

MEMORANDUM

To: Eric Gertler, Acting Commissioner/President/CEO of the Empire State Development Corporation

From: Rossana Rosado, Secretary of State
Richard Ball, Commissioner, Department of Agriculture & Markets
Alicia Barton, President & CEO, NYS Energy Research and Development Authority
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, Executive Director, NYS Thruway Authority
Erik Kulleseid, Commissioner, Office of Parks, Recreation and Historic Preservation
Roberta Reardon, Commissioner, Department of Labor
Michael Schmidt, Commissioner, Department of Taxation & Finance
Brian Stratton, Director of Canals, NYS Canal Corporation
RuthAnne Visnauskas, Commissioner, Homes and Community Renewal
Senator Neil Breslin, 44th District
Senator Anna Kaplan, 7th District
Assemblywoman Donna Lupardo, 123rd District
Assemblywoman Helene Weinstein, 41st District

Subject: Review of Progress for the 2019 Regional Economic Development Council Initiative

Date: December 18, 2019

We are honored to serve as the Strategic Implementation Assessment Team (SIAT) for Governor Cuomo's Regional Economic Development Council (REDC) Initiative. In the past nine years, the REDC initiative has transformed how New York coordinates and invests in economic development. The REDC initiative has been enhanced with a fourth round of the \$100 million Downtown Revitalization Initiative.

In 2011, each Regional Council was charged with developing a Strategic Economic Development Plan that emphasized their region's unique assets and provided strategies to harness local resources, both human and capital, to stimulate regional economic development and create jobs statewide. The Strategic Economic Development Plans continue today with annual updates to address emerging state and regional challenges and opportunities, as well as updates that reflect priorities identified by many regions in Upstate Revitalization Initiative Plans, and in Western NY by the Buffalo Billion Plan.

In 2019, Regional Councils were asked to address state priorities that included working with local businesses and communities to identify childcare needs and develop potential solutions;

developing an economic and environmental justice strategy for the region; supporting the Workforce Development Initiative; tracking the progress of the strategic economic development plan and projects funded through the Consolidated Funding Application (CFA); and supporting community investment in placemaking and downtown revitalization.

Each region has a unique set of strategies to achieve greater economic prosperity and each has identified key regional industry clusters. Regional Councils were also asked to continue advancement of regional strategic economic development plans, and identification of projects that implement related strategies, including key industry clusters, regional business incubators, the regional Opportunity Agenda, veterans' participation in the workforce, and engagement of local government in the Regional Council process.

The Regional Councils again supported the Downtown Revitalization Initiative (DRI), a community planning process where one community in each region receives assistance to identify and develop the key ingredients needed for successful downtown revitalization. Regional Councils solicited interest in the program and chose one community each from among the many applicants. The ten DRI areas selected in 2019 include: Baldwin in the Town of Hempstead, Fulton, Hornell, Niagara Falls, Peekskill, Potsdam, Schenectady, Seneca Falls, Staten Island, and Utica. A local planning committee in each DRI will develop a vision, articulate a plan, and identify projects and other implementation steps with the help of \$10 million per DRI.

Annual reports were submitted by the Regional Councils and in November each presented its progress and plans to implement the region's economic development strategies. Each also reported on the status of DRI plans in the region. Regional Councils continue to build upon regional strengths, focusing on key and emerging industries as they seek new businesses and support incubators that can generate marketable ideas for the next generation of products. Regional Councils are also partnering with educational institutions, employers, and service providers to identify and train prospective employees and match them to jobs that are available in the region.

2019 Annual REDC Competition

Our task was to evaluate all ten regions based on the competition criteria and Regional Council priorities as described in the 2019 REDC Guidebook. Criteria used to evaluate the Annual Reports included but was not limited to:

Performance

- Impact on job creation and retention
- Business growth and leverage of private sector investments
- Economic activity as a result of regional strategies

Progress

- Implementation of regional strategies
- Execution of strategies addressing emerging state and regional challenges and opportunities
- Advancement of prior round priority projects

Planning

- Ability to take the next steps in growing the regional economy
- Collaboration with local governments

Projects

- Identification of projects to advance state and regional priorities
- Identification of projects in the region that would revitalize downtowns

Participation

- Engagement of the public and other stakeholders in the Regional Council process
- Regional unity and support of the progress report

Awards

All ten regions competed for up to \$150 million in capital funds and \$75 million in Excelsior Tax Credits for projects identified by the Regional Councils as priorities in their regions. In addition, each region will receive \$10 million to implement projects identified through the Downtown Revitalization Initiative, and projects from all ten regions submitted through the CFA were eligible for over \$525 million in other state agency funds.

The Strategic Implementation Assessment Team has identified five regions that merit the designation as Top Performers and a share of \$100 million in ESD Capital Grants. Selection of the Top Performers continues to be a difficult challenge, as the regions are taking a variety of approaches to very different challenges and opportunities and are all making progress implementing their strategic plans. However, after careful consideration we selected as Top Performers the following regions: **Capital Region, Central NY, Long Island, Mohawk Valley, and Southern Tier.**

- The **Capital Region Regional Economic Development Council (CRREDC)** is taking a variety of actions to retain, build, and train a workforce that is prepared for jobs that match the region's focus on life sciences, manufacturing, and computer programming. The Talent strategy for the region continues to be a cradle-to-career approach to workforce development that connects job-seekers and employers with higher education institutions. For example, Hudson Valley Community College's new Haas Center for Advanced Manufacturing Skills and the Albany College of Pharmacology's new Center for Bio-Manufacturing Education and Training are contributing to the creation of training-to-industry pipeline and advancing both the Talent and Next Tech regional strategies. Recent data shows that jobs in the University R&D sector grew by over sixteen percent. Innovate 518, an Innovation Hot Spot, promotes the Lift-Off strategy and the key cluster of R&D to Commercialization by connecting startups with resources available in the Capital Region, including sourcing \$500,000 of funding in 2018. The Capital Region is one of 47 US metro areas that spent more than \$1 billion on R&D last year. Since its initial plan was adopted, placemaking has been the priority for the CRREDC as reflected in its "Metro" strategy. Projects are underway in the Downtown Revitalization Initiative (DRI) communities of Glens Falls, Hudson, and Albany and investments in the Saratoga Performing Arts Center

will benefit Saratoga Springs and nearby communities. Schenectady was chosen as the DRI community for 2019.

- The **Central New York Regional Economic Development Council (CNYREDC)** continues to adhere to winning strategies from its Upstate Revitalization Initiative plan, as well as its original strategic economic investment plan. The region continues to support entrepreneurs in the tech sector and agriculture through programs and incubators including Genius NY, the Grow-NY Food Innovation and Agriculture Technology Business Challenge, and Syracuse Center of Excellence for Environmental and Energy Systems. Over the past year, investments in SyracuseCoE have allowed collaborators to secure more than \$17 million in additional funding to support industry-university collaborations. Career exploration programs starting no later than middle school are being advocated to encourage youth to consider agriculture as well as other career paths. CNYREDC continues to support projects and programs that are enablers of prosperity, such as scholarships and job training for underserved youth provided by anti-poverty initiatives like the Alliance For Economic Inclusion and Say Yes Syracuse, and pre-apprenticeship programs in agriculture and film. The region, in partnership with the Mohawk Valley, has demonstrated significant progress towards its goal of becoming a global hub for unmanned systems. Syracuse University also established an unmanned system policy institute. Central NY is positioning itself as a logistics hub, particularly for agribusiness, with upgrades to ports, airport, and a new USDA export office. The DRI strategic investment plan was completed for the City of Auburn and Fulton was selected as the DRI community for 2019.
- The **Long Island Regional Economic Development Council (LIREDC)** has a diverse approach to workforce development, with strong academic partnerships that support its focus on the commercialization of discovery. An artificial intelligence (AI) cluster has emerged, and Stony Brook University's new AI Institute for Discovery and Innovation will become a regional HUB. Long Island's workforce grew by nearly 12,000 jobs in the past year, with the region investing in training workers to fill jobs in biotech industries. To help maintain the workforce and combat the outmigration of young workers, the LIREDC supports place-making and is encouraging mixed-use development near transportation hubs and the transformation of former big box stores/malls to mixed-use places. The LIREDC is supporting mixed-use and affordable housing with funds for improved sewers in the 2018 DRI community of Central Islip and other downtown areas. Potential revitalization projects in Baldwin in the Town of Hempstead will be identified in Round Four of the DRI. The LIREDC recognizes the need to address a range of job opportunities, such as agritourism and jobs associated with offshore wind power. A new work group will seek opportunities to develop a supply chain to support the construction, installation and operation of offshore wind projects, while other regional leaders will work with labor to prepare the workforce for wind industry-related careers.
- The **Mohawk Valley Regional Economic Development Council (MVREDC)** is encouraging placemaking investments and daycare centers in downtowns to attract and retain a young and growing workforce. Providing transportation alternatives for the

workforce is on the front burner, including efforts to bring jobs closer to where people live, provide a more walkable environment with pedestrian trails and bike paths, develop sites on bus routes, invest in Centro stations, and invest in downtown centers. More than 500 market rate and affordable housing units are planned or under construction in community centers. The 2019 DRI community of Utica also proposed a people-centric placemaking approach to leverage DRI investments. The region is taking a holistic approach to economic development and workforce development. For example, to develop a workforce for food systems MVREDC stressed creating a network of colleges serving rural areas to identify pathways to age-related jobs and working with middle schools using mobile classrooms. The MVREDC is relating STEM to agriculture, has the only PTECH agriculture program in the state, and is working with local schools to realign local curricula to prepare students for future jobs, including those in agriculture. To address a recurring concern over the lack of workers appropriate for open jobs, colleges are providing credit for apprenticeship programs and offering micro credentials that support middle-skills jobs in advanced manufacturing. In 2017 more than 100 advanced manufacturing jobs were added with wages 28% higher than the regional average wage.

