

# HOME

## 2018 Progress Report



**Mohawk Valley  
Regional Economic  
Development Council**

## LETTER FROM THE CO-CHAIRS

This chapter of our story begins not in a struggling rustbelt landscape; but in a lush and vibrant region.

If someone were to aver in 2011 that Amsterdam would be home to an engineering marvel and international tourist attraction spanning the Erie Canal, they would have been laughed right out of the South Side. Likewise, only a dreamer or great fool would have predicted, just eight years ago, that autonomous drones would be probing the skies of Rome, New York. And what economist, armed with decades of data, could ever have foreseen that Oneida County would be the next frontier in semiconductor research and development?

Yet, here we are. This is no work of fiction. This is the true story of the Mohawk Valley. We've written this story together, and none of it would be possible without New York State's commitment to our region during the past seven years.

Once more, we are proud to submit this year's Progress Report and Implementation Plan.

**Larry Gilroy and Dusty Swanger**  
MVREDC Co-Chairs

### MVREDC CO-CHAIRS

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# CONTENTS



## I. Executive Summary



## II. Progress

State of the Region  
Past Priority Projects  
CFA Projects

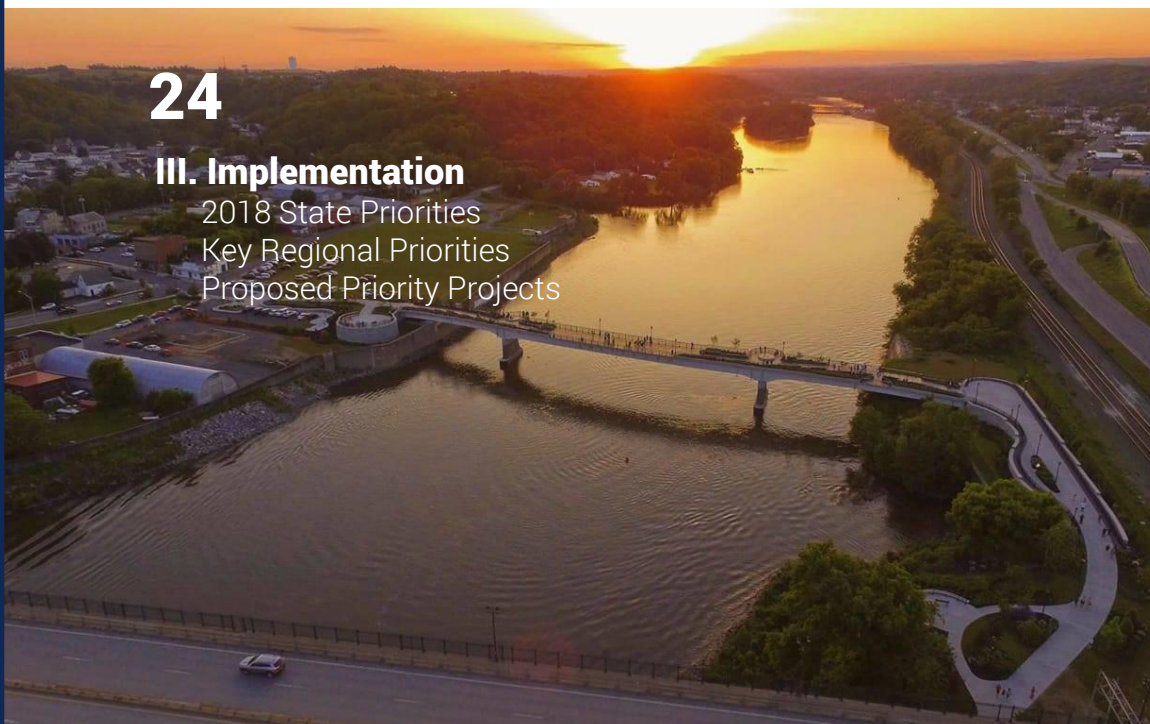
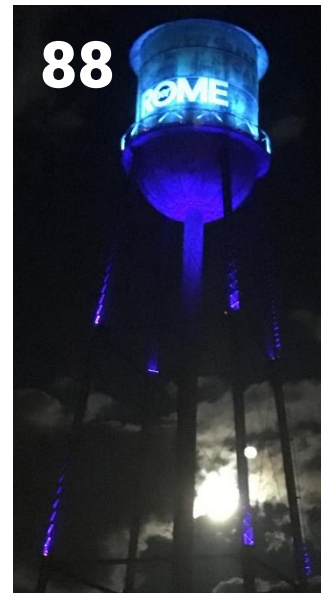


## IV. Participation

Work Groups  
Government Engagement

## V. Downtown Revitalization

Round 1: Oneonta  
Round 2: Rome  
Round 3:  
Amsterdam



24

## III. Implementation

2018 State Priorities  
Key Regional Priorities  
Proposed Priority Projects

## Appendix

List of CFA  
Funded Projects





Happy Hour Heroes >>> Home-grown jam band, Moe, lays down a groove to a sold-out crowd @ Saranac Brewery on a perfect September night. Bands like Blues Traveler, Gov't Mule, Yonder Mountain String Band, and local acts light up the Saranac sound stage all summer long. Amidst a backdrop of historic buildings and giant steel tanks, Saranac anchors the brewery district, making downtown Utica a regional destination for eating, drinking, and getting down.



**It's working.** You can see it in the rejuvenated storefronts on main street, on the busy loading docks of our factories, and in the faces of our people, young and old. The path we chose eight years ago (has it really been eight years?) has led us to a very different place than that from which we embarked: a better, brighter, and stronger Mohawk Valley. This is a place that – from wherever we hailed or however we got here – we are proud to call home.

Our 2018 Implementation Plan renews our vows to invest strategically and leverage our greatest strengths in advanced manufacturing, downtown revitalization, agribusiness, and tourism while creating the most opportunity for our citizens. Our 23 Priority Projects endeavor to:

- Expand global exports and quality jobs by investing **\$8.9 Million in traded sectors** and innovation infrastructure
- Inspire great places by injecting **\$2.5 Million into downtowns** through sustainable design, historic preservation, and mixed-use development
- Seed regional food system projects with **\$1.5 Million in craft brewing, agribusiness, and agritourism** priority funding
- Allocate **\$4.3 Million to ensure prosperity** for our returning veterans, underemployed, vulnerable, and hard-to-place workers – including the tools to combat the opioid epidemic

Add to that more than **\$30 Million** proposed to continue the work of energizing our main streets, activating our waterfronts, deploying climate smart infrastructure, preserving our historic and cultural treasures, and building sustainable neighborhoods. This plan isn't just about fixing pipes, building factories, or repointing bricks. Rather, it is a demonstration of our core values and reaffirmation of our commitment to build a welcoming community of intelligent, engaged, and inspired people.





Our Ability Journey along the Erie Canal



Paul Nigra Center for the Arts



Sharon Springs



JBF Stainless Construction at 5S Business Park

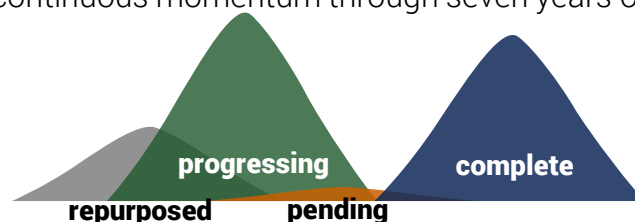


Red Shed Brewery

On balance, our progress report conveys a message of continuous momentum through seven years of CFA.

Of our 200+ priority projects to date:

- 75% are complete or progressing on-schedule
- 1% are pending contracts
- 24% have been terminated or declined (repurposed)



What the charts don't readily explain is this: Recognizing a trend early on, the MVREDC established a mechanism to get the money back on the street. Those 53 terminated projects equate to \$23.8 Million in returned funding. Since then, our region has recommissioned 95% of those shipwrecked dollars – roughly \$22.6 Million – into 31 viable new projects region-wide.

The real story is in our successes. The fact is, REDC process has netted our region greater than \$500 Million in CFA awards since 2011 that have taken root, contributing to:

- Robust **14% growth** in manufactured goods and agricultural products
- Adaptive reuse of nearly **2 million square feet** of vacant, blighted, and underutilized urban buildings
- Employment for more than **1,000 refugees**, new Americans, and individuals living with disabilities
- New construction of greater than **3 million square feet** of new manufacturing & distribution facilities
- The start-up or expansion of nearly **a dozen craft breweries**, distilleries, and craft food manufacturers
- Creation of **3 regional incubators** and innovation hot-spots
- **15% increase** in visitor spending in our downtowns and international destinations
- Establishment of first-ever college degree programs in **Unmanned Aircraft Systems** and Craft Brewing
- Scoring **2 professional sports teams** – the Utica Comets and Utica City Football Club

Our progress report illustrates how a public-private partnership created a laboratory that helps wounded veterans return to the workforce; and why the Masonic Medical Research Institute is on the bleeding edge of cardiac research; and even how targeted investments made Fulton County a center for cannabis research in New York State.

## 2018 PRIORITIES

This year the MVREDC has prioritized projects that advance both NYS and regional priorities that were identified in *Sparkling Transformation*, the MVREDC's URI prospectus.



### TRADED SECTORS

Beekman 1802, one of the nation's fastest-growing lifestyle brands, will construct a new warehouse to modernize logistics to meet exploding domestic and international demand.



### OPPORTUNITIES FOR HARD-TO-PLACE WORKERS

Human Technologies Corporation will build a new logistics facility and create new job opportunities for individuals living with disability.



### STEM INTENSIVE INDUSTRIES & INNOVATION

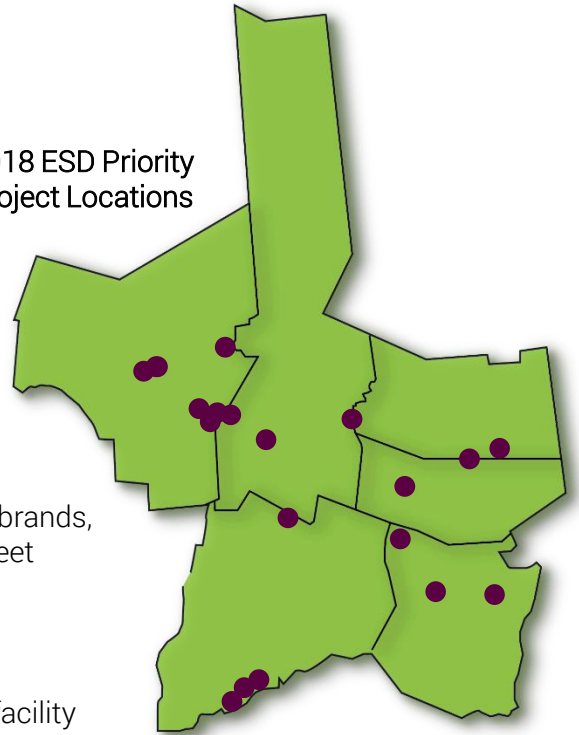
Turbo Machined Products will expand their facility, allowing them to purchase new equipment to meet growing demand and explore new global markets.



### AGRIBUSINESS & FOOD SYSTEMS

Empire State Greenhouses will construct a new, \$70M greenhouse complex in Cobleskill to grow organic vegetables year-round, creating 90 new jobs.

### 2018 ESD Priority Project Locations



### LIFE SCIENCES

Masonic Medical Research Institute will expand their research capabilities, modernize equipment, and attract top-flight scientists.



### CYBER CLUSTER

Griffiss Tech Park will develop modern, mixed-use, amenity-rich housing and offices to help high-tech companies attract the nation's finest hackers.

## Finding home in the Mohawk Valley

Riverhawk employee Davor Kegan officially became an American citizen on May 18, 2017.

Originally from Bosnia, Davor came to Utica in 2010 with no understanding of the English language. After enrolling in ESL courses through the local BOCES, he was able to find a job as a machinist at The Light Connection in Oriskany. Davor, who was still new to the area and to our language, credits this position and his colleagues for hastening his command of the English language.

Davor joined the Riverhawk team in March of 2015 as a Quality Inspector. His favorite part about working at Riverhawk is the people. "Everyone is friendly, helpful, and professional. I'm happy to be a part of the team."





## Building a home in the Mohawk Valley

In this plan, you'll come across a few feature stories that demonstrate that, whatever we are doing, it's working. Communities across the Mohawk Valley are becoming great places – again.

Our place-based investments are attracting young, talented people back to their home towns. You'll meet a young woman who returned to Richfield Springs and started a local food cooperative. You will also read about a couple who returned to Utica from Los Angeles to save the Uptown Theatre and breathe life back into the creative arts scene.

These are the results that we have long-sought: young entrepreneurs. These are true indicator species of a healthy ecosystem.

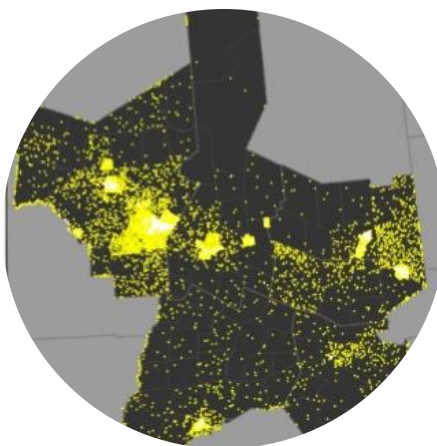
In addition to ESD Priority Projects, the MVREDC has prioritized 36 projects that focus on downtown, waterfront, and environmental enhancements to create the ideal human habitat. Working together with NY Canals, Department of State, Homes & Community Renewal, NYS Council on the Arts, and the Department of Environmental Conservation, our Priorities this year include:

- ✓ \$4.5 M for waterfronts
- ✓ \$2.2 M for arts and culture
- ✓ \$1.2 M for Main Streets
- ✓ \$625 k for green infrastructure
- ✓ \$3.1 M for parks and historic preservation

In 2018 the MVREDC hosted, facilitated, and participated in a series of summits across the region that brought together key stakeholders to discuss strategic issues. From local government engagement to social enterprise to growing our craft beer industry – our partners are more involved than ever before.

The Downtown Revitalization Initiative, now in its third year, having already catalyzed new investments in Oneonta and Rome. It has also caused communities from across the region to reimagine their own downtowns. The prioritization of downtown redevelopment by Governor Cuomo is validation of the MVREDC strategy to build vibrant communities.

This year Governor Cuomo announced that the city of Amsterdam is this year's DRI awardee. See Chapter V. Downtown for the full proposal.



**Social Enterprise Summit**



**Rome Navigation Center**



**Downtown Oneonta**



**Amsterdam Castle**

## II. PROGRESS

# STATE OF THE REGION

Global demand for metals and machinery continues to increase, agriculture and food exports are growing, tourism spending in the region is at an all-time high, the Quad C is alive with new employees, and wages are up across the board.

Our economic expansion is underpinned by the scale and diversity of our traded sectors. Since 2010, global exports from the Mohawk Valley have risen by 34% - largely driven by a distinctively regional cluster of metalsmiths, machinists, material scientists, and mechanical engineers. Our strategy on exports has been steady since 2011:

- ✓ Leverage our core strengths by investing in the manufacture of globally-traded manufactured and craft goods
- ✓ Create an environment for foreign investment and international tourism
- ✓ Attract and grow the high-value, advanced industries of the future

To this last point: attracting new advanced manufacturers has proven a complex and capital-intensive task; It has not come easily. Uncompromising, steadfast commitment to emerging industry sectors during the past seven years has finally begun to pay dividends. One success in which we can all take part is that of Danfoss.

In 2017, Governor Andrew M. Cuomo announced that Danfoss Silicon Power would be the anchor tenant in at the Quad C at SUNY Poly. Founded in Denmark in 1933, Danfoss is one of the world's leading, independent custom power module manufacturers. **Since our last report, Danfoss has hired 24 new advanced manufacturing employees, installed more than \$30 Million in tools, and successfully completed their first test production line.**

Danfoss attributes the fast-paced ramp up and success to one thing: people. "What it came down to was making sure we had the right people to execute the plan."

"One of the things that drew us to this location was the quality workforce, from technicians to engineers," said Senior Operations Manager Christian Bachmann. "We knew there was talent available but what surprised us was the volume of responses we received from people in the community, those who wanted to return to the region, and those who were willing to move to Utica for opportunities at Danfoss."

Danfoss' vanguard 10 in New York State, while they trained in Germany.



“

**This expansion is proof positive that we are attracting 21st century companies from across the globe to Utica, and leveraging next generation technology to foster the continued growth and success of Mohawk Valley communities for years to come.”**  
**-Governor Andrew Cuomo**

A welder. A chemist. An aviation technician. A SUNY Poly grad. A machinist. Eight NYS college and university grads and a few seasoned semiconductor engineers. These are the pioneers; blazing the trail for the Mohawk Valley's nascent semiconductor industry. This team has successfully produced its first test module. For Danfoss and for us, this is a pretty big deal.

Celebrating this important milestone with the core team over a lunch of local BBQ, one can't help but share their joy, hope, and anticipation. Soon, Quad C will be in full production, the clean-rooms will be tooled up, and Danfoss power modules will be in automobiles, renewable energy systems, and industrial machinery across the planet. And it all started here in Round 1.





**Dubbel the Pleasure, Quadrupel the Fun. MVREDC Round 7 awardee, Brewery Ommegang, pair superbly with Round 8 Priority Project, Beekman 1802. Could their milk stout be the G.O.A.T?**

MVREDC support of fresh ideas continues to bear new and beautiful fruit. As the ecosystem evolves, great ideas flourish and inevitably intersect.

Mohawk Valley neighbors, Brewery Ommegang in Cooperstown and Beekman 1802 Farm and Mercantile in Sharon Springs, have taken seats at the table together to collaborate on a variety of projects this year, including two new beers. The companies, who enjoy a shared sense of a dedication to their craft and to the artisanal farmstead, are excited to share those values with neighbors as they introduce this series of products and events.

"We are very much enjoying working with Beekman 1802," says Ommegang president Doug Campbell. "It's always a rewarding experience to sit down with a neighbor with whom one clearly has a strong shared sense of purpose and place. When our two teams first sat down, the conversation was so natural and

effortless. We look forward to our upcoming projects this summer and beyond."

"We have always believed that our company would and should only succeed if we can bring others along with us. We are excited to be working with our neighbors at Ommegang to show the best of what Upstate NY produces," say Brent Ridge and Josh Kilmer-Purcell, founders of Beekman 1802.

The collaboration begins with beer, with a pair of recipes that Ommegang and Beekman developed for a Goat Milk Stout and a Pale Ale. Beekman 1802 also currently offers a trio of beer jelly featuring Ommegang's Abbey Ale Dubbel, Hennepin Saison, and Three Philosopher's Quadrupel, which all pair superbly with Beekman's fine cheeses and Ommegang's beers.

And we just love it when a plan comes together.

# STATE OF THE REGION



## ECONOMIC INDICATORS

MEASURES	REGION (2017)	NYS (2017)	REGIONAL PROGRESS CHANGE (% CHANGE 2016-2017)	STATE PROGRESS CHANGE (% CHANGE 2016-2017)	REGIONAL PROGRESS CHANGE (% CHANGE 2011-2017)	STATE PROGRESS CHANGE (% CHANGE 2011-2017)
Average Annual Employment	190,754	9,276,485	+1.0%	+1.4%	+0.5%	+9.9%
Average Annual PRIVATE Employment	148,019	7,899,415	+1.2%	+1.5%	+2.4%	+12.1%
Average Annual PUBLIC Employment	42,735	1,377,070	+0.6%	+0.4%	-6.1%	-1.2%
Number of Establishments	10,276	544,073	-0.1%	+0.7%	-0.3%	+4.3%
Total Annual Wages	\$7.8 B	\$654 B	+3.8%	+5.2%	+13.1%	+25.4%
Total Annual PRIVATE Wages	\$5.8 B	\$568 B	+4.0%	+5.5%	+16.7%	+27.7%
Total Annual PUBLIC Wages	\$2.1 B	\$81 B	+3.3%	+2.9%	+4.0%	+12.5%
Average Annual Wages	\$41,089	\$70,537	+2.8%	+3.8%	+12.5%	+14.2%
Average PRIVATE Annual Wages	\$39,176	\$71,850	+2.8%	+4.0%	+13.6%	+13.9%
Average PUBLIC Annual Wages	\$48,296	\$63,897	+4.3%	+4.1%	+12.5%	+15.6%
Unemployment	4.4%	4.2%	-18.5%	-10.6%	-48.9%	-49.4%
Unemployment 18-24	15.0%	16.7%	-6.3%	-6.7%	-18.9%	-7.2%
Unemployment 25-64 (2016)	6.4%	5.9%	-6.5%	-14.2%	-10.2%	-10.2%
Veteran Unemployment	6.4%	7.0%	-4.5%	-9.1%	-9.9%	-7.9%
Labor Force Participation Rate	59.3%	63.4%	-0.5%	-0.2%	-2.0%	-0.6%
Labor Force Participation Rate For Population 25-64 With Less Than A HS Diploma	49.2%	60.2%	-0.4%	-2.9%	-0.8%	-6.8%

**+12.5%**



Increase in  
Total Average  
Annual  
Wages since  
2011

**+13.1%**

Increase in  
Total  
Annual  
Wages  
since 2011



**-9.9%**

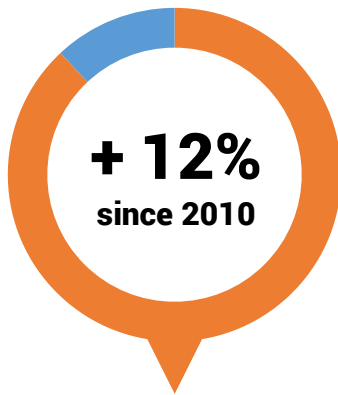
Decrease in  
Veteran Unemployment  
since 2011



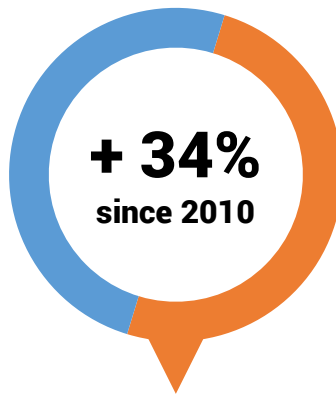
Source: US Census Bureau



# KEY REGIONAL INDICATORS



**GROSS METRO PRODUCT**  
\$138.5B (2016)



**GLOBAL EXPORTS**  
\$2.46B (2017)

**3%**

**POPULATION GROWTH**  
SINCE 2011  
AGES 20-34

## INDUSTRY INDICATORS

INDUSTRY	EMPLOYMENT (2017)	% OF EMPLOYMENT (2017)	AVERAGE ANNUAL WAGE (2017)	WAGE GROWTH SINCE 2010
Advanced Manufacturing	10,741	5.5%	\$53,615	18.3%
Life Sciences	1,532	1%	\$65,290	22.4%
Food and Agriculture	5,858	3.1%	\$44,582	17.7%
Tourism	5,747	2.6%	\$26,079	39.3%

### MIDDLE SKILL JOB READINESS

#### Associates Degrees



**Mohawk Valley:** 12.6%  
**Upstate:** 10.9%

**NYS:** 8.6%  
**US:** 8.2%

**6%**

**ADVANCED MANUFACTURING GROWTH**  
(employment)  
SINCE 2011

Average wage 31% higher  
than regional average

# QUALITY OF LIFE

## The Second Chance City

Since 1979, the Mohawk Valley Resource Center for Refugees (MVRCR) has resettled more than 16,000 refugees in Utica and the surrounding area. Of these new Mohawk Valley residents, the largest groups include Bosnians (28%), Burmese (24%), and citizens of the former USSR (15%). Since 2011, has settled a growing number of individuals from Ukraine, Iraq, Somalia, and Bhutan.

The refugee community has played a leading role in the population growth within the city of Utica, where foreign-born individuals now make up nearly 20% of the total population.

Refugee resettlement has had such a positive impact on the community that the manufacturing and tourism industries have staked their futures on the prospect of continued immigration to the region. In May, MVRCR hosted a job fair for its clientele. From the Turning Stone Resort & Casino in Verona to Keymark Corp in Fonda, hundreds of refugees are finding meaningful employment soon after they arrive, and learning skills to advance their careers.

Internationally, the sport of soccer is so often referred to as "the beautiful game.". Utica City FC is proud to unveil their "Join the City" campaign, which recognizes many of the countries of origin for those live in the City of Utica. To us, the game just got more beautiful.

Utica has been nicknamed "The Second Chance City" for the opportunities it affords to those seeking refuge and the hope of a better life. In turn, our new friends, colleagues, and neighbors have given this city new life – and with it, a second chance for the region.

Go UCFC!



### RESIDENTS LACKING HEALTH INSURANCE COVERAGE

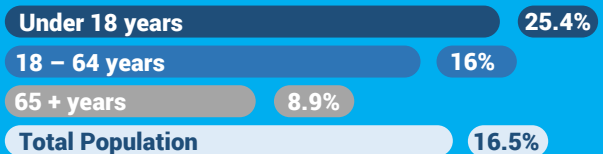
2013 → 2016  
8.7% → 6.7%



**2% Increase in Coverage in MV**

NYS Increased 1.5%

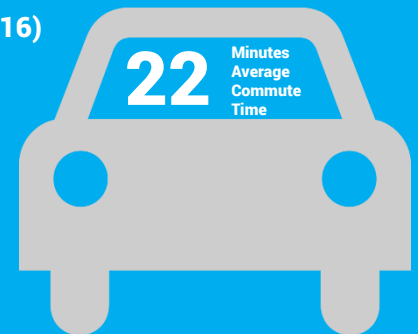
### POPULATION IN POVERTY BY AGE (2016)



### COMMUTING (2016)

**86%**

Population Working In Region Of Residence



### VISITOR SPENDING (2017)



**+32%**

Visitor spending since 2011

**\$1.98 B**

Visitor Spending

### HIGH SCHOOL GRADUATION RATES (2017)



2011  
**77.5%**

2017  
**82.6%**

### IMMIGRATION

Utica

NYS

Percent Foreign Born

19.7%

22.6%

Language Other Than English Spoken at Home

28.7%

30.4%

Source: US Census Bureau



# QUALITY OF PLACE



On balance, our fundamentals are stronger than they were in 2011. But sustainability is an entirely different creature. That is why nearly 30% of past CFA awards were for projects in City and Village centers – in the form of waterfront revitalization, green infrastructure & streetscape reconstruction, parks improvements, arts & cultural programming, and mixed-use development. These investments are of equal (or greater) importance as potential incentives to decision-makers who rely upon a stable, creative, and happy workforce pipeline.

If we've learned anything from the Amazon HQ2 search in 2017, it is that **place really does matter**. Four out of the eight decision drivers in their search specifically focused on people and places – from the employees' perspective. Citing key preferences such as direct access to population centers, a compatible community environment, and cultural diversity, their final message to prospective communities was this: →

“

**The Project requires a significant number of employees. We want to invest in a community where our employees will enjoy living, recreational opportunities, educational opportunities, and an overall high quality of life.”**

**-Amazon HQ2 RFP, June 2017**

## MIGRATION (2016)



**98%** *Up from 94% last year*

**Population Living In The Mohawk Valley as Previous Year**

**1%**

**Population Leaving NYS**

## PLACEMAKING

### CONNECTED. CONVENIENT. COOL.

The Doyle is the newest mixed-use development in the Utica-Rome metro area. The Round 6 priority project was awarded \$1M in 2016 for adaptive reuse of this vacant Bagg's Square icon.

The Doyle now offers 50+ loft apartments, notable for their exposed brickwork, vaulted ceilings, and expansive fenestration. Each apartment has a unique character; and all have a historic urban flavor. Situated adjacent to arts, culture, entertainment, and craft food destinations, the Doyle is currently developing lifestyle retail on the ground floor and is walkable and bikeable to Bagg's Square taverns and eateries.



# STATUS OF PAST PRIORITY PROJECTS

## since 2011

In 2011, the MVREDC invested heavily in the emerging semiconductor and Unmanned Aircraft Systems (UAS) industries. From the very start, the foundations were laid for Marcy Nanocenter, QUAD-C, Tryon Technology Park, international tourism destinations in Schoharie County, and CORE **stem programs** in Otsego middle schools. Round 1 also marked an award to Griffiss International Airport that would ultimately prepare the runway for one of only seven designated FAA drone Test Sites in the nation.

Round 2 (2012) was marked by a diverse cadre of **traded sectors**, including food manufacturing, advanced tools, paper, textiles, and fertilizer. High-impact **placemaking** projects in Round 2, like the Utica Aud and Strand Theatre in Old Forge, gave a boost to regional tourism destinations.

CFA 2013 saw continued stimulus to semiconductor and UAS **innovation**. We also made significant investments in the craft food and beverage market space – spawning the iconic Utica Coffee Roasting Company and the first oak barrel cooperage in the region in nearly a century, and the only one in New York State.

Staying the course in Round 4 (2014), we invested in the next phases of the Marcy Nanocenter and UAS while supporting highly-skilled, **globally-traded** advanced manufacturing projects. New York' State's first drone technology curriculum was developed at Mohawk Valley Community College – further strengthening the UAS ecosystem surrounding the FAA Test Site and promising quality training opportunities to a **workforce in transition**.

Although not selected as a URI winner in 2015, our region doubled down on the **infrastructure for innovation** in traded sectors; selecting priority projects in advanced computer systems, UAS, and craft beverages. **Workforce assistance** to Tryon Technology Park would seal the deal for one of the first licensed medical cannabis laboratories in Upstate NY.

Round 6 (2016) focused heavily on the tradeable international tourism sector, with significant investment in craft food and beverages in the Cooperstown area. Finally, in 2017, agricultural products and food manufacturing dominated the field, along with a massive next-phase award for the Griffiss UAS Test Site.

### RETURNING TO THE WORKPLACE.

SUNY Poly constructed an Assistive Technology laboratory, continuing their partnership with Sitrin Rehabilitation Center. Conceived to assist wounded soldiers facing barriers to re-employment after returning home from military service, the Assistive Technology lab customizes commercially-available equipment to maximize individual functionality. Veterans, students, and faculty in the lab will be immersed in innovation. Specialized equipment, such as the 3D printer, brings custom prosthetic limbs from concept to reality. The comprehensive lab environment also includes adapted computers, job coaching, service animals, PTSD research, and adaptive vehicle technology.

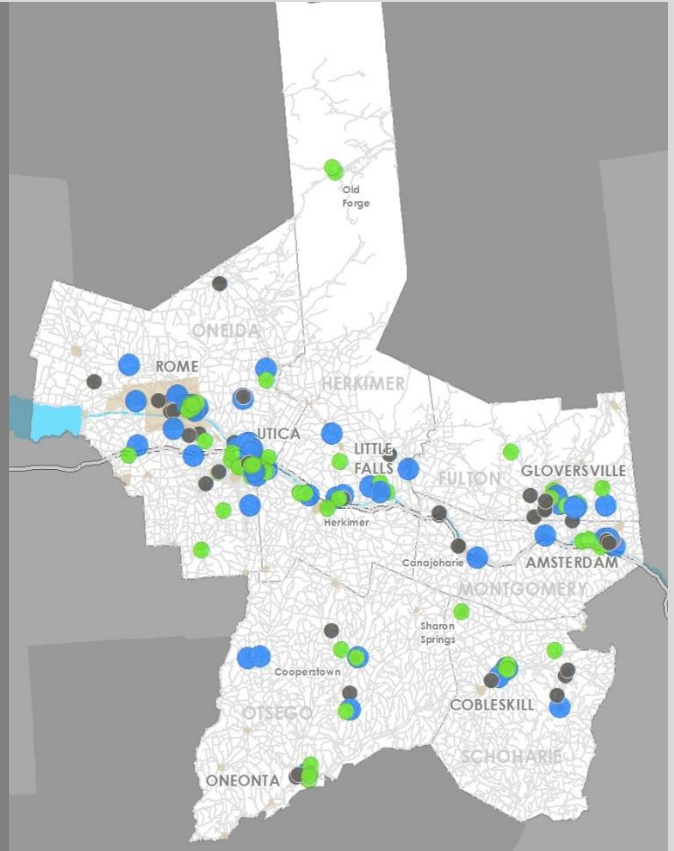


**The 2014 CFA Award of \$600,000 made the \$10M laboratory possible - to better serve those who selflessly sacrificed for us.**



# STATUS OF PAST PRIORITY PROJECTS PROGRESS SINCE 2011

STATUS	ROUND 1	ROUND 2	ROUND 3	ROUND 4	ROUND 5	ROUND 6	ROUND 7	TOTAL
Complete	11	18	50	4	10	2	0	65
Progressing	0	3	10	7	13	24	39	97
Pending	0	0	0	0	0	2	0	2
Issues	0	0	0	0	0	0	0	0
Repurposed	5	20	16	1	15	3	0	53
Total	16	41	40	12	38	31	39	217



ROUND	# ACTIVE CFA PROJECTS*	TOTAL PROJECT COST	TOTAL AMOUNT OF ESD AWARDS	LEVERAGE	PROJECTED JOBS CREATED/RETAINED
Round 1	11	\$163,777,474	\$34,290,000	4.8:1	408
Round 2	20	\$88,945,093	\$6,110,000	14.6:1	2,139
Round 3	24	\$219,968,763	\$18,722,000	11.7:1	522
Round 4	11	\$69,772,494	\$6,077,710	11.4:1	376
Round 5	23	\$145,384,537	\$14,164,000	10.2:1	1,726
Round 6	28	\$116,859,268	\$21,558,000	5.4:1	599
Round 7	39	\$114,462,357	\$20,000,000	5.7:1	589
Total*	156	\$919,169,986	\$120,921,710	7.6:1	6,359

\*Only Active Projects

# STATUS OF PAST PRIORITY PROJECTS

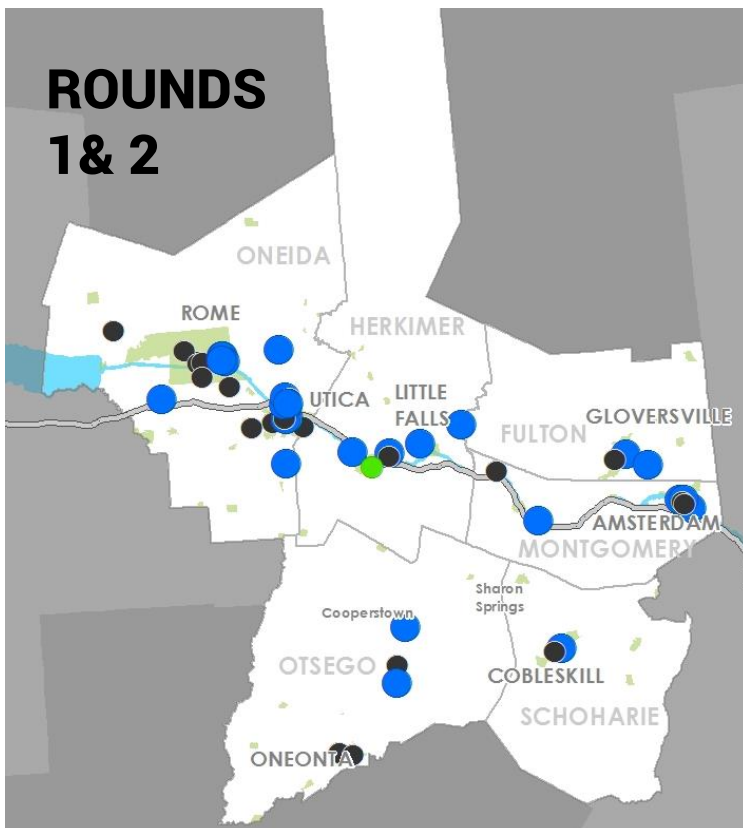
## ROUND ONE

CFA #	PROJECT	STATUS
3319	MVEDGE- Marcy Interceptor Sewer Upgrade ETP Capital	Blue
3799	Northland Networks Capital	Blue
3811	Town of Cobleskill - Route 7 Corridor Capital	Blue
4252	Griffiss International Airport Capital	Blue
4312	MVEDGE - Marcy Nanocenter - Phase 1A Capital	Blue
4745	Tryon Park and Incubator Center Capital	Blue
5027	Griffiss Local Development Corporation Fiber Connectivity Hub Capital	Blue
6188	SUNY IT Research Foundation Capital	Black
6507	GUSC Energy Capital	Blue
6635	Brouwerij Belame Capital	Black
6803	Homogeneous Metals Capital	Blue
7008	Cobleskill Brewing Capital	Black
7071	Milford CSD CORE Initiative Working Capital	Blue
7407	Embassy Millworks	Black
7951	MH Stallman Company	Black
8871	Fort Schuyler Management Corporation - Quad C - Phase 1 Capital	Blue

## ROUND TWO

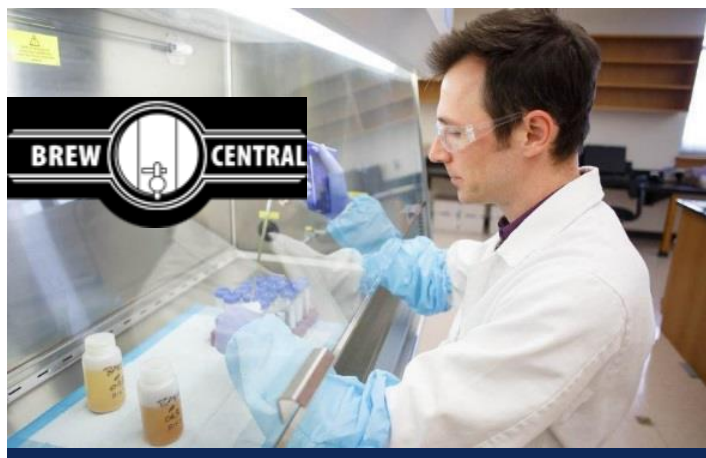
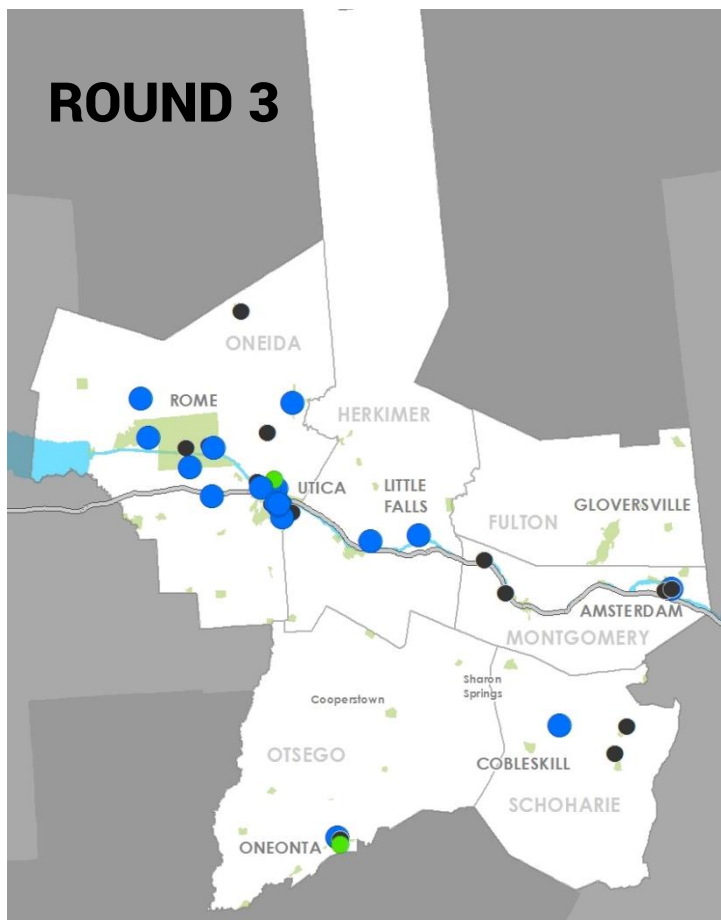
CFA #	PROJECT	STATUS
12945	Mohawk Fabrics Expansion	Black
12945	Amsterdam IDA Capital (Mohawk Fabric)	Blue
14506	Rome Strip Steel Capital	Black
14802	Strand Theatre Digital Conversion Capital	Blue
15725	Rome Memorial Hospital Physician's Building	Black
15727	Frankfort's Small Business Assistance Program	Green
16424	Harden Furniture Capital	Green
16507	Custom Electronics Capital	Black
16513	Baseball Hall of Fame Digitization Capital	Black
16601	Cold Point Capital	Black
16890	Save Canajoharie	Blue
17487	Turbo Machined Products Capital	Blue
17516	Bonide Products Inc Manufacturing	Blue
17519	Living Learning Center Capital	Blue
17748	Rome CBRC Capital	Black
17859	Advanced Tool Capital	Blue
18032	Amsterdam IDA Capital	Blue
18037	ProZone Lockers (div. of Embassy Millwork)	Black
18051	Alliance Paving Roof Shingle Recycling - EIP	Black
18119	CGAM Laboratory Capital	Black
18319	St. Mary's Healthcare Outpatient Pavilion	Blue
18511	Utica College Forensics Center Capital	Black
18579	Gehring Tricot Excelsior	Blue
18642	Adirondack Distilling Capital	Black
18651	Masonic Medical Research Laboratory	Black
18660	Burrows Paper	Blue
18794	Verona Sewer System Capital	Blue
18874	Cardinal Phase II Buildout Capital	Black
18900	PAR Government Systems Capital	Black
19030	Utica Memorial Auditorium Capital II	Blue
19194	Utica Street Scape Capital	Black
19209	Gloversville-Johnstown WWTF Capital	Blue
19280	Rome Capitol Theatre Capital	Black
19298	Foothills Performing Arts Center Capital	Black
19358	Griffiss International Airport	Blue
19366	TecMar Aquaculture Facility Capital	Black
19405	HCIDA Revolving Loan Fund Capital	Green
19637	Cobleskill Agricultural Society Fairgrounds	Blue
19794	Utica City Center Sewer Improvements	Blue
19795	East Herkimer Sewer Capital	Black

## ROUNDS 1 & 2





## STATUS OF PAST PRIORITY PROJECTS CONTI...



Marketing and agritourism support from Brew Central (Market NY, 2013) and accessible laboratory testing by **Hartwick Center for Craft Food and Beverage** (CFA Rounds 3 & 5) facilitate growth and sustainability of this industry. As the ecosystem fills out, it is becoming easier – almost natural – for young farm brewery startups like Red Shed Brewing in Otsego County and Scrumpy Ewe Cider in Fulton County.

