.7%. The Hispanic share of the population is 3.1%, the black share is 3.4%, and the Asian share is 0.9%.



Changing Demographics

Population in the North Country, 1940-2010



Source: Empire State Development, State Data Center

Changing Demographics

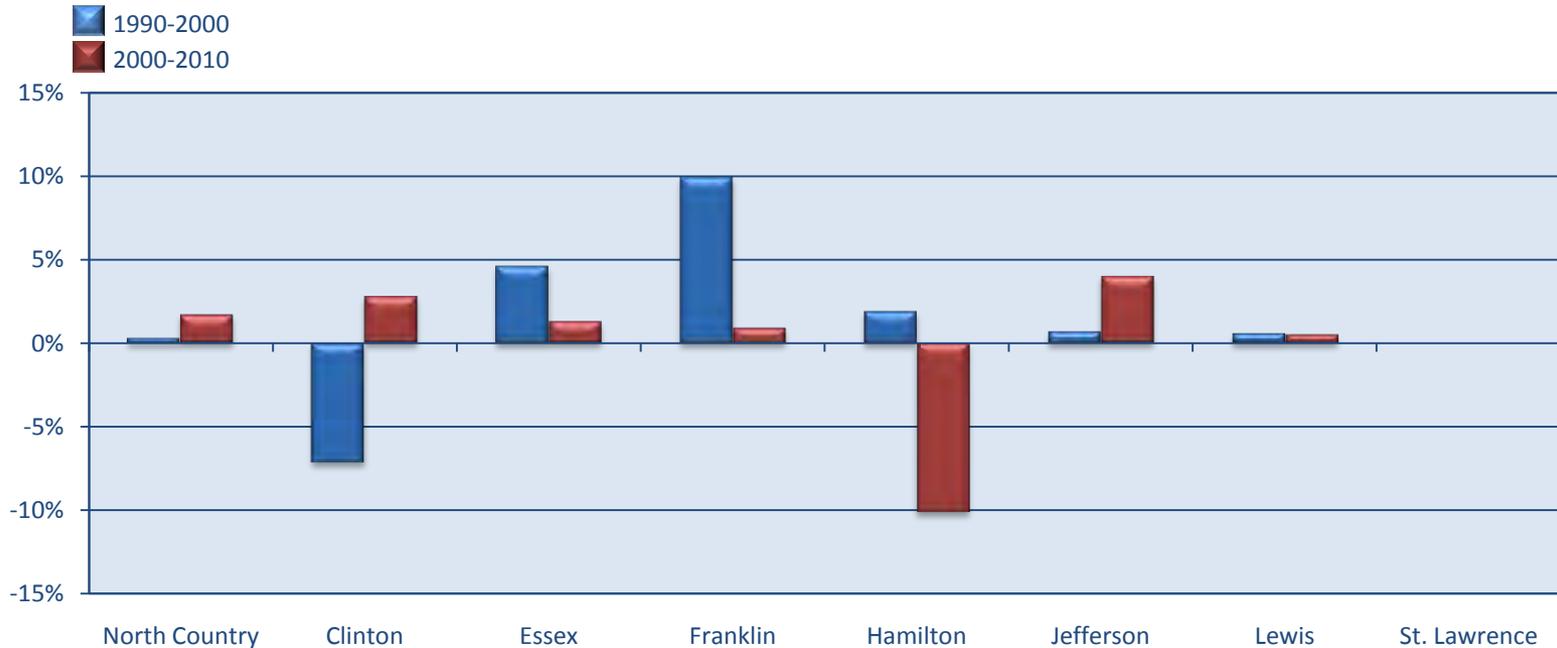
North Country Socioeconomic Profile

	Percent of Population Above 61 Years Old	Poverty Rate	Median Household Income
United States	16.2%	13.5%	\$51,425
New York State	16.7%	13.8%	\$55,233
North Country Region	16.7%	14.8%	\$43,464
Clinton County	16.5%	13.1%	\$47,786
Essex County	22.1%	12.7%	\$44,930
Franklin County	16.6%	15.2%	\$40,587
Hamilton County	28.8%	12.7%	\$45,242
Jefferson County	13.8%	14.6%	\$43,447
Lewis County	18.1%	16.0%	\$41,719
St. Lawrence County	17.2%	16.6%	\$41,670

Source: Empire State Development, State Data Center. Age data is from 2010; poverty and income are from 2009.

Changing Demographics

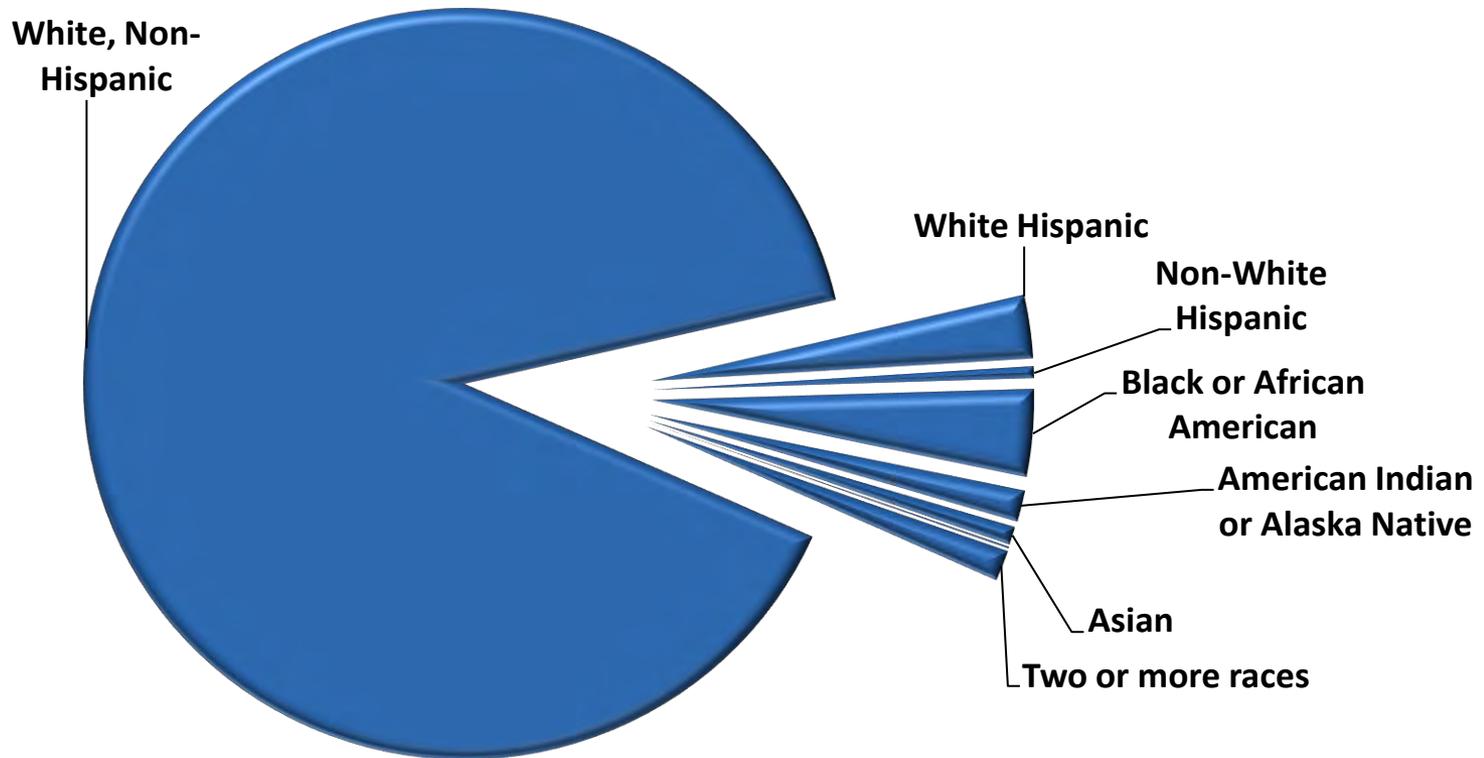
Population Change 1990-2000 compared to 2000-2010 North Country, by County