- The **Southern Tier Regional Economic Development Council (STREDC)** is clearly committed to the strategies in its winning Upstate Revitalization Initiative plan, making large investments into high profile anchor projects in Binghamton, Johnson City and Endicott and using the CFA process to support jobs in manufacturing and agriculture, the region's downtowns, and drivers of innovation. \$1.5 billion in private funds have been leveraged for projects throughout the region for a total investment of over \$1.8 billion and the creation/retention of more than 25,000 jobs. The STREDC seeks to make greater Binghamton a destination for talent and has broken a long trend of work force decline with an increase in both the numbers of people in the labor force and the number employed in 2018. It continues to strengthen its entrepreneurial ecosystem through innovation hot spots and business incubators. The region has experienced great growth in attracting venture capital funding, and it continues to have positive job growth in key sectors such as advanced manufacturing, transportation equipment manufacturing, food processing, and healthcare. In the past year, construction began on the new Lake Erie College of Osteopathic Medicine in Elmira. STREDC is working to increase its market share of the food and agriculture industry by addressing workforce and growing season challenges. This year it joined with two other regions to launch Grow-NY, a food and agricultural business competition to advance tech and innovation, receiving nearly 200 applications for prizes for new businesses. Hornell was selected as the region's fourth round DRI community.

Five regions should receive a share of \$50 million in ESD Capital Grants to help attract and grow business in their regions. The following regions are designated as Regional Awardees: **Finger Lakes, Mid-Hudson, New York City, North Country, and Western NY.**

- The **Finger Lakes Regional Economic Development Council (FLREDC)** is maintaining its momentum with its clear focus on reducing poverty, growing jobs, increasing regional

wealth, and driving private sector investment. The region also established new priority areas based on its current strengths and opportunities, such as growing incumbent firms, proactive outreach to targeted clusters, development of a regional brand, focusing on immediate and long-term talent needs, and investment in the urban core. Two new key industries were identified - Healthcare & Life Sciences and Software & Internet Technology - and support continues for the key cluster of Optics/Photonics/Imaging through industry attraction and the \$10 million Luminare NY accelerator program. Investments from the Upstate Revitalization Initiative like AIM Photonics and ROC the Riverway are facilitating an ecosystem of economic development and public-private partnerships, and Eastman Business Park is gaining vibrancy as a place to work, live, learn, and play. Through the DRI, the FLREDC is supporting placemaking efforts outside of Rochester, such as in the DRI community of Seneca Falls. Efforts to attract and retain young people to the region have been successful, in part due to the attraction of vital, dense, and culture-and entertainment-rich urban areas. The challenges of poverty and environmental justice are being addressed through a comprehensive approach led by the Rochester-Monroe Anti-Poverty Initiative which engages institutions large and small to work together on multiple issues, including education, healthcare, transit, child care and more.

- The **Mid-Hudson Regional Economic Development Council (MHREDC)** is building on its success by encouraging existing businesses to grow creating new jobs and an environment that brings in new businesses to the region. Several incubation programs are contributing to the future pipeline of talent as evidenced through the growth of regional cluster jobs which support the region's broader strategy of WORK and PLAY. MHREDC has adjusted its LIVE initiative to include retaining and attracting residents to the region, which is complemented by efforts to strengthen the region's identity as a premier tourist destination. Efforts have focused on increasing visitor spending and stimulating growth across related industries (food/beverage, accommodations, arts and recreation). Peekskill's selection as a DRI community will allow the city to link existing community assets and increase offerings in tourism, the arts, media, and light manufacturing. Regional strategies have evolved to include support for the manufacture of local products like grape juice and cider, and the expansion of the film and television production industry. MHREDC has developed strategies to address long-term unemployed in the healthcare field, recruiting people to re-enter the workforce through basic skills training. MHREDC also identified childcare projects targeted around extended hours for the hospitality industry and is currently working with corporate park owners and other major employers to identify locations for childcare facilities convenient to multiple employers.
- The **New York City Regional Economic Development Council (NYCREDC)** is focused on long-term planning to retain young people and support the economic growth of underserved populations and all neighborhoods across New York City. Priority projects receiving NYCREDC support must indicate long-term economic sustainability and projections for economic growth in terms of job creation, investment, and community benefits. Unemployment is at an all-time low of 4.2%, but it does not account for people

who stopped looking for jobs or who are underemployed. Multiple efforts target inclusion of various special populations in the workforce, such as high-risk court-involved youth, veterans, underemployed women, and low-income girls and women. City-wide pre-K for all 4-year-olds and care for 3-year-olds in high-need school districts helps parents return to the workforce, but gaps remain that the NYCREDC recommends for further study. There has been an influx of pharmaceutical, healthcare, and bio-IT companies to the region, and NYCREDC supports both new projects in its key cluster of Life Sciences, as well as upgrades and expansion of previously supported life sciences projects like the BioLabs@NYU Langone incubator which provides startups with collaborative space, research equipment, and business support. Support is also provided for small and mid-size local manufacturers and artisans at the Greenpoint Manufacturing and Design Center where average salaries are \$51,000. To connect youth to tech jobs, the NYCREDC described an approach that would begin preparing students early in the education process, train teachers to overcome their own technology skill gaps, and expand use of community colleges.

- The **North Country Regional Economic Development Council (NCREDC)** identified several priorities for 2019, including building a regional identity, encouraging wise use of outdoor recreational assets, addressing the impacts of extreme weather on the tourism and agriculture industry, unlocking the economic potential of Fort Drum soldiers transitioning out of the Army, and seeking reliable cellular service. It is working successfully to implement a 2018 goal of hosting international sporting events, supported by investments in lodging and tourism facilities, such as the \$17 million Saranac Lake Resort, a children's museum in Potsdam, the region's 2019 DRI community. The NCREDC continues support for the Transportation Equipment cluster, working with Canadian and Norwegian industries that have invested in projects like a second Norsk Titanium facility that will open early in 2020. Fostering relationships with Canadian industries have bolstered job growth, exports, and diversified the types of manufacturing in the region. Agriculture is an important sector of the regional economy and is being supported by investment in high-tech year-round food production, such as expanded greenhouse space and robotic technology at Agbotics. The region's young adult population remained steady, but labor force numbers are dropped 3.6 percent from 2016-2017. To tackle that issue the NCREDC is taking multi-faceted approaches which include co-working facilities and business incubators to aid small businesses and attract entrepreneurs to the region, job training for low-income residents, new programs at regional colleges, and identification of solutions to childcare issues.
- The **Western NY Regional Economic Development Council (WNYREDC)** continues its focus on creating job opportunities and building the quality of life that will attract and retain young adults. With unemployment at the lowest since 1990, the region is faced with the challenge of ensuring employers have access to talent to fill job openings and grow businesses. Programs that showcase training in the region include the Alfred State College Burgard Advanced Manufacturing Program that prepares high school students for a career in advanced manufacturing, Gerard Place on Buffalo's East Side where students receive both vocational and life skills training, and Buffalo Manufacturing Works in the Northland

Corridor which has secured more than \$1 million in federal funding through global partnership models with NASA, MTC of the UK, NAMIC in Singapore, and others. REDC has made the East Side Corridor a priority to improve quality of life in Buffalo. WNYREDC has invested both CFA projects and Buffalo Billion funds in multiple projects to help provide housing, infrastructure, and assets to help build the community. Investments in smart growth have resulted in brownfield remediation, preservation of agricultural land and expansion of cropland; and protection of waterfront. WNYREDC is implementing a strategy to increase tourism and extend visitor stays, supporting tourism projects like the Aquarium of Niagara and the National Comedy Center in Jamestown. DRI funds for 2019 invested in the Niagara Fall's Bridge District will build on recent state investments in the aquarium and train station, as well as commitments to remove the parkway along the along the Niagara Gorge Corridor.

Conclusion

In each of the regions, the Assessment Team was impressed by the continued dedication of the Regional Council members and their selection of strategic and realistic projects. We were also impressed by the work group volunteers, and staff of the Regional Empire State Development offices who serve the Regional Councils. We continue to believe that the REDC process is a recipe for success, bringing together the key ingredients of economic development, academic advancement of new ideas and products, and development of a workforce across all age groups and socioeconomic strata. While we may only recommend five regions as top performers, we believe all of the regions are winners. We extend our thanks and our congratulations to all Region Council members for the outstanding work they are doing to strengthen New York's economy.

New York City Regional Economic Development Council 2019 Annual Report Assessment

I. Performance

a. Impact on job creation and retention

Strengths

- Since 2011, projects funded through the CFA process in NYC have led to the creation of over 17,000 jobs and the retention of over 19,000 jobs
- Unemployment is at a historic low of 4.2 percent, though the rate does not reflect the 186,000 people who are no longer looking for work or who are involuntarily working part-time.
- The private sector added 80,000 jobs in 2018, an increase for the 8th consecutive year.
- Since 2011, jobs in technology-related industries increased 53 percent.

Weaknesses

- The region lacks workers with the skills needed to fill open jobs.

b. Business growth and leverage of private sector investments

Strengths

- From 2011 – 2018, venture capital investments increased by 386 percent. Since 2015 New York City-based life sciences companies have raised over \$650 million in venture funding.
- From 2011 – 2018, the number of private establishments grew 12.2 percent, as compared to a state growth of 8.8 percent.

Weaknesses

- None noted.

c. Economic activity as a result of regional strategies

Strengths

- Past projects supported by the NYCREDC are providing the environment for growth and innovation. For example, the Greenpoint Manufacturing and Design Center added 800 new jobs across all tenants and the Smart Cities Innovation Center at the Brooklyn Navy Yard now houses 18 companies that test technologies such as autonomous vehicle mapping and infrastructure maintenance robotics.
- As part of Global NY, Worldwide Flight Services signed a 15-year lease on a foot cargo terminal at JFK Airport, and the ESD Global NY Division conducted trade missions to Mexico and Israel in 2019, which included a NYC international marketing and trade firm.

Weaknesses

- None noted.

II. Progress

a. Implementation of regional strategies

Strengths

- Several transportation upgrades were made to the Brooklyn Navy Yard, including providing more buses, and the addition of shuttles and a ferry service. The NYCREDC consistently identifies Brooklyn Navy Yard projects as priorities because of their alignment with a workforce development strategy and the large number of jobs produced there.
- NYCREDC continues support for the development of affordable housing and mixed-use properties throughout NYC. In 2018, the city announced a deal for a 100% affordable housing development with ground floor retail, open space, and a school in Willets Point, Queens.
- The NYCREDC invests in past priority projects for continued expansion or new projects. For example, the BioLabs@NYU Langone incubator renovations received funding in CFA Rounds V and VII. Renovations were completed in March 2019. BioLabs@NYU Langone and Harlem Biospace have supported the growth of 75 new life sciences startup companies.

Weaknesses

- None noted.

b. Execution of strategies that address emerging state and regional challenges and opportunities

Strengths

- There has been an increase in funding for the life sciences and leased space for the cluster, including a 17,000 square foot increase between 2017 and 2018. There is even a new internship program for college students with majors in science or management tracks.
- The NYCREDC continues to advocate for veterans' groups and support increased awareness of workforce training and business incentive opportunities. The SUNY Maritime College Seamanship Training Center will assist veterans with the transition to the maritime industry and expand training for related public sector careers. The project, awarded a \$600,000 ESD capital grant, began in June of 2019 and will be completed by December 2020.
- The NYCREDC created an Environmental Justice Workgroup that has developed an outline to gather stakeholder input, inventory existing training program for the green economy, and identify communities impacted by economic and environmental justice issues.

Weaknesses

- None noted.

c. Advancement of prior round priority projects

Strengths

- Exalt's opened its new facility in to lower Manhattan, allowing it to increase its service capacity to 1,000 youth participants annually. Exalt provides services to court-involved youth.
- Opportunity Zone projects continue to move forward, including the Hunter's Point South mixed-use affordable housing development in Long Island City. To date, 924 housing units are completed, of which 619 are permanently affordable.
- Phase One renovations of the BioLabs@NYU Langone incubator were completed in March 2019.
- Redevelopment of Victoria Theater is underway, thanks to an ESD Capital Grant and other funding.

Weaknesses

- None noted.

III. Planning

a. Ability to take the next steps in growing the regional economy

Strengths

- The number of Science, Technology, Engineering & Math (STEM) graduates increased almost 60% since 2011, from around 14,000 students per year to 22,000.
- The NYC Tech Sector share of jobs is higher than the state share in the last 6 years. Tech employment is growing at a faster rate regionally than across the State.

Weaknesses

- Skills gaps for entry and mid-level employment in the private sector were identified.
- Though both the public high school graduation rate and the college readiness rate increased between 2011 and 2018, less than half of all high school students are prepared for college.
- Due to federal policies, net immigration to the State dropped 21% in the past two years, with significant impact to the NYC region, whose economy largely depends on immigrants.
- The region is home to 56 percent of the state's population who live in poverty.
- New York City currently offers free pre-K for all 4-year-olds, and now offers a program for 3-year-olds in high-need school districts. An unintended consequence of the 3-K program expansion has been that many child care providers are shifting to caring for older children because infant and toddler care is more expensive to provide, leaving a significant gap in childcare slots for younger children.

b. Collaboration with local governments

Strengths

- NYSREDC invited the NYC Economic Development Corporation to participate in the environmental justice and economic development work groups.

Weaknesses

- There was no mention of progress from the previous workgroups that included local officials.

IV. Projects

a. Identification of projects to advance state and regional priorities

Strengths

- NYCREDC supported a major project to advance tourism the creation of the Universal Hip Hop Museum in the Bronx.
- NYCREDC supported manufacturing through continued efforts of the Greenpoint Manufacturing and Design Center, focused this year on redevelopment of a facility in the Brownsville section of Brooklyn; and creation of high-quality manufacturing jobs at the Brooklyn Army Terminal.

- The NYCREDC supported several projects with childcare components such as the modernization of the Forest Hills Community Center to provide additional space for programs such as childcare programming.
- Projects that directly advance technology and life sciences were supported, such as the New Lab Building 127 in the Brooklyn Navy Yard which will further expand a technology hub.

Weaknesses

- Few priority projects were offered to support expansion of the life sciences sector.

b. Identification of projects in the region that would revitalize downtowns needs

Strengths

- Along with improvements that will be funded by the Downtown Revitalization Initiative, New York City will invest an additional \$31.2 million in transit and open space upgrades to downtown Staten Island as part of the Bay Street Corridor Neighborhood Plan.

Weakness

- None noted.

V. Participation

a. Engagement of the public and other stakeholders in the Regional Council process

Strengths

- Membership on the workgroups represents a diverse group of community-based organizations, businesses, and government agencies. It is unclear some of the previous workgroups identified continue to meet (i.e., Life Sciences, Veterans, and Workforce Development).
- A Workforce Development Initiative meeting was held at the NY Genome Center in August 2019 jointly hosted by the NYCREDC, Workforce Development Institute, NYC Employment and Training Coalition, and New York Association of Training and Employment Professionals.

Weaknesses

- Outside of CFA information sessions, engagement continues to focus on other governmental agencies or workforce-related stakeholders as opposed to the general public.

b. Regional unity and support of the progress report

Strengths

- The REDC worked with each borough president to solicit applications for the Downtown Revitalization Initiative.
- Projects are distributed across the boroughs.

Weaknesses

- None noted.

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
89367	New York City	Arts	Arts ACFIP	97 Orchard Street Preservation Project	Lower East Side Tenement Museum	74.07	15	89.07	\$100,000	Awarded	
93249	New York City	Arts	Arts ACFIP	Special Exhibition Gallery	The Hispanic Society of America	67.41	20	87.41	\$145,000	Awarded	
83207	New York City	Arts	Arts ACFIP	Phase 2 Renovations	LaMaMa Experimental Theater	71.96	15	86.96	\$145,000	Awarded	
92142	New York City	Arts	Arts ACFIP	Elevator Replacement for Access to Facility	Alliance of Resident TheatresNew York	67.56	10	77.56	\$0	Not-Awarded	
93155	New York City	Arts	Arts ACFIP	Samuel J. Friedman Theatre Renovation	Manhattan Theatre Club	67.41	10	77.41	\$0	Not-Awarded	
91774	New York City	Arts	Arts ACFIP	Vivian Beaumont Theater HVAC Units Replacement	The Vivian Beaumont Theater Inc	65.78	10	75.78	\$0	Not-Awarded	
93462	New York City	Arts	Arts ACFIP	American Airlines Theatre - Seat Replacement	Roundabout Theatre Company	64.76	10	74.76	\$0	Not-Awarded	Cesar Claro
89572	New York City	Arts	Arts ACFIP	Capital ExpansionRenovation Project	LeslieLohman Museum of Gay and Lesbian Art	59.33	15	74.33	\$0	Not-Awarded	
91345	New York City	Arts	Arts ACFIP	Capital Improvement	York Theatre Company	62.72	10	72.72	\$0	Not-Awarded	
90903	New York City	Arts	Arts ACFIP	Pratt Institute - NYSCA Capital Request - Capital Request	Pratt Institute	57.48	15	72.48	\$0	Not-Awarded	
94596	New York City	Arts	Arts ACFIP	Accessibility Ramp	Children's Museum of the Arts	61.38	10	71.38	\$0	Not-Awarded	
94751	New York City	Arts	Arts ACFIP	Theater Equipment	Artists Space	59.26	10	69.26	\$0	Not-Awarded	
94007	New York City	Arts	Arts ACFIP	Investment in Public Spaces: Renovation of The Public Theater's Martinson and Shiva Theaters	New York Shakespeare Festival	52.74	15	67.74	\$0	Not-Awarded	
92601	New York City	Arts	Arts ACFIP	Art Gallery and Public Reception Renovation	National Arts Club	41.48	10	51.48	\$0	Not-Awarded	
92117	New York City	Arts	Arts AIA	Latin American Photo Fest	The Bronx Documentary Center	72.89	20	92.89	\$100,000	Awarded	Steve Hindy
87513	New York City	Arts	Arts AIA	We the People	TheatreworksUSA Corp	60.44	15	75.44	\$100,000	Awarded	
95019	New York City	Arts	Arts AIA	The Open Orchard on Governors Island	The Trust for Governors Island	72.89	0	72.89	\$0	Not-Awarded	Wellington Chen
94017	New York City	Arts	Arts AIA	Public Works - AS YOU LIKE IT	New York Shakespeare Festival	66.67	5	71.67	\$0	Not-Awarded	
93415	New York City	Arts	Arts AIA	Jamaica Downtown Jazz Festival & JamaicaFlux 2020	Jamaica Center for Arts and Learning	38.22	15	53.22	\$0	Not-Awarded	
94884	New York City	Arts	Arts AIA	NYC International Puppet Fringe Festival	Society of the Educational Arts Inc	44.44	0	44.44	\$0	Not-Awarded	
91641	New York City	Arts	Arts WFP MYC	Workforce Training and Development Programs	Young Men's and Young Women's Hebrew Association dba 92nd Street Y	74.67	20	94.67	\$60,000	Awarded	
92416	New York City	Arts	Arts WFP MYC	Workforce Training and Development Programs	Brooklyn Academy of Music (BAM)	79.26	15	94.26	\$60,000	Awarded	Doug Steiner
93316	New York City	Arts	Arts WFP MYC	Workforce Training and Development Programs	The New 42nd Street Inc.	71.70	10	81.70	\$60,000	Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
91460	New York City	Arts	Arts WFP MYC	Workforce Training and Development Programs	Design Trust for Public Space	65.93	15	80.93	\$58,750	Awarded	
92692	New York City	Arts	Arts WFP MYC	Workforce Training and Development Programs	Dance Works, Inc. dba Pentacle	69.63	10	79.63	\$42,500	Awarded	
94269	New York City	Arts	Arts WFP MYC	Workforce Training and Development Programs	Clubbed Thumb, Inc.	63.70	10	73.70	\$50,000	Awarded	
92042	New York City	Arts	Arts WFP MYC	Jewish Museum Art Workforce Fellowship	The Jewish Museum	62.81	5	67.81	\$0	Not-Awarded	
93961	New York City	Arts	Arts WFP MYC	Arts Workforce Fellowship	The Possibility Project	62.81	5	67.81	\$0	Not-Awarded	
91358	New York City	Arts	Arts WFP MYC	REDC	BRIC	54.81	10	64.81	\$0	Not-Awarded	Doug Steiner
94636	New York City	Arts	Arts WFP MYC	Arts Workforce Fellowships	Mabou Mines Development Foundation	51.85	10	61.85	\$0	Not-Awarded	
93440	New York City	Arts	Arts WFP MYC	NYC SALT Creative Visual Arts Fellowship Program	NYC SALT	55.11	5	60.11	\$0	Not-Awarded	
79787	New York City	Arts	Arts WFP MYC	Workforce Training and Development Expansion	Ensemble Studio Theatre	43.70	15	58.70	\$0	Not-Awarded	
93713	New York City	Arts	Arts WFP MYC	BCT Fellowship Program	BCT Brooklyn Childrens Theatre	47.41	10	57.41	\$0	Not-Awarded	
94765	New York City	Arts	Arts WFP MYC	MAD Career Ladder	Museum of Arts and Design	34.81	15	49.81	\$0	Not-Awarded	
91681	New York City	Arts	Arts WFP MYC	A Public Space Editorial Fellowship	A Public Space Literary Projects Inc	37.78	10	47.78	\$0	Not-Awarded	
92143	New York City	Arts	Arts WFP MYC	Maspeth Arts Welding Fellowship	Queens Council on the Arts	18.96	20	38.96	\$0	Not-Awarded	
94438	New York City	Arts	Arts WFP MYC	Arts Workforce Fellowships - Voices of Ascension 2020	Voices of Ascension	38.52	0	38.52	\$0	Not-Awarded	
92560	New York City	Arts	Arts WFP MYC	NYSCA Art Fellowships	National Arts Club	22.96	10	32.96	\$0	Not-Awarded	
82475	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Apollo Theater Foundation Inc.	75.56	20	95.56	\$45,000	Awarded	Faith Corbett
89711	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Ars Nova Theater I, Inc. dba Ars Nova	74.07	15	89.07	\$45,000	Awarded	
93632	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Roundabout Theatre Company	71.11	15	86.11	\$45,000	Awarded	Cesar Claro
89784	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	City Lore	70.52	15	85.52	\$18,000	Awarded	
94010	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Rosie's Theater Kids	69.33	15	84.33	\$32,500	Awarded	
92103	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Queens Museum of Art	73.48	10	83.48	\$45,000	Awarded	
92822	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Hook Arts Media	68.15	15	83.15	\$30,000	Awarded	
92705	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Storyville Center for the Spoken Word	67.41	15	82.41	\$17,000	Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
93594	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	New York City Center	65.19	15	80.19	\$37,500	Awarded	
94594	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Roulette Intermedium, Inc.	67.56	10	77.56	\$37,500	Awarded	
93751	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Atlantic Theater Company	67.41	10	77.41	\$32,500	Awarded	
92563	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Young People's Chorus of New York City	62.22	15	77.22	\$45,000	Awarded	
91554	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	New York Foundation for the Arts	64.44	10	74.44	\$45,000	Awarded	
89485	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	New York Theatre Workshop	59.26	15	74.26	\$45,000	Awarded	
91733	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Ugly Duckling Presse, Ltd	60.00	10	70.00	\$22,500	Awarded	
94349	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Brooklyn Youth Chorus Academy Inc.	59.26	10	69.26	\$25,000	Awarded	
93050	New York City	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Opening Act	57.48	10	67.48	\$37,500	Awarded	
91634	New York City	Arts	Arts WFP OYRS	Theatre Management Internship Program	wwwmanhattantheatreclubcom	53.33	10	63.33	\$0	Not-Awarded	
94797	New York City	Arts	Arts WFP OYRS	REDC Renewal for 2020	The Play Company	48.15	15	63.15	\$0	Not-Awarded	
93005	New York City	Arts	Arts WFP OYRS	The Bushwick Starr 2020 Arts Workforce Fellowships	The Bushwick Starr	46.81	10	56.81	\$0	Not-Awarded	
93015	New York City	Arts	Arts WFP OYRS	Fellowship for Arts Managers from Diverse Backgrounds	Orpheus Chamber Orchestra	45.63	10	55.63	\$0	Not-Awarded	
92113	New York City	Arts	Arts WFP OYRS	Arts Workforce Fellowships at The New Group	The New Group	49.63	5	54.63	\$0	Not-Awarded	
93232	New York City	Arts	Arts WFP OYRS	Equity Fellowship Program	American Symphony Orchestra League	40.74	10	50.74	\$0	Not-Awarded	
92755	New York City	Arts	Arts WFP OYRS	MCC Theater Stage Management Apprenticeship Renewal	Manhattan Class Company	37.78	10	47.78	\$0	Not-Awarded	
94238	New York City	Arts	Arts WFP OYRS	Apprenticeship Program	Theatre Development Fund, Inc.	36.30	5	41.30	\$0	Not-Awarded	
93094	New York City	Arts	Arts WFP OYRS	Creative Entrepreneurs	Saratoga International Theater Institute	13.33	10	23.33	\$0	Not-Awarded	
90323	New York City	Arts	Arts WIP MYC	Workforce Expansion	Lewis Howard Latimer Fund, Inc. dba Lewis Latimer House Museum	77.04	15	92.04	\$22,000	Awarded	
93968	New York City	Arts	Arts WIP MYC	Workforce Expansion	Flushing Council on Culture and the Arts Inc.	70.52	20	90.52	\$29,000	Awarded	
92207	New York City	Arts	Arts WIP MYC	Workforce Expansion	Drama Club, Inc.	79.26	10	89.26	\$33,750	Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
94567	New York City	Arts	Arts WIP MYC	Workforce Expansion	Aaron Davis Hall Inc. dba Harlem Stage	74.07	15	89.07	\$56,250	Awarded	
89402	New York City	Arts	Arts WIP MYC	Workforce Expansion	Opportunity Music Project Foundation Inc.	73.33	15	88.33	\$32,650	Awarded	
92210	New York City	Arts	Arts WIP MYC	Workforce Expansion	Fiji Theatre Company, Inc. dba Ping Chong + Company	72.30	15	87.30	\$56,250	Awarded	
92619	New York City	Arts	Arts WIP MYC	Workforce Expansion	Home for Contemporary Theatre and Art Ltd dba HERE	76.30	10	86.30	\$21,400	Awarded	
87471	New York City	Arts	Arts WIP MYC	Workforce Expansion	Poets House	74.07	10	84.07	\$56,250	Awarded	
94820	New York City	Arts	Arts WIP MYC	Workforce Expansion	Pregones Puerto Rican Traveling Theater Inc	72.89	10	82.89	\$50,000	Awarded	