### ROUND THREE

CFA #	PROJECT	STATUS
	Fort Schuyler Management Corporation - Quad C - 20823 Phase 1B Capital	Blue
	27424 Utica Coffee Roasting Company Capital	Blue
	27585 Craft Food & Beverage Center Capital	Blue
	28060 Oneida County Union Station REA Wing	Green
	28106 MVEDGE Sewer Crossing Capital	Blue
	28409 MVEDGE - Marcy Nanocenter - Phase 1B	Blue
	29182 Corbin Hill Road Farm Capital	Black
	29295 3B Timber Shavings Capital	Black
	29562 Adirondack Barrel Cooperage Capital	Blue
	30035 Revolutionary Spirits Farm Distillery	Black
	30045 Northland Networks Fiber Phase 2 Capital	Black
	30267 Herkimer NYSARC Capital	Blue
	30321 Rock Ledge Campground Capital	Blue
	30373 thINCubator Capital	Blue
	30379 Unmanned Aerial Systems Capital	Blue
	30441 Westmoreland Ambulatory Surgery Center	Blue
	30535 Mohawk Resources Capital	Black
	30628 Primo Property Management Capital	Blue
	30669 Masonic Research Laboratory Capital	Black
	30795 Tannery Road Solar - Brownfields to Brightfields	Blue
	31071 Cryo Pure	Black
	31159 Rome Steel Solar From Unusable to Renewable	Blue
	31174 Valley Cinema Digital Conversion Capital	Blue
	31542 Griffiss Institute Capital	Green
	31633 Deer Run at River Ridge Capital	Black
	31808 Oneida County - Griffiss Airport Terminal	Blue
	31860 AIDA & Giant Solutions Capital	Black
	31924 Cobleskill Water Supply - Capital	Blue
	31966 Medcare Administrators Capital	Blue
	32026 Erie Canal Distillers Capital	Black
	32032 Sewer Separation Capital	Blue
	32088 Erie Canal RV Resort & Campground	Black
	32241 HDB Realty Capital	Black
	32244 Rome Strip Steel Company Capital	Black
	32271 GUSC Energy Capital	Black
	32273 American Hotel & Hospitality Management	Black
	32339 Harbor Point	Green
	32511 Utica Memorial Auditorium Capital III	Blue
	32625 Town of Oneonta Southside	Green
	32652 Matt Brewing Company Capital	Black

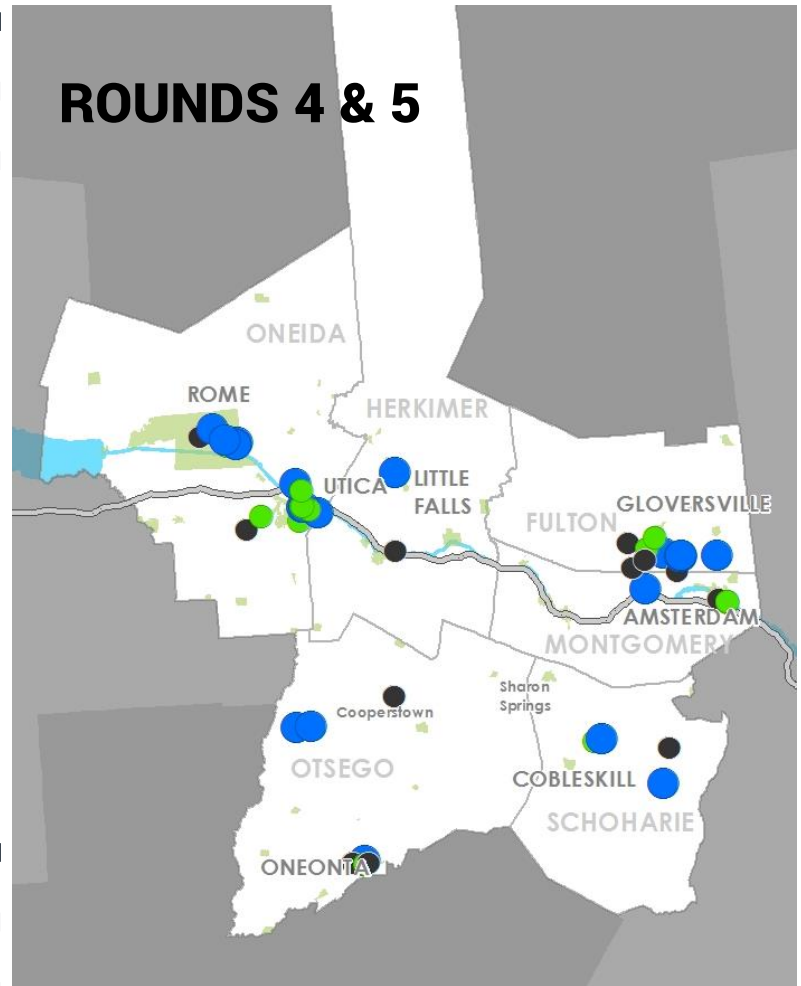
## ROUND FOUR

CFA #	PROJECT	STATUS
38893	R.L.E. Capital	Green
38993	Trenton Technology	Blue
39256	MVEDGE - Marcy Nanocenter - Phase 1B	Blue
39400	Primo Property Management Capital	Blue
40526	123 Hotel Street Capital	Green
40866	Griffiss LDC -B240 Capital	Green
40952	SUNYPI- Assistive Technology Laboratory	Green
41042	Nehemia Fund	Green
41048	Andro Computational Solutions Capital	Green
41064	Griffiss Utility Services Capital	Green
41609	Mohawk Valley Community College UAS	Blue
42656	Richfield Commerce Park Capital	Black
38893	R.L.E. Capital	Green
38993	Trenton Technology	Blue
39256	MVEDGE - Marcy Nanocenter - Phase 1B	Blue

## ROUND FIVE

CFA #	PROJECT	STATUS
42858	Erie Pellets Capital	Black
51045	St. John's Episcopal Church Capital	Black
51270	Gloversville Public Library Capital	Green
51420	Fulmont College Association Capital	Black
51496	Mohawk Valley Advanced Manufacturing Institute	Green
52145	Fulton County Repair Interconnection Working Capital	Black
52224	Tryon Tech Park Capital	Blue
52228	Tryon Tech Training Center Capital	Blue
52468	Town of Kirkland Robinson Road	Black
52716	Mair Magaw Informational Systems Capital	Black
53068	Stevens Building Capital	Black
53205	Smith Brothers Standard Furniture Building Rejuvenation	Black
53734	Hartwick College Capital	Blue
53824	Village of Cobleskill Water Storage Capital	Green
53943	Oneida County Anaerobic Digesters Capital	Green
53982	Mohawk Valley Food and Dairy NYS Certified Business Incubator	Blue
54003	Generations Malting Company Capital	Black
54004	B&B Ranch Capital	Black
54116	Village of Schoharie - Parrott House Capital	Black

## ROUNDS 4 & 5



54250	Baggs Square- Mixed Use Capital	Green
54306	Nathan Littauer Hospital & Nursing Home	Blue
54329	Nathan Littauer Hospital Primary Care Fonda	Blue
54974	Johnstown Renewables Capital	Black
55744	Nathan Littauer Hospital Dialysis Center	Blue
55765	Innovation Network for Technology Convergence Facility	Black
55825	Century Linen & Uniform Capital	Green
56055	TJ Allen Bulk Service Capital	Blue
56243	Compassion Coalition Capital	Green
56260	Advanced Manufacturing Workforce Development Center	Black
56842	Oneonta Rail Yards Redevelopment	Green
56854	Upper Susquehanna Regional Ag Center	Black
56966	AGT Services Capital	Green
57094	PAR Technology Capital	Green
57168	Upstate Cerebral Palsy Capital	Green
57429	Village of Cobleskill Paving Capital	Blue
57647	Upper Mohawk Valley Memorial Auditorium Authority Capital II	Blue
57871	Memory Lane Day Care	Green
58009	UAS Research Center Phase 2	Green

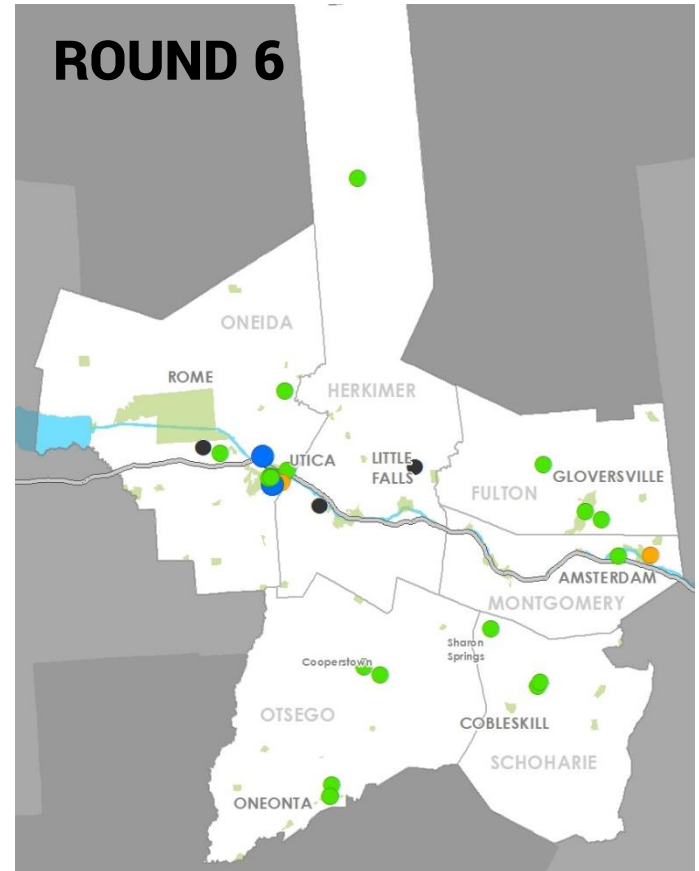


## STATUS OF PAST PRIORITY PROJECTS CONTI...

### ROUND SIX

CFA #	PROJECT	STATUS
63510	Hartman Enterprises Capital RC6	Black
63911	Hales Mills Road Water Infrastructure Capital RC6	Green
64162	Mountainman Outdoor Supply Company Capital RC6	Green
64282	CABVI Capital	Green
64309	NCI Group RC6	Black
64392	Brightwaters Farms Capital	Green
65832	Susquehanna Regional Food Beverage Hub	Green
66128	Village of Cooperstown 22 Main Street Capital RC6	Green
66447	Caroga Primary Care Clinic Capital	Green
66670	Doyle Hardware Building Capital	Green
66723	Vincent Holdings- 98 Genesee Street Capital	Green
66750	Vets2Farm Capital RC6	Black
66882	Schoharie County IDA- Columbia Hotel Capital RC6	Green
67005	Oneonta- Market and South Main Capital RC6	Green
67007	Peter Maurin House Capital	Blue
67024	Metal Solutions Capital	Green
67409	Marcy Nanocenter ? Gas Main Infrastructure Capital	Blue
67417	Cobleskill Community Kitchen Capital	Green
67423	Florida Park Extension Capital	Green
67935	Oneonta Rail Yards Redevelopment	Green
67961	Oriskany Manufacturing Capital	Green
68133	Bleecker Street Capital	Orange
68150	Mechanics Hall Capital RC6	Green
68168	Parkhurst Field Foundation Capital RC6	Green
68316	Village of Cobleskill Railroad Avenue Capital	Green
68341	Square Stamping Manufacturing Capital RC6	Green
68413	New Century Club Capital	Green
68432	Toonie Moonie Organics Capital	Green
68495	AIDA Power Capital	Orange
68592	CIDC Security Building Capital	Green
68667	Village of Cooperstown WiFi Hotspot Capital	Green

### ROUND 6



**Breathable, Stretchable, Tradeable.** Gehring Tricot Corp is a veteran-owned company with manufacturing operations in Herkimer and Montgomery counties. Founded in 1946, Gehring designs and manufactures a broad array of knit and woven fabrics for medical, sporting, safety, aerospace, and military applications; exporting specialty fabrics directly to apparel makers around the globe. Large, multinational apparel companies, aerospace researchers, and professional sports organizations look to Gehring Tricot for top-quality, advanced fabrics.

*Gehring Tricot was awarded \$250k in Round 2 and \$300k in Round 6 - leveraging \$4.8M and creating 23 jobs.*

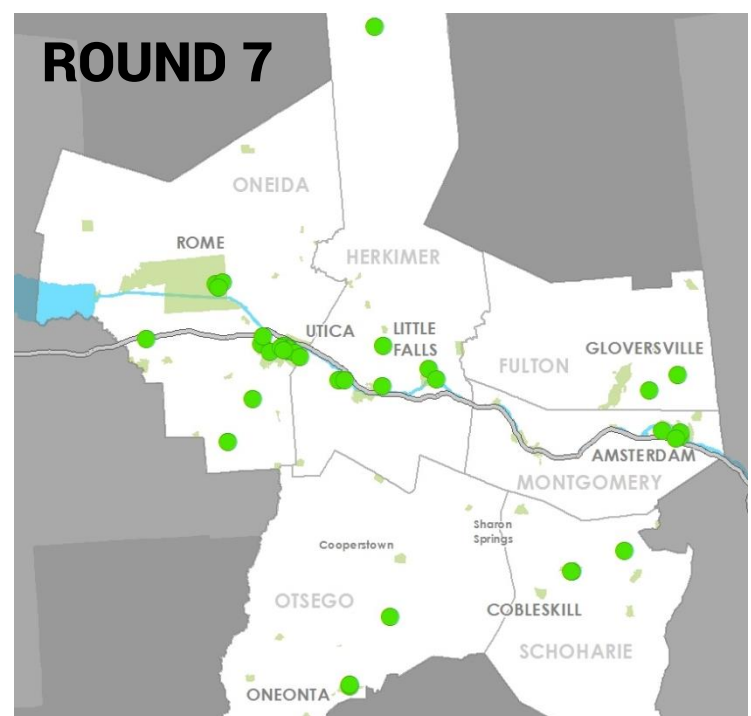
## ROUND SEVEN

CFA #	PROJECT	STATUS
71792	O.W. Hubble & Sons Capital	Green
72019	Mechatronics Robotics Program	Green
72135	JBF Stainless Capital	Green
72383	Little Falls Hospital Capital	Green
72399	167 Genesee Street Capital	Green
73566	Empire State CookChill	Green
73887	YMCA Strengthening and Connecting Community	Green
74055	Griffiss International Airport Building 100 Capital	Green
74104	Town of Verona Willow Place Capital	Green
74543	Solarium Capital	Green
74747	Compassion Warehouse	Green
75097	Town of Herkimer Capital	Green
75100	Mohawk Valley Resource Center for Refugees Capital	Green
75103	Anasazi Old Forge Capital	Green
75161	MCIDA Chalmers Capital RC7	Green
75457	Vida-Blend Capital	Green
75458	Bowers Kempf Building Capital	Green
75566	Town of Schuyler Land Purchase for Development	Green
75647	Hoover Feeds Capital	Green
75813	Deployed Resources Capital	Green
75881	Griffiss Utility Service Electric Systems Capital	Green
75973	George's Farm Products Capital	Green
76000	Masonic Medical Research Laboratory Research Cubicles Capital	Green
76234	Pacemaker Steel Service Center Capital	Green
76265	Village Motors Auto Sales Capital	Green
76359	Rail Pro Industries Capital	Green
76416	Redco Food Capital	Green
76533	AIDA Southside Hotel	Green
76569	First & Main Capital	Green
76594	Utica College Construction Management Program Capital	Green
76762	Klugo Capital	Green
76802	MGS MVEDGE Capital	Green
76829	Mohawk Fabric Production Capital	Green
76870	Vail Mills Capital	Green
76935	Hales Mills Capital	Green
77088	649 Bleecker Street Capital	Green
77141	The Adirondack Distilling Company Capital	Green
77277	CAS- Hall of Agriculture Capital	Green
77303	Cobleskill Agricultural Society Grandstand Capital	Green



**JBF Stainless** manufactures stainless steel tanks for food, dairy, beverage and cosmetic providers across the country. The 27,500 sf new construction project is underway in the Frankford 5S South Business Park in Herkimer County.

*JBF Received \$680,000 award in Round 7 of the CFA for this \$3.5 Million Project - retaining 27 skilled employees and creating 10 new jobs in the metals and agribusiness supply chain.*





# PRIORITY PROJECT PROGRESS

## since last year

From a culinary treat to a thousand barefoot children outside dancing on the lawn: the recent tourism facility expansion at Brewery Ommegang is already complete and exceeding expectations.



And so it goes. Seven CFA seasons have seen sustained support for a spectrum of sorties from Sharon Springs to Sherrill. With 75% of past Priority Projects completed and underway, the MVREDC is moving the needle in workforce, innovation, exports, and placemaking. From the beginning, people have been our focus – and our inspiration.

### Cooperstown is the Place: Ommegang Brewery

In Cooperstown there honestly is something for everyone. Baseball, craft beer, and the arts complete the trifecta and help to explain why the Mohawk Valley is outperforming the rest of Upstate NY in terms of tourism spending growth.

Ommegang is a unique, Belgian-style craft brewery that believes as much in the experience as they do in the ingredients. Year after year, since 2011, the brewery continues to grow in production, employment, and enjoyment. People from around the world visit Cooperstown for their love of baseball; and many inevitably end the day at Ommegang for their love of beer, and music.

This year, Ommegang doubled down on their visitor attractions – expanding and beautifying the patio, gift shop, farm-to-table culinary experience, and live music venue. Things are happening; and this place is precisely our case.

*The \$2 M project was awarded \$525k to expand tourism facilities at Brewery Ommegang.*

### Utica College Construction Management

Started in the 1950s, Construction Management has become one of Utica College's fastest growing majors. Following the program's relaunch in 2007, its more than 900 alumni achieved 100% job placement – with average starting salaries 20% higher than the region's median income. Thanks to REDC funding, the program will continue to flourish with a new CM building.

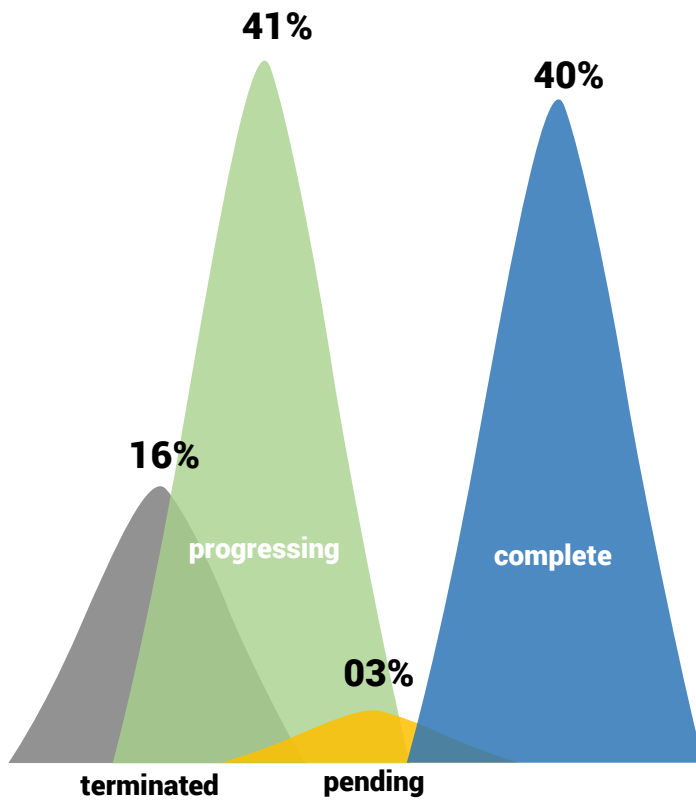
The new 15,000 square foot building will include smart classrooms; a materials laboratory; a building information laboratory; two computer labs; a 120-seat, multi-use auditorium; faculty offices; reception area and two student lounges.

The Northeast is facing a labor shortage that threatens construction projects vital to the economic revitalization of the area. We're meeting the challenge head-on.

*A \$700,000 CFA Round 7 will leverage \$3.5 million in private investment in the region's workforce pipeline.*

# STATUS OF PAST CFA PROJECTS

## PROGRESS SINCE 2011



STATUS	ROUND 1	ROUND 2	ROUND 3	ROUND 4	ROUND 5	ROUND 6	ROUND 7	TOTAL
Complete	46	43	54	37	33	15	0	228
Progressing	5	5	11	23	39	54	93	230
Pending	0	0	0	0	0	10	7	17
Issues	0	0	0	1	0	0	0	1
Terminated	9	30	19	4	18	6	1	87
Total	60	78	84	65	90	85	101	563



# CFA PROJECT PROGRESS

Success breeds success – and in many cases, innovation. Completed projects across the region are having a positive impact on the entire ecosystem; and in more than a few cases, past CFA projects are enabling second and third phases; solidifying our regional manufacturing concentrations’ role in the global marketplace.

**Adaptive Reuse Enables Innovation:** Trenton Technologies renovated a 143,000SF vacant structure into a state of the art advanced manufacturing facility. The project enabled the company’s expansion of advanced design and manufacturing of electronic products used in military, industrial, and commercial applications in demand worldwide.

For Phase II, Trenton added a fourth production line, incorporating the latest advances in technology at its new Utica facility. The company’s \$15M investment in downtown Utica has eliminated blight in the East Utica neighborhood, created new job opportunities that are accessible by foot, bike, and bus line.

Trenton Tech has also been actively involved in the region’s P-TECH programs, offering mentorships, tours, curriculum, and paid-internships for students. Trenton Tech is building both next-generation products and the next-generation of workforce.



The two project phases at Trenton Tech leveraged more than \$15M in new investment, earning \$1.5M in 2014 and \$500k in 2017.

ROUND	# CFA Projects	TOTAL PROJECT COST	TOTAL AMOUNT OF ESD AWARDS	LEVERAGE	PROJECTED JOBS CREATED/RETAINED
Round 1	46	\$348,936,838	\$45,349,733	7.7:1	489
Round 2	46	\$116,521,992	\$11,366,244	10.3:1	2,395
Round 3	63	\$236,272,636	\$25,267,758	9.4:1	576
Round 4	60	\$103,623,583	\$19,127,638	5.4:1	424
Round 5	72	\$176,212,134	\$24,232,861	7.3:1	1,769
Round 6	79	\$158,195,033	\$36,102,254	4.4:1	618
Round 7	100	\$168,775,683	\$41,424,836	4.1:1	653
Total*	466	\$1,308,537,899	\$202,871,324	6.5:1	6,924

## III. IMPLEMENTATION AGENDA

***Proof Positive that the  
REDC model is working  
for the Mohawk Valley*** >

Our 2018 Implementation Agenda validates that REDC model has physically transformed our region. For years, stakeholders have been calling for strategies to attract young talent back to our cities and villages. Steadily, this is happening. Fresh faces are arriving across the six-county region and making a difference in their communities. The Mohawk Valley is, once again, a desirable region for people of all ages and backgrounds; with good jobs, great places, and the infrastructure to innovate.



techgeekery



**Place-specific considerations are working alongside economic and social factors to bring these returnees back to their hometowns.**

**“It’s very exciting for me to be back in a place that actually feels like home and being able to really put down roots for myself and my family, while making a difference in my community.**

**BOOMERANG!**  
**AMY WYANT**  
*Total Geekery  
Richfield Springs  
Community Food  
Cooperative*

Amy Wyant grew up in the Mohawk Valley (Richfield Springs to be exact) and dreamed of becoming a marine biological archaeologist. While in school at Alfred University, Amy took a work study job at the university help desk, which hired her because of her sharp people skills. This position allowed her to get the tech “bug”. Amy excelled in this position because of her nontraditional experience in tech and ended up taking a job working in California after graduation. After a while, Amy realized that she and her husband were spending all of their money and time off to fly back to the Mohawk Valley so they moved back home. Working in a new job setting, Amy realized something crucial— her customers needed something that the business couldn’t fulfill. She launched her first company Tech Geekery with a mission to help entrepreneurs and small businesses focus on the actual business, while her team focused on the tech (such as hardware, software, network maintenance, planning and implementation).

Soon after starting the company, Amy discovered coworking and became a co-founder of Syracuse Coworks and became very involved in the “Buy Local” movement as a form of economic revitalization by supporting and empowering small business owners.

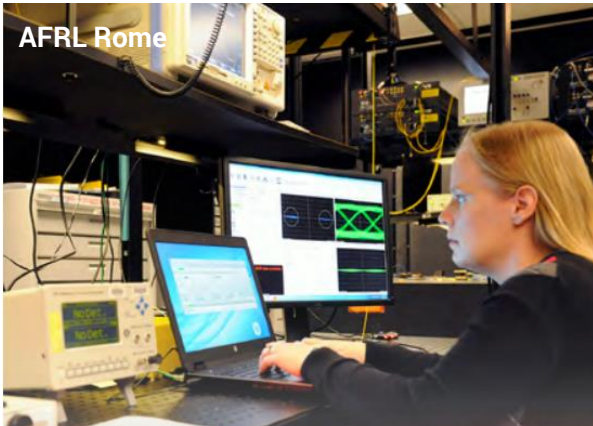
Since her move back to Richfield Springs, all her passions have been able to converge in new and exciting ways. She has taken over operation of the family farm, transitioned (and re-branded) her tech company into the business consulting and training firm Total Geekery, and is the architect behind the Richfield Springs Community Food Cooperative.

Total Geekery works with small business owners to help them leverage technology to make their business (and their lives) more efficient, effective, and fun.

The Richfield Springs Community Food Cooperative, with Amy’s leadership is now in the process of collecting memberships while trying to get the doors open to the public on the combined cooperative market, cafe, and coworking space.

When asked about the success of the Community Food Cooperative Amy said “this particular project is very near and dear to my heart, as it not only supports local farmers, crafters and artisan producers, it builds a great space in the community where people can work, play and eat.”

# NYS Priority CLUSTER PLAN



**Achieving over \$1.3 Billion in research and development funding in fiscal year 2017 is a solid indicator that AFRL Rome and its defense ecosystem understand the requirements of our warfighters while looking beyond for that next innovation.**

**- CNY Defense Alliance**



Since the 2015 URI, the MVREDC has facilitated the commercialization of more than 27 AFRL patents.



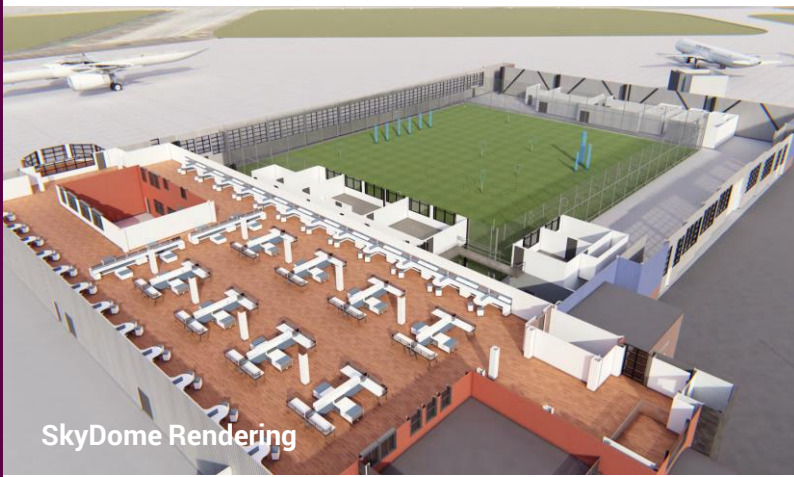
The Internet of Things has forever altered human communication, commerce, and intercourse; ultimately, the communities that demonstrate digital prowess will decide the future. The Mohawk Valley's uncanny concentration of cyber companies, entrepreneurs, hackers, and network infrastructure form the bedrock upon which Regional Cluster is built. Engineers, technicians, and support professionals in the cluster earn an average of 1.5 – 2X the average regional income; accounting for a steady in-migration of the nation's brightest young professionals to the valley. Cyber security, the integration of Unmanned Systems into the National Air Space, and technology commercialization represent our region's multi-pronged assault. Equally important, however, is creating the human habitat for innovation in order to attract top-flight talent to the Valley.

The Air Force Research Laboratory comprises the nucleus of our Cyber cluster. Employing 900 of the nation's top computer scientists and engineers, the C4I Information Directorate is the genesis of a \$390 Million economic impact on the region. This includes 1,169 total employees and on-site contractors with an **average wage of nearly \$120,000**. The Air Force Research Lab also is the force behind an additional 1,367 indirect jobs with an average wage of more than \$42,000. The vast pool of talent, financial resources, and culture of innovation has spawned dozens of cyber startups, inspired the commercialization of government patents, and attracted global defense corporations to Griffiss Technology Park. Since the Park's opening, roughly 20 cyber businesses employing more than 900 people have been attracted to the Griffiss innovation hotbed.

Two critical factors further enhance the value of our cluster. The first is the Griffiss Tech Park environment. A public-private crucible of diverse industry, Griffiss Park's pedestrian infrastructure, sculpture garden, and robust high-speed fiber network enhance the opportunities for companies, local governments, and individuals to continuously collaborate. The Griffiss International Airport – one of seven FAA drone test sites – is replete with physical and virtual infrastructure of which AFRL and cyber contractors are able to avail themselves, thanks to the vision and cooperative spirit engendered by the Oneida County Executive and Commissioner of Aviation.

The second is a true force multiplier: the UAS Cluster in Central New York. The Northeast UAS Airspace Integration Research Alliance (NUAIR) is a **cross-regional**, interstate partnership dedicated to growing the industry. The limiting factors to full integration – as in, vertical take-off urban drone flights and autonomous aerial deliveries – are the quality and integrity of digital communications. Beyond visual line of sight (BVLOS) is the grail after which all test sites, operators, platform developers, and engineers desperately seek. Somewhere in the Griffiss cyber cluster lies the key to unlock the doors to the future.





SkyDome Rendering

**\$41,089**

Average Annual Wages

**\$73,789**

Average Cyber Wages

**\$120,000**

Average wages at AFRL Rome



**Enter the SkyDome.** The Round 7 CFA award is already being put to work to advance the design of a one-of-a-kind, year-round indoor instrumented sUAS experimentation environment that will support the development of technologies for sUAS to operate safely and securely in the National Air Space. The indoor facility will support collaborative efforts between the Air Force Research Laboratory Information Directorate and the NY UAS Test Site, leveraging the region's high tech commercial and academic eco- system. The development and use of the Sky Dome will be a collaborative effort of federal, state, and local government, industry and academic stakeholders. Local cyber companies like Assured Information Security and AX Enterprises are leading *the collaborative effort as part of the largest indoor, instrumented UAV experimentation in the Nation.*

**Cyber Workforce Attraction is our top priority.** With over \$1.3 Billion in research and development funding from the DoD for Cyber Defense, the DoD will be looking to the Rome cyber community. Assured Information Security, Peraton, BAE Systems, Siege Technologies, ANDRO Computational Solutions, Booz Allen Hamilton, and others will need to ramp up to meet the challenge. AIS is planning on launching a division focused on cybersecurity of unmanned systems, which will create 12 jobs. Microdrones a START-UP NY company has already hired 7 new employees.



City of Rome Connectivity to Griffiss Park

**The limiting factor to cyber expansion is people.** Despite hundreds of millions of dollars flowing to the cluster, our cyber security firms are experiencing difficulty recruiting talent to accomplish the task. Nationally, there are 30,000 unfilled IT positions; making it one of the most competitive industries on the planet. Right now, we are losing the battle to cities like Portland, Charlotte, and Denver. CEOs and HR professionals in the industry cite the lack modern housing that offer the lifestyle to which young professionals are accustomed is the #1 impediment to exponential growth. In short, our neighborhoods are missing the 'cool factor.'

**To attack this problem head-on, MVREDC is proposing the development of mixed-use neighborhood at the interface of Griffiss Tech Park and Downtown Rome.** The proposed district will support up to 180 market-rate loft apartments, class A commercial space, and lifestyle amenities built at the intersection of the Griffiss Sculpture Trail and the Mohawk River trail. The neighborhood will be walkable to 60+ companies on Griffiss Park and a 5-minute bike ride to downtown Rome. A new YMCA will anchor the western side of the district, offering healthy lifestyle options, child care, and a place to socialize. New residents and cyber professionals will never have to get in a car to go to work, share a bite, go to spin class, or grab a beer. By 2020, we fully anticipate an additional 150 new cyber employees living, working, and hanging out in Rome.



# NYS Priority DOWNTOWN REDEVELOPMENT



## DRI ROUND ONE



“

The purpose of the DRI is to create more reasons for more people to want to be in our downtown.”

- Gary Herzig, Mayor City Of Oneonta



Unleashed in 2016, the Governor Andrew Cuomo's Downtown Revitalization Initiative (DRI) has rewarded the vision of business and government leaders with the promise of a \$10 Million injection into urban centers across the state. Oneonta, Rome, and this year's DRI winner, Amsterdam, will leverage more than \$100 Million in new investment in their central business districts and forever change the trajectory of their downtowns.

The DRI is providing Oneonta with an opportunity to build upon its current strengths and realize the full value of its downtown core.

Negotiations with developers are continue on the Westcott Lot Mixed-Use Development. The City was awarded \$3.8M towards the planning and construction of the new multi-modal transit hub and is in the process of identifying consultants to assist with the planning process.

The City is working with a landscape architect to create preliminary drawings and plans for the redevelopment of Market Street which will include the Parking Garage Renovation, Water Street Boardwalk, and Muller Plaza Passage.

ONEONTA  
NEW YORK

**Downtown Improvement Fund.** \$2.3 Million has been allocated to fund signage, awnings, façade improvements, upper-story housing creation, and "Transformative" projects. More than 100 applications from more than 70 applicants were received; of these, more than a dozen have been submitted as "Transformative" projects. The Project Selection Committee will begin to make award recommendations this fall for 2019 construction.

*Round 8 DRI Projects Recommended for Funding:  
Oneonta Component LWRP 2018, Microenterprise  
Assistance Program-City of Oneonta*





*Copper City Rising. Main Street Work is already underway at Coppercino's Coffee House in the West Dominick Arts District.*

Now in its third year, the DRI is transforming urban neighborhoods into vibrant communities where the next generation of New Yorkers will live, work, and raise families.

The City of Rome was selected as the 2017 Mohawk Valley DRI community. The DRI strategic investment area was a natural selection – the result of 10+ years of Brownfield Opportunity Area (BOA) planning in close coordination with the Department of State. Rome's compact, walkable downtown has all of the pieces necessary to become a thriving retail, dining, cultural, and entertainment destination; as well as a vibrant place to live, work, and connect.

The City's plan focuses on building sustainable and diverse housing options, develops a high quality public realm, creates an environment for economic opportunity, celebrates diversity, leverages historic resources, and establishes downtown as an arts-based destination.

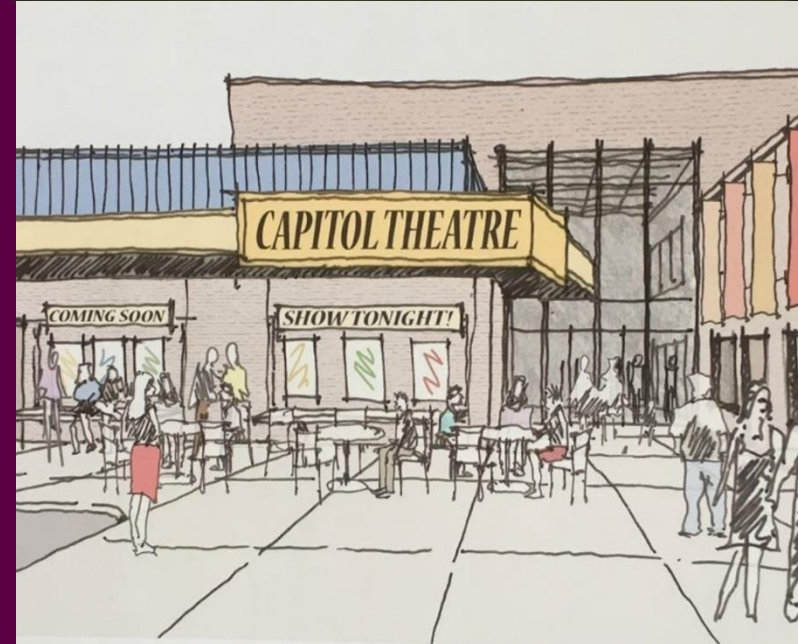
The Downtown Rome Strategic Investment Area encompasses the central business district of the City, and includes historic Fort Stanwix, the Capitol Arts Complex, the West Dominick Arts and Cultural District, City Hall, the Erie Boulevard commercial corridor, and strategic sites in Rome's Brownfield Opportunity Areas.



## DRI ROUND II



**City of Rome DRI Renderings**



*DRI-enhancing projects recommended for 2018 MVREDC priority funding include:*

- ✓ Capitol Arts Complex (NYSCA)
- ✓ Rome Waterfront Village (DOS-LWRP)
- ✓ The Neighborhood Center (ESD Priority Project)

## 2018 DRI PRIORITIES

Though there is only one winning community, these 2018 DRI applicants each have a unique vision for placemaking and prosperity. The MVREDC has recommended projects in each of these candidate communities to help sustain their momentum.



**City of Utica: Bagg's Square Neighborhood.** Downtown Utica is the largest, most diverse, and most densely populated metropolitan center in the Mohawk Valley region. Sparked by new investments in the region, the City of Utica is on the brink of an exciting and unprecedented economic transformation. The City's downtown neighborhoods are reimagining themselves as urban entertainment, recreation, sports, and entrepreneurial destinations.

From "Broad to the AUD", the Bagg's Square Neighborhood connects Genesee Street and the Harbor Point waterfront development district. Nestled between these two emerging downtown districts, the Bagg's Square Neighborhood is poised to become a transformational connection – providing a nexus of recreational, entertainment, residential, and commercial opportunities – and uniting the commercial corridor with the City's waterfront sustaining and leveraging the ongoing growth in Utica's downtown and beyond.

Immediate transformative projects have been identified and thoughtfully planned to complement the past, current, and future public and private investments taking place in the Bagg's Square Neighborhood. Projects such as the construction of the Nexus Center, a strategically located pedestrian bridge, the redevelopment of the former Boston Store and enhancements to Broad Street build on the unique history and assets of the neighborhood and firmly root the City's vision for complete downtown revitalization and growth.

Utica has made significant strides toward repositioning itself as one of the State's strongest and most vibrant urban centers. The substantial investments and momentum realized to date will undoubtedly continue to catalyze additional investments. The Bagg's Square neighborhood in downtown Utica is poised to be a vibrant city center where tomorrow's workforce will want to live, work, play, and raise families, sustaining growth and investments well into the future.

*DRI Projects Recommended for Funding: Munson-Williams-Proctor Institute, Rust2Green Utica, Inc., Mohawk Valley Workforce Training for Refugees & Immigrants-MVRRCR, One World Pathways, Utica Steam Cotton Factory, United Way of the Valley and Greater Utica Area, RCIL Relocation, UFA Impact Center Phase I*



Adirondack Bank Center



Bagg's Square





**City of Gloversville: Downtown Gloversville.** Downtown Gloversville is poised for redevelopment and growth! Its vision for a vibrant, mixed use, urban core that will promote downtown living, entrepreneurship, tourism, recreational opportunities, historic preservation, and a high quality of life for all is within reach.

Individuals are investing in downtown buildings and new residents and businesses are moving into new spaces. Although there is still work to be done, the City's "bones" are what residential and business investors are looking for. Gloversville's downtown is compact, pedestrian-oriented and blessed with a variety of attractive historic buildings spared from urban renewal.

A resurgence of investment in the City began several years ago, with the opening of the Mohawk Harvest Cooperative. This full service non-profit grocery store, which sources as much locally as possible, helped to breathe new life into downtown Gloversville. Since then, additional mixed-use and historic redevelopment projects have taken shape while several businesses have opened and/or moved their headquarters to Downtown Gloversville.

The City of Gloversville continues to work closely with its community to create a place-focused, people-led model for redevelopment. The key to this philosophy is the attractiveness of the built environment, the rich fabric of community life, and the assurance that policies are in place to ensure a continued high quality of life. The proposed 78 acre DRI Boundary is the appropriate size and scale to be successful and impactful. With more than 200 buildings and 1 million square feet of space, downtown Gloversville is poised for revitalization with a mix of potential projects that total more than \$30 million.

*DRI Projects Recommended for Funding: Local Waterfront Revitalization Program-City of Gloversville*

### **Village of Cooperstown: Railroad District.**

Cooperstown is a fundamentally attractive and livable community, and it possesses numerous attributes that encourage locals, regional residents, and tourists to frequent it. The Village is often compared to a Norman Rockwell painting or a Christmas card scene. But, Cooperstown has more than just good looks. The Village is a commercial, recreational, cultural and employment center with activities occurring year round.

The Railroad District offers an area for future expansion of mixed-use development beyond the heart of Main Street where the National Baseball Hall of Fame and Museum is located. Once an active transportation corridor with passenger and freight rail service, warehousing, and industrial production facilities, the area along the tracks now boasts some of the few vacant buildings and lots within the Village.

Through recent private investment, this second commercial district boasts a new hotel, a new distillery and recent upgrades to existing businesses. With additional funding, the Railroad District could be redeveloped to further maximize use for housing, service-oriented businesses, alternative transportation. By creating a linkage through physical improvements, redevelopment of existing buildings and new construction the Railroad District will provide new opportunities for visitors as well as locals.

*DRI Projects Recommended in 2018: Pier at Lakefront Park, 22 Main Street Revitalization*



Restore  
New York



Beech-Nut Redevelopment

## MOHAWK VALLEY RESTORE NY PROJECTS

RESTORE NY remains one of the most popular programs for communities to transform blighted and underutilized properties into vibrant, thriving assets. Governor Cuomo's commitment to the program's overwhelmingly positive impacts has restored hope to otherwise hopeless brownfields and attracted tens of millions in private investment over the past decade. Restore NY Round 5 turned out to be our biggest ever; with New York funding \$11.5 Million for transformative projects.

**Village of Canajoharie - \$6,500,000** - The only project in New York State to receive a "special project" designation, this award will allow for the demolition of abandoned and condemned warehouse space at the former Beech-Nut facility, that sits on a 26-acre parcel of land, creating a 15-acre shovel-ready site.

**City of Utica - \$2,000,000** - Demolition, remediation, and site restoration of the former GE facility on Bleecker Street to prepare the site for 100,000 SF of new industrial development.

**City of Johnstown - \$1,000,000** - Renovations, including a new roof, electrical, windows, HVAC and interior finishes, to the former Diana Knitting Mill - vacant for 17 years - will help facilitate mixed-use development in Johnstown.

**City of Rome - \$1,000,000** - Remediation and demolition of the former Rome Cable facility will deliver a clean 40-acre downtown development site for future investment in the Erie Blvd BOA.

**City of Gloversville - \$750,000** - Renovations to the former City National building to attract mixed-use development will continue to grow jobs and pride in downtown Gloversville.