Source: Empire State Development, State Data Center

Changing Demographics

North Country Race/Ethnicity Demographics



Source: Empire State Development, State Data Center



Changing Demographics

North Country Hispanic, Non-Hispanic Population

County	2000	2010	% Change
Clinton County			
Hispanic/Latino	1,964	2,054	4.6%
Non-Hispanic/Non-Latino	77,930	80,074	2.8%
Essex County			
Hispanic/Latino	851	993	16.7%
Non-Hispanic/Non-Latino	38,000	38,377	1.0%
Franklin County			
Hispanic/Latino	2,053	1,506	-26.6%
Non-Hispanic/Non-Latino	49,081	50,093	2.1%
Hamilton County			
Hispanic/Latino	57	51	-10.5%
Non-Hispanic/Non-Latino	5,322	4,785	-10.1%

County	2000	2010	% Change
Jefferson County			
Hispanic/Latino	4,677	6,143	31.3%
Non-Hispanic/Non-Latino	107,061	110,086	2.8%
Lewis County			
Hispanic/Latino	172	357	107.6%
Non-Hispanic/Non-Latino	26,772	26,730	-0.2%
St. Lawrence County			
Hispanic/Latino	2,008	2,146	6.9%
Non-Hispanic/Non-Latino	109,923	109,798	-0.1%

Source: Empire State Development, State Data Center

Changing Demographics

In-Migration (to North Country)

Year	In-Migration	Percent of Population
2008	15,970	3.7%

Top Migratory Regions	In-Migrants
Foreign - APO/FPO	937
Onondaga County	336
Foreign – other	259
Oneida County	240
Oswego County	157

Out-Migration (from North Country)

Year	Out-Migration	Percent of Population
2008	17,724	4.2%

Top Migratory Regions	Out-Migrants
Foreign - APO/FPO	561
Onondaga County	424
Oswego County	249
Richland County, SC	233
Oneida County	222

Source: EMSI Strategic Advantage Model.



Changing Demographics

Educational Attainment in the North Country

	Percent of Adults with At Least a Bachelor's Degree	Percent of Adults with a Graduate Degree
North Country Region	19.6%	8.5%
State	31.8%	13.6%
Nation	27.5%	10.1%

Source: Empire State Development, State Data Center; American Community Survey 2005-2009.

Note: 'Adults' are at least 25 years old.



Workforce & Education



The State University of New York



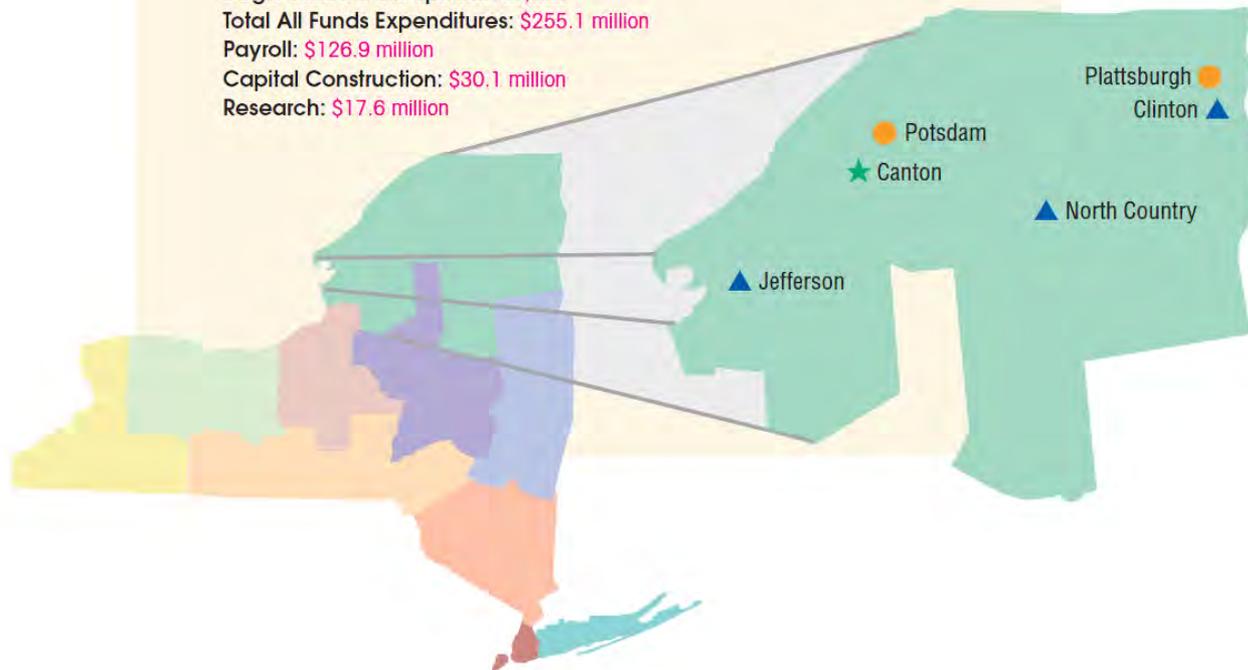
* Empire State College has 34 locations in seven regions throughout New York state.