89730	New York City	Arts	Arts WIP MYC	Workforce Expansion	Girls Write Now	61.04	20	81.04	\$56,250	Awarded	
89287	New York City	Arts	Arts WIP MYC	Workforce Expansion	Kundiman	65.93	15	80.93	\$35,500	Awarded	
93862	New York City	Arts	Arts WIP MYC	Workforce Expansion	Josephine Herrick Project, Inc.	60.74	20	80.74	\$44,300	Awarded	
92644	New York City	Arts	Arts WIP MYC	Workforce Expansion	Houses on the Moon Theater Company dba Houses on the Moon	70.37	10	80.37	\$22,000	Awarded	
93645	New York City	Arts	Arts WIP MYC	Workforce Expansion	People's Theatre Project	75.26	5	80.26	\$30,000	Awarded	
92842	New York City	Arts	Arts WIP MYC	Workforce Expansion	New Art Publications dba BOMB Magazine	68.89	10	78.89	\$40,000	Awarded	
89456	New York City	Arts	Arts WIP MYC	Workforce Expansion	Friends of Alice Austen House	63.41	15	78.41	\$31,050	Awarded	
94873	New York City	Arts	Arts WIP MYC	Workforce Expansion	Artists Space	68.15	10	78.15	\$25,000	Awarded	
94145	New York City	Arts	Arts WIP MYC	Workforce Expansion	Kings Majestic Corp dba 651ARTS	72.59	5	77.59	\$40,000	Awarded	
93263	New York City	Arts	Arts WIP MYC	Workforce Expansion	Firelight Media Inc.	62.22	15	77.22	\$56,250	Awarded	
89415	New York City	Arts	Arts WIP MYC	Workforce Expansion	Spanish Dance Arts Company Inc. dba Flamenco Vivo	61.73	15	76.73	\$29,000	Awarded	
94426	New York City	Arts	Arts WIP MYC	Workforce Expansion	King Manor Association of Long Island	66.67	10	76.67	\$28,000	Awarded	
94510	New York City	Arts	Arts WIP MYC	Workforce Expansion	Soho Repertory Theatre Inc.	75.85	0	75.85	\$49,650	Awarded	
91686	New York City	Arts	Arts WIP MYC	Workforce Expansion	The Wooster Group	60.74	15	75.74	\$39,150	Awarded	
91227	New York City	Arts	Arts WIP MYC	Workforce Expansion	JACK Music, Inc. dba Jack Quartet	65.19	10	75.19	\$45,000	Awarded	
91810	New York City	Arts	Arts WIP MYC	Workforce Expansion	Page Seventy-Three Productions, Inc. dba Page 73	64.00	10	74.00	\$22,500	Awarded	
94857	New York City	Arts	Arts WIP MYC	Workforce Expansion	Groundswell Community Mural Project, Inc.	63.41	10	73.41	\$22,500	Awarded	
93983	New York City	Arts	Arts WIP MYC	Workforce Expansion	UnionDocs	68.15	5	73.15	\$49,650	Awarded	
91773	New York City	Arts	Arts WIP MYC	Workforce Expansion	n+1 Foundation	62.96	10	72.96	\$49,650	Awarded	
94509	New York City	Arts	Arts WIP MYC	Workforce Expansion	Red Bull Theater Inc.	66.96	5	71.96	\$49,650	Awarded	
93955	New York City	Arts	Arts WIP MYC	Workforce Expansion	Gina Gibney Dance Inc.	66.96	5	71.96	\$27,000	Awarded	
94592	New York City	Arts	Arts WIP MYC	Workforce Expansion	Beam Center	61.04	10	71.04	\$49,650	Awarded	
94226	New York City	Arts	Arts WIP MYC	Workforce Expansion	Asian American Arts Alliance	65.78	5	70.78	\$35,950	Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
93549	New York City	Arts	Arts WIP MYC	Workforce Expansion	The Council on the Arts and Humanities for Staten Island Inc.	60.74	10	70.74	\$20,000	Awarded	
90424	New York City	Arts	Arts WIP MYC	Workforce Expansion	Live Source Inc.	60.74	10	70.74	\$18,750	Awarded	
89607	New York City	Arts	Arts WIP MYC	Workforce Expansion	The Brooklyn Rail, Inc.	55.70	15	70.70	\$19,850	Awarded	Andrew Kimball
91827	New York City	Arts	Arts WIP MYC	Workforce Expansion	Art Start	60.44	10	70.44	\$49,650	Awarded	
92306	New York City	Arts	Arts WIP MYC	Workforce Expansion	Performance Space 122, Inc. dba Performance Space New York	59.85	10	69.85	\$35,000	Awarded	
94341	New York City	Arts	Arts WIP MYC	Workforce Expansion	Teachers & Writers Collaborative	59.75	10	69.75	\$40,000	Awarded	
87034	New York City	Arts	Arts WIP MYC	Workforce Expansion	Willie Mae Rock Camp for Girls Inc.	54.32	15	69.32	\$20,500	Awarded	
90097	New York City	Arts	Arts WIP MYC	Workforce Expansion	Urban Word NYC	59.26	10	69.26	\$28,000	Awarded	
91513	New York City	Arts	Arts WIP MYC	Workforce Expansion	League of Professional Theatre Women	59.26	10	69.26	\$20,000	Awarded	
93557	New York City	Arts	Arts WIP MYC	Workforce Expansion	The Center for Book Arts Inc.	64.20	5	69.20	\$37,100	Awarded	
92320	New York City	Arts	Arts WIP MYC	Marketing and Development Director Workforce Investment	Electric Lit Inc	58.52	10	68.52	\$0	Not-Awarded	
90812	New York City	Arts	Arts WIP MYC	Workforce Investment FT or PT Employee	Dance Parade Inc	53.33	15	68.33	\$0	Not-Awarded	
93066	New York City	Arts	Arts WIP MYC	Workforce Investment - Expansion of Program Director Position	The Noble Maritime Collection	58.27	10	68.27	\$0	Not-Awarded	Cesar Claro
93129	New York City	Arts	Arts WIP MYC	Business and Operations Manager expansion to General Manager	Jazz Power Initiative	63.21	5	68.21	\$0	Not-Awarded	
92968	New York City	Arts	Arts WIP MYC	Education Manager	Bloomingdale School of Music	58.07	10	68.07	\$0	Not-Awarded	
93058	New York City	Arts	Arts WIP MYC	Workforce Investment	Games for Change	58.07	10	68.07	\$0	Not-Awarded	
93839	New York City	Arts	Arts WIP MYC	52Project Workforce Development	The 52nd Street Project, Inc.	62.72	5	67.72	\$0	Not-Awarded	
83368	New York City	Arts	Arts WIP MYC	SI Visitor Services and Community Engagement	Swiss Institute	56.30	10	66.30	\$0	Not-Awarded	
91832	New York City	Arts	Arts WIP MYC	NYSCA REDC	Tectonic Theater Project	56.30	10	66.30	\$0	Not-Awarded	
92984	New York City	Arts	Arts WIP MYC	Workforce Investment for Development Support	Exploring the Metropolis Inc	56.30	10	66.30	\$0	Not-Awarded	
94685	New York City	Arts	Arts WIP MYC	REDC Workforce Grant	Brooklyn Ballet	56.30	10	66.30	\$0	Not-Awarded	
90518	New York City	Arts	Arts WIP MYC	Workforce Investment	Alpha Workshops	50.37	15	65.37	\$0	Not-Awarded	
92083	New York City	Arts	Arts WIP MYC	FY20 Workforce Investment	The Field	55.31	10	65.31	\$0	Not-Awarded	
92838	New York City	Arts	Arts WIP MYC	New Director of Development and Finance Position	Flux Factory	55.11	10	65.11	\$0	Not-Awarded	
93710	New York City	Arts	Arts WIP MYC	REDC Position 1	Wyckoff House Museum	60.00	5	65.00	\$0	Not-Awarded	
92845	New York City	Arts	Arts WIP MYC	Workforce Investment: Strategic Development Manager	LEIMAY (CAVE Organization, Inc.)	54.81	10	64.81	\$0	Not-Awarded	
94425	New York City	Arts	Arts WIP MYC	The Tank - Technical Director	The Tank, Ltd.	54.81	10	64.81	\$0	Not-Awarded	
93530	New York City	Arts	Arts WIP MYC	TONYC Program Coordinator and Office Assistants Project	Theatre of the Oppressed NYC	59.75	5	64.75	\$0	Not-Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
89759	New York City	Arts	Arts WIP MYC	Workforce Investment	Latsky Dance Inc	49.63	15	64.63	\$0	Not-Awarded	
91286	New York City	Arts	Arts WIP MYC	Workforce Investment	Chashama	54.52	10	64.52	\$0	Not-Awarded	Sheena Wright
92418	New York City	Arts	Arts WIP MYC	The Jazz Gallery Development Manager	The Jazz Gallery	54.32	10	64.32	\$0	Not-Awarded	
89394	New York City	Arts	Arts WIP MYC	Workforce Investment	Gallim Dance	49.19	15	64.19	\$0	Not-Awarded	
92005	New York City	Arts	Arts WIP MYC	Billie Holiday 2019	Billie Holiday Theatre Inc	53.93	10	63.93	\$0	Not-Awarded	
90273	New York City	Arts	Arts WIP MYC	Workforce Investment	IATI Theater	53.33	10	63.33	\$0	Not-Awarded	
92119	New York City	Arts	Arts WIP MYC	Workforce Development	The New Festival Inc dba NewFest	53.33	10	63.33	\$0	Not-Awarded	
92919	New York City	Arts	Arts WIP MYC	ORGANIZATIONAL CAPACITY BUILDING	Cave Canem Foundation Inc	53.33	10	63.33	\$0	Not-Awarded	
92995	New York City	Arts	Arts WIP MYC	Development Director	Lotus Fine Arts Productions Inc.	53.33	10	63.33	\$0	Not-Awarded	
93009	New York City	Arts	Arts WIP MYC	Capacity Building	Jack Arts Inc	53.33	10	63.33	\$0	Not-Awarded	
93401	New York City	Arts	Arts WIP MYC	Council on the Arts - Workforce Investment (Round 9)	A.I.R. Gallery	53.33	10	63.33	\$0	Not-Awarded	
93424	New York City	Arts	Arts WIP MYC	Keen Co REDC FY2020	Keen Theater Company Inc	53.33	10	63.33	\$0	Not-Awarded	
94650	New York City	Arts	Arts WIP MYC	Full Time Company Manager Position	Dance Entropy Inc	51.11	10	61.11	\$0	Not-Awarded	
94877	New York City	Arts	Arts WIP MYC	Community Outreach and Engagement Manager	Words Without Borders	51.11	10	61.11	\$0	Not-Awarded	
92791	New York City	Arts	Arts WIP MYC	Staff Enhancements: Director of Development Addition	So Percussion	50.96	10	60.96	\$0	Not-Awarded	
94952	New York City	Arts	Arts WIP MYC	Expanding the Executive Director Position to FullTime	Actionplay Inc	50.96	10	60.96	\$0	Not-Awarded	
94814	New York City	Arts	Arts WIP MYC	Workforce Investment	Battery Dance Corporation	55.70	5	60.70	\$0	Not-Awarded	
91762	New York City	Arts	Arts WIP MYC	PMHU NYSCA REDC 2020	Project Music Heals Us Inc	45.04	15	60.04	\$0	Not-Awarded	
92014	New York City	Arts	Arts WIP MYC	Workforce Investment	York Theatre Company, Inc.	54.81	5	59.81	\$0	Not-Awarded	
93538	New York City	Arts	Arts WIP MYC	BPM Emerging Media Initiative	Black Public Media	54.81	5	59.81	\$0	Not-Awarded	
94271	New York City	Arts	Arts WIP MYC	Bronx Opera - Director of Development	The Bronx Opera Company, Inc.	54.81	5	59.81	\$0	Not-Awarded	
93534	New York City	Arts	Arts WIP MYC	Workforce Development Proposal for New Staff Position	Group I Acting Company Inc	52.74	5	57.74	\$0	Not-Awarded	
92655	New York City	Arts	Arts WIP MYC	Workforce Investment Staff Capacity	Arts for Art Inc	47.41	10	57.41	\$0	Not-Awarded	
94215	New York City	Arts	Arts WIP MYC	Communications & Civic Engagement	The Chocolate Factory Theater	52.35	5	57.35	\$0	Not-Awarded	
91905	New York City	Arts	Arts WIP MYC	African Voices Capacity Building	African Voices Communications Inc	46.81	10	56.81	\$0	Not-Awarded	
93531	New York City	Arts	Arts WIP MYC	Urban Stages Regional Economic Development	Playwrights Preview Productions Ltd	51.56	5	56.56	\$0	Not-Awarded	
93006	New York City	Arts	Arts WIP MYC	YANY Cypress Hills Partnership	Young Audiences New York	45.93	10	55.93	\$0	Not-Awarded	

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93542	New York City	Arts	Arts WIP MYC	St. George's Choral Society Artistic Director and Support	St. George's Choral Society Since 1817, Inc.	50.37	5	55.37	\$0	Not-Awarded	
93547	New York City	Arts	Arts WIP MYC	Workforce Investment	Waterwell	50.37	5	55.37	\$0	Not-Awarded	
93764	New York City	Arts	Arts WIP MYC	LP21 Programming Coordinator Position Expansion	Los Pleneros de la 21	49.38	5	54.38	\$0	Not-Awarded	
91590	New York City	Arts	Arts WIP MYC	Blank Forms REDC Application 2019	Blank Forms Inc	43.85	10	53.85	\$0	Not-Awarded	
93282	New York City	Arts	Arts WIP MYC	NYSICA Workforce Grant	Elevator Repair Service Theater	43.70	10	53.70	\$0	Not-Awarded	
90090	New York City	Arts	Arts WIP MYC	Work Force Investment: Employee	New Stage Theatre Company	38.52	15	53.52	\$0	Not-Awarded	
93430	New York City	Arts	Arts WIP MYC	Marketing and Branding Director	The Artist Co-op	41.98	10	51.98	\$0	Not-Awarded	
93929	New York City	Arts	Arts WIP MYC	General Manager	Trusty Sidekick Theater Company	46.91	5	51.91	\$0	Not-Awarded	
94794	New York City	Arts	Arts WIP MYC	Development Director	Thalia Spanish Theatre	50.86	0	50.86	\$0	Not-Awarded	
93609	New York City	Arts	Arts WIP MYC	REDC	Culture Push, Inc.	45.19	5	50.19	\$0	Not-Awarded	
94200	New York City	Arts	Arts WIP MYC	Shandaken Projects	Blue Mountains Projects Inc.	45.04	5	50.04	\$0	Not-Awarded	
92870	New York City	Arts	Arts WIP MYC	REDC - Workforce Investment	En Garde Arts	40.00	10	50.00	\$0	Not-Awarded	
93698	New York City	Arts	Arts WIP MYC	FY2020 Educational Programming	Anne Frank Center USA Inc	39.11	10	49.11	\$0	Not-Awarded	
91557	New York City	Arts	Arts WIP MYC	Heartbeat Opera Managing Director	Heartbeat Opera Ltd	37.93	10	47.93	\$0	Not-Awarded	
93548	New York City	Arts	Arts WIP MYC	Primary Information Workforce Investment	Primary Information	42.67	5	47.67	\$0	Not-Awarded	
90096	New York City	Arts	Arts WIP MYC	HCX Program & Communications Coordinator support	Haiti Cultural Exchange	37.33	10	47.33	\$0	Not-Awarded	
94291	New York City	Arts	Arts WIP MYC	Workforce Investment Application	African Diaspora Film Festival Inc	42.22	5	47.22	\$0	Not-Awarded	
94701	New York City	Arts	Arts WIP MYC	Artistic Director expansion	Spellbound Theatre, Inc.	46.81	0	46.81	\$0	Not-Awarded	
93915	New York City	Arts	Arts WIP MYC	Executive Director - Workforce Investment	Tribeca New Music, Inc.	40.00	5	45.00	\$0	Not-Awarded	
94018	New York City	Arts	Arts WIP MYC	Artistic Director	Temporary Distortion Theater Corp	40.00	5	45.00	\$0	Not-Awarded	
93575	New York City	Arts	Arts WIP MYC	Emerging Museum Professional Fellowship	Dyckman Farmhouse Museum Alliance	39.51	5	44.51	\$0	Not-Awarded	
93987	New York City	Arts	Arts WIP MYC	Experiments in Opera Director of Development and Communications Position	Experiments in Opera	39.26	5	44.26	\$0	Not-Awarded	
90548	New York City	Arts	Arts WIP MYC	General Manager Position	Amas Musical Theatre	33.33	10	43.33	\$0	Not-Awarded	
92713	New York City	Arts	Arts WIP MYC	Executive Director Position	ZviDanceZGD Inc	37.78	5	42.78	\$0	Not-Awarded	
91785	New York City	Arts	Arts WIP MYC	External Relations Manager Hire	IndieSpace	32.59	10	42.59	\$0	Not-Awarded	
94339	New York City	Arts	Arts WIP MYC	Develop	The Workshop Theater	36.54	5	41.54	\$0	Not-Awarded	
94832	New York City	Arts	Arts WIP MYC	REDC Resident Artist Proposal - Big Dance	Big Dance Theater, Inc	39.11	0	39.11	\$0	Not-Awarded	
94574	New York City	Arts	Arts WIP MYC	Workforce Development	YarnWire	37.04	0	37.04	\$0	Not-Awarded	
94465	New York City	Arts	Arts WIP MYC	Workforce Investment: Development Position	Harvestworks, Inc	36.74	0	36.74	\$0	Not-Awarded	
94366	New York City	Arts	Arts WIP MYC	Program Director	Conjunction Arts	25.93	10	35.93	\$0	Not-Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
94711	New York City	Arts	Arts WIP MYC	Development Coordinator	K.S. J.A.M.M. Dance Troupe	34.07	0	34.07	\$0	Not-Awarded	
93838	New York City	Arts	Arts WIP MYC	Lower East Side Dance Research Audio Visual Laboratory	Dynamic Forms Inc	25.68	5	30.68	\$0	Not-Awarded	
93712	New York City	Arts	Arts WIP MYC	Workforce - Executive Producer Position	Spanish Theatre Repertory Company, Ltd	20.74	5	25.74	\$0	Not-Awarded	
92160	New York City	Arts	Arts WIP MYC	Folk Culture Program Director	MindBuilders Creative Arts Center	8.89	10	18.89	\$0	Not-Awarded	
94464	New York City	Arts	Arts WIP MYC	REDC 2020	New Amsterdam Presents Inc	8.89	10	18.89	\$0	Not-Awarded	
92936	New York City	Arts	Arts WIP MYC	One Story 2020 RED-C	One Story, Inc.	8.89	5	13.89	\$0	Not-Awarded	
94336	New York City	Arts	Arts WIP MYC	Workforce Investment	CLMP	8.89	5	13.89	\$0	Not-Awarded	
94838	New York City	Arts	Arts WIP MYC	Executive Director Transition Program	Dancewave Inc	8.89	5	13.89	\$0	Not-Awarded	
94705	New York City	Arts	Arts WIP MYC	New Expansion of the Artistic Coordinator Position	Treehouse Shakers Inc	8.89	0	8.89	\$0	Not-Awarded	
92815	New York City	Arts	Arts WIP OYRS	Workforce Expansion	The Laundromat Project, Inc.	72.59	5	77.59	\$15,000	Awarded	
94700	New York City	Arts	Arts WIP OYRS	Workforce Expansion	Cumbe Center for African and Diaspora Dance	59.26	15	74.26	\$32,500	Awarded	
93416	New York City	Arts	Arts WIP OYRS	Workforce Expansion	CO/LAB Theater Group	63.70	10	73.70	\$25,000	Awarded	
90779	New York City	Arts	Arts WIP OYRS	Workforce Expansion	Orchestrating Dreams	54.81	15	69.81	\$25,000	Awarded	
91974	New York City	Arts	Arts WIP OYRS	Workforce Expansion	Pan Asian Repertory Theatre	59.26	10	69.26	\$15,000	Awarded	
94482	New York City	Arts	Arts WIP OYRS	Workforce Expansion	Target Margin Theater	55.56	10	65.56	\$20,100	Awarded	
94136	New York City	Arts	Arts WIP OYRS	Workforce Expansion	Manhattan Graphics Center	56.30	5	61.30	\$17,300	Awarded	
92116	New York City	Arts	Arts WIP OYRS	Workforce Expansion	Historic House Trust of New York City	51.11	10	61.11	\$18,750	Awarded	
94006	New York City	Arts	Arts WIP OYRS	Workforce Expansion	ID Studio Theater Performance and Research Center Inc	55.56	5	60.56	\$15,000	Awarded	
94454	New York City	Arts	Arts WIP OYRS	Development Associate July 2019	BAAD The Bronx Academy of Arts and Dance	49.63	10	59.63	\$0	Not-Awarded	
93725	New York City	Arts	Arts WIP OYRS	Workforce Investment	Bellevue Literary Press Inc	52.59	5	57.59	\$0	Not-Awarded	
93827	New York City	Arts	Arts WIP OYRS	Renewal of Support for Office Manager Position	African Film Festival	52.35	5	57.35	\$0	Not-Awarded	
94998	New York City	Arts	Arts WIP OYRS	Maintaining An Artistic Director	New York NeoFuturists	46.67	5	51.67	\$0	Not-Awarded	
89880	New York City	DOS	DOS BOA	South Brooklyn BOA	Fifth Avenue Committee, Inc.	60.5	15	75.5	\$300,000	Awarded	
94065	New York City	DOS	DOS BOA	Port Richmond/Mariners Harbor BOA Implementation	Northfield Community LDC	48	20	68	\$0	Not-Awarded	Cesar Claro
90497	New York City	DOS	DOS BOA	Harlem River BOA Planning Ecosystem Waterfront Greenway Park	Bronx Council for Environmental Quality	52	15	67	\$0	Not-Awarded	
89379	New York City	DOS	DOS LWRP	Freshkills Park North Park Construction	City of New York Department of Parks & Recreation	74	15	89	\$827,829	Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
91301	New York City	DOS	DOS LWRP	Harding Park Tidal Wetland Restoration and Public Access Construction	New York City Department of Parks and Recreation	73.5	15	88.5	\$1,062,500	Awarded	
94983	New York City	DOS	DOS LWRP	LWRP-Enhancing Salt Marsh for Sea-Level Rise at Lemon Creek, Staten Island	NYC Parks	75	10	85	\$0	Not-Awarded	
94058	New York City	DOS	DOS LWRP	Manhattan Greenway	NYC Department of Small Business Services	63.5	20	83.5	\$0	Not-Awarded	Vicki Been
90762	New York City	EFC	EFC GIGP	Bronx River Restoration	Bronx River Alliance	58	20	78	\$495,000	Awarded	
93076	New York City	EFC	EFC GIGP	Governors Island Green Stormwater Infrastructure Project	Governors Island Corporation	25	15	40	\$0	Not-Awarded	
91663	New York City	ESD	ESD Grants	Greater Jamaica Development Corporation Industrial Development	Greater Jamaica Development Corporation	78	20	98	\$1,500,000	Awarded	Marcia Keizs
89369	New York City	ESD	ESD Grants	GMDC Brownsville Industrial Center	Greenpoint Manufacturing and Design Center	77	20	97	\$3,160,000	Awarded	
92227	New York City	ESD	ESD Grants	Forest Hills Community Center	Queens Community House	76	20	96	\$1,400,000	Awarded	
94630	New York City	ESD	ESD Grants	New Lab Building 127	New Lab	75	20	95	\$1,000,000	Awarded	
93553	New York City	ESD	ESD Grants	Universal Hip Hop Museum	Universal Hip Hop Museum	72	20	92	\$3,500,000	Awarded	
93243	New York City	ESD	ESD Grants	TARA Biosystems Expansion	TARA Biosystems, Inc.	72	20	92	\$200,000	Awarded	
90018	New York City	ESD	ESD Grants	Friends of the High Line Western Rail Yards	Friends of the High Line, Inc.	70	20	90	\$0	Not-Awarded	
93239	New York City	ESD	ESD Grants	The NYSCF Translational Stem Cell Research Facility	New York Stem Cell Foundation, Inc.	70	20	90	\$0	Not-Awarded	Cheryl Moore
94581	New York City	ESD	ESD Grants	American Museum of Natural History Vivarium	American Museum of Natural History	70	20	90	\$0	Not-Awarded	Cheryl Moore
94823	New York City	ESD	ESD Grants	DGI Bedford Union Armory Computer Lab	Digital Girl Inc	70	20	90	\$0	Not-Awarded	
95059	New York City	ESD	ESD Grants	Governors Island Accelerator	The Trust for Governors Island	70	20	90	\$0	Not-Awarded	Wellington Chen
92663	New York City	ESD	ESD Grants	New-York Historical Society – Annex Project	New York Historical Society	69	20	89	\$0	Not-Awarded	Marcia Keizs
93420	New York City	ESD	ESD Grants	Education and Welcome Center	Green-Wood Historic Fund	69	20	89	\$0	Not-Awarded	
94257	New York City	ESD	ESD Grants	School Settlement New Community Center	St Nicks Alliance	69	20	89	\$0	Not-Awarded	Nick Lugo
92651	New York City	ESD	ESD Grants	IEH Corp	IEH Corp	67	20	87	\$0	Not-Awarded	Kinda Younes
92468	New York City	ESD	ESD Grants	Emerald Isle Immigration Center—Bronx Renovation	Emerald Isle Immigration Center	65	20	85	\$0	Not-Awarded	
92603	New York City	ESD	ESD Grants	Catbird Ecommerce Expansion	Rony Elka Vardi Inc	65	20	85	\$0	Not-Awarded	Kinda Younes
93353	New York City	ESD	ESD Grants	Family Center for Wellbeing and Happiness	The Lower Eastside Girls Club	65	20	85	\$0	Not-Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
90541	New York City	ESD	ESD Grants	Manhattan Theatre Club— Friedman Theatre Renovation	Manhattan Theatre Club	64	15	79	\$0	Not-Awarded	
94563	New York City	ESD	ESD Grants	NYU Robotics Lab	NYU	64	15	79	\$0	Not-Awarded	Cheryl Moore, Vicki Been, Andrew Kimball
93488	New York City	ESD	ESD Grants	Brooklyn Academy of Music Capital	Brooklyn Academy of Music	63	15	78	\$0	Not-Awarded	Doug Steiner
92499	New York City	ESD	ESD Grants	Pratt Research Yard	Pratt Institute	62	15	77	\$0	Not-Awarded	
89612	New York City	ESD	ESD Grants	Anthology Firm Archives Expansion Project	Anthology Film Archives	61	15	76	\$0	Not-Awarded	
92664	New York City	ESD	ESD Grants	Andromeda Community Initiative Training Facility Expansion	Andromeda Community Initiative	61	15	76	\$0	Not-Awarded	
94669	New York City	ESD	ESD Grants	LIU Brooklyn Vivarium	Long Island University	61	15	76	\$0	Not-Awarded	Doug Steiner
91264	New York City	ESD	ESD Grants	Adams Street Library	BROOKLYN PUBLIC LIBRARY	60	15	75	\$0	Not-Awarded	
91276	New York City	ESD	ESD Grants	The Civic Hall Digital Learning Center at Union Square	Civic Hall Labs	60	15	75	\$0	Not-Awarded	
94028	New York City	ESD	ESD Grants	9/11 Tribute Center	911 Tribute Center Inc	59	15	74	\$0	Not-Awarded	
94569	New York City	ESD	ESD Grants	New Irish Arts Center Phase Two	An Claidheamh Soluis, Inc.	64	10	74	\$0	Not-Awarded	
93260	New York City	ESD	ESD Grants	Pursuit Equipment and Phone Booth Project	Pursuit	58	15	73	\$0	Not-Awarded	
91562	New York City	ESD	ESD Grants	CDL Driver Training School	AB-CDL TRAINING LLC	59	10	69	\$0	Not-Awarded	
94975	New York City	ESD	ESD Grants	TREX Group Inc 2019	TREX Group Inc	63	5	68	\$0	Not-Awarded	
92149	New York City	ESD	ESD Grants	Building 131	Brooklyn Navy Yard Development Corporation	57	10	67	\$0	Not-Awarded	Doug Steiner
93008	New York City	ESD	ESD Grants	Reece School Capital Expansion	The Reece School	57	10	67	\$0	Not-Awarded	
94835	New York City	ESD	ESD Grants	South Bronx Restaurant Incubator	Majora Carter Group LLC	52	15	67	\$0	Not-Awarded	Nick Lugo
91635	New York City	ESD	ESD Grants	Lower East Side Harm Reduction Center Renovation Project	The Alliance for Positive Change	56	10	66	\$0	Not-Awarded	
91588	New York City	ESD	ESD Grants	Communitas America – Bronx Facility	Communitas America	59	5	64	\$0	Not-Awarded	
91188	New York City	ESD	ESD Grants	Times Square Alliance—Broadway Plaza Improvements	Times Square District Management Association	48	15	63	\$0	Not-Awarded	
91747	New York City	ESD	ESD Grants	Montefiore Einstein Center for Cancer Care	Montefiore Health System, Inc.	46	15	61	\$0	Not-Awarded	Cheryl Moore
93089	New York City	ESD	ESD Grants	College Point New Facility and Plant Improvement	JAD Corporation of America	55	5	60	\$0	Not-Awarded	
94547	New York City	ESD	ESD Grants	Bathgate Community Garden Renovation	New York Restoration Project	49	10	59	\$0	Not-Awarded	
95088	New York City	ESD	ESD Grants	WESTCHESTER SQUARE PARKING FACILITY	GOLDEN CUSTOMS	56	0	56	\$0	Not-Awarded	
94011	New York City	ESD	ESD Grants	Fine & Raw Business Expansion	Fine & Raw LLC	48	5	53	\$0	Not-Awarded	
90391	New York City	ESD	ESD Grants	Spa Steamer Project	Erva Bonita Inc	44	5	49	\$0	Not-Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
93553	New York City	ESD	ESD MNY	Universal Hip Hop Marketing Program	Universal Hip Hop Museum	64	20	84	\$250,000	Awarded	
92663	New York City	ESD	ESD MNY	Museum & Programming Expansion	New-York Historical Society	61	20	81	\$500,000	Awarded	Marcia Keizs
93999	New York City	ESD	ESD MNY	IT'S IN QUEENS! Tourism Marketing Program	Queens Economic Development Corporation	61	20	81	\$150,000	Awarded	
93193	New York City	ESD	ESD MNY	Casa Belvedere Historical Resoration	Casa Belvedere The Italian Cultural Foundation	64	15	79	\$150,000	Awarded	Cesar Claro
92992	New York City	ESD	ESD MNY	Brooklyn Historical Society Tourism Marketing	The Brooklyn Historical Society	56	20	76	\$169,950	Awarded	
90541	New York City	ESD	ESD MNY	Samuel J. Friedman Theatre Renovation	Manhattan Theatre Club, Inc.	59	15	74	\$908,742	Awarded	
83207	New York City	ESD	ESD MNY	Theatre Renovations: Phase II	La MaMa Experimental Theatre Club, Inc.	59	15	74	\$400,000	Awarded	
90456	New York City	ESD	ESD MNY	Wave Hill Marketing Campaign	Wave Hill	49	20	69	\$0	Not-Awarded	
93968	New York City	ESD	ESD MNY	Flushing Town Hall Marketing and Branding	Flushing Council on Culture and the Arts Inc	49	20	69	\$0	Not-Awarded	
89432	New York City	ESD	ESD MNY	Made In NYC	Pratt Center for Community Development	51	15	66	\$0	Not-Awarded	
91480	New York City	ESD	ESD MNY	CURLFEST	Curly Girl Collective	42	20	62	\$0	Not-Awarded	Faith Corbett
93466	New York City	ESD	ESD MNY	Alliance Market NY 2019	Alliance for Coney Island	45	15	60	\$0	Not-Awarded	
91971	New York City	ESD	ESD MNY	Visit & Experience the historic Millrose Games in NYC	The Armory Foundation	45	10	55	\$0	Not-Awarded	
91464	New York City	ESD	ESD MNY	Friends of the High Line Signage and Wayfinding	Friends of the High Line, Inc.	37	15	52	\$0	Not-Awarded	
94028	New York City	ESD	ESD MNY	911 Tribute Center capital grant request	911 Tribute Center Inc	37	15	52	\$0	Not-Awarded	
94979	New York City	ESD	ESD MNY	New Dorp Restaurant Crawl New Dorp Lane Car Show	New Dorp District Management Association	26	10	36	\$0	Not-Awarded	Cesar Claro
94011	New York City	ESD	ESD MNY	FineRaw	Fine & Raw LLC	30	5	35	\$0	Not-Awarded	
93257	New York City	ESD	ESD MNY	RoadGoat	Hash Travel Inc	15	10	25	\$0	Not-Awarded	
94255	New York City	ESD	ESD SPFS	Capturing Post-Incubator Growth	Downtown Brooklyn Partnership	75	20	95	\$50,000	Awarded	Dough Steiner, Faith Corbett, Andrew Kimball
90715	New York City	ESD	ESD SPFS	Maritime Activation and Resiliency Feasibility Study for the Northeastern Shore of Staten Island	Waterfront Alliance, Inc.	68	20	88	\$56,250	Awarded	
91917	New York City	ESD	ESD SPFS	Staten Island Skyway Elevated Park	Staten Island Economic Development Corporation	73	15	88	\$50,000	Awarded	Cesar Claro
93635	New York City	ESD	ESD SPFS	Rockaway's Music Arts & Cultural Center Feasibility Study	Rockaway Development & Revitalization Corporation	67	20	87	\$41,000	Awarded	
91353	New York City	ESD	ESD SPFS	Bronx Innovation Factory	CommonWise Education, Inc.	63	15	78	\$0	Not-Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
95078	New York City	ESD	ESD SPFS	Essex Street Market Study	NYC Department of Small Business Services	48	10	58	\$0	Not-Awarded	Wellington Chen, Vicki Been
95076	New York City	NYSERDA	NYSERDA CICC	Induction Air Valves Project	Vornado Realty Trust	40	15	55	\$1,748,340	Awarded	
94944	New York City	NYSERDA	NYSERDA NZEED	NYU Net Zero Energy for Economic Development	New York University	61	20	81	\$2,000,000	Awarded	Cheryl Moore, Vicki Been, Andrew Kimball
91631	New York City	Parks	OPRHP HAS D	Snug Harbor Wetlands Boardwalk and Viewing Platform	Snug Harbor Cultural Center & Botanical Garden	48.5	20	68.5	\$254,250	Awarded	Cesar Claro
90187	New York City	Parks	OPRHP HP D	Facade Restoration of the National Arts Club	The National Arts Club	47.5	10	57.5	\$600,000	Awarded	
89593	New York City	Parks	OPRHP HP D	Building envelope restoration	Chevra Kol Israel	44.5	10	54.5	\$0	Not-Awarded	
93193	New York City	Parks	OPRHP HP D	Restoring a Staten Island Treasure	Casa Belvedere The Italian Cultural Foundation	39.5	15	54.5	\$0	Not-Awarded	Cesar Claro
90115	New York City	Parks	OPRHP HP D	Roof and Wall Rehabilitation	Kingsway Jewish Center	36.5	10	46.5	\$0	Not-Awarded	
89367	New York City	Parks	OPRHP HP P	97 Orchard Street Preservation Project	Lower East Side Tenement Museum	43.5	15	58.5	\$0	Not-Awarded	
90629	New York City	Parks	OPRHP PKS D	Randalls Island Park Visitor and Nature Center	Randall's Island Park Alliance	58	10	68	\$600,000	Awarded	
94547	New York City	Parks	OPRHP PKS D	LEVELING THE PLAYING FIELD FOR UNDERSERVED YOUTH: Renovating Bathgate Community Garden	New York Restoration Project	50.5	10	60.5	\$0	Not-Awarded	
92152	New York City	Parks	OPRHP PKS P	GallopNYC Lindenwood Master Planning	GallopNYC	44.5	20	64.5	\$0	Not-Awarded	

2019 Program Legend

Agency	Abbreviation	Program Name
Arts	Arts ACPIP	Arts & Cultural Facilities Improvement Program - Mid-Size Capital Project Fund
Arts	Arts AIA	Arts and Cultural Initiatives - Arts Impact Awards
Arts	Arts WFP MYC	Arts and Cultural Initiatives - Workforce Programs Multi-Year Contracts
Arts	Arts WFP OYRS	Arts and Cultural Initiatives - Workforce Programs One Year Renewal Support
Arts	Arts WIP MYC	Arts and Cultural Initiatives - Workforce Investment Program Multi-Year Contracts
Arts	Arts WIP OYRS	Arts and Cultural Initiatives - Workforce Investment Program One Year Renewal Support
Canals	Canals	Canalway Grant Program
DEC	DEC CSC C	Climate Smart Communities Program - Certification
DEC	DEC CSC I	Climate Smart Communities Program - Implementation
DEC	DEC EPG	Engineering Planning Grant
DEC	DEC NPS	Non-Agricultural Nonpoint Source Planning Grant Program
DEC	DEC WQIP ACR	Water Quality Improvement Project - Aquatic Connectivity Restoration
DEC	DEC WQIP MS4	Water Quality Improvement Project - Municipal Separate Storm Sewer Systems
DEC	DEC WQIP NPS	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control
DEC	DEC WQIP Salt	Water Quality Improvement Program - Salt Storage
DEC	DEC WQIP SWP	Water Quality Improvement Program - Land Acquisition for Source Water Protection
DEC	DEC WQIP WWT CSO/SSO	Water Quality Improvement Program - Wastewater Treatment Improvement Combined Sewer Overflow/Sanitary Sewer Overflow
DEC	DEC WQIP WWT DIS	Water Quality Improvement Program - Wastewater Treatment Improvement Disinfection
DEC	DEC WQIP WWT GEN	Water Quality Improvement Program - Wastewater Treatment Improvement General Wastewater Improvements, secondary priority
DEC	DEC WQIP WWT IOS	Water Quality Improvement Program - Wastewater Treatment Improvement Inadequate On-Site Septic Systems
DEC	DEC WQIP WWT NIT	Water Quality Improvement Program - Wastewater Treatment Improvement Nitrogen Abatement Projects for Shellfishing Waters
DEC	DEC WQIP WWT WAT	Water Quality Improvement Program - Wastewater Treatment Improvement Watershed Plan Implementation
DOS	DOS BOA	Brownfield Opportunity Area Program
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LGE P	Local Government Efficiency Program - Planning
DOS	DOS LWRP	Local Waterfront Revitalization Program
DOS	DOS LWRP UCR	Local Waterfront Revitalization Program - Updating LWRP to Address Climate Change and Resiliency
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR	HCR CDBG PF	Community Development Block Grant - Public Facilities
HCR	HCR CDBG PI	Community Development Block Grant - Public Infrastructure
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGME	Community Development Block Grant - Microenterprise
HCR	HCR NYMS	New York Main Street
NYSERDA	NYSERDA CICC	Commercial and Industrial Carbon Challenge
NYSERDA	NYSERDA NZEED	Net Zero Energy for Economic Development
OPRHP	OPRHP HAS A	Heritage Area Systems (Acquisition)
OPRHP	OPRHP HAS D	Heritage Area Systems (Development)
OPRHP	OPRHP HAS P	Heritage Area Systems (Planning)
OPRHP	OPRHP HP A	Historic Property (Acquisition)
OPRHP	OPRHP HP D	Historic Property (Development)
OPRHP	OPRHP HP P	Historic Property (Planning)
OPRHP	OPRHP PKS A	Parks (Acquisition)
OPRHP	OPRHP PKS D	Parks (Development)
OPRHP	OPRHP PKS P	Parks (Planning)
OPRHP	OPRHP RTP D	Parks - Recreational Trails Program Diverse
OPRHP	OPRHP RTP MS	Parks - Recreational Trails Program Motorized Single Use
OPRHP	OPRHP RTP NM	Parks - Recreational Trails Program Non-Motorized
OPRHP	OPRHP RTP NMD	Parks - Recreational Trails Program Non-Motorized Diverse
OPRHP	OPRHP RTP NMS	Parks - Recreational Trails Program Non-Motorized Single Use