**City of Oneonta - \$750,000** - The restoration of the old Stevens Hardware building on Main Street in the heart of downtown Oneonta. The building will be redeveloped and once again serve as an active contributor to the Oneonta Downtown Commercial Historic District.

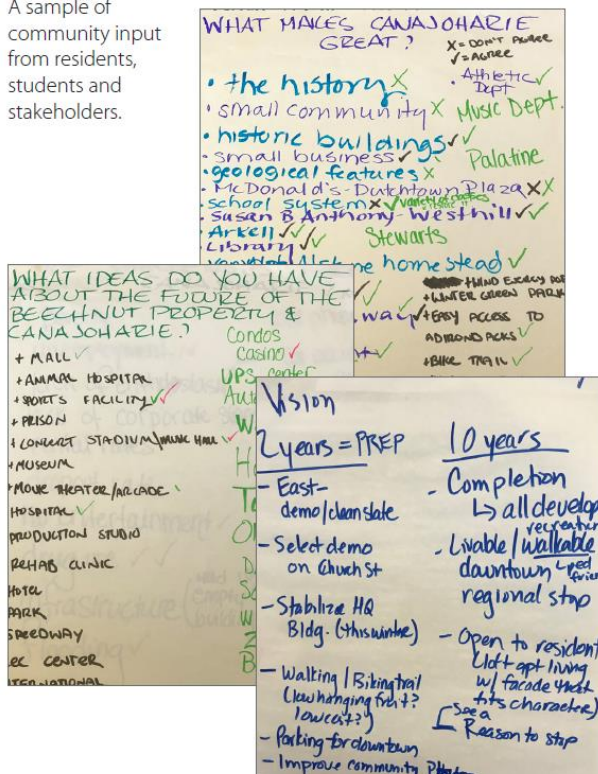


# VILLAGE OF CANAJOHARIE BEECH-NUT REDEVELOPMENT

The Village of Canajoharie has been awarded \$6.5 Million in RESTORE NY for the Exit 29 Redevelopment Project. The Village and Montgomery County formed a powerful intermunicipal partnership to see the project through.

The project team issued a formal Request for Qualifications for Professional Engineering Services for Updated Asbestos Assessment and Preparation Plans, Specifications and Bid Documents and Construction Inspection of Asbestos Abatement and Multiple Structure Demolition/Rehabilitation Services in the Spring of 2018. In June, after an extensive interview process, LIRO Engineers, Inc. out of Buffalo was selected amongst nearly a dozen respondents. Currently, LIRO is on site undertaking various studies associated with the project and is anticipated that demolition on the Eastern Side of the site will commence by year's end.

A sample of community input from residents, students and stakeholders.



## Site facts

- 27 acres, 35 structures
- Downtown Canajoharie, NY
- Access to I-90 Thruway, Route 10 and Route 5
- Former food production facility
- Located adjacent to the Mohawk River

## LONG TERM VISION

The former Beech-Nut site will be transformed into productive, vibrant, walkable development that integrates with the existing fabric of the Village and enhances quality of life.

Stakeholders and community members envision a mix of development that provides jobs, increases the tax base, and provides recreational and social benefits for Village residents.

“

**Downtown communities are vital to keeping our economies thriving and to attracting businesses and families to put down their roots in New York. The Restore New York Communities Initiative recognizes communities teeming with potential and invests in their transformation and their future, and turns them into neighborhoods New Yorkers are proud to call home.'**

**– Governor Andrew Cuomo**

# NYS Priority WORKFORCE



Throughout the 20<sup>th</sup> Century, and now into the 21<sup>st</sup>, products made in the Mohawk Valley helped send men to the moon, power Detroit's muscle cars, and transformed the way Americans worked and played. With new entrepreneurs, new markets and new energy, Mohawk Valley manufacturers compete in the global market every day, and win. To help this vital sector maintain not only its viability but its growth and competitiveness, the Workforce Development Board of Herkimer-Madison-Oneida has developed the Mohawk Valley Advanced Manufacturing Plan to help the MVREDC achieve its goal of regional wage and job growth.

The plan will create a training pathway for entry-level employees and develop a deep pool of potential employees to help employers expand. This will mean engaging the region's K-12 education system to teach about manufacturing as a viable career path, partnering with local community colleges and four-year institutions to create and modify curricula that readies students for employment upon completion, and utilizing the NEATEC program and the Mohawk Valley Resource Center for Refugees.

The plan also addresses the myriad of barriers to entry for many would-be workers, such as the obvious training needs, but also secondary barriers such as access to child care and transportation. The successful implementation of these strategies can ensure advanced manufacturing's viability in the Mohawk Valley, and also break a cycle of poverty by presenting living-wage career opportunities to thousands of residents.



Sophomores Kyria Plunkett (Herkimer) and Jayre Reynoso-Alcantara (Hudson) recently completed internships with the Adirondack Scenic RR.

**Herkimer College Travel & Tourism.** Recognizing the diverse, growing tourism industry in the Mohawk Valley, Herkimer College has updated its Travel and Events Management program to prepare students for a blend of hospitality-based career paths, and is built for immediate employment upon graduation in the hospitality, event planning or travel field. With the flexibility to complete this degree entirely online, the program has approximately 20 students enrolled each semester, and incorporates experiential learning via internship. Building on the success and demand for this degree program, Herkimer College has also recently introduced an Ecotourism and Adventure Travel degree that emphasizes natural science, environment, sociology and ecology. Together, these two programs provide students with the knowledge and skills to advance into careers locally, and support a region that has embraced its historical, cultural, and resort assets in a growing tourism and hospitality, industry.

"Our internship program began in 1973 and we've placed our students with Disney, Turning Stone Casino, the Stanley Theater, Travelodge, Radisson Hotel, Otesaga and many more," -Associate Professor of Travel & Events Management Debra Sutton.

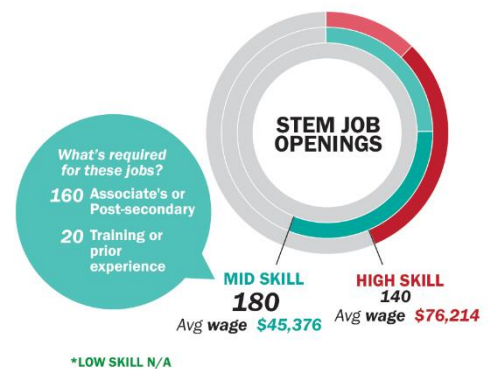
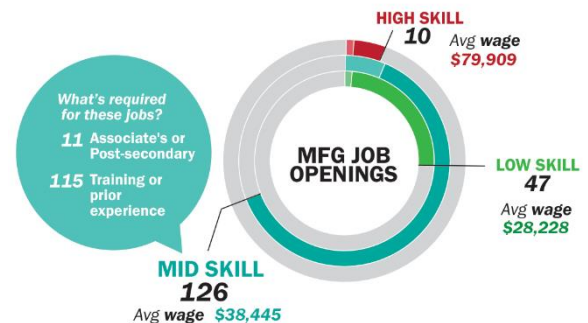


## SUNY Apprenticeship Program (AAI American Apprenticeship Initiative)

Across the Mohawk Valley, an economic revival is transforming communities as high-skill, hands-on careers emerge in manufacturing, green-collar jobs, unmanned aviation, and other sectors. Despite the growth of these high-growth careers, employers often lament the scarce supply of trained and skilled workers to fill these positions. These employers demand a different approach to training our workforce. To address that gap, Mohawk Valley Community College has partnered with a consortium that links Herkimer College, Jefferson Community College, and Fulton-Montgomery Community College to adapt the competency/time-based apprenticeship strategy for 21st century jobs.

MVCC received the **SUNY Apprenticeship Program** grant developed by SUNY in partnership with the New York State Department of Labor to grow and help advanced manufacturing apprenticeship programs succeed in New York State. This grant allows MVCC to aid employers by paying for the related instruction part of an apprenticeship up to \$5,000/per person. In addition to related instruction, the grant also helps fund industry roundtables and pre-apprenticeship programs. Since the initial formation of this consortium, many community colleges across the State have joined MVCC's Community of Practice and have applied for funds through this grant.

### PROJECTED ANNUAL JOB OPENINGS BY SKILL LEVEL FOR ALL JOBS AND KEY OCCUPATIONAL CATEGORIES, 2010 - 2020



Source: UBRI analysis of data from the NYS Department of Labor and U.S. Bureau of Labor Statistics.

UB Regional Institute

### Dan Drake– Apprentice Bartell Machinery (Journey-Worker Card)

#### NOW THAT YOU HAVE YOUR JOURNEY-WORKER CARD, WHAT ARE YOUR LONG-TERM CAREER GOALS?

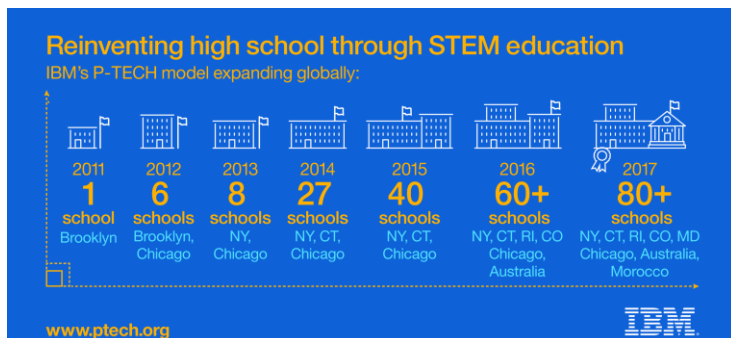
Now that I have transitioned into a supervisor role, I want to use the journey-worker card to promote the careers available to potential machinists. I want to help train the next generation of machinists. I want to promote manufacturing in my area and show potential machinists that this job can be a career. I feel having my journey-worker card lends credibility to these conversations.

#### WHAT ADVICE DO YOU HAVE OR WHAT WOULD YOU TELL SOMEONE WHO IS CONSIDERING PARTICIPATING IN AN APPRENTICESHIP?

Jump at the opportunity! Learn everything that you can learn. No one can take your education away from you. Once you have it, you'll always have it.



# P-TECH IN THE MOHAWK VALLEY



Not long after the original P-TECH school was piloted in Brooklyn in 2011 was it considered a model for STEM-oriented, experiential learning for high school students. Educators recognize this education model as a unique and successful way to engage at-risk students in a hands-on way and expose them to high-tech career opportunities. Since New York State began awarding P-TECH programs to applicants across the state in 2013, the Mohawk Valley region has become home to four such programs.

The first in the Mohawk Valley was awarded to Hamilton-Fulton-Montgomery BOCES in 2013, and is entering year 5 of operation. Next came P-TECH OHM (Oneida-Herkimer-Madison BOCES) and Valley P-TECH (Herkimer BOCES), both of which were awarded in 2014 and are entering year 4 of operation. Each of these P-TECH programs guide students to careers in advanced manufacturing, business, or healthcare. In 2015, recognizing the abundance of agricultural and agribusiness-related careers in the Mohawk Valley, HFM BOCES sought out and was awarded another P-TECH program (Ag P-TECH), which is beginning year 3 of operation. Between these four programs, more than 550 Mohawk Valley students are enrolled in P-TECH during the 2018-19 school year – all of them gaining college credit at no cost, working with local businesses on experiential learning projects, and preparing themselves for high-tech careers here in the Mohawk Valley.

**550** Current PTECH Students  
in the Mohawk Valley

This year we are proud to announce another NYS P-TECH awarded program for our region, welcoming students in September 2018 – Foothills P-TECH is located in both Gloversville and Johnstown High Schools. Students who enroll in the Foothills P-TECH have the option to either go into an Academy of Computer Science and Gaming Arts in Johnstown or into the Academy of Health & Medical Sciences in Gloversville. Additionally two other Mohawk Valley school districts have been locally approved, and have signed on as P-TECH programs in September 2018: Amsterdam High School is set to offer pathways in cybersecurity and early childhood education, while Oppenheim Ephratah-St. Johnsville Senior High School will explore pathways in construction and business.

The success stories from these P-TECH programs are already abundant: at HFM P-TECH for example, the first cohort of students have earned a total of 2,409 college credits, which equals 56 credits per student. Additionally, 12 students have completed both their high school diplomas and Associate's degrees in just 4 years. At P-TECH OHM and VP-TECH, several more students share the same trajectory.

And while each program is important in building a strong pipeline of talent for local companies, the effect on individual students' lives is just as important. Cody, for example, is going into his senior year at HFM P-TECH and had been underperforming. After an internship at Townsend Leather in Johnstown, he had this to say:

“

**I'm ready to make this the semester where I get everything back on track! I have learned a lot from my internship at Townsend Leather. It has made me become better at taking initiative, becoming more professional, communicating, and allowing myself to think critically about every action."**

**- Cody, HFM P-TECH Senior**





## Will Grant – P-TECH OHM SENIOR

### WHAT DREW YOU TO THE P-TECH PROGRAM ORIGINALLY?

I was drawn by the opportunities to learn in a different environment, as well as achieve my associate's degree from MVCC before high school graduation.

### HOW WOULD YOU SUMMARIZE YOUR EXPERIENCE IN THE PROGRAM, AND WHAT HAVE BEEN YOUR BIGGEST TAKE-AWAYS?

I would say my experience has been both hard work but thrilling. Being able to feel like I was in projects that were real workforce-based was eye opening, but the family that I became a part of has really shaped my life in a positive way.

### WHAT'S BEEN YOUR FAVORITE PART OF P-TECH?

Becoming great friends with my fellow P-techians. I really enjoyed working with them on projects that are unique to the program.

### AS I UNDERSTAND, YOU WILL ACTUALLY RECEIVE YOUR ASSOCIATE'S DEGREE BEFORE YOUR HIGH SCHOOL DIPLOMA. CAN YOU EXPLAIN HOW YOU ACCOMPLISHED THAT?

Upon joining the program, I knew this task was possible, so I set out to do it. I made sure that every class required was put in place in order to stay on track for completing my degree. I worked hard throughout those classes, and now feel like my work has paid off.

### CAN YOU TELL ME ABOUT YOUR INTERNSHIP EXPERIENCE AT TRENTON TECHNOLOGY?

I was beyond curious in knowing how the work force went about business, and the internship showed me what it's truly like. I learned beneficial skills like soldering. I was also able to earn a Specialist Certificate for soldering.

### WHAT ARE YOUR PLANS AFTER YOU GRADUATE FROM P-TECH?

My plan is to move on to earn my Bachelor's degree in physics with a minor in electrical engineering. I then hope to move on to a PhD in physics.

### WHAT HAVE YOU LEARNED ABOUT CAREER OPPORTUNITIES IN THE MOHAWK VALLEY?

There are far more industry jobs available than I had ever imagined in this area.

# NYS Priority LIFE SCIENCES



 Pioneer Plant-Tech, Inc.

**Botanical Boom: Hops and Hemp.** This summer SUNY Cobleskill planted a small batch of industrial hemp with plans to harvest it this fall for research purposes. The state Department of Agriculture and Markets granted a permit to grow the plants and the study will investigate the incidence and impact of diseases within New York on hemp growth and yield. Until recently, hemp has not grown legally in the area for approximately 100 years. As our founding fathers foretold, industrial hemp has far-reaching benefits to humans and this is an exciting first step in unlocking its potential for New York's residents.

On the western frontier, Pioneer Plant-Tech, a young Oneida County business is committed to the production of disease-free hops for farmers and commercial growers throughout New York State, the Northeast, and Eastern Canada. With the resurgence of the hops crop in New York and specifically the Mohawk Valley, Pioneer Plant-Tech is a business unique to New York, employing high-tech methods of cultivation to help farmers improve their harvest.

The business is a supplier to five major US and Canadian research universities already, and in 2017 began exports to Canadian hop growers. The company is experiencing stronger-than-anticipated demand, resulting in construction of a second greenhouse – with plans for a third as early as 2019.

**Science comes to Life in the Mohawk Valley.** When the State identified Life Sciences as New York's strategic cluster strategy in 2017, we struggled at first to clearly define our role as a predominantly rural region with no dominant urban center. Over the course of the ensuing twelve months, we've gained tremendous perspective.

Last year, we identified the major areas in which we could leverage our core strengths and unique talents to advance the statewide plan for prosperity through advancement of the Life Sciences: Biomedical, Botanical, and Bioscience Supply Chain. Each has been validated and augmented with REDC investment.

**Bioscience Supply Chain: Sanitary by Design.** With over 200 people employed globally including 100+ in its Fultonville advanced manufacturing facility, Anderson-Negele is a high tech global dairy, food, beverage, and life sciences instrumentation company, focusing on technologies enabling leading global processors to provide safe high-quality products for things that we eat, drink, or inject.

*A depression-era boomerang*, founder Frank Anderson moved the business back to Montgomery County to be closer to his childhood home – where business has thrived. From its global HQ in Fultonville, the company designs and manufactures hygienic processing instrumentation for customers around the world, including Europe, India, China, Africa, Australia/New Zealand, and Southeast Asia (not to mention Stewart's ice cream).

Eighty-eight years later, innovation in Life Science remains a guiding principle as well as the key to their success in the global marketplace.



**Biomedical Dynamo. The Masonic Medical Research Institute (formerly Laboratory).** This world renowned facility is internationally recognized for its discoveries in cardiac arrhythmias and a legacy of other scientific breakthroughs that have been at the forefront of new heart medications and diagnostic procedures. Renamed in early 2018, the Institute celebrated its 60<sup>th</sup> Anniversary in June by unveiling its Phase I, \$11.2 million renovation project that entailed gutting and rebuilding the second and third floor laboratories. The result is 6,800 square feet of new laboratory space that will house 6 research teams and a new full-barrier vivarium – totaling 29 new and retained employees.

In Round 6, the MVREDC identified the multi-year, transformational project at MMRI as a priority project. Thanks to a total of \$950,000 in CFA grants, MMRI completed Phase I on time and on budget. The modernization of the 60-year-old cardiac research center will transform the Institute into a 21st century interdisciplinary, translational research facility – focusing on heart disease, diabetes and obesity, autoimmune disease, and cancer.

Dr. Maria Kontaridis was recently hired as the new Director of Research. The first woman to serve in that role, Dr. Kontaridis comes from Harvard Medical School (HMS), where she was an Associate Professor of Medicine, and the Director of the Basic Cardiovascular Research Program at Beth Israel Deaconess Medical Center (BIDMC). In order to compete with the best academic and research centers in the country, MMRI must be able to attract top-flight talent to Utica, and to do that will require additional investment in equipment and facilities.

The new space and technology has already attracted top-flight researchers (faculty and postdoctoral fellows) from some of our Nation's top academic and research institutions, such as Harvard Medical, Cedar-Sinai, San Diego State University, and Yale School of Medicine to live and work in Utica, NY.

The emphasis of the Institute on translational research opens new possibilities for partnership with neighboring academic institutions, as well as with Mohawk Valley Health Systems.

Thanks to support from Senator Griffo, Phase II is underway and plans for Phase III have already begun. In the next four to five year period, the Institute is anticipating growth of 50 – 75 new jobs, thus needing to construct a new, modern research wing consisting of 20,000 to 24,000 square feet of laboratory and administrative space.

Such an expansion would double the newly renovated lab space and planned workforce, thereby establishing the facility as a regional leader in life sciences – with average wages well above the regional median, and in an industry with commercial applications that will further enhance the economic development potential of our local economy.

Adding spouses to the 60-65 new and retained staff through our efforts in Phases I and II, means that over 100 highly educated individuals will be added to, or retained within the community and to the overall employment in the Mohawk Valley. These families will contribute to the economic growth of the region; buying houses and cars, patronizing retail and restaurants, utilizing child care services and activities and many will also be searching for their own new employment opportunities in the region. Moreover, many individuals will also be bringing their own private businesses with them, which is an additional opportunity for expanded facilities growth and regional employee recruitment for the Mohawk Valley.



# NYS Priority OPPORTUNITY AGENDA



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**In New York, we will continue to serve as a beacon of hope and opportunity for the entire world. We believe that our diversity is our greatest strength, and we are proud to be home to refugees across the state who are breathing new life into their communities as members of the family of New York... New York will always welcome immigrants and refugees with open arms.”**

**- Governor Andrew M. Cuomo, 2018**

Recent federal policy has capped the number of refugees and immigrants making their way to America, capping the national figure at 30,000 refugees; and resulting in a significant decline in new arrivals to our region. For our cities, our tourism destinations, and our manufacturing base, this is unsustainable. As we've noted previously in our report, these employers have staked their future on immigration growth.

The Fiscal Policy Institute, in a recent analysis of Census data, found unequivocal evidence that, **“The only cities that rebounded from the mid-20<sup>th</sup> century population loss did so with a net increase in immigrant populations.”** To put it another way, there are no examples of major cities in the United States that have grown over the past 40 years without the benefit of immigrants and refugees.

The Institute also found that the share of population matches the share of contribution to the metropolitan economy. In Utica, where nearly 20% of the population is of foreign descent, that's a big number. Taking into account what we have to lose – not only in quality labor force – but also the cultural and entrepreneurial blessings of immigration.

The One World Welcome & Opportunity Center in downtown Utica, awarded \$248,000 in Round 7, will welcome and assist refugees, immigrants, and newcomers to the region.

The bottom line – the only line – is this: the MVREDC will continue to welcome refugees and their families with open arms, alongside whom we will continue our work to build prosperity for everyone in the Mohawk Valley.



**“The refugee center has become an integral part of our hiring process by providing assistance in hiring refugees and immigrants which are now a key part of our workforce. Approximately 55% of our workforce is refugees. Over 15% of the current refugees employed by FGI have advanced beyond their initial position to higher level positions including lead and supervisory positions. FGI looks forward to continuing our partnership with The One World Welcome and Opportunity Center to ensure both of our continued success.”**

**—Mary Wuest, The Fountainhead Group**



Although we've seen a slight increase in labor force participation, there are still 41% of our working-age citizens unable, for whatever reason, to secure meaningful employment. Cultural, physical, or developmental barriers still present a challenge to many of those individuals and their potential employers. There are so many reasons to be hopeful that we can achieve greater participation for our more vulnerable friends, families and neighbors. Some of our region's largest employers are adopting a culture of inclusion, while our non-profits are engaging in collaborative social enterprise – each playing a lead role in restoring purpose and quality of life to those of us whose creativity, and desire to learn were previously marginalized.



One such company is **Central Association for the Blind and Visually Impaired** (CABVI), whose mission is to assist people who are blind or visually impaired to achieve their highest levels of independence. CABVI's seeks to afford people who are blind the opportunity to perform ably at meaningful work and to gain the self-respect, self-confidence and sense of purpose that productive employment brings. CABVI has an ethnically diverse and workforce, with blind and sighted employees conducting their craft side-by-side.

In Round 6, the MVREDC rewarded CABVI's vision for a more inclusive world, and approved a \$1.7 million CFA grant to construct a 21,000 sf rehabilitation center to expand employment opportunities for people who are blind.

**Leveling the Playing Field: On Point for College.** On Point helps low-income traditional and non-traditional students overcome the barriers to higher education. On Point supports students from application through graduation (and beyond), empowering them to fulfill their dreams and achieve their potential. On Point prepares lower-income, first-generation, underserved students for success in college and careers achieving an amazing 81.3% persistence rate among 1500 students and counting.

Meet DuWayne. DuWayne Engram had tried 3 times to go to college but through no fault of his own had been forced to drop out. On Point for College came to Utica and helped DuWayne get into MVCC. After graduating with an Associate degree from MVCC, On Point helped DuWayne transfer to and achieve his Bachelor's Degree at the University of Albany, then complete his Master's Degree in an Accelerated program this summer. DuWayne has returned home to Utica as a College Completion Advisor at MVCC, where he can pay forward all the help he was provided by our community.



DuWayne Engram



**On Deck for 2019: Human Technologies Logistics Center.** Human Technologies employs over 200 people across NYS & the Mohawk Valley, 60% with disabilities and from low-income backgrounds; implementing this strategy by coordinating outreach through social service partners, training to employee and customer contract needs, and paying competitive wages to deliver quality goods and services.

Human Technologies (HT) plans to continue their work in the community with a \$26 million new 300,000 sf warehousing logistics center. This will create 23 new jobs for disabled & low-income individuals. The proposed supply chain facility serves a market gap in the region for quality warehouse space in craft beverages, manufacturing, and distribution.

# NYS Priority BUSINESS INCUBATORS



**FFBI.** The SUNY Cobleskill Farm and Food Business Incubator (FFBI) is establishing itself as an incubation model for agricultural stakeholders within and beyond the Mohawk Valley. By providing mentoring services, organizing educational workshops, brokering relationships between producers and buyers, increasing access to loans and grants to farms and farm businesses, and more, FFBI has already had a significant impact on the region's agribusiness economy. Since 2017, FFBI has served nearly 179 farming enterprises, and injected \$20,000 in private investment to 8 area farms or farm businesses.

Through FFBI's assistance, at least 23 farm jobs were – or are in the process of being – created or retained since 2017. FFBI is not only assisting local farms, it is building a pipeline of talent that starts in our region's educational institutions. Through FFBI's relationship with SUNY Cobleskill, 39 college students have had the opportunity to gain invaluable real-life learning experiences by delivering business services to area farms.

Since 2017, FFBI organized 6 buyer's tours, enabling 32 regional producers to meet with potential buyers from New York City; and as a result of FFBI's work with the Catskills Food Hub, about 25 producers from the region are selling food to New York City and elsewhere in Upstate NY. FFBI has also helped entrepreneurs launch 7 novel value-added food products, most of which will be ready to sell to New York State consumers by the end of 2018.

Looking into the future, FFBI has begun working with professionals at Oneida County Cornell Cooperative Extension (CCE) on the launch of farm and food incubator services. Additionally, two physical incubator facilities on SUNY Cobleskill's campus are nearing completion, through which FFBI will offer market research and retail pilot services for a wide array of FFBI clients.

## EDUCATION + MENTORING + PROCESSING + NETWORKING = OPPORTUNITY

**179**

**Farming  
Enterprises  
Served**

**23**

**New Farm  
Jobs**

**39**

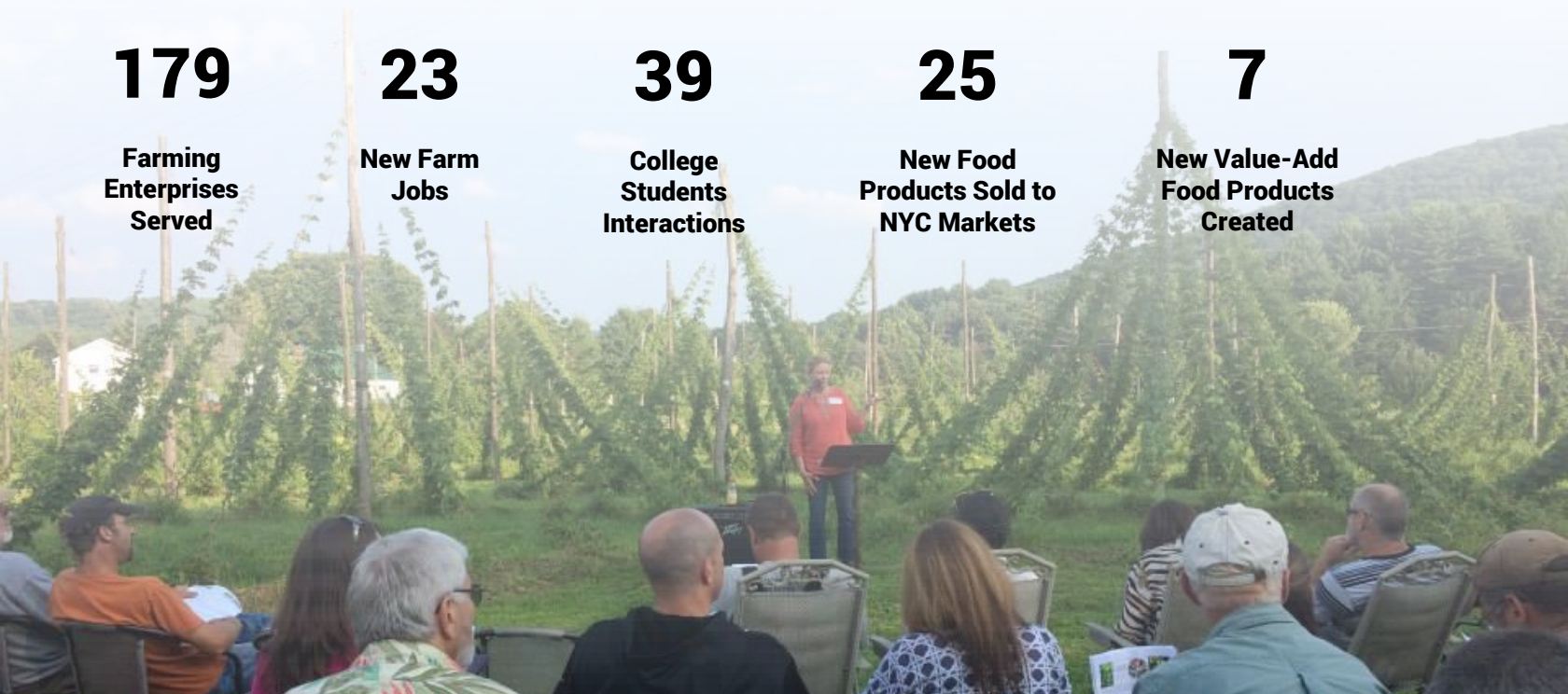
**College  
Students  
Interactions**

**25**

**New Food  
Products Sold to  
NYC Markets**

**7**

**New Value-Add  
Food Products  
Created**







**thINC.** Since its inception, the thINCubator has grown to be a significant community asset within Oneida County and beyond, serving the needs entrepreneurs, providing event space and co-working space, and facilitating networking opportunities.

thINCubator partnered with the Community Foundation of Herkimer and Oneida Counties to facilitate the Downtown Startup Challenge.

thINCubator is also working with regional partners to provide custom programming for educational institutions, including student internships, and is also working to bring in ad-hoc partners for workshops and other technical assistance. As thINCubator continues to grow its programming, this business incubator will meet the ever-changing needs of the Mohawk Valley's entrepreneurs.

Since 2016:

<b>140</b>	<b>300</b>
<b>Entrepreneurs Assisted</b>	<b>Hours of 1-on-1 Technical Assistance</b>
<b>17</b>	<b>8</b>
<b>New Companies Launched</b>	<b>Existing Companies Helped</b>
<b>2</b>	<b>Downtown Startup Competitions</b>



**GIBI.** The Griffiss Institute Business Incubator is a unique and valuable asset within the Griffiss Business and Technology Park in Rome. Located close by the Air Force Research Lab (AFRL), as well as the numerous Lab contractors and other hi-tech employers on the Griffiss Park, GIBI has carved a niche as an intermediary between this military research lab and the Mohawk Valley commercial space.

The GIBI's proximity to AFRL, as well as the Partnership Intermediary Agreement that the Griffiss Institute has executed with AFRL, allows GIBI to foster relationships between entrepreneurs and AFRL. Since 2017, two new companies have developed relationships with AFRL, and two AFRL technology licenses have been executed with local businesses.

Since 2017:

<b>16</b>	<b>7</b>
<b>New Companies Formed</b>	<b>New IT/Cyber Businesses</b>
<b>2</b>	<b>1</b>
<b>New Manufacturing Businesses</b>	<b>New Sustainable Energy Business</b>
<b>5</b>	<b>24</b>
<b>Early Stage Businesses</b>	<b>New AFRL Tech Licenses</b>



This August, the Griffiss Institute was awarded a \$2 million Upstate Revitalization Initiative grant for the creation of the **IDEA NY** business accelerator program. IDEA NY achieves a key component of the region's MV500 vision by incentivizing high-tech entrepreneurship through leveraging URI funding to enhance regional assets. IDEA NY will target entrepreneurs in the areas of cybersecurity, unmanned aerial systems (UAS), and information technology, with an emphasis on data analytics.

Building on the success of the Commercialization Academy, and creating a continuation of assistance to Academy participants, IDEA NY is a \$300,000+ business accelerator program, in which entrepreneurs use intellectual property (IP) based at the Air Force Research Lab – Information Directorate (AFRL/RI) in Rome to build and grow new high tech companies in the Mohawk Valley.

An organic evolution of the Commercialization Academy – the most successful tech transfer program aligned with the US Department of Defense – IDEA NY has provided entrepreneurs with \$550,000 in seed funding, while assisting in the creation of more than 35 tech-oriented companies and facilitating nearly 30 technology licenses with AFRL/RI since 2014.

# NYS Priority VETERANS



**Talented. Determined. Courageous. Creative.** These are the qualities exemplified by our nation's veterans. Current data, however, suggests that nearly 6% of New York State Veterans were unemployed. Access to quality healthcare is instrumental for maintaining a robust quality of life and eliminating barriers to skilled employment. Empowering our Veterans creates a culture of healing, inclusion and prosperity. Our 2018 Veterans Agenda is built on the conviction that it is our privilege to serve those who so selflessly served us.



**NEATEC** Northeast Advanced  
Technological Education Center

## Advanced Manufacturing Technician Training Impact:

- 5 Workshops
- 45 Soldiers Trained
- 56 Hours of training/workshop
- 23 Different manufacturers discussed job opportunities at NYS facilities with soldiers
- 35 Company presentations
- 9 Industry Briefs on Base to groups of 50-75 soldiers, promoting training and advanced manufacturing careers
- 29% Soldiers submitted applications to NYS manufacturers
- 17% Soldiers decided to return to college
- 14% Soldiers received job offers from companies they met at the training!

**Preparing Military Personnel for Civilian Technical Positions in Advanced Manufacturing** . The Northeast Advanced Technological Education Center (NEATEC) is a National Science Foundation funded project, hosted by SUNY Polytechnic Institute. NEATEC's mission is to create and maintain a skilled technical workforce for the semiconductor/nanotechnology and advanced manufacturing industries in New York State and Western New England. To support workforce development, NEATEC personnel provide training for soon-to-be veterans from Fort Drum.

Over the past 2 years, NEATEC has been working with the Soldier for Life – Transition Assistance Program at Fort Drum to encourage soldiers with less than a year left of military service to consider careers in advanced manufacturing. Interested soldiers are provided with free, hands on training as well as personal introductions to potential employers. Each month an average of 271 soldiers leave Fort Drum to start their civilian life; approximately 30% of whom stay in NY.

Throughout their military career, soldiers receive technical training and learn how to maintain, troubleshoot, and fix high tech equipment. NYS manufacturers are looking for skilled workers who not only possess the technical knowledge but also exhibit the "soft skills" necessary to work in a team, follow procedures and understand the importance of getting the job done (mission critical). NEATEC's goal is to bring these two groups together. For example, Bartell Machinery hired an avionics mechanic to work as a Technical Support Specialist.



**Soldiers from Fort Drum with employers representing GlobalFoundries, Danfoss Silicon Power, Bartell Machinery and HMI Metal Powders- Pratt & Whitney at January 2018 Advanced Manufacturing Technician Training Workshop Series. Equipment pictured is a mechatronics training unit.**



**2018 PRIORITY: Oneonta Veterans Outpatient Clinic.** AO Fox Hospital seeks to partner with the Department of Veteran's Affairs to establish a VA Outpatient Clinic in Oneonta, NY. Currently there are over 14,000 Veterans living in Otsego, Schoharie, Chenango, and Delaware counties.

The project includes renovation of a 4,700 sf space in the FoxCare Center, including medical equipment, increased broadband capability and telehealth equipment, purchase of a mechanical lift for aqua therapy options, and modifications to the exterior of the complex. By locating the VA clinic in the FoxCare Center, Veterans and their providers will have convenient access to blood labs, imaging resources, and a full-service health gym to support occupational and physical rehabilitation services.

Providing improved access to healthcare and services for our retired and returning Veterans is an essential element for adjusting to civilian life, eliminating barriers to employment as well as attracting residents to our area to support community revitalization efforts.

By creating a Veteran-friendly environment, Fox Hospital can support the retention and attraction of veterans, ultimately enhancing community development efforts. Veterans typically earn higher levels of income, bring diverse skills to our existing employer base, particularly in STEM intensive industries, and are apt to start their own business ventures.

The VA and Fox Hospital collaboration will remove physical barriers to accessing services including long travel times, lack of transportation options, and limited availability of services.

# Regional Priority STEM INTENSIVE INDUSTRIES & TRADED SECTORS

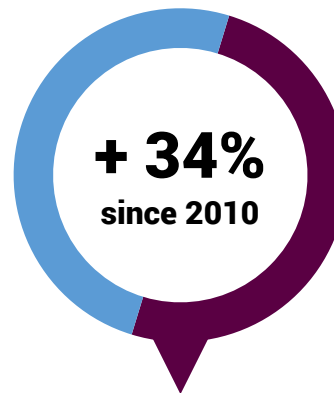


During 2018, the Mohawk Valley's advanced manufacturers continued to make strides in modernizing their facilities and building a STEM-intensive workforce. Our Economic Development Partners are using every tool in the box – and creating new ones – to ensure that Mohawk Valley manufacturers have the resources available to meet growing global demand and remain on the cutting edge of technology.

**Riverhawk Company Soars.** Headquartered in Oneida County, Riverhawk is a designer and manufacturer of hydraulic tensioning and bolting equipment that is employed in many industries, including power generation, petrochemical, nuclear, mining, and unmanned systems.

This past year, MVREDC partners helped Riverhawk to secure funding from the New York State Office of Community Renewal to add new product lines and create custom solutions for industrial clients. Using the funds to purchase a new high-end milling machine and balancing machine, Riverhawk has enabled itself to bring previously outsourced functions under its roof, and has improved efficiency and shortened lead-times. This allows the company to stay competitive in a globally competitive industry, while creating 6 new manufacturing jobs, two of which will be apprentice level machinists.

Beyond taking on apprentice-level employees, Riverhawk has been forward-thinking in building its workforce through STEM internships. This summer, the company took on four engineering interns from local institutions. By maintaining relationships with local colleges such as MVCC and SUNY Poly, Riverhawk is staking its growth on a highly-skilled workforce pipeline.



**GLOBAL EXPORTS**  
**\$2.46B (2017)**

## TOP 5 EXPORTS

1. **Primary Metals**
2. **Manufactured Machinery**
3. **Leather Products**
4. **Agricultural Products**
5. **Manufactured Food**

**+18.3%**

**Advanced Manufacturing**  
**Wages**  
**Since 2010**

**+6%**

**Advanced Manufacturing**  
**Jobs**  
**Since 2010**





**MVREDC success story and 2018 Priority.** Turbo Machined Products of Herkimer County plans to construct an addition to its manufacturing facility. The company is among the most cutting edge manufacturers in the Mohawk Valley, producing turbine engines and impellers for military and commercial use – having provided machining and engineering support for companies such as Pratt Whitney, **Space-X**, and **Blue Origin**.

The planned expansion will allow the company to invest in new equipment in order to meet current and future demand. Turbo Machined Products recognizes that growing manufacturing and technology jobs are essential to revitalizing the region's economy. This project will result in new highly-skilled and STEM-intensive manufacturing jobs.



## **2018 PRIORITY PROJECTS STEM INTENSIVE INDUSTRIES & TRADED SECTORS**

**Pioneer Windows (ESD)**

**Ruby Lake Glass (ESD)**

**Turbo Machine Products (ESD)**

**Tryon Tech Park Electric Upgrade (ESD)**

# Regional Priority TOURISM



**\$1.98 B**

**Visitor Spending  
2017**

**+32%**

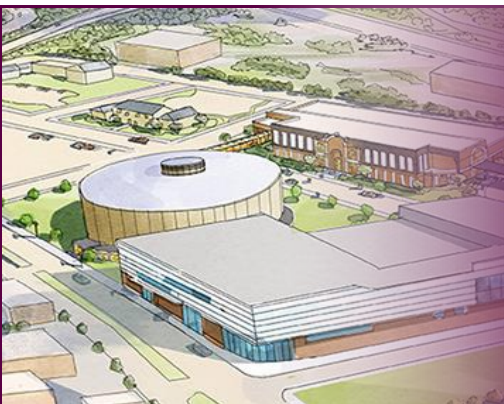
**Visitor Spending  
Since 2011**

In Sparking Transformation, stakeholders from every corner of the Mohawk Valley resoundingly endorsed Tourism as one of our most prolific regional industries. As part of our export economy, Tourism imports nearly \$2 Billion in direct spending by out-of-state and international visitors, generating more than \$230 Million in state and local taxes. Accounting for almost 18,000 jobs in the region, our tourism industry employers provide life-changing opportunity to non-English-speaking refugees and other hard-to-place workers seeking a second chance. Anchored by the juggernaut Turning Stone Resort & Casino, our roots in agriculture, love of sport, unique geology, and canal front geography each inform and define our region in this intensely tradeable sector.

Schoharie County has figured it out. Inspired by our agrarian history and burgeoning craft brewing industry, Agritourism is ubiquitous. Farmers were our first entrepreneurs, and continue to innovate by creating farm-centric destinations like the Carrot Barn @ Schoharie Valley Farms and events like the Harvest Festival @ Sharon Springs, which attract tens of thousands of visitors each year.

Blessed with exceptional geologic resources, the Gneiss Cliffs of Little Falls, sparkling facets of the Herkimer Diamond Mines (Market NY Round 5 awardee), whitewaters of the Moose River, and granite balds of the Adirondack Mountains set Herkimer County apart as a destination for adventure tourists. Rock climbers, gem hunters, kayakers, and backpackers from all over the world sojourn to our region for adventures and family-friendly adventure.

Canalside investments have been a staple of every implementation plan since 2011. Inspired by the Mighty Waters initiative, our three largest urban centers – Utica, Rome, and Amsterdam – are in a friendly arms race to activate their waterfronts. This year, Utica Harbor Point was awarded \$6 M in Upstate Revitalization Initiative (URI) funding to execute the Harbor Point Masterplan. With the support of Utica and the MVREDC, the cities of Rome (2017 DRI winner) and Amsterdam (2108 DRI winner) are collaborating to submit multi-million dollar URI proposals to anchor the eastern and western frontiers – leveraging more than \$40 million in planned private mixed-use development on the banks of the canal. Together, the three Cities will compose one of the most coordinated, activated canal front destinations in New York.