Workforce and Education



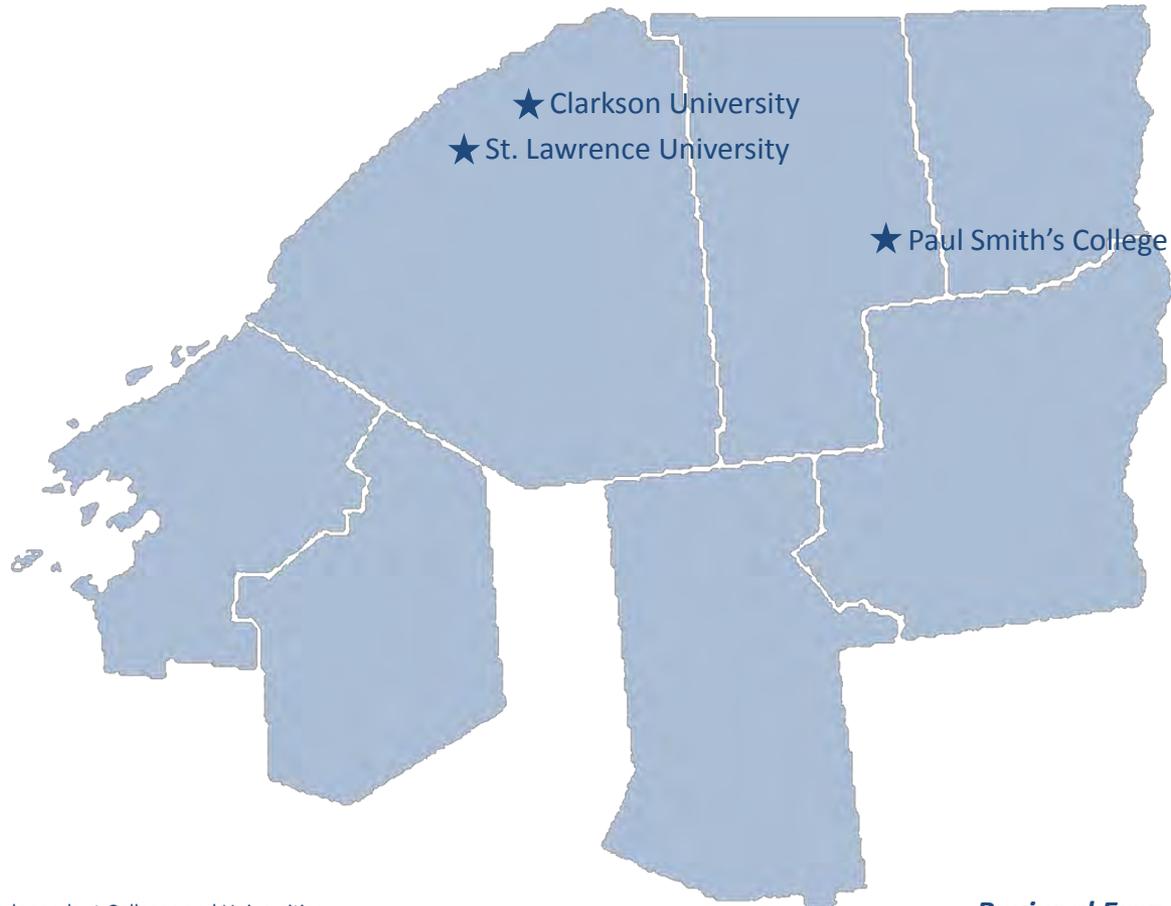
SUNY's Impact on North Country Region

Campuses: 6
Enrollment: 21,830
Employees: 3,289
SUNY Alumni: 151,412
Degrees Since Inception: 163,979
Total All Funds Expenditures: \$255.1 million
Payroll: \$126.9 million
Capital Construction: \$30.1 million
Research: \$17.6 million



Workforce and Education

North Country Private, Not-for-Profit Colleges and Universities



Workforce and Education

North Country Labor Market

Local Area Unemployment Statistics

North Country	May 2011	April 2011	May 2010
Labor Force	193,300	190,200	194,600
Unemployment	17,900	18,900	18,100
Local Unemployment Rate	9.2%	9.9%	9.3%
NY State Unemployment Rate	7.8%	7.6%	8.3%
U.S. Unemployment Rate	8.7%	8.7%	9.3%

Note: Data not seasonally adjusted.

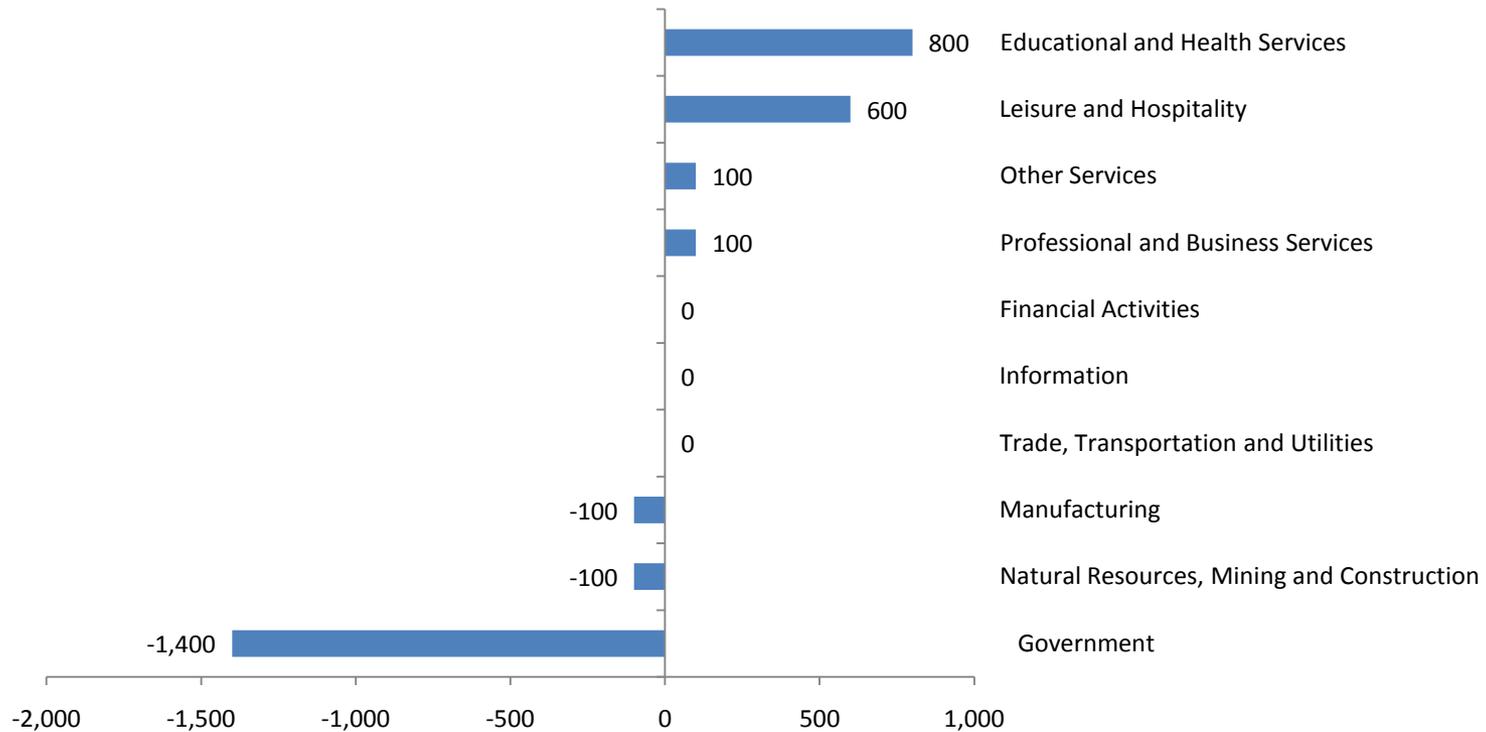
Source: NYS Department of Labor



Workforce and Education

North Country Labor Market

Change in Jobs, May 2010 to May 2011



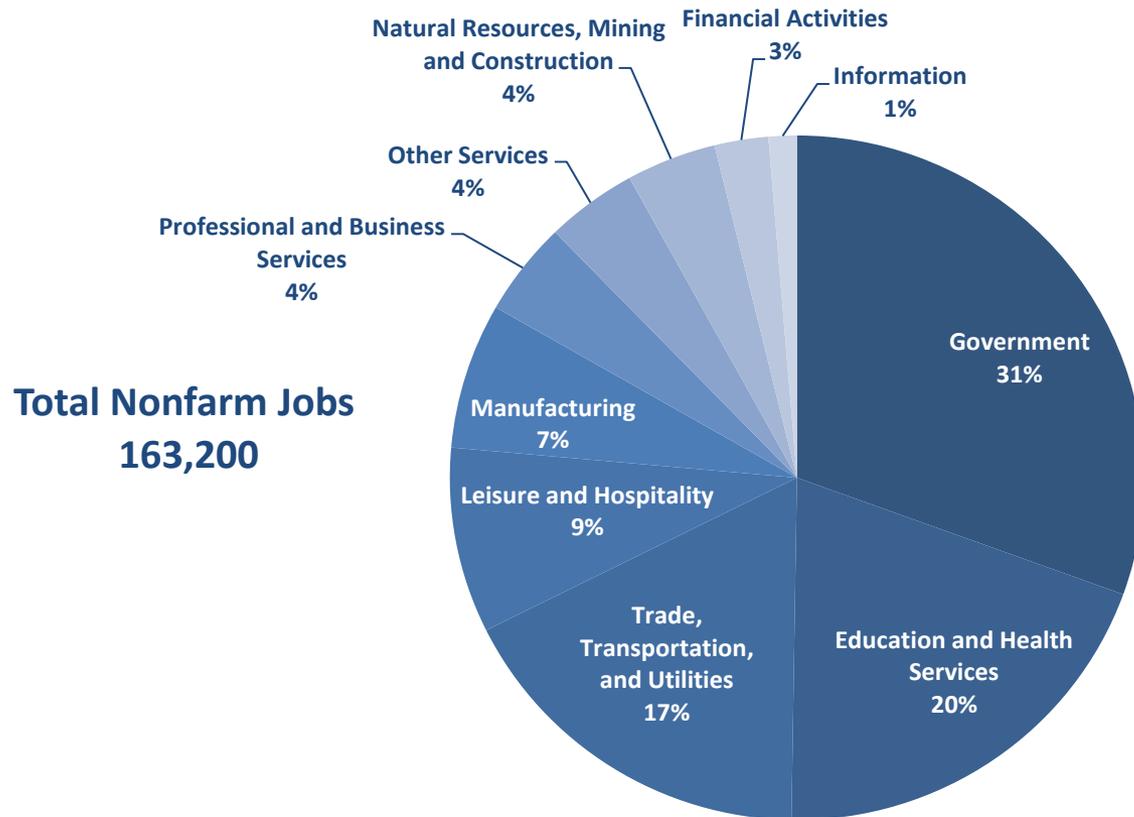
Source: NYS Department of Labor



Workforce and Education

North Country Labor Market

Distribution of Nonfarm Jobs, May 2011



Source: NYS Department of Labor

Industry Structure and Concentration

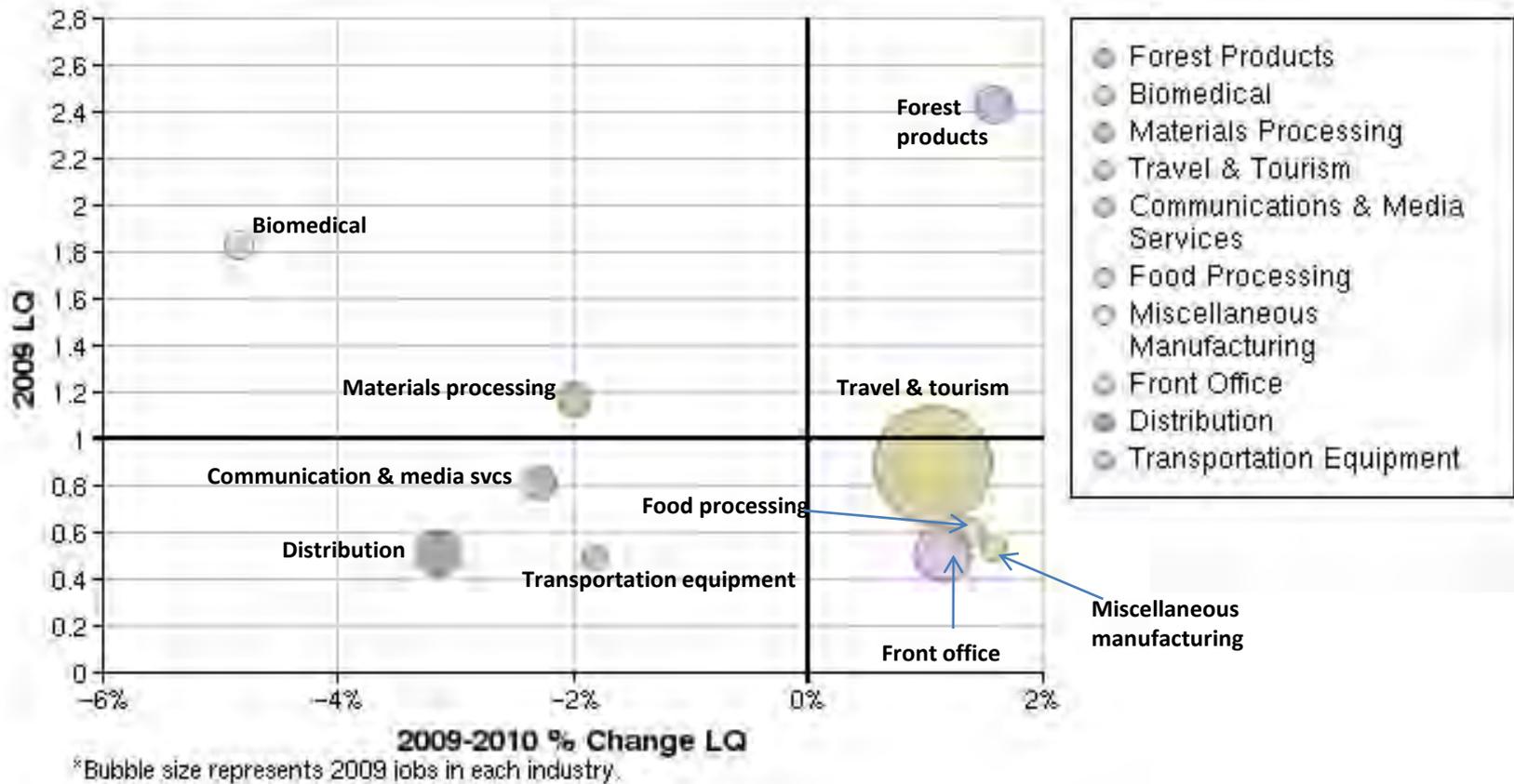
Growth in North Country Industry Sectors

	Jobs in 2010	Growth since 2006	Average weekly wage 2010	Projected growth, 2008 to 2018
Public Administration	20,843	1.4%	\$937	0.3%
General Merchandise Stores	5,100	18.4%	\$375	11.7%
Support Activities for Transportation	1,329	-5.4%	\$857	-23.4%
Educational Services	19,152	-0.9%	\$778	8.0%
Hospitals	8,991	6.1%	\$958	3.6%
Food Services and Drinking Places	10,518	4.8%	\$258	8.7%

Source: NYS Department of Labor

Industry Structure and Concentration

Location Quotients of North Country Clusters



Industry Structure and Concentration



New Manufacturing Activity in the North Country Region January 2010 to April 2011

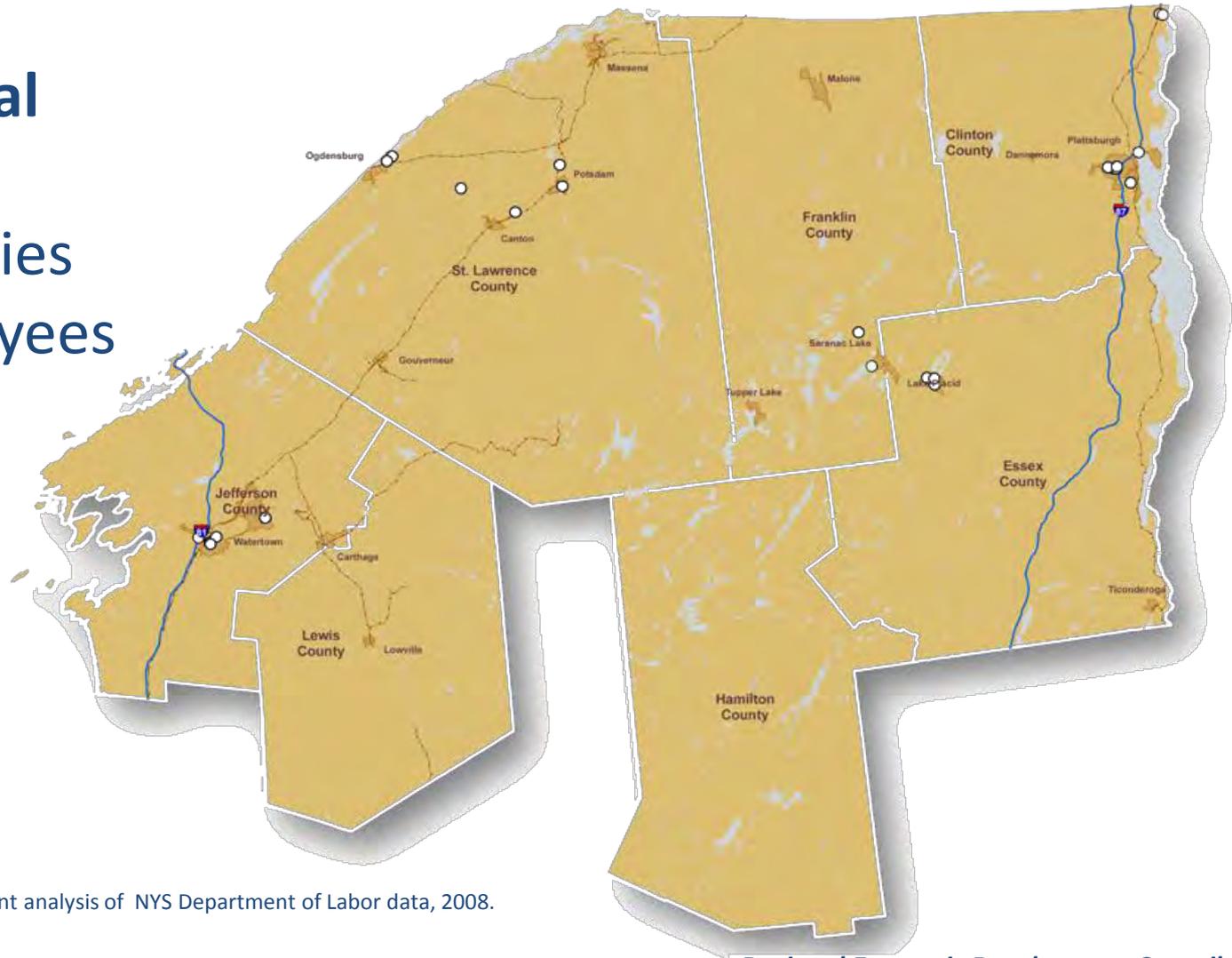
Number of New Manufacturers: **74** (3.1% of state total)

Number of New Manufacturing Jobs: **555** (5.8% of state total)

Source: D&B Market Insight

Industry Structure and Concentration

Biomedical Cluster:
25 companies
1,600 employees

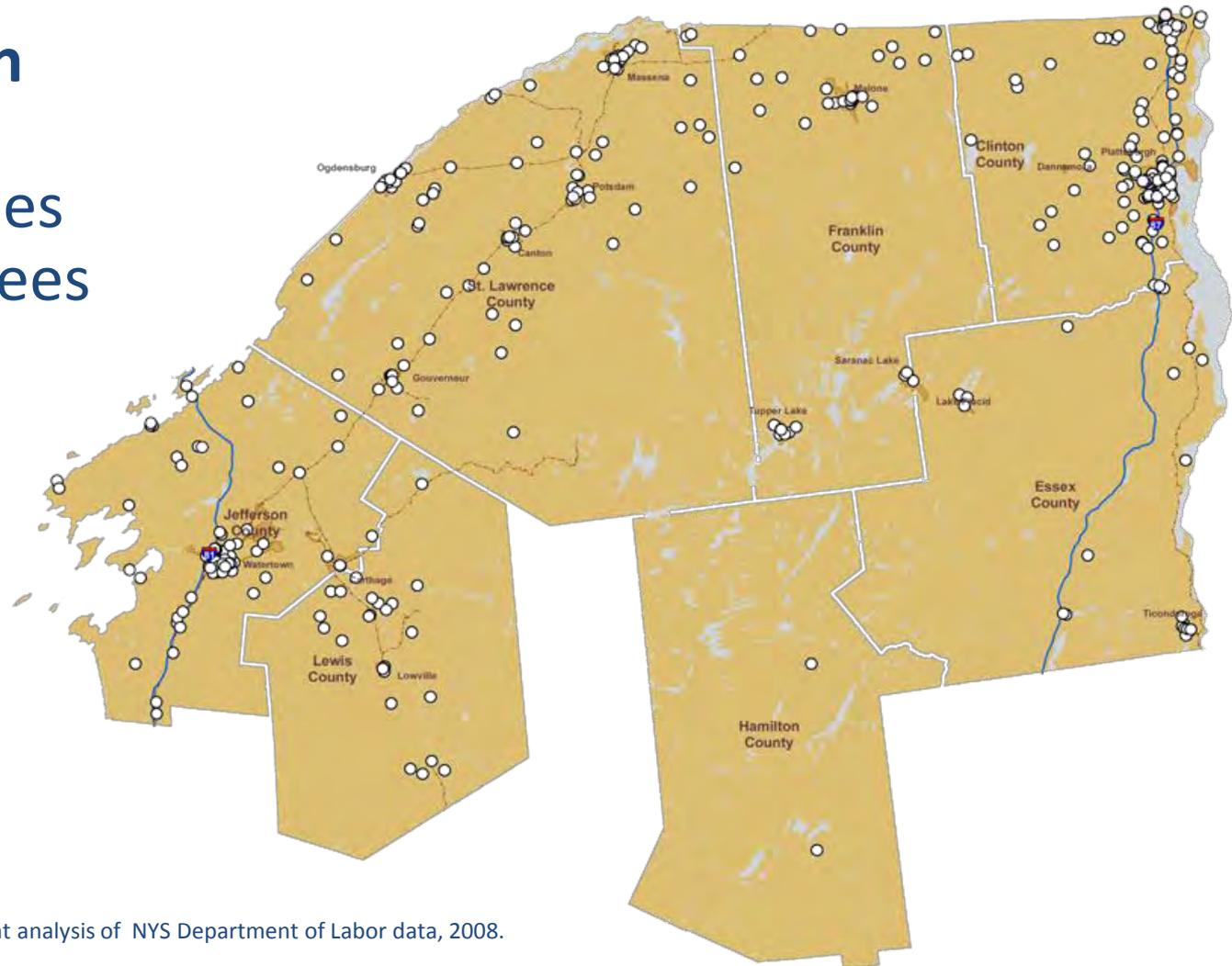


Source: Empire State Development analysis of NYS Department of Labor data, 2008.

Industry Structure and Concentration

Distribution Cluster:

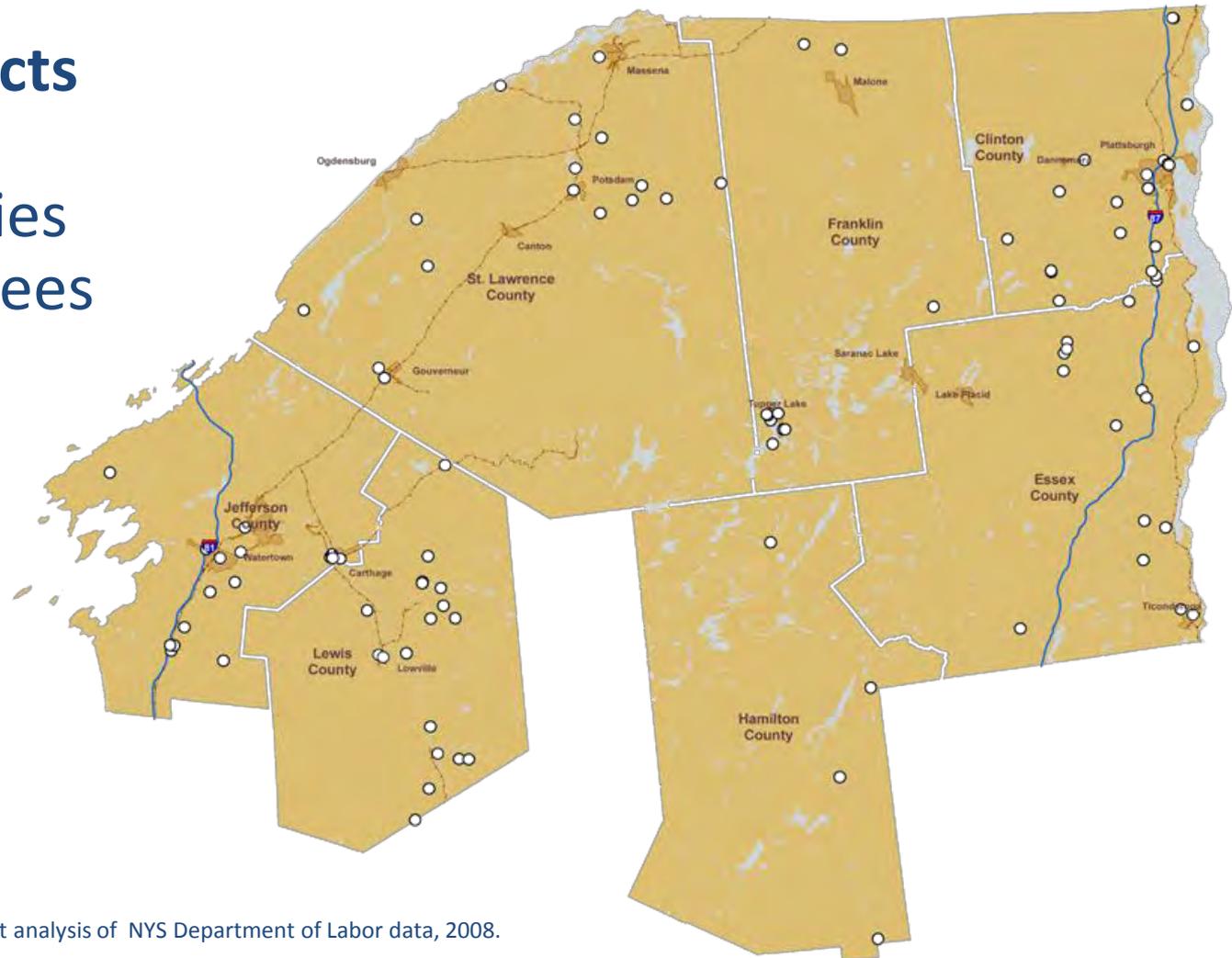
450 companies
2,500 employees



Source: Empire State Development analysis of NYS Department of Labor data, 2008.

Industry Structure and Concentration

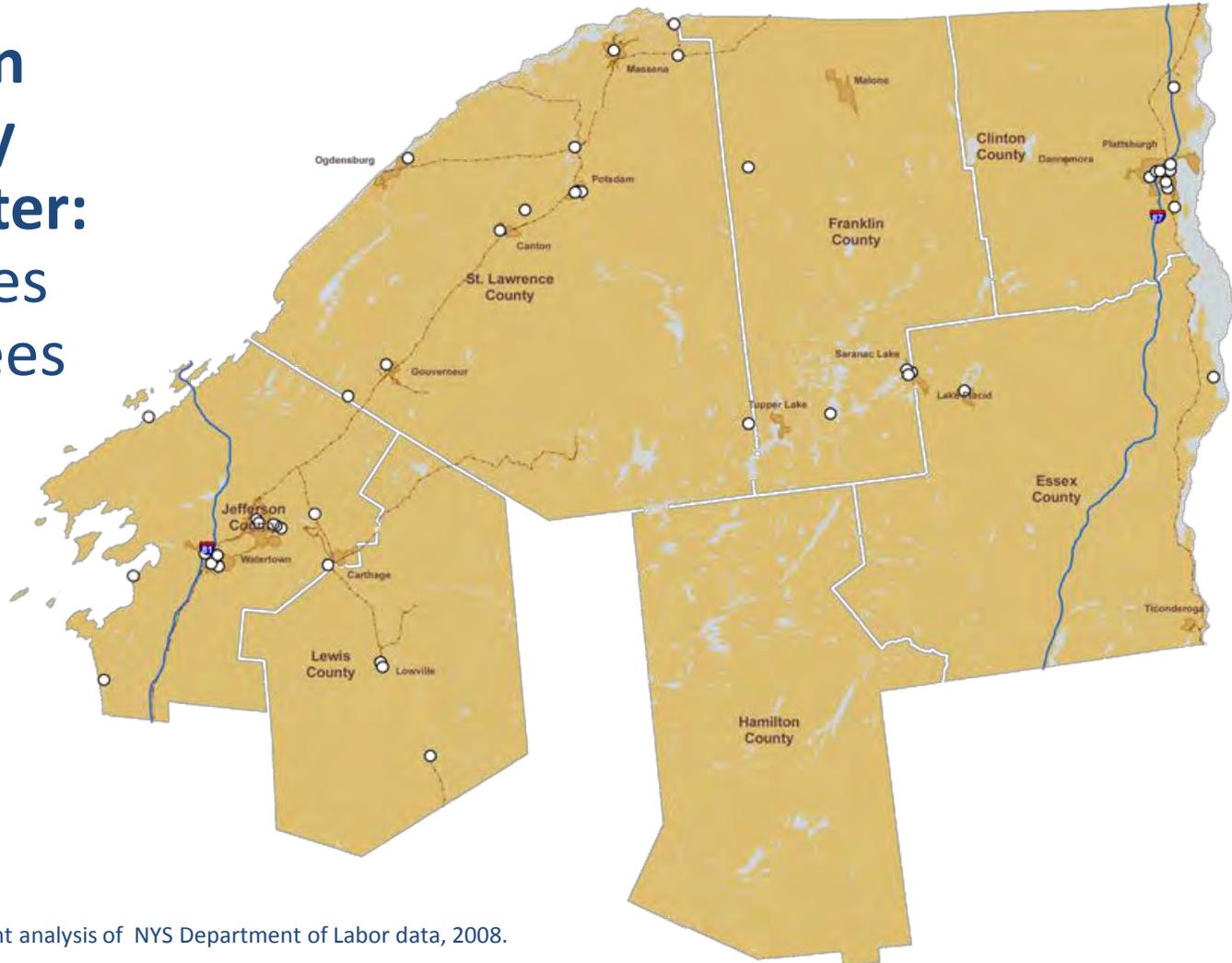
Forest Products Cluster:
100 companies
2,710 employees



Source: Empire State Development analysis of NYS Department of Labor data, 2008.

Industry Structure and Concentration

**Information
Technology
Services Cluster:**
50 companies
140 employees

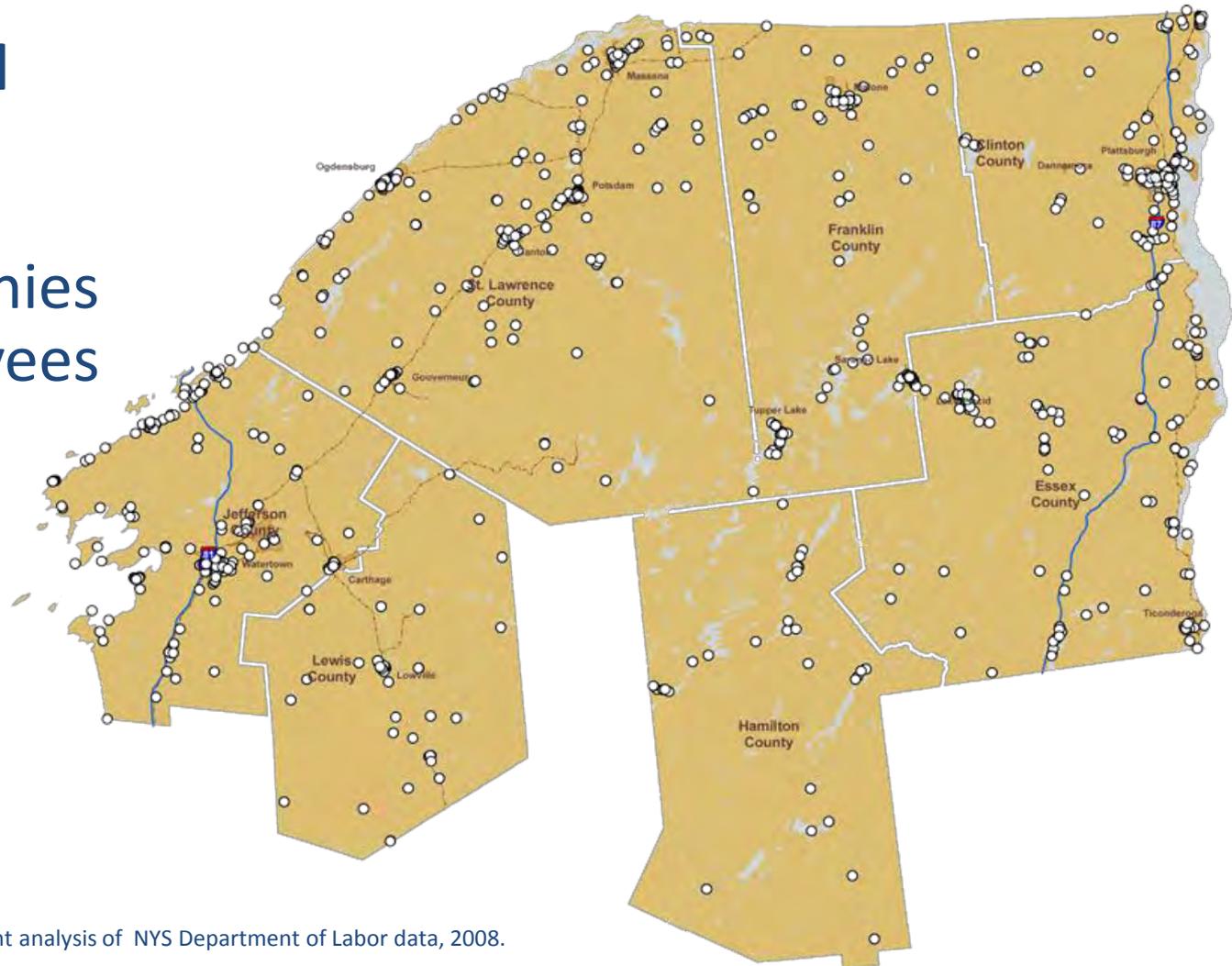


Source: Empire State Development analysis of NYS Department of Labor data, 2008.

Industry Structure and Concentration

Travel and Tourism Cluster:

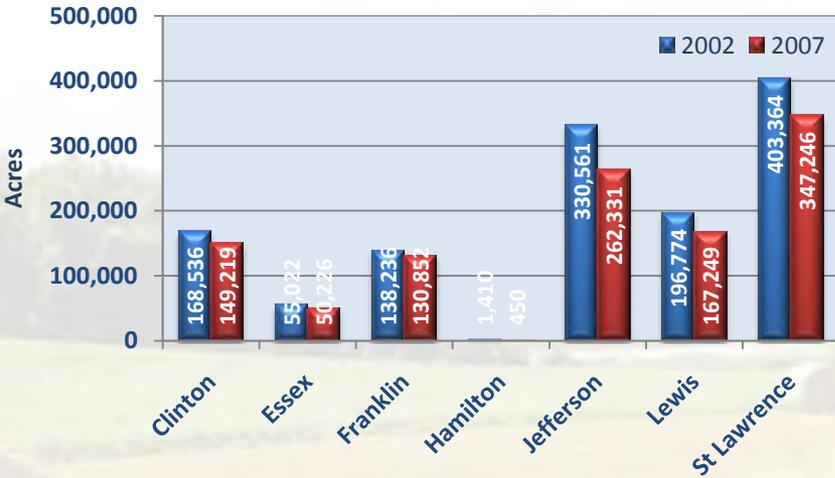
1,370 companies
4,800 employees



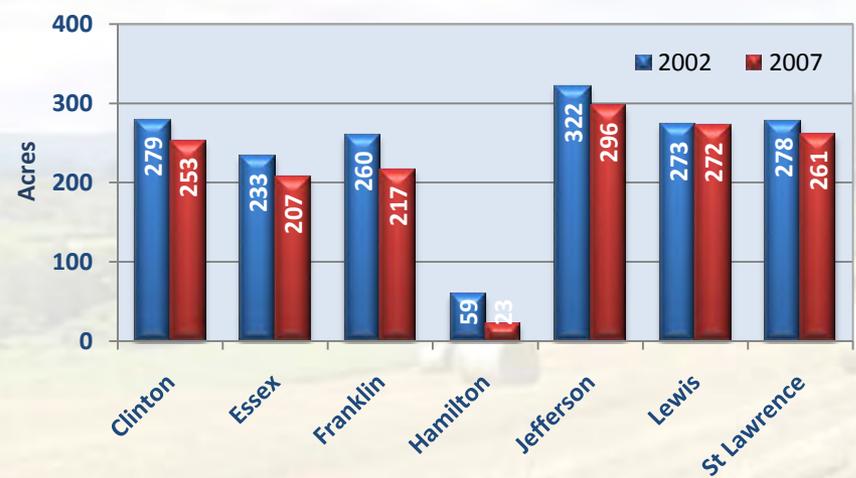
Source: Empire State Development analysis of NYS Department of Labor data, 2008.

Industry Structure and Concentration

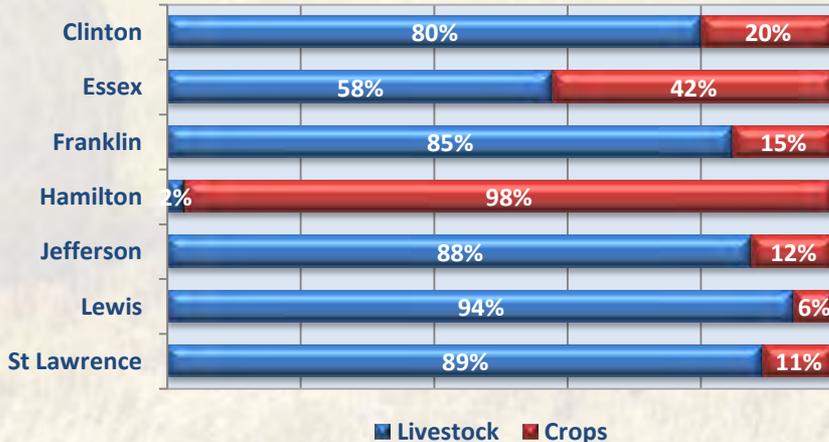
Acres of Farmland 2002/2007



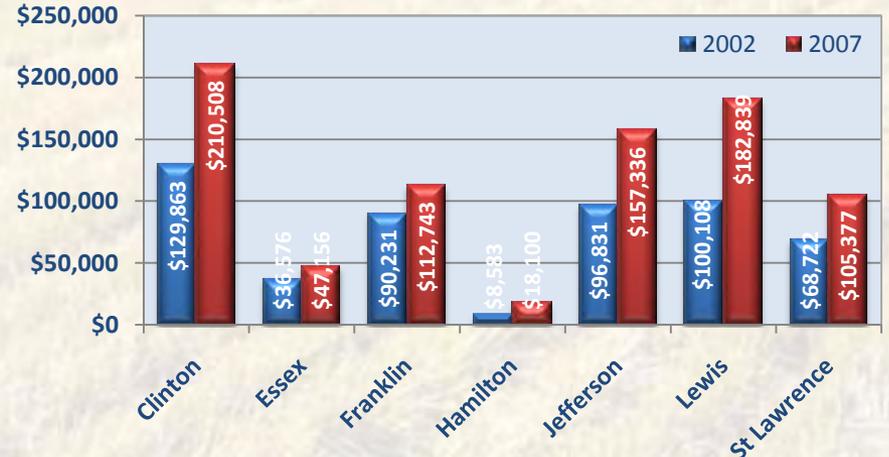
Average Farm Size 2002/2007



Distribution of Farm Sales 2007



Average Farm Sales 2002/2007



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- A photograph of a row of classical white columns with fluted shafts and papyrus capitals, set against a light background. The columns are arranged in a perspective that recedes into the distance.
- Governance
 - Statewide Business Costs and Tax Structure
 - Entrepreneurialism, Innovation and Risk-taking



Governance

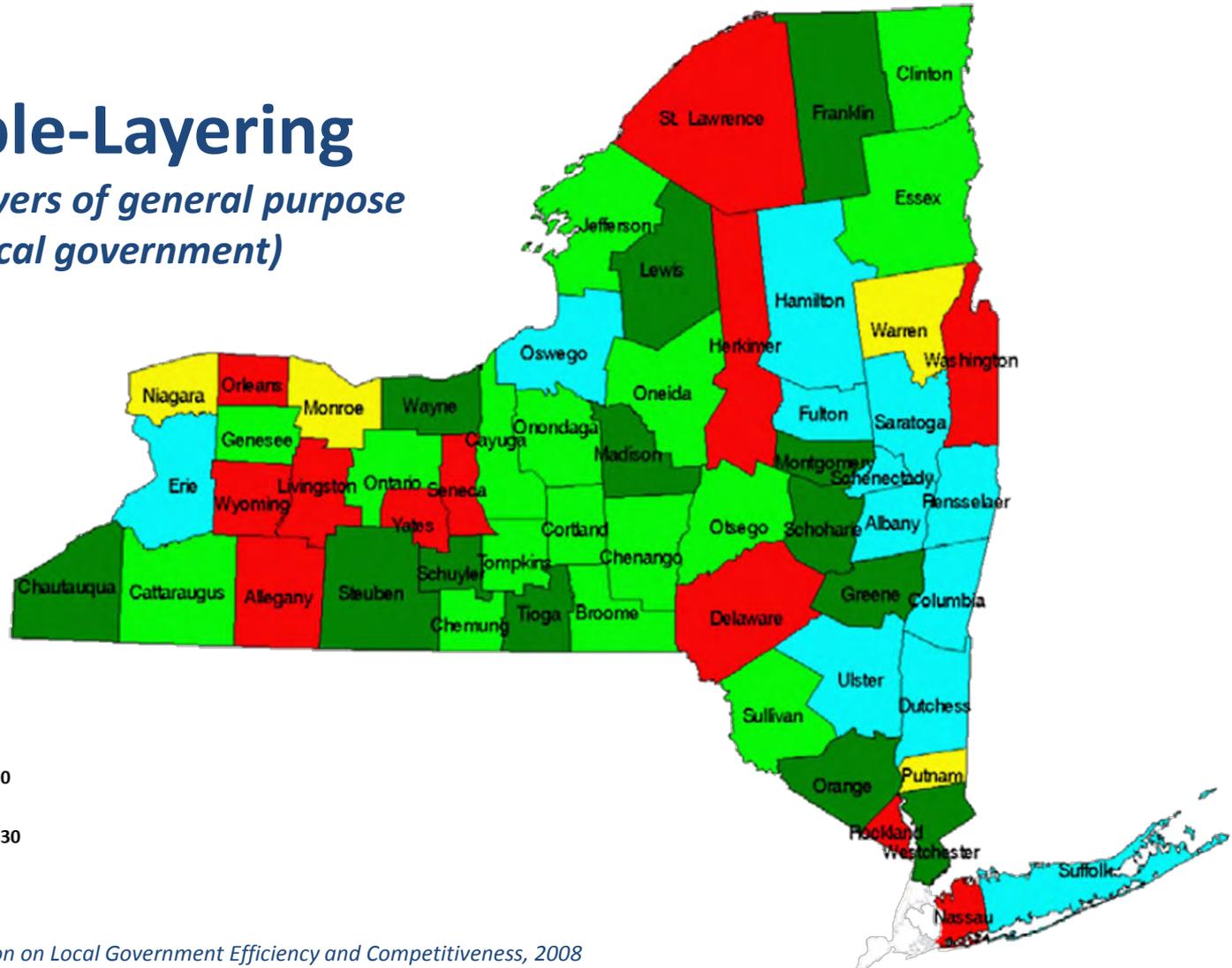
State and Local Government Expenditures Per Capita

Category	Ranking (1 = Highest Spending, 50 = Lowest Spending)
State Corrections	17
State Social Insurance Administration	10
State Health Administration	35
State Hospitals	8
State Public Welfare Administration	45
Local Corrections	1
Local Health Administration	11
Local Hospitals	11
Local Public Welfare	1
Local Police Protection	1
Local Housing and Community Development	1
Local Fire Protection	10
Local Police Protection	1
K-12 Instructional Employees	13
K-12 Non-Instructional Employees	21

Source: U.S. Census Bureau "Census of Governments 2007."

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Triple-Layering (three layers of general purpose local government)



Source: NYS Commission on Local Government Efficiency and Competitiveness, 2008

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Villages in the North Country with a Population Below 500



Village (County)	Population
Brushton (Franklin)	479
Burke (Franklin)	211
Speculator (Hamilton)	324
Deferiet (Jefferson)	294
Ellisburg (Jefferson)	244
Herrings (Jefferson)	90
Mannsville (Jefferson)	357
Castorland (Lewis)	251
Constableville (Lewis)	242
Turin (Lewis)	232
Edwards (St. Lawrence)	439
Hammond (St. Lawrence)	280
Hermon (St. Lawrence)	422
Morristown (St. Lawrence)	395
Rensselaer Falls (St. Lawrence)	332
Richville (St. Lawrence)	233

Source: Empire State Development, State Data Center

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Local Fiscal Capacity: Municipalities with Financial Stress

	Unreserved Fund Balances Less Than 1.5 % of Gross Expenditures	Municipalities with Total Debt as a Percentage of Full Value Assessment in Greater Than 3.25%	Municipalities with Total Debt Per Capita in Top 10% of State	Municipalities with Operating Deficits as a Percent of Gross Expenditures in the Top 10% of State
North Country	2.6%	17.9%	15.8%	9.2%
NY State	5.7%	10.0%	10.0%	10.0%

Source: NYS Environmental Facilities Corporation.

Statewide Business Costs and Tax Structure



North Country Cost of Living

Metro Area	Cost of Living Index (US = 100)
Plattsburgh	100.1

Source: Economy.com

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Indicator	New York's Ranking (1 = Best, 50 = Worst)
High-Wage Traded Services	3
E-Government	4
Managerial, Professional, Technical Jobs	6
Broadband Telecommunications	6
Overall	10
Foreign Direct Investment	10
IPOs	10
Entrepreneurial Activity	10
Patents	10
Workforce Education	12
Migration of U.S. Knowledge Workers	12
Fastest-Growing Firms	12
Alternative Energy Use	12
IT Professionals	13
Export Focus of Manufacturing & Services	14
Venture Capital	14
Online Agriculture	17
Job Churning	19
Investor Patents	21
Immigration of Knowledge Workers	24
Manufacturing Value-Added	24
High-Tech Jobs	25
Scientists and Engineers	25
Industry Investment in R&D	26
Non-Industry Investment in R&D	31
Online Population	34
Health IT	39

Source: Kauffman Foundation





A New Vision for the
North Country's
Economy

Regional Economic
Development Councils
Putting New York Back to Work



Governor Andrew M. Cuomo
Lieutenant Governor Robert J. Duffy