



Regional Economic
Development Councils

State of the Region:

MOHAWK VALLEY

2021 Annual Report



The Executive Group has grown from a small warehouse to multiple large warehouses with operations in Amsterdam, NY - a manufacturer of products for hotel and retail customers in NYC, offering good paying jobs to local residents and continuing to help New York State #BuildBackBetter.

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President, SUNY Cobleskill

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Executive Director, The Center

Dr. Laura Casamento

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President & CEO, Utica National Insurance Co.

Kevin Crosley

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Laura Cueva

President, Interior Innovations

Steven DiMeo

President, Mohawk Valley EDGE (Economic Development Growth Enterprises Corporation)

Sarah Goodrich

Retired

Charles Green

President & CEO, Assured Information Security, Inc.

Wally Hart

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The Arc Lexington*

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A photograph of two people in a market setting. On the left, a person wears a red and black plaid shirt, a black baseball cap with a logo, and a black patterned face mask. On the right, a person wears a blue puffer jacket, a brown knit beanie, and a blue surgical face mask. They are both looking towards the camera. The person on the right is holding a white cardboard carton of brown eggs. The background is a blurred indoor market space with wooden crates and various items.

PART ONE

Executive Summary

The COVID-19 pandemic has brought many people back to their roots. Agribusiness and value-added agriculture are flourishing across the region, many times fueled by local Farmer's Markets and Co-Ops. The Cooperstown Farmer's Market is open year-round and serves as a community gathering place while also adapting to offer Curbside pickup for its patrons!

“All through COVID, our theme here has been ‘survive, then thrive. I think we’re now at the point where we can officially say we’re turning the page from ‘survive’ to ‘thrive.’”

- Oneonta Mayor Gary Herzig

Ten years ago, if we’d have suggested that the electrification of the global automotive industry, the nationwide deployment of 5G technologies, and our very national security, itself, would depend largely on the success of the Mohawk Valley’s regional economic development strategy, you might have had trouble keeping a straight face. But in a way, we kind of did. And it is not just *kind of* happening...*it is for real*. And you believed in us. What’s more, you invested in us.

But we, along with the rest of the world, have stumbled a little during the pandemic. We raced into 2020 at a full gallop, with confidence, hope, and exhilaration at all-time highs. Suddenly, and without warning, we found ourselves riding through a dark and hostile forest, thick with brambles and mire, beset by a tempest. At a slower pace, we would have been stopped in our tracks. Any hesitation or deviation from our determined path, we might have been lost for years. Sheer velocity and perseverance has kept us not only intact, but hopeful.

If this sounds a bit dramatic, that’s because it is. Ask any restaurant on Main Street. Ask any working mother who had to choose between risking her health at work and finding quality care and instruction for her quarantined children sent home from school. Ask any growing business who had trouble filling critical positions before the pandemic. Ask someone who has been laid off due to the pandemic, only to find out that their job is simply never coming back. The stakes are high for families, businesses, and communities. Recovery is something with which we are painfully familiar, and a job we take seriously.

Ever the pioneers; our businesses, entrepreneurs, and communities are already blazing new trails. The prospect of \$20 million in new capital incentives for business and even more in community development and environmental funding for the coming year will render the past year a foggy memory and aid our journey towards that vibrant future. Though we’d all like to stop and rest, this is no time to ease up. Strangely enough, we’ve somehow emerged – still at a gallop, still resolute, and more resilient. At once thrilling and terrifying, we’ve negotiated the perils, blazed a new path, and charge forward in a bold new direction. That’s just how we are geared.

We are proud to present this year’s Progress Report and Strategic Plan, and we look forward to brighter days ahead.

Sincerely,

Larry Gilroy & Dr. Marion Terenzio

MVREDC Co-Chairs



We did what we told you we would do.”

- MVREDC Co-Chair, Larry Gilroy

Presenting to SIAT 2013, 2014, 2015, 2016, 2017, 2018, & 2019.

We’ve said before that it is only because of the foundation we constructed during ten years of the REDC experiment that has made it possible for us to weather this storm. Last year was a test of the strength and durability of the movement we built during the past decade. Though still too early to make a full assessment, we are sure of this:

Our vision is clear.

Our fundamentals are solid.

Our belief in a vibrant future is unwavering.

Vaccinations are up, restrictions are easing, businesses are reopened, and New Yorkers within the Mohawk Valley are regaining some semblance of normalcy. And yet, so much has changed that we are, in reality, tasked with adapting to the new abnormal, in which our businesses and supply chains are more resilient, our workforce is more flexible, and our critical supports – such as broadband and childcare – are not just accessible but equitable.

Strategic Update: Further integration of local, regional and state priorities. As in prior years, our strategic update chronicles the progress we’ve made, the successes we’ve celebrated, and the new challenges we face. Our regional priorities to strengthen STEM-Intensive Industries, Food Systems, and Tourism remain intact. Statewide priorities, such as Workforce Development, Childcare Initiatives, and Environmental Justice present some of the most daunting challenges we have – or are yet to – face. The REDC process has taught us a more comprehensive approach to economic development, where local, regional, and state priorities are considered simultaneously.

Regional Priorities: Manufacturing and Tech industries lead the way. If anything, our regional priorities have escalated to critical importance on the global stage. Namely, semiconductors, cybersecurity, and primary metals. In response to national security threats and supply chain crises, throughout the pandemic, our region’s manufacturing and tech industries raced toward the fire, meeting the challenge head on. Key projects amounting to nearly \$2 billion in total investments stayed the course and are still on track for completion. These key projects will create hundreds of both high-tech jobs and entry-level jobs for the lower-skilled segment of our workforce. What’s more, the entire world is watching; depending upon the

semiconductors, metals, and software being developed as we speak in the Mohawk Valley.

Statewide Priorities: Complimenting our regional vision. Thoughtfully and carefully considered, New York State has compelled every region to invest in healthcare modernization, workforce development, downtown revitalization, and smart growth. We’ve embraced those that truly complement our regional priorities, and are grateful for their [almost prescient] timing. They will also result in transformed, resilient, and vibrant urban centers – while at the same time modernizing healthcare in the region – a reality all the more welcome in wake of a global pandemic. At the very core of our revitalization is our responsibility to secure environmental justice for our most vulnerable citizens. As we redouble our efforts and endeavor to persevere, we do so with compassion for the meek, the poor in spirit, and those who yearn to participate in this economy.

New Challenges: Increased focus on resiliency. The more things change, the more they stay the same. Those things that were challenging before are nothing short of daunting today. As the pandemic endured, it was incumbent upon the economic and community development apparatus to address current needs and plan how to improve resiliency going forward. That entailed the MVREDC and countless other organizations and individuals convening to address current and future needs in food security, broadband access, childcare availability, workforce development, and business resiliency. Though the region was fortunate to have so many key projects move forward, we must not ignore the fact that countless families experienced the grief of COVID sickness or death. Thousands of residents lost their jobs. Many business owners were faced with the hardship of closing or severe losses. Entire industries, such as tourism, were decimated. Our students and entire educational infrastructure were forced to adapt ways that could never have been predicted. We learned just how fragile and vulnerable our way of life is to circumstances beyond our control. These lessons learned will guide our efforts and investments thenceforth.

Workgroups. After ten years, our workgroups have become almost like family; and what used to be a heavy lift has become standard practice. Rarely a month goes by where our workgroup members do not pick up the

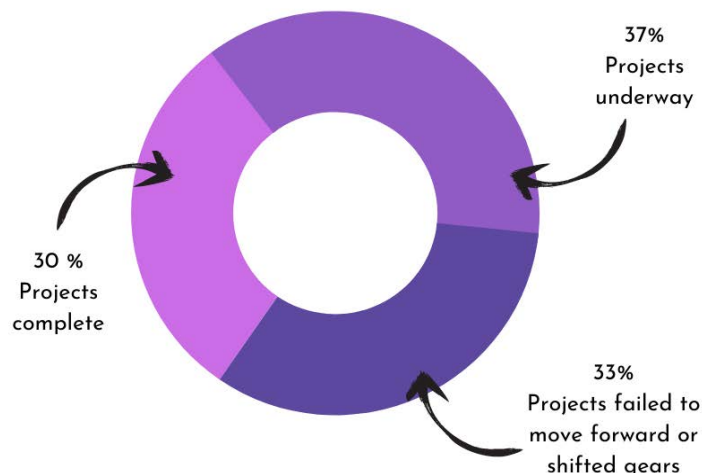
phone (or schedule a videoconference) with partners from across the region. Although the Mohawk Valley is unique in that we have no centralized population, media market, laborshed, or institutional structures, we still operate collaboratively. Exemplified by our Vibrant Communities and Environmental Justice workgroups, our members routinely share best practices, lend support to each other's projects, and celebrate one another's successes across six counties.

Public Outreach and Engagement. The global shutdown forced us to adopt remote work and conferencing technologies – which has completely streamlined and enhanced this process. Now, empowered with WebEx, Zoom, Teams, Slack, Hangouts, Meet, Flurple (ok, we made that up) and myriad videoconferencing platforms, engagement and collaboration has never been more seamless or accessible. The ability to share screens, annotate, and communicate remotely has not only allowed for easier scheduling, but drastically reduced vehicle miles traveled and overall carbon footprint. While there is no substitute for personal engagement, we have all embraced the ability

to meet on-demand with minimal impact on work schedules and budgets. The result, in our experience, has been increased attendance, participation, and feedback. This is especially important today; as we are busier than ever.

PREVIOUSLY FUNDED PRIORITY PROJECTS.

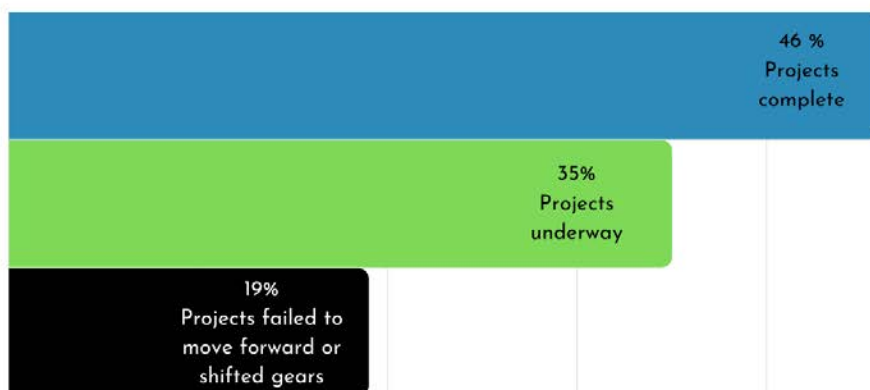
OF THE 163 PRIORITY PROJECTS ACROSS THE PAST NINE YEARS OF CFA GRANT CYCLES, HERE'S THE DEAL:



Mohawk Valley companies and communities have leveraged **\$7 for every \$1 invested by Empire State Development**, totaling more than **\$3 Billion*** in total new investment in our region.

*Cree/Wolfsped project totals \$1.2 Billion, MVHS Campus totals just greater than \$600 Million, both garnering NYS incentives out of CFA cycle.

PREVIOUSLY FUNDED CFA PROJECTS



For every \$1 NYS agencies have invested, our communities and not-for-profits have leveraged an additional \$6, totaling more than **\$1.5 Billion** in new investment.

In total, the REDC process has catalyzed nearly **\$3.6 Billion** in new investment in our communities – an amount that, adjusted for inflation, this region has never, ever experienced.

AND EVERY SINGLE PENNY OF IT IS NECESSARY.

A photograph of two men in white hard hats and high-visibility safety vests standing at a construction site. The man in the foreground is wearing a light blue surgical mask and a dark jacket under his vest. The man behind him is wearing a black face mask and a light blue shirt under his vest. In the background, a large building is under construction with a complex steel framework. Two tall construction cranes are visible against a clear blue sky.

PART TWO

Strategic Update

“All involved in this project should be proud of where we are today - from Cree | Wolfspeed employees, to our vendors, New York State, generous community partners and the residents who have welcomed us into this amazing community. Silicon carbide is at the forefront of green technologies - including electric vehicles, renewable energy and energy storage - that will greatly reduce greenhouse gases. The technology that will be created at this fab - right here in your backyard - will power our customers to build a brighter future that is sustainable for all.”

Gregg Lowe, Cree | Wolfspeed CEO

Regional Priorities

Double down on STEM expansion. Rebuild Tourism destinations with a focus on open-air dynamics. Harden agribusiness marketing infrastructure.

The COVID-19 pandemic was a true test in resiliency. If there was a silver lining, it was certainly manifest in the humanity, creativity, and charity we showed one another during such a dreadful moment in time. From a macro-economic perspective, it was also an opportunity for our region to reflect on our strategies, reevaluate our priorities, and adjust our methodologies. Amid the chaos, some industries found a way to thrive; while others collapsed under the weight of public health restrictions and social responsibility. Tourism and Main Streets will take years to recover; while many of our STEM-intensive industries have emerged leaner, stronger, and poised for growth. Everyone, however, will carry these lessons – and scars – for decades to come.

The region's economic development apparatus became well aware of the many challenges facing the Mohawk Valley economy as a result of COVID-19. While some challenges were specific to certain industries, many permeated across the entire economy. Early on in the pandemic, employers did their best to pivot and adapt to seemingly ever-changing federal and state guidelines to ensure worker safety. This included guidance on “essential” status, the usage of face masks, COVID testing, and social distancing requirements. An initial challenge, based on the novelty of the situation, was the need for simple, clear, and consistent guidance for the operation of a safe work environment or a return to work. Over time, that challenge has eased, as restrictions have been loosened and employers have learned to adapt to the current conditions of the pandemic. Other employers faced urgent needs for personal protective equipment (PPE). The reliance upon foreign-made PPE intensified supply issues, as international commerce was significantly disrupted. There existed a need to enable and encourage domestic production of PPE and sanitizing supplies. Fortunately, many regional employers rose to this challenge and converted their production to protective or sanitizing products. Supply chain disruptions were not endemic to just PPE – many manufacturing sectors experienced significant disruptions and delays from off-shore suppliers. Manufacturers within the Mohawk Valley and beyond have been part of a broader

conversation on re-shoring American manufacturing and minimizing supply chain interruptions.

Other challenges were more systemic, such as the availability of childcare. With schools across the Mohawk Valley switching to either a virtual or hybrid format for the 2020-21 school year, many workers in the region were faced with the challenge of finding childcare for their school-aged children. In the absence of available childcare, many workers were forced leave their job (or, if laid off, stay unemployed) in order to care for children. Additionally, both home-based and center-based day-cares needed to navigate the challenges of COVID-19. The pandemic added cost to providers in order to maintain safety and sanitation, while some center-based providers dealt with a lack of staff, either due to health concerns or the aforementioned need for some workers to stay home with children. The already-tight economics of childcare were, in many cases, made completely unfeasible for both families and providers. This all resulted in a critical need for greater, affordable access to childcare. To respond to this critical need for childcare, employers by necessity had to consider ways to implement flexible scheduling and to enable family-friendly work hours.

Broadband also emerged as a persistent challenge, as remote workers in more rural parts of the Mohawk Valley were put in a position that made it difficult to complete their work. The region has begun undertaking a major review of broadband availability and the necessary actions to build out that infrastructure.

Despite turning the corner on the pandemic, the Mohawk Valley region continues to address many of these issues, in order to ensure a more resilient and inclusive economy well beyond the COVID-19 pandemic. The MVREDC's Childcare Workgroup has identified key tactics and action items that are aimed at alleviating the current childcare shortage and making childcare more feasible and accessible for employers and employees alike. Throughout the region, broadband infrastructure is being evaluated in order to identify critical next steps to ensure geographically equitable internet access.

STEM-INTENSIVE INDUSTRIES & REGIONAL CYBER CLUSTER

In Oneida County, one of the region's marquee economic development projects – Cree | Wolfspeed's new Mohawk Valley Fab – continued construction through the pandemic as an essential activity. Throughout the project, workers have stayed healthy, and it is still on schedule to start producing silicon carbide semiconductor chips in 2022. This project is directly helping to address the critical shortage of semiconductors nationally as it will grow the United States' global position in the semiconductor industry, strengthen domestic supply chains, and contribute to the advancement of next generation technologies such as electric vehicles, 5G telecommunications, and renewable energy.

This \$1.2 billion project will create over 600 high-tech jobs in the Mohawk Valley over the next ten years. In 2020, Cree | Wolfspeed successfully qualified its tool line and began testing production at SUNY Poly's Albany campus until the Mohawk Valley Fab is complete. The company has begun hiring locally and anticipates having nearly 100 employees on board for when test production moves to the Mohawk Valley Fab in early 2022.

The announcement of Cree | Wolfspeed's Mohawk Valley Fab has resulted in the Marcy Nanocenter's profile ascending to national and international prominence. As the industry considers its supply chains in wake of the COVID-19 pandemic and skyrocketing demand for

EVs, and as the United States expands its support for semiconductor research and manufacturing, the Marcy Nanocenter is poised for exponential growth.

Also in Oneida County, Masonic Medical Research Institute (MMRI) is establishing a new Organ Bioengineering Program at the Stem Cell Center of its Cardiac Research Institute. This is important because, being a mostly rural area, availability of these types of high-quality research institutions was never a reality – until now! Completed in August 2020, \$8.15 million in grant funding from the State has resulted in a \$32 million total investment at the Institute, which has created 60 jobs created. This project aligns with the region's plan to enhance STEM and life sciences careers, expand job opportunities and strengthen our urban communities. A competitive and successful MMRI will make the Mohawk Valley a prime destination for quality, high paying positions for researchers, physicians, support staff and numerous other research collaborations around the state.

Our reliance on the digital world, intensified by the fallout of a global pandemic, has exposed America's economic, transportation, energy, and social vulnerabilities. At the very core of our security interests are our continued advances in cyber technology. Particularly, cyber security looms large as our greatest protection against nefarious actors, both foreign and domestic, that seek to harm

businesses, organizations, and critical infrastructure. The Mohawk Valley's cybersecurity cluster has been on the forefront of many of these challenges for years. Dovetailing with this cluster is the Mohawk Valley's growing UAS industry, which naturally evolved from the intense research in the area of C4I (Command, Control, Communications, Computers, and Intelligence) at the Air Force Research Lab. Yet, in 2020, the region's cybersecurity and UAS employers were forced to adapt in order to keep employees healthy while ensuring continued vigilance and advancement of cutting-edge technologies to keep our cyber assets secure. As we turn the corner on the pandemic, the Mohawk Valley can celebrate employees returning to new high-quality office and research space, a resumption of entrepreneurial activity, and the presence of new quality-of-life amenities that will



In Governor Cuomo's 2020 State of the State address, he announced a \$9 million investment to establish a small unmanned aerial system (sUAS) experimentation and test facility at Griffiss International Airport, known as Skydome. Skydome will be a year-round indoor sUAS research facility that will support the safe experimentation of drone technology and techniques. Construction is currently underway, and completion is targeted for December 2021.

help attract and retain the best and brightest tech workforce.

Laser focus, amplified by technical and financial support from New York State, has been a formula for success in the Mohawk Valley's STEM-intensive industries - especially within our cyber cluster. In Oneida County, the new Innovare Advancement Center is a partnership with The Air Force Research Laboratory, Griffiss International Airport, Griffiss Institute, and SUNY Polytechnic Institute. Completed in August 2020, Innovare has become a space for entrepreneurs and start-ups, UAS companies, and quantum information processing research, which is expected to improve things like computer hardware and software, data protection, cybersecurity and artificial intelligence. This \$12 million project benefitted from \$1.4 million in New York State investment.

The IDEA NY program, which is an outgrowth of the Griffiss Institute's Commercialization Academy, is moving forward with a new cohort after taking a hiatus during the COVID-19 pandemic. IDEA NY is the Mohawk Valley region's premier entrepreneurial business competition and builds an ecosystem of innovation revolving around the region's cyber, IT, and autonomous systems cluster. Through two successful cohorts, the program has awarded over \$600,000 in prize funding to startups based in the Mohawk Valley. The new IDEA NY cohort, expected to launch Summer 2021, will be partnering with SUNY's Startup Summer School Program to help with team recruitment. The cohort will take NSF courses through SUNY Binghamton, and will receive technical support from the Air Force Research Lab. This cohort is expected to culminate with a Demo Day and awards show in May 2022.

Elsewhere at the Griffiss Business and Technology Park, "Project Polaris" continues to move forward, and when completed later in 2021, will result in 40,000 square feet of new high-quality office and research space for two local cybersecurity firms. This \$10 million dollar project, which was supported by \$1.1 million in grant funds from New York State, will create 17 new high-tech jobs and retain 85 existing jobs within the Griffiss cybersecurity cluster.

STEM CHALLENGES

Our nation's top cybersecurity engineers were thrown for a loop during a time when the world transitioned to online education, business meetings, and commerce. At the same time, cyber threats to our national defense and our very Democracy are clear and present dangers to civilization as we know it. Fortunately, if there is one industry who can easily make that transition, it is this one. However, there are still key issues limiting productivity and sustainability of the industry, including:

- Availability of Childcare providers.
- New housing construction/options with robust internet connectivity.
- Continued Access to Capital to assist with the long-term costs of transitioning to Remote Work and uncertainty in government contracts.
- The automotive downturn and near-collapse of the aerospace industry has dealt a crushing blow to many of our advanced manufacturers, primary metals, machine shops, and niche aerospace supply chain companies.
- Although construction has been steady, the spike in building materials has caused significant budget overruns on essential cybersecurity, housing, and logistics construction projects.

Navigating all of these new issues are compounding the already-complex manufacturing environment; however, there are key policies that can have profound positive impacts:

- Offer greater, affordable access to Childcare providers.
- Provide technical assistance to small manufacturers and human resource departments to develop flexible scheduling and family-friendly work hours.
- Simple, Clear, Consistent Guidance for a safe return to work.
- Affordable access to USA-made PPE and sanitizing supplies.
- Professional skills training for "Gap-year" students.

AGRIBUSINESS AND FOOD SYSTEMS

Though our heads may be in the cloud, our feet are still firmly planted in the soil. While on the leading edge of game-changing technologies, we remain true to our agricultural roots, honoring a proud legacy dating back to our days as the “Breadbasket of the Revolution.” Though still predominantly rural, the number of farms in our region has been steadily declining since 1963; with an 8% loss reported in the last USDA Census of Agriculture in 2017. It remains critical for the MVREDC to enable the viability of agricultural and agribusiness operations across the region in order to promote sustainable agriculture and strong food systems.

The economic and social impacts of COVID-19 have spurred a renewed interest in sustainable agriculture, local food production, and food system resiliency. Agribusinesses across the region were proud partners in both the Nourish New York and USDA Farmers to Families Food Box programs. Each of these were critical to ensure that families across the state had critical access to quality foods during a time of economic uncertainty and social isolation due to COVID-19. Across the Mohawk Valley, the following areas were identified as priorities related to COVID recovery and resiliency: resilient supply chains, inclusive strategic planning, food access for low-income food insecure populations, and engaging the region’s college population to help conduct special projects and assessments. Area college partners include SUNY Cobleskill, Hamilton College, and SUNY Polytechnic Institute.

This renewed interest in the local food movement has created a planning project that will leverage the existing resources and partnerships formed through the Mohawk Valley Food Action Network. This group consists of several organizations and individuals throughout the Mohawk Valley working on projects related to creating a healthy, secure, and resilient local food system where food is affordable, nutritious, and accessible to all. In moving towards this goal, an explicit focus has been placed on engaging underserved communities and farmers. A resilient local food system is the foundation to position agriculture of all kinds and sizes as a job-creating economic engine. By being an advocate for economic development efforts that focus on these value-added business opportunities, we are not only helping to create agriculture jobs, but are increasing access to healthy foods for all residents. This partnership

is an important milestone in developing plans to address these and other food-related issues.

Building on a county level effort done in 2018, this project will take the valuable lessons learned and projects started in Oneida County and develop concrete plans and partnerships to make these food system changes regional. Researchers have found that when developing resilient food systems, a county level approach can hinder progress. Local food organizations are increasingly unable to reach their desired goals within the confines of a single county or community. The establishment of a regional approach is expected to increase the efficacy and impact of food system advancement and innovation in the Mohawk Valley. With that in mind, Cornell Cooperative Extension of Oneida County is working on several projects that can create region-wide impacts, including applying for a USDA Local Food Promotion Program Grant and implementing a regional agricultural asset map. In March 2021, MVFAN partnered with Mohawk Valley Economic Development District, Inc (MVEDD) as a fiscal sponsor. The fiscal sponsorship between MVFAN and MVEDD empowers both organizations to have a more immediate and lasting impact on the diverse communities throughout the Mohawk Valley. MVEDD will be able to provide fiscal oversight, financial management, and administrative services to allow MVFAN to build on their capacity for current and future projects.



To date USDA contractors have delivered 173,699,775 boxes of fresh produce, milk, dairy and cooked meats to disadvantaged Americans across the country

AGRIBUSINESS INCUBATOR: SUNY COBLESKILL AND THE CENTER FOR AGRICULTURAL DEVELOPMENT & ENTREPRENEURSHIP ANNOUNCE NEW ACCELERATOR PROGRAM

SUNY Cobleskill's Institute for Rural Vitality and the Center for Agricultural Development & Entrepreneurship (CADE) announced this past winter the launch of their USDA Agriculture Innovation Center. The project builds upon their existing collaboration on the Mohawk Valley Farm & Food Business Incubator, a New York State recognized business incubator. This is one of just three centers funded in 2020 by the USDA Agriculture Innovation Center program across the United States.

The Agriculture Innovation Center will deliver comprehensive business development services and support to a cohort of ten of the most promising businesses in our region through a new Farm and Food Business Accelerator program. The \$741,271 grant from the USDA supports efforts to better equip growers and producers in the region by addressing diversification and profitability challenges. With funds from other partners, the program has resulted in more than \$1.1 Million in assistance.

The support offered to program participants will include value-added product and process development, market and value chain development, facilitation of public and private investment, and access to legal advice. Participants will have access and support in using existing and newly available incubator facilities operated by the Institute for Rural Vitality on the SUNY Cobleskill campus, including:

- Dairy Processing Center, for development and production of value-added dairy products
- USDA-inspected meat processing facility
- Commercial kitchens
- Schoharie Fresh online farmer's market
- Carriage House Café & General Store for conducting retail pilots and market research
- Packaging equipment

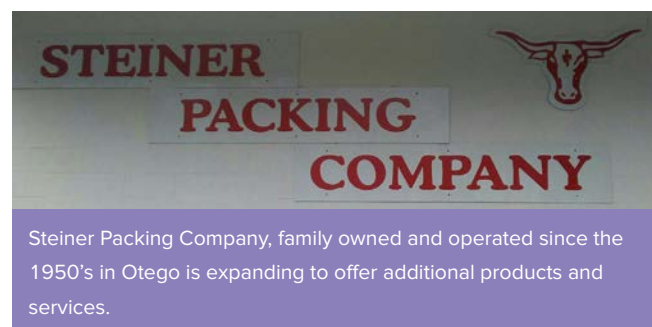
Participants will receive product, process, and business development support from SUNY Cobleskill faculty and staff, including food science and food specialists, as well as dedicated staff expertise and resources from CADE focused on training, workshops, and one-on-one business planning and marketing advice.

Several key regional agribusiness projects have pace, despite the uncertainty associated with COVID-19. At SUNY Cobleskill, the Farm & Food Business Incubator (FFBI) is vetting potential users of its Dairy Processing Center. Upon selection of these farmers, the Dairy Processing Center will soon begin to process value-added dairy products to be marketed and sold throughout the community. To help enable farmer use of the Dairy Processing Center, the FFBI has reallocated its New York Farm Viability Institute (NYFVI) Topic Specific Teams grant award to provide subsidies and offset use fees of the processing equipment. At a time when farmers face added uncertainty and cost, these subsidies are expected to create a significant impact in enabling farmer entrepreneurship. The FFBI is also seeking to create training curricula and provide technical support for displaced workers who want to become entrepreneurs. Furthermore, the FFBI is in the process of modifying a USDA equipment grant to purchase brewing and distilling equipment to enhance shared use facility opportunities.

In Otsego County, agribusiness continues to blossom, with three important projects coming to fruition. The Cooperstown Distillery celebrated the completion of its

\$430,000 expansion project, which was assisted by a grant from Empire State Development and through the NYS Office of Community. In this project, the Distillery was able to build a 7,500+ square foot warehouse to expand production.

In the Village of Otego, Steiner Packing Company is in the process of expanding its meat processing facility, while partnering FFBI and the Center for Agricultural Development and Entrepreneurship. The expansion to the company's existing structure will result additional cooler and freezer space, as well as a new loading dock, a smoker, and cryo-vac packaging equipment. As a result of this project, Steiner is creating three new jobs, and allows the company to serve approximately 100 New York-based farms each year.



AGRIBUSINESS CHALLENGES

We in the Mohawk Valley, and those across the state and nation, are dealing with a drastically changing farm and food landscape. As a result of COVID-19, the vulnerabilities of the conventional food system have come to light, for example, meat shortages and supply chain disruptions in grocery stores. This has created unique opportunities for regional small- and medium-scale farm and food businesses but there are substantial hurdles to fully capitalizing on these opportunities including:

- Increase economic development efforts to attract and incentivize investment in regional meat, food, and beverage processing facilities.
- Technical Assistance to growers and processors to accelerate the Shift to E-Commerce, especially in the Farm to Doorstep infrastructure required to complete transactions.
- Marketing support and creative incentives to help producers pivot – or enhance – offerings to include Outdoor Agritourism.
- Access to flexible capital to develop/enforce new Food Safety Protocols.

Elsewhere in Otsego County, the City of Oneonta and Hartwick College are partnering on the development of a Grain Innovation Center (GIC) that will be developed in a new mixed-use building being developed on a City-owned parking lot in Downtown Oneonta, using Downtown Revitalization Initiative Round One funding. The GIC will be related to Hartwick College's Food Systems Institute, with its lab offering a unique collaboration between industry and academia to create breakthrough innovations in food and nutrition. It will complement and expand the capabilities of the Hartwick College Center for Craft Food and Beverage. The GIC will include a state-of-the-art laboratory to provide convenient, affordable, and reliable testing of grain and flour; a mill for production of 100% whole grain flour from a wide variety of grains; a bakery to demonstrate and test processes and ingredients; a malting system to optimize processing conditions for regionally grown grains; a pilot brewery; and classroom space.



The City of Oneonta, in partnership with Hartwick College, will develop a state of the art Grain Innovation Center in the downtown Oneonta.

In Herkimer County, Feldmeier Equipment is expanding its existing Little Falls facility after outgrowing this space over the past several years. The \$16.6 million project, assisted by a \$2.5 million ESD Capital grant, consists of an additional nearly 90,000 square feet of new production space and new manufacturing equipment. This expansion will allow the company to strengthen its position within the agribusiness supply chain, by offering high-quality product to serve the dairy, brewing, and other beverage and food-processing industries. Additionally, through this expansion, Feldmeier expects to be able to enter into new market segments. This investment in new equipment will allow the company to explore automation, while still growing its headcount and offering worker training programs like apprenticeships to both new and existing employees.

TOURISM

On the subject of compost, our Tourism industry agrees that 2020 was quite the flaming pile. The first half of 2020 was a nothing short of devastating to tourism in the Mohawk Valley. Across the board, cultural venues, main street businesses, and destinations were shuttered - indefinitely. Festivals and sporting events were canceled, destinations like the Turning Stone Resort and Casino and the National Baseball Hall of Fame were closed for extended periods of time, and venues such as Enchanted Forest Water Safari and Sylvan Beach Amusement Park were closed for an entire season. But as the pandemic drew on, the tourism industry began navigating what it would take to reopen cautiously and safely. Well over one year later, people are beginning to regain the confidence to explore, and businesses have made the necessary accommodations for tourists to explore safely and confidently. While the tourism industry in the Mohawk Valley and beyond will likely rebound slowly, forecasting this rebound in visitor activity and spending will rely on several factors.

As vaccinations rise and the COVID infection rate continues to fall, capacity restrictions are easing. All the while, the ease of restrictions is coupled with well-established safety measures and the expectation of both personal and business accountability. With tourism destinations increasingly able to safely increase capacity limits, and as more people travel within the State, these venues have reason for hope and confidence in what 2021 will bring.

While many tourism-based businesses have been able to benefit from programs such as the Paycheck Protection Program, the Restaurant Revitalization Fund, or the New York State COVID-19 Pandemic Small Business Recovery Grant Program, many businesses will continue to need access to inexpensive working capital to make up for dramatic losses in the first half of 2020 and position themselves well for 2021 and beyond. This is where programs such as the New York Forward Loan Fund, the MVEDD CARES Act Revolving Loan Fund, or the Utica Industrial Development Corporation's COVID Relief Loan Program make a difference. Each of these loan funds were created to address the various COVID-related needs of businesses, including for working capital. It is incumbent upon the MVREDC and the region's economic development apparatus to align these resources with businesses in need.

The region's tourism industry would also benefit from technical and marketing assistance from New York State, via I Love NY, to advertise and promote "staycations" across the State. With COVID case rates and restrictions varying across the country, many New Yorkers would likely feel safest exploring the various attractions and destinations within the Empire State, and with 20 million residents, there is ample market to pursue. With outdoor activities posing the lowest risk for COVID infection and transmission, many New Yorkers would likely feel safest exploring the various outdoor destinations. With outdoor activities posing the lowest risk for COVID

TOURISM CHALLENGES

Small "Main Street" businesses, tourism and agriculture are the foundations of the American economy; and this is especially true in the Mohawk Valley. Forecasting a rebound in visitor spending will rely on:

- Access to inexpensive Working Capital to account for dramatic Q1 & Q2 losses.
- Complete trail and Canal construction projects currently underway; and assist regions in marketing their Outdoor/Adventure Tourism destinations.
- Improved, enlarged public spaces to accommodate increased social distancing requirements while still facilitating safe, responsible commerce and interactions.
- Flexible zoning and streamlined vendor permitting to afford businesses the ability to pursue outdoor commerce and alternative programming.
- Technical assistance with adopting e-commerce platforms.
- Transportation improvements to facilitate pick-up and drop-off business models to ensure continuity of commerce for retail establishments
- Improved access to local childcare in order to win back employees – especially one-person startups and service economy workers.



The National Baseball Hall of Fame and Museum is open with many enhanced health and safety procedures in place.



Enchanted Forest Water Safari Ride Expansion



Destination Oneonta

infection and transmission, outdoor and “adventure” tourism destinations will likely be the most attractive to would-be tourists. I Love NY may further help the tourism industry through direct marketing to neighboring states, including New Jersey, Connecticut, Vermont, and Pennsylvania, where there has already been substantial coordination between governments in ensuring safe travel.

One such outdoor destination eager to welcome back patrons is Enchanted Forest Water Safari in Old Forge. Normally attracting over 200,000 visitors annually from all over the United States and Canada, the water park was ranked the 4th best in the United States and 17th worldwide in a 2019 ranking by Tripadvisor. After receiving \$500,000 in Upstate Revitalization Initiative funding, the amusement park was able to invest a total of \$2.6 million and add three new water slides which were anticipated to be ready for the 2020 season. Being closed for the entire 2020 season created a hardship for the theme park and for all of Old Forge, but Enchanted Forest Water Safari has opened its gates for the 2021 season, and is hopeful that New York-based tourism will result in a successful year.

In Utica, developments at the Harbor Point area continued to move forward despite the pandemic. \$11 million in grant funding through Empire State Development and the Upstate Revitalization Initiative funding has resulted in the replacement of 100-year-old bulkhead walls at the harbor, which will enable this offshoot of the Erie Canal to once again be used for recreational and commercial boating. This project was completed in 2020. In addition to the replacement of bulkhead walls, other site improvements have moved forward, including a new gateway and access road, building stabilizations and demolitions, and property acquisition. The Utica Harbor Point Redevelopment Plan has established a modern vision for the harbor by revitalizing the area to create a mixed-use development area serving as the premiere waterfront destination in the City of Utica.

Another major project funded by Upstate Revitalization Initiative funds is the Nexus Center in Utica. With \$22 million in state funding, this \$60+ million tournament-based sports complex in downtown Utica began construction in 2020 prior to the COVID-19 pandemic. Though stalled due to the pandemic, construction is beginning again Summer 2021, and is expected to be completed in 2022. This world-class facility will include 169,440-square feet of space utilized primarily for ice hockey, box lacrosse, soccer and other field sports, but will also include retail and commercial space. The Nexus Center is anticipated to draw competitive youth teams from across the U.S and Canada.



Main Streets across the region from Clinton to Cooperstown are beginning to see a rebound of both locals and tourists.

A NEW VISION FOR HERKIMER

According to the book 'I Grew Up with Basketball' written by Frank J. Basloe, 'The Herkimer 9' was the name of the first basketball team from the Herkimer YMCA. Lambert Will was the first coach/player and was recognized in the Naismith Memorial Basketball Hall of Fame for his contribution of early innovations to the game. The first rim and net have also been traced back to Herkimer. The goal of the Herkimer 9 is to revitalize this block back to 1891 and restore the buildings surrounding the historic four corners. Central to this initiative is the desire to honor contributions Herkimer has made to the game of basketball and to American innovation. Their vision involves not only restoration of some of the buildings where these accomplishments occurred but also revitalization of the spirit and energy that once enveloped Herkimer.

The focus is on four projects:

- A world class sporting and event center
- Adaptive Reuse of the historic Quakenbush Factory
- Preservation of the historic Masonic Temple
- Rehabilitation of the historic Palmer House

Many of these buildings retain much of their original character and testify to Herkimer's historical significance. Retaining historic buildings and, where practical, repurposing select buildings to contemporary use is central to the success of the Main Street Plan.

The Herkimer 9 recently announced that the American Basketball Association is bringing a team to Herkimer. The team will be named the 'Herkimer Originals' and is expected to tip-off in the fall of 2021 prefacing the construction of its home stadium in Downtown Herkimer.

Until then, at least for its first season, the team will play all home games at Herkimer College; inspiring the College and Herkimer 9 work together on a number of projects to unite the campus and Downtown Herkimer.

The Herkimer 9 Initiative program (www.herkimer9.org) was founded by Herkimer native Scott Flansburg, known as "The Human Calculator," who along with a group of partners adopted the Village's Master Plan 2020 adopted in 2018 to revitalize the downtown area.





Statewide Priorities

State priorities evolve, but the guiding principle behind them remain unchanged: work each day to guarantee opportunity and prosperity for the many, not just the few. Over the years, we continue to accomplish this by addressing barriers to employment, arming families with the tools to succeed, rebuilding neighborhoods and infrastructure, and being stewards of New York's natural resources.

This year, we dive deep into some of the most basic, fundamental threats to opportunity and align our priorities with projects and actions to improve access to quality childcare, to build a diverse and skilled workforce, to continue to create great places to live and work, and to begin to reverse environmental justice issues in historically underserved neighborhoods.

WORKFORCE DEVELOPMENT

No greater challenge – nor riddle – do we face than that of building a sustainable workforce pipeline. Prior to the pandemic, it was difficult enough. Post-Covid, nearly every industry is struggling to rebuild their workforce, much less plan for expansion. The struggle is nationwide, and it is real. Though we aren't alone, it is no easier to swallow. On one hand, demand is at an all-time high: orders are piling up, lead times are stretching, and "help wanted" signs are everywhere. On the other, unemployment and job vacancies remain at unsustainable highs. Meanwhile, businesses struggle to staff their floors, counters, and machines. There are no simple answers, and simply "re-training" hospitality workers (who lost their jobs in devastating numbers) to become manufacturing technicians (for whom there is record demand) ignores the root causes and pays little justice to the complexity of the situation. Creativity, compassion, and collaboration are our only hope. Fortunately, that's kind of our thing.

Upon the implementation of the Workforce Development Initiative, this source of programming and funding became an asset to the Mohawk Valley in developing and implementing workforce training programs. These training programs made a difference in building a properly skilled workforce for all sectors of the economy. Since the rollout of the WDI program, nearly \$4 million in workforce training funds have been awarded to Mohawk Valley projects, which helped train workers for careers in

manufacturing, cybersecurity, hospitality, and healthcare. Among the most forward-thinking strategies utilized by employers through the WDI process was the establishment of new sector-specific apprenticeship programs, new skill certifications among individual employers, and employee resource networks to provide wraparound services to area employers. The projects that have been awarded so far align well with the strategic industries in the Mohawk Valley: five of our approved projects will expand workforce training in the advanced manufacturing sector, one project creates apprenticeship opportunities in the tourism industry, and one project creates pathways to careers in IT and cybersecurity through apprenticeship training. Additionally, another three approved projects will assist in workforce training in the region's largest employer – the healthcare sector. In just the first year, the WDI has been effective at getting new and unique workforce training programs off the ground.

The CFA process has also been instrumental to workforce development. A CFA Round 6 award to the Central Association for the Blind and Visually Impaired (CABVI) allowed the organization to construct a new facility that permits the agency to grow employment opportunities and vision rehabilitation services for people with vision loss in the Mohawk Valley. It also allowed the organization to reconfigure existing space to enable the expansion of manufacturing, packaging and service employment for people who are legally blind. In all, this project created 20 new jobs, many of which were filled by those

CREATIVE WORKFORCE DEVELOPMENT: MVCC TECH CORPS

Mohawk Valley Community College recently launched MV Tech Corps, a free program for eligible students to receive short-term training and a college credential to equip them for regionally in-demand tech and trade careers.

Through MV Tech Corps, funded through the Oneida County Local Development Corporation, students will receive career technical training and individualized personal and employment counseling. Among courses that students can choose:

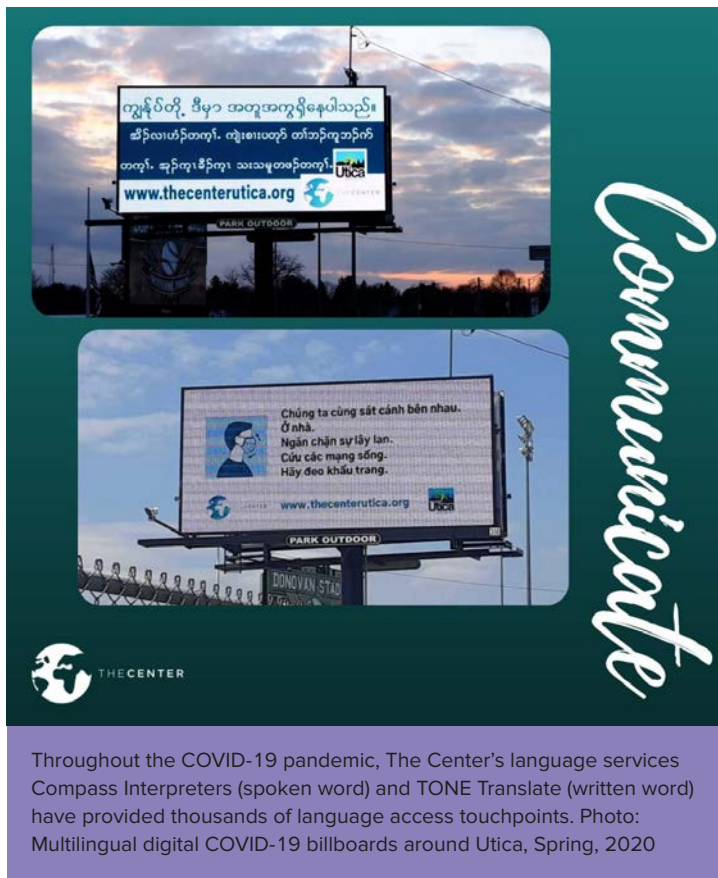
- Mechatronics — Prepares students for work in automated manufacturing settings such as at CREE;
- Welding — Prepares students for structural and metal fabrication welding work such as at Briggs & Stratton;

- Carpentry/Masonry — Prepares students for work as skilled laborers in the residential and commercial construction trades industries;

- CNC Machinist Technology — Prepares students for employment in general machine shops and CNC manufacturing.

Those who complete the eight month program and hold a high school diploma or its equivalent will earn the associated Certificate from the College and also will be guaranteed a job interview with Cree Wolf-speed in Marcy and Briggs and Stratton in Sherrill.

The program is already gaining traction with Cree | Wolf-speed. They have 15 candidates in the pipeline, 6 have been extended offers and 5 offers have been accepted!



with visual impairment, providing meaningful employment to a population that is often times hard to place.

A Round 7 CFA resulted in a grant award for the Mohawk Valley Resource Center (The Center) for Refugees, which used this grant to move into new headquarters space and establish its Employment Center. The Center has been a remarkable source of talent and support for area employers, with over 80 businesses and organizations utilizing its services for worker placement and employer support. The Center's employment services boast over 300 job placements per year, and a retention rate of 90% for employers. Considering the tight labor market across the Mohawk Valley, The Center will continue to play a crucial role in employee placement and support.

While the region has seen a growth in helpful training programs that align our workforce with available jobs, there is a need to better expose high school graduates to the workforce. While educators and counselors do well in guiding students toward particular academic paths, there is often a knowledge gap among students between academic fields of study and available career paths locally. One way this could be addressed is through the establishment of a "Gap Year" for college students to participate in internships with private sector businesses that ultimately provide college credit and expose them to career opportunities within the Mohawk

Valley. This would require coordination among area colleges, and also between colleges and employers in order to facilitate this hands-on approach to learning and workforce development.

However, the region's workforce experienced a major disruption due to COVID-19. The Mohawk Valley's unemployment rate peaked at 15.7% in April 2020 and has steadily decreased to 6.0% a year later in April 2021. This is a considerable improvement. Employers are once again hiring, but the availability of labor is quickly becoming the limiting factor to growth and recovery – no matter the industry. The decrease in unemployment rate does not tell the full story. In April 2021, there were 209,000 individuals in the labor force in the Mohawk Valley, compared to over 216,000 in January of 2020. There are more than 7,000 people in the Mohawk Valley who haven't returned to the workforce since the onset of the pandemic. Conversely, according to JobsEQ, there are over 8,700 job listings advertised throughout the Mohawk Valley as of June 2021. This disparity has created intense pressure among employers to compete for available labor. Though employers are offering considerably higher wages and even signing bonuses, many report that they cannot find the labor they need to reach their potential. It is impossible to pinpoint one or two particular reasons keeping workers on the sidelines, but the lingering effects of the COVID shutdown, enduring health concerns over the virus, and a lack of

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wraparound services such as childcare are among the likely reasons contributing to this problem. To address this, workers may need additional incentives to return to work – which many employers are already offering.

Access to reliable internet and childcare emerged over the past year as main drivers of workforce availability and workforce development. The path is not exactly clear on how to solve these riddles, but as you have seen, we are having some successes along the way. In the coming year, the MVREDC will prioritize unique approaches to alleviate the availability of childcare in the region and pursue a regional plan for reliable access to broadband for students, professionals, and small businesses across the region.

CHILD CARE

The COVID-19 pandemic has precipitated another crisis that very likely could be more enduring than the pandemic itself. The crisis of the childcare system in the Mohawk Valley largely reflects the same crisis that exists throughout New York State and the entire nation. The longer the crisis of childcare endures, the more likely it will be that people will leave the workforce, or, as we have already witnessed, that people will not return to the workforce. This crisis has the potential to bring further socio-economic challenges in the form of lower household incomes and economic mobility, decreased retention of young families in our community, and an inability to attract new business due to lack of support services.

The childcare industry plays an integral role in regional economic viability and resiliency. Affordable, quality childcare services are often a critical tool in allowing parents of young children to participate in the regional labor pool. Beyond that immediate and obvious impact, the childcare sector is also important in its own right as a source of employment and serves as a crucial source of early childhood education. Because this industry is so vital to sustainable economic development, lack of affordable and adequate childcare is often cited as one of the most pernicious issues facing communities across the country. And yet, the lack of quality childcare persists. The reason for this is no secret: Childcare is a major financial burden on families. Furthermore, the actual cost of care can be even higher than the “ticket price” the consumer pays, with the difference offset by donations, grants, and local, state and federal incentives. Even at this reduced cost, we are still left with parents who cannot find affordable care and care providers that lack a sustainable funding model. The onset of the COVID-19 pandemic has only exacerbated these problems, forcing care facilities across the country to shut their doors

temporarily or permanently. Therefore, at the regional and local level, childcare is one of the most pressing issues that communities are facing as they pursue economic recovery.

In August 2019, The Child Care Council of Cornell Cooperative Extension Oneida (CCEOC) was awarded funding through New York State’s “Birth Through Five Project” to partner with the MVREDC in identifying the region’s childcare needs and challenges. The initiative demonstrated the State’s recognition that childcare is not only a social issue, but an economic development issue which service providers and the business community must tackle together to resolve. The MVREDC’s work in conjunction with Cornell Cooperative Extension continues as we develop a regional strategy to tackle the childcare issue. The primary goals, as identified in 2020, remain the same. It is critical to increase the number and distribution of quality, affordable caregivers in the region – including proximity to major population and employment centers. This continues as a challenge as the wages for this sector remain low, while many former or potential workers have instead stayed home with their children due to the uncertainty of in-person learning at schools and other COVID-related factors. However, the MVREDC’s Childcare Workgroup continues to advocate for and incentivize higher pay and benefits for childcare workers as a way to alleviate this



Academics First is committed to helping families with non-traditional work hours, find quality child care. Serving the Families and Community of Utica, NY in partnership with United Way of the Mohawk Valley.

shortage. This workgroup also continues to explore the possibility of “floating” certified childcare workers, who would act akin to substitute teachers and report to a particular childcare provider that requests their services on a particular day. Another primary goal is to improve access to childcare through alternative transportation, pedestrian connections to under-served neighborhoods, employer participation, and elimination of cultural barriers. Fortunately, Academics First is a first step in addressing this regional need, as it is located within a Utica neighborhood that is under-served but also along a city bus route.

The MVREDC’s Childcare Workgroup is also evaluating ways in which employers can incentivize prospective employees by subsidizing childcare. Potential incentives may include corporate “purchasing” of childcare slots at designated childcare centers, contributing to flex-savings accounts specifically for childcare, or offering childcare on-site. While establishing on-site childcare has its own regulatory and talent challenges, providing other financial incentives to new or existing employees can make a difference in recruiting much sought-after talent.

In 2018, the MVREDC identified Access to Childcare as a major hole in our ecosystem and supported the Empire State Poverty Reduction Initiative’s (ESPRI) 24 hr. daycare project through Round 8 of the CFA. As a result, focus has been put on Access to Childcare throughout New York State. The MVREDC Access to Childcare Workgroup views the ESPRI childcare project, now known as Academics First, as a model for the region and state. So many regional employers require shiftwork, so having 24/7 access to childcare is not a luxury but a priority. The extended childcare offered through Academics First invests in our children and their parent’s ability to complete their education, attain better paying jobs and work all different work shifts. It invests in a longtime centralized downtown building, and it expands upon the efforts of expert childcare providers. These economic investments not only benefit families by eliminating barriers to employment, but also community sustainability and revitalization. Academics First opened its doors to parents and children in the middle of the COVID-19 pandemic, and currently offers childcare services from 6:00 AM to 6:00 PM Monday through Friday. Saturday services is expected to start in the third quarter of 2021, and the center will gradually expand to 24-hour service as demand and worker availability arise. There is currently a wait list for childcare slots, and the center continues to onboard new employees.

In Amsterdam, the CFA Round 9 priority project Whispering Pines Preschool is now complete and is already addressing the childcare shortage in Montgomery

County. The Whispering Pines Preschool purchased and renovated a former school building located in the city of Amsterdam to retain and expand an existing program providing daycare for young children. This project provides childcare access to 235 families in Montgomery County, utilizing a staff of 80 childcare professionals - by far, one of the largest wins to date in the battle for quality care for working families.

ENVIRONMENTAL JUSTICE

There are those of us who awake to the sound of birds singing to one another in shade trees planted along pristine sidewalks. We jump in our cars and head to comfortable jobs, exempt from the worry of who is caring for our children or the safety of the neighborhood parks in which they play. Never, or rarely, would it occur to us that, across town, there are others who wake up to the sounds and smells of a municipal wastewater treatment plant; who walk upon heaved and crumbling sidewalks to the nearest benchless bus stop, all the while experiencing the gnawing pain of knowing that the barren ground upon which their children play is littered with broken glass, impregnated with lead-based paint chips, and stained with oil.

Perspective is our most valuable tool in addressing environmental justice in the Mohawk Valley. For the past decade, the terminology has evolved but the root causes remain constant – and we have been steadfast in our fundamental strategies to address these disparities. The Environmental Justice committee continues to focus on:

- Revitalizing blighted, contaminated, and brownfield properties;
- building safe, green, and inclusive public spaces;
- remediating lead-based paint in households with young children;
- meeting the demand for affordable and mixed-income housing;
- incentivizing clean, sustainable, and opportunity-rich economic development projects.

We’ve said it ten different ways over the course of the REDC experiment: We can only consider this effort a success when, and only when, the economy works for everyone. In 2019, just when we thought we were on our way, COVID-19 dealt a devastating blow to the very people, households, and neighborhoods that finally had a fighting chance. McKinsey & Company noted that “People who are economically vulnerable before a crisis are often most negatively affected by crises and face

WORTH THE WAIT: PARROTT HOUSE

A building known as the heartbeat of Schoharie is set for a revival after nearly a decade on the market. The Parrott House Inn was built way back in the 1830s, but Tropical Storm Irene washed away much of its luster.

Irene struck in 2011 and left an unfortunate impact in a beloved community. The Parrot House was no exception. The ink was barely dry on the sale of the Parrott House when Covid hit and the new Parrott House owners' business activities downstate halted. The ripple was felt locally in terms of funding availability.

Soon after the private owner purchase, the Village engaged SEEC to assist with grant management so we may fully inform the new owners of the strong desire of NYS MVREDC and local leadership to see the project to fruition.

The Parrott House was awarded Restore Funding and later ESD funding anticipating a public-private partnership. Slowly but surely the property will now return to her former glory via a privately-led investment



with public support. The owners have addressed building code issues, replaced the roof, are now rebuilding brick sections of the back wall that had compromised the structure. With windows on order, and small successes along the way, the sun will shine again on this back door someday.

the toughest recovery. During the Great Recession, the bottom 10 percent of earners suffered a loss of income two-and-a-half times worse than the richest 10 percent. Sources of disadvantage can go wider than economic disparity....The COVID-19 crisis has so far followed a similar trend.”

We are fortunate to have government and organizational leadership that embrace environmental equity as a fundamental step in economic recovery in the Mohawk Valley. On a similar level, we are also privileged to have private sector partners who recognize the need, take big risks, and invest in these areas. Combined, these investments are changing neighborhoods and, quite literally, transforming the landscape in our small cities and rural villages. To wit:

Revitalizing blighted, contaminated, and brownfield properties. The Downtown Revitalization Initiative, Brownfield Opportunity Area program, Low-Income Housing Tax Credit Program, Local Waterfront Revitalization Program, Environmental Restoration Program, and RESTORE NY program all play critical roles in the herculean task of reversing the trend of blight, decay, and public health issues associated with neighborhoods negatively impacted by the presence of vacant and contaminated

brownfield properties – particularly in our population centers. The MVREDC has emerged as a statewide leader in collaborative efforts to address these problems across the region – earning praise (and funding) from the Center For Creative Land Recycling and the USEPA. In the past five years, Gloversville, Fulton County, Montgomery County, Oneida County, Rome, Herkimer County, and the Greater Mohawk Valley Land Bank have all been awarded USEPA Brownfields funding for assessment and cleanup of contaminated properties. Part of our success is attributable to the NY Brownfields Leadership Group, founded and directed by Mohawk Valley planners. Building on this success, the Mohawk Valley is hosting a statewide redevelopment forum in Johnstown this October.

The Road to Redevelopment: Celebrating Successes at Every Turn



Joelle Greenland
Center for Creative
Land Recycling



**Amanda
Bearcroft**
City of Amsterdam



Ken Rose
Montgomery County
Business
Development Center



John Piseck
Herkimer County IDA



Christian Mercurio
Mohawk Valley EDGE

Building safe, green, and inclusive public spaces. Long before COVID-19, we've paid close attention to the benefits of accessible public parks, trails, plazas, and waterfronts. The DRI and other state initiatives had greatly enhanced our capacity to design and implement modern, amenity-rich, universally accessible, and equitable public spaces for every generation. The simple act of paving sections of trail (Amsterdam, Rome, Utica), installing accessible play equipment (Herkimer), revitalizing public streetscapes (Oneonta, Cooperstown), or implementing Main Street Pocket Parks (Gloversville) have made all the difference in the world to the residents of our urban centers. Many of these efforts were directly responsible for our small businesses and Main Street restaurants' ability to survive the pandemic. Additionally, working with non-profits and the DEC Urban Forestry programs, the street tree population has grown significantly across the region – which is a big deal when it comes to health outcomes, educational attainment, mental well-being, property values, and flood mitigation in some of our most vulnerable neighborhoods.

Remediating lead-based paint in households with young children. People of color are being disproportionately affected by lead and unhealthy homes...even more during the pandemic due to having to be at home for longer lengths of time (quarantine, unemployment, schools closed etc.) This is a contributing factor of adverse effects of Asthma and lead poisoning in children. Housing Rehab work is crucially needed Healthy Housing is even more important in a pandemic but there is a supply shortage of N95 masks and hazmat that are needed for this work. Work also needs to be done to coordinate with the child care council on ways to get children out of home and into child care centers.

Meeting demand for new affordable and mixed-income housing. Each of our major cities and villages have recently completed or are soon breaking ground on the new model of affordable and mixed income housing. Regarding the above-referenced lead-based paint issues, new construction is one tactical maneuver that

guarantees a safe environment for children and families. Projects are now in the design and/or construction stage in Rome (DRI), Herkimer, Oneonta (DRI), Utica (DRI), Amsterdam (DRI), and Gloversville – culminating in the new construction of more than 300 affordable units. Leveraging the DRI and NY Low Income Housing Tax Credit programs, the private and public investment in affordable, workforce, and mixed-income housing, alone, approaches \$160 million over the next two years.

Incentivizing clean, sustainable, and opportunity-rich economic development projects. Finally, our concept of what constitutes “economic development” has continued to evolve and expand during the REDC process. The comprehensive and collaborative nature of the REDC model has brought together industry, housing, transportation, downtown development, workforce, and tourism under the same tent. As a result, the objectives go far beyond square footage and miles of infrastructure. Revitalizing vacant and former brownfield sites now contemplates walkability, job creation, affordable housing, public spaces, and green infrastructure; so that what replaces the blight is actually sustainable, context-sensitive, and, most importantly, beneficial to the neighborhoods and small businesses.

Former industrial buildings that once contributed to pollution and declining property values – such as Duofold, Rome Cable, Chalmers, and Beech Nut – now have new hope as mixed use, R&D, greenspace, clean industry, and urban agricultural enterprises. Take for example Exit 29 Redevelopment. The former Beech Nut factory in downtown Canajoharie was the only project in NYS to receive a “special project” designation, this award allowed for the demolition and redevelopment of the 554,000 square-foot former Beechnut facility, an abandoned and condemned warehouse space which sits on a 26-acre parcel of land in the heart of the village of Canajoharie, in order to create a state-of-the-art cannabis research and production facility – bringing new jobs, greenspace, and vitality to the quintessential Mohawk Valley village.



How it started: General Cable Complex in Rome.



How it's going: Bellamy Harbor Navigation Center

VIBRANT COMMUNITIES

It all comes down to the quality and sustainability of human habitat. We want the economy to work for everyone, and we want it to last. Despite the crippling nature of the pandemic - it was only a flat tire on the road to recovery. Prior to that, and once again, our communities are experiencing a renaissance in housing, small business growth, and private investment - thanks, in very large part, to NY's sustained funding for downtown revitalization, environmental remediation, transportation infrastructure, and the arts. To date, \$40 Million in state Downtown Revitalization Initiative funding has attracted (or will attract) more than \$200 Million in new investment...and growing every day.

Oneonta, the first Downtown Revitalization Initiative recipient is making strides on their DRI projects. Dietz St. Loft project broke ground in April. Hartwick College's Grain Innovation center will be located on the first floor of this mixed-use space. The project will support the region's agricultural industry and bolster Oneonta's and Hartwick College's leadership in food, craft beverage and grain innovation. Not only will this project create quality, affordable housing right in Oneonta's city center, but it brings Hartwick's students right into the heart of downtown Oneonta, further integrating them into the community, making them more likely to stay after graduation.

Rome, the second DRI recipient, is well underway with their signature projects. The city has completed designs for their downtown wayfinding signs. The Liberty George Parking Garage has been demolished and interim surface parking has taken its place, making way for further development in the future. The Copper City Lofts project, a new 4 story mixed-use space is set to break ground this fall. The CENTRO bus shelter is complete. Seven businesses were awarded through the Business Assistance Fund, and the second round of awards will be kicking off shortly. Renovations to the Capitol Theatre are underway and should be completed in Spring of 2022. Cold Point Corporation's new 50,000 square foot \$5.1 Million manufacturing facility in downtown Rome was completed in March 2021.

Amsterdam is pushing along on a multitude of DRI projects despite challenges faced in the pandemic. The newly adopted Form Based Code was adopted at the end of 2020 and has been integrated into the planning process. Waterfront entertainment destination with the relocation of XSquad has also taken place, and they will begin shows in the city this July. The Amsterdam Free Library will also begin this year. A marketing firm and photographer have been hired to begin creating economic development documents to begin attracting investors and developers to the area. An engineering firm has been selected to begin the public realm enhancement work on the former Chalmers site which will include an elevated boardwalk from the existing MVGO, construction will be completed in 2022. The Downtown Improvement Fund is underway and the first building who had a successful application will be starting work this month.

Utica was announced as a Round Four DRI awardee for the Mohawk Valley Region in 2019, due to a clear vision for the downtown and an immense potential for urban renewal. This past May, 16 projects were announced. The strategic investments in Utica will redevelop underutilized buildings, improve infrastructure including parks, foster new business and bolster arts and cultural offerings. These efforts will continue to infuse Utica's downtown with character, creativity, and energy that attracts and welcomes diverse people, boosts sociability, and promotes both movement and exploration throughout the city.



Downtown Oneonta is showing life after being shut-down for most of the pandemic.



Balanced Chef in downtown Rome was awarded one of the Business Assistance Fund grants for adaptive reuse of their cafe.



The Chuctanunda Creek Trail is a bicycle and pedestrian friendly trail. Nature combined with the City's urban setting makes for a unique 8-mile loop from the Mohawk River up through the heart of the City.



Connect PEOPLE, PLACE, PURPOSE - The overarching goal of the Utica DRI is to transform the downtown through aspirational investments that create opportunity while building community and a sense of place.



Otsego County officials and community leaders gathered at the Cooperstown Distillery Monday to celebrate the completion of the \$430,000 expansion project. Through a \$100,000 Community Development Block Grant from the Office of Community Renewal and an \$85,000 grant from Empire State Development, the distillery was able to build a warehouse to expand production and add seven full-time jobs.

New Challenges

There is not a corner of this state that has not been impacted by the COVID-19 pandemic. While New York City became the initial epicenter of the American COVID-19 crisis, the Mohawk Valley also struggled – and in many ways still struggles – with the public health, economic, social, and psychological impacts of this disaster. Hundreds of lives lost, thousands of families dealing with the death of a loved one or long-lasting health effects of the disease, thousands more dealing with the fallout of social or psychological trauma, loss of employment, or closure of business. On a personal level, we’ve all been affected in different ways. From a community perspective, the impact is deep and long-lasting.

The Mohawk Valley saw its unemployment rate peak at 15.7% in April 2020. This meant that there were nearly 40,000 Mohawk Valley residents out of work at the

height of the shutdown. Many of these residents have thankfully returned to work, with a current unemployment rate at 6.0% a year later in April 2021, with many employers clamoring for workers. Yet, a significant impact that has exacerbated an existing regional dilemma is the number of people that have completely left the labor force. In April 2021, there were 209,000 individuals in the labor force in the Mohawk Valley, compared to over 216,000 in January of 2020. There are more than 7,000 people in the Mohawk Valley who haven’t returned to the workforce since the onset of the pandemic. Employers cannot find the employees they need because there is now a far smaller pool from which to draw. Hopefully many of the people on the sidelines will once again return to the workforce as the pandemic continues to wane and vaccinations rise, yet it is too early to know how this issue will evolve.

Employment in some sectors, such as the region's once-thriving tourism industry and main street retail, was decimated. These industries will likely take years to recover. After a sufficient level of recovery, these industries will still look much different than their pre-pandemic condition. Other sectors in the Mohawk Valley, such as finance/insurance and cyber/IT, endured and in some cases thrived by embracing remote work. As offices re-open, there is quite the range of working arrangements for the Mohawk Valley's office workers. Some jobs will remain remote while others will return to a physical office. The impacts on localized headcount, recruitment, and need for physical space are still unknown. Other regional STEM-intensive industries, including advanced manufacturing, have emerged leaner, stronger, and poised for growth.

Economic developers in the Mohawk Valley realized the many challenges that either resulted from or were exposed by COVID-19. While some challenges were specific to certain industries, many permeated across the entire economy. Many employers faced urgent needs for personal protective equipment (PPE). The reliance upon foreign-made PPE intensified supply issues, as international commerce was significantly disrupted. There existed a need to enable and encourage domestic production of PPE and sanitizing supplies. Supply chain disruptions were not endemic to just PPE. Many manufacturers experienced significant disruptions and delays from offshore suppliers. Manufacturers within the Mohawk Valley, as well as relevant support systems such as distributors, wholesalers, and economic developers, have revisited and ongoing conversation about re-shoring American manufacturing and maximizing supply chain stability.

Other challenges, such as the availability of childcare, predated the pandemic but were amplified to a level not previously seen. Home-based and center-based daycares navigated the challenges of COVID-19 admirably, yet due to the need to take enhanced safety and sanitation measures, the pandemic added cost to providers that in many cases became unbearable. Furthermore, as providers closed and workers left their jobs, a lack of staff exacerbated the already fragile problem. The already-tight economics of childcare were, in many cases, made completely unfeasible for both families and providers. With schools across the Mohawk Valley switching to either a virtual or hybrid format for the 2020-21 school year, many workers in the region were faced with the challenge of finding childcare for their school-aged children. In the absence of available childcare, many workers were forced leave their job (or, if laid off, stay

unemployed) in order to care for children. This all points to a critical need for greater, affordable access to childcare.

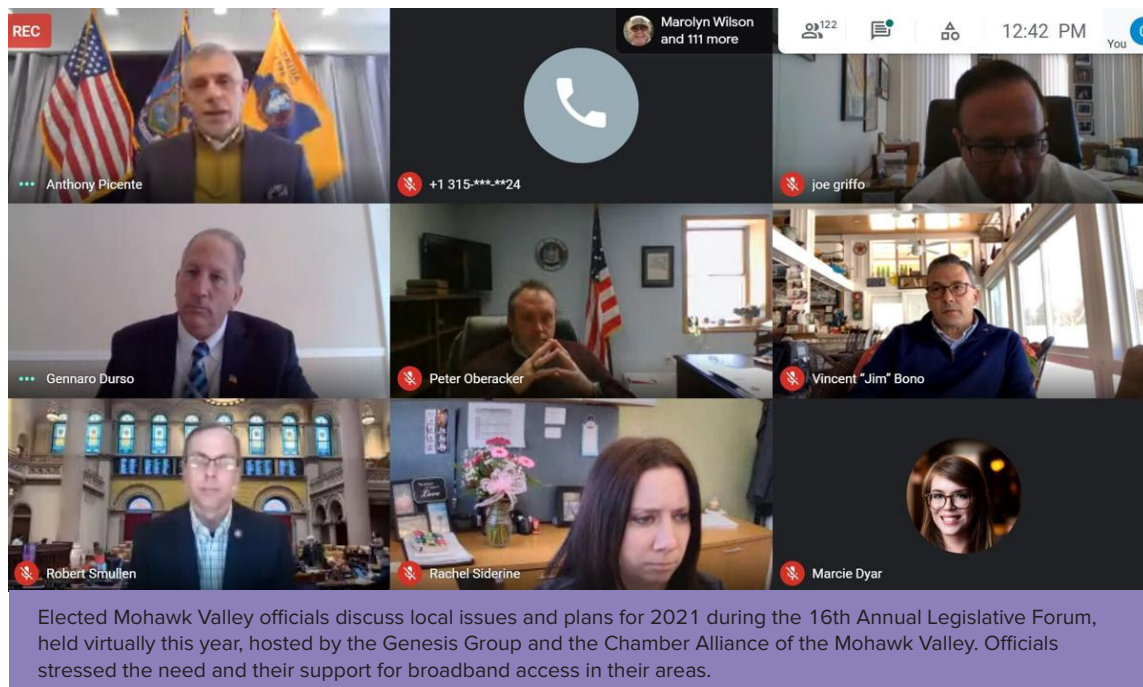
The issue of broadband quality and accessibility was also amplified across the Mohawk Valley. As a largely rural region, remote workers were put in a position that made it difficult to complete their work. In other cases, rural businesses looking to grow a digital footprint in order to survive a shutdown struggled to do so with the infrastructure at their disposal. To combat this, the region has begun undertaking a major review of broadband availability and the necessary actions to build out that infrastructure.

To address all of these issues, the MVREDC is leveraging the partnerships it has cultivated over the last eleven years. Individuals and organizations on the MVREDC's Childcare Workgroup are working to alleviate the current childcare shortage; throughout the region, broadband infrastructure is being evaluated by community and economic development entities in order to identify critical next steps to ensure geographically equitable internet access. All the while, the MVREDC is leveraging the technical and financial resources available through New York State to address these issues and ensure the stability and strength of all business sectors in the Mohawk Valley, in order to rebuild where we've stumbled and create opportunity for those previously left behind.

BROADBAND

The digital divide is a complex, multi-faceted phenomenon that encompasses issues of digital access, affordability, and literacy. Regarding access, New York State has made substantial progress over the past decade in addressing issues of broadband Internet connectivity for its citizens, particularly through its Broadband Program. Many Broadband Program projects have been completed, but some are still underway. Currently, it's estimated that approximately 97-98% of New York State has some form of broadband Internet and fares quite well compared to other states.

In Schoharie County, SUNY Cobleskill has leveraged its role as a rural serving institution, to potentially address the digital divide and related issues in the community it serves. SUNY Cobleskill has thus begun its study of the digital divide in Schoharie County, and is engaging key stakeholders regarding their digital technology needs and interests and how SUNY Cobleskill might assist in addressing them. An understanding is emerging regarding the distinction between unserved and underserved areas within the County. The geographic digital divide must be understood alongside the socio-economic



divide, and how lack of broadband disproportionately impacts those of lower socio-economic status. This study has shown that in Schoharie County, the digital divide goes beyond availability to also include affordability of Internet services and computing devices.

In Oneida and Herkimer Counties, Mohawk Valley Economic Development District has allocated a portion of its CARES Act COVID-19 resiliency and recovery planning grant from the US Economic Development Administration to help identify the existing challenges and potential solutions to the broadband issue. Through community engagement, broadband emerged as a persistent area of top concern. By the end of August 2021, MVEDD will have collected all the necessary data for the needs assessment and feasibility study portion of this project, and will begin working with both counties to seek out infrastructure grants and funding for the implementation of identified solutions. MVEDD has also joined a Broadband Working Group created to share information, resources, and data across regions including Central NY and the North Country. This group plans to assist one another in implementation projects and grant funding applications and is in the process of creating a GIS map/data sharing site that would cover all regions and be publicly accessible. In Herkimer County, specifically the Towns of Webb, Ohio, Manheim, Salisbury, and Russia, funding is expected for several implementation projects in 2021, using the data from a previous Herkimer County Broadband Assessment to supplement the understanding of where and how to build out infrastructure.

BUSINESS RESILIENCE

As the pandemic crisis deepened, we are so proud of the companies in our region who not only resolved to persevere, but contributed to the solution. At great risk and expense, these companies (and so many others) answered the call to action on behalf of our fellow New Yorkers to re-tool their operations to design, manufacture, and distribute COVID-19 PPE Supplies. With the backing of New York State, these projects included:

- HPK Industries procured a building and purchase equipment to expand current operations to facilitate the increase opportunities and demand for the company products. Prior to the award HPK was manufacturing 100% for NYS.
- Genesis Disposables with 30+ years experience manufacturing and distribution, ordered new machines and manufacturing equipment, supplies, hired, trained and developed new employees, re-wired factory rooms, re-run air lines & set-up new machine stations to increase their Level 1 & 2 gown production to 65,000 units a month.
- Environmental Composites is an advanced manufacturer of custom textiles and filtration products. They identified a supply-chain bottleneck, and developed an alternative manufacturing solution to quickly increase domestic production of N95 masks. ECI has submitted a test production batch of N95 masks and application to NIOSH. They are currently awaiting approval to start full production.

EMERGING INDUSTRY: CANNABIS RESEARCH, DEVELOPMENT, AND CULTIVATION

The Mohawk Valley is approaching the emerging cannabis industry no differently as we would any strategic industry: embracing innovation, entrepreneurship, synergistic opportunity, and environmental sustainability. Running the spectrum from large-scale production to Workforce training to craft – and across the six county – we are always looking for the next big thing.

In April 2021, following New York State's passage of the Marijuana Regulation and Taxation Act (MRTA), Montgomery County entered into an agreement with E29 Labs, a commercial cannabis production company. The investment, which would redevelop 19 acres of the 26-acre site, has the potential to realize significant private investment while creating a wide spectrum of STEM employment opportunities. Returning the property to private ownership will also generate critical new revenue streams for the County, Town, and Village.

Redevelopment of the Exit 29 site made possible by NY State's largest-ever RESTORE NY grant; a testament to the region's strategic focus on supporting Environmental Justice and building Vibrant Communities. With such transformative investments, naturally, jobs are part of the equation.



Fulton-Montgomery
Community College

FMCC is the first in the region to offer cannabis certificates. The idea is to train students for jobs in a growing industry; offering two new individual studies certificates in the cannabis field: Cultivation Technician, and Cannabis Laboratory Technician. The college is partnering with Vireo Health and Goodness Growth Holdings, which has a facility a couple of miles away.

Vireo has plans to expand and add jobs in Johnstown as the industry around the



Exit 29 Redevelopment

country grows. New York allows adult use, in addition to medical marijuana.

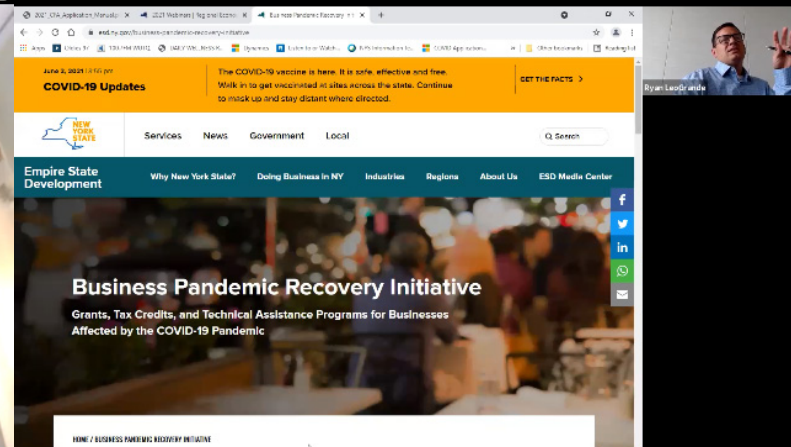
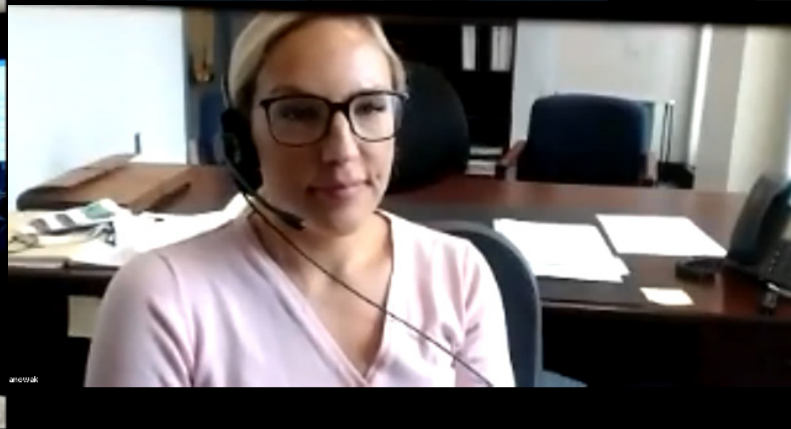
The expansion means a growing need for trained employees. Vireo hires students > students earn credits > everybody wins.

PURE Cannabis is a niche cannabis startup with deep roots in the Mohawk Valley and a vision to become a leader in sustainable cannabis production through minimizing environmental impact while increasing community well-being. Their alternative model for craft cannabis production utilizing natural and regenerative agricultural principles rounds out the nascent ecosystem, and helps to position our region to capitalize on this multi-billion dollar industry. This project would not only provide market diversity; it would create new job opportunities for Cultivation and Laboratory Technician certificate program graduates from SUNY Fulton-Montgomery Community College (FMCC), foreseeably unlocking the potential of plants and people, alike.



"For too long the prohibition of cannabis disproportionately targeted communities of color with harsh prison sentences and after years of hard work, this landmark legislation provides justice for long-marginalized communities, embraces a new industry that will grow the economy, and establishes substantial safety guards for the public."

- Governor Andrew Cuomo



PART THREE

Participation

Workgroups made up of our MV Regional Council Members and respective industry leaders met virtually to discuss immediate, intermediate and long-term needs based on industry sector as well as what NYS resources and policies could be considered to address those needs.

Work Groups

VIBRANT COMMUNITIES

Ever wonder what makes a community vibrant? Opportunity, economic development, inclusion, greenspace, recreation, tolerance? All that and more are essential ingredients to a thriving society. The Mohawk Valley REDC recognizes these essential attributes and works to effect development projects which align with such characteristics. Enterprises such as the Community Equity Initiative along with racial & social justice, and workforce Investment will propel the Mohawk Valley into the next decade ahead of the competition. Investing in and expanding our Business Incubators and hotspots will be essential to providing resources for entrepreneurs and small businesses looking to pivot in our “new reality.”

TOURISM

Tourism is a key regional strategy in the Mohawk Valley that equates to a \$2 billion industry. Tourism not only injects new capital into our community, but also acts as our synergy lifeblood meeting the desire for people to want to experience the Mohawk Valley. During the COVID-19 Pandemic, the Mohawk Valley Region saw a decrease in ‘Out-of-State’ tourists, but an increase in ‘In-State’ tourists. With many new unforeseen obstacles facing the Tourism Industry, New York State launched the Business Pandemic Recovery Initiative with over \$800 million in grant assistance to businesses impacted by the Pandemic. The Mohawk Valley Region is no stranger to adversity and will continue to persevere to maintain itself as a top New York State destination.

AGRIBUSINESS AND FOOD SYSTEMS

New York State is known for Agribusiness. Why you ask? New York is home to more than 33,000 farms and holds reign as the second-largest producer of apples and maple syrup; third in grapes, grape juice and wine. The Mohawk Valley Region is the home and birthplace of Chobani Yogurt, securing New York State #1 in national yogurt production. With our deep roots in farming and food systems, the Mohawk Valley Region will continue to create healthy, sustainable farm and food products

for e-commerce and rural vitality. In recent years, the Mohawk Valley Region has experienced a significant influx of agritourism. Families and friends now spend a Saturday at the local farm enjoying sunflowers or picking apples. This new shift has created a niche industry that not only draws additional monies into the pockets of the local farmer but adds to the tourism and recreation buzz that the Mohawk Valley is always looking to cultivate.

ENVIRONMENTAL JUSTICE

The MVREDC Environmental Justice Workgroup has strived to promote equitable involvement of all people regardless of race, color, national origin, or income with respect to the development, implementation, and enforcement of environmental laws, regulations, and policies. This group collaborates to alleviate burdens facing our region such as environmental pollutants and hazards that compromise the health of our community. Issues include unequal access to healthy food, inadequate transportation, and fair/equitable housing. The objective of this will be to make sure the investments endorsed by the Regional Council do not negatively impact marginalized communities.

WORKFORCE DEVELOPMENT AND EDUCATION

This Workgroup addressed the many issues exacerbated by the COVID-19 Pandemic. Topics such as a lack of skilled labor, access to reliable internet and the new ‘work from home’ model were faced head-on with real-world solutions. Educational institutions and workplaces alike learned to adjust to the ‘new normal’ due to pandemic restrictions. Focus on cultivating skilled-labor training opportunities and bridging the unintended ‘Gap Year’ with school-to-work internships will help the Mohawk Valley Region maintain its highly regarded workforce.

STEM AND ADVANCED MANUFACTURING

A successful manufacturing sector and its' own sustainability relies heavily on STEM education. The Mohawk Valley Region is ripe with both small 'mom and pop' and large corporate manufacturers alike that provide thousands of STEM occupations for people in our community. With the future of the Mohawk Valley Region established as the "Silicon Carbide Corridor", the importance of STEM education and training is at an all-time high. Regional educational institutions such as SUNY Poly and Mohawk Valley Community College have partnered with local manufacturers to provide degree and certificate programs that will meet the demands of our future workforce. Additional focus needs to be executed on augmenting diversity and inclusion in both STEM educational and advanced manufacturing opportunities.

ACCESS TO CHILDCARE

The MVREDC Access to Childcare Workgroup collaborates to address and tackle the various issues and difficulties local families are facing on a regular basis. The workgroup highlighted shortfalls such as the absence of onsite-employer childcare, traditional workday hours/rigid availability, and the lack of transportation. In response to this information, Governor Cuomo and New York State expanded the Excelsior Childcare Tax Credit incentivizes onsite-employer-provided childcare centers. The expanded tax credit also created more childcare opportunities for families in historically disadvantaged locations.

PROJECT DEVELOPMENT

The Project Development Workgroup collaborated to discuss strategies to attract new businesses and interest in the Mohawk Valley Region. This workgroup tackled issues regarding availability of working capital and highly sought marketing dollars, local CDBG projects, sustainable housing, and broadband internet availability.

WORK GROUP MEMBERS

VIBRANT COMMUNITIES

Meeting Date: 8/25/20, 10/22/20, 5/25/21

Participants

Dr. Marion Terenzio, SUNY Cobleskill
Larry Gilroy, Gilroy Kernan & Gilroy Insurance
Kari Puleo, Greater Utica Chamber of Commerce
Bill Guglielmo, Rome Chamber of Commerce

Mark Kilmer, Fulton Montgomery Regional Chamber of Commerce

Georgia Van Dyke, Schoharie County Chamber of Commerce

Michele Hummel, Herkimer County Chamber of Commerce

Alicia Dicks, Community Foundation

Morgan Mielnicki, Community Foundation

Joseph Wicks, Community Foundation

Jody Zakrevsky, Otsego Now

Ken Rose, Montgomery County Business Development Center

John Piseck, Herkimer County IDA

Ron Peters, Fulton County Center for Regional Growth

Steve Wilson, Schoharie County

Stephen Smith, Mohawk Valley Economic Development District

Nancy Pattarini, The Paige Group

Steve Dimeo, MV EDGE

Jennifer Waters, MV EDGE

Christian Mercurio, MV EDGE

Tim Fitzgerald, MV EDGE

ESD Staff

Mike Reese

Allison Nowak

Ryan LeoGrande

TOURISM

Meeting Date: 8/25/20, 10/20/20, 6/3/21

Participants

Dr. Marion Terenzio, SUNY Cobleskill

Larry Gilroy, Gilroy Kernan & Gilroy Insurance

Kelly Blazosky, Oneida County Tourism

Julie Pacatte, Schoharie Economic Enterprise Corporation

Jody Zakrevsky, Otsego Now

Ellen Tillapaugh, Cooperstown

Dr. Rene Shevat, Herkimer Diamond Mines

Mark Kilmer, Fulton Montgomery Regional Chamber of Commerce

Ken Meifert, National Baseball Hall of Fame

Nancy Pattarini, The Paige Group

Doug Plummer, Sharon Springs

Jennifer Waters, MV EDGE

Christian Mercurio, MV EDGE

Tim Fitzgerald, MV EDGE

ESD Staff

Mike Reese

Allison Nowak

Ryan LeoGrande

AGRIBUSINESS AND FOOD SYSTEMS

Meeting Date: 8/17/20, 11/12/20, 6/3/21

Participants

Dr. Marion Terenzio, SUNY Cobleskill

Larry Gilroy, Gilroy Kernan & Gilroy Insurance

Phoebe Schreiner, Cade Farms

Carolyn Lewis, Bassett Healthcare

Steve Wilson, Schoharie County

Amy Wyant, Mohawk Valley Economic Development
District

Stephen Smith, Mohawk Valley Economic Development
District

Sarah Goodrich, SALT

Jason Evans, Ph.D., SUNY Cobleskill

Don Smyers, Cornell Cooperative Extension, Schoharie &
Otsego Counties

Lauren Melodia, Cade Farms

Peter Zawko, MV EDGE

Jennifer Waters, MV EDGE

Christian Mercurio, MV EDGE

ESD Staff

Mike Reese

Allison Nowak

Ryan LeoGrande

ENVIRONMENTAL JUSTICE

Meeting Date: 8/20/20, 10/20/20, 5/25/21

Participants

Dr. Marion Terenzio, SUNY Cobleskill

Larry Gilroy, Gilroy Kernan & Gilroy Insurance

Jody Zakrevsky, Otsego Now

Amanda Bearcroft, City of Amsterdam

Meaghan Marino, Otsego Now

Sarah Goodrich, SALT

Matt Andrews, City of Rome

Caroline Williams, Community Foundation

Chris Lawrence, City of Utica

Ken Rose, Montgomery County Business Development
Center

Paul Romano, Ramboll Engineering

Scott Henze, Fulton County

Jason Evans, Ph.D., SUNY Cobleskill

Ron Peters, Fulton County Center for Regional Growth

Joseph Batchelder, SUNY Cobleskill

Cheri Kaelin, Gilroy Kernan & Gilroy Insurance

Shelly Callahan, The Center

John Piseck, Herkimer County IDA

Amy Wyant, Mohawk Valley Economic Development
District

Tim Fitzgerald, MV EDGE

Jennifer Waters, MV EDGE

Christian Mercurio, MV EDGE

ESD Staff

Mike Reese

Allison Nowak

Ryan LeoGrande

WORKFORCE DEVELOPMENT AND EDUCATION

Meeting Date: 8/19/20, 10/21/20, 5/19/21

Participants

Dr. Marion Terenzio, SUNY Cobleskill

Larry Gilroy, Gilroy Kernan & Gilroy Insurance

Alice Savino, Workforce Development Board

Charles Green, Assured Information Security

Dr. Lorraine Hohenforst, HFM BOCES

Erin Gutierrez Matt, United Way of the Mohawk Valley

David Mathis, Oneida County Workforce Development

Irene Loucks, SUNY Cobleskill

Cheri Kaelin, Gilroy Kernan & Gilroy Insurance

Dr. Laura Casamento, Utica College

Tim Fitzgerald, MV EDGE

Jennifer Waters, MV EDGE

Christian Mercurio, MV EDGE

ESD Staff

Mike Reese

Allison Nowak

Ryan LeoGrande

STEM AND ADVANCED MANUFACTURING

Meeting Date: 8/17/20, 10/14/20, 5/20/21

Participants

Dr. Marion Terenzio, SUNY Cobleskill

Larry Gilroy, Gilroy Kernan & Gilroy Insurance

Charles Green, Assured Information Security

Katharine Landers, New York Central Mutual
Cory Albrecht, MVCC-AIM
Jeff Grimshaw, MVCC-AIM
Dr. Lorraine Hohenforst, HFM BOCES
Ron Peters, Fulton County Center for Regional Growth
Nancy Pattarini, The Paige Group
David Catalfamo, Oneida County
Tim Beckett, Townsend Leather
Rick Short, Indium Corporation
Ken Rose, Montgomery County Business Development Center
Nick Matt, Matt Brewing Company
Steve Dimeo, MV EDGE
Tim Fitzgerald, MV EDGE
Jennifer Waters, MV EDGE
Christian Mercurio, MV EDGE

ESD Staff

Mike Reese
Allison Nowak
Ryan LeoGrande

ACCESS TO CHILDCARE

Meeting Date: 8/25/20, 11/10/20, 5/20/21

Participants

Dr. Marion Terenzio, SUNY Cobleskill
Larry Gilroy, Gilroy Kernan & Gilroy Insurance
Alice Savino, Workforce Development Board
Kimberly Ahearn, Catholic Charities of Delaware, Otsego, Schoharie Counties
Abbe Kovacik, Brightside Up, Inc. of Albany
Cpt. Scott Francis, United States Air Force
Erin Gutierrez Matt, United Way of the Mohawk Valley
Dawn Garvey, Community Action Program, Inc., Schoharie County
Irene Loucks, SUNY Cobleskill
Jennifer VanWagoner, The Center
Debbie Potrzeba, NYS OGS
Delores Caruso, NYS DOL
Samantha Madison, NYS DOS
Morgan Mielnicki, Community Foundation
Sarah Metott, Air Force Research Laboratory
Christy Houck, Catholic Charities of Delaware, Otsego, Schoharie Counties
Cpt. Matthew Walls, Air Force Research Laboratory
Meaghan Marino, Otsego Now

Dietra Harvey, United Way of the Mohawk Valley
Courtney Jones, Cornell Cooperative Extension of Oneida County
Jim Wallace, Herkimer County
Sandy Soroka, The Neighborhood Center of Utica
Christina Cain, Herkimer County Public Health Nursing Service
Richelle Singer, Cornell Cooperative Extension of Oneida County
Jan Squadrito, Community Foundation
Tim Fitzgerald, MV EDGE
Jennifer Waters, MV EDGE
Christian Mercurio, MV EDGE
ESD Staff
Mike Reese
Allison Nowak
Ryan LeoGrande

PROJECT DEVELOPMENT

Meeting Date: 8/5/2020, 5/19/2021

Participants

Dr. Marion Terenzio, SUNY Cobleskill
Larry Gilroy, Gilroy Kernan & Gilroy Insurance
Steve Wilson, Schoharie County
Ken Rose, Montgomery County Business Development Center
Ron Peters, Fulton County Center for Regional Growth
Jody Zakrevsky, Otsego Now
John Piseck, Herkimer County IDA
Dr. Lorraine Hohenforst HFM BOCES
Steve Dimeo, MV EDGE
Tim Fitzgerald, MV EDGE
Jennifer Waters, MV EDGE
Christian Mercurio, MV EDGE
ESD Staff
Mike Reese
Allison Nowak
Ryan LeoGrande

Public Outreach and Engagement

2020 brought not only new challenges, but new ways to meet and work. The COVID-19 Pandemic provided an opportunity for the Mohawk Valley Region to bring people together from each of the 6 counties through virtual meetings. 2021 will sure to be a catch-fire year for public engagement. The MVREDC plans to double-down on its' existing successful public engagement strategies by offering expanded virtual meeting opportunities in addition to traditional in-person participation. As we emerge from the struggles and constraints of what the COVID-19 Pandemic brought with it, people are excited to re-enter the process and employ the collaborative strategies that have proved successful in the economic redevelopment of the Mohawk Valley.

Empire State Development partnered with Mohawk Valley EDGE to provide CFA Informational Webinars on 5/21/21 and 6/4/21. These informational webinars provided participants with visual guidance on the CFA application process along with effective discussion and an opportunity to ask questions.

Empire State Development offered CFA Application Process Information Sessions via Zoom on 6/2/21 and 6/9/21. These informational webinars provided participants with visual guidance on the CFA application process along with effective discussion and an opportunity to ask questions.

Proving that nothing is impossible in the virtual world, The Center for Creative Land Recycling hosted their 6th Annual New York State Redevelopment Summit. This exciting 3-day seminar creates programming that empowers attendees for success in land reuse. The Summit also expands on Opportunity Zones, accessing state and federal resources and leveraging private investment, developments in remedial technologies and growing private-public partnerships. Empire State Development's Ryan LeoGrande presented on the panel 'Pay As You Go: Creating Your Funding Roadmap'. Ryan provided an overview of the CFA application and funding process and discussed the various state incentives offered



through such programs as Brownstone Opportunities Areas and Strategic Planning and Feasibility Studies.

Elected officials and economic development stakeholders also participated in the Mohawk Valley Regional Covid control room. Regional control rooms monitor regional metrics during the reopening process. The regional control rooms also alert the state if the region's metrics no longer meet the reopening guidelines and adjust the reopening plan for that region accordingly. These daily calls, informed each of the counties on Covid issues, economic and health concerns and strategies for reopening safely. The relationships gaining from this experience have carried through into other strategic initiatives.

Mohawk Valley Control Room

- Regional Captain: RoAnn Destito, OGS Commissioner
- Steve DiMeo, MV EDGE and MVREDC member
- Sam DeRiso, UFCW Local 1 & Central New York Labor Council
- Oneida County Executive Anthony Picente Jr.
- Montgomery County Executive Matt Ossenfort
- Fulton County Administrator John Stead
- Herkimer County Legislature Chair Jim Bono
- Otsego County Board Chair Dave Bliss
- Schoharie County Board of Supervisors Chair William Federice
- City of Utica Mayor Robert Palmieri
- City of Rome Mayor Jackie Izzo

A woman with brown hair, wearing a black face mask with a 'NEW YORK STATE' logo and a grey blazer, is working with wood in a factory. She is holding a piece of wood and looking down at it. In the background, there is a large industrial machine with 'KENTWOOD' written on it, and stacks of wood. The scene is brightly lit with large windows.

PART FOUR

Previously Funded CFA Projects

CYBERSECURITY, UAS, STEM INTENSIVE INDUSTRIES, AGRIBUSINESS/FOOD
SYSTEMS, AND TOURISM.

PROJECT ALIGNMENT WITH KEY REGIONAL STRATEGIES HAS CREATED NEW
OPPORTUNITIES FOR RESIDENTS IN FULTON, HERKIMER, MONTGOMERY,
OTSEGO, ONEIDA, and SCHOHARIE COUNTIES.

Introduction

Despite enduring 15 months of uncertainty and economic strain, many key economic projects in the Mohawk Valley, including previously funded CFAs, have moved forward and are already contributing to a dynamic regional economy.

The MVREDC has taken care to prioritize and support its strategic industries through the CFA process, and has similarly addressed key regional enablers to ensure future economic growth and inclusion. This strategy and its success are evident when looking at cybersecurity and unmanned aerial systems in the Mohawk Valley. Building on a long history of innovation and the Air Force Research Lab as an anchor institution, the region has steadily established itself as a critical node of our country's cybersecurity infrastructure and in other next generation technologies including UAS. CFA-funded projects such as M.A. Polce's Headquarters Expansion (CFA Round 9) and ANDRO Computational Solutions' facility renovation (CFA Round 4) have created modern working environments that will enable growth and allow each company to attract and retain highly skilled, highly paid workers. This construction on the M.A. Polce headquarters was largely completed despite the pandemic. In order to support the workforce needs of companies like ANDRO and M.A. Polce, the MVREDC has also supported the placemaking projects that will entice those highly skilled workers to live and work in our community. The CFA Round 8-funded Building 240 Mixed Use Development – now known as Air City Lofts – has been a wildly successful endeavor that is contributing to the vibrancy of the Griffiss Business and Technology Park, while creating attractive living options for young (and mobile) workers that are highly sought after by local tech firms.

Similarly, the MVREDC has worked closely with other State and local partners to enable the growth of the region's UAS cluster, essentially growing an industry out of thin air. Since the FAA designating Griffiss International Airport as one of seven test sites for UAS technologies in 2013, the MVREDC has supported no less than four CFA-funded projects. Two CFAs funded, in Rounds 3 & 5, have helped the NUAIR Alliance to establish a 50-mile test flight corridor between Rome and Syracuse, the first such corridor in the country. With the creation of this test range, Oneida County has been the site of thousands of test flights over the past seven years. To further

support this growth, Oneida County is building out incubator space adjacent to the UAS operations center at the Griffiss airport (CFA Round 8), while Mohawk Valley Community College has developed curricula (CFA Round 4) to help build a workforce for this next-generation technology.

The region's metals manufacturing continues to prove its dynamism and versatility, enabled in part by the COVID-19 pandemic. As local metals manufacturer Metal Solutions Inc. moves forward with its expansion (CFA Round 9), it encountered an opportunity to partner with Amsterdam (NY) – based AeroMed Inc. to produce Upper-room Germicidal Ultraviolet Fixtures. These GUV Fixtures are used in hospitals and other community settings to control against airborne infectious diseases, including COVID-19. In ramping up production of these units, Metal Solutions has been creating a safer environment for hospital patients and staff, as well as students and businesses throughout the nation and around the world.

Understanding the critical need for quality reliable child-care even prior to the COVID-19 pandemic, the MVREDC had the foresight to prioritize several childcare-oriented projects, in order to support this critical enabler of economic and community growth. In 2019 alone, the MVREDC had three successful CFAs that have contributed to alleviating the current childcare shortage. The Herkimer County Childcare Initiative (CFA Round 9) is moving forward to renovate an existing space to create a center-based childcare facility that will incorporate intergenerational interactions with senior citizens. In Montgomery County, Whispering Pines Preschool (CFA Round 9) is moving forward with the purchase and renovation of an old school building to expand existing daycare and educational services. In Utica, the DeSales Center Adaptive Reuse project (CFA Round 9) will continue the work of renovating the DeSales Center to enable the growth of Academics First, which is one of the newest childcare centers in the area, and expected to be the first 24-7 childcare operation in New York State. This grant build on the success of a previous CFA (Round 8), which covered the initial renovations required to get Academics First operational. Demand for childcare exceeds available space at Academics First, and the center expects to ramp up to 24-7 care as soon as possible.

Overview of Previously Funded Priority Projects

SUMMARY STATUS OF PAST PRIORITY PROJECTS BY ROUND

- Project is complete
- Project concerns need to be resolved
- Project is on schedule
- Project contract not yet executed
- Project is progressing more slowly than anticipated
- Project canceled or funding declined



	Round I	Round II	Round III	Round IV	Round V	Round VI	Round VII	Round VIII	Round IX	Total %
●	10	12	16	10	8	9	9	2	0	30%
●	0	1	5	3	11	11	22	18	24	37%
●	0	0	0	0	0	0	0	0	0	0%
●	0	0	0	0	0	1	0	0	1	0%
●	0	0	0	0	0	0	0	0	0	0%
●	6	25	19	1	17	8	8	1	0	33%
Total	16	38	40	14	36	29	39	21	25	100%

LEVERAGE OF STATE INVESTMENT IN ALL PAST PRIORITY PROJECTS

The table below lists the ratio of the total investment in past priority projects to the state investment over Rounds I through VII of the REDC.

	Total Number of CFA Priority Projects	Total Project Cost	Total Amount of ESD Capital Fund Awards	Ratio of Total Cost to Total ESD Capital Fund Awards
Round I	10	\$325,287,474	\$34,176,000	10:01
Round II	11	\$51,819,277	\$5,157,000	10:01
Round III	20	\$189,908,666	\$17,705,000	11:01
Round IV	11	\$45,819,100	\$5,607,710	8:01
Round V	17	\$62,114,575	\$11,944,000	5:01
Round VI	19	\$69,114,544	\$14,647,000	5:01
Round VII	31	\$83,461,050	\$15,497,000	5:01
Round VIII	20	\$157,675,689	\$17,275,000	9:01
Round IX	24	\$77,932,856	\$15,560,000	5:01
Total	163	\$1,063,133,231	\$137,568,710	7:01

Note: Numbers vary slightly from year to year based on projected v/s actual awards, status, and repurposed funds. Leverage chart also excludes terminated and cancelled projects.



A groundbreaking ceremony for the Lofts on Dietz Street heralded the city's shift to the second phase of its "Survive, then Thrive" initiative for navigating the coronavirus pandemic and its aftermath, according to Oneonta Mayor Gary Herzig.

SUMMARY OF ALL PAST PRIORITY PROJECTS BY STATUS

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

Year	Project Name	CFA	Status
Round 1			
2011	SUNY IT Research Foundation Capital	6188	●
2011	Brouwerij Belame Capital	6635	●
2011	Cobleskill Brewing Capital	7008	●
2011	Embassy Millworks	7407	●
2011	MH Stallman Company	7951	●
2011	MVEDGE- Marcy Interceptor Sewer Upgrade ETP Capital	3319	●
2011	Northland Networks Capital	3799	●
2011	Town of Cobleskill - Route 7 Corridor Capital	3811	●
2011	Griffiss International Airport Capital	4252	●
2011	MVEDGE - Marcy Nanocenter - Phase 1A Capital	4312	●
2011	Griffiss Local Development Corporation Fiber Connectivity Hub Capital	5027	●
2011	GUSC Energy Capital	6507	●
2011	Milford CSD CORE Initiative Working Capital	7071	●
2011	Fort Schuyler Management Corporation - Quad C - Phase 1 Capital	8871	●
2011	Tryon Park and Incubator Center Capital	4745	●
2011	Homogeneous Metals Capital	6803	●
Round 2			
2012	Rome Strip Steel Capital	14506	●
2012	Rome Memorial Hospital Physician's Building Capital	15725	●
2012	Custom Electronics Capital	16507	●
2012	Baseball Hall of Fame Digitization Capital	16513	●
2012	Cold Point Capital	16601	●
2012	Rome CBRC Capital	17748	●
2012	ProZone Lockers (div. of Embassy Millwork) Capital	18037	●
2012	Utica College Forensics Center Capital	18511	●
2012	Adirondack Distilling Capital	18642	●
2012	Masonic Medical Research Laboratory Capital	18651	●
2012	Cardinal Phase II Buildout Capital	18874	●
2012	PAR Government Systems Capital	18900	●

2013	Town of Middleburgh Working Capital	CFA	Status
2013	3B Timber Shavings Capital	19194	●
2013	Cryo Pure	19280	●
2013	Cobleskill Water Supply - Capital	19298	●
2013	Town of Oneonta Southside	19366	●
2012	East Herkimer Sewer Capital	19795	●
2012	Amsterdam IDA Capital (Mohawk Fabric)	12945	●
2012	Strand Theatre Digital Conversion Capital	14802	●
2012	Turbo Machined Products Capital	17487	●
2012	Living Learning Center Capital	17519	●
2012	Advanced Tool Capital	17859	●
2012	Amsterdam IDA Capital	18032	●
2012	CGAM Laboratory Capital	18119	●
2012	St. Mary's Healthcare Outpatient Pavilion Capital	18319	●
2012	Gehring Tricot Excelsior	18579	●
2012	Verona Sewer System Capital	18794	●
2012	Utica Memorial Auditorium Capital II	19030	●
2012	Gloversville-Johnstown WWTF Capital	19209	●
2012	Griffiss International Airport Customs and Border Patrol Facility Capital	19358	●
2012	HCIDA Revolving Loan Fund Capital	19405	●
2012	Cobleskill Agricultural Society Fairgrounds Capital	19637	●
2012	Utica City Center Sewer Improvements Capital	19794	●
2012	Homogeneous Metals Capital	6803	●
2012	Village of Frankfort's Small Business Assistance Program Capital	15727	●
2012	Harden Furniture Capital	16424	●
2012	Save Canajoharie	16890	●
2012	Bonide Products Inc Manufacturing Upgrades	17516	●
2012	Burrows Paper	18660	●
Round 3			
2013	Corbin Hill Road Farm Capital	29182	●
2013	Revolutionary Spirits Farm Distillery	30035	●
2013	Northland Networks Fiber Phase 2 Capital	30045	●
2013	Mohawk Resources Capital	30535	●
2013	Cardiac Research Institute of Masonic Research Laboratory Capital	30669	●
2013	Deer Run at River Ridge Capital	31633	●
2013	Erie Canal Distillers Capital	32026	●
2013	Erie Canal RV Resort & Campground	32088	●

SUMMARY OF ALL PAST PRIORITY PROJECTS BY STATUS CONTINUED

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

Year	Project Name	CFA	Status
Round 3 Continued			
2013	HDB Realty Capital	32241	●
2013	Rome Strip Steel Company Capital	32244	●
2013	GUSC Energy Capital	32271	●
2013	American Hotel & Hospitality Management Capital	32273	●
2013	Matt Brewing Company Capital	32652	●
2013	Fort Schuyler Management Corporation - Quad C - Phase 1B Capital	20823	●
2013	Utica Coffee Roasting Company Capital	27424	●
2013	Craft Food & Beverage Center Capital	27585	●
2013	Oneida County Union Station REA Wing Capital	28060	●
2013	MVEDGE Sewer Crossing Capital	28106	●
2013	MVEDGE - Marcy Nanocenter - Phase 1B Capital	28409	●
2013	Adirondack Barrel Cooperage Capital	29562	●
2013	Herkimer NYSARC Capital	30267	●
2013	Rock Ledge Campground Capital	30321	●
2013	Mohawk Valley Community College Foundation - thINCubator Capital	30373	●
2013	Unmanned Aerial Systems Capital	30379	●
2013	Westmoreland Ambulatory Surgery Center Capital	30441	●
2013	Primo Property Management Capital	30628	●
2013	Tannery Road Solar - Brownfields to Brightfields Capital	30795	●
2013	Rome Steel Solar From Unusable to Renewable Capital	31159	●
2013	Valley Cinema Digital Conversion Capital	31174	●
2013	Griffiss Institute Capital	31542	●
2013	Oneida County - Griffiss Airport Terminal Building	31808	●
2013	AIDA & Giant Solutions Capital	31860	●
2013	Medcare Administrators Capital	31966	●
2013	Sewer Separation Capital	32032	●
2013	Harbor Point	32339	●
2013	Utica Memorial Auditorium Capital III	32511	●
2013	Oneonta Main Street Working Capital	29475	●

Year	Project Name	CFA	Status
2013	Town of Middleburgh Working Capital	31784	●
2013	3B Timber Shavings Capital	29295	●
2013	Cryo Pure	31071	●
2013	Cobleskill Water Supply - Capital	31924	●
2013	Town of Oneonta Southside	32625	●
Round 4			
2014	Schoharie Long range plan update Study Working Capital	40756	●
2014	Schoharie County Broadband Study Working Capital	42066	●
2014	Trenton Technology	38993	●
2014	MVEDGE - Marcy Nanocenter - Phase 1B Capital	39256	●
2014	Primo Property Management Capital	39400	●
2014	Griffiss LDC -B240 Capital	40866	●
2014	SUNYPI- Assistive Technology Laboratory Capital	40952	●
2014	Andro Computational Solutions Capital	41048	●
2014	Griffiss Utility Services Capital	41064	●
2014	Mohawk Valley Community College UAS Capital	41609	●
2014	Richfield Commerce Park Capital	42656	●
2014	Village of Cooperstown Working Capital	42215	●
2014	R.L.E. Capital	38893	●
2014	123 Hotel Street Capital	40526	●
2014	Nehemia Fund	41042	●
Round 5			
2015	Erie Pellets Capital	42858	●
2015	St. John's Episcopal Church Capital	51045	●
2015	Fulmont College Association Capital	51420	●
2015	Fulton County Repair Interconnection Working Capital	52145	●
2015	Mair Magaw Informational Systems Capital	52716	●
2015	Stevens Building Capital	53068	●
2015	Smith Brothers Standard Furniture Building Rejuvenation	53205	●
2015	Generations Malting Company Capital	54003	●
2015	B&B Ranch Capital	54004	●
2015	Advanced Manufacturing Workforce Development Center	56260	●
2015	Upper Susquehanna Regional Ag Center	56854	●
2015	Upper Mohawk Valley Memorial Auditorium Authority Capital II	57647	●
2015	Gloversville Public Library Capital	51270	●
2015	Hartwick College Capital	53734	●
2015	Century Linen & Uniform Capital	55825	●

SUMMARY OF ALL PAST PRIORITY PROJECTS BY STATUS CONTINUED

- Project is complete
- Project concerns need to be resolved
- Project is on schedule
- Project contract not yet executed
- Project is progressing more slowly than anticipated
- Project canceled or funding declined

Year	Project Name	CFA	Status
Round 5 Continued			
2015	TJ Allen Bulk Service Capital	56055	●
2015	Compassion Coalition Capital	56243	●
2015	AGT Services Capital	56966	●
2015	Village of Cobleskill Paving Capital	57429	●
2015	UAS Research Center Phase 2	58009	●
2015	Mohawk Valley Advanced Manufacturing Institute	51496	●
2015	Tryon Tech Park Capital	52224	●
2015	Tryon Tech Training Center Capital	52228	●
2015	Town of Kirkland Robinson Road	52468	●
2015	Village of Cobleskill Water Storage Capital	53824	●
2015	Oneida County Anaerobic Digesters Capital	53943	●
2015	Village of Schoharie - Parrott House Capital	54116	●
2015	Baggs Square- Mixed Use Capital	54250	●
2015	Nathan Littauer Hospital & Nursing Home Capital	54306	●
2015	Nathan Littauer Hospital Primary Care Fonda	54329	●
2015	Johnstown Renewables Capital	54974	●
2015	Nathan Littauer Hospital Dialysis Center	55744	●
2015	Innovation Network for Technology Convergence Facility	55765	●
2015	Oneonta Rail Yards Redevelopment	56842	●
2015	PAR Technology Capital	57094	●
2015	Upstate Cerebral Palsy Capital	57168	●
2015	Memory Lane Day Care Capital	57871	●
2015	West Canada Creek Flood Mitigation Working Capital	51940	●
2015	Fulton County Working Capital	52210	●
2015	Village of Boonville Feasibility Study	56801	●
2015	Otsego IDA Route 205 Feasibility Study Working Capital	56894	●
2015	Otsego IDA Oneonta Airport Feasibility Study Working Capital	56899	●
2015	Cooperstown and Charlotte Valley Rail Feasibility Study	57629	●

Year	Project Name	CFA	Status
Round 6			
2016	Hartman Enterprises Capital RC6	63510	●
2016	NCI Group RC6	64309	●
2016	Susquehanna Regional Food Beverage Hub	65832	●
2016	Vets2Farm Capital RC6	66750	●
2016	Bleecker Street Capital	68133	●
2016	Toonie Moonie Organics Capital	68432	●
2016	AIDA Power Capital	68495	●
2016	Hales Mills Road Water Infrastructure Capital RC6	63911	●
2016	Doyle Hardware Building Capital	66670	●
2016	Vincent Holdings- 98 Genesee Street Capital	66723	●
2016	Peter Maurin House Capital	67007	●
2016	Metal Solutions Capital	67024	●
2016	Marcy Nanocenter Gas Main Infrastructure Capital	67409	●
2016	CIDC Security Building Capital	68592	●
2016	Arkell Museum Strategic Planning Capital	63680	●
2016	Schoharie County Board of Supervisors Study Working Capital	64773	●
2016	Village of Cooperstown Doubleday Field Working Capital	67496	●
2016	Mountainman Outdoor Supply Company Capital RC6	64162	●
2016	CABVI Capital	64282	●
2016	Brightwaters Farms Capital	64392	●
2016	Village of Cooperstown 22 Main Street Capital RC6	66128	●
2016	Caroga Primary Care Clinic Capital	66447	●
2016	Columbia Hotel Capital RC6	66882	●
2016	Oneonta- Market and South Main Capital RC6	67005	●
2016	Cobleskill Community Kitchen Capital	67417	●
2016	Florida Park Extension Capital	67423	●
2016	Oneonta Railyard Development	67935	●
2016	Oriskany Manufacturing Capital	67961	●
2016	Mechanics Hall Capital RC6	68150	●
2016	Parkhurst Field Foundation Capital RC6	68168	●
2016	Village of Cobleskill Railroad Avenue Capital	68316	●
2016	Square Stamping Manufacturing Capital RC6	68341	●
2016	New Century Club Capital	68413	●
2016	Village of Cooperstown WiFi Hotspot Capital	68667	●

SUMMARY OF ALL PAST PRIORITY PROJECTS BY STATUS CONTINUED

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

Year	Project Name	CFA	Status
Round 7			
2017	First & Main Capital	76569	●
2017	JBF Stainless Capital	72135	●
2017	167 Genesee Street Capital	72399	●
2017	Masonic Medical Research Laboratory Research Cubicles Capital	76000	●
2017	Utica College Construction Management Program Capital	76594	●
2017	O.W. Hubble & Sons Capital	71792	●
2017	Mechatronics Robotics Program	72019	●
2017	Little Falls Hospital Capital	72383	●
2017	YMCA Strengthening and Connecting Community	73887	●
2017	Griffiss International Airport Building 100 Capital	74055	●
2017	Town of Verona Willow Place Capital	74104	●
2017	Solarium Capital	74543	●
2017	Compassion Warehouse	74747	●
2017	Town of Herkimer Capital	75097	●
2017	MVRCR Capital	75100	●
2017	Anasazi Old Forge Capital	75103	●
2017	MCIDA Chalmers	75161	●
2017	Vida-Blend Capital	75457	●
2017	Bowers Kempf Building Capital	75458	●
2017	Herkimer County IDA Schuyler Land Development Capital	75566	●
2017	Hoober Feeds Capital	75647	●
2017	Deployed Resources Capital	75813	●
2017	Griffiss Utility Service Electric Systems Capital	75881	●
2017	George's Farm Products Capital	75973	●
2017	Pacemaker Steel Service Center Capital	76234	●
2017	Village Motors Auto Sales Capital	76265	●
2017	Rail Pro Industries Capital	76359	●
2017	Redco Food Capital	76416	●
2017	AIDA Southside Hotel	76533	●

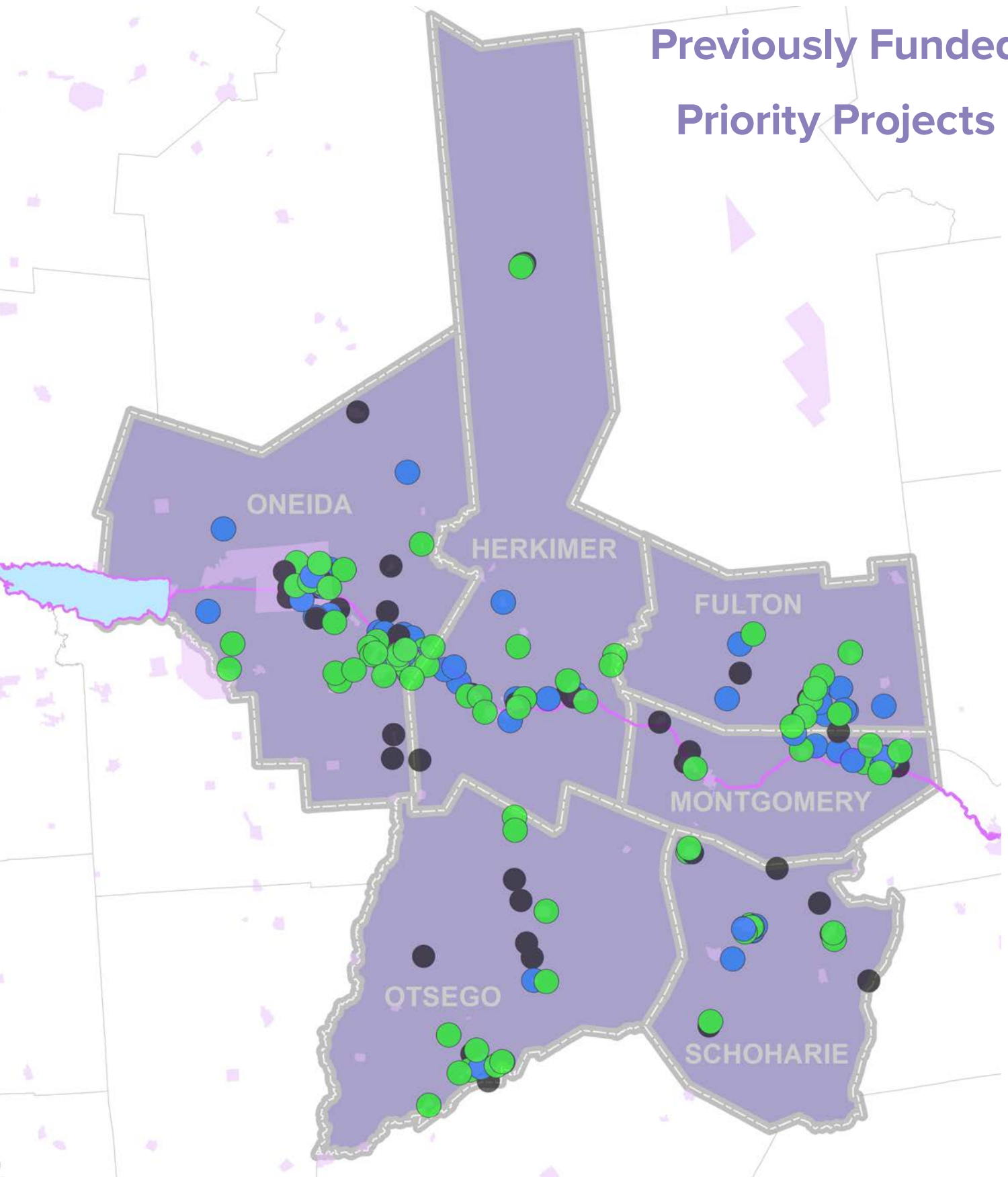
Year	Project Name	CFA	Status
2017	Klugo Capital	76762	●
2017	MGS MVEDGE Capital	76802	●
2017	Mohawk Fabric Production Capital	76829	●
2017	Vail Mills Capital	76870	●
2017	Hales Mills Capital	76935	●
2017	649 Bleecker Street Capital	77088	●
2017	Adirondack Distilling Company Capital	77141	●
2017	CAS- Hall of Agriculture Capital	77277	●
2017	Cobleskill Agricultural Society Grandstand Capital	77303	●
2017	Town of Marcy Chaminade Industrial Park Study	74837	●
2017	Mohasco Redevelopment	76662	●
2017	Empire State CookChill	73566	●
Round 8			
2018	RCIL Relocation	81276	●
2018	Klinkhart Hall Stabilization--Roof Replacement	73464	●
2018	Harts Hill Inn Vineyard	80365	●
2018	Andela Expansion/RSBP	80994	●
2018	Rome-Center to combat substance abuse	81273	●
2018	Pioneer Expansion Project	81470	●
2018	Fountainhead Expansion - New Distribution Center	81596	●
2018	Rome Family YMCA Capital Development Project	81743	●
2018	Century Tree Brewing Capital	81771	●
2018	Beekman 1802 Expansion Project	81796	●
2018	Nelliston Brewery	82031	●
2018	Human Technologies Warehousing Distribution Logistics Center	82611	●
2018	Oneonta VA Outpatient Clinic	82770	●
2018	Steiners Meat Processing	82997	●
2018	Tryon Technology Park Primary Electric Upgrade	83310	●
2018	United Way Childcare Capital	83775	●
2018	Utica Steam Cotton Factory Historic Mixed-use Redevelopment Project	83968	●
2018	Empire State Greenhouses Capital Project	84031	●
2018	GLDC -Planned mixed use development for former B240 site	84050	●
2018	Manheim Business Park	84219	●
2018	Turbo Machined Products-Manufacturing Capacity Expansion	84532	●
2018	Brimstone Bakery	84547	●
2018	Vision 2050	81694	●

SUMMARY OF ALL PAST PRIORITY PROJECTS BY STATUS CONTINUED

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

Year	Project Name	CFA	Status
Round 9			
2019	Jefferson - Stone Mill Project	89184	●
2019	Community Center Recreation Center Project	90478	●
2019	Eastern Gardens	90815	●
2019	Amsterdam Free Library Renovation and Expansion	91031	●
2019	Kelberman at Sunset	91108	●
2019	Powder Coating and Production Expansion	91436	●
2019	Sovena Building Expansion	91461	●
2019	Collins Aerospace Equipment Modernization	91999	●
2019	Collins Aerospace Equipment Modernization	91999	●
2019	DeSales Center Adaptive Reuse	92413	●
2019	Grain Innovation Center	92553	●
2019	Whispering Pines Preschool Purchase and Renovation	92613	●
2019	Richfield Springs Industrial Park	93222	●
2019	M. A. Polce Rome Headquarters Expansion	93252	●
2019	Business Incubator	93426	●
2019	Silver City Lofts	93544	●
2019	Little Falls Stone Mill Renovation	93693	●
2019	Ford Block Revival	93849	●
2019	MVRRCR Employment Center	93895	●
2019	Oneonta Halal Meat Processing Facility	93979	●
2019	MMRI Renovation Phase III	94282	●
2019	Herkimer County - Childcare	94541	●
2019	Parrott House Project	94697	●
2019	Feldmeier Equipment Riverside Expansion Project	94713	●
2019	Hotel Street Revitalization	95040	●

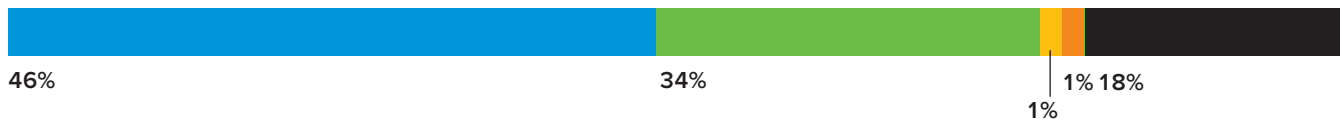
Previously Funded Priority Projects



Overview of All Previously Funded CFA Projects

SUMMARY STATUS OF ALL PAST PROJECTS

80% of all projects are completed or on schedule. Two-percent are progressing and 18% have been canceled or the funding declined. The majority of projects in Round 1-3 have been completed, while in Rounds 4-9 the majority are on schedule and progressing.



		2011	2012	2013	2014	2015	2016	2017	2018	2019	Total	% of projects
●	Completed	45	40	55	54	45	47	40	14	1	341	46%
●	On schedule	0	2	9	8	24	23	49	56	75	246	34%
●	Progressing more slowly than expected	1	0	0	0	0	0	1	2	1	5	1%
●	Project concerns need to be resolved	0	0	0	0	0	0	0	0	0	0	0%
●	Project contract not yet executed	1	0	0	0	0	1	1	2	3	8	1%
●	Project canceled or funding denied	13	41	22	4	24	17	11	3	1	136	18%
	Total	60	83	86	66	93	88	102	77	81	736	100%

LEVERAGE OF STATE INVESTMENT IN ALL CFA PROJECTS

	Total Projects ^{1,2}	Total Project Cost ^{1,2}	Total Amount of CFA Awards ^{1,2,3}	Ratio of Total Project Cost to CFA Awards
Round I	47	\$516,031,838	\$48,666,893	11:01
Round II	42	\$83,506,508	\$12,502,339	7:01
Round III	64	\$218,581,133	\$25,718,478	8:01
Round IV	62	\$92,754,231	\$19,917,163	5:01
Round V	70	\$162,894,147	\$24,758,425	7:01
Round VI	71	\$114,658,882	\$31,468,184	4:01
Round VII	91	\$137,551,963	\$36,185,336	4:01
Round VIII	74	\$226,194,329	\$37,956,113	6:01
Round IX	80	\$145,595,394	\$34,242,943	4:01
Total	601	\$1,697,768,425	\$271,415,874	6:01

Note: Numbers vary slightly from year to year based on projected v/s actual awards, status, and repurposed funds. Leverage chart also excludes terminated and cancelled projects.

JOB CREATION IN ALL CFA PROJECTS

The table below lists the total number of permanent jobs retained and created through the CFA.

	Round I	Round II	Round III	Round IV	Round V	Round VI	Round VII	Round VIII	Round IX	Total
Jobs Created	530	415	353	95	300	297	203	328	83	2604
Jobs Retained	455	2,969	783	338	1553	524	491	234	907	8254
Total	985	3,384	1,136	433	1,853	821	694	562	990	10858

Appendix

LIST OF ALL FUNDED CFA PROJECTS

- Project is complete
- Project concerns need to be resolved
- Project is on schedule
- Project contract not yet executed
- Project is progressing more slowly than anticipated
- Project canceled or funding declined

Round I			
CFA System Application Number	Applicant Name	Project Name	Agency Name
2177	Village of Frankfort	Marina Expansion	Parks
3319	MOHAWK VALLEY EDGE	MVEDGE- Marcy Interceptor Sewer Upgrade	ESD
3799	NORTHLAND NETWORKS LTD	Northland Networks Capital	ESD
3811	Town of Cobleskill	Town of Cobleskill - Route 7 Corridor	ESD
4175	City of Utica	Urban Green Infrastructure	EFC
4252	County of Oneida	Griffiss International Airport	ESD
4312	MOHAWK VALLEY EDGE	MVEDGE - Marcy Nanocenter - Phase 1A	ESD
4325	Liberty Gardens Associates II	Liberty Gardens Phase II	HCR
4708	City of Johnstown	Fage USA Dairy	HCR
4745	FULTON COUNTY	Tryon Park and Incubator Center	ESD
4937	Mohawk Valley Community College	Unemployed Worker	DOL
5027	GLDC	Fiber Connectivity Hub	ESD
5437	Advanced Tool, Inc.	On-the-Job Training	DOL
5742	Otsego Northern Catskills BOCES	Unemployed Worker	DOL
5847	Schoharie County	Schoharie County Microenterprise	HCR
6007	Rome (C)	Rome Navigation Center	DOS
6182	City of Oneonta	Oneonta Microenterprise - 2	HCR
6188	SUNY Poly	SUNY IT Research Foundation	ESD
6230	Oneida County	Rehabilitation of Hangar	DOT
6395	NYSOPRHP	Schoharie Crossing	Canals
6507	GUSC	GUSC Energy Capital	ESD
6635	Brewery Ommegang Ltd.	Brouwerij Belame Capital	ESD

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	Parks	\$113,812	\$151,750	\$95,131		●
	ETP	\$5,000,000	\$8,500,000	\$4,999,996	x	●
	RCCF	\$703,500	\$1,514,674	\$703,500	x	●
	ETP	\$4,100,000	\$9,200,000	\$4,100,000	x	●
	GIGP	\$1,030,000	\$1,110,881	\$996,437		●
	ETP	\$350,000	\$3,544,000	\$334,318	x	●
	ETP	\$5,000,000	\$12,100,000	\$5,000,000	x	●
	LIHTC	\$1,068,608	\$15,048,187	\$1,068,608		●
	CDBG - Economic Dev	\$750,000	\$100,148,000	\$746,830		●
	RCCF	\$2,000,000	\$3,140,000	\$1,982,886	x	●
	Unemployed Worker Training	\$50,000	\$50,000	\$50,000		●
	RCCF	\$397,500	\$838,800	\$397,500	x	●
	On-the-Job Training	\$16,000	\$16,000	\$2,880		●
	Unemployed Worker Training	\$50,000	\$47,345	\$9,070		●
	CDBG - Microenterprise	\$200,000	\$200,000	\$200,000		●
	LWRP	\$393,060	\$786,120	\$393,060		●
	CDBG - Microenterprise	\$200,000	\$335,000	\$199,977		●
	RCCF	\$274,000	\$274,000	\$-	x	●
	Aviation Bond Project	\$2,700,000	\$3,000,000	\$2,688,794		●
	NYS Canalway Grant Program	\$20,000	\$40,000	\$20,000		●
	RCCF	\$1,500,000	\$18,000,000	\$1,500,000	x	●
	EDPF	\$140,000	\$3,052,528	\$-	x	●

CFA System Application Number	Applicant Name	Project Name	Agency Name
6803	Homogeneous Metals, Inc.	On-the-Job Training	DOL
6803	HOMOGENEOUS METALS, INC	Homogeneous Metals Capital	ESD
7008	Cobleskill Brewing Company	Cobleskill Brewing Capital	ESD
7071	Milford Central School District	Milford CSD CORE Initiative	ESD
7329	Amsterdam (C)	Mohawk River Walk	DOS
7348	City of Rome	Little Italy Colonnade	EFC
7397	Utica (C)	Utica LWRP	DOS
7406	Herkimer County Community College	Worker Skills Upgrading	DOL
7406	Herkimer County Community College	Unemployed Worker	DOL
7407	City of Amsterdam	Embassy Millworks	ESD
7407	City of Amsterdam	Embassy Millworks	HCR
7681	City of Rome	Canalway Trail	Canals
7951	Fulton County IDA	MH Stallman Company	ESD
8261	Utica (C)	Utica Inner Harbor Catalyst	DOS
8356	Rome (C)	Harborway on the Erie Canal	DOS
8635	Schoharie County	W. Kintz Plastics, Inc.	HCR
8689	Schoharie County	Blenheim Hill Farm	HCR
8871	FSMC	Quad C - Phase 1 Capital	ESD
14024	Otsego RHA	RESTORE '11	HCR
14047	CITY OF LITTLE FALLS	CENTER CITY-NEIGHBORHOOD INV	HCR
14062	Otsego RHA	HOME '11 HOMEOWNER REHAB	HCR
14071	MVCAA	HERKIMER COUNTY RESTORE	HCR
14072	MVCAA	ONEIDA COUNTY RESTORE	HCR
14082	OTSEGO RHA	ACCESS '11	HCR
14174	City of Amsterdam	Amsterdam Sewer Separation P 2	HCR
14183	Town of Gilboa	Gilboa Housing Rehab Program	HCR
14184	City of Gloversville	Gloversville Housing Rehab Program	HCR
14190	Otsego Rural Housing	Otsego County HIP	HCR
14193	Herkimer County	Herkimer County Senior Housing Rehab	HCR

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	On-the-Job Training	\$50,000	\$50,000	\$-	x	●
	EDPF	\$120,000	\$11,800,000	\$-		●
	ETP	\$750,000	\$5,125,000	\$-	x	●
	EDPF	\$125,000	\$450,000	\$117,056	x	●
	LWRP	\$25,000	\$50,000	\$23,588		●
	GIGP	\$459,000	\$520,516	\$426,339		●
	LWRP	\$200,000	\$400,000	\$65,726		●
	Unemployed Worker Training	\$12,500	\$12,500	\$-		●
	Unemployed Worker Training	\$12,500	\$12,500	\$-		●
	IDBC	\$1,100,000	\$1,330,000	\$-	x	●
	CDBG - Economic Dev	\$205,000	\$1,330,000	\$201,688		●
	NYS Canalway Grant Program	\$50,000	\$310,000	\$50,000		●
	IDBC	\$5,000,000	\$11,211,961	\$-	x	●
	LWRP	\$250,000	\$6,000,000	\$205,383		●
	LWRP	\$783,550	\$48,092,046	\$783,550		●
	CDBG - Economic Dev	\$21,563	\$134,770	\$21,563		●
	CDBG - Economic Dev	\$60,000	\$152,500	\$60,000		●
	ETP	\$15,000,000	\$84,900,000	\$13,500,000		●
	RESTORE	\$65,000	\$177,000	\$65,000		●
	HOME	\$330,000	\$395,700	\$269,934		●
	HOME	\$400,000	\$790,800	\$400,000		●
	RESTORE	\$75,000	\$188,000	\$75,000		●
	RESTORE	\$75,000	\$188,000	\$75,000		●
	Access to Home	\$237,500	\$329,250	\$237,500		●
	CDBG - Public Infrastructure	\$600,000	\$612,000	\$600,000		●
	CDBG - Housing	\$400,000	\$505,700	\$400,000		●
	CDBG - Housing	\$400,000	\$433,300	\$400,000		●
	AHC	\$278,000	\$806,000	\$278,000		●
	CDBG - Housing	\$750,000	\$875,000	\$749,721		●

CFA System Application Number	Applicant Name	Project Name	Agency Name
14203	City of Little Falls	Little Falls Senior Housing Access	HCR
14214	City of Little Falls	Center-City Neighborhood Inv	HCR
14226	Oneida County	Oneida Co. Senior Housing Rehab	HCR
14235	Village of Remsen	Remsen Storm Water Improvements	HCR
Round 2			
6803	Homogeneous Metals, Inc.	Homogeneous Metals Capital	ESD
12945	Amsterdam IDA	Mohawk Fabrics	ESD
12945	AIDA	Mohawk Fabrics Expansion	ESD
12945	City of Amsterdam	Bad Ponder, LLC	HCR
13346	Otsego County	Cleaner Greener Phase I	NYSERDA3
14000	City of Little Falls	Center City Redevelopment	HCR
14506	Rome Strip Steel Company, Inc.	Rome Strip Steel Capital	ESD
14517	Sculpture Space Inc	The Summer of Sculpture	Arts
14793	NYS Historical Ass.	Romanticism & Amer. Landscape	Arts
14802	Strand Theatre of Old Forge	Digital Conversion	ESD
14923	Western Catskills CRC	Jefferson Village Green	HCR
14923	Western Catskills CRC	Jefferson Village Green RARP	HCR
15075	Village of Canajoharie	Canajoharie WWTP	HCR
15568	Village of Oriskany Falls	Community Center Project	Parks
15667	Mohawk (V)	Kayak/Canoe Launch	DOS
15669	Mohawk (V)	Village Gateway	DOS
15685	Village of Cooperstown	Green Streetscape	EFC
15725	Rome Memorial Hospital, Inc.	Physician's Building	ESD
15727	VILLAGE OF FRANKFORT	Small Business Assistance	ESD
15777	Madison-Oneida BOCES	Unemployed Worker Training	DOL
15862	City of Amsterdam	Sewer Separation Phase III	HCR
16012	Village of Waterville	Downtown Revitalization	HCR
16213	City of Rome	Little Italy Main Street	HCR
16348	Oneida County	Harden Furniture	HCR
16364	Oneida County	Advanced Tool	HCR
16409	Old Forge Properties	Old Forge Biomass Heating	NYSERDA
16410	Town of Forestport	Wastewater Engineering Study	DEC

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	CDBG - Public Facilities	\$400,000	\$400,000	\$400,000		●
	AHC	\$184,800	\$460,500	\$184,800		●
	CDBG - Housing	\$750,000	\$875,000	\$748,126		●
	CDBG - Public Infrastructure	\$600,000	\$600,000	\$600,000		●
	ESD Grant	\$120,000	\$11,800,000	\$-		●
	ESD Grant	\$50,000	\$300,000	\$40,000	x	●
	IDBC	\$1,200,000	\$2,500,000	\$-		●
	CDBG - ED	\$130,000	\$605,000	\$130,000	x	●
	Cleaner Greener Communities	\$1,000,000	\$1,000,000	\$890,096		●
	NYMS	\$245,000	\$321,667	\$130,261		●
	ESD Grant	\$150,000	\$1,589,134	\$-		●
	Art Project Grant	\$100,000	\$200,000	\$100,000		●
	Art Project Grant	\$100,000	\$200,000	\$30,000		●
	ESD Grant	\$25,000	\$300,000	\$25,000		●
	NYMS	\$172,500	\$380,698	\$123,113		●
	RARP	\$70,625	\$108,092	\$66,925		●
	CDBG - PI	\$600,000	\$2,631,000	\$600,000		●
	Parks	\$69,160	\$138,320	\$69,160		●
	LWRP	\$22,500	\$45,000	\$-		●
	LWRP	\$75,000	\$150,000	\$-		●
	GIGP	\$636,854	\$1,029,062	\$636,687		●
	ESD Grant	\$150,000	\$5,374,200	\$-		●
	ESD Grant	\$50,000	\$62,500	\$-	x	●
	Unemployed Worker Training	\$17,200	\$17,200	\$15,175		●
	CDBG - PI	\$600,000	\$603,000	\$600,000		●
	NYMS	\$250,000	\$514,000	\$235,265		●
	NYMS	\$250,000	\$535,000	\$237,827		●
	CDBG - ED	\$150,000	\$3,059,520	\$121,600		●
	CDBG - Small Business	\$100,000	\$1,430,471	\$-		●
	GHG Reduction	\$1,000,000	\$-	\$-	x	●
	CWSRF Engineering	\$30,000	\$37,500	\$21,098		●

CFA System Application Number	Applicant Name	Project Name	Agency Name
16513	NBOH & Museum	Digitization Capital	ESD
16513	NBOH & Museum	Digitization Project	ESD
16601	COLD POINT CORP	Cold Point Capital	ESD
16890	Richardson Brands	Save Canajoharie	ESD
17148	Town of German Flatts	Town Park	Canals
17291	Village of Herkimer	Bellinger Brook Culvert Rehab	HCR
17439	Village of Northville	South Main Street	Parks
17485	City of Rome	Terminal Building Rehab	Canals
17487	TURBO MACHINED PRODUCTS	Turbo Machined Products	ESD
17491	Schoharie County	Schoharie Co Agbiz Assistance	Ag_and_Markets
17516	Bonide Products Inc	Manufacturing Upgrades	ESD
17519	Valley Health Services, Inc.	Unemployed Worker Training	DOL
17519	Valley Health Services	Living Learning Center	ESD
17579	Schoharie County	Assistance to Howe Caverns	HCR
17748	RCBRC	Rome CBRC Capital	ESD
17859	Advanced Tool, Inc.	Advanced Tool Capital	ESD
18032	Amsterdam (C)	Downtown Revitalization	DOS
18032	Amsterdam IDA	Amsterdam IDA Capital	ESD
18037	Amsterdam IDA	ProZone Lockers	ESD
18037	City of Amsterdam	Pro Zone Lockers	HCR
18051	Alliance Paving Materials	Roof Shingle Recycling - EIP	ESD
18119	CGAM	CGAM Laboratory	ESD
18261	MVCC	Unemployed Worker Training	DOL
18319	St. Mary's Healthcare	Outpatient Pavilion	ESD
18479	Goodrich Corporation	New Hire & OJT	DOL
18511	UTICA COLLEGE	Forensics Center	ESD
18579	Gehring Tricot Corporation	Gehring Tricot Excelsior	ESD
18642	MOHAWK VALLEY EDGE	Adirondack Distilling	ESD
18651	MMRI	Expansion Project	ESD
18660	Burrows Paper Corp.	Burrows Paper Expansion	ESD
18794	Town of Verona	Verona Sewer System	ESD
18874	GLDC	Cardinal Phase II Buildout	ESD
18900	PAR GOVERNMENT SYSTEMS	PAR Government Systems	ESD

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	ESD Grant	\$75,000	\$996,000	\$-	x	●
	I LOVE NY	\$200,000	\$1,050,000	\$200,000	x	●
	ESD Grant	\$20,000	\$102,190	\$-	x	●
	ESD Grant	\$100,000	\$1,563,843	\$-		●
	NYS Canalway Grant	\$150,000	\$300,000	\$150,000		●
	CDBG - PI	\$225,000	\$260,340	\$224,627		●
	Parks	\$75,000	\$100,000	\$-		●
	NYS Canalway Grant	\$150,000	\$300,000	\$150,000		●
	ESD Grant	\$100,000	\$945,329	\$100,000	x	●
	Agriculture Development Program	\$475,000	\$950,000	\$427,500		●
	ESD Grant	\$20,000		\$-	x	●
	Unemployed Worker Training	\$54,750	\$54,750	\$-	x	●
	ESD Grant	\$1,775,000	\$12,500,000	\$1,775,000	x	●
	CDBG - ED	\$400,000	\$1,000,000	\$400,000		●
	ESD Grant	\$200,000	\$2,400,000	\$-	x	●
	ESD Grant	\$75,000	\$1,494,205	\$37,500		●
	LWRP	\$200,000	\$400,000	\$200,000		●
	ESD Grant	\$225,000	\$508,669	\$225,000	x	●
	ESD Grant	\$50,000	\$1,200,000	\$-	x	●
	CDBG - ED	\$205,000	\$1,205,000	\$-	x	●
	Environmental Investment	\$100,000	\$557,454	\$-	x	●
	ESD Grant	\$250,000	\$1,250,000	\$-		●
	Unemployed Worker Training	\$99,000	\$99,000	\$75,000		●
	ESD Grant	\$307,000	\$17,740,000	\$307,000	x	●
	OJT	\$50,000	\$50,000	\$-		●
	ESD Grant	\$250,000	\$1,250,000	\$-	x	●
	ESD Grant	\$250,000	\$2,006,727	\$200,000	x	●
	ESD Grant	\$15,000	\$110,000	\$-	x	●
	ESD Grant	\$300,000	\$827,000	\$-	x	●
	ESD Grant	\$250,000	\$20,997,468	\$167,629	x	●
	ESD Grant	\$500,000	\$6,505,000	\$500,000	x	●
	ESD Grant	\$150,000	\$1,461,200	\$-	x	●
	ESD Grant	\$50,000	\$885,000	\$-	x	●

CFA System Application Number	Applicant Name	Project Name	Agency Name
19030	Upper MV Aud Authority	Utica Memorial Aud II	ESD
19194	CITY OF UTICA	Utica Street Scape	ESD
19209	Gloversville-Johnstown WWTF	Gloversville-Johnstown WWTF	ESD
19235	Village of Cooperstown	Wastewater Engineering Study	DEC
19280	Capitol Civic Center	Rome Capitol Theatre	ESD
19298	FPAC	FPAC Expansion	ESD
19358	County of Oneida	Customs and Border Patrol Facility	ESD
19366	TecMar NY, LLC	TecMar Aquaculture Facility	ESD
19405	HC Industrial Development	HCIDA Revolving Loan Fund	ESD
19589	Otsego (Co)	MV Main Streets	DOS
19637	Cobleskill Agricultural Society	Fairgrounds Rehab	ESD
19794	CITY OF UTICA	Utica City Center Sewer	ESD
19795	Town of Herkimer	East Herkimer Sewer Capital	ESD
19960	Fort Plain (V)	Old Military Road Trail P 2	DOS
ROUND 3			
20823	Ft. Schuyler Management Corp.	Quad C - Phase 1B Capital	ESD
26833	WIB of H-M-O	Bridge Program	DOS
26841	OC Workforce Dev	SNAP Opportunities Program	OTDA
26891	MVCC	AmeriCorps	ONCS
26927	Village of St. Johnsville	Johnsville Marina	Canals
26950	Capitol Civic Center, Inc.	Rome Capitol Theatre Expansion	Arts
27000	New York Folklore Society	Newcomer Micro-Enterprise	ESD
27217	WIB of H-M-O	STEM Opportunities	ESD
27424	Utica Coffee Roasting Company	Utica Coffee Roasting Company	ESD
27462	MWPAI	Golden Age of European Painting	Arts
27462	MWPAI	The Golden Age of European Painting	ESD
27585	Hartwick College	Craft Food & Beverage Center	ESD
27645	NYS Historical Association	Winslow Homer Nature and Rhythm	Arts
27786	NBHOF & Museum	Mobile App	ESD
28060	County of Oneida	Union Station REA Wing	ESD
28060	County of Oneida	Union Station-REA Wing	Parks

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	ESD Grant	\$250,000	\$790,000	\$250,000	x	
	ESD Grant	\$250,000	\$8,000,000	\$-	x	
	ESD Grant	\$1,000,000	\$7,223,552	\$999,999	x	
	CWSRF Engineering	\$30,000	\$37,500	\$19,914		
	ESD Grant	\$250,000	\$10,452,650	\$-	x	
	ESD Grant	\$50,000	\$152,000	\$-	x	
	ESD Grant	\$300,000	\$1,500,000	\$300,000	x	
	ESD Grant	\$400,000	\$56,020,000	\$-	x	
	ESD Grant	\$50,000	\$50,000	\$50,000		
	LWRP	\$300,000	\$600,000	\$-		
	ESD Grant	\$25,000	\$59,400	\$25,000		
	ESD Grant	\$400,000	\$1,600,000	\$-	x	
	ESD Grant	\$500,000	\$2,450,750	\$-	x	
	LWRP	\$40,000	\$80,000	\$-		
	ESD Grant	\$3,100,000	\$73,000,000	\$-	x	
	Comm Services Block Grant	\$93,358	\$116,698	\$47,251.19		
	SNAP Opportunities	\$-	\$-	\$-		
	NYS Americorps	\$128,378	\$179,578	\$-		
	NYS Canalway Grant Program	\$150,000	\$553,500	\$-		
	Digital Film Conversion Program	\$100,000	\$291,165	\$100,000.00		
	ESD Opportunity Agenda	\$10,000	\$53,035	\$10,000.00		
	ESD Opportunity Agenda	\$90,000	\$100,000	\$90,000.00		
	ESD Grant	\$150,000	\$520,000	\$150,000	x	
	Arts & Culture	\$100,000	\$387,097	\$100,000.00		
	Market New York	\$18,000	\$387,097	\$18,000.00		
	ESD Grant	\$60,000	\$463,600	\$60,000.00	x	
	Arts & Culture	\$74,000	\$282,724	\$74,000.00		
	Market New York	\$234,000	\$650,000	\$234,000.00		
	ESD Grant	\$200,000	\$823,000	\$200,000	x	
	Parks	\$300,000	\$1,023,900	\$270,000.00	x	

CFA System Application Number	Applicant Name	Project Name	Agency Name
28106	MOHAWK VALLEY EDGE	MNC Sewer Crossing	ESD
28307	County of Oneida	3B Timber Company	HCR
28409	MOHAWK VALLEY EDGE	Marcy Nanocenter - Phase 1B	ESD
28555	Shelter Planning Dev	Broadalbin Park Development	Parks
28618	Schoharie (Co)	Mohawk River Watershed Management	DOS
28646	Exeter Trailblazers, Inc.	Trail Grooming Equipment	Parks
28667	Village of Fultonville	Flood Mitigation Project	HCR
28937	Town of German Flatts	Fort Herkimer Church Town Park	Parks
29182	Corbin Hill Road Farm	Corbin Hill Road Farm Capital	ESD
29182	Corbin Hill Road Farm	Corbin Hill Farm	HCR
29215	Women's Employment & Resource Center	SNAP Opportunities Program	OTDA
29295	3B TIMBER COMPANY, INC.	3B Timber Shavings Capital	ESD
29362	City of Johnstown	Johnstown NYMS	HCR
29475	City of Oneonta	Oneonta Main Street	ESD
29479	City of Oneonta	Downtown Revitalization Program	HCR
29562	Adirondack Barrel Cooperage	Adirondack Barrel Cooperage	ESD
29565	City of Amsterdam	Sewer System Improvements 4	HCR
29576	Village of Barneveld	Wastewater Collection Study	DEC
29695	Village of Canajoharie	Water System Improvements	HCR
29853	Griffiss Institue	Mohawk Valley Business Incubator	ESD
30035	Revolutionary Spirits, LLC	Revolutionary Spirits Farm Distillery	ESD
30035	Revolutionary Spirits, LLC	Farm Distillery and Tourist Dest.	ESD
30045	NORTHLAND NETWORKS	Northland Networks Fiber Phase 2	ESD
30267	NYSARC, Inc. Herkimer County	Herkimer NYSARC Capital	ESD
30321	Rock Ledge Campground, Inc.	Rock Ledge Campground Capital	ESD
30365	Village of Oriskany Falls	Downtown Technical Assistance	HCR
30373	MVCC	thINCubator Capital	ESD
30379	MVCC	Unmanned Aerial Systems Capital	ESD
30441	Westmoreland Dev Company	Westmoreland Ambulatory Surgery Ctr	ESD
30493	Wildlife Conservation Society	Cycle Adirondacks	ESD
30535	Mohawk Resources	Mohawk Resources Capital	ESD

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	ESD Grant	\$700,000	\$4,323,900	\$255,678	x	
	CDBG - Small Business	\$100,000	\$1,300,000	\$-		
	ESD Grant	\$3,250,000	\$59,760,000	\$3,250,000.00	x	
	Parks	\$500,000	\$1,166,350	\$450,000.00		
	LWRP	\$483,625	\$967,250	\$427,956.34		
	Recreational Trails Program	\$200,000	\$250,000	\$200,000.00		
	CDBG - PI/PF	\$400,000	\$450,000	\$400,000.00		
	Parks	\$171,792	\$343,584	\$101,263.00		
	ESD Grant	\$180,000	\$935,149	\$-	x	
	CDBG - Small Business	\$180,000	\$935,149	\$-	x	
	SNAP Opportunities	\$19,500	\$39,000	\$35,970.68		
	ESD Grant	\$150,000	\$1,300,000	\$-	x	
	NYMS	\$200,000	\$265,000	\$173,193.00		
	ESD - SPFS	\$75,000	\$150,000	\$75,000.00		
	NYMS	\$200,000	\$439,500	\$166,866.00		
	ESD Grant	\$60,000	\$722,744	\$60,000.00	x	
	CDBG - PI/PF	\$600,000	\$796,400	\$595,569.00		
	Engineering Planning Grant	\$30,000	\$37,500	\$29,339.02		
	CDBG - PI/PF	\$600,000	\$617,000	\$592,678.00		
	Incubator & Innovation Hotspot	\$125,000	\$1,125,000	\$311,358		
	ESD Grant	\$60,000	\$60,000	\$-	x	
	Market New York	\$47,200	\$611,000	\$-	x	
	ESD Grant	\$70,000	\$70,000	\$-	x	
	ESD Grant	\$250,000	\$1,538,206	\$247,000.00	x	
	ESD Grant	\$25,000	\$188,000	\$25,000.00		
	NYMS	\$16,625	\$17,500	\$16,625.00		
	ESD Grant	\$55,000	\$237,375	\$55,000.00	x	
	ESD Grant	\$100,000	\$500,000	\$-	x	
	ESD Grant	\$400,000	\$6,185,643	\$400,000.00	x	
	Market New York	\$211,750	\$970,500	\$210,260.66		
	ESD Grant	\$250,000	\$3,100,000	\$-	x	

CFA System Application Number	Applicant Name	Project Name	Agency Name
30628	Primo Property Management	Primo Property Management Capital	ESD
30669	MMRI	Cardiac Research Institute	ESD
30729	Milford CSD	CORE - Biomedical Program	DOS
30795	GRO Solar	Brownfields to Brightfields - Tannery	ESD
30797	City of Rome	ReTooling Rome for Smart Growth	NYSERDA
30799	City of Rome	Capitol Steps	EFC
30854	Village of Illion	East St Public Infrastructure Improvements	HCR
31071	Cryo Pure Corp.	Cryo Pure	ESD
31159	GRO Solar	Rome Steel Solar	ESD
31174	Valley Cinema	Digital Conversion Capital	ESD
31533	Otsego County	Otsego Co. Highway Asset Mgt	DOS
31542	GLDC	Griffiss Institute Capital	ESD
31633	Deer Run at River Ridge, LLC	Deer Run at River Ridge Capital	ESD
31642	Village of Sylvan Beach	Sylvan Beach Bathhouse	Canals
31784	Town of Middleburgh	Town of Middleburgh Working Capital	ESD
31808	County of Oneida	Griffiss Airport Terminal Building	ESD
31860	Amsterdam IDA	AIDA & Giant Solutions Capital	ESD
31860	City of Amsterdam	GIANT Solutions	HCR
31924	Village of Cobleskill	Cobleskill Water Supply - Capital	ESD
31966	Medcare Administrators. LLC	Medcare Administrators Capital	ESD
32026	Erie Canal Distillers	Erie Canal Distillers Capital	ESD
32032	City of Utica	Sewer Separation Capital	ESD
32088	Erie Canal RV Resort	Erie Canal RV Resort & Campground	ESD
32241	LCL Associates	HDB Realty Capital	ESD
32244	Rome Strip Steel Company, Inc.	Rome Strip Steel Company Capital	ESD
32271	GUSC	GUSC Energy Capital	ESD
32273	American Hotel & Hospitality	American Hotel & Hospitality Mgt	ESD
32339	City of Utica	Harbor Point	ESD
32339	Utica (C)	Utica Harbor Phase I and II Projects	DOS
32354	Schoharie (V)	Waterfront Recreational Assets Planning	DOS

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	ESD Grant	\$400,000	\$2,000,000	\$400,000.00	x	●
	ESD Grant	\$250,000	\$890,000	\$-	x	●
	LGE	\$40,000	\$147,315	\$40,000		●
	ESD Grant	\$200,000	\$5,756,594	\$200,000.00		●
	CGC Phase II	\$75,000	\$75,000	\$75,000		●
	GIGP	\$230,900	\$266,455	\$230,900.00		●
	CDBG - PI/PF	\$600,000	\$660,000	\$539,122.00		●
	ESD Grant	\$100,000	\$100,000	\$-	x	●
	ESD Grant	\$150,000	\$4,955,845	\$150,000.00	x	●
	ESD Grant	\$25,000	\$100,000	\$25,000.00		●
	LGE	\$36,000	\$40,000	\$17,867.00		●
	ESD Grant	\$1,100,000	\$5,900,000	\$1,100,000	x	●
	ESD Grant	\$1,000,000	\$22,054,000	\$-	x	●
	NYS Canalway Grant Program	\$120,000	\$1,906,000	\$120,000		●
	ESD - SPFS	\$20,000	\$44,000	\$14,251.04		●
	ESD Grant	\$500,000	\$5,082,000	\$500,000.00		●
	ESD Grant	\$30,000	\$158,000	\$-	x	●
	CDBG - Small Business	\$50,000	\$158,225	\$50,000.00	x	●
	ESD Grant	\$300,000	\$300,000	\$-	x	●
	ESD Grant	\$200,000	\$1,300,000	\$200,000.00	x	●
	ESD Grant	\$10,000	\$155,000	\$-	x	●
	ESD Grant	\$1,300,000	\$11,622,353	\$1,300,000	x	●
	ESD Grant	\$200,000	\$1,504,418	\$-	x	●
	ESD Grant	\$200,000	\$200,000	\$-	x	●
	ESD Grant	\$150,000	\$150,000	\$-	x	●
	ESD Grant	\$150,000	\$1,010,000	\$-	x	●
	ESD Grant	\$880,000	\$6,747,500	\$-	x	●
	ESD Grant	\$5,000,000	\$6,100,000	\$3,684,126	x	●
	LWRP	\$500,000	\$1,000,000	\$489,195.64		●
	LWRP	\$41,750	\$83,500	\$40,119.87		●

CFA System Application Number	Applicant Name	Project Name	Agency Name
32384	City of Utica	Municipal Stormwater Control Plan	DEC
32511	Upper MV Aud Authority	Utica Memorial Auditorium III	ESD
32625	Town of Oneonta	Town of Oneonta Southside	ESD
32652	Matt Brewing Company	Matt Brewing Company Capital	ESD
32662	Town of Kirkland	Clinton Sewer Capacity Study	DEC
ROUND 4			
37964	Vincent's Heating and Fuel	Vincent's Pellet Hub	NYSERDA
38893	R.L.E. Corp.	R.L.E. Capital	ESD
38974	City of Utica	Kemble Park Project	Parks
38993	Trenton Technology, Inc.	Trenton Technology	ESD
39012	MWPAI	Monet to Matisse Exhibit	Arts
39012	MWPAI	Monet to Matisse Working Capital	ESD
39256	Mohawk Valley EDGE	Marcy Nanocenter - Phase 1B	ESD
39400	Primo Property Management	Primo Property Management	ESD
39476	City of Oneonta	Oneonta Microenterprise Assistance	HCR
39479	City of Oneonta	Market Street Entertainment District	HCR
39513	City of Amsterdam	Phase 5 Sewer Improvements	HCR
39620	Village of Cobleskill	Lark Street Project	HCR
39744	Amsterdam (C)	Mohawk Valley Gateway Overlook	DOS
39795	Village of Herkimer	Herkimer Municipal Pool Improvement	Parks
39812	Tabernacle Baptist Church	Masonry and Tower Restoration	Parks
40116	NBHOF & Museum	NBHFM Collection Digitization	ESD
40138	Village of Oriskany Falls	Oriskany Falls NYMS 2014	HCR
40300	Sculpture Space	Expand Development Capabilities	Arts
40338	Schenectady (Co)	Mohawk River Watershed Mgt Plan	DOS
40526	123 Hotel Street LLC	123 Hotel Street Mixed Use	ESD
40615	Otsego County	Otsego Agricultural Microenterprise	HCR
40619	Otsego County	Rail Yards Development Plan	HCR
40621	Otsego County	Springbrook Residential Facility Rehab	HCR
40623	Schoharie (Co)	Schoharie Creek Multiuse Trail	DOS
40636	Village of Fultonville	Water System Improvements	HCR

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	Engineering Planning Grant	\$40,000	\$50,000	\$40,000.00		●
	ESD Grant	\$700,000	\$1,240,000	\$700,000.00	x	●
	ESD Grant	\$500,000	\$8,808,000	\$-	x	●
	ESD Grant	\$250,000	\$1,600,000	\$-	x	●
	Engineering Planning Grant	\$28,800	\$36,000	\$28,800.00		●
	CGC Phase II	\$1,337,625	\$1,783,500	\$1,114,108		●
	ESD Grant	\$575,000	\$4,592,800	\$-	x	●
	Parks	\$500,000	\$843,420	\$-		●
	ESD Grant	\$1,000,000	\$10,420,000	\$1,000,000	x	●
	Arts, Culture & Heritage	\$60,000	\$467,600	\$48,000		●
	Market New York	\$20,000	\$90,000	\$20,000		●
	ESD Grant	\$1,000,000	\$7,054,485	\$1,000,000	x	●
	ESD Grant	\$800,000	\$4,000,000	\$800,000	x	●
	CDBG - Microenterprise	\$200,000	\$225,000	\$200,000		●
	CDBG - Community Planning	\$19,000	\$20,000	\$18,338		●
	CDBG - PI/PF	\$600,000	\$620,000	\$600,000		●
	CDBG - PI/PF	\$500,000	\$968,000	\$500,000		●
	LWRP	\$325,000	\$650,000	\$325,000		●
	Parks	\$412,500	\$549,913	\$302,942		●
	Historic Preservation	\$373,590	\$498,120	\$373,590		●
	Market New York	\$750,000	\$1,000,000	\$750,000		●
	NYMS	\$250,000	\$390,000	\$240,400		●
	Workforce Investment	\$18,700	\$25,000	\$18,700		●
	LWRP	\$332,480	\$664,960	\$311,142		●
	ESD Grant	\$620,000	\$25,427,700	\$-	x	●
	CDBG - Microenterprise	\$200,000	\$220,000	\$200,000		●
	CDBG - Community Planning	\$47,500	\$50,000	\$47,500		●
	CDBG - PI/PF	\$400,000	\$450,000	\$400,000		●
	LWRP	\$149,876	\$299,752	\$78,032		●
	CDBG - PI/PF	\$600,000	\$600,000	\$600,000		●

CFA System Application Number	Applicant Name	Project Name	Agency Name
40756	Schoharie County	Schoharie Long Range Plan	ESD
40774	City of Utica	CODE GREEN: Utica Zoning Update	NYSERDA
40780	Village of Vernon	WWTP Study	DEC
40781	Village of Middleburgh	Breadbasket Heritage Trail	Arts
40819	The Harva Company, Inc.	ISO 9001 Quality Mgt Systems Training	DOL
40847	SUNY Oneonta	SUNY Oneonta Green Retrofit	EFC
40861	MVCC Foundation	Mohawk Valley Innovation Hot Spot	ESD
40866	GLDC	Griffiss LDC -B240 Capital	ESD
40952	SUNY PI	Assistive Technology Laboratory	ESD
40957	MVCC	Heating and Welding Training	DOL
41009	Village of Frankfort	Inflow and Infiltration Study	DEC
41042	Nehemiah Fund LLC	Nehemia Fund	ESD
41048	Andro Computational Solutions	Andro Expansion	ESD
41064	GUSC	Griffiss Utility Services Capital	ESD
41195	Town of German Flatts	Leatherstocking Park GIGP	EFC
41195	German Flatts (T)	Fulmer Creek Greenplain Resiliency	DOS
41195	Town of German Flatts	Leatherstocking Mobile Home Park	Parks
41255	Village of Richmondville	Water Main Replacement	HCR
41286	Town of Oneonta	Southside Water System	HCR
41325	Utica (C)	Harbor Point Bulkhead Improvements	DOS
41451	Middleburgh (V)	Local Waterfront Revitalization	DOS
41609	MVCC	UAS Capital	ESD
41767	Town of Annsville	Drinking Water System Engineering	HCR
41854	Town of Marcy	Marcy Smart Growth Update	NYSERDA
41998	Village of Unadilla	Unadilla Downtown Planning Study	HCR
42066	Schoharie County	Schoharie County Broadband Study	ESD
42105	City of Little Falls	Veterans Memorial Park Improvement	Parks
42215	Otsego IDA	Cooperstown Strategic Plan	ESD
42484	Oneida County	MNC Wastewater Treatment System	DEC
42546	Rome (C)	Bicentennial and Beyond	DOS
42546	City of Rome	Bicentennial and Beyond	Canals

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	ESD - SPFS	\$15,000	\$15,000	\$-		●
	CGC Phase II	\$168,750	\$225,000	\$118,050		●
	Engineering Planning Grant	\$30,000	\$37,500	\$30,000		●
	Arts, Culture & Heritage	\$15,200	\$20,000	\$15,200		●
	Existing Employee Training	\$67,905	\$73,559	\$67,885		●
	GIGP	\$910,000	\$675,052	\$574,042		●
	Innovation Hot Spot Support	\$250,000	\$2,250,000	\$628,392		●
	ESD Grant	\$590,710	\$3,017,840	\$590,710	x	●
	ESD Grant	\$600,000	\$10,600,000	\$600,000	x	●
	Unemployed Worker Training	\$98,967	\$98,967	\$89,970		●
	Engineering Planning Grant	\$30,000	\$37,500	\$29,994		●
	ESD Grant	\$200,000	\$1,200,000	\$-	x	●
	ESD Grant	\$200,000	\$1,000,000	\$-	x	●
	ESD Grant	\$192,000	\$959,669	\$192,000	x	●
	GIGP	\$466,000	\$517,778	\$405,852		●
	LWRP	\$200,000	\$400,000	\$189,815		●
	Parks	\$277,000	\$7,435,430	\$-		●
	CDBG - PI/PF	\$535,000	\$563,000	\$535,000		●
	CDBG - PI/PF	\$600,000	\$6,000,000	\$6,000,000		●
	LWRP	\$750,000	\$1,500,000	\$225,540	x	●
	LWRP	\$20,000	\$40,000	\$-		●
	ESD Grant	\$300,000	\$1,500,000	\$299,880	x	●
	CDBG - Community Planning	\$21,850	\$23,000	\$21,850		●
	CGC Phase II	\$150,000	\$230,000	\$150,000		●
	NYMS - TA	\$20,000	\$21,100	\$20,000		●
	ESD - SPFS	\$37,500	\$75,000	\$-		●
	Parks	\$484,000	\$646,000	\$-		●
	ESD - SPFS	\$58,000	\$121,511	\$58,000		●
	Engineering Planning Grant	\$50,000	\$62,500	\$50,000		●
	LWRP	\$75,000	\$150,000	\$75,000		●
	NYS Canalway Grant Program	\$125,000	\$250,000	\$-		●

CFA System Application Number	Applicant Name	Project Name	Agency Name
42654	Utica Zoological Society	Utica Zoo Foundation	ESD
42656	Otsego IDA	Richfield Commerce Park Capital	ESD
42943	Village of Cobleskill	Forever Generations Nick Iorio Park	Parks
42964	Oneida County Tourism	Brew Central Marketing Campaign	ESD
43317	Glimmerglass Opera Theatre	Glimmerglass 40th Anniversary	Arts
43368	Village of Sharon Springs	Wastewater Study	DEC
43465	Village of Nelliston	Nelliston Wastewater	DEC
43531	City of Amsterdam	City Hall Restoration	Parks
ROUND 5			
14339	Iroquois Indian Museum	Expanded Marketing and Outreach	Arts
42858	Erie Pellets, Inc.	Erie Pellets Capital	ESD
50523	Herkimer County NYSARC	Mohawk Region Accessible Park	Parks
51044	City of Johnstown	City of Johnstown Food Pantry	HCR
51045	St. John's Episcopal Church	St. John's Episcopal Church Capital	ESD
51224	Village of Camden	Camden Downtown Façade	HCR
51270	Gloversville Public Library	Gloversville Public Library Capital	ESD
51270	Gloversville Public Library	Structural improvements	Parks
51420	Fulmont College Association, Inc.	Fulmont College Association	ESD
51430	Fulton County	Fulton County Microenterprise	HCR
51454	City of Amsterdam	Amsterdam Wastewater Disinfection	DEC
51496	MVCC	MV Advanced Manufacturing Institute	ESD
51520	MWPAI	Photographs by Steve McCurry	Arts
51520	MWPAI	Photographs by Steve McCurry	ESD
51732	Fenimore Art Museum	Fenimore Art Museum	ESD
51913	Village of Fultonville	Village of Fultonville Dock Phase 2	Canals
51940	Town of Herkimer	West Canada Creek Flood Mitigation	ESD
52062	Schoharie Area Long Term	Schoharie County GeoTourism Trails	Arts
52145	Fulton County	Fulton County Interconnection	ESD
52158	Schoharie County	Schoharie County Microenterprise	HCR
52210	Fulton County	Fulton County Working Capital	ESD
52212	Village of Frankfort	Frankfort Police Consolidation Study	DOS

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	Market New York	\$21,450	\$28,600	\$21,450		●
	ESD Grant	\$150,000	\$200,000	\$150,000	x	●
	Parks	\$159,835	\$227,807	\$143,852		●
	Market New York	\$500,000	\$625,000	\$500,000		●
	Arts, Culture & Heritage	\$64,600	\$506,062	\$51,680		●
	Engineering Planning Grant	\$30,000	\$37,500	\$30,000		●
	Engineering Planning Grant	\$30,000	\$37,500	\$30,000		●
	Historic Preservation	\$224,625	\$299,500	\$-		●
	Council on the Arts - Workforce	\$30,000	\$40,000	\$30,000		●
	ESD Grant Funds	\$170,000	\$8,794,451	\$-	x	●
	Parks	\$394,334	\$1,168,850	\$394,334		●
	CDBG - PI/PF	\$400,000	\$539,659	\$-		●
	ESD Grant Funds	\$80,000	\$539,659	\$-	x	●
	NYMS	\$380,800	\$515,900	\$333,719		●
	ESD Grant Funds	\$500,000	\$6,924,277	\$-	x	●
	Historic Preservation	\$500,000	\$7,452,939	\$450,000	x	●
	ESD Grant Funds	\$3,725,000	\$33,843,032	\$-	x	●
	CDBG - Microenterprise	\$200,000	\$217,300	\$200,000		●
	WQIP	\$183,353	\$215,710	\$-		●
	ESD Grant Funds	\$1,800,000	\$9,000,000	\$-	x	●
	Council on the Arts Implementation	\$61,110	\$252,900	\$61,110		●
	Market New York	\$30,000	\$89,955	\$30,000		●
	Market New York	\$108,258	\$144,344	\$108,258		●
	NYS Canalway Grant Program	\$50,000	\$110,500	\$50,000		●
	ESD - SPFS	\$50,000	\$43,578	\$21,789		●
	Council on the Arts Implementation	\$90,000	\$225,000	\$90,000		●
	ESD Grant Funds	\$51,000	\$255,000	\$-	x	●
	CDBG - Microenterprise	\$200,000	\$220,000	\$200,000		●
	ESD - SPFS	\$20,000	\$100,000	\$-	x	●
	LGE	\$21,000	\$42,000	\$-		●

CFA System Application Number	Applicant Name	Project Name	Agency Name
52224	Fulton County	Tryon Tech Park Capital	ESD
52228	Fulton County	Tryon Tech Training Center Capital	ESD
52422	Ace of Diamonds Mine	Ace of Diamonds Tourism Expan.	ESD
52468	Town of Kirkland	Town of Kirkland Robinson Road	ESD
52716	Mair Magaw Info Systems	Mair Magaw Informational Systems	ESD
52721	Village of Camden	Camden Riverwalk and Park	Parks
52727	Village of Fonda	Fonda Canalside Park Improvements	Canals
52816	MVCC	Nurse Assistant Training	DOL
52819	Village of Waterville	Downtown Building Analysis	HCR
52823	Montgomery County	Bike Trail Restoration Project	Canals
52823	Montgomery County	Bike Trail Restoration Project	Parks
53068	Klugo Enterprises LLC	Stevens Building Capital	ESD
53120	Village of Herkimer	Herkimer Hydraulic Canal Phase III	HCR
53205	Village of Herkimer	Smith Brothers Building Rehab	ESD
53301	Catskill Symphony Orchestra	Expanded Development Capacity	Arts
53405	Otsego County	Otsego County Microenterprise	HCR
53572	Town of Edmeston	Edmeston Municipal Pool	Parks
53632	Oneida (Co)	Stream Restoration	DOS
53734	Hartwick College	Hartwick College Capital	ESD
53824	Village of Cobleskill	Cobleskill Water Storage	ESD
53824	Village of Cobleskill	Water System Storage Facilities	HCR
53837	Village of Cobleskill	Cobleskill Sidewalk Improvements	HCR
53943	County of Oneida	Oneida Co. Anaerobic Digesters	ESD
53982	SUNY Cobleskill	Food & Dairy Certified Incubator	ESD
54003	Generations Malting Co.	Generations Malting Company	ESD
54004	B&B Ranch	B&B Ranch Capital	ESD
54116	Village of Schoharie	Village of Schoharie - Parrott House	ESD
54250	Baggs Square Partners, LLC	Baggs Square- Mixed Use Capital	ESD
54306	Nathan Littauer Hospital	Nathan Littauer Hospital	ESD
54329	Nathan Littauer Hospital	Nathan Littauer Primary Care Fonda	ESD
54330	City of Rome	Race to the Harbor	EFC
54471	Town of Conesville	Conesville Recreation Center	Parks

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	ESD Grant Funds	\$10,000	\$50,000	\$-		
	ESD Grant Funds	\$30,000	\$150,000	\$-		
	Market New York	\$138,468	\$312,248	\$138,468	x	
	ESD Grant Funds	\$360,000	\$1,800,000	\$-	x	
	ESD Grant Funds	\$400,000	\$1,187,600	\$-	x	
	Parks	\$160,300	\$231,764	\$160,300		
	NYS Canalway Grant Program	\$30,000	\$685,000	\$-		
	Unemployed Worker Training	\$99,560	\$99,560	\$47,887		
	NYMS - TA	\$20,000	\$24,250	\$20,000		
	NYS Canalway Grant Program	\$100,000	\$550,000	\$100,000		
	Recreational Trails Program	\$200,000	\$550,000	\$20,000		
	ESD Grant Funds	\$120,000	\$120,000	\$-	x	
	CDBG - PI/PF	\$505,000	\$505,000	\$505,000		
	ESD Grant Funds	\$250,000	\$919,193	\$-	x	
	Council on the Arts - Workforce	\$30,000	\$40,000	\$30,000		
	CDBG - Microenterprise	\$200,000	\$225,000	\$182,856		
	Parks	\$309,420	\$619,420	\$278,478		
	LWRP	\$907,600	\$1,815,200	\$192,204		
	ESD Grant Funds	\$68,000	\$343,000	\$68,000	x	
	ESD Grant Funds	\$200,000	\$1,910,000	\$-	x	
	CDBG - PI/PF	\$600,000	\$1,700,000	\$-	x	
	CDBG - PI/PF	\$200,000	\$250,000	\$200,000		
	ESD Grant Funds	\$1,000,000	\$55,000,000	\$-		
	NYS Business Incubator	\$125,000	\$1,125,000	\$373,767		
	ESD Grant Funds	\$250,000	\$250,000	\$-	x	
	ESD Grant Funds	\$110,000	\$110,000	\$-	x	
	ESD Grant Funds	\$300,000	\$925,000	\$-	x	
	ESD Grant Funds	\$900,000	\$4,500,000	\$900,000	x	
	ESD Grant Funds	\$740,000	\$3,370,000	\$-	x	
	ESD Grant Funds	\$200,000	\$1,040,000	\$-	x	
	GIGP	\$450,000	\$525,000	\$450,000		
	Parks	\$6,000	\$8,000	\$5,651		

CFA System Application Number	Applicant Name	Project Name	Agency Name
54810	Sylvan Beach (V)	Design of Welcome Center	DOS
54944	City of Oneonta	Oneonta Water Main Improvements	HCR
54974	Johnstown Renewables, LLC	Johnstown Renewables Capital	ESD
55040	Otsego County	Community Residential Rehab	HCR
55264	Sylvan Beach (V)	LWRP and Comp Plan	DOS
55542	Gloversville-Johnstown WWTF	WWTF Disinfection	DEC
55744	Nathan Littauer Hospital	Dialysis Center	ESD
55765	FSMC	Network for Tech Convergence	ESD
55768	Mohawk (V)	Fulmer GreenPlain Park North	DOS
55768	Village of Mohawk	Fulmer GreenPlain Park North	Parks
55815	St. Johnsville (V)	Soldiers and Sailors Memorial Park	DOS
55825	Robinson & Smith, Inc.	Century Linen & Uniform Capital	ESD
55843	NBHOF & Museum	Global Marketing	ESD
56055	TJ Allen Bulk Services LLC	TJ Allen Bulk Service Capital	ESD
56059	Mohawk Valley Collective, Inc.	Unity Hall and West Hill School	HCR
56243	Compassion Coalition, Inc.	Compassion Coalition Capital	ESD
56260	FSMC	Advanced Mfg Workforce Dev Ctr	ESD
56504	City of Utica	Into the New Century NYMS Project	HCR
56675	Bagg's Square Association	Bagg's Square Regeneration	HCR
56801	Village of Boonville	Village of Boonville Feasibility Study	ESD
56842	COUNTY OF OTSEGO IDA	Oneonta Rail Yards Redevelopment	ESD
56854	Otsego IDA	Upper Susquehanna Regional Ag	ESD
56894	Otsego IDA	Route 205 Feasibility Study	ESD
56899	Otsego IDA	Oneonta Airport Feasibility Study	ESD
56966	Amsterdam IDA	AGT Services Capital	ESD
57094	PAR TECHNOLOGY CORP	PAR Technology Capital	ESD
57159	Fulton Co. SWCD	Fulton County Hydroseeding	DEC
57168	Upstate Cerebral Palsy	Upstate Cerebral Palsy Capital	ESD
57283	WIB of HMO	Path Through History Cycling Trials	ESD
57356	Energetics Incorporated	Animating the EV Market	NYSERDA
57429	Village of Cobleskill	Village of Cobleskill Paving Capital	ESD
57532	Amsterdam (C)	Amtrak Station Relocation Plan	DOS
57629	OTSEGO NOW	Cooperstown & Charlotte Valley Rail	ESD

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	LWRP	\$103,000	\$206,000	\$51,365		
	CDBG - PI/PF	\$600,000	\$1,980,000	\$600,000		
	ESD Grant Funds	\$2,000,000	\$11,490,000	\$-	x	
	CDBG - PI/PF	\$400,000	\$418,000	\$395,398		
	LWRP	\$16,250	\$65,000	\$13,373		
	WQIP	\$1,100,000	\$1,500,000	\$960,107		
	ESD Grant Funds	\$300,000	\$1,500,000	\$-	x	
	ESD Grant Funds	\$5,000,000	\$30,000,000	\$-	x	
	LWRP	\$124,227	\$906,246	\$8,815		
	Parks	\$493,345	\$657,794	\$440,282		
	LWRP	\$75,000	\$150,000	\$64,831		
	ESD Grant Funds	\$1,700,000	\$4,660,000	\$1,200,000	x	
	Market New York	\$131,400	\$175,200	\$131,400		
	ESD Grant Funds	\$46,000	\$230,000	\$-	x	
	NYMS - TA	\$20,000	\$500,000	\$20,000		
	ESD Grant Funds	\$160,000	\$3,170,038	\$600,000	x	
	ESD Grant Funds	\$1,100,000	\$7,500,000	\$-	x	
	NYMS	\$300,000	\$400,000	\$300,000		
	NYMS	\$20,000	\$22,000	\$-		
	ESD - SPFS	\$5,000	\$10,000	\$-		
	ESD Grant Funds	\$500,000	\$571,000	\$-	x	
	ESD Grant Funds	\$700,000	\$700,000	\$-		
	ESD - SPFS	\$30,000	\$60,000	\$30,000		
	ESD - SPFS	\$50,000	\$44,975	\$20,000		
	ESD Grant Funds	\$3,000,000	\$15,000,000	\$-	x	
	ESD Grant Funds	\$900,000	\$5,570,000	\$-	x	
	WQIP	\$31,500	\$50,000	\$-	x	
	ESD Grant Funds	\$200,000	\$1,025,000	\$-		
	Market New York	\$291,500	\$357,750	\$290,901		
	CGC Phase II	\$1,500,000	\$4,064,189	\$-		
	ESD Grant Funds	\$220,000	\$1,700,000	\$220,000	x	
	LWRP	\$115,000	\$230,000	\$97,179		
	ESD - SPFS	\$20,000	\$20,000	\$-		

CFA System Application Number	Applicant Name	Project Name	Agency Name
57647	Upper MV Aud Authority	Utica Memorial Aud II	ESD
57871	Amsterdam IDA	Memory Lane Day Care Capital	ESD
58009	County of Oneida	UAS Research Center Phase 2	ESD
ROUND 6			
63425	Village of Fultonville	Fultonville/Fonda Joint Sanitary Sewer	HCR
63451	Gloversville Public Library	Gloversville Library Stabilization	Parks
63452	Fenimore Art Museum	Spirit of the Ice: Art of Figure Skating	ESD
63510	HCIDA	Hartman Enterprises Capital	ESD
63607	Arkell Museum	Administrative Workforce Expansion	Arts
63644	City of Amsterdam	Sanford Clock Tower Renovation	HCR
63672	City of Amsterdam	Amsterdam Microenterprise Program	HCR
63680	Montgomery County	Arkell Museum Strategic Planning	ESD
63902	Iroquois Indian Museum	At the Wood's Edge	ESD
63911	Fulton County	Hales Mills Water Infrastructure	ESD
64162	Mountainman Outdoor Supply	Mountainman Outdoor Supply Co	ESD
64258	Village of Boonville	Boonville 1792 Box Culvert Project	HCR
64282	CABVI, Inc.	CABVI Capital	ESD
64309	NCI Group, Inc.	NCI Group RC6	ESD
64309	NCI Group, Inc.	NCI Expansion	DOL
64309	NCI Group, Inc.	NCI Expansion	DOL
64361	Town of Oneonta	Route 23 Sidewalk Construction	DEC
64392	Brightwaters Farms	Brightwaters Farms Capital	ESD
64714	MWPAI	MWPAI Celebrates the Arts of NY	ESD
64773	Schoharie County	Schoharie County Study	ESD
64850	Schoharie River Center	Administrative Workforce Expansion	Arts
64866	Mohawk (V)	LWRP Update	DOS
64959	City of Rome	Stormwater Management Art Walk	EFC
65173	Montgomery County	Emergency Services Facility	DEC
65198	Sculpture Space, Inc.	Administrative Workforce Expansion	Arts
65374	City of Amsterdam	John Sampone Sr Memorial Park	Parks
65439	City of Oneonta	Oneonta Dam Improvements	HCR
65454	MVCC	Manufacturing Technician Training	DOL

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	ESD Grant Funds	\$500,000	\$9,000,000	\$-		
	ESD Grant Funds	\$50,000	\$264,260	\$-	x	
	ESD Grant Funds	\$2,860,000	\$14,787,000	\$-	x	
	CDBG - PI/PF	\$900,000	\$1,000,000	\$877,002		
	EPF - Parks	\$500,000	\$924,859	\$450,000		
	Market New York	\$120,500	\$165,575	\$120,500		
	ESD Grant Funds	\$1,240,000	\$1,240,000	\$-	x	
	Council on the Arts - Workforce	\$43,000	\$53,665	\$43,000		
	NYMS	\$500,000	\$821,655	\$-		
	CDBG - Microenterprise	\$200,000	\$237,600	\$200,000		
	ESD - SPFS	\$60,000	\$80,875	\$47,437		
	Market New York	\$20,000	\$37,000	\$20,000		
	ESD Grant Funds	\$250,000	\$705,172	\$148,000	x	
	ESD Grant Funds	\$140,000	\$950,000	\$-	x	
	CDBG - PI/PF	\$750,000	\$1,879,000	\$750,000		
	ESD Grant Funds	\$1,700,000	\$8,512,250	\$-	x	
	ESD Grant Funds	\$2,000,000	\$11,070,000	\$-	x	
	Existing Employee Training	\$10,000	\$10,435,000	\$-	x	
	New Hire Training Program	\$64,800	\$10,435,000	\$-	x	
	Climate Smart Communities	\$125,000	\$250,000	\$-		
	ESD Grant Funds	\$300,000	\$1,500,000	\$-	x	
	Market New York	\$110,534	\$147,378	\$106,413		
	ESD - SPFS	\$50,000	\$100,000	\$48,145		
	Council on the Arts - Workforce	\$41,500	\$53,100	\$41,500		
	LWRP	\$25,000	\$50,000	\$5,027		
	GIGP	\$640,000	\$855,000	\$640,000		
	Climate Smart Communities	\$671,575	\$1,343,150	\$671,575		
	Council on the Arts - Workforce	\$28,000	\$37,500	\$28,000		
	EPF - Parks	\$62,000	\$94,010	\$-		
	CDBG - PI/PF	\$641,013	\$641,013	\$641,013		
	Unemployed Worker Training	\$97,350	\$122,750	\$-		

CFA System Application Number	Applicant Name	Project Name	Agency Name
65540	City of Little Falls	Explore Little Falls	ESD
65649	Village of Herkimer	Water System Improvements	HCR
65810	Town of Schoharie	Central Bridge Community Planning	HCR
65832	Otsego Now	Regional Food & Bev Hub	ESD
65852	Montgomery (Co)	Beechnut Site Reuse Analysis	DOS
66093	City of Rome	Water Pollution Control Disinfection	DEC
66128	Village of Cooperstown	Cooperstown 22 Main Street	ESD
66436	Griffiss Institute	Griffiss Institute Business Incubator	ESD
66447	Nathan Littauer Hospital	Caroga Primary Care Clinic Capital	ESD
66492	Village of Richmondville	Water Main Replacement	HCR
66509	City of Oneonta	Oneonta Microenterprise Program	HCR
66656	Schoharie (V)	Schoharie Creek Access	DOS
66670	Doyle Hardware LLC	Doyle Hardware Building Capital	ESD
66723	Vincent Holdings	98 Genesee Street Capital	ESD
66726	Town of Annsville	Lee Taberg Road Water District	HCR
66750	Farm2Vets Inc.	Vets2Farm Capital RC6	ESD
66801	Village of Broadalbin	WWTP Effluent Disinfection	DEC
66838	Otsego County	Town of Butternuts Salt Shed	DEC
66882	Sharon Springs Inc.	Columbia Hotel Capital	ESD
66981	Oneida County	Upgrades for Organics Processing	DEC
67005	CITY OF ONEONTA	Market and South Main	ESD
67007	Peter Maurin House Inc.	Peter Maurin House Capital	ESD
67024	Metal Solutions, Inc.	Metal Solutions Capital	ESD
67242	NBHOF & Museum	Baseball Hall of Fame Museum	ESD
67307	Village of Mohawk	Fulmer Creek GreenPlain Restoration	Parks
67350	Utica (C)	Utica Harbor - Bulkhead Design	DOS
67395	Village of Mohawk	Inflow and Infiltration Study	DEC
67409	MVEDGE	MNC Gas Main Infrastructure	ESD
67417	Cobleskill Agricultural Society	Cobleskill Community Kitchen	ESD
67423	MONTGOMERY COUNTY IDA	Florida Park Extension Capital	ESD
67442	Village of Ilion	Inflow and Infiltration Study	DEC
67468	Carbone Auto Group	Technician Training Program	DOL

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	Market New York	\$54,000	\$72,000	\$42,375		
	CDBG - PI/PF	\$750,000	\$1,511,700	\$716,524		
	CDBG - Community Planning	\$50,000	\$55,000	\$48,885		
	ESD Grant Funds	\$3,000,000	\$15,695,640	\$-	x	
	LWRP	\$85,000	\$170,000	\$76,500		
	WQIP	\$2,500,000	\$5,000,000	\$-		
	ESD Grant Funds	\$120,000	\$654,720	\$-	x	
	NYS Incubator & Innovation Hot Spot	\$125,000	\$1,875,000	\$-		
	ESD Grant Funds	\$46,000	\$260,000	\$-	x	
	CDBG - PI/PF	\$598,000	\$598,000	\$598,000		
	CDBG - Microenterprise	\$200,000	\$225,000	\$200,000		
	LWRP	\$382,288	\$764,576	\$-		
	ESD Grant Funds	\$1,000,000	\$11,865,000	\$1,000,000	x	
	ESD Grant Funds	\$80,000	\$450,000	\$80,000	x	
	CDBG - PI/PF	\$638,000	\$738,000	\$605,634		
	ESD Grant Funds	\$100,000	\$271,200	\$-	x	
	Engineering Planning Grant	\$30,000	\$36,000	\$30,000		
	WQIP	\$318,562	\$430,125	\$318,562		
	ESD Grant Funds	\$1,000,000	\$5,000,000	\$-	x	
	Climate Smart Communities	\$1,327,500	\$2,655,000	\$1,327,500		
	ESD Grant Funds	\$500,000	\$500,000	\$-		
	ESD Grant Funds	\$100,000	\$658,359	\$100,000		
	ESD Grant Funds	\$150,000	\$1,056,000	\$150,000	x	
	Market New York	\$333,750	\$445,000	\$333,750		
	EPF - Parks	\$112,500	\$4,303,935	\$112,500		
	LWRP	\$150,000	\$300,000	\$-	x	
	Engineering Planning Grant	\$30,000	\$36,000	\$30,000		
	ESD Grant Funds	\$5,100,000	\$10,000,000	\$5,100,000	x	
	ESD Grant Funds	\$24,000	\$120,000	\$-	x	
	ESD Grant Funds	\$1,500,000	\$2,636,000	\$1,500,000	x	
	Engineering Planning Grant	\$30,000	\$36,000	\$30,000		
	New Hire Training Program	\$25,920	\$103,680	\$-		

CFA System Application Number	Applicant Name	Project Name	Agency Name
67496	VILLAGE OF COOPERSTOWN	Doubleday Field	ESD
67572	Village of Richmondville	Richmondville Multi-Use Trail	DEC
67818	City of Utica	One World Utica - Re-Imagining the Arts	Arts
67821	City of Utica	Utica's One World Garden	Parks
67823	Utica (C)	Utica Downtown Sustainability Plan	DOS
67935	OTSEGO NOW	Oneonta Railyard Development	ESD
67961	ORISKANY MFG TECH	Oriskany Manufacturing Capital	ESD
68087	Village of Camden	Wastewater Infrastructure Upgrade	DEC
68113	Rome Area Chamber	Honor America Days Celebration	Arts
68113	Rome Area Chamber	Rome Canal Bicentennial Program	Canals
68133	City of Utica	Bleecker Street Capital	ESD
68150	118 Liberty Street, LLC	Mechanics Hall Capital RC6	ESD
68168	Parkhurst Field Foundation, Inc.	Parkhurst Field Foundation	ESD
68185	City of Oneonta	Otsego County Regional Compost Facility	DEC
68316	Village of Cobleskill	Cobleskill Railroad Avenue	ESD
68316	Village of Cobleskill	Railroad Avenue Neighborhood Reconstruction	HCR
68341	Square Stamping Mfg Corp	Square Stamping Manufacturing Capital RC6	ESD
68413	Bowers Development LLC	New Century Club Capital	ESD
68432	Toonie Moonie Organics, LTD.	Toonie Moonie Organics Capital	ESD
68495	Amsterdam IDA	AIDA Power Capital	ESD
68592	Bowers Development LLC	CIDC Security Building Capital	ESD
68609	Village of Sylvan Beach	Inflow-Infiltration Study	DEC
68644	Village of Richmondville	Richmondville Community Needs Assessment	HCR
68667	VILLAGE OF COOPERSTOWN	Cooperstown WiFi Hotspot	ESD
68702	Herkimer Diamond Mines	Herkimer Diamond Mines	ESD
ROUND 7			
71792	O.W. Hubbell & Sons, Inc.	O.W. Hubble & Sons Capital	ESD
71824	Nick Stoner Trailers	Acquisition of Trail Equipment	Parks
71948	Glimmerglass Opera Theater	Glimmerglass Festival Project	ESD-Arts

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	ESD - SPFS	\$49,500	\$100,000	\$-		
	Climate Smart Communities	\$37,500	\$112,500	\$37,500		
	Council on the Arts - Planning	\$49,500	\$64,500	\$49,500		
	EPF - Parks	\$500,000	\$829,000	\$-		
	LWRP	\$50,000	\$100,000	\$-		
	ESD Grant Funds	\$1,000,000	\$500,000	\$-		
	ESD Grant Funds	\$600,000	\$4,681,083	\$-	x	
	Engineering Planning Grant	\$30,000	\$36,000	\$29,850		
	Council on the Arts - Implementation	\$28,500	\$332,400	\$28,500		
	NYS Canalway Grant Program	\$97,000	\$332,400	\$97,500		
	ESD Grant Funds	\$280,000	\$280,000	\$-	x	
	ESD Grant Funds	\$2,000,000	\$18,525,000	\$-	x	
	ESD Grant Funds	\$500,000	\$2,228,725	\$-	x	
	Climate Smart Communities	\$420,000	\$840,000	\$-		
	ESD Grant Funds	\$150,000	\$885,594	\$150,000	x	
	CDBG - PI/PF	\$600,000	\$870,000	\$600,000	x	
	ESD Grant Funds	\$650,000	\$3,075,000	\$-	x	
	ESD Grant Funds	\$400,000	\$2,310,650	\$-		
	ESD Grant Funds	\$13,000	\$67,152	\$-	x	
	ESD Grant Funds	\$500,000	\$2,500,000	\$-	x	
	ESD Grant Funds	\$500,000	\$2,354,600	\$-		
	Engineering Planning Grant	\$20,000	\$25,000	\$20,000		
	CDBG - Community Planning	\$23,750	\$25,000	\$23,750		
	ESD Grant Funds	\$57,000	\$310,000	\$-	x	
	Market New York	\$125,000	\$563,154	\$73,608		
	ESD Grant Funds	\$300,000	\$1,500,000	\$-	x	
	Recreational Trails Program	\$106,815	\$133,518	\$106,751		
	Arts & Cultural Facilities	\$600,000	\$1,200,000	\$-		

CFA System Application Number	Applicant Name	Project Name	Agency Name
72002	MVCC	thlNCubator- MV Innovation Hot Spot	ESD
72019	Otsego N. Catskills BOCES	Mechatronics Robotics Program	ESD
72078	Otsego N. Catskills BOCES	Advanced Healthcare Skills Training	DOL
72135	JBF Stainless LLC	JBF Stainless Capital	ESD
72245	Montgomery County	Montgomery County Microenterprise	HCR
72250	Montgomery County	Montgomery County Courthouse	HCR
72257	Montgomery (Co)	Local Waterfront Revitalization Prog	DOS
72336	MVCC	Roads to Employment Transp. Training	DOL
72377	St John's Episcopal Church	Historic Structure Report	Parks
72383	Little Falls Hospital	Little Falls Hospital Capital	ESD
72399	167 Genesee St., LLC	167 Genesee Street Capital	ESD
72519	Friends of Fort Plain Inc	Diefendorf Hall Rehabilitation	Parks
72665	MWPAI	Kimonos from the Kubota Collection	ESD
72666	MWPAI	Granite Facade Conservation	Parks
72681	Town of Remsen	Salt Shed	DEC
72725	Village of Northville	Five and Dime - 122-132 South Main	HCR
72884	Village of Mohawk	Fulmer Water Main Relocation	DEC
72884	Village of Mohawk	Fulmer Floodplain Restoration	EFC
72885	Village of Mohawk	Fulmer GreenPlain Main Street Park	Parks
72949	CCE of Oneida County	NYS Grown Certified Ag Producers	Ag_and_Markets
72998	Town of Ava	Ava Town Park	Parks
73340	Town of Floyd	Town of Floyd Park Improvements	Parks
73491	City of Oneonta	City of Oneonta Microenterprise Program	HCR
73563	City of Gloversville	Sanitary Sewer System	HCR
73566	Waterville EDC	Empire State CookChill	ESD
73584	Village of Cooperstown	Grove Street Culvert Replacement	DEC
73671	The Farmers' Museum, Inc.	The Farmers Museum	ESD
73767	Springbrook NY, Inc.	Direct Support Professional Training	DOL
73887	YMCA of Oneonta	Strengthening &Connecting Community	ESD
73976	Utica Zoological Society	Utica Zoo Welcome Center	Parks
74007	Utica Zoological Society	Utica Zoo Primate Building Capital	ESD
74013	City of Gloversville	Trunk Sewer Investigation	DEC

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	Innovation Hot Spot	\$250,000	\$3,750,000	\$576,035		●
	ESD Grant Funds	\$630,000	\$1,048,917	\$210,000	x	●
	Unemployed Worker Training	\$100,000	\$100,000	\$80,500		●
	ESD Grant Funds	\$680,000	\$3,800,000	\$680,000	x	●
	CDBG - Microenterprise	\$200,000	\$218,800	\$176,482		●
	CDBG - PI/PF	\$300,000	\$1,963,170	\$-		●
	LWRP	\$30,000	\$40,000	\$-		●
	Unemployed Worker Training	\$97,920	\$123,405	\$97,920		●
	EPF - Parks	\$8,500	\$17,000	\$-		●
	ESD Grant Funds	\$480,000	\$2,408,689	\$-	x	●
	ESD Grant Funds	\$400,000	\$4,000,000	\$400,000	x	●
	EPF - Parks	\$345,120	\$484,947	\$-		●
	Market New York	\$76,905	\$102,541	\$76,905		●
	EPF - Parks	\$397,511	\$530,021	\$-		●
	WQIP	\$142,188	\$189,584	\$142,188		●
	NYMS	\$500,000	\$670,000	\$500,000		●
	Climate Smart Communities Grants	\$155,455	\$3,820,088	\$77,207		●
	GIGP	\$2,000,000	\$2,222,223	\$1,546,527		●
	EPF - Parks	\$219,312	\$327,313	\$90,363		●
	NY Grown & Certified	\$500,000	\$518,637	\$162,310		●
	EPF - Parks	\$251,191	\$502,382	\$-		●
	EPF - Parks	\$99,237	\$145,390	\$-		●
	CDBG - Microenterprise	\$200,000	\$225,000	\$200,000		●
	CDBG - PI/PF	\$750,000	\$937,600	\$750,000		●
	ESD Grant Funds	\$1,500,000	\$13,500,000	\$-	x	●
	Climate Smart Communities Grants	\$297,700	\$595,400	\$-		●
	Market New York	\$92,000	\$125,000	\$92,000		●
	Existing Employee Training	\$74,670	\$129,570	\$41,096		●
	ESD Grant Funds	\$170,000	\$850,000	\$-	x	●
	EPF - Parks	\$500,000	\$1,390,000	\$-		●
	Market New York	\$153,400	\$863,739	\$153,400		●
	Engineering Planning Grant	\$100,000	\$120,000	\$50,000		●

CFA System Application Number	Applicant Name	Project Name	Agency Name
74016	Utica Zoological Society	Utica Zoo Working Capital	ESD
74055	County of Oneida	Griffiss Airport Building 100	ESD
74104	Town of Verona	Town of Verona Willow Place Capital	ESD
74139	MV Resource Center for Refugees	Workforce Training for Refugees	DOL
74170	Town of Webb	Wastewater Rehabilitation	DEC
74179	Village of Sharon Springs	Waste Water Treatment Plant	HCR
74179	Village of Sharon Springs	Rejuvenate Sharon Springs Sewer	DEC
74181	Fonda (V)	Fonda Canalside Phase III: Boat Dock	DOS
74181	Village of Fonda	Fonda Canalside Park Phase III	Canals
74192	Town of Florida	Salt Storage Facility	DEC
74292	Village of Vernon	WWTP Effluent Disinfection	DEC
74408	Otsego County	Otsego County Transitional Housing	HCR
74411	Otsego County	Weights & Measures Consolidation	DOS
74543	The Neighborhood Center, Inc.	Solarium Capital	ESD
74747	Compassion Coalition, Inc.	Compassion Warehouse	