Oneida County and the Upper Mohawk Valley Memorial Auditorium Authority have proposed the construction of the Nexus Center in Downtown Utica adjacent to the Adirondack Bank Center Auditorium, home of the AHL's Utica Comets and Utica City Football Club. The Nexus Center will be a world-class, tournament-based recreation sporting complex that will connect the Northeast's top cities with a state-of-the art facility featuring the world's best sporting amenities and platforms. The 169,000 SF, \$45 Million premier tournament-based recreation play facility feature ice hockey, box lacrosse, and soccer – focused on attraction of year-round, out of town tournament participants. **URI Application: \$22 Million.**



**Cooperstown: An International Brand.** By virtue of spectacular landscapes, rich natural resources, and the legendary invention of our National Pastime, Cooperstown has built an economy around place-based tourism. Past CFA projects at Fenimore Art Museum (Market NY Round 6), Glimmerglass Opera House (Market NY Rounds 4 & 7), Cooperstown Green Main Street (GIGP Round 3), and the National Baseball Hall of Fame (ESD & Market NY Rounds 2, 3, 4, 5 & 6)) have solidified the Cooperstown area as an international family destination.

2018 MVREDC priorities propagate this legend. A major Upstate Revitalization Initiative proposal for the multi-million dollar restoration of Doubleday Field, a Market NY proposal for the Red Shed Brewery Experience, and historic preservation of 22 Main Street seek to attract even more visitors to experience the magic and taste the bounty of the Mohawk Valley.

The logo for the Fenimore Art Museum, featuring the word "FENIMORE" in a bold, sans-serif font above the words "ART MUSEUM" in a smaller, all-caps font. The logo is white and is positioned on a red rectangular background.

## 2018 PRIORITY PROJECTS TOURISM

**Harts Hill Inn Vineyard (ESD)**

**Klinkhart Hall (ESD)**

**Brimstone LLC (ESD)**

Schoharie Multi-Use Trail (LWRP)

Waterfront Village in Rome (LWRP)\*

Red Shed Brewery Experience (Market NY)

Montgomery County Kayak Share (LWRP)\*

Erie Canalway Water Trail Wayfinding (Canals)\*

Capitol Arts Complex Expansion in Rome (NYSCA)

Lakefront Pier & 22 Main Street in Cooperstown (Parks)

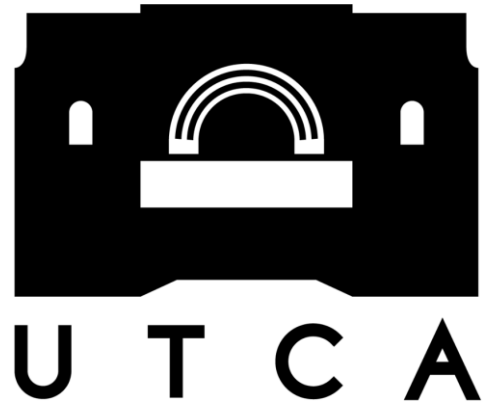
Northville & Gloversville Waterfronts (LWRP)\*

Schoharie River Center (NYSCA)

Riverfront Civic Space in Amsterdam (Canals)\*

Waterville, Old Forge & Inlet Main Streets (NY Main Sts)

*\*Mighty Waters implementation priority*



**BOOMERANG!**  
**Devin and Briana Mahoney**  
*Uptown Theatre for Creative Arts (UTCA)*





**People aren't just coming back looking for jobs. They are attracted to the *place* first, checking out the scene.**

**“Fifteen years ago, we had no reason to stay. Now, we kind of felt like we were missing out.”**

In 2003, Devin and Briana hit the road for the City of Light to pursue their dreams. Boundless opportunities in entertainment and the So Cal sunshine were vastly more appealing than the prospect of grinding out a living in a city in decline. “I’ve always loved Utica, but at the time, there just wasn’t anything keeping us here.”

Enjoying successful careers in entertainment and marketing, Devin, a Utica native, and Briana, from Syracuse, would come home to visit; but never had any intention of moving back. Who could blame them? Talented, entrepreneurial, and full of purpose – the two embraced the LA scene. Briana found a niche in advertising, and Devin was writing for television. They were working sweet gigs and having fun.

Back here in Utica, change was slowly taking root. At the same time, the allure of Los Angeles was beginning to wear off. They bought a home in Van Nuys and were raising two boys. “Affordability is such a bummer in LA,” Devin recalls, “and the boys were spending half of their childhood in traffic.” Devin and Briana both admitted that their entire perspective changed when they had children, and that the idea of moving back East occasionally surfaced. Occasionally. Let’s be real; it’s still California.

But on a visit to Utica last year, a walk down Genesee Street tipped the scales. And there in front of him stood the Uptown, long shuttered and showing signs of deterioration. The thought of the theatre being vacant and neglected – and the memory of seeing Jedi on the big screen, as a child – was simply overwhelming. And all around, things were happening. Legitimately happening. New businesses were opening, pubs were popping up, live music was a regular thing, there was art on the streets, and people seemed...happy.

A switch flipped. Utica was a different place than when he and Briana had left. “Fifteen years ago, we had no reason to stay. Now, we kind of felt that we were missing out.” Briana recalls.

“Why fight so hard just to survive and pay the bills in LA, when we could come back and really make an impact?” They formed a non-profit – the Uptown Theatre for Creative Arts, or UTCA – and worked out a deal to acquire the theatre. Local businesses and volunteers have all pitched in on the renovations, the board is packed with creative, energetic people, and are they are already hosting writing and improve classes in the new space. Its got a gritty, urban feel.

It’s not going to come easy, Devin admits, “You’ve still got to hustle to make it here.” but they’re taking it step by step.

And so are we. Welcome home.

# Regional Priority AGRIBUSINESS & FOOD SYSTEMS

The Mohawk Valley has enjoyed a rich history of facilitating the farm-to-table lifestyle – before it was *cool*. Our local bounty of seasonal favorites like fresh ice cream, sweet corn, blueberries, and a variety of apples; as well as year-round staples like those from Sharon Springs Granola Company and a North Country craft maple products. Complementary to this natural abundance, innovative local farmers, like Liacono's Hydroponics in Herkimer County, are providing the region with fresh produce all year long.

With over 50 Farmers Markets, Winter Markets, Food Cooperatives – and popular grocery chains like Hannaford's and Price Chopper who source local produce and dairy – home-grown, wholesome foods are accessible to most of our region's citizens. Each year, the food system grows stronger with the addition of new farmers, cooperatives, and craft food entrepreneurs.

Such is the story in Richfield Springs, where native entrepreneurs and community-minded advocates have been building a new venture to expand access to local food and craft manufacturing. The Richfield Springs Community Food Cooperative is a newly formed market

and café, whose mission is to bring locally produced food to the community and economic opportunity to producers. There are plans to create a co-kitchen space, which would provide budding entrepreneurs and small food processors with a NYS certified kitchen facility to prepare their products and expand their distribution.



**\$106 M**  
**Agriculture Exports**  
**2017**

**+17.7%**  
**Wage Growth**  
**Since 2010**

Across the Mohawk Valley, CFA funded projects are underway to assist our local producers with better ways to connect with consumers, with programs like Farm to School. Projects in poultry processing in Montgomery County continue to focus on the branding and distribution of local products. Just last year, a public-private consortium of Oneida County, 2 towns, a village, and 3 not-for-profits worked with the USDA to complete a feasibility study. This effort effectively set the table for a Round 7 CFA grant to make the Empire State Farms Cook-Chill project possible.

Similarly, the craft beverage industry is thriving in the Mohawk Valley – with more than 30 breweries, wineries, and distilleries taking hold across the six-county region. Marketing and agritourism support from Brew Central (Market NY, 2013) and accessible laboratory testing by Hartwick Center for Craft Food and Beverage (CFA priority project in Rounds 4 & 5) facilitate growth and sustainability of this industry. As the ecosystem fills out, it is becoming easier – almost natural – for young farm brewery startups like Red Shed Brewing in Otsego and Scrumpy Ewe Cider in Fulton.

Facilities like Brewery Ommegang in Cooperstown have expanded not only their reach with their Game of Thrones series, with exclusive rights from the hit HBO television show, but also their facilities, adding a \$2 Million, 4000 square foot expansion of their visitor center thanks to a Round 7 CFA award. The brewery is also working with other local food retailers and manufactures in the region, like a recently announced collaboration with the Beekman 1802 Farm and Mercantile Shop in nearby Sharon Springs (made famous by HBO's "The Fabulous Beekman Boys").

With continued support from MVREDC, creative leadership, and the will to work collaboratively, we have the vision and opportunity to grow the Mohawk Valley as the breadbasket of New York State.



## New York could — and should — be the next breadbasket

Every day we read about the impact of climate change in California and the Midwest — severe drought and extended fire seasons that destroy homes, businesses and farms. California and the Midwest are America's breadbaskets, with California accounting for more than half of all domestic fruits and vegetables. Yet, the western region simply cannot sustain current levels of agricultural production given severe drought conditions that are predicted to worsen. We must think about the future of America's food security, the future of agriculture in America, and where our next breadbaskets will be. New York is the answer.

New York is blessed with water abundance. We have a long tradition of agricultural production and already produce a diverse range of fine food with potential for scale. Our farmers produce food on the doorstep of the East Coast's largest urban centers and could feed them. New York politicians, businesses, communities, and farmers themselves are deeply invested in seeing the agricultural economy thrive. With a bold and ambitious plan in place, New York could be the next foodshed by 2050, feeding the larger Northeast and potentially beyond.

Why 2050? This change will not happen overnight, nor is it a given. Unfortunately, the agricultural sector is facing decline. Small dairy farmers are declaring bankruptcy at an alarming rate as commodity milk prices are lower than the cost of production. The average age of New York farmers is 60 and many are retiring, selling their only retirement asset — their land — to developers. And while new generations of farmers who did not grow up on farms are stepping up, many find they lack enough start-up capital and quickly abandon their aspirations.

Fulfilling New York's potential as a breadbasket means setting an ambitious new course. First, we need a consensus vision for agricultural development — one that our politicians, farmers, food businesses, investors, communities and consumers can rally around. We must together define our vision, set targets, and create mechanisms to meet them.

Second, we must examine creative new means of scaling up production that provide greater economies of scale yet respect our small farm-infrastructure — avoiding agribusiness consolidation. Right now, if a buyer requires 10 tons of tomatoes per year, no one small farm in New York can produce that. But several farms working together in aggregate can.

Third, we need to close gaps in the food supply chain. In New York alone, farmers can only meet \$6 billion of the \$20 billion demand for local food. Many can't find reliable, consistent, and affordable trucking and distribution businesses to get their products to market. Conversely, distributors struggle to secure enough scale of goods, causing many to go under within five years or less. Lastly, transforming our agricultural economy requires capital, and we need both public and private investment. The time to rally investment toward the future of New York agriculture is now.

It is time for building a consensus vision for New York's agricultural development. We have nothing to lose and everything to gain — for the state's economy, farmers, the land, consumers, and protecting our nation's food security. We call on New York public officials, the agricultural community, consumers, investors and others to join us in helping turn the state into the Northeast's primary breadbasket by 2050. Together, we can get there.

By Phoebe Schreiner (a glimpse of CADE's Vision 2050\*) From the Albany Times Union

*\*CADE Vision 2050 is a recommended Strategic Planning & Feasibility Study for 2018*

## 2018 PRIORITY PROJECTS AGRIBUSINESS

**Empire State Greenhouses (ESD)**

**Nelliston Brewery (ESD)**

**Century Tree Brewing (ESD)**

**Steiners Meat Packing (ESD)**

Vision 2050 (SPFS)

Hemp in the Hills (Market NY)

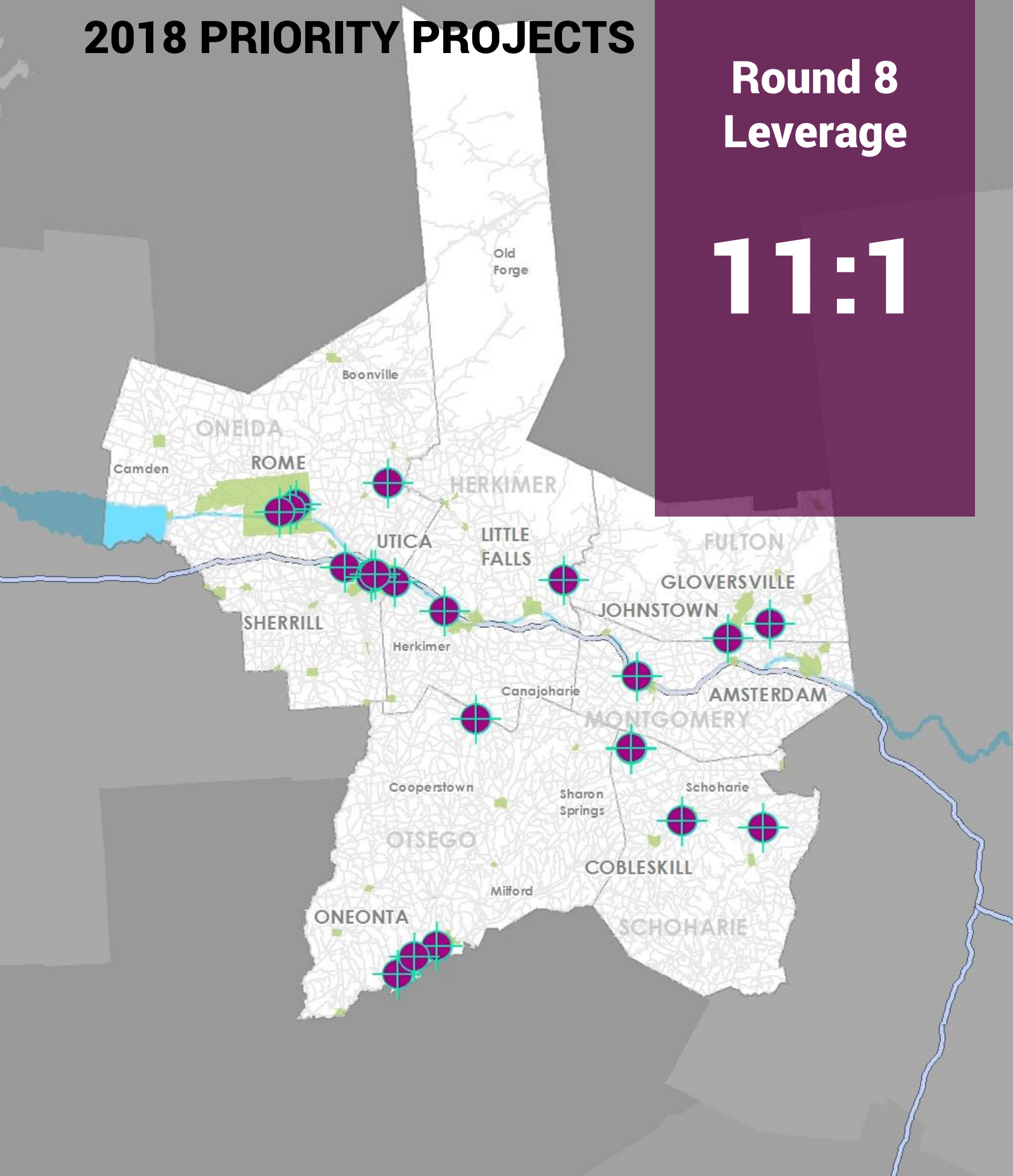
Red Shed Brewery (Market NY)

Montgomery County Ag Microenterprise (HCR)

# 2018 PRIORITY PROJECTS

Round 8  
Leverage

11:1





# 2018 PRIORITY PROJECTS

CFA #	Project Name	Recommended Funding
81470	Pioneer Expansion Project	\$2,200,000.00
84031	Empire State Greenhouses Capital Project	\$1,000,000.00
84050	Planned Mixed Use Development For Building Site GLDC	\$1,250,000.00
80994	Langdon Ave Ruby Lake Glass LLC	\$980,000.00
83310	Tryon Technology Park Primary Electric Upgrade	\$100,000.00
84219	Manheim Business Park	\$2,160,000.00
81796	Beekman 1802 Expansion Project	\$328,000.00
81771	DBD Century Tree Brewing	\$63,000.00
82031	Nelliston Brewery	\$160,000.00
82997	Steiners Meat Processing	\$30,000.00
82770	Oneonta VA Outpatient Clinic	\$100,000.00
84547	Brimstone LLC	\$20,000.00
84358	Natural Gas Infrastructure Expansion Otsego NOW	\$1,750,000.00
84532	Manufacturing Capacity Expansion Turbo Machine Products	\$212,000.00
82611	Human Technologies Warehousing Distribution Logistics Center	\$4,000,000.00
83968	Utica Steam Cotton Factory Historic Redevelopment Project	\$750,000.00
80365	Vineyard Harts Hill Inn	\$249,000.00
83775	Extended Child Care Initiative United Way of the Valley & Greater Utica	\$66,000.00
81743	Rome Family YMCA Capital Development Project	\$2,465,000.00
81276	RCIL Relocation	\$330,000.00
81273	Renovations To Expand Services In Downtown Rome The Neighborhood Center	\$120,000.00
73464	Klinkhart Hall Stabilization--roof Replacement	\$222,000.00
83308	Raw Water Transmission Upgrades Phase 2 MVWA	\$1,445,000.00

# 2018 PRIORITY PROJECTS RELATING TO NYS PRIORITIES

CFA #	Project Name	STEM/Traded	Agribusiness	Tourism	Downtown Revitalization	Life Sciences Cluster	Workforce Training	Regional Cluster Plan	Opportunity Agenda	Veterans
81470	Pioneer Expansion Project	X								
84031	Empire State Greenhouses Capital Project		X							
84050	Planned Mixed Use Development For Building Site GLDC	X						X		
80994	Langdon Ave Ruby Lake Glass LLC	X								
83310	Tryon Technology Park Primary Electric Upgrade	X				X				
84219	Manheim Business Park		X							
81796	Beekman 1802 Expansion Project			X						
81771	DBD Century Tree Brewing		X	X						
82031	Nelliston Brewery		X	X	X					
82997	Steiners Meat Processing		X							
82770	Oneonta VA Outpatient Clinic								X	X
84547	Brimstone LLC		X		X					
84358	Natural Gas Infrastructure Expansion Otsego NOW									
84532	Manufacturing Capacity Expansion Turbo Machine Products	X								
82611	Human Technologies Warehousing Distribution Logistics Center						X		X	
83968	Utica Steam Cotton Factory Historic Redevelopment Project				X					
80365	Vineyard Harts Hill Inn		X	X						
83775	Extended Child Care Initiative United Way of the Valley & Greater Utica				X				X	
81743	Rome Family YMCA Capital Development Project						X		X	
81276	RCIL Relocation				X				X	
81273	Renovations To Expand Services In Downtown Rome The Neighborhood Center				X				X	
73464	Klinkhart Hall Stabilization--roof Replacement			X	X					
83308	Raw Water Transmission Upgrades Phase 2 MVWA									



# 2018 OTHER CFA PROJECTS RELATING TO NYS PRIORITIES

CFA #	Project Name	STEM/Traded	Agribusiness	Tourism	Downtown Revitalization	Life Sciences Cluster	Workforce Training	Regional Cluster Plan	Opportunity Agenda	Veterans
82938	UFA Impact Center Phase I				X				X	
81694	CADE Vision 2050		X							
	Amsterdam Free Library Community				X					
80317	Expansion Study									
82198	Capitol Arts Complex Expansion & Restoration Project, Phase 2			X	X					
83698	Munson-Williams-Proctor Hot Glass Roadshow			X	X					
84179	Schoharie River Center Art in Public Places: Framing Art and Nature			X						
59634	Utica Zoo Primate Building Renovation			X						
84208	Rust2Green Utica Creative Placemaking in Action - Utica Artist in Residence			X	X				X	
83088	Chalmers Mill Riverfront Civic Space			X	X					
82045	New York State Canalway Water Trail - Directional and Wayfinding Signage			X						
83801	City of Amsterdam Wastewater Treatment Plant Improvements				X					
82986	Village of Clinton Revitalization Project				X					
80878	Village of Camden Wastewater Infrastructure Improvements				X					
84106	Pathfinder Village Direct Support Professional Credentialing Program						X		X	
83981	Century Linen Grant Existing Employee Training						X		X	
82462	Fulton County NYSARC Leadership Development Training						X		X	
82839	Mohawk Valley Workforce Training for Refugees & Immigrants						X		X	
81205	Montgomery County Kayak Share Project			X	X					
81661	Schoharie Multiuse Trail and Waterfront Revitalization			X						
81747	Rome Waterfront Village			X	X					
83097	Utica One World Pathways and Public Realm			X						
80166	Louis Comfort Tiffany: Treasures from the Dreihaus Collection				X					

# 2018 OTHER CFA PROJECTS RELATING TO NYS PRIORITIES

CFA #	Project Name	STEM/Traded	Agribusiness	Tourism	Downtown Revitalization	Life Sciences Cluster	Workforce Training	Regional Cluster Plan	Opportunity Agenda	Veterans
82198	Capitol Arts Complex Expansion & Restoration Project, Phase 2				X					
81966	Munson-Williams-Proctor 503 Henry Street			X						
82240	Main Street Old ForgeInlet				X					
83330	NY Main Street Boonville				X					
82038	Waterville NYMS Program				X					
73464	Klinkhart Hall Stabilization--Roof Replacement			X						
81732	Erie Canal Terminal Visitor Center Restrooms			X						
83244	Walking Pier at Lakefront Park			X						
82387	Deputy Kurt B Wyman Memorial Park Improvements			X						
82340	Dolgeville Center Park Rehabilitation			X						
81804	Trenton Town Park Aecessibility Project			X						
81011	Otsego County Trails Project Enhancing Recreational Opportunities in Underserved Communities			X						
82595	F T Proctor Park Facilities Restoration			X						
81932	Huntington Park Enhancements			X						
81844	Cooperstown 22 Main Revitalization Project				X					
84056	Fenimore Art Museum Rock & Roll Icons Exhibition and Celebrity Programming			X						
83738	Hemp in the Hills		X							
82061	Red Shed Brewery Brew Experience NY		X							
83264	Farm and Food Business Incubator		X				X		X	
80307	Montgomery County Agriculture Microenterprise Program Round 2		X				X		X	
81301	Fulton County Microenterprise Grant Program						X		X	
81960	Oneonta Microenterprise Assistance Program 6						X		X	
83331	Village of Sharon Springs Water Improvements Project				X					



# 2018 CFA PRIORITY PROJECTS

## CFA # Project Name Applicant Name

ESD Market NY		
	Louis Comfort Tiffany: Treasures from the 80166 Dreihaus Collection	Munson-Williams- Proctor Arts Institute
	Rock & Roll Icons Exhibition and Celebrity 84056 Programming	Fenimore Art Museum
	83738 Hemp in the Hills	Eaton Hemp
	Red Shed Brewery 82061 Brew Experience NY	Red Shed Brewery

### ESD Strategic Planning & Feasibility

	UFA Impact Center 82938 Phase I	The Community Foundation of Herkimer Oneida Counties Inc Center for Agricultural Development and Entrepreneurship
	81694 Vision 2050	
	Westmoreland Consolidated Water 83307 Supply Strategic Plan	Town of Westmoreland
	Amsterdam Free Library Community 80317 Expansion Study	City of Amsterdam

### Arts Cultural Impact Programming

		Munson-Williams- Proctor Arts Institute
	83698 Hot Glass Roadshow	
	Art in Public Places: 84179 Framing Art and Nature	Schoharie River Center

### Arts Workforce Investment

	Creative Placemaking in Action - Utica Artist 84208 in Residence	Rust2Green Utica, Inc.
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### Arts & Cultural Facilities Improvement

	Capitol Arts Complex Expansion & Restoration Project, 82198 Phase 2	Capitol Civic Center, Inc. (commonly known as Capitol Arts Complex)
	Primate Building Renovation for AZA 59634 Accreditation	Utica Zoological Society

## CFA # Project Name Applicant Name

Canals NYS Canalway Grant Program		
	Chalmers Mill Riverfront Civic 83088 Space	Montgomery County Business Development Center
	New York State Canalway Water Trail - Directional and Wayfinding 82045 Signage	Erie Canalway Heritage Fund Inc

### DEC Climate Smart Communities

	Montgomery County Municipal 81225 Shared Services Facility	Montgomery County
	Floodplain Stream Channel Restoration Richfield St to English 79886 St	Village of Ilion

### DEC Engineering Planning Grant

	82652 Town of Webb I and I Study	Town of Webb
	City of Amsterdam Wastewater 83801 Treatment Plant Improvements	City of Amsterdam
	84256 Infiltration and Inflow Study	Village of Boonville
	Village of Clinton Revitalization 82986 Project	Village of Clinton

	82653 Infiltration and Inflow Study	Herkimer County Sewer District
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### DEC Water Quality Improvement Project

	Fulton County Aquatic Organism 84833 Passage Projects	Fulton County Soil and Water Conservation District
	Salt Storage Improvement and 82153 Area Enhancement Project	Town of Newport
	Sewer Infrastructure Improvement 82147 and Expansion Project	Town of Schuyler
	Floodplain Stream Channel Restoration Richfield St to English 79886 St	Village of Ilion
	Town of Amsterdam Salt Shed 80315 Facility	Town of Amsterdam
	Village of Camden Wastewater 80878 Infrastructure Improvements	Blue Line Engineering DPC
	Town of Hartwick Salt Storage 84840 Facility	Otsego County Soil & Water Conservation District
	Wastewater Treatment Plant 83506 Upgrades	Village of Cobleskill

83396 Middleburgh WWTP Improvements Village of Middleburgh

# 2018 CFA PRIORITY PROJECTS

## CFA # Project Name Applicant Name

DOL Existing Workers Training		
84106	Pathfinder Village Direct Support Professional Credentialing Program	Pathfinder Village Inc
83981	Century Linen Grant Existing Employee Training	Century Linen and Uniform
82462	Leadership Development Training	Fulton County Chapter NYSARC Inc
DOL Unemployed Worker Training		
82839	2018 Mohawk Valley Workforce Training for Refugees & Immigrants	Mohawk Valley Resource Center for Refugees
DOS Local Waterfront Revitalization		
81956	City and Town of Oneonta Component LWRP 2018	City of Oneonta
81205	Montgomery County Kayak Share Project	Montgomery County
81661	Schoharie Multiuse Trail and Waterfront Revitalization	Village of Schoharie
81747	Rome Waterfront Village	City Of Rome CED
81691	Northville Local Waterfront Revitalization Plan	Village of Northville
80571	Local Waterfront Revitalization Program	City of Gloversville
79886	Floodplain Stream Channel Restoration Richfield St to English St	Village of Ilion
DOS Local Government Efficiency		
82986	Village of Clinton Revitalization Project	Village of Clinton
EFC Green Innovation Program		
79886	Floodplain Stream Channel Restoration Richfield St to English St	Village of Ilion
83097	One World Pathways and Public Realm	City of Utica

## CFA # Project Name Applicant Name

ESD Business Incubator Program		
83264	Farm and Food Business Incubator	RF SUNY Cobleskill
HCR Community Development Block Grant		
80307	Montgomery County Agriculture Microenterprise Program Round 2	Montgomery County
81301	Microenterprise Grant Program 2018	Fulton County
81960	Microenterprise Assistance Program 6	City of Oneonta
80071	Hydraulic Canal, Phase 5	Village of Herkimer
80594	Sewer System Improvements	Village of Fort Plain
82388	Wilber Lake Reservoir Dam Repairs and Improvements 2018	City of Oneonta
83331	Village of Sharon Springs Water Improvements Project	Village of Sharon Springs
83506	Wastewater Treatment Plant Upgrades	Village of Cobleskill
HCR New York Main Streets		
82198	Capitol Arts Complex Expansion & Restoration Project, Phase 2	Capitol Civic Center, Inc. (commonly known as Capitol Arts Complex)
81966	503 Henry Street	Munson-Williams-Proctor Arts Institute
82240	Main Street Old Forge Inlet NY	CAP21
83330	NY Main Street Boonville 2018	Village of Boonville
82038	NYMS Program 2018	Village of Waterville
Parks Environmental Protection Fund		
73464	Klinkhart Hall Stabilization--Roof Replacement	Klinkhart Hall Arts Center Inc
81732	Erie Canal Terminal Visitor Center Restrooms	City of Rome
83244	Walking Pier at Lakefront Park	Village of Cooperstown
82387	Deputy Kurt B Wyman Memorial Park Improvements 2018	Town of Whitestown
82340	Dolgeville Center Park Rehabilitation	Village of Dolgeville
81804	Trenton Town Park Accessibility Project	Town of Trenton
81724	Schoharie County Courthouse Complex Roof	Schoharie County Office of Community Development Services
81011	Otsego County Trails Project Enhancing Recreational Opportunities in Underserved Communities	Otsego County Conservation Association
82595	F T Proctor Park Facilities Restoration	Central NY Conservancy
81932	Huntington Park Enhancements	Huntington Memorial Library
81844	22 Main Revitalization Project 2018	Village of Cooperstown



**Pioneer Windows Mfg Corp**  
**200 Union Ave, Johnstown**  
**Jobs: 75 Created 165 Retained**  
**Indirect Jobs:40**  
**Past CFA Awards :N/A**

PUBLIC SOURCES OF FUNDS	
ESD	\$2,200,000
Federal	\$750,000
Total Public Funds	\$2,950,000
PRIVATE SOURCES OF FUNDS	
Cash Equity	\$1,136,000
Lender	\$7,000,000
Total Private Funds	\$8,136,000
USE OF FUNDS	
Construction	\$9,000,000
M&E	\$2,000,000
Arch/Engin	\$86,000
Total Project Cost	\$11,086,000

## Pioneer Expansion Project

### 81470

### \$2,200,000

Pioneer Windows currently has a window manufacturing facility at 200 Union Avenue in the Johnstown Industrial Park which employs 165 people. The company has become very successful, and demand for its products is rapidly increasing. To meet increasing demand, the company is proposing a 140,000 addition to its current manufacturing facility to increase production, and to hire an additional 75 people. The project will include construction of a new building and purchase of equipment, and related soft costs. This project would increase efficiency and it would provide a means of expansion of operations. Also, the company has considered a relocation of the business to New Jersey, given that a very large percentage of its window sales are in the New York City area. This project and the resultant investment in Fulton County will, ensure that the company remains in New York State, and retains jobs that could otherwise be relocated out of state.

## Strategy Alignment

### STEM

TOURISM

AGRIBUSINESS

LIFE SCIENCES

DOWNTOWN

REDEVELOPMENT

WORKFORCE

CLUSTER PLAN

BUSINESS INCUBATOR

OPPORTUNITY AGENDA

VETERANS



## Empire State Greenhouses Capital Project

### 84031

### \$1,000,000

Empire State Greenhouses, LLC (ESG) will mass-produce up to 50 different types of Certified Organic, New York Grown & Certified crops year-round in net-zero energy, 95% water efficient greenhouses constructed on land leased in the Village of Cobleskill, NY from the SUNY Cobleskill Auxiliary Service (221 Mineral Springs Road, Cobleskill NY). ESG intends an academic partnership with SUNY Cobleskill via START-UP NY. The project proposed here will culminate in 290,000 sq. ft. of fruiting crop, leafy green, herb and mushroom growing space across three modular greenhouse units that include mushroom caves and a processing/pack facility. ESG will power this state of the art facility with solar and biogas inputs from a solar array and biodigester facility built on neighboring property. ESG has LOIs from national food wholesalers to buy 100% of its output and market it to retailers covering a 55 million customer radius. This project speaks to regional economic development priorities in STEM and agribusiness arenas and within a five-year horizon, will create 90 new jobs. Area farms will benefit from access to ESG packing space and manure delivery opportunities to the ESG biodigester.

## Strategy Alignment

### STEM

TOURISM

### AGRIBUSINESS

LIFE SCIENCES

DOWNTOWN

REDEVELOPMENT

### WORKFORCE

CLUSTER PLAN

BUSINESS INCUBATOR

OPPORTUNITY AGENDA

VETERANS



**Empire State Greenhouses, LLC**  
**221 Mineral Springs Rd. Cobleskill**  
**Jobs: 90 Created**  
**Indirect Jobs: 40**  
**Past CFA Awards: N/A**

## PUBLIC SOURCES OF FUNDS

ESD	\$10,526,349
Total Public Funds	\$10,526,349

## PRIVATE SOURCES OF FUNDS

Cash Equity	\$20,000,000
Lender	\$50,000,000
Total Private Funds	\$70,000,000

## USE OF FUNDS

Construction	\$29,866,554
M&E	\$36,632,300
Property Acquisition	\$12,017,495
FF&E	\$1,050,000
Total Project Cost	\$80,526,349



## Planned mixed use development for building site 84050

### \$1,250,000

The former B240 site on the Griffiss Business and Technology Park in Rome, NY, is a prime piece of property, located within range of several high tech cybersecurity firms and several thousand employees. The project aims to prepare a developer RFP that GLDC will issue for a portion of the site. The goal is to achieve mixed use development with 100-150 units of housing and between 25,000-35,000 SF of commercial development (retail, office, and/or business support services).

**Griffiss Local Development Corporation**  
**Griffiss Business and Technology Park, Rome**  
**Jobs:20 Created**  
**Indirect Jobs:50**  
**Past CFA Awards: N/A**

PUBLIC SOURCES OF FUNDS	
ESD	\$1,250,000
Total Public Funds	\$1,250,000
PRIVATE SOURCES OF FUNDS	
Private	\$17,250,000
Total Private Funds	\$17,250,000
USE OF FUNDS	
Construction	\$18,500,000
Total Project Cost	\$18,500,000

## Strategy Alignment

### STEM

TOURISM  
 AGRIBUSINESS  
 LIFE SCIENCES  
 DOWNTOWN  
 REDEVELOPMENT

### WORKFORCE

CLUSTER PLAN  
 BUSINESS INCUBATOR  
 OPPORTUNITY AGENDA  
 VETERANS

## Langdon Ave 80994 \$986,000

Crystal Mountain Properties is looking for New York State to provide a grant of \$986,000 to develop a \$5 million 22 acre business park at 43 Langdon Ave. Richfield Springs NY for two to four tenants. We already have two tenants, businesses owned by the owners of Crystal Mountain Properties, Ruby Lake Glass and Andela Products. Their two buildings will occupy 85,000 sq ft of manufacturing space. The plan also includes \$1,620,000 in equipment upgrades for the businesses.

### Strategy Alignment

#### STEM

TOURISM  
AGRIBUSINESS  
LIFE SCIENCES  
DOWNTOWN  
REDEVELOPMENT

WORKFORCE  
CLUSTER PLAN  
BUSINESS INCUBATOR  
OPPORTUNITY AGENDA  
VETERANS



**Ruby Lake Glass LLC**  
**43 Langdon Ave, Richfield Springs**  
**Jobs:9 Created 19 Retained**  
**Indirect Jobs:0**  
**Past CFA Awards:N/A**

#### PUBLIC SOURCES OF FUNDS

ESD	\$986,000
Total Public Funds	\$986,000

#### PRIVATE SOURCES OF FUNDS

Cash Equity	\$493,000
Lender	\$3,451,000
Total Private Funds	\$4,437,000

#### USE OF FUNDS

Construction	\$2,430,000
M&E	\$1,620,000
Infrastructure	\$500,000
Property Acquisition	\$350,000
Arch/Engin	\$30,000
Total Project Cost	\$4,930,000





**Fulton County**  
**CR107, Perth**  
**Jobs: 0**  
**Indirect Jobs: N/A**  
**Past CFA Awards 4745, 41578**

PUBLIC SOURCES OF FUNDS	
ESD	\$100,000
Local	\$400,000
Total Public Funds	\$500,000
PRIVATE SOURCES OF FUNDS	
Total Private Funds	
USE OF FUNDS	
Infrastructure	\$500,000
Total Project Cost	\$500,000

## Tryon Technology Park Primary Electric Upgrade

### 83310

### \$100,000

The Industrial Development Agency (IDA) acquired the former Tryon State Juvenile Detention Facility along CR107 in the Town of Perth and is in the process of converting the property into the Tryon Technology Park. To date, a new access road has been constructed to serve all of the lots in the Technology Park. New water and sewer lines have also been installed with additional infrastructure projects planned that will provide additional water and sewer capacity to the Park. When the IDA acquired Tryon, they also acquired the primary electric service that provides all of the electric to the park. In 2015, Vireo Health received one of the 5 licenses to grow and process medical cannabis at Tryon. Vireo is heavily dependent on reliable power in order to continue to produce and provide the life services medical cannabis for patients demanding an alternative drug to treat their life threatening illness. Since 2015, there have been 5 power outages due to the inadequate and aging primary electric service at Tryon

## Strategy Alignment

### STEM

TOURISM

AGRIBUSINESS

LIFE SCIENCES

DOWNTOWN

REDEVELOPMENT

WORKFORCE

CLUSTER PLAN

BUSINESS INCUBATOR

OPPORTUNITY AGENDA

VETERANS

## Manheim Business Park

**84219**

**\$2,160,000**

The Manheim Business Park is a 30-acre, rural plot of land which the Herkimer County IDA acquired in 2000. The IDA seeks to remedy slowed economic growth in the County by providing investment opportunities for firms to relocate to Manheim or expand operations there. In order to create these opportunities, the IDA proposes to outfit the Park with infrastructure sufficient to support multiple light industrial facilities. Specifically, this will include installing sewer and water connections which will meet NYS building and fire codes and allow for facilities to be equipped with modern sprinkler systems. This will also facilitate construction of a water tower which will support the Business Park and provide water pressure assistance to approximately 100 residents of the nearby Village of Dolgeville. Additionally, the IDA proposes to construct a 50,000 sf building to rent to local employers. The IDA has signed a letter of intent with a local textile manufacturer to rent out the facility on a long-term basis. This will lead to dozens of new jobs for Herkimer County in the near term and creates the potential for many more jobs in the future when subsequent facilities are constructed.

### Strategy Alignment

#### STEM

TOURISM

#### AGRIBUSINESS

LIFE SCIENCES

DOWNTOWN

REDEVELOPMENT

WORKFORCE

CLUSTER PLAN

BUSINESS INCUBATOR

OPPORTUNITY AGENDA

VETERANS



### Herkimer County Industrial Development Agency Barker Rd. Manheim NY

**Jobs: 29 Created**

**Indirect Jobs:50**

**Past CFA Awards**

#### PUBLIC SOURCES OF FUNDS

ESD	\$2,163,000
Local	\$8,652,000
Total Public Funds	\$10,815,000

#### PRIVATE SOURCES OF FUNDS

Total Private Funds	
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#### USE OF FUNDS

Construction	\$6,700,000
Infrastructure /Site Work	\$4,115,000
Total Project Cost	\$10,815,000



**Schoharie County Industrial  
Development Agency**  
**1 High St. Sharon Springs NY**  
**Jobs: 10 Created 20 Retained**  
**Indirect Jobs: 0**  
**Past CFA Awards**

PUBLIC SOURCES OF FUNDS	
ESD	\$328,646
Total Public Funds	\$328,646
PRIVATE SOURCES OF FUNDS	
Cash Equity	\$1,354,587
Total Private Funds	\$1,354,587
USE OF FUNDS	
Property Acquisition	\$30,000
Construction	\$1,162,033
Infrastructure	\$173,700
Arch/Engin	\$77,500
M&E	\$200,000
Total Project Cost	\$1,643,233

## Beekman 1802 Expansion Project

### 81796

### \$328,000

The mohawk valley's regional economic development priority is job creation. This project will create 10 new jobs that meet the skills and educations of the people in the Sharon Springs area. Another development priority is tourism. Beekman 1802 is one of the fastest growing lifestyle brands in the United States. Its powerful name recognition is a draw to the village of Sharon Springs. Tourists frequently stop by to peruse the Beekman Mercantile retail location and visit the Beekman farm, where some of the products are made. Beekman 1802's draw is invaluable to Schoharie County's tourism industry. It is a critical piece of a larger package of Schoharie tourism on a scale comparable to Howe Caverns.

## Strategy Alignment

STEM  
**TOURISM**  
**AGRIBUSINESS**  
 LIFE SCIENCES  
 DOWNTOWN  
 REDEVELOPMENT

WORKFORCE  
 CLUSTER PLAN  
 BUSINESS INCUBATOR  
 OPPORTUNITY AGENDA  
 VETERANS



## Brewery

### 81771

### \$63,000

Support requested here from the ESD Grant Funds and NYSERDA Commercial New Construction programs will be used to equip a state-of-the-art Farm Brewery located at 251 Ward Lane in Schoharie, NY. At the project's completion, Century Tree Brewery will launch, producing a variety of brews using NY State-produced ingredients from a low-impact, energy efficient production system. The brewery will be housed in a renovated 19th-century barn, nestled in the beautiful Schoharie Valley just minutes from Main Street, Schoharie. An on-site tap room will draw visitors and generate traffic for neighboring retail and restaurant businesses, mirroring the success of Green Wolf Brewery in the adjacent village of Middleburgh, where economic activity has increased significantly with new businesses and a thriving "night life". We will install a seven-barrel system up-front to ensure our capacity to meet wholesale and retail demand. The project site is currently owned by one of Century Tree's LLC members/partners and traditional credit and private equity will be used for building renovation and construction. ESD and NYSERDA support will be key for equipment purchase and installation.

## Strategy Alignment

STEM  
TOURISM  
AGRIBUSINESS  
LIFE SCIENCES  
DOWNTOWN  
REDEVELOPMENT

WORKFORCE  
CLUSTER PLAN  
BUSINESS INCUBATOR  
OPPORTUNITY AGENDA  
VETERANS



**DBD Century Tree Brewing**  
**251 Ward Ln, Schoharie**  
**Jobs: 8**  
**Indirect Jobs:25**  
**Past CFA Awards**

### PUBLIC SOURCES OF FUNDS

ESD	\$63,200
Total Public Funds	\$63,200

### PRIVATE SOURCES OF FUNDS

Private	\$180,000
Lender	\$136,000
Total Private Funds	

### USE OF FUNDS

Construction	\$180,000
M&E	\$136,000
Total Project Cost	\$316,000



## Nelliston Brewery

**82031**  
**\$160,000**

Eisenadler Brauhaus is a brand new microbrewery in the Mohawk Valley, just 50 miles west of Albany and only 25 miles from Cooperstown, in the village of Nelliston. The company is in the planning stages and is looking to acquire equipment that will produce 240 half barrels per month and the annual sales would be \$403,920. Eisenadler Brauhaus is working with the Village of Nelliston to extend the village water to the project location. It is currently about 200 feet away from the site.

**Eisenadler Brauhaus LLC**  
**88 E Main St. Palantine Bridge NY**  
**Jobs:5**  
**Indirect Jobs:0**  
**Past CFA Awards**

PUBLIC SOURCES OF FUNDS	
ESD	\$160,000
Total Public Funds	\$160,000
PRIVATE SOURCES OF FUNDS	
Private	\$640,000
Total Private Funds	\$640,000
USE OF FUNDS	
FF&E	\$160,000
Total Project Cost	\$800,000

## Strategy Alignment

STEM  
TOURISM  
AGRIBUSINESS  
LIFE SCIENCES  
DOWNTOWN  
REDEVELOPMENT

WORKFORCE  
CLUSTER PLAN  
BUSINESS INCUBATOR  
OPPORTUNITY AGENDA  
VETERANS

## Steiners Meat Processing

**82997**  
**\$30,000**

The Steiner Packing Co., located at 28 Church Street, in Otego, New York, 13825, are looking to expand their current facility. At the present time, they have 2 coolers and 1 freezer. Steiner's would like to add an additional cooler, so that they can accommodate the more than 25 farms that are currently on their wait list as potential clients. Steiner's would hire a construction company to build a 16ft x 40ft building onto the back of their existing facility that would house an additional cooler. The added cooler would allow them to increase the amount of animals they process weekly, thus allowing them to increase demand from their current clients and take on new clients. In addition to the cooler, Steiner's would install a loading dock to their existing facility, to easily bring in/take out large, heavy pieces of meat. Presently, it's takes several employees (and sometimes clients!) to assist in getting larger animals into the facility and large pieces of meat out. The implementation of the loading dock will save employee time and productivity, and make the loading/unloading process much safer for everyone involved.

### Strategy Alignment

STEM  
TOURISM  
**AGRIBUSINESS**  
LIFE SCIENCES  
DOWNTOWN  
REDEVELOPMENT

WORKFORCE  
CLUSTER PLAN  
BUSINESS INCUBATOR  
OPPORTUNITY AGENDA  
VETERANS



**Otsego Now**  
**28 Church St, Otego**  
**Jobs: 1 Created 4 Retained**  
**Indirect Jobs:6**  
**Past CFA Awards**

#### PUBLIC SOURCES OF FUNDS

ESD	\$30,000
Total Public Funds	\$30,000

#### PRIVATE SOURCES OF FUNDS

Cash Equity	\$15,000
Lender	\$105,000
Total Private Funds	\$120,000

#### USE OF FUNDS

Construction	\$80,000
M&E	\$25,000
FF&E	\$10,000
Arch/Engin	\$35,000
Total Project Cost	\$150,000





**AO Fox Hospital**  
**1 FoxCare Dr, Oneonta**  
**Jobs: 0 Created 130 Retained**  
**Indirect Jobs:25**  
**Past CFA Awards**

PUBLIC SOURCES OF FUNDS	
ESD	\$100,000
Federal	\$245,000
Total Public Funds	\$345,000
PRIVATE SOURCES OF FUNDS	
Cash Equity	\$200,000
Total Private Funds	\$200,000
USE OF FUNDS	
Construction	\$400,000
M&E	\$100,000
FF/E	\$30,000
Arch/Engin	\$15,000
Total Project Cost	\$545,000

## Oneonta VA Outpatient Clinic 82770 \$100,000

AO Fox Hospital seeks to partner with the Department of Veteran's Affairs to establish a VA Outpatient Clinic in Oneonta, NY. Currently there are over 14,000 Veterans living in Otsego, Schoharie, Chenango and Delaware counties. 3,500 Veterans are currently using VA medical facilities. The project includes renovation of a 4,700 sf space in the FoxCare Center, the provision of necessary medical equipment, increased broadband capability and telehealth equipment, purchase of a mechanical lift for aqua therapy options, and modifications to the exterior of the complex which will include an outdoor patient pavilion and direct, private entrance to the Clinic space. By locating the VA clinic in the FoxCare Center, Veterans and their providers will have convenient access to blood labs, imaging resources, and a full service health gym to support occupational and physical rehabilitation services. Providing improved access to healthcare and services for our retired and returning Veterans is an essential element for adjusting to civilian life, eliminating barriers to employment as well as attracting residents to our area to support community revitalization efforts.

### Strategy Alignment

STEM  
 TOURISM  
 AGRIBUSINESS  
 LIFE SCIENCES  
 DOWNTOWN  
 REDEVELOPMENT

WORKFORCE  
 CLUSTER PLAN  
 BUSINESS INCUBATOR  
**OPPORTUNITY AGENDA**  
**VETERANS**

## Natural Gas Infrastructure Expansion

**84358**  
**\$1,750,000**

Currently, NYSEG does not have the ability to serve new large gas demands, such as industrial customers, in the Oneonta or Norwich areas due to unavailable supply of natural gas. Limited gas pipeline capacity and commodity are available only for load growth of existing customers. A gas de-compressor station is being planned to be built in the Oneonta area. This will include the CNG de-compressing station, two regulator stations, and approximately 14,865 linear feet of gas transmission piping. A total of seven sites have been identified for the CNG facility. The preferred site is located in the Town of Oneonta. The system is being designed by LaBella Associate Engineers under contract with NYSEG. By developing this CNG facility, the natural gas availability will increase by approximately 25% and allow for new industrial users to grow. In addition, NYSEG has agreed it will invest another \$100 million in replacing the DeRuyter Gas Transmission Line over the next 10-12 years which would allow some additional gas capacity and safety.

### Strategy Alignment

#### STEM

TOURISM  
AGRIBUSINESS  
LIFE SCIENCES  
DOWNTOWN  
REDEVELOPMENT

WORKFORCE  
CLUSTER PLAN  
BUSINESS INCUBATOR  
OPPORTUNITY AGENDA  
VETERANS



**Otsego Now**  
**186 Corporate Dr Oneonta NY**  
**Jobs: 0**  
**Indirect Jobs:50**  
**Past CFA Awards**

#### PUBLIC SOURCES OF FUNDS

ESD	\$3,500,000
Total Public Funds	\$3,500,000

#### PRIVATE SOURCES OF FUNDS

Private (NYSEG)	\$14,000,000
Total Private Funds	\$14,000,000

#### USE OF FUNDS

Construction	\$15,756,717
Arch/Engin	\$1,743,283
Total Project Cost	\$17,500,000



**Brimstone LLC**  
**Main St. Sharon Springs**  
**Jobs: 7 Created 2 Retained**  
**Indirect Jobs:0**  
**Past CFA Awards**

PUBLIC SOURCES OF FUNDS	
ESD	\$20,000
Total Public Funds	\$20,000
PRIVATE SOURCES OF FUNDS	
Private	\$80,000
Total Private Funds	\$80,000
USE OF FUNDS	
Construction	\$100,000
Total Project Cost	\$100,000

## Brimstone LLC

**84547**

**\$20,000**

Brimstone LLC is a food production and service business that will include on-premise, retail, wholesale and direct to consumer (online) offerings. Identifying the brand with Sharon Springs conveys a sense of place and story that consumers seek and for which the village is becoming known. The project divides into three phases. We are applying for an ESG Grant for assistance with Phase 2 only Phase 1 – In Process: Launch of wholesale and online bakery business, including website development Phase 2 - 2019: Renovation of Smith Empire & Smith building on Main Street Sharon Springs as a café and production kitchen (1 stand 2nd quarter of the year). Open Brimstone café (Spring) Launch Brimstone Catering (Spring/summer) Expand wholesale and online businesses Phase 3 - 2020-2021: Expansion of business to include a second café on Main Street in Schoharie

## Strategy Alignment

STEM  
**TOURISM**  
**AGRIBUSINESS**  
 LIFE SCIENCES  
**DOWNTOWN**  
**REDEVELOPMENT**

WORKFORCE  
 CLUSTER PLAN  
 BUSINESS INCUBATOR  
 OPPORTUNITY AGENDA  
 VETERANS



## Human Technologies Warehousing Distribution Logistics Center 82611 \$5,200,000

Human Technologies' (HT) project on Bleecker Street, Frankfort, NY, is a \$26 million new 300,000 sf warehousing logistics center. It meets a REDC priority for distribution assets & jobs for disabled & lower-income people. HT will retain 28 FTEs from a nearby leased facility it is outgrowing, add 23 new FTEs, with tenants creating 59 FTEs. Over \$4M in area wages/year plus health & retirement benefits and over 100 construction jobs are supported. Non-profit HT is expanding to serve growing contracts. HT's federal clients seek proximity to the Washington, DC metro. HT operates in PA & DE, but capital grants will retain jobs & increase HT's integrated employment for disadvantaged households here in NY. Regional food & beverage producers & national retail distribution centers justify need for public warehousing along I-90 from Boston to Buffalo. 28-acres owned by HT has undergone phase 1 & 2 evaluation, soil testing & concept design. Experts provided site/civil schematics and cost estimates. HT & distribution operators' informed job & wage projections. Local authorities support the project. HT is considering roof-mounted solar generation & building efficiency to limit fossil fuel use..

### Strategy Alignment

STEM  
TOURISM  
AGRIBUSINESS  
LIFE SCIENCES  
DOWNTOWN  
REDEVELOPMENT

**WORKFORCE**  
CLUSTER PLAN  
BUSINESS INCUBATOR  
**OPPORTUNITY AGENDA**  
VETERANS



**Human Technologies Corporation**  
**2275 Bleecker St. Frankfort**  
**Jobs: 82 Created 28 Retained**  
**Indirect Jobs: 100**  
**Past CFA Awards**

#### PUBLIC SOURCES OF FUNDS

ESD	\$5,200,000
Total Public Funds	\$5,200,000

#### PRIVATE SOURCES OF FUNDS

Cash Equity	\$2,600,000
Private	\$7,200,000
Lender	\$11,000,000
Total Private Funds	\$29,800,000

#### USE OF FUNDS

Construction	\$15,400,000
Infrastructure	\$7,800,000
Arch/Engin	\$2,000,000
FF&E	\$800,000
Total Project Cost	\$26,000,000



**Turbo Machined Products, LLC**  
**102 Industrial Dr, Frankfort**  
**Jobs:5 Created 47 Retained**  
**Indirect Jobs:0**  
**Past CFA Awards**

PUBLIC SOURCES OF FUNDS	
ESD	\$212,785
Total Public Funds	\$212,785
PRIVATE SOURCES OF FUNDS	
Private	\$851,141
Total Private Funds	\$851,141
USE OF FUNDS	
Construction	\$1,063,926
Total Project Cost	\$1,063,926

## Manufacturing Capacity Expansion

### 84532

### \$212,000

TMP plans to construct an addition to their 2008-built Nucor facility and to construct a new masonry connector structure as well as a storage building, all on its existing property at 102 Industrial Drive in the Village of Frankfort. These improvements will allow TMP to accommodate additional manufacturing equipment, which the company sorely needs to meet the demand of current customers and to continue to grow business volumes. The new facilities will immediately house new manufacturing equipment and the storage building will replace vital storage space eliminated through this project. The project is specially designed to accommodate the firm's most important client who has outstanding orders which the company is currently struggling to meet due to limited capacity and space constraints.

## Strategy Alignment

### STEM

TOURISM

AGRIBUSINESS

LIFE SCIENCES

DOWNTOWN

REDEVELOPMENT

WORKFORCE

CLUSTER PLAN

BUSINESS INCUBATOR

OPPORTUNITY AGENDA

VETERANS

## Utica Steam Cotton Factory Historic Redevelopment Project 83968 \$750,000

The former Utica Steam Cotton Factory building has been sitting vacant as warehouse space - which in turn has turned this structure in to a blighted property. Our plan is to transform this deteriorating historic building into a mixed-use facility that retains the historic character. The conversion to mixed-use, will bring residential units to the neighborhood as well as commercial and retail space to expand the economic impact of the new hospital. Commercial Office Space -- approximately 25,000 sf Commercial Technology and Storage Space -- approximately 16,000 sf Retail Space -- approximately 1,500 sf Residential Space -- approximately 27,000 sf Situated across the street from the new Utica hospital. Adaptive re-use of this historic building will help maximize the economic impact and job-creation potential of the new hospital project. The use of Federal historic rehabilitation tax credits will bring Federal money into the redevelopment of the neighborhood.

### Strategy Alignment

STEM  
TOURISM  
AGRIBUSINESS  
LIFE SCIENCES  
**DOWNTOWN  
REDEVELOPMENT**

WORKFORCE  
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OPPORTUNITY AGENDA  
VETERANS



**GSCB LLC**  
**600 State St. Utica NY**  
**Jobs: 0 Created/Retained**  
**Indirect Jobs:150**  
**Past CFA Awards**

#### PUBLIC SOURCES OF FUNDS

ESD	\$750,000
Total Public Funds	\$750,000

#### PRIVATE SOURCES OF FUNDS

Cash Equity	\$3,841,047
Private	\$200,000
Lender	\$6,265,786
Total Private Funds	\$10,306,833

#### USE OF FUNDS

Construction	\$9,132,575
Property Acquisition	\$830,688
Infrastructure	\$423,960
Arch/Engin	\$669,610
Total Project Cost	\$11,056,833





**Harts Hill Inn**  
**135 Clinton St, Whitesboro NY**  
**Jobs: 20 Created 20 Retained**  
**Indirect Jobs:12**  
**Past CFA Awards**

PUBLIC SOURCES OF FUNDS	
ESD	\$249,000
Total Public Funds	\$249,000
PRIVATE SOURCES OF FUNDS	
Cash Equity	\$608,000
Lender	\$420,000
Total Private Funds	\$1,028,000
USE OF FUNDS	
Construction	\$608,000
Infrastructure	\$165,000
Property Acquisition	\$250,000
Arch/Engin	\$84,000
FF&E	\$90,000
M&E	\$80,000
Total Project Cost	\$1,277,000

## Vineyard

### 80365

### \$249,000

The Harts Hill Vineyard project encompasses a systematic overhaul of the existing banquet facilities located at 135 Clinton St. in Whitesboro, NY. A major highlight is the induction of a vineyard, the purpose of which is to develop an agri-business climate. The vineyard will produce its own brand of wine in addition to providing an idyllic setting for weddings and other events. This will allow the generations-old business an opportunity to rebrand itself as a destination location and event center for Central New York. By adding the vineyard, Harts Hill will be able to employ up to 20 new full-time equivalent employees. Such an increase in employment will provide a substantial economic development boost for Whitestown. Our current plan will include development of 2 retention ponds. Not only will this act as a source of water for our grapes, but it will help with flood mitigation of the Sauquoit Creek and surrounding neighborhoods. We will be working with our engineer and the Town of Whitestown to make this a beneficial project for all.

## Strategy Alignment

STEM  
**TOURISM**  
**AGRIBUSINESS**  
 LIFE SCIENCES  
 DOWNTOWN  
 REDEVELOPMENT

WORKFORCE  
 CLUSTER PLAN  
 BUSINESS INCUBATOR  
 OPPORTUNITY AGENDA  
 VETERANS

## Extended Child Care Initiative

**83775**

**\$66,000**

At 309 Genesee Street, Utica, NY is the St. Francis DeSales building where Thea Bowman House provides childcare on the ground floor. The Resource Center for Refugees used to be housed on the first and second floors. For the Extended Childcare Initiative, Thea Bowman childcare rooms will move to the first and second floors. Academics First will provide childcare on the ground floor. NYS OCFS requires Academics First to be on the ground floor, due to them adding the infant population. Building changes will need to be made for the ground, first and second floors for all children to be served. Thea Bowman House has contracted with Bonnaci Architect, PLLC in the past. Based upon current construction costs for similar projects, the estimate is approximately \$60/SF and when considering the program needs and code requirements the approximate is 5000 SF. The preliminary construction budget is approximately \$300,000. The Utica ESPRI funds designated to the Extended Childcare Initiative are approximately \$900,000. These funds are dedicated to serving the children and the families, not the cost of infrastructure. The original budget anticipated \$100,000 to building costs, not nearly enough.

### Strategy Alignment

STEM  
TOURISM  
AGRIBUSINESS  
LIFE SCIENCES  
DOWNTOWN  
REDEVELOPMENT

WORKFORCE  
CLUSTER PLAN  
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**OPPORTUNITY AGENDA**  
VETERANS



### United Way

**309 Genesee St, Utica**

**Jobs: 29 Created 15 Retained**

**Indirect Jobs: 0**

**Past CFA Awards**

#### PUBLIC SOURCES OF FUNDS

ESD	\$330,000
Total Public Funds	\$330,000

#### PRIVATE SOURCES OF FUNDS

Total Private Funds	
---------------------	--

#### USE OF FUNDS

Construction	\$300,000
FF&E	\$30,000
Total Project Cost	\$330,000



**Rome YMCA**  
**Woodhaven Redev. Rome NY**  
**Jobs: 15 Created 30 Retained**  
**Indirect Jobs**  
**Past CFA Awards**

PUBLIC SOURCES OF FUNDS	
ESD	\$2,465,520
Local	\$611,000
Total Public Funds	\$3,076,520
PRIVATE SOURCES OF FUNDS	
Private	\$11,416,600
Total Private Funds	\$11,416,600
USE OF FUNDS	
Construction	\$10,616,600
Arch/Engin	\$800,000
Property Acquisition	\$111,000
M&E	\$500,000
FF&E	\$300,000
Total Project Cost	\$12,327,600

## Rome Family YMCA Capital Development Project

### 81743

### \$2,465,000

The YMCA's Rome branch is one of the oldest YMCAs in the US, serving the community for 147 years. The Y's current facility resides on only 1 acre of land, in a building constructed in 1971. The facility is 3 stories, in a residential section, and has been constantly in repair. A number of past capital projects have assisted with replacing aging HVAC units, equipment, boilers and other capital needs. Parking is very limited, as there are only 100 spaces. No outdoor play space for children exists. Through collaboration with the City of Rome, the Y engaged in discussions to construct a new 62,000 Sq. ft. Family YMCA on the city-owned Woodhaven area of Griffiss Business Park, to serve as the hub of future development of this location, surrounded by community resources, including Mohawk Valley Community College, Rome Free Academy, and the 5,600 employees on Griffiss Park. The property is the focal point of economic development. The Y hired a third party contractor to conduct a feasibility study, confirming the interest in such a project. The study showed strong support for a new Y. Woodhaven meets those all of those needs, including outdoor play space and adequate parking.

## Strategy Alignment

STEM  
 TOURISM  
 AGRIBUSINESS  
 LIFE SCIENCES  
 DOWNTOWN  
 REDEVELOPMENT

**WORKFORCE**  
 CLUSTER PLAN  
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**OPPORTUNITY AGENDA**  
 VETERANS



## RCIL Relocation

**81276**

**\$330,000**

The project location at 131 Genesee Street, Utica, includes 70,000ft2 of space that will be usable by RCIL with modest renovation. Previously a call center and most recently vacant, the space is already configured to house a large number of cubicles and some offices. RCIL intends to renovate two floors, the sub-floor and ground floor, into a fully accessible, updated office facility that houses both administrative and program staff. The lower level has a kitchen and cafeteria space, and an elevator makes the entire building accessible. Additional floors are not finished and not part of this project. Renovations to make the building suitable for RCIL to utilize include updated lighting that is both functional and efficient; flooring that is appropriate for the staff and service provision; fresh paint on all walls to prepare the vacant site for new inhabitants; an entry fob system for the safety and security of staff and program participants; information technology system components to maintain company information; cubicles and furniture necessary to outfit the space for staff; and, kitchen equipment and furniture to complete the cafeteria for staff use.

### Strategy Alignment

STEM  
TOURISM  
AGRIBUSINESS  
LIFE SCIENCES  
**DOWNTOWN**  
**REDEVELOPMENT**

WORKFORCE  
CLUSTER PLAN  
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**OPPORTUNITY AGENDA**  
VETERANS



**Resource Center for Independent Living, Inc.**  
**131 Genesee St, Utica**  
**20 Jobs:20 Created 159 Retained**  
**Indirect Jobs**  
**Past CFA Awards**

#### PUBLIC SOURCES OF FUNDS

ESD	\$331,311
Total Public Funds	\$331,311

#### PRIVATE SOURCES OF FUNDS

Private	\$125,000
Lender	\$697,018
Cash Equity	\$165,656
Total Private Funds	\$987,674

#### USE OF FUNDS

Construction	\$942,057
FF&E	\$635,625
Arch/Engin	\$78,884
Total Project Cost	\$1,656,556



**The Neighborhood Center**  
**199 W Dominick St. Rome NY**  
**Jobs: 6 Created 178 Retained**  
**Indirect Jobs: 25**  
**Past CFA Awards: 74543 \$1.75M**

PUBLIC SOURCES OF FUNDS	
ESD	\$122,300
Total Public Funds	\$122,300
PRIVATE SOURCES OF FUNDS	
Private	\$489,202
Total Private Funds	\$489,202
USE OF FUNDS	
Arch/Engin	\$30,000
Construction	\$581,502
Total Project Cost	\$611,502

## Renovations to Expand Services in Downtown Rome

### 81273

### \$120,000

The proposed capital project is necessary to support previous State investment via a 2017 Open Access grant awarded by the NYS Office of Alcoholism & Substance Abuse Services. The proposal will facilitate renovations and improvements to 199 W Dominick St. in Downtown Rome as a means of expanding critical clinical and care management services. The project will improve access to behavioral healthcare clinics, care management, and Adult Recovery Services; enable a 24/7 Open Access Center; increase safe parking; and realize interior renovations. TNC will achieve organizational objectives through project implementation including improved behavioral healthcare services with ease of access; fewer law enforcement interventions with crisis services in Open Access; and reduced emergency room visits. These outcomes will improve efforts towards community and Downtown revitalization, reduce public medical costs, leverage Rome's Downtown Revitalization Initiative, improve Downtown infrastructure, and induce socio-economic and health benefits to area residents. The proposal will also result in the addition of 6 local, skilled, and well-paying jobs to support the expanded services.

## Strategy Alignment

STEM  
 TOURISM  
 AGRIBUSINESS  
 LIFE SCIENCES  
**DOWNTOWN**  
**REDEVELOPMENT**

WORKFORCE  
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**OPPORTUNITY AGENDA**  
 VETERANS

## Klinkhart Hall Stabilization – Roof Repair

### 73464

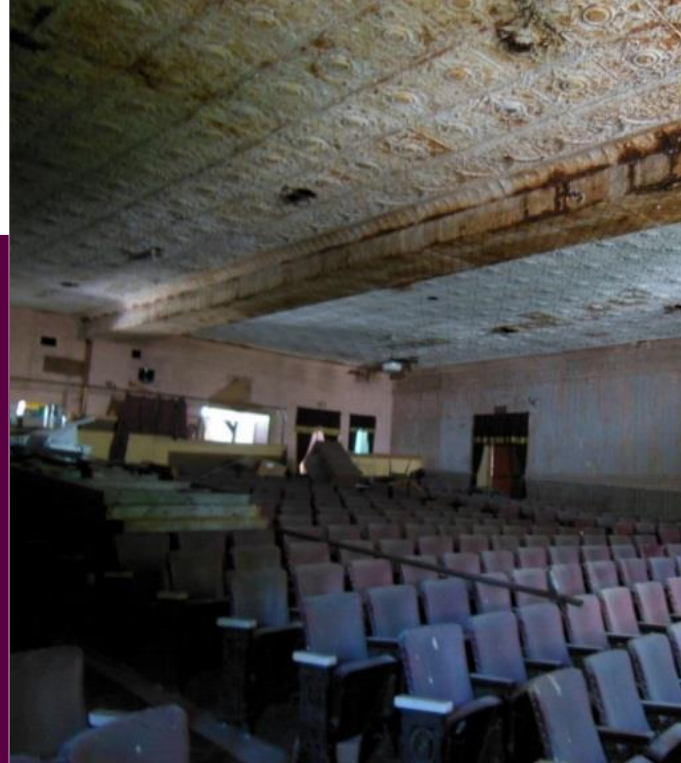
### \$222,000

The Klinkhart Hall Stabilization Project will complete Phase I of the restoration and rehabilitation plans for the historic Klinkhart Hall building. Prolonged water infiltration through the compromised roofing, exacerbated by a deteriorated and non-functioning gutter and downspout system, has ultimately caused structural failure of selected underlying wooden framing members. Compromised roof drainage has also caused significant mortar loss and some stone loss to the exterior and foundation, as well as water infiltration into the dirt-floored basement. Phase I will fully remediate the highest priority structural deficiencies, stabilize the building in advance of subsequent phases of the rehabilitation, and it will provide second floor access and electrical power and plumbing, all necessary for contractors and workers carrying out stabilization activities as well as initial use of the building. Due to its location on Main Street in the heart of the village historic district, rehabilitating Klinkhart Hall will contribute significantly to the ongoing revitalization of the village and further enhance its appeal as a regional tourism destination.

### Strategy Alignment

STEM  
**TOURISM**  
AGRIBUSINESS  
LIFE SCIENCES  
**DOWNTOWN**  
**REDEVELOPMENT**

WORKFORCE  
CLUSTER PLAN  
BUSINESS INCUBATOR  
OPPORTUNITY AGENDA  
VETERANS



**Klinkhart Hall Arts Center Inc.**  
**191 Main St. Sharon Springs NY**  
**Jobs:1 Created**  
**Indirect Jobs: 5**  
**Past CFA Awards**

#### PUBLIC SOURCES OF FUNDS

ESD	\$222,000
NYSCA	\$150,000
EPF	\$500,000
Total Public Funds	\$872,000

#### PRIVATE SOURCES OF FUNDS

Donations	\$16,000
Corporation Support	\$147,000
In-Kind	\$65,000
Total Private Funds	\$228,000

#### USE OF FUNDS

Construction	\$1,035,000
Arch/Engin	\$65,000
Total Project Cost	\$1,100,000





## Raw Water Transmission Upgrades Phase 2 83308 \$1,445,000

The existing aging raw water transmission infrastructure from Hinckley Reservoir to MVWA's Hinckley Water Treatment Plant (WTP), has limited capacity and is vulnerable to failure due to age and condition. This project includes construction of 5,400' of new parallel 54" pipeline, located in Trenton NY, to convey 32 MGD to the WTP. Due to current hydraulic limitations, existing transmission pipelines' capacity is less than current WTP rated capacity (32 MGD) when the Hinckley Reservoir level is below moderately low levels. Canal Corp operates Hinckley Reservoir, which supplies water to MVWA and NY Power Authority. The minimum acceptable reservoir level is dictated by MVWA's ability to supply customers and may require reductions in water releases to downstream Brookfield power plants; making Canal Corp vulnerable to financial risk or litigation. This overall project will allow the WTP to operate at its rated capacity at drought reservoir levels; mitigating Canal Corp's legal exposure. The new pipeline will serve both urban and rural populations, and support a range of industries and uses that requires a reliable water supply, including agriculture, tourism, and downtown redevelopment.

**Mohawk Valley Water Authority**  
**Route 365 Trenton NY**  
**Jobs: 0 Created 96 Retained**  
**Indirect Jobs:15**  
**Past CFA Awards**

PUBLIC SOURCES OF FUNDS	
ESD	\$1,802,000
Other State	\$6,307,000
Total Public Funds	\$8,109,000
PRIVATE SOURCES OF FUNDS	
Cash Equity	\$901,000
Total Private Funds	\$901,000
USE OF FUNDS	
Construction	\$8,109,000
Arch/Engin	\$901,100
Total Project Cost	\$9,010,000

### Strategy Alignment

STEM  
**TOURISM**  
**AGRIBUSINESS**  
 LIFE SCIENCES  
**DOWNTOWN**  
**REDEVELOPMENT**

WORKFORCE  
 CLUSTER PLAN  
 BUSINESS INCUBATOR  
 OPPORTUNITY AGENDA  
 VETERANS

# IV. PARTICIPATION

**The Mohawk Valley REDC is strengthened by our broad network of elected officials, educators, not-for-profit leaders, innovators, and captains of industry.**

**Collaborating in the physical and virtual dimensions, our workgroups are focused on advancing state and regional priorities to rebuild the Mohawk Valley economy.**



**01**

## STEM INTENSIVE INDUSTRIES/CYBER CLUSTER

Barry Gell , SUNY Cobleskill  
Tiffany Piatkowski, P.Tech OHM  
Kathy Landers, NYCM Insurance  
Charles Green, AIS  
Tim Fitzgerald, Mohawk Valley EDGE  
Morgan Mielnicki, Com. Foundation  
Howard Mettleman, OHM BOCES  
Dustin Swanger, FMCC  
Cory Albrecht, AIM  
Sean Crossan, AIM  
Kathleen Rinaldo, OHM BOCES  
Brenda Wolak, OHM BOCES  
Ronald Peters, Fulton County CRG  
Benjamin Atwood, Young Scholars, LPP

Builds upon regional STEM concentrations by identifying new opportunities and attracting investment in cutting-edge industries. This group identified recruitment of qualified employees and workforce development to their work.

**02**

## WORKFORCE AND EDUCATION

Patrick Michel, HFM BOCES  
Nicolas Savin, ONC BOCES  
Nancy Klenewski , SUNY Oneonta  
Franca Armstrong , MVCC  
Cathleen McColgin, HCCC  
Dustin Swanger, FMCC  
Shelly Callahan, Res. Ctr for Refugees  
Maria Abraham, NYS DOL  
Tara Winter, SUNY Cobleskill  
Sharon Wise, Utica College  
Mike Manning, SUNY Poly

This group is comprised of leaders of our educational institutions and not-for-profit community and is dedicated to providing a pathways for success.

**03**

## OPPORTUNITY AGENDA

Dr. Randall VanWagoner, MVCC  
Ryan Miller, ThINCubator  
Ladan Alomar, Centro Civico of Amsterdam  
Laura Cohen, MVEDGE  
Alice Savino, WDB  
Allison Nowak, ESD  
Sarah Lam, WDB  
Gail Breen, WDB  
Alicia Dicks, Community Foundation

The group focuses on life and work skills, industry-aligned training, and entrepreneurial opportunities for hard-to-place workers, Veterans, and a spectrum of talent across the Mohawk Valley.

# Project Development and Tracking

Comprised of the economic development leaders of each of our six counties, this group meets regularly to track ongoing initiatives while collaboratively developing the project pipeline.

Kenneth Rose , Montgomery County Business Development Center  
Steven DiMeo, Mohawk Valley EDGE  
Jody Zakrevsky, Otsego County IDA  
Steven Wilson, Schoharie County  
Ronald Peters, Fulton County Regional Center for Growth  
John Piseck, Herkimer County IDA

**04**

## AGRICULTURE

Jason Evans, SUNY Cobleskill  
Kristen Skobla, MVCC  
Amanda Bearcroft, Mont. County BDC  
Rebecca Morgan, CADE  
Gail Breen, WDB FMS  
Peter Zawko, Mohawk Valley EDGE  
Marty Broccoli, Cornell Coop. Ext.  
Chris Henry, OC Dept.of Planning  
Sarah Goodrich, SALT  
Don Smyers, Cornell Coop. Extension

This group germinated in 2015 as a strategic advisory group to support the URI plan, and continues to guide the Mohawk Valley's Agribusiness strategy advancement through a series of targeted investments and grassroots initiatives.

**05**

## SMART GROWTH/ MIGHTY WATERS

Alicia Dicks, Com. Foundation  
Matt Andrews, City of Rome  
Bob Lambe, Town of Marcy  
Jim Mraz, Fulton County  
Ken Rose, Montgomery BDC  
Christian Mercurio, MVEDGE  
Carolyn Lewis, Basset Healthcare  
Diane Shoemaker, Rust 2 Green Utica  
J. Caroline Williams, Cornell Coop.  
Karl Gustafson, Montgomery County  
Brian Thomas, City of Utica  
Paul Romano, O'Brien & Gere  
Mayor Jacqueline Izzo, City of Rome  
Kiva VanDerGeest, City of Rome

This committee works to advance priorities that closely align with the principles of Smart Growth and Sustainability – with a focus on urban core revitalization, waterfront and canal side communities, brownfield redevelopment, and adaptive reuse.

**06**

## TOURISM

Maureen Gannon, NY Bicycling Coalition  
Paul Winkeller, NY Bicycling Coalition  
Sue Friedlander, Arkell Museum  
Pietra Yozzo, OC Board of Legislators  
Paul Romano, O'Brien & Geere  
Jennifer Vanwagoner, Res. Ctr Refugees  
Micki Lieber, Friends of Fort Plain  
Brenda Wolak, OHM BOCES  
Gina Dabiere-Gibbs, FM Commerce  
Kiva VanDerGeest, City of Rome  
Morgan Mielnicki, Com. Foundation  
Renee Shevat, Herkimer Diamond Mines  
Kelly Blazosky, Oneida County Tourism

Another top URI strategy, this team is working to promote Agritourism, Craft Food & Beverage producers, Outdoor Adventure, Cultural & Historic Sites, and Sports as a global Mohawk Valley export.



## 2018 MVREDC SUMMIT SERIES

### PLACEMAKING 101

In April, Fulton County Center for Regional Growth hosted a two-day conference called Placemaking 101. The event welcomed over 75 community members, business owners, local leaders and economic development professionals. In order to encourage community involvement, the registration fees were tiered - \$50 for Gloversville residents, \$75 for Fulton County residents and \$100 for those living and working outside of the county. The result was a mix of people that included concerned community members, property developers and economic development professionals.

Placemaking 101 included nationally recognized speakers such as Mike Lydon from Street Plans Collaborative and Andrew Manshel from theplacemaster.com. Mr. Lydon is the co-author of *Tactical Urbanism: Short-term Actions for Long-Term Change*, published by Island Press in 2015 and named by Planetizen as one of the top 10 planning books of the year. Mr. Manshel is the author of the forthcoming *What Works: Placemaking in Bryant Park, Revitalizing Cities, Towns and Public Spaces* to be published in 2019 by Rutgers University Press and has held key positions throughout New York City including as treasurer of Project for Public Spaces, Inc. and Vice-Chair of the inner City Council of the Urban Land Institute.

Similar conferences will be held on an every-other year basis.



### BREW CENTRAL SUMMIT

Brew Central partners attended the 2018 Brew Central Summit to learn about exporting as an option for business growth and development. Steven King, CNY International Business Alliance,

out of Syracuse presented their programs for export readiness and export plan development. John Tracey, US Commercial Services, attended and spoke with producers about services they can provide in assisting export plan development as well. David Katleski, Empire Farm Brewery, gave the partners an overview of their experiences, successes and challenges, with exports to China. Oneida County Tourism currently has a craft beverage grant from ESD to facilitate export plan develop with Brew Central partners over the next four years. Program development is being considered for domestic and international markets. The Brew Central campaign was funded by the MVREDC.



### Schedule

#### Welcome Brewers

**Everything You Need to Know** | About Brew Central: Travis Bort

**How to Get More Involved with** | Brew Central: Kelly Blazosky

**Export Planning for Small** | and Large Producers: Steven King

**Empire's Exporting Success Followed by Q&A:** David Katleski

#### Networking

## MVREDC GOVERNMENT ENGAGEMENT SPRING SUMMIT

*April 4<sup>th</sup> 2018 1pm Arkell Museum, Canajoharie NY*

The Mohawk Valley Regional Economic Development Council brought together leaders and stakeholders across the six-county region to measure our progress county by county since the institution of the Regional Councils in 2011. Local Elected officials, Economic Developers and Leaders from each county gave updates on key projects supported by the MVREDC and also shared services plans to create efficiency region wide. We shared our successes, sharpened our vision and strategies, and identified opportunities in anticipation of Round 8 of the Consolidated Funding Application and DRI Round III.



## SOCIAL ENTERPRISE SUMMIT

*July 31<sup>st</sup> 12-4pm Lexington's Paul Nigra Center for creative Arts Gloversville NY*

Social Enterprise is an integral part of regional economic development in the Mohawk Valley. This summer we gathered business and not-for-profits leaders, local electeds and academia to explore how social enterprises are creating opportunity, building community and defining innovation for our region. Participants included Lexington ARC, Human Technologies, CABVI, Mohawk Valley EDGE, and ARC Herkimer.

### Breakout Sessions:

*Preparing your agency for survival & growth-*  
Steve Dimeo & Kevin Crosley

*How your organization fits into the success of the MV strategic regional economic development plan-*  
Nancy Pattarini & Morgan Mielnicki

*What your agency can do to impact the tremendous need for workforce-* Shelly Callahan & Dr. Dustin Swanger



## ONEIDA INDIAN NATION ECONOMIC DEVELOPMENT SUMMIT

*September 14<sup>th</sup> at Turning Stone Resort and Casino*

The half-day Doing Business with the Oneida Indian Nation conference centered around how local businesses can partner with the Nation and its enterprises. The conference provided valuable insight on how to work with the Oneida Indian Nation on new business development, including developing and expanding businesses on Oneida Indian Nation land, how to become a vendor, engage in sponsorship relationships, and partner on strategic alliances.

In all, Oneida Nation Enterprises spends more than \$66 Million to support more than 1,000 vendors in the three counties surrounding the Nation's homelands. The Oneida Nation Enterprises directly employs more than 4,700 jobs, and supports thousands more through its vendors.





# V. DOWNTOWN REVITALIZATION



**2018 AWARDEE:  
AMSTERDAM**



## The City of Amsterdam: Welcome Home

The words, "What once was home is home again - My Amsterdam" is an important symbol of the City's revitalization efforts. They speak to a connection with the past as fuel for a future generation that strives to reclaim its former glory with the rebirth of its vibrant urban core.

Amsterdam is strategically building a new, diverse and sustainable downtown, which includes both sides of the Mohawk River. Over the last 15 years, Amsterdam has systematically followed their master plan, tackling objectives, overcoming challenges, and moving forward piece by piece. Enhanced transportation, housing, recreation, education, employment, and inclusive community facilities are helping to retain and attract residents, visitors, and businesses. With over \$151 million recently invested by both the public and private sectors and \$60 million invested in the past year alone.

Major projects in the north, south, east, and west anchor Amsterdam's Downtown Target Area. These anchors help to make Amsterdam's downtown vibrant and diverse. Projects such as the Amsterdam Free Library, the Community and Recreation Center and The Multi-Modal Center all incorporate critical elements to create the desirable atmosphere where people can live, work, and raise a family.

Amsterdam's downtown revival is real. Its prime location, recreational amenities, affordability, business friendly environment and improved quality of life are intertwined into shaping the rebirth and reawakening of this city. Capitalizing on this excitement and adding to the momentum will help Amsterdam attract more businesses, entice more day and weekend tourists, and appeal to residents who are looking for a community to call their home.

*"Amsterdam is an attractive downtown and livable community poised to become a regional destination as an urban hub of the Mohawk Valley. It will act as the gateway between the Greater Capital District, the Adirondack Park, and New York City. The City of Amsterdam is a prime example of an area which already holds all of the characteristics needed for a vibrant community where tomorrow's workforce will want to live, work, and raise families. The City just needs investments to reinforce what the residents and business owners have already been building upon." – 2017 Mohawk Valley REDC Progress Report*

### *Invested Community Partner*

"I am pleased to support the City of Amsterdam's efforts for downtown revitalization. We plan to continue to invest in our Amsterdam headquarters and will be expanding our presence here. The majority of our staff commutes from Albany and Saratoga regions but with continued investment in the community I feel that living in Amsterdam would become a possibility for our people."

David Putnam, Managing Partner  
GIANT Solutions LLC



The Amsterdam DRI is aligned with strategies for economic transformation, leveraging significant private investment, and strengthening a rebounding community. The Amsterdam DRI creates a livable, workable, walkable, mixed use district that the City hasn't seen in nearly a century.

**Build Vibrant Communities.** Amsterdam is strategically building a new, sustainably diverse downtown, which includes both sides of the Mohawk River and complements the retail aspect while incorporating crucial mixed-use components including transportation, housing, recreation, education, employment, and true community facilities.

**Agribusiness and Craft Food & Beverage.** The Amsterdam Culinary Incubator will attract and provide support to diverse food businesses in a range of stages, from new to established, from across the Capital/Mohawk Valley and Upstate New York, while developing and solidifying the Southside neighborhood's reputation as a destination for food and culture.

**STEM Industries.** The Amsterdam Free Library plans to implement STEM initiatives as a type of startup business incubator and teaching classroom. To counter increasing school dropout rates, space would also be created for youth to explore real life alternatives (writing a business plan, creating a logo, filming a commercial, printing prototypes, printing merchandise, recording podcasts, YouTube videos, stop motions films).

**Tourism.** Through promotion of our community's assets, recreation amenities, and exceptionally popular events, Amsterdam has made substantial strides in generating tourism and improving community morale with Award Winning Tourism and Community Development Initiatives.

**Opportunity Agenda.** Working with Centro Civico to create a Community Center Complex in the heart of the east end which will maximize opportunity for families and develop programs specifically aimed at breaking down language and cultural barriers. The Amsterdam Free Library is working on an addition of an incubator space which will help to build a more business friendly environment and entice new business ventures.

### *Invested Community Partner*

"Centro Civico is a not-for-profit organization reaching out to the large community with unique services. Our mission is to educate the community and act as a vehicle for self-sufficiency and growth. Centro Civico is a multiservice agency that provides a wide range of programs to the larger community in the region who are socioeconomically disadvantaged and Hispanics. We are committed to downtown revitalization and one of the area of our focus is employment/training and first time home buyer programs. We also work with individuals who want to start their business. We believe by working together we will rebuild our community. We at Centro Civico are very optimistic regarding the future of Amsterdam's Downtown."

Ladan Alomar,  
Executive Director Centro Civico

### *Invested Community Partner*

"I believe Amsterdam is the region's best kept secret. I chose to buy my home and start my business in Amsterdam because of the natural beauty, the history, the affordability, and the strong sense of community. For these reasons, I am invested in Amsterdam's revitalization and wish the City success. People from all over the country are making reservations to enjoy the waterfront in Amsterdam. I love being a part of the positive changes happening in Amsterdam and am excited for the opportunity to grow here."

Audrey Egelston, Owner  
Down By the River Kayak





# RATIONALE

## CAPACITY

Team is in place, County and City staff are committed, community is energized.

## FINANCING

Budget is clear, City departments and private partners are engaged

## READINESS

The projects are real, ready to implement, and in line with other past planning projects.

## REGIONAL IMPACT

Impact on regional economy is maximized with strategic investment of \$10M.

## SMART GROWTH

Investments are focused on adaptive reuse and a vibrant urban center.

## CLIMATE SMART

Capitalizes on walkability, pedestrian infrastructure, and green infrastructure.

## 21ST CENTURY WORKFORCE

Housing, amenities, and the innovation economy are the chief investment drivers.

## INCLUSION

Celebrates diversity, acceptance and accessibility for underserved and vulnerable populations.



## AMSTERDAM: WELCOME HOME

***Reestablish Downtown as the Community Center, a vibrant central place for people to meet, shop, live, work, and visit. Downtown will be the heart of the community again.***

**GOAL:** Set the stage for a successful downtown core that will help create a critical mass and catalyze further revitalization of the entire city, county, and region.

**STRATEGY:** Create a plan that includes all elements outlined by the state that provide a year-round vibrant downtown where people can live, work, play, and raise a family.

**TASKS:** Move forward with our project list outlined in our DRI Plan. These projects will create a well-rounded downtown environment and include the success proven elements: transportation, housing, recreation, education, employment, and community facilities.

“

**I am fully aware that a single project cannot revitalize a downtown. That is why I am confident and encouraged by the interest, actions and partnerships that continue to form from both public and private-sector investments with the future of our city in mind.”**

**- Amsterdam Michael J. Villa**

### LOCAL PLANNING COMMITTEE



**Michael Villa**  
Mayor  
City of Amsterdam



**Bill Baaki**  
1st Ward Alderman  
City of Amsterdam



**Chad Majewski**  
3rd Ward Alderman  
City of Amsterdam



**Rob Spagnola**  
Recreation Director  
City of Amsterdam



**Danielle Whelly**  
Recreation Assistant Director  
City of Amsterdam



**John Duchessi**  
Executive Director  
AIDA



**Gina DeRossi**  
Board Member  
AIDA



**Joe Emanuele**  
Board Member  
AIDA



**Kenneth Rose**  
Director  
Montgomery County Business Development Center



**Amanda Bearcroft**  
Senior Planner  
Montgomery County Business Development Center



**Michele Pawlik**  
Marketing Coordinator  
Montgomery County Business Development Center



**Andy Santillo**  
Staff Assistant  
Montgomery County Business Development Center



**Gina DaBiere-Gibbs**  
Director of Tourism  
Fulton Montgomery Regional Chamber of Commerce



**Kelly Quist-Demars**  
Constituent Representative  
Congressman Paul D. Tonko NY20



**Michael Whitty**  
Chief  
Fire Department  
City of Amsterdam



**Grant Egelston**  
Code Enforcement  
City of Amsterdam



**Ladan Alomar**  
Executive Director  
Centro Civico



**Bill Teator**  
Managing Member  
DEW Ventures, LLC



**Greg Culick**  
Chief  
Police Department  
City of Amsterdam



**Robert von Hasseln**  
Trustee  
Historic Amsterdam League



**Nicole Hemsley**  
Director  
Amsterdam Free Library



**Paul Gavry**  
Chairman  
Planning Commission



**Tim Berlin**  
Owner  
Sharp Shooters



# AMSTERDAM DRI PRIORITY PROJECTS

Over the years, as Amsterdam has grown, the urban core has evolved to meet the changing needs and interests of residents and businesses. The boundary for Amsterdam's targeted neighborhood encompasses not only the remaining intact historic downtown, it also extends to include the area of the City where activity hubs and investment have started to develop over time. Major projects in the north, south, east, and west anchor Amsterdam's Downtown Target Area include:

**The North Anchor: The Amsterdam Free Library** – This project will create a new Makerspace and add a small kitchen, proper ventilation for their 3D printer, a laser cutter and also a screen print machine to be utilized as a business incubator and teaching classroom. To counter increasing school dropout rates, space would also be created for youth to explore real life alternatives (writing a business plan, creating a logo, filming a commercial, printing prototypes, printing merchandise, recording podcasts, YouTube videos, stop motions films). For the community, space would be carved out for 2-3 smaller, private meeting rooms, a small recording room, a large conference room, and an art gallery. This project will add business, employment, and cultural resources to our downtown area.

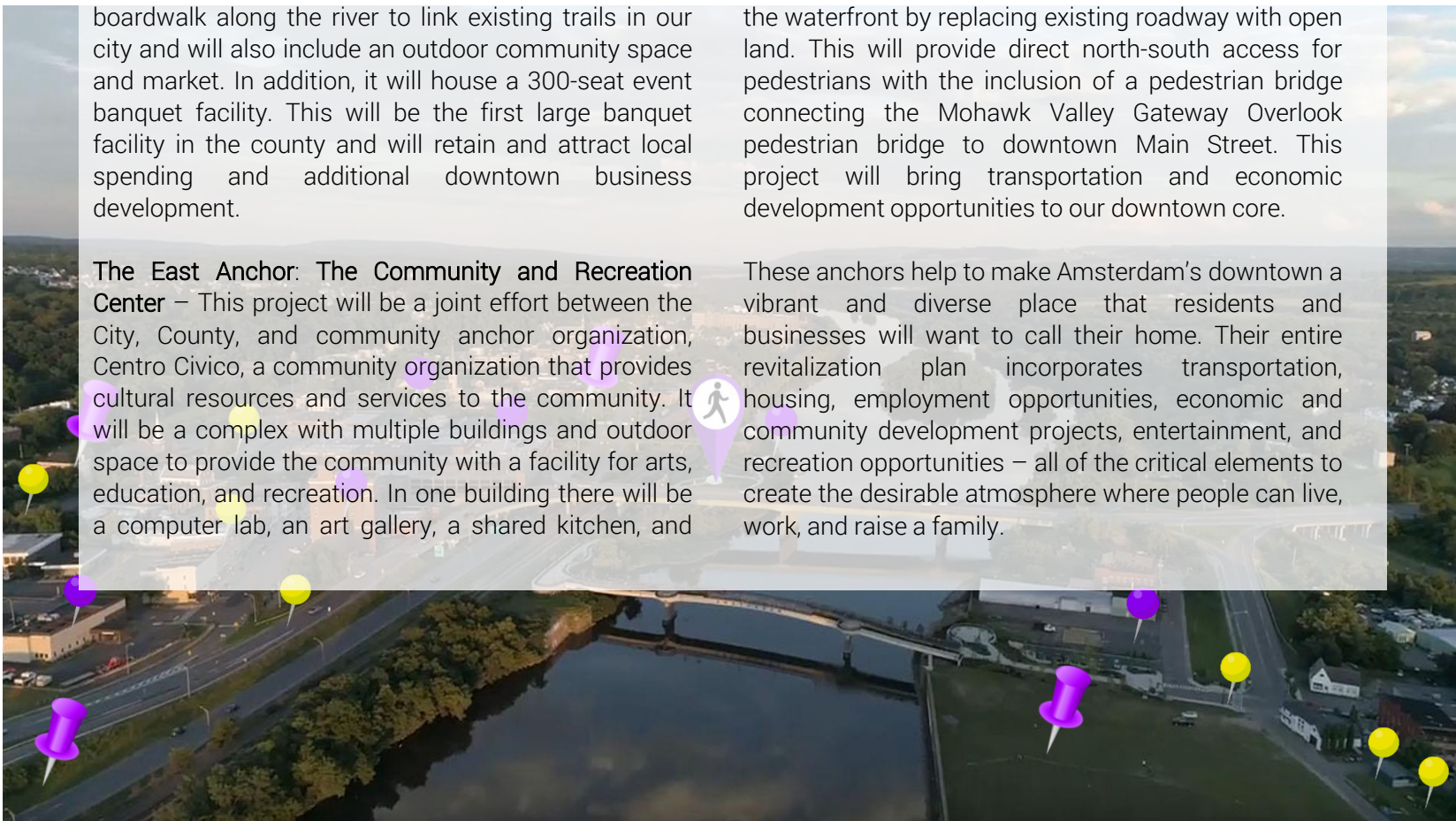
**The South Anchor: Mixed-use Redevelopment**– This project features a mixed-use housing development. It will have four stories of workforce and middle-income housing in this pedestrian friendly downtown core proximate to nearby job centers. It will include a boardwalk along the river to link existing trails in our city and will also include an outdoor community space and market. In addition, it will house a 300-seat event banquet facility. This will be the first large banquet facility in the county and will retain and attract local spending and additional downtown business development.

**The East Anchor: The Community and Recreation Center** – This project will be a joint effort between the City, County, and community anchor organization, Centro Civico, a community organization that provides cultural resources and services to the community. It will be a complex with multiple buildings and outdoor space to provide the community with a facility for arts, education, and recreation. In one building there will be a computer lab, an art gallery, a shared kitchen, and

space for a variety of community activities (music, reading, tutoring, watching movies, dance, aerobics, painting, photography). A separate building will house a full-size track, basketball courts, and turf for a multitude of sporting events and activities. The project site is already home to a brand-new playground, outdoor basketball court, premiere skate park, and Centro Civico. The addition of the two other buildings would transform this property into an entire recreation and community complex to not only serve a low-income population in our downtown core, but also attract tourists from the surrounding region.

**The West Anchor: The Multi-Modal Center** – This project will relocate the existing Amtrak station that exists outside of the downtown and establish a multi-modal facility in the heart of the city. The project provides opportunity for space for all future needs, including rail, bus, car share services, taxi service, and bicycle facilities as well as potential for mixed-use retail and office space. It will also provide walkability to the waterfront by replacing existing roadway with open land. This will provide direct north-south access for pedestrians with the inclusion of a pedestrian bridge connecting the Mohawk Valley Gateway Overlook pedestrian bridge to downtown Main Street. This project will bring transportation and economic development opportunities to our downtown core.

These anchors help to make Amsterdam's downtown a vibrant and diverse place that residents and businesses will want to call their home. Their entire revitalization plan incorporates transportation, housing, employment opportunities, economic and community development projects, entertainment, and recreation opportunities – all of the critical elements to create the desirable atmosphere where people can live, work, and raise a family.



# APPENDIX

## FULL LIST OF FUNDED CFA PROJECTS

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
3030	Open Enrollment	Proterra Lighting US, Inc.	Proterra Lighting US Excelsior	ESD	Excelsior Jobs Program	\$ 750,000	\$ 8,949,315	\$ 731,315		Black
4610	Open Enrollment	M. H. Stallman Company	M. H. Stallman Excelsior	ESD	Excelsior Jobs Program	\$ 400,000	\$ 4,311,000	\$ 400,000		Green
5094	Open Enrollment	FIBER INSTRUMENT SALES INC	Fiber Instrument Excelsior	ESD	Excelsior Jobs Program	\$ 200,000	\$ 3,951,752	\$ 200,000		Green
6316	Open Enrollment	QUANDT'S FOODSERVICE DISTRIBUTION	Quandt's Foodservice Distributors Excelsior	ESD	Excelsior Jobs Program	\$ 903,021	\$ 903,021	\$ 903,021		Black
6803	Open Enrollment	Homogeneous Metals, Inc.	Homogeneous Metals Excelsior	ESD	Excelsior Jobs Program	\$ 428,605	\$ 23,640,001	\$ 428,605		Black
7484	Open Enrollment	TAFT I TWIST BAKERS, INC DBA DEIORO FROZEN	Delorio Foods Excelsior	ESD	Excelsior Jobs Program	\$ 300,000	\$ 5,035,000	\$ 450,000		Green
7634	Open Enrollment	Oron Bus-DaimlerChrysler Commercial Bus, N.A.	Daimler Buses North America Excelsior	ESD	Excelsior Jobs Program	\$ 80,000	\$ 180,952	\$ 80,000		Black
11558	Open Enrollment	Robert Bosch Healthcare Systems, Inc.	Robert Bosch Healthcare Systems Excelsior	ESD	Excelsior Jobs Program	\$ 450,000	\$ 2,497,000	\$ 450,000		Black
16507	Open Enrollment	Custom Electronics, Inc.	Custom Electronics Excelsior	ESD	Excelsior Jobs Program	\$ 350,000	\$ 502,000	\$ 150,000		Black
16479	Open Enrollment	United Technologies Corp. Aerospace Formerly LUCAS TRW AERONAUTICAL SYSTEMS	United Technologies Corporation (UTC) Aerospace Systems Excelsior	ESD	Excelsior Jobs Program	\$ 750,000	\$ 5,330,000	\$ 750,000		Black
18579	Open Enrollment	Gehring Tricot Corporation	Gehring Tricot Excelsior	ESD	Excelsior Jobs Program	\$ 700,000	\$ 2,006,727	\$ 200,000		Blue
18660	Open Enrollment	Burrows Paper Corp.	Burrows Paper	ESD	Excelsior Jobs Program	\$ 300,000	\$ 21,047,468	\$ 300,000	\$ 167,629	Green
19366	Open Enrollment	TecMar NY, LLC	TecMar Aquaculture Facility Capital	ESD	Excelsior Jobs Program	\$ 1,000,000	\$ 56,620,000	\$ 1,000,000		Black
21552	Open Enrollment	NORTHERN SAFETY COMPANY	Northern Safety Excelsior	ESD	Excelsior Jobs Program	\$ 200,000	\$ 1,170,000	\$ 200,000	\$ -	Green
31071	Open Enrollment	Cryo Pure Corp	Cryo Pure	ESD	Excelsior Jobs Program	\$ 150,000	\$ 750,000	\$ 150,000		Green
32026	Open Enrollment	Ene Canal Distillers	Ene Canal Distillers Excelsior	ESD	Excelsior Jobs Program	\$ 20,000	\$ 155,500	\$ 20,000		Black
32652	Open Enrollment	Matt Brewing Company	Matt Brewing Company Excelsior	ESD	Excelsior Jobs Program	\$ 200,000	\$ 1,550,000	\$ 200,000		Black
36993	Open Enrollment	Trenton Technology, Inc.	Trenton Technology	ESD	Excelsior Jobs Program	\$ 500,000	\$ 9,920,000	\$ 500,000	\$ 18,519	Blue
41298	Open Enrollment	FOUNTAINHEAD GROUP INC	Fountainhead Group	ESD	Excelsior Jobs Program	\$ 300,000	\$ 3,000,000	\$ 300,000	\$ 39,047	Green
42858	Open Enrollment	Ene Pellets, Inc.	Ene Pellets Excelsior	ESD	Excelsior Jobs Program	\$ 530,000	\$ 8,794,451	\$ 530,000	\$ -	Black
54974	Open Enrollment	Johnstown Renewables, LLC Ika New Age Renewable Energy	Johnstown Renewables Capital	ESD	Excelsior Jobs Program	\$ 940,000	\$ 10,430,000	\$ 940,000		Green
57094	Open Enrollment	PAR TECHNOLOGY CORP	PAR Technology Capital	ESD	Excelsior Jobs Program	\$ 330,000	\$ 5,000,000	\$ 330,000		Green
64309	Open Enrollment	NCI Group, Inc.	NCI Group RC6	ESD	Excelsior Jobs Program	\$ 325,000	\$ 9,405,000	\$ 335,000		Black
65060	Open Enrollment	Briggs & Stratton Corporation	Briggs & Stratton Sherrill Industrial Park Excelsior	ESD	Excelsior Jobs Program	\$ 1,000,000	\$ 11,505,000	\$ 1,000,000	\$ -	
67024	Open Enrollment	Metal Solutions, Inc.	Metal Solutions Capital	ESD	Excelsior Jobs Program	\$ 70,000	\$ 976,000	\$ 70,000		Green
68241	Open Enrollment	Square Stamping Manufacturing Corporation	Square Stamping Manufacturing Capital RC6	ESD	Excelsior Jobs Program	\$ 100,000	\$ 2,525,000	\$ 100,000		Green
2177	Round 1	Village of Frankfort	Mainna Expansion	Parks	Park Acquisition, Development and Planning	\$ 113,812	\$ 151,750	\$ 113,812	\$ 95,131	Green
3319	Round 1	MOHAWK VALLEY EDGE	MVEDGE- Marcy Interceptor Sewer Upgrade ETP Capital	ESD	Economic Transformation Program - Grant	\$ 5,000,000	\$ 12,000,000	\$ 5,000,000	\$ 4,959,996	Blue
3799	Round 1	NORTHLAND NETWORKS LTD	Northland Networks Capital	ESD	Regional Council Capital Fund	\$ 703,500	\$ 1,514,674	\$ 703,500	\$ 703,500	Blue
3811	Round 1	Town of Cobleskill	Town of Cobleskill - Route 7 Corridor Capital	ESD	Economic Transformation Program - Grant	\$ 4,100,000	\$ 12,900,000	\$ 4,100,000	\$ 4,100,000	Blue



CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
4175	Round 1	City of Utica	Urban Green Infrastructure	EFC	Green Innovation Grant Program	\$ 1,030,000	\$ 1,110,881	\$ 1,030,000	\$ 996,437	Blue
4252	Round 1	County of Oneida	Griffiss International Airport Capital	ESD	Economic Transformation Program - Grant	\$ 350,000	\$ 3,544,000	\$ 350,000	\$ 334,318	Green
4312	Round 1	MOHAWK VALLEY EDGE	MVEDGE - Marcy Nanocenter - Phase 1A Capital	ESD	Economic Transformation Program - Grant	\$ 5,000,000	\$ 12,100,000	\$ 5,000,000	\$ 5,000,000	Green
4325	Round 1	Liberty Gardens Associates II, L.P.	Liberty Gardens Revitalization Phase II	HCR	Federal Low Income Housing Tax Credit	\$ 1,068,608	\$ 15,048,187	\$ 1,068,608	\$ 1,068,608	Blue
4708	Round 1	City of Johnstown	Fage USA Dairy	HCR	Community Development Block Grant (CDBG) Economic Development	\$ 750,000	\$ 100,148,000	\$ 746,830	\$ 746,830	Blue
4745	Round 1	FULTON COUNTY	Tryon Park and Incubator Center Capital	ESD	Regional Council Capital Fund	\$ 2,000,000	\$ 4,280,000	\$ 2,000,000	\$ 1,641,427	Green
4937	Round 1	Mohawk Valley Community College	Unemployed Worker	DOL	Unemployed Worker Skills Training	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	Blue
5027	Round 1	Griffiss Local Development Corporation	Griffiss Local Development Corporation Fiber Connectivity Hub Capital	ESD	Regional Council Capital Fund	\$ 397,500	\$ 838,800	\$ 397,500	\$ 397,500	Blue
5437	Round 1	Advanced Tool, Inc.	On-the-Job Training	DOL	Business Hiring and Training Incentives ? On-the-Job Training	\$ 16,000	\$ 16,000	\$ 2,880	\$ 2,880	Blue
5742	Round 1	Otsego Northern Catskills BOCES	Unemployed Worker	DOL	Unemployed Worker Skills Training	\$ 50,000	\$ 47,345	\$ 47,345	\$ 9,070	Blue
5847	Round 1	Schoharie County	Schoharie County Microenterprise Assistance Program	HCR	Community Development Block Grant (CDBG) Economic Development Microenterprise	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	Blue
6007	Round 1	Rome (C)	Rome Navigation Center	DOS	Local Waterfront Revitalization	\$ 393,060	\$ 786,120	\$ 393,060	\$ 393,060	Blue
6182	Round 1	City of Oneonta	Oneonta Microenterprise Assistance Program - 2	HCR	Community Development Block Grant (CDBG) Economic Development Microenterprise	\$ 200,000	\$ 335,000	\$ 199,977	\$ 199,977	Blue
6188	Round 1	SUNY Institute of Technological Research Foundation	SUNY IT Research Foundation Capital	ESD	Regional Council Capital Fund	\$ 274,000	\$ 5,784,000	\$ 274,000		Black
6230	Round 1	Oneida County	Griffiss International Airport Rehabilitation of Hangar for Large Aircraft Maintenance	DOT	Aviation Bond Project	\$ 2,700,000	\$ 3,000,000	\$ 2,260,022	\$ 2,260,022	Green
6395	Round 1	NY/SOPRI-HP	Schoharie Crossing	Canals	NYS Canalway - Agency Education Interpretive Grant Program	\$ 20,000	\$ 40,000	\$ 20,000	\$ -	Blue
6507	Round 1	Griffiss Utility Services Corporation	GUSC Energy Capital	ESD	Regional Council Capital Fund	\$ 1,500,000	\$ 18,000,000	\$ 1,500,000	\$ 1,500,000	Blue
6635	Round 1	Brewery Ommegang	Brouwerij Belame Capital	ESD	Economic Development Purposes Fund	\$ 140,000	\$ 3,052,528	\$ 140,000		Black
6803	Round 1	Homogeneous Metals, Inc. dba P&W-HMI Metal Powders	On-the-Job Training	DOL	Business Hiring and Training Incentives ? On-the-Job Training	\$ 50,000	\$ 50,000	\$ -		Black
6803	Round 1	HOMOGENEOUS METALS, INC	Homogeneous Metals Capital	ESD	Economic Development Purposes Fund	\$ 120,000	\$ 11,800,000	\$ -	\$ -	Blue
7008	Round 1	Cobleskill Brewing Company	Cobleskill Brewing Capital	ESD	Economic Transformation Program - Grant	\$ 750,000	\$ 5,125,000	\$ 750,000		Black
7071	Round 1	Milford Central School District	Milford CSD CORE Initiative Working Capital	ESD	Economic Development Purposes Fund	\$ 125,000	\$ 600,000	\$ 125,000	\$ 117,056	Blue
7329	Round 1	Amsterdam (C)	Waterfront Heritage Area - Mohawk River Walk	DOS	Local Waterfront Revitalization	\$ 25,000	\$ 50,000	\$ 25,000	\$ 23,588	Blue
7348	Round 1	City of Rome	Little Italy Colonnade Red, White, and Green Infrastructure	EFC	Green Innovation Grant Program	\$ 459,000	\$ 520,516	\$ 426,339	\$ 426,339	Blue
7397	Round 1	Utica (C)	Utica Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization	\$ 200,000	\$ 400,000	\$ 200,000	\$ -	Black
7406	Round 1	Herkimer County Community College	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives ? Worker Skills Upgrading	\$ 12,500	\$ 12,500	\$ -		Black
7406	Round 1	Herkimer County Community College	Unemployed Worker	DOL	Unemployed Worker Skills Training	\$ 12,500	\$ 12,500	\$ -		Black

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
7407	Round 1	City of Amsterdam	Embassy Millworks	ESD	Industrial Development Bond Cap Community Development Block Grant (CDBG) Economic Development	\$ 1,100,000	\$ 1,330,000	\$ 1,100,000	\$ -	Black
7407	Round 1	City of Amsterdam	Embassy Millworks	HCR	Grant (CDBG) Economic Development	\$ 205,000	\$ 1,330,000	\$ 201,688	\$ 201,688	Blue
7681	Round 1	City of Rome	Canalway Trail	Canals	NYS Canalway Grant Program	\$ 50,000	\$ 310,000	\$ 50,000	\$ -	Green
7951	Round 1	Fulton County IDA	MH Stallman Company	ESD	Industrial Development Bond Cap	\$ 5,000,000	\$ 11,211,961	\$ 5,000,000	\$ -	Black
8261	Round 1	Utica (C)	Utica Inner Harbor Catalyst Projects	DOS	Local Waterfront Revitalization	\$ 250,000	\$ 6,000,000	\$ 250,000	\$ -	Blue
8356	Round 1	Rome (C)	Harborway on the Erie Canal	DOS	Local Waterfront Revitalization	\$ 783,550	\$ 48,092,046	\$ 783,550	\$ -	Blue
8635	Round 1	Schoharie County	W. Kintz Plastics, Inc.	HCR	Community Development Block Grant (CDBG) Economic Development	\$ 21,563	\$ 134,770	\$ 21,563	\$ 21,563	Blue
8689	Round 1	Schoharie County	Blenheim Hill Farm	HCR	Community Development Block Grant (CDBG) Economic Development	\$ 60,000	\$ 152,500	\$ 60,000	\$ 60,000	Blue
8871	Round 1	Fort Schuyler Management Corporation	Fort Schuyler Management Corporation - Quad C - Phase 1 Capital	ESD	Economic Transformation Program - Grant	\$ 15,000,000	\$ 86,200,000	\$ 15,000,000		Green
14024	Round 1	ASSISTANCE, INC.	RESTORE '11	HCR	RESTORE	\$ 65,000	\$ 177,000	\$ 65,000	\$ 65,000	Blue
14047	Round 1	CITY OF LITTLE FALLS	CENTER CITY-NEIGHBORHOOD INVESTMENT PROGRAM	HCR	HOME	\$ 330,000	\$ 395,700	\$ 269,934	\$ 269,934	Blue
14062	Round 1	OTSEGO RURAL HOUSING ASSISTANCE, INC.	HOME '11 HOMEOWNER REHABILITATION	HCR	HOME	\$ 400,000	\$ 790,800	\$ 400,000	\$ 400,000	Blue
14071	Round 1	MOHAWK VALLEY COMMUNITY ACTION AGENCY, INC.	HERKIMER COUNTY RESTORE	HCR	RESTORE	\$ 75,000	\$ 188,000	\$ 75,000	\$ 75,000	Blue
14072	Round 1	MOHAWK VALLEY COMMUNITY ACTION AGENCY, INC.	ONEIDA COUNTY RESTORE	HCR	RESTORE	\$ 75,000	\$ 188,000	\$ 75,000	\$ 75,000	Blue
14082	Round 1	OTSEGO RURAL HOUSING ASSISTANCE, INC.	ACCESS '11	HCR	Access to Home	\$ 237,500	\$ 329,250	\$ 237,500	\$ 237,500	Blue
14174	Round 1	City of Amsterdam	City of Amsterdam Storm Sewer Separation Phase 2	HCR	CDBG - Public Infrastructure	\$ 600,000	\$ 612,000	\$ 600,000	\$ 600,000	Blue
14183	Round 1	Town of Gilboa	Town of Gilboa Owner Occupied Housing Rehabilitation Program	HCR	CDBG - Housing	\$ 400,000	\$ 505,700	\$ 400,000	\$ 400,000	Blue
14184	Round 1	City of Gloversville	City of Gloversville Housing Rehabilitation Program	HCR	CDBG - Housing	\$ 400,000	\$ 433,300	\$ 400,000	\$ 400,000	Blue
14190	Round 1	Otsego Rural Housing	Otsego County HIP	HCR	Affordable Home Ownership Development Program (AHC)	\$ 278,000	\$ 806,000	\$ 278,000	\$ 278,000	Blue
14193	Round 1	Herkimer County	Herkimer County Housing Rehabilitation Program for Seniors	HCR	CDBG - Housing	\$ 750,000	\$ 875,000	\$ 749,721	\$ 749,721	Blue
14203	Round 1	City of Little Falls	City of Little Falls Senior Housing Access-Elevator	HCR	CDBG - Public Facilities	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	Blue
14214	Round 1	City of Little Falls	Center-City Neighborhood Investment Prog	HCR	Affordable Home Ownership Development Program (AHC)	\$ 184,800	\$ 460,500	\$ 184,800	\$ 184,800	Blue
14226	Round 1	Oneida County	Oneida County Housing Rehabilitation Program for Seniors	HCR	CDBG - Housing	\$ 750,000	\$ 875,000	\$ 748,126	\$ 748,126	Blue
14235	Round 1	Village of Remsen	Village of Remsen Storm Water Improvements	HCR	CDBG - Public Infrastructure	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	Blue
6803	Round 2	Homogeneous Metals, Inc.	Homogeneous Metals Capital	ESD	Empire State Development Grant Funds	\$ 120,000	\$ 11,800,000	\$ 120,000	\$ -	Blue
12945	Round 2	Amsterdam Industrial Development Agency	Mohawk Fabrics Expansion	ESD	Industrial Development Bond Cap	\$ 1,200,000	\$ 2,500,000	\$ 1,200,000	\$ 40,000	Black
12945	Round 2	Amsterdam IDA	Amsterdam IDA Capital (Mohawk Fabric)	ESD	Empire State Development Grant Funds	\$ 50,000	\$ 300,000	\$ 40,000	\$ -	Blue

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
12945	Round 2	City of Amsterdam	Bad Ponder, LLC	HCR	HCR - Community Development Block Grant (CDBG) Economic Development	\$ 130,000	\$ 605,000	\$ 130,000	\$ 130,000	Blue
13346	Round 2	Otsego County	Cleaner Greener Communities Phase I Regional Sustainability Planning Grants	NYSERDA3	Cleaner, Greener Communities Regional Sustainability Planning Program (Long Island, Mohawk Valley, and Finger Lakes ONLY)	\$ 1,000,000	\$ 1,000,000	\$	\$ 890,096	Blue
14000	Round 2	City of Little Falls	Center City Redevelopment Program	HCR	HCR - New York Main Street (NYMS)	\$ 245,000	\$ 321,667	\$ 130,261	\$ 130,261	Blue
14506	Round 2	Rome Strip Steel Company, Inc.	Rome Strip Steel Capital	ESD	Empire State Development Grant Funds	\$ 150,000	\$ 1,589,134	\$ 150,000	\$	Black
14517	Round 2	Sculpture Space Inc	The Summer of Sculpture	Arts	Art Project Grant	\$ 100,000	\$ 200,000	\$ 100,000	\$ 100,000	Blue
14793	Round 2	New York State Historical Association	Romanticism and the American Landscape	Arts	Art Project Grant	\$ 100,000	\$ 200,000	\$ 100,000	\$ 30,000	Blue
14802	Round 2	Strand Theatre of Old Forge	Strand Theatre Digital Conversion Capital	ESD	Empire State Development Grant Funds	\$ 25,000	\$ 300,000	\$ 25,000	\$ 25,000	Blue
14923	Round 2	Western Catskills Community Revitalization Council, Inc.	Jefferson Village Green New York Main Street	HCR	HCR - New York Main Street (NYMS)	\$ 172,500	\$ 380,698	\$ 123,113	\$ 123,113	Blue
14923	Round 2	Western Catskills Community Revitalization Council, Inc.	Jefferson Village Green RAPP	HCR	HCR - Rural Area Revitalization Projects (RARP)	\$ 70,625	\$ 108,092	\$ 66,925	\$ 66,925	Blue
15075	Round 2	Village of Canajoharie	Canajoharie Wastewater Treatment Plant Capital Improvement Project	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 600,000	\$ 2,631,000	\$ 600,000	\$ 600,000	Blue
15568	Round 2	Village of Oriskany Falls	Oriskany Falls Community Center Building Stabilization Project	Parks	Historic Property Acquisition, Development and Planning	\$ 69,160	\$ 138,320	\$ 69,160	\$ 69,160	Blue
15567	Round 2	Mohawk (V)	Design and Construct Kayak/Canoe Launch along Erie Canal/Mohawk River	DOS	Local Waterfront Revitalization	\$ 22,500	\$ 45,000	\$ -	\$ -	Black
15569	Round 2	Mohawk (V)	Design and Construct Village Gateway Enhancements	DOS	Local Waterfront Revitalization	\$ 75,000	\$ 150,000	\$ -	\$ -	Black
15685	Round 2	Village of Cooperstown	Green Streetscape and Water Quality Improvements	EFC	Green Innovation Grant Program	\$ 636,854	\$ 1,029,062	\$ 636,854	\$ 636,887	Blue
15725	Round 2	Rome Memorial Hospital, Inc.	Rome Memorial Hospital Physician's Building Capital	ESD	Empire State Development Grant Funds	\$ 150,000	\$ 5,374,200	\$ 150,000	\$	Black
15727	Round 2	VILLAGE OF FRANKFORT	Village of Frankfort's Small Business Assistance Program Capital	ESD	Empire State Development Grant Funds	\$ 50,000	\$ 62,500	\$ 50,000	\$ -	Green
15777	Round 2	Madison-Oneida BOCES	Madison-Oneida BOCES - Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$ 17,200	\$ 17,200	\$ 17,200	\$ 15,175	Blue
15862	Round 2	City of Amsterdam	Storm Sewer Separation Phase III Waterville Downtown	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 600,000	\$ 603,000	\$ 600,000	\$ 600,000	Blue
16012	Round 2	Village of Waterville	Revitalization Program	HCR	HCR - New York Main Street (NYMS)	\$ 250,000	\$ 514,000	\$ 235,265	\$ 235,265	Blue
16213	Round 2	City of Rome	Revitalization Program	HCR	HCR - New York Main Street (NYMS)	\$ 250,000	\$ 535,000	\$ 237,827	\$ 237,827	Blue
16348	Round 2	Oneida County	Harden Furniture	HCR	HCR - Community Development Block Grant (CDBG) Economic Development	\$ 150,000	\$ 3,059,520	\$ 150,000	\$ 121,600	Blue
16364	Round 2	Oneida County	Advanced Tool	HCR	HCR - Community Development Block Grant (CDBG) - Small Business Assistance	\$ 100,000	\$ 1,430,471	\$ -	\$ -	Black
16409	Round 2	Old Forge Properties	Old Forge Biomass Heating	NYSERDA	NYSERDA - Regional Economic Development and GHG Reduction Program	\$ 1,000,000	\$ -	\$	\$ -	Black
16410	Round 2	Town of Forestport	Wastewater Engineering Study	DEC	CWSRF Engineering Planning Grant Program	\$ 30,000	\$ 37,500	\$ 21,098	\$ 21,098	Blue
16424	Round 2	HARDEN FURNITURE COMPANY	Harden Furniture Capital	ESD	Empire State Development Grant Funds	\$ 600,000	\$ 2,264,000	\$ 538,000	\$	Green



CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
16507	Round 2	Custom Electronics, Inc.	Custom Electronics Capital	ESD	Empire State Development Grant	\$ 100,000	\$ 502,000	\$ 100,000		Black
16513	Round 2	National Baseball Hall of Fame & Museum, Inc.	Baseball Hall of Fame Digitization Capital	ESD	Empire State Development Grant	\$ 75,000	\$ 996,000	\$ 75,000		Black
16513	Round 2	National Baseball Hall of Fame	Digitization Project	ESD	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$ 200,000	\$ 1,050,000	\$ 200,000	\$ 200,000	Blue
16601	Round 2	COLD POINT CORP	Cold Point Capital	ESD	Empire State Development Grant	\$ 20,000	\$ 102,190	\$ 20,000		Black
16890	Round 2	Richardson Brands	Save Canajoharie	ESD	Empire State Development Grant	\$ 100,000	\$ 1,563,843			Green
17148	Round 2	Town of German Flatts	Town Park	Canals	NYS Canalway Grant Program	\$ 150,000	\$ 300,000	\$ 150,000	\$ 47,315	Green
17291	Round 2	Village of Herkimer	Bellinger Brook Culvert Rehabilitation	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 225,000	\$ 260,340	\$ 224,627	\$ 224,627	Blue
17439	Round 2	Village of Northville	South Main Street Improvement Project	Parks	Park Acquisition, Development and Planning	\$ 75,000	\$ 100,000	\$ 75,000	\$ -	Black
17485	Round 2	City of Rome	Terminal Building Rehab	Canals	NYS Canalway Grant Program	\$ 150,000	\$ 300,000	\$ 150,000	\$ -	Green
17487	Round 2	TURBO MACHINED PRODUCTS LLC	Turbo Machined Products Capital	ESD	Empire State Development Grant	\$ 100,000	\$ 945,329	\$ 100,000	\$ 75,000	Green
17491	Round 2	Schoharie County	Schoharie County Agriculture Assistance Program	Ag.and_Markets	Agriculture Development Program	\$ 475,000	\$ 950,000	\$ 475,000	\$ 371,151	Green
17516	Round 2	Boride Products Inc	Boride Products Inc Manufacturing Upgrades	ESD	Empire State Development Grant	\$ 20,000				Green
17519	Round 2	Valley Health Services, Inc.	Valley Health Services, Inc. - Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$ 54,750	\$ 54,750	\$ -		Black
17519	Round 2	Valley Health Services	Living Learning Center Capital	ESD	Empire State Development Grant	\$ 1,775,000	\$ 16,700,000	\$ 1,775,000	\$ 1,775,000	Blue
17579	Round 2	Schoharie County	Assistance to Howe Caverns	HCR	HCR - Community Development Block Grant (CDBG) Economic Development	\$ 400,000	\$ 1,000,000	\$ 400,000	\$ 400,000	Blue
17748	Round 2	Rome Community Brownfield Restoration Corporation	Rome CBRC Capital	ESD	Empire State Development Grant	\$ 200,000	\$ 2,400,000	\$ 200,000		Black
17859	Round 2	Advanced Tool, Inc.	Advanced Tool Capital	ESD	Empire State Development Grant	\$ 75,000	\$ 1,494,205	\$ 75,000	\$ 37,500	Blue
18032	Round 2	Amsterdam (C)	Downtown Revitalization - Building Reuse	DOS	Local Waterfront Revitalization	\$ 200,000	\$ 400,000	\$ 200,000	\$ 180,000	Blue
18032	Round 2	Amsterdam IDA	Amsterdam IDA Capital	ESD	Empire State Development Grant	\$ 225,000	\$ 508,669	\$ 225,000	\$ 225,000	Blue
18037	Round 2	Amsterdam IDA	ProZone Lockers (div. of Embassy Millwork) Capital	ESD	Empire State Development Grant	\$ 50,000	\$ 1,200,000	\$ 50,000		Black
18037	Round 2	City of Amsterdam	Pro Zone Lockers	HCR	HCR - Community Development Block Grant (CDBG) Economic Development	\$ 205,000	\$ 1,205,000	\$ -	\$ -	Black
18051	Round 2	Alliance Paving Materials, Inc. Center for Advanced Global Manufacturing -SUNYIT	Alliance Paving Roof Shingle Recycling - EIP	ESD	Environmental Investment Program - Capital	\$ 100,000	\$ 557,454	\$ 100,000	\$ -	Black
18119	Round 2		CGAM Laboratory Capital	ESD	Empire State Development Grant	\$ 250,000	\$ 1,250,000	\$ 250,000		Yellow
18261	Round 2	Mohawk Valley Community College	Mohawk Valley Community College - Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$ 99,000	\$ 99,000	\$ 99,000	\$ 75,000	Blue
18319	Round 2	St. Mary's Healthcare	St. Mary's Healthcare Outpatient Pavilion Capital	ESD	Empire State Development Grant	\$ 307,000	\$ 17,740,000	\$ 307,000	\$ 307,000	Blue
18479	Round 2	Goodrich Corporation	Goodrich Corporation - New Hire/OJT Training	DOL	Worker Skills Upgrading - New Hire (On-the-Job) Training	\$ 50,000	\$ 50,000	\$ -		Black
18511	Round 2	UTICA COLLEGE	Utica College Forensics Center Capital	ESD	Empire State Development Grant	\$ 250,000	\$ 1,250,000	\$ 250,000		Black
18579	Round 2	Gehring Tricot Corporation	Gehring Tricot Excelsior	ESD	Empire State Development Grant	\$ 250,000	\$ 2,006,727	\$ 200,000	\$ 200,000	Blue
18642	Round 2	MOHAWK VALLEY EDGE	Adirondack Distilling Capital	ESD	Empire State Development Grant	\$ 15,000	\$ 110,000	\$ 15,000		Black

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
18651	Round 2	Masonic Medical Research Laboratory	Masonic Medical Research Laboratory Capital	ESD	Empire State Development Grant Funds	\$ 300,000	\$ 827,000	\$ 300,000	\$ -	Black
18660	Round 2	Burrows Paper Corp.	Burrows Paper	ESD	Empire State Development Grant Funds	\$ 250,000	\$ 20,997,468	\$ 250,000		Green
18794	Round 2	Town of Verona	Verona Sewer System Capital	ESD	Empire State Development Grant Funds	\$ 500,000	\$ 11,839,400	\$ 500,000	\$ 500,000	Blue
18874	Round 2	Griffiss Local Development Corporation	Cardinal Phase II Buildout Capital	ESD	Empire State Development Grant Funds	\$ 150,000	\$ 1,461,200	\$ 150,000		Black
18900	Round 2	PAR GOVERNMENT SYSTEMS CORP	PAR Government Systems Capital	ESD	Empire State Development Grant Funds	\$ 50,000	\$ 885,000	\$ 50,000		Black
19030	Round 2	Upper Mohawk Valley Memorial Auditorium Authority	Utica Memorial Auditorium Capital II	ESD	Empire State Development Grant Funds	\$ 250,000	\$ 1,790,000	\$ 250,000	\$ 250,000	Blue
19194	Round 2	CITY OF UTICA	Utica Street Scape Capital	ESD	Empire State Development Grant Funds	\$ 250,000	\$ 8,000,000	\$ 250,000		Black
19209	Round 2	Gloversville-Johnstown Waste Water Treatment Facility	Gloversville-Johnstown WWTF Capital	ESD	Empire State Development Grant Funds	\$ 1,000,000	\$ 7,223,552	\$ 1,000,000	\$ 999,999	Green
19235	Round 2	Village of Cooperstown	Wastewater Upgrade Engineering Study	DEC	CWSRF Engineering Planning Grant Program	\$ 30,000	\$ 37,500	\$ 19,914	\$ 19,914	Blue
19280	Round 2	Capitol Civic Center, Inc. d/b/a Rome Capitol Theatre	Rome Capitol Theatre Capital	ESD	Empire State Development Grant Funds	\$ 250,000	\$ 10,452,650	\$ 250,000		Black
19298	Round 2	Foothills Performing Arts Center	Foothills Performing Arts Center Capital	ESD	Empire State Development Grant Funds	\$ 50,000	\$ 152,000	\$ 50,000		Black
19358	Round 2	County of Oneida	Griffiss International Airport Customs and Border Patrol Facility Capital	ESD	Empire State Development Grant Funds	\$ 300,000	\$ 1,500,000	\$ 300,000	\$ 300,000	Blue
19366	Round 2	TecMar NY, LLC	TecMar Aquaculture Facility Capital	ESD	Empire State Development Grant Funds	\$ 400,000	\$ 56,020,000	\$ 400,000		Black
19405	Round 2	HC Industrial Development	HCIDA Revolving Loan Fund Capital	ESD	Empire State Development Grant Funds	\$ 50,000	\$ 50,000	\$ 50,000	\$ 25,000	Green
19589	Round 2	Otsego (Co)	Planning for Mohawk Valley Main Street Program	DOS	Local Waterfront Revitalization	\$ 300,000	\$ 600,000	\$ 300,000	\$ -	Black
19637	Round 2	Cobleskill Agricultural Society	Cobleskill Agricultural Society Fairgrounds Capital	ESD	Empire State Development Grant Funds	\$ 25,000	\$ 59,400	\$ 25,000	\$ 25,000	Blue
19794	Round 2	CITY OF UTICA	Utica City Center Sewer Improvements Capital	ESD	Empire State Development Grant Funds	\$ 400,000	\$ 1,600,000	\$ 400,000		Green
19795	Round 2	Town of Herkimer	East Herkimer Sewer Capital	ESD	Empire State Development Grant Funds	\$ 500,000	\$ 2,450,750	\$ 500,000		Black
19960	Round 2	Fort Plain (V)	Construction of Old Military Road Trail Phase 2	DOS	Local Waterfront Revitalization	\$ 40,000	\$ 80,000	\$ 40,000	\$ -	Black
20823	Round 3	Ft. Schuyler Management Corp.	Fort Schuyler Management Corporation - Quad C - Phase 1B Capital	ESD	Empire State Development Grant Funds	\$ 3,100,000	\$ 73,000,000	\$ 3,100,000	\$ -	Green
26833	Round 3	Workforce Investment Board	Bridge Program	DOS	Community Services Block Grant	\$ 93,358	\$ 116,698	\$ 47,251	\$ 47,251	Blue
26841	Round 3	Oneida County Workforce Development	Oneida County Workforce Development SNAP Opportunities Program	OTDA	SNAP Opportunities	\$ -	\$ -	\$ -	\$ -	Black
26891	Round 3	Mohawk Valley Community College	AmeriCorps	ONCS	New York State AmeriCorps Program	\$ 128,378	\$ 179,578	\$ -	\$ -	Green
26927	Round 3	Village of St. Johnsville	Johnsville Marina	Canals	NYS Canalway Grant Program	\$ 150,000	\$ 553,500	\$ 150,000	\$ -	Green
26950	Round 3	Capitol Civic Center, Inc.	Rome Capitol Theatre Expansion and Restoration Project	Arts	Digital Film Projector Conversion Program	\$ 100,000	\$ 291,165	\$ 100,000	\$ 100,000	Blue
27000	Round 3	New York Folklore Society	Newcomer Micro-Enterprise Working Capital	ESD	ESD Technical Assistance and Training Grants ? Opportunity Agenda Projects	\$ 10,000	\$ 53,035	\$ 10,000	\$ 10,000	Blue
27217	Round 3	Workforce Investment Board of H-M-O	Mohawk Valley STEM Opportunities Working Capital	ESD	ESD Technical Assistance and Training Grants ? Opportunity Agenda Projects	\$ 90,000	\$ 100,000	\$ 90,000	\$ 90,000	Blue

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
27424	Round 3	Utica Coffee Roasting Company, Inc.	Utica Coffee Roasting Company Capital	ESD	Empire State Development Grant	\$ 150,000	\$ 520,000	\$ 150,000	\$ -	Blue
27462	Round 3	MunsonWilliamsProctor Arts Institute	The Golden Age of European Painting	Arts	Arts, Culture & Heritage Project Grant	\$ 100,000	\$ 387,097	\$ 100,000	\$ 100,000	Blue
27462	Round 3	MunsonWilliamsProctor Arts Institute	The Golden Age of European Painting Working Capital	ESD	Market New York	\$ 18,000	\$ 387,097	\$ 18,000	\$ 18,000	Blue
27585	Round 3	Hartwick College	Craft Food & Beverage Center Capital	ESD	Empire State Development Grant	\$ 60,000	\$ 463,600	\$ 60,000	\$ 60,000	Blue
27645	Round 3	New York State Historical Association	Winslow Homer The Nature and Rhythm of Life	Arts	Arts, Culture & Heritage Project Grant	\$ 74,000	\$ 282,724	\$ 74,000	\$ 74,000	Blue
27786	Round 3	National Baseball Hall of Fame & Museum, Inc.	National Baseball Hall of Fame Mobile Application Working Capital	ESD	Market New York	\$ 234,000	\$ 650,000	\$ 234,000	\$ 234,000	Blue
28060	Round 3	County of Oneida	Union Station-Railway Express Agency Wing	Parks	Historic Property Acquisition, Development and Planning	\$ 300,000	\$ 1,023,900	\$ 300,000	\$ -	Blue
28060	Round 3	County of Oneida	Oneida County Union Station REA Wing Capital	ESD	Empire State Development Grant	\$ 200,000	\$ 1,146,200	\$ 200,000	\$ 270,000	Green
28106	Round 3	MOHAWK VALLEY EDGE	MVEDGE Sewer Crossing Capital	ESD	Empire State Development Grant	\$ 700,000	\$ 7,123,900	\$ 700,000	\$ -	Green
28307	Round 3	County of Oneida	Oneida County Assistance to 3B Timber Company	HCR	HCR - Community Development Block Grant (CDBG) - Small Business Assistance	\$ 100,000	\$ 1,300,000	\$ -	\$ -	Black
28409	Round 3	MOHAWK VALLEY EDGE	MVEDGE - Marcy Nanocenter - Phase 1B Capital	ESD	Empire State Development Grant	\$ 3,250,000	\$ 59,760,000	\$ 3,250,000	\$ 3,250,000	Blue
28555	Round 3	Shelter Planning Development	Town of Broadalbin Park Development	Parks	Park Acquisition, Development and Planning	\$ 500,000	\$ 1,166,350	\$ 500,000	\$ -	Green
28618	Round 3	Schoharie (Co)	Mohawk River Watershed Management Plan	DOS	Local Waterfront Revitalization Program	\$ 483,625	\$ 967,250	\$ 483,625	\$ 403,539	Blue
28646	Round 3	Exeter Trailblazers, Inc.	Trail Grooming Equipment	Parks	Recreational Trails Program	\$ 200,000	\$ 250,000	\$ 200,000	\$ 200,000	Blue
28667	Round 3	Village of Fultonville	Village of Fultonville Flood Mitigation Project	HCR	HCR - Community Development Block Grant (CDBG) - Public Facilities	\$ 400,000	\$ 450,000	\$ 400,000	\$ 400,000	Blue
28937	Round 3	Town of German Flatts	Fort Herkimer ChurchGerman Flatts Town Park Development Project	Parks	Park Acquisition, Development and Planning	\$ 171,792	\$ 343,584	\$ 171,792	\$ 74,595	Green
29182	Round 3	Corbin Hill Road Farm	Corbin Hill Road Farm Capital	ESD	Empire State Development Grant	\$ 180,000	\$ 935,149	\$ 180,000	\$ -	Black
29182	Round 3	Corbin Hill Road Farm	Schoharie County Assistance to Corbin Hill Farm	HCR	HCR - Community Development Block Grant (CDBG) - Small Business Assistance	\$ 180,000	\$ 935,149	\$ -	\$ -	Black
29215	Round 3	Women's Employment & Resource Center, Inc.	Center SNAP Opportunities Program	OTDA	SNAP Opportunities	\$ 19,500	\$ 39,000	\$ -	\$ 35,971	Blue
29295	Round 3	3B TIMBER COMPANY, INC.	3B Timber Shavings Capital	ESD	Empire State Development Grant	\$ 150,000	\$ 1,300,000	\$ 150,000	\$ -	Green
29362	Round 3	City of Johnstown	City of Johnstown NYMS	HCR	HCR - New York Main Street (NYMS)	\$ 200,000	\$ 265,000	\$ 173,193	\$ 173,193	Blue
29475	Round 3	City of Oneonta	Oneonta Main Street Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 75,000	\$ 150,000	\$ 75,000	\$ 75,000	Blue
29479	Round 3	City of Oneonta	Oneonta Downtown Revitalization Program	HCR	HCR - New York Main Street (NYMS)	\$ 200,000	\$ 439,500	\$ 166,866	\$ 166,866	Blue
29562	Round 3	Adirondack Barrel Cooperaage	Adirondack Barrel Cooperaage Capital	ESD	Empire State Development Grant	\$ 60,000	\$ 722,744	\$ 60,000	\$ 60,000	Blue
29565	Round 3	City of Amsterdam	Amsterdam Sewer System Improvements Phase 4	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 600,000	\$ 796,400	\$ 600,000	\$ 595,569	Blue
29576	Round 3	Village of Barneveld	Village of Barneveld Wastewater Facility and Collection Study	DEC	Engineering Planning Grant Program	\$ 30,000	\$ 37,500	\$ 29,339	\$ 29,339	Blue



CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
29695	Round 3	Village of Canajoharie	Village of Canajoharie Water System Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 600,000	\$ 617,000	\$ 600,000	\$ 592,678	Blue
29853	Round 3	Mohawk Valley Edge	Mohawk Valley Business Incubator	ESD	New York State Business Incubator and Innovation Hot Spot Support Program	\$ 125,000	\$ 1,125,000			Green
30035	Round 3	Revolutionary Spirits, LLC	Revolutionary Spirits Farm Distillery	ESD	Empire State Development Grant Funds	\$ 60,000	\$ 611,000	\$ 60,000		Black
30035	Round 3	Revolutionary Spirits, LLC	Destination Capital	ESD	Market New York	\$ 47,200	\$ 611,000	\$ 47,200		Black
30045	Round 3	NORTHLAND NETWORKS LTD	Northland Networks Fiber Phase 2 Capital	ESD	Empire State Development Grant Funds	\$ 70,000	\$ 365,000	\$ 70,000		Black
30267	Round 3	NYSARC, Inc. Herkimer County Chapter	Herkimer NYSARC Capital	ESD	Empire State Development Grant Funds	\$ 250,000	\$ 1,538,206	\$ 247,000	\$ 197,600	Green
30321	Round 3	Rock Ledge Campground, Inc.	Rock Ledge Campground Capital	ESD	Empire State Development Grant Funds	\$ 25,000	\$ 188,000	\$ 25,000	\$ 25,000	Blue
30365	Round 3	Village of Oriskany Falls	Oriskany Falls Downtown Technical Assistance Project	HCR	HCR - New York Main Street Technical Assistance (NYMS-TA)	\$ 16,625	\$ 17,500	\$ 16,625	\$ 16,625	Blue
30373	Round 3	MOHAWK VALLEY COMMUNITY COLLEGE	Mohawk Valley Community College Foundation - thIncubator Capital	ESD	Empire State Development Grant Funds	\$ 55,000	\$ 237,375	\$ 55,000	\$ 55,000	Blue
30379	Round 3	Mohawk Valley Community College	Unmanned Aerial Systems Capital	ESD	Empire State Development Grant Funds	\$ 100,000	\$ 500,000	\$ 100,000		Green
30441	Round 3	Westmoreland Development Company of NY, LLC	Westmoreland Ambulatory Surgery Center Capital	ESD	Empire State Development Grant Funds	\$ 400,000	\$ 6,185,643	\$ 400,000	\$ 400,000	Blue
30493	Round 3	Wildlife Conservation Society	Cycle Adirondacks - Working Capital	ESD	Market New York	\$ 211,750	\$ 970,500	\$ 211,750	\$ 210,261	Blue
30535	Round 3	Mohawk Resources	Mohawk Resources Capital	ESD	Empire State Development Grant Funds	\$ 250,000	\$ 3,100,000	\$ 250,000	-	Black
30628	Round 3	Primo Property Management, LLC	Primo Property Management Capital	ESD	Empire State Development Grant Funds	\$ 400,000	\$ 2,000,000	\$ 400,000	\$ 400,000	Blue
30669	Round 3	Masonic Medical Research Laboratory	Cardiac Research Institute of Masonic Research Laboratory Capital	ESD	Empire State Development Grant Funds	\$ 250,000	\$ 890,000	\$ 250,000		Black
30729	Round 3	Milford Central School District	Milford Central School Career Opportunities in Rural Education - Biomedical Program	DOS	Local Government Efficiency Program	\$ 40,000	\$ 147,315	\$ 40,000	\$ 19,821	Green
30795	Round 3	Global Resource Options, Inc. d/b/a groSolar	Tannery Road Solar - Brownfields to Brightfields Capital	ESD	Empire State Development Grant Funds	\$ 200,000	\$ 5,756,594	\$ 200,000	\$ 200,000	Blue
30797	Round 3	City of Rome	ReTooling Rome for Smart Growth	NYSDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2 Comprehensive Planning	\$ 75,000	\$ 75,000	\$ 75,000	-	Green
30799	Round 3	City of Rome	Capitol Steps	EFC	Green Innovation Grant Program	\$ 230,900	\$ 266,455	\$ 230,900	\$ 230,900	Blue
30854	Round 3	Village of Illion	Village of Ilion East St Public Infrastructure Improvements	HCR	HCR - Community Development Infrastructure	\$ 600,000	\$ 660,000	\$ 600,000	\$ 539,122	Blue
31071	Round 3	Cryo Pure Corp	Cryo Pure	ESD	Empire State Development Grant Funds	\$ 100,000	\$ 750,000	\$ 100,000		Green
31159	Round 3	Global Resource Options, Inc. d/b/a groSolar	Rome Steel Solar From Unusable to Renewable Capital	ESD	Empire State Development Grant Funds	\$ 150,000	\$ 4,955,845	\$ 150,000	\$ 150,000	Blue
31174	Round 3	Valley Cinema	Valley Cinema Digital Conversion Capital	ESD	Empire State Development Grant Funds	\$ 25,000	\$ 100,000	\$ 25,000	\$ 25,000	Blue
31533	Round 3	Otsego County	Otsego County Highway Asset Management Program	DOS	Local Government Efficiency Program	\$ 36,000	\$ 40,000	\$ 17,867	\$ 17,867	Blue
31542	Round 3	Griffiss Local Development Corporation	Griffiss Institute Capital	ESD	Empire State Development Grant Funds	\$ 1,100,000	\$ 5,900,000	\$ 1,100,000	-	Green

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
31633	Round 3	Deer Run at River Ridge, LLC	Deer Run at River Ridge Capital	ESD	Empire State Development Grant	\$ 1,000,000	\$ 22,054,000	\$ 1,000,000		Black
31642	Round 3	Village of Sylvan Beach	Sylvan Beach Bathhouse	Canals	NY's Canalway Grant Program	\$ 120,000	\$ 1,906,000	\$ 120,000	\$ -	Green
31784	Round 3	Town of Middleburgh	Town of Middleburgh Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 20,000	\$ 64,000	\$ 20,000	\$ 14,251	Blue
31808	Round 3	County of Oneida	Oneida County - Griffiss Airport Terminal Building	ESD	Empire State Development Grant	\$ 500,000	\$ 9,664,000	\$ 500,000	\$ -	Green
31860	Round 3	City of Amsterdam	City of Amsterdam Assistance to GIANT Solutions	HCR	HCR - Community Development Block Grant (CDBG) - Small Business Assistance	\$ 50,000	\$ 158,225	\$ 50,000	\$ -	Blue
31860	Round 3	Amsterdam IDA	AIDA & Giant Solutions Capital	ESD	Empire State Development Grant	\$ 30,000	\$ 158,000	\$ 30,000	\$ 50,000	Green
31924	Round 3	Village of Cobleskill	Cobleskill Water Supply - Capital	ESD	Empire State Development Grant	\$ 300,000	\$ 1,500,000	\$ 300,000		Green
31966	Round 3	Medicare Administrators, LLC	Medicare Administrators Capital	ESD	Empire State Development Grant	\$ 200,000	\$ 1,300,000	\$ 200,000	\$ 100,000	Green
32026	Round 3	Erie Canal Distillers	Erie Canal Distillers Capital	ESD	Empire State Development Grant	\$ 10,000	\$ 155,000	\$ 10,000		Black
32032	Round 3	City of Utica	Sewer Separation Capital	ESD	Empire State Development Grant	\$ 1,300,000	\$ 16,944,706	\$ 1,300,000		Green
32088	Round 3	Erie Canal RV Resort & Campground	Erie Canal RV Resort & Campground	ESD	Empire State Development Grant	\$ 200,000	\$ 1,504,418	\$ 200,000		Black
32241	Round 3	LCL Associates	HDB Realty Capital	ESD	Empire State Development Grant	\$ 200,000	\$ 2,160,000	\$ 200,000		Black
32244	Round 3	Rome Strip Steel Company, Inc.	Rome Strip Steel Company Capital	ESD	Empire State Development Grant	\$ 150,000	\$ 1,400,000	\$ 150,000		Black
32271	Round 3	Griffiss Utility Services Corporation	GUSC Energy Capital	ESD	Empire State Development Grant	\$ 150,000	\$ 1,010,000	\$ 150,000		Black
32273	Round 3	American Hotel & Hospitality Management, LLC	American Hotel & Hospitality Management Capital	ESD	Empire State Development Grant	\$ 880,000	\$ 6,747,500	\$ 880,000		Black
32339	Round 3	City of Utica	Harbor Point	ESD	Empire State Development Grant	\$ 5,000,000	\$ 6,700,000	\$ 5,000,000	\$ -	Blue
32339	Round 3	Utica (C)	Utica Harbor Phase I and II Projects	DOS	Local Waterfront Revitalization Program	\$ 500,000	\$ 1,000,000	\$ 500,000	\$ -	Green
32354	Round 3	Schoharie (V)	Waterfront Recreational Assets Planning	DOS	Local Waterfront Revitalization Program	\$ 41,750	\$ 83,500	\$ 41,750	\$ 40,120	Blue
32384	Round 3	City of Utica	City of Utica Municipal Facilities Stormwater Control Plan	DEC	Engineering Planning Grant	\$ 40,000	\$ 50,000	\$ 40,000	\$ 40,000	Blue
32511	Round 3	Upper Mohawk Valley Memorial Auditorium Authority	Utica Memorial Auditorium Capital III	ESD	Empire State Development Grant	\$ 700,000	\$ 2,240,000	\$ 700,000	\$ 700,000	Blue
32625	Round 3	Town of Oneonta	Town of Oneonta Southside	ESD	Empire State Development Grant	\$ 500,000	\$ 11,521,950	\$ 500,000		Green
32652	Round 3	Matt Brewing Company	Matt Brewing Company Capital	ESD	Empire State Development Grant	\$ 250,000	\$ 1,600,000	\$ 250,000		Black
32662	Round 3	Town of Kirkland	Town of Kirkland Sewer Capacity Expansion Study in the Village of Clinton	DEC	Engineering Planning Grant	\$ 28,800	\$ 36,000	\$ 28,800	\$ 28,800	Blue
37964	Round 4	Vincent's Heating and Fuel LLC	Vincent's Pellet Hub	NY-SERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects - Round 2 (CFA Round 4)	\$ 1,337,625	\$ 1,783,500	\$ 1,337,625	\$ 1,043,358	Green
38893	Round 4	R.L.E. Corp.	R.L.E. Capital	ESD	Empire State Development Grant	\$ 575,000	\$ 4,592,800	\$ 575,000		Green
38974	Round 4	City of Utica	Kemble Park Project	Parks	Park Acquisition, Development and Planning	\$ 500,000	\$ 843,420	\$ 500,000	\$ -	Green
38993	Round 4	Trenton Technology, Inc.	Trenton Technology	ESD	Empire State Development Grant	\$ 1,000,000	\$ 10,420,000	\$ 1,000,000	\$ 700,000	Green
39012	Round 4	Munson-Williams-Proctor Arts Institute	Monet to Matisse Exhibit	Arts	Arts, Culture & Heritage Project Grant - Round 4	\$ 60,000	\$ 467,600	\$ 60,000	\$ 48,000	Blue

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
39012	Round 4	Munson-Williams-Proctor Arts Institute	Monet to Matisse Working Capital	ESD	Market New York	\$ 20,000	\$ 90,000	\$ 20,000	\$ 20,000	Blue
39256	Round 4	Mohawk Valley EDGE	IMVEDE - Marcy Nanocenter - Phase 1B Capital	ESD	Empire State Development Grant Funds	\$ 1,000,000	\$ 7,054,485	\$ 1,000,000	\$ 375,504	Green
39400	Round 4	Primo Property Management, LLC	Primo Property Management Capital	ESD	Empire State Development Grant Funds	\$ 800,000	\$ 4,000,000	\$ 800,000	\$ 800,000	Blue
39476	Round 4	City of Oneonta	City of Oneonta Microenterprise Assistance Program	HCR	HCR - Community Development Block Grant (CDBG) Microenterprise	\$ 200,000	\$ 225,000	\$ 75	\$ 200,000	Blue
39479	Round 4	City of Oneonta	City of Oneonta Market Street Entertainment District	HCR	HCR ? Community Development Block Grant (CDBG) ? Community Planning	\$ 19,000	\$ 20,000	\$ 19,000	\$ -	Green
39513	Round 4	City of Amsterdam	City of Amsterdam Phase 5 Sewer Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 600,000	\$ 620,000	\$ 600,000	\$ 600,000	Blue
39620	Round 4	Village of Cobleskill	Village of Cobleskill Lark Street Project	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 500,000	\$ 968,000	\$ 500,000	\$ 500,000	Blue
39744	Round 4	Amsterdam (C)	Mohawk Valley Gateway Overlook	DOS	Local Waterfront Revitalization Program	\$ 325,000	\$ 650,000	\$ 325,000	\$ -	Green
39795	Round 4	Village of Herkimer	Herkimer Municipal Pool Improvement Project	Parks	Park Acquisition, Development and Planning	\$ 412,500	\$ 549,913	\$ 412,500	\$ -	Green
39812	Round 4	Tabernacle Baptist Church of Utica	Tabernacle Baptist Church Masonry and Tower Restoration Project	Parks	Historic Property Acquisition, Development and Planning	\$ 373,590	\$ 498,120	\$ 373,590	\$ -	Green
40116	Round 4	National Baseball Hall of Fame & Museum, Inc.	NBHFH Collection Digitization Working Capital	ESD	Market New York	\$ 750,000	\$ 1,000,000	\$ 750,000	\$ 750,000	Blue
40138	Round 4	Village of Oriskany Falls	V. Oriskany Falls NYMS 2014	HCR	HCR - New York Main Street (NYMS)	\$ 250,000	\$ 390,000	\$ 240,400	\$ 240,400	Blue
40300	Round 4	Sculpture Space	Expand Development Capabilities Phase II Implementation Mohawk River Watershed Management Plan	Arts	Workforce Investment Program - Round 4	\$ 18,700	\$ 25,000	\$ 18,700	\$ 18,700	Blue
40338	Round 4	Schenectady (Co)		DOS	Local Waterfront Revitalization Program	\$ 332,480	\$ 664,960	\$ 332,480	\$ 116,321	Green
40526	Round 4	123 Hotel Street LLC	123 Hotel Street Capital	ESD	Empire State Development Grant Funds	\$ 620,000	\$ 25,427,700	\$ 620,000		Green
40615	Round 4	Otsego County	Otsego County Agricultural Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) Microenterprise	\$ 200,000	\$ 220,000	\$ 200,000	\$ 200,000	Blue
40619	Round 4	Otsego County	Otsego County Rail Yards Development Plan	HCR	HCR ? Community Development Block Grant (CDBG) ? Community Planning	\$ 47,500	\$ 50,000	\$ 47,500	\$ 47,500	Blue
40621	Round 4	Otsego County	Otsego County Springbrook Residential Facility Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Facilities	\$ 400,000	\$ 450,000	\$ 400,000	\$ 400,000	Blue
40623	Round 4	Schoharie (Co)	Schoharie Creek Multiuse Trail	DOS	Local Waterfront Revitalization Program	\$ 149,876	\$ 299,752	\$ 149,876	\$ 57,020	Green
40636	Round 4	Village of Fultonville	Village of Fultonville Water System Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	Blue
40756	Round 4	Schoharie County	Schoharie Long range plan update Study Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 15,000	\$ 30,000	\$ 15,000		Black
40774	Round 4	City of Utica	CODE Green: City of Utica Zoning Update	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2 Planning & Technical Assistance - Round 2 (CFA Round 4)	\$ 168,750	\$ 225,000	\$ 168,750	\$ -	Green
40780	Round 4	Village of Vernon	Wastewater Treatment Plant Evaluation	DEC	Engineering Planning Grant Program	\$ 30,000	\$ 37,500	\$ 30,000	\$ 30,000	Blue



CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
40781	Round 4	Village of Middleburgh	Breadbasket Heritage Trail	Arts	Arts, Culture & Heritage Project Grant - Round 4	\$ 15,200	\$ 20,000	\$ 15,200	\$ 15,200	Blue
40819	Round 4	The Harva Company, Inc.	ISO 9001 Quality Management Systems Training	DOL	Existing Employee Training Program	\$ 67,905	\$ 73,559	\$ 67,905	\$ 67,885	Blue
40847	Round 4	State University of New York College at Oneonta	SUNY Oneonta Green Retrofit	EFC	Green Innovation Grant Program	\$ 910,000	\$ 1,011,010	\$ 910,000	\$ 574,042	Blue
40861	Round 4	Mohawk Valley Community College Foundation	Mohawk Valley Innovation Hot Spot	ESD	New York State Innovation Hot Spot Support Program	\$ 750,000	\$ 2,250,000	\$ -	-	Green
40866	Round 4	Griffiss Local Development Corporation	Griffiss LDC- E240 Capital	ESD	Empire State Development Grant Funds	\$ 590,710	\$ 3,017,840	\$ 590,710	\$ 349,860	Green
40952	Round 4	STATE UNIVERSITY OF NEW YORK	SUNYPI- Assistive Technology Laboratory Capital	ESD	Empire State Development Grant Funds	\$ 600,000	\$ 10,600,000	\$ 600,000		Green
40957	Round 4	Mohawk Valley Community College	Heating and Welding Training Village of Frankfort Inflow and Infiltration Study	DOL	Unemployed Worker Training Program	\$ 98,967	\$ 98,967	\$ 98,967	\$ 89,970	Blue
41009	Round 4	Village of Frankfort		DEC	Engineering Planning Grant Program	\$ 30,000	\$ 37,500	\$ 30,000	\$ 29,994	Blue
41042	Round 4	Nehemiah Fund LLC	Nehemiah Fund	ESD	Empire State Development Grant Funds	\$ 200,000	\$ 1,200,000	\$ 200,000		Green
41048	Round 4	Andro Computational Solutions LLC	Andro Computational Solutions Capital	ESD	Empire State Development Grant Funds	\$ 200,000	\$ 1,000,000	\$ 200,000		Green
41064	Round 4	Griffiss Utility Services Corporation	Griffiss Utility Services Capital Fulmer Creek Greenplan	ESD	Empire State Development Grant Funds	\$ 192,000	\$ 959,669	\$ 192,000	\$ -	Green
41195	Round 4	German Flatts (T)	Resiliency Project	DOS	Local Waterfront Revitalization Program	\$ 200,000	\$ 400,000	\$ 200,000	\$ 109,830	Blue
41195	Round 4	Town of German Flatts	Leatherstocking Mobile Home Park Property Recovery	EFC	Green Innovation Grant Program	\$ 466,000	\$ 517,778	\$ 466,000	\$ 45,949	Green
41195	Round 4	Town of German Flatts	Leatherstocking Mobile Home Park Recovery Project	Parks	Park Acquisition, Development and Planning	\$ 277,000	\$ 7,435,430	\$ 277,000	\$ -	Green
41255	Round 4	Village of Richmondville	Village of Richmondville Water Main Replacement	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 535,000	\$ 563,000	\$ 535,000	\$ 535,000	Blue
41286	Round 4	Town of Oneonta	Town of Oneonta Improvements to Southside Water System	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 600,000	\$ 6,000,000	\$ 600,000	\$ -	Yellow
41325	Round 4	Utica (C)	Utica Harbor Marina Bulkhead and Infrastructure Improvements	DOS	Local Waterfront Revitalization Program	\$ 750,000	\$ 1,500,000	\$ 750,000	\$ -	Green
41451	Round 4	Middleburgh (V)	Program	DOS	Local Waterfront Revitalization Program	\$ 20,000	\$ 40,000	\$ -	\$ -	Black
41609	Round 4	MOHAWK VALLEY COMMUNITY COLLEGE	Mohawk Valley Community College UAS Capital	ESD	Empire State Development Grant Funds	\$ 300,000	\$ 1,500,000	\$ 300,000	\$ 299,880	Green
41767	Round 4	Town of Amnsville	Town of Amnsville Taberg Drinking Water System Engineering Report	HCR	HCR ? Community Development Block Grant (CDBG) ? Community Planning	\$ 21,850	\$ 23,000	\$ 21,850	\$ 21,850	Blue
41854	Round 4	Town of Marcy	Marcy Smart Growth Update and Implementation	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 2 (CFA Round 4)	\$ 150,000	\$ 230,000	\$ 150,000	\$ 149,841	Green
41998	Round 4	Village of Unadilla	Unadilla Downtown Planning Study	HCR	HCR - New York Main Street Technical Assistance (NYMS-TA)	\$ 20,000	\$ 21,100	\$ 20,000	\$ 20,000	Blue
42056	Round 4	Schoharie County	Schoharie County Broadband Study Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 37,500	\$ 75,000	\$ 37,500	\$ 37,500	Black
42105	Round 4	City of Little Falls	Veterans Memorial Park Economic Improvement Project	Parks	Park Acquisition, Development and Planning	\$ 484,000	\$ 646,000	\$ 484,000	\$ -	Green
42215	Round 4	County of Otsego Industrial Development Agency	Village of Cooperstown Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 58,000	\$ 121,511	\$ 58,000	\$ 58,000	Blue
42484	Round 4	Oneida County Department of Water Pollution	Nanocenter Wastewater Treatment System	DEC	Engineering Planning Grant Program	\$ 50,000	\$ 62,500	\$ 50,000	\$ 25,000	Green

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
42546	Round 4	City of Rome	Bicentennial and Beyond	Canals	NYS Canalway Grant Program	\$ 125,000	\$ 250,000	\$ 125,000	\$ -	Green
42546	Round 4	Rome (C)	Bicentennial and Beyond	DOS	Local Waterfront Revitalization Program	\$ 75,000	\$ 150,000	\$ 75,000	\$ -	Green
42654	Round 4	Utica Zoological Society	Utica Zoo Foundation Working Capital	ESD	Market New York	\$ 21,450	\$ 28,600	\$ 21,450	\$ 21,450	Blue
42656	Round 4	County of Otsego Industrial Development Agency	Richfield Commerce Park Capital	ESD	Empire State Development Grant Funds	\$ 150,000	\$ 200,000	\$ 150,000	\$ -	Green
42943	Round 4	Village of Cobleskill	Forever Generations Nick Iorio Park Project	Parks	Park Acquisition, Development and Planning	\$ 159,835	\$ 227,807	\$ 159,835	\$ 143,852	Blue
42964	Round 4	Oneida County Tourism	Brew Central Marketing Campaign Working Capital	ESD	Market New York	\$ 500,000	\$ 625,000	\$ 500,000	\$ 500,000	Blue
43317	Round 4	Glimmerglass Opera Theatre	Glimmerglass Festival 40th Anniversary Marketing	Arts	Arts, Culture & Heritage Project Grant - Round 4	\$ 64,600	\$ 506,062	\$ 64,600	\$ 51,680	Blue
43368	Round 4	Village of Sharon Springs	Wastewater Study	DEC	Engineering Planning Grant	\$ 30,000	\$ 37,500	\$ 30,000	\$ 30,000	Blue
43465	Round 4	Village of Nelliston	Nelliston Wastewater	DEC	Engineering Planning Grant	\$ 30,000	\$ 37,500	\$ 30,000	\$ 30,000	Blue
43531	Round 4	City of Amsterdam	City Hall Restoration	Parks	Historic Property Acquisition, Development and Planning	\$ 224,625	\$ 299,500	\$ 224,625	\$ -	Green
14339	Round 5	Iroquois Indian Museum	Expanded Marketing and Outreach Capacity	Arts	Council on the Arts - Workforce Investment (Round 5)	\$ 30,000	\$ 40,000	\$ 30,000	\$ 30,000	Blue
42858	Round 5	Erie Pellets, Inc.	Erie Pellets Capital	ESD	Empire State Development Grant Funds	\$ 170,000	\$ 8,794,451	\$ 170,000	\$ -	Black
50523	Round 5	Herkimer County Chapter, NYSARC, Inc.	Mohawk Region Accessible Park	Parks	Park Acquisition, Development and Planning	\$ 394,334	\$ 1,168,850	\$ 394,334	\$ 354,901	Green
51044	Round 5	City of Johnstown	City of Johnstown Food Pantry	HCR	HCR - Community Development Block Grant (CDBG) - Public Facilities	\$ 400,000	\$ 539,659	\$ 400,000	\$ -	Black
51045	Round 5	St. John's Episcopal Church	St. John's Episcopal Church Capital	ESD	Empire State Development Grant Funds	\$ 80,000	\$ 539,659	\$ 80,000	\$ -	Black
51224	Round 5	Village of Camden	Camden Downtown Facade Improvement	HCR	HCR - New York Main Street (NYMS)	\$ 380,800	\$ 515,900	\$ 380,800	\$ 128,903	Green
51270	Round 5	Gloversville Public Library	Gloversville Public Library Capital	ESD	Empire State Development Grant Funds	\$ 500,000	\$ 6,924,277	\$ 500,000	\$ -	Green
51270	Round 5	Gloversville Public Library	Necessary structural library improvements	Parks	Historic Property Acquisition, Development and Planning	\$ 500,000	\$ 7,452,939	\$ 500,000	\$ 450,000	Green
51420	Round 5	Fulmont College Association, Inc.	Fulmont College Association Capital	ESD	Empire State Development Grant Funds	\$ 3,725,000	\$ 33,843,032	\$ 3,725,000	\$ -	Black
51430	Round 5	Fulton County	Fulton County Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$ 200,000	\$ 217,300	\$ 200,000	\$ 164,293	Green
51454	Round 5	City of Amsterdam	Amsterdam Wastewater Disinfection Project	DEC	Water Quality Improvement Project (WQIP) Program	\$ 183,353	\$ 215,710	\$ -	\$ -	Green
51496	Round 5	Mohawk Valley Community College	Mohawk Valley Advanced Manufacturing Institute	ESD	Empire State Development Grant Funds	\$ 1,800,000	\$ 9,000,000	\$ 1,800,000	\$ -	Green
51520	Round 5	Munson-Williams-Proctor Arts Institute	A Thousands Face, A World of Stories: Photographs by Steve McCurry	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation (Round 5)	\$ 61,110	\$ 252,900	\$ 61,110	\$ 61,110	Blue
51520	Round 5	Munson-Williams-Proctor Arts Institute	Photographs by Steve McCurry Working Capital	ESD	Market New York	\$ 30,000	\$ 89,955	\$ 30,000	\$ 30,000	Blue
51732	Round 5	Fenimore Art Museum	Fenimore Art Museum Working Capital	ESD	Market New York	\$ 108,258	\$ 144,344	\$ 108,258	\$ 108,258	Blue
51913	Round 5	Village of Fultonville	Village of Fultonville Dock Phase 2 West Canada Creek Flood Mitigation Working Capital	Canals	NYS Canalway Grant Program	\$ 50,000	\$ 110,500	\$ 50,000	\$ -	Green
51940	Round 5	Town of Herkimer		ESD	ESD - Strategic Planning and Feasibility Studies	\$ 50,000	\$ 43,578	\$ 21,789	\$ -	Green

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
52062	Round 5	Schoharie Area Long Term	Schoharie County GeoTourism Trails	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation (Round 5)	\$ 90,000	\$ 225,000	\$ 90,000	\$ 90,000	Blue
52145	Round 5	Fulton County	Fulton County Repair Interconnection Working Capital	ESD	Empire State Development Grant Funds	\$ 51,000	\$ 255,000	\$ 51,000	\$ 51,000	Black
52158	Round 5	Schoharie County	Schoharie County Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$ 200,000	\$ 220,000	\$ 200,000	\$ 200,000	Blue
52210	Round 5	Fulton County	Fulton County Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 20,000	\$ 100,000	\$ 20,000	\$ 20,000	Green
52212	Round 5	Village of Frankfort	Town and Village of Frankfort Police Consolidation Study	DOS	Local Government Efficiency Program	\$ 21,000	\$ 42,000	\$ -	\$ -	Black
52224	Round 5	Fulton County	Tryon Tech Park Capital	ESD	Empire State Development Grant Funds	\$ 10,000	\$ 50,000	\$ 10,000	\$ 10,000	Green
52228	Round 5	Fulton County	Tryon Tech Training Center Capital	ESD	Empire State Development Grant Funds	\$ 30,000	\$ 150,000	\$ 30,000	\$ 30,000	Green
52422	Round 5	Ace of Diamonds Mine and Campground	Ace of Diamonds Tourism Enhancement Capital	ESD	Market New York	\$ 138,468	\$ 312,248	\$ 138,468	\$ 138,468	Blue
52468	Round 5	Town of Kirkland	Town of Kirkland Robinson Road	ESD	Empire State Development Grant Funds	\$ 360,000	\$ 1,800,000	\$ 360,000	\$ 360,000	Green
52716	Round 5	Mair Magaw Informational Systems LLC	Mair Magaw Informational Systems Capital	ESD	Empire State Development Grant Funds	\$ 400,000	\$ 1,187,600	\$ 240,000	\$ 240,000	Black
52721	Round 5	Village of Camden	Village of Camden Riverwalk and Park Improvements	Parks	Park Acquisition, Development and Planning	\$ 160,300	\$ 231,764	\$ 160,300	\$ 160,300	Green
52727	Round 5	Village of Fonda	Village of Fonda Canalside Park Improvements Project	Canals	NYS Canalway Grant Program	\$ 30,000	\$ 685,000	\$ 30,000	\$ 30,000	Green
52816	Round 5	Mohawk Valley Community College	Nurse Assistant Training Downtown Building Redevelopment Analysis and Design	DOL	Unemployed Worker Training Program	\$ 99,560	\$ 99,560	\$ 99,560	\$ 47,887	Green
52819	Round 5	Village of Waterville	Village of Waterville	HCR	HCR - New York Main Street Technical Assistance (NYMS-TA)	\$ 20,000	\$ 24,250	\$ 20,000	\$ 20,000	Blue
52823	Round 5	Montgomery County	Bike Trail Restoration Project	Canals	NYS Canalway Grant Program	\$ 100,000	\$ 550,000	\$ 100,000	\$ 100,000	Green
52823	Round 5	Montgomery County	Bike Trail Restoration Project	Parks	Recreational Trails Program	\$ 200,000	\$ 550,000	\$ 200,000	\$ 200,000	Green
53068	Round 5	Klugo Enterprises LLC	Stevens Building Capital	ESD	Empire State Development Grant Funds	\$ 120,000	\$ 898,495	\$ 120,000	\$ 120,000	Black
53120	Round 5	Village of Herkimer	Village of Herkimer Hydraulic Canal Phase III	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 505,000	\$ 505,000	\$ 505,000	\$ 192,471	Green
53205	Round 5	Village of Herkimer	Smith Brothers Standard Furniture Building Rejuvenation	ESD	Empire State Development Grant Funds	\$ 250,000	\$ 919,193	\$ 250,000	\$ 250,000	Green
53301	Round 5	Catskill Symphony Orchestra	Expanded Development Capacity	Arts	Council on the Arts - Workforce Investment (Round 5)	\$ 30,000	\$ 40,000	\$ 30,000	\$ 30,000	Blue
53405	Round 5	Otsego County	Otsego County Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$ 200,000	\$ 225,000	\$ 200,000	\$ 182,856	Blue
53572	Round 5	Town of Edmeston	Town of Edmeston Municipal Pool Improvement Project	Parks	Park Acquisition, Development and Planning	\$ 309,420	\$ 619,420	\$ 309,420	\$ 309,420	Green
53632	Round 5	Oneida (Co)	Mohawk River Watershed Management Plan Implementation - Stream Restoration	DOS	Local Waterfront Revitalization Program	\$ 907,600	\$ 1,815,200	\$ 907,600	\$ 907,600	Green
53734	Round 5	Hartwick College	Hartwick College Capital	ESD	Empire State Development Grant Funds	\$ 68,000	\$ 343,000	\$ 68,000	\$ 68,000	Green
53824	Round 5	Village of Cobleskill	Village of Cobleskill Water System Storage Facilities Improvements Project	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 600,000	\$ 1,700,000	\$ 600,000	\$ 600,000	Black
53824	Round 5	Village of Cobleskill	Village of Cobleskill Water Storage Capital	ESD	Empire State Development Grant Funds	\$ 200,000	\$ 1,910,000	\$ 200,000	\$ 200,000	Green



CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
53837	Round 5	Village of Cobleskill	Village of Cobleskill Sidewalk Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Facilities	\$ 200,000	\$ 250,000	\$ 200,000	\$ -	Green
53943	Round 5	County of Oneida	Oneida County Anaerobic Digesters Capital	ESD	Empire State Development Grant Funds	\$ 1,000,000	\$ 55,000,000	\$ 1,000,000		Green
53982	Round 5	SUNY Cobleskill	Mohawk Valley Food and Dairy NYS Certified Business Incubator	ESD	New York State Business Incubator Support Program	\$ 375,000	\$ 1,125,000			Green
54003	Round 5	Generations Malting Company	Generations Malting Company Capital	ESD	Empire State Development Grant Funds	\$ 250,000	\$ 1,516,916	\$ 250,000		Black
54004	Round 5	B&B Ranch, Guest House, Spa and Equestrian Center	B&B Ranch Capital	ESD	Empire State Development Grant Funds	\$ 110,000	\$ 1,100,000	\$ 110,000		Black
54116	Round 5	Village of Schoharie	Village of Schoharie - Parrott House Capital	ESD	Empire State Development Grant Funds	\$ 300,000	\$ 925,000	\$ 300,000		Green
54250	Round 5	Baggs Square Partners, LLC	Baggs Square- Mixed Use Capital	ESD	Empire State Development Grant Funds	\$ 900,000	\$ 4,500,000	\$ 900,000		Green
54306	Round 5	Nathan Littauer Hospital & Nursing Home, Inc.	Nathan Littauer Hospital & Nursing Home Capital	ESD	Empire State Development Grant Funds	\$ 740,000	\$ 3,370,000	\$ 370,000		Green
54329	Round 5	Nathan Littauer Hospital Nursing Home, Inc.	Nathan Littauer Hospital Primary Care Fonda	ESD	Empire State Development Grant Funds	\$ 200,000	\$ 1,040,000			Green
54330	Round 5	City of Rome	Race to the Harbor	EFC	Green Innovation Grant Program	\$ 450,000	\$ 525,000	\$ 450,000	\$ 450,000	Blue
54471	Round 5	Town of Conesville	Conesville Recreation Center	Parks	Park Acquisition, Development and Planning	\$ 6,000	\$ 8,000	\$ 6,000	\$ 5,651	Blue
54810	Round 5	Sylvan Beach (V)	Design of Bathroom and Welcome Center	DOS	Local Waterfront Revitalization Program	\$ 103,000	\$ 206,000	\$ 103,000	\$ -	Green
54944	Round 5	City of Oneonta	City of Oneonta Water Main Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$ 600,000	\$ 1,980,000	\$ 600,000	\$ 600,000	Blue
54974	Round 5	Johnstown Renewables, LLC fka New Age Renewable Energy	Johnstown Renewables Capital	ESD	Empire State Development Grant Funds	\$ 2,000,000	\$ 11,490,000	\$ 2,000,000		Green
55040	Round 5	Otsego County	ARC Otsego Community Residential Facilities Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Facilities	\$ 400,000	\$ 418,000	\$ 400,000	\$ 395,398	Blue
55264	Round 5	Sylvan Beach (V)	Local Waterfront Revitalization Program and Comprehensive Plan	DOS	Local Waterfront Revitalization Program	\$ 16,250	\$ 65,000	\$ 16,250	\$ 7,188	Green
55542	Round 5	Gloversville-Johnstown Wastewater Treatment Facility	Gloversville-Johnstown Wastewater Disinfection Project	DEC	Water Quality Improvement Project (WQIP) Program	\$ 1,100,000	\$ 1,500,000			Green
55744	Round 5	Nathan Littauer Hospital Nursing Home, Inc.	Nathan Littauer Hospital Dialysis Center	ESD	Empire State Development Grant Funds	\$ 300,000	\$ 1,500,000			Green
55765	Round 5	Fort Schuyler Management Corporation	Innovation Network for Technology Convergence Facility	ESD	Empire State Development Grant Funds	\$ 5,000,000	\$ 30,000,000			Green
55768	Round 5	Mohawk (V)	Fulmer GreenPlain Park North	DOS	Local Waterfront Revitalization Program	\$ 124,227	\$ 906,246	\$ 124,227	\$ 25	Green
55768	Round 5	Village of Mohawk	Fulmer GreenPlain Park North	Parks	Park Acquisition, Development and Planning	\$ 493,345	\$ 657,794	\$ 493,345	\$ 272,621	Green
55815	Round 5	St. Johnsville (V)	Soldiers and Sailors Memorial Park Improvements	DOS	Local Waterfront Revitalization Program	\$ 75,000	\$ 150,000	\$ 75,000	\$ 788	Green
55825	Round 5	Robinson & Smith, Inc.	Century Linen & Uniform Capital	ESD	Empire State Development Grant Funds	\$ 1,700,000	\$ 11,400,000	\$ 1,200,000		Green
55843	Round 5	National Baseball Hall of Fame & Museum, Inc.	Baseball Hall of Fame Global Marketing Working Capital	ESD	Market New York	\$ 131,400	\$ 175,200	\$ 131,400		Green
56055	Round 5	TJ Allen Bulk Services LLC	TJ Allen Bulk Service Capital	ESD	Empire State Development Grant Funds	\$ 46,000	\$ 230,000	\$ 46,000	\$ -	Blue
56059	Round 5	Mohawk Valley Collective, Inc.	Unity Hall and West Hill School Critical Conditions Remediation	HCR	HCR - New York Main Street Technical Assistance (NYMS-TA)	\$ 20,000	\$ 500,000	\$ 20,000	\$ 20,000	Blue

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
56243	Round 5	Compassion Coalition, Inc.	Compassion Coalition Capital	ESD	Empire State Development Grant	\$ 160,000	\$ 925,000	\$ 160,000		Green
56260	Round 5	Fort Schuyler Management Corporation	Advanced Manufacturing Workforce Development Center	ESD	Empire State Development Grant	\$ 1,100,000	\$ 7,500,000			Green
56504	Round 5	City of Utica	Into the New Century NYMS Project	HCR	HCR - New York Main Street (NYMS)	\$ 300,000	\$ 400,000	\$ 300,000	\$ 300,000	Blue
56675	Round 5	Bagg's Square Association	Bagg's Square Regeneration	HCR	HCR - New York Main Street Technical Assistance (NYMS-TA)	\$ 20,000	\$ 22,000	\$ -	\$ -	Black
56801	Round 5	Village of Boonville	Village of Boonville Feasibility Study	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 5,000	\$ 10,000	\$ 5,000		Green
56842	Round 5	COUNTY OF OTSEGO IDA	Oneonta Rail Yards Redevelopment	ESD	Empire State Development Grant	\$ 500,000	\$ 571,000	\$ 150,000		Green
56854	Round 5	County of Otsego Industrial Development Agency	Upper Susquehanna Regional Ag Center	ESD	Empire State Development Grant	\$ 700,000	\$ 700,000			Green
56894	Round 5	OTSEGO NOW	NYS Route 205 Feasibility Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 30,000	\$ 60,000	\$ 30,000		Green
56899	Round 5	OTSEGO NOW	Oneonta Airport Business Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 50,000	\$ 40,000	\$ 20,000		Green
56966	Round 5	Amsterdam IDA	AGT Services Capital	ESD	Empire State Development Grant	\$ 3,000,000	\$ 15,000,000	\$ 3,000,000		Green
57094	Round 5	PAR TECHNOLOGY CORP	PAR Technology Capital	ESD	Empire State Development Grant	\$ 900,000	\$ 5,570,000	\$ 900,000		Green
57159	Round 5	Fulton County Soil and Water Conservation District	Fulton County Hydroseeding Program	DEC	Water Quality Improvement Project (WQIP) Program	\$ 31,500	\$ 50,000	\$ 31,500		Green
57168	Round 5	Upstate Cerebral Palsy	Upstate Cerebral Palsy Capital	ESD	Empire State Development Grant	\$ 200,000	\$ 1,025,000	\$ 200,000		Green
57283	Round 5	Workforce Investment Board of H-M-O	Path Through History Cycling Trials Working Capital	ESD	Market New York	\$ 291,500	\$ 357,750	\$ 291,500	\$ 290,901	Green
57356	Round 5	Energetics Incorporated	Animating the Electric Vehicle Market in New York State	NYSDERDA	Cleaner Greener Communities (GCG), Phase II Implementation Grants, Category 3: Community-Scale Sustainability Projects - Round 3 (CFA Round 5)	\$ 1,500,000	\$ 4,064,189	\$ 1,500,000	\$ -	Green
57429	Round 5	Village of Cobleskill	Village of Cobleskill Paving Capital	ESD	Empire State Development Grant	\$ 220,000	\$ 1,700,000	\$ 220,000	\$ 220,000	Blue
57532	Round 5	Amsterdam (C)	Planning for Relocation of the Amtrak Station	DOS	Local Waterfront Revitalization Program	\$ 115,000	\$ 230,000	\$ 115,000	\$ -	Green
57629	Round 5	OTSEGO NOW	Cooperstown and Charlotte Valley Rail Feasibility Study	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 20,000	\$ 20,000	\$ 10,000		Green
57647	Round 5	Upper Mohawk Valley Memorial Auditorium Authority	Upper Mohawk Valley Memorial Auditorium Authority Capital II	ESD	Empire State Development Grant	\$ 500,000	\$ 9,000,000	\$ 500,000	\$ -	Red
57871	Round 5	Amsterdam IDA	Memory Lane Day Care	ESD	Empire State Development Grant	\$ 50,000	\$ 264,260	\$ 50,000	\$ -	Green
58009	Round 5	County of Oneida	UAS Research Center Phase 2	ESD	Empire State Development Grant	\$ 2,860,000	\$ 14,787,000	\$ 2,860,000		Green
63425	Round 6	Village of Fultonville	Villages of Fultonville and Fonda Joint Sanitary Sewer Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities Environmental Protection Fund	\$ 900,000	\$ 1,000,000	\$ 900,000	\$ -	Green
63451	Round 6	Gloversville Public Library	Gloversville Library Building Stabilization	Parks	Parks, Preservation and Heritage Grants	\$ 500,000	\$ 924,859	\$ 500,000	\$ 450,000	Green
63452	Round 6	Fenimore Art Museum	Spirit of the Ice: The Art of Figure Skating Working Capital	ESD	Market New York	\$ 120,500	\$ 162,500	\$ 120,500	\$ 120,500	Green
63510	Round 6	HERKIMER COUNTY INDUSTRIAL DEVELOPMENT AGENCY	Hartman Enterprises Capital RC6	ESD	Empire State Development Grant	\$ 1,240,000	\$ 6,241,000	\$ 1,240,000		Black
63607	Round 6	Arkell Museum	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 6)	\$ 43,000	\$ 53,665	\$ 43,000	\$ 43,000	Blue
63644	Round 6	City of Amsterdam	Sanford Clock Tower Renovation Project	HCR	HCR - New York Main Street (NYMS)	\$ 500,000	\$ 821,655	\$ 500,000	\$ -	Black

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
63672	Round 6	City of Amsterdam	City of Amsterdam Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$ 200,000	\$ 237,600	\$ 200,000	\$ 116,717	Green
63680	Round 6	Montgomery County	Arkell Museum Strategic Planning RC6	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 60,000	\$ 120,000	\$ 60,000		Green
63902	Round 6	Iroquois Indian Museum	At the Wood's Edge Working Capital	ESD	Market New York	\$ 20,000	\$ 37,000	\$ 20,000	\$ 20,000	Blue
63911	Round 6	Fulton County	Hales Mills Road Water Infrastructure Capital RC6	ESD	Empire State Development Grant Funds	\$ 250,000	\$ 705,172	\$ 148,000	\$ -	Green
64162	Round 6	Mountaintop Outdoor Supply Company, Inc.	Mountaintop Outdoor Supply Company Capital RC6	ESD	Empire State Development Grant Funds	\$ 140,000	\$ 950,000	\$ 140,000		Green
64258	Round 6	Village of Boonville	Village of Boonville 1792 Box Culvert Project	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$ 750,000	\$ 1,879,000	\$ 750,000	\$ -	Green
64282	Round 6	Central Association of the Blind, Inc.	CABVI Capital	ESD	Empire State Development Grant Funds	\$ 1,700,000	\$ 8,512,250	\$ 1,700,000		Green
64309	Round 6	NCI Group, Inc.	NCI Expansion	DOL	Existing Employee Training Program	\$ 10,000	\$ 10,435,000	\$ 10,000		Black
64309	Round 6	NCI Group, Inc.	NCI Group RC6	ESD	Empire State Development Grant Funds	\$ 2,000,000	\$ 11,070,000	\$ 2,000,000		Black
64309	Round 6	NCI Group, Inc.	NCI Expansion	DOL	New Hire Training Program	\$ 64,800	\$ 10,435,000	\$ 64,800		Orange
64361	Round 6	Town of Oneonta	Route 23 Sidewalk Construction	DEC	Climate Smart Communities Grants	\$ 125,000	\$ 250,000	\$ 125,000	\$ -	Orange
64392	Round 6	Brightwaters Farms	Brightwaters Farms Capital	ESD	Empire State Development Grant Funds	\$ 300,000	\$ 1,500,000	\$ 300,000		Green
64714	Round 6	Munson-Williams-Proctor Arts Institute	MWPPI Celebrates the Arts of New York Working Capital	ESD	Market New York	\$ 110,534	\$ 147,378	\$ 110,534		Green
64773	Round 6	Schoharie County	Schoharie County Board of Supervisors Study Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 50,000	\$ 100,000	\$ 50,000		Green
64850	Round 6	Schoharie River Center	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 6)	\$ 41,500	\$ 53,100	\$ 41,500	\$ 41,500	Blue
64866	Round 6	Mohawk (V)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization Program	\$ 25,000	\$ 50,000	\$ 25,000	\$ -	Orange
64959	Round 6	City of Rome	Stormwater Management Art Walk	EFC	Green Innovation Grant Program	\$ 640,000	\$ 855,000	\$ 640,000		Green
65173	Round 6	Montgomery County	Emergency Services Facility Relocation	DEC	Climate Smart Communities Grants	\$ 671,575	\$ 1,343,150	\$ 671,575	\$ -	Green
65198	Round 6	Sculpture Space, Inc.	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 6)	\$ 28,000	\$ 37,500	\$ 28,000	\$ 28,000	Blue
65374	Round 6	City of Amsterdam	John Sampone Senior Memorial Park	Parks	Environmental Protection Fund. Parks, Preservation and Heritage Grants	\$ 62,000	\$ 94,010	\$ 62,000	\$ -	Green
65439	Round 6	City of Oneonta	City of Oneonta Dam Improvements Project	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$ 641,013	\$ 641,013	\$ 641,013	\$ -	Green
65454	Round 6	Mohawk Valley Community College	Manufacturing Technician Training	DOL	Unemployed Worker Training Program	\$ 97,350	\$ 122,750	\$ 97,350		Green
65540	Round 6	City of Little Falls	Explore Little Falls Working Capital	ESD	Market New York	\$ 54,000	\$ 72,000	\$ 54,000	\$ 42,375	Green
65649	Round 6	Village of Herkimer	Village of Herkimer Water System Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$ 750,000	\$ 1,511,700	\$ 750,000	\$ 534,939	Green
65810	Round 6	Town of Schoharie	Town of Schoharie Central Bridge Community Planning Project	HCR	HCR - Community Development Block Grant (CDBG) - Community Planning	\$ 50,000	\$ 55,000	\$ 50,000	\$ 41,507	Blue
65832	Round 6	Otsego Now	Susquehanna Regional Food Beverage Hub	ESD	Empire State Development Grant Funds	\$ 3,000,000	\$ 15,695,640	\$ 3,000,000		Green
65852	Round 6	Canajoharie (V)	Beechnut Site Reuse Analysis	DOS	Local Waterfront Revitalization Program	\$ 85,000	\$ 170,000	\$ 85,000	\$ -	Orange



CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
66093	Round 6	City of Rome	Disinfection at the Water Pollution Control Facility	DEC	Water Quality Improvement Project (WQIP) Program	\$ 2,500,000	\$ 5,000,000	\$ 2,500,000		Green
66128	Round 6	Village of Cooperstown	Village of Cooperstown 22 Main Street Capital RC6	ESD	Empire State Development Grant Funds	\$ 120,000	\$ 654,720	\$ 120,000		Green
66436	Round 6	Griffiss Institute	Griffiss Institute Business Incubator	ESD	New York State Business Incubator and Innovation Hot Spot Support Program	\$ 125,000	\$ 1,875,000	\$ 125,000		Green
66447	Round 6	Nathan Littauer Hospital & Nursing Home, Inc.	Caroga Primary Care Clinic Capital	ESD	Empire State Development Grant Funds	\$ 46,000	\$ 260,000	\$ 46,000		Green
66492	Round 6	Village of Richmondville	Village of Richmondville Water Main Replacement	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$ 598,000	\$ 598,000	\$ 598,000	\$ 69,114	Green
66509	Round 6	City of Oneonta	City of Oneonta Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$ 200,000	\$ 225,000	\$ 200,000	\$ 166,500	Green
66656	Round 6	Schoharie (V)	Schoharie Creek Access Improvements	DOS	Local Waterfront Revitalization Program	\$ 382,288	\$ 764,576	\$ 382,288	\$ -	Black
66670	Round 6	Doyle Hardware LLC	Doyle Hardware Building Capital	ESD	Empire State Development Grant Funds	\$ 1,000,000	\$ 11,865,000	\$ 1,000,000		Green
66723	Round 6	Vincent Holdings	Vincent Holdings- 98 Genesee Street Capital	ESD	Empire State Development Grant Funds	\$ 80,000	\$ 450,000	\$ 80,000		Green
66726	Round 6	Town of Annsville	Town of Annsville Lee Center - Taberg Road Water District Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$ 638,000	\$ 738,000	\$ 638,000	\$ -	Green
66750	Round 6	Farm2Vets Inc.	Vets2Farm Capital RC6	ESD	Empire State Development Grant Funds	\$ 100,000	\$ 271,200	\$ 100,000		Black
66801	Round 6	Village of Broadalbin	Wastewater Treatment Plant Effluent Disinfection	DEC	Engineering Planning Grant Program	\$ 30,000	\$ 36,000	\$ 30,000	\$ 15,000	Green
66838	Round 6	Otsego County	Town of Butternuts Salt Shed	DEC	Water Quality Improvement Project (WQIP) Program	\$ 318,562	\$ 430,125	\$ 318,562		Green
66882	Round 6	SCHOHARIE CO IDA	Schoharie County IDA- Columbia Hotel Capital RC6	ESD	Empire State Development Grant Funds	\$ 1,000,000	\$ 5,000,000	\$ 1,000,000		Green
66981	Round 6	Oneida County	Construction of Upgrades for Organics Processing	DEC	Climate Smart Communities Grants	\$ 1,327,500	\$ 2,655,000	\$ 1,327,500	\$ -	Green
67005	Round 6	CITY OF ONEONTA	Oneonta- Market and South Main Capital RC6	ESD	Empire State Development Grant Funds	\$ 500,000	\$ 2,330,000	\$ 500,000		Green
67007	Round 6	Peter Maurin House Inc.	Peter Maurin House Capital	ESD	Empire State Development Grant Funds	\$ 100,000	\$ 658,359	\$ 100,000		Blue
67024	Round 6	Metal Solutions, Inc.	Metal Solutions Capital	ESD	Empire State Development Grant Funds	\$ 150,000	\$ 1,056,000	\$ 150,000		Green
67242	Round 6	National Baseball Hall of Fame & Museum, Inc.	Baseball Hall of Fame Museum Working Capital	ESD	Market New York	\$ 333,750	\$ 445,000	\$ 333,750	\$ 55,000	Green
67307	Round 6	Village of Mohawk	Fulmer Creek GreenPlan - Floodplain Restoration and Main Street Park	Parks	Environmental Protection Fund Parks, Preservation and Heritage Grants	\$ 112,500	\$ 4,303,935	\$ 112,500	\$ 112,500	Blue
67350	Round 6	Utica (C)	Utica Harbor - Bulkhead and Marina Design	DOS	Local Waterfront Revitalization Program	\$ 150,000	\$ 300,000	\$ 150,000	\$ -	Orange
67395	Round 6	Village of Mohawk	Village of Mohawk Inflow and Infiltration Study	DEC	Engineering Planning Grant Program	\$ 30,000	\$ 36,000	\$ 30,000	\$ 30,000	Blue
67409	Round 6	ECONOMIC DEVELOPMENT ENTERPRISES	Marcy Nanocenter ? Gas Main Infrastructure Capital	ESD	Empire State Development Grant Funds	\$ 5,100,000	\$ 10,000,000	\$ 5,100,000	\$ 5,100,000	Blue
67417	Round 6	Cobleskill Agricultural Society	Cobleskill Community Kitchen Capital	ESD	Empire State Development Grant Funds	\$ 24,000	\$ 120,000	\$ 24,000		Green
67423	Round 6	MONTGOMERY COUNTY IDA	Florida Park Extension Capital	ESD	Empire State Development Grant Funds	\$ 1,500,000	\$ 2,636,000	\$ 1,500,000		Green
67442	Round 6	Village of Ilion	Village of Ilion Inflow and Infiltration Study	DEC	Engineering Planning Grant Program	\$ 30,000	\$ 36,000	\$ 30,000	\$ 30,000	Blue
67468	Round 6	Carbone Auto Group	Technician Training Program	DOL	New Hire Training Program	\$ 25,920	\$ 103,680	\$ 25,920	\$ 30,000	Orange
67496	Round 6	VILLAGE OF COOPERSTOWN	Village of Cooperstown Doubleday Field RCCF6	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 49,500	\$ 100,000	\$ 49,500		Green

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
67572	Round 6	Village of Richmondville	Construction of Richmondville Multi-Use Trail	DEC	Climate Smart Communities Grants	\$ 37,500	\$ 112,500	\$ 37,500	\$ -	Orange
67818	Round 6	City of Utica	One World Utica - Re-Imagining the Arts	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 6)	\$ 49,500	\$ 64,500	\$ 49,500	\$ 49,500	Blue
67821	Round 6	City of Utica	Utica's One World Garden	Parks	Environmental Protection Fund. Parks, Preservation and Heritage Grants	\$ 500,000	\$ 829,000	\$ 500,000	\$ -	Green
67823	Round 6	Utica (C)	Utica Downtown Sustainability Plan	DOS	Local Waterfront Revitalization Program	\$ 50,000	\$ 100,000	\$ 50,000	\$ -	Orange
67935	Round 6	Otsego County IDA	Oneonta Rail Yards Redevelopment	ESD	Empire State Development Grant Funds	\$ 1,000,000	\$ 16,400,000	\$ 1,000,000		Green
67961	Round 6	CRISKANY MANUFACTURING TECHNOLOGIES	Oniskany Manufacturing Capital Village of Camden Wastewater	ESD	Empire State Development Grant Funds	\$ 600,000	\$ 4,425,000	\$ 600,000		Green
68087	Round 6	Village of Camden	Infrastructure Upgrade Project	DEC	Engineering Planning Grant Program	\$ 30,000	\$ 36,000	\$ 30,000	\$ 15,000	Blue
68113	Round 6	Rome Area Chamber of Commerce	Honor America Days Celebration	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation (Round 6)	\$ 28,500	\$ 332,400	\$ 28,500	\$ 28,500	Blue
68113	Round 6	Rome Area Chamber of Commerce	Rome Canal Bicentennial Program	Canals	NYS Canalway Grant Program	\$ 97,000	\$ 332,400	\$ 97,000		Green
68133	Round 6	City of Utica	Bleecker Street Capital	ESD	Empire State Development Grant Funds	\$ 280,000	\$ 1,400,000	\$ 280,000		Orange
68150	Round 6	118 Liberty Street, LLC	Mechanics Hall Capital RC6	ESD	Empire State Development Grant Funds	\$ 2,000,000	\$ 18,525,000	\$ 2,000,000		Green
68168	Round 6	Parkhurst Field Foundation, Inc.	Parkhurst Field Foundation Capital RC6	ESD	Empire State Development Grant Funds	\$ 500,000	\$ 2,228,725	\$ 500,000		Green
68185	Round 6	City of Oneonta	Otsego County Regional Compost Facility	DEC	Climate Smart Communities Grants	\$ 420,000	\$ 840,000	\$ 420,000	\$ -	Green
68316	Round 6	Village of Cobleskill	Village of Cobleskill Railroad Avenue Capital	ESD	Empire State Development Grant Funds	\$ 150,000	\$ 870,000	\$ 150,000		Green
68316	Round 6	Village of Cobleskill	Village of Cobleskill Railroad Avenue Neighborhood Reconstruction Project	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$ 600,000	\$ 870,000	\$ 600,000	\$ -	Green
68341	Round 6	Square Stamping Manufacturing Corporation	Square Stamping Manufacturing Capital RC6	ESD	Empire State Development Grant Funds	\$ 650,000	\$ 3,075,000	\$ 650,000		Green
68413	Round 6	Bowers Development LLC	New Century Club Capital	ESD	Empire State Development Grant Funds	\$ 400,000	\$ 2,310,650	\$ 400,000		Green
68432	Round 6	Toonie Moonie Organics, LTD.	Toonie Moonie Organics Capital	ESD	Empire State Development Grant Funds	\$ 13,000	\$ 67,152	\$ 13,000		Green
68495	Round 6	Amsterdam IDA	AIDA Power Capital	ESD	Empire State Development Grant Funds	\$ 500,000	\$ 2,500,000	\$ 500,000	\$ -	Orange
68592	Round 6	Bowers Development LLC	CIDC Security Building Capital	ESD	Empire State Development Grant Funds	\$ 500,000	\$ 2,354,600	\$ 500,000		Green
68609	Round 6	Village of Sylvan Beach	Sylvan Beach - Inflow-Infiltration Study Sewage System	DEC	Engineering Planning Grant Program	\$ 20,000	\$ 25,000	\$ 25,000	\$ 10,000	Green
68644	Round 6	Village of Richmondville	Village of Richmondville Community Needs Assessment	HCR	HCR - Community Development Block Grant (CDBG) - Community Planning	\$ 23,750	\$ 25,000	\$ 23,750	\$ 23,750	Blue
68667	Round 6	VILLAGE OF COOPERSTOWN	Village of Cooperstown WiFi Hotspot Capital	ESD	Empire State Development Grant Funds	\$ 57,000	\$ 310,000	\$ 57,000		Green
68702	Round 6	Herkimer Diamond Mines, Inc.	Herkimer Diamond Mines Capital	ESD	Market New York	\$ 125,000	\$ 535,000	\$ 125,000	\$ -	Blue
71792	Round 7	O.W. Hubbell & Sons, Inc.	O.W. Hubbell & Sons Capital	ESD	Empire State Development Grant Funds	\$ 300,000	\$ 1,500,000	\$ 300,000		Green
71824	Round 7	Nick Stoner Trailers of Caroga Lake, New York, Inc.	Acquisition of Trail Grooming Equipment	Parks	Recreational Trails Program	\$ 106,815	\$ 133,518	\$ 106,815	\$ -	Green

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
71948	Round 7	Glimmerglass Opera Theater, Inc.	Glimmerglass Festival Capital Improvements	ESD-Arts	Arts & Cultural Facilities Improvement Program	\$ 600,000	\$ 1,200,000	\$ 600,000		Green
72002	Round 7	Mohawk Valley Community College	thINCubator- Mohawk Valley Innovation Hot Spot	ESD	New York State Innovation Hot Spot Support Program	\$ 1,250,000	\$ 3,750,000	\$ 1,250,000		Green
72019	Round 7	QNC BOCES	Mechantronics Robotics Program	ESD	Empire State Development Grant Funds	\$ 630,000	\$ 3,157,780	\$ 630,000		Green
72078	Round 7	Oneida Northern Catskills BOCES	Advanced Healthcare Skills Training	DOL	Unemployed Worker Training Program	\$ 100,000	\$ 100,000	\$ 100,000		Orange
72135	Round 7	JBF Stainless LLC	JBF Stainless Capital	ESD	Empire State Development Grant Funds	\$ 680,000	\$ 3,445,100	\$ 680,000		Green
72245	Round 7	Montgomery County	Montgomery County Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$ 200,000	\$ 218,800	\$ 200,000	\$ -	Green
72250	Round 7	Montgomery County	Montgomery County Courthouse ADA Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$ 300,000	\$ 1,963,170	\$ 300,000	\$ -	Green
72257	Round 7	Montgomery (Co)	Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$ 30,000	\$ 40,000	\$ 30,000	\$ -	Green
72336	Round 7	Mohawk Valley Community College	Roads to Employment Transportation Training for Growing Jobs	DOL	Unemployed Worker Training Program	\$ 97,920	\$ 123,405	\$ 97,920		Orange
72377	Round 7	St John's Episcopal Church	Historic Structure Report	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$ 8,500	\$ 17,000	\$ 8,500	\$ -	Green
72383	Round 7	Little Falls Hospital	Little Falls Hospital Capital	ESD	Empire State Development Grant Funds	\$ 480,000	\$ 2,408,689	\$ 480,000		Green
72399	Round 7	167 Genesee St, LLC	167 Genesee Street Capital	ESD	Empire State Development Grant Funds	\$ 400,000	\$ 4,000,000	\$ 400,000		Green
72519	Round 7	Friends of Fort Plain Incorporated	Historic Diefendorf Hall Rehabilitation Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$ 345,120	\$ 484,947	\$ 345,120	\$ -	Green
72665	Round 7	Munson-Williams-Proctor Arts Institute	Silk Splendor: Kimonos from the Kubota Collection Working Capital	ESD	Market New York Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$ 76,905	\$ 102,541	\$ 76,905		Green
72666	Round 7	Munson-Williams-Proctor Arts Institute	Museum of Art Granite Facade Conservation	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$ 397,511	\$ 530,021	\$ 397,511	\$ -	Green
72681	Round 7	Town of Remsen	Salt Shed Five and Dime - 122-132 South Main Street	DEC	Water Quality Improvement Project (WQIP) Program	\$ 142,188	\$ 189,584	\$ 142,188		Green
72725	Round 7	Village of Northville	Fulmer GreenPlain Floodplain Restoration	HCR	HCR - New York Main Street (NYMS)	\$ 500,000	\$ 670,000	\$ 500,000	\$ -	Green
72684	Round 7	Village of Mohawk	Fulmer GreenPlain Floodplain Project - Water Main Relocation	EFC	Green Innovation Grant Program	\$ 2,000,000	\$ 3,381,246	\$ 2,000,000	\$ -	Green
72684	Round 7	Village of Mohawk	Fulmer GreenPlain Floodplain Project - Water Main Relocation	DEC	2017 Climate Smart Communities Grants	\$ 155,455	\$ 3,620,088	\$ 155,455		Orange
72685	Round 7	Village of Mohawk	Fulmer GreenPlain Main Street Park	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$ 219,312	\$ 327,313	\$ 219,312	\$ -	Green
72949	Round 7	Cornell Cooperative Extension of Oneida County	New York State Grown Certified Agricultural Producers Grant Program	Ag_and_Markets	NY Grown & Certified Agricultural Producer's Grant Program	\$ 500,000	\$ 518,637	\$ 500,000		Green
72998	Round 7	Town of Ava	Ava Town Park	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$ 251,191	\$ 502,382	\$ 251,191	\$ -	Green
73340	Round 7	Town of Floyd	Town of Floyd Park Improvements	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$ 99,237	\$ 145,390	\$ 99,237	\$ -	Green
73491	Round 7	City of Oneonta	City of Oneonta Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$ 200,000	\$ 225,000	\$ 200,000	\$ -	Green



CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
73563	Round 7	City of Gloversville	City of Gloversville Sanitary Sewer System Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$ 750,000	\$ 937,600	\$ 750,000	\$ -	Green
73566	Round 7	Waterville Economic Development Corporation	Empire State Cook/Chill Project	ESD	Empire State Development Grant Funds	\$ 1,500,000	\$ 13,500,000	\$ 1,500,000		Green
73584	Round 7	Village of Cooperstown	Grove Street Culvert Replacement Project	DEC	2017 Climate Smart Communities Grants	\$ 297,700	\$ 595,400	\$ 297,700	\$ -	Orange
73671	Round 7	The Farmers Museum, Inc.	The Farmers Museum Working Capital	ESD	Market New York Existing Employee Training Program	\$ 92,000	\$ 125,000	\$ 92,000		Green
73767	Round 7	Springbrook NY, Inc.	Direct Support Professional Training	DOL	Empire State Development Grant Funds	\$ 74,670	\$ 129,570	\$ 74,670		Green
73887	Round 7	Railroad and Local YMCA of Oneonta	YMCA Strengthening and Connecting Community	ESD	Empire State Development Grant Funds	\$ 170,000	\$ 850,000	\$ 170,000		Green
73976	Round 7	Utica Zoological Society	Utica Zoo Welcome Center	Parks	Environmental Protection Fund Parks, Preservation and Heritage Grants	\$ 500,000	\$ 1,390,000	\$ 500,000	\$ -	Green
74007	Round 7	Utica Zoological Society	Utica Zoo Primate Building Capital	ESD	Market New York Engineering Planning Grant	\$ 153,400	\$ 949,996	\$ 153,400		Green
74013	Round 7	City of Gloversville	Trunk Sewer Investigation	DEC	Program	\$ 100,000	\$ 100,000	\$ 100,000		Green
74016	Round 7	Utica Zoological Society	Utica Zoo Working Capital	ESD	Market New York	\$ 72,600	\$ 96,910	\$ 72,600		Green
74055	Round 7	County of Oneida	Griffiss International Airport Building 100 Capital	ESD	Empire State Development Grant Funds	\$ 1,400,000	\$ 7,000,000	\$ 1,400,000		Green
74104	Round 7	Town of Verona	Town of Verona Willow Place Capital	ESD	Empire State Development Grant Funds	\$ 890,000	\$ 4,550,000	\$ 890,000		Green
74139	Round 7	The Mohawk Valley Resource Center for Refugees	Workforce Training for Refugees and Immigrants	DOL	Unemployed Worker Training Program	\$ 76,875	\$ 76,875	\$ 76,875		Orange
74170	Round 7	Town of Webb	Wastewater Rehabilitation and Upgrade	DEC	Engineering Planning Grant	\$ 24,900	\$ 31,125	\$ 24,900		Green
74179	Round 7	Village of Sharon Springs	Rejuvenate Sharon Springs Sewer Investment Project	DEC	Water Quality Improvement Project (WQIP) Program	\$ 1,646,960	\$ 2,196,600	\$ 1,646,960		Green
74179	Round 7	Village of Sharon Springs	Village of Sharon Springs Waste Water Treatment Plant Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$ 350,000	\$ 2,196,600	\$ 350,000	\$ -	Green
74181	Round 7	Village of Fonda	Fonda Canalside Park Phase III	Canals	NYS Canalway Grant Program	\$ 30,000	\$ 756,750	\$ 30,000		Green
74181	Round 7	Fonda (V)	Fonda Canalside Park Phase III Boat Dock and Park Improvements	DOS	Local Waterfront Revitalization Program	\$ 496,750	\$ 756,750	\$ 496,750	\$ -	Green
74192	Round 7	Town of Florida	Salt Storage Facility	DEC	Water Quality Improvement Project (WQIP) Program	\$ 337,500	\$ 450,000	\$ 337,500		Green
74292	Round 7	Village of Vernon	Wastewater Treatment Plant Effluent Disinfection Project	DEC	Water Quality Improvement Project (WQIP) Program	\$ 1,000,000	\$ 10,000,000	\$ 1,000,000		Green
74408	Round 7	Otsego County	Otsego County Transitional Housing Program	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	Green
74411	Round 7	Otsego County	Otsego and Chenango Consolidation of Weights and Measures Services	DOS	Local Government Efficiency Program	\$ 49,850	\$ 118,745	\$ 49,850		Black
74543	Round 7	The Neighborhood Center, Inc.	Solarium Capital	ESD	Empire State Development Grant Funds	\$ 1,750,000	\$ 8,755,511	\$ 1,750,000		Green
74747	Round 7	Compassion Coalition, Inc.	Compassion Warehouse	ESD	Empire State Development Grant Funds	\$ 600,000	\$ 3,120,000	\$ 600,000		Green
74754	Round 7	Village of Cooperstown	Wastewater Treatment Plant Upgrade	DEC	Water Quality Improvement Project (WQIP) Program	\$ 1,000,000	\$ 3,522,357	\$ 1,000,000		Green
74837	Round 7	Town of Marcy	Town of Marcy Chamirade Industrial Park Study	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 50,000	\$ 105,000	\$ 50,000		Green
74924	Round 7	City of Sherrill	Sewer Evaluation	DEC	Engineering Planning Grant Program	\$ 30,000	\$ 37,500	\$ 30,000		Green
74938	Round 7	Northville Central School District	Shared Wi-Fi Efficiency Project	DOS	Local Government Efficiency Program	\$ 9,900	\$ 19,915	\$ 9,900		Green

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
75097	Round 7	Town of Herkimer	Town of Herkimer Capital	ESD	Empire State Development Grant Funds	\$ 440,000	\$ 2,200,000	\$ 440,000		Green
75100	Round 7	Mohawk Valley Resource Center for Refugees	Mohawk Valley Resource Center for Refugees Capital	ESD	Empire State Development Grant Funds	\$ 248,000	\$ 2,732,166	\$ 248,000		Green
75103	Round 7	Anasazi, LLC	Anasazi Old Forge Capital	ESD	Empire State Development Grant Funds	\$ 520,000	\$ 2,653,200	\$ 520,000		Green
75161	Round 7	MONTGOMERY COUNTY IDA	MCIDA Chalmers Capital RC7	ESD	Empire State Development Grant Funds	\$ 1,000,000	\$ 5,140,000	\$ 1,000,000		Green
75273	Round 7	Mohawk Valley Collective, Inc.	Mohawk Valley Collective Downtown Anchor Revitalization	Parks	Environmental Protection Fund Parks, Preservation and Heritage Grants	\$ 500,000	\$ 1,136,000	\$ 500,000	\$ -	Green
75332	Round 7	Fuji-Mont Snow Travelers, Inc.	Acquisition of Trail Grooming Equipment	Parks	Recreational Trails Program	\$ 143,604	\$ 179,505	\$ 143,604	\$ -	Green
75388	Round 7	Women's Employment Resource Center, Inc.	WERC to Work	DOL	Unemployed Worker Training Program	\$ 20,500	\$ 37,400	\$ 20,500		Orange
75457	Round 7	Vida-Blend LLC	Vida-Blend Capital	ESD	Empire State Development Grant Funds	\$ 240,000	\$ 1,200,000	\$ 240,000		Green
75458	Round 7	Bowers Development LLC	Bowers Kempf Building Capital	ESD	Empire State Development Grant Funds	\$ 430,000	\$ 5,599,320	\$ 430,000		Green
75497	Round 7	Village of Waterville	Waterville Village Wastewater Plant Improvements	DEC	Water Quality Improvement Project (WQIP) Program	\$ 976,415	\$ 2,500,000	\$ 976,415		Green
75566	Round 7	Herkimer County	Town of Schuyler Land Purchase for Development	ESD	Empire State Development Grant Funds	\$ 120,000	\$ 600,000	\$ 120,000		Green
75647	Round 7	John J. Hooper, Inc. T/A Hooper Feeds	Hooper Feeds Capital	ESD	Empire State Development Grant Funds	\$ 38,000	\$ 190,000	\$ 38,000		Green
75675	Round 7	Village of Herkimer	Inflow and Infiltration Study	DEC	Engineering Planning Grant Program	\$ 30,000	\$ 37,500	\$ 30,000		Green
75676	Round 7	Village of Remsen	Inflow and Infiltration Study	DEC	Engineering Planning Grant Program	\$ 30,000	\$ 37,500	\$ 30,000		Green
75691	Round 7	Town of Boonville	Salt Storage Facility	DEC	Water Quality Improvement Project (WQIP) Program	\$ 380,517	\$ 507,356	\$ 380,517		Green
75780	Round 7	Town of Westmoreland	Town of Westmoreland Water System Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$ 501,500	\$ 501,500	\$ 501,500	\$ -	Green
75813	Round 7	Deployed Resources, LLC	Deployed Resources Capital	ESD	Empire State Development Grant Funds	\$ 1,380,000	\$ 6,899,200	\$ 1,380,000		Green
75881	Round 7	Griffiss Utility Services Corporation	Griffiss Utility Service Electric Systems Capital	ESD	Empire State Development Grant Funds	\$ 340,000	\$ 1,791,400	\$ 340,000		Green
75893	Round 7	Village of Mayfield	Wastewater Treatment Plant Rehabilitation	DEC	Engineering Planning Grant Program	\$ 30,000	\$ 37,500	\$ 30,000		Green
75944	Round 7	Otsego County	Otsego County Highway Asset Management Program	DOS	Local Government Efficiency Program	\$ 94,071	\$ 94,071	\$ 94,071		Green
75946	Round 7	Schoharie River Center	Art in Public Places Building Connections with the Earth	Arts	Council on the Arts - Arts and Cultural Impact Programming (Round 7)	\$ 35,070	\$ 70,170	\$ 35,070		Green
75973	Round 7	George's Farm Products, Inc.	George's Farm Products Capital	ESD	Empire State Development Grant Funds	\$ 170,000	\$ 851,071	\$ 170,000		Green
76000	Round 7	Masonic Medical Research Laboratory	Laboratory Research Cubicles Capital	ESD	Empire State Development Grant Funds	\$ 400,000	\$ 2,200,000	\$ 400,000		Green
76212	Round 7	Brewery Onnengang	Brewery Onnengang Hospitality Center Expansion Project	ESD	Market New York	\$ 525,000	\$ 2,075,000	\$ 525,000		Green
76234	Round 7	Pacemaker Steel & Piping Co., Inc.	Pacemaker Steel Services Center Capital	ESD	Empire State Development Grant Funds	\$ 700,000	\$ 3,500,000	\$ 700,000		Green
76265	Round 7	Village Motors Auto Sales, LLC	Village Motors Auto Sales Capital	ESD	Empire State Development Grant Funds	\$ 530,000	\$ 2,900,600	\$ 530,000		Green
76314	Round 7	Village of Boonville	Wastewater Treatment Plant Evaluation	DEC	Engineering Planning Grant Program	\$ 30,000	\$ 37,500	\$ 30,000		Green
76342	Round 7	Village of Cobleskill	Construction of Grandview Drive Drainage Improvements	DEC	2017 Climate Smart Communities Grants	\$ 81,000	\$ 162,000	\$ 81,000	\$ -	Orange

CFA	Round	Applicant	Project Name	Agency	Program	Award	Total Proj Cost	Actual	Funds Dispersed to Date	Status
76859	Round 7	Rail Pro Industries Inc.	Rail Pro Industries Capital	ESD	Empire State Development Grant Funds	\$ 170,000	\$ 856,000	\$ 170,000		Green
76416	Round 7	Redco Foods, Inc.	Redco Food Capital	ESD	Empire State Development Grant Funds	\$ 600,000	\$ 3,000,000	\$ 600,000		Green
76422	Round 7	Oneida County	Sauquoit Creek Floodplain Restoration	EFC	Green Innovation Grant Program	\$ 2,000,000	\$ 2,225,000	\$ 2,000,000		Green
76465	Round 7	Cornell Cooperative Extension Oneida County	The REACH Center - Rome-Utica Creative Arts Incubator	HCR	HCR - New York Main Street (NYMS)	\$ 200,000	\$ 350,000	\$ 200,000	\$ -	Green
76533	Round 7	Amsterdam IDA	AIDA Southside Hotel	ESD	Empire State Development Grant Funds	\$ 1,200,000	\$ 6,035,729	\$ 1,200,000		Green
76569	Round 7	First & Main LLC	First & Main Capital	ESD	Empire State Development Grant Funds	\$ 200,000	\$ 950,000	\$ 200,000		Green
76584	Round 7	City of Utica	Combined Sewer Overflow Control Project A91	DEC	Water Quality Improvement Project (WQIP) Program	\$ 573,750	\$ 675,000	\$ 573,750		Green
76594	Round 7	Utica College	Utica College Construction Management Program Capital	ESD	Empire State Development Grant Funds	\$ 700,000	\$ 3,543,000	\$ 700,000		Green
76618	Round 7	National Baseball Hall of Fame & Museum, Inc.	National Baseball Hall of Fame	ESD	Market New York	\$ 250,000	\$ 333,334	\$ 250,000		Green
76662	Round 7	Amsterdam Industrial Development Agency	2018 Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$ 50,000	\$ 100,000	\$ 50,000		Green
76762	Round 7	Klugo SB, LLC	Mohasco Redevelopment	ESD	Empire State Development Grant Funds	\$ 90,000	\$ 908,811	\$ 90,000		Green
76802	Round 7	MOHAWK VALLEY EDGE	Klugo Capital	ESD	Empire State Development Grant Funds	\$ 875,000	\$ 4,370,000	\$ 875,000		Green
76829	Round 7	Mohawk Fabric Company, Inc.	MGS MVEDGE Capital	ESD	Empire State Development Grant Funds	\$ 70,000	\$ 358,780	\$ 70,000		Green
76870	Round 7	FULTON COUNTY	Mohawk Fabric Production Capital	ESD	Empire State Development Grant Funds	\$ 250,000	\$ 1,300,000	\$ 250,000		Green
76935	Round 7	FULTON COUNTY	Vail Mills Capital	ESD	Empire State Development Grant Funds	\$ 120,000	\$ 600,000	\$ 120,000		Green
77088	Round 7	1140 LLC	Hales Mills Capital	ESD	Empire State Development Grant Funds	\$ 200,000	\$ 950,000	\$ 200,000		Green
77141	Round 7	The Adirondack Distilling Company, Inc.	649 Bleeker Street Capital	ESD	Empire State Development Grant Funds	\$ 100,000	\$ 501,000	\$ 100,000		Green
77277	Round 7	Cobleskill Agricultural Society	The Adirondack Distilling Company Capital	ESD	Empire State Development Grant Funds	\$ 44,000	\$ 220,000	\$ 44,000		Green
77303	Round 7	Cobleskill Agricultural Society	CAS- Hall of Agriculture Capital	ESD	Empire State Development Grant Funds	\$ 25,000	\$ 125,000	\$ 25,000		Green
			Cobleskill Agricultural Society Grandstand Capital	ESD	Empire State Development Grant Funds					Green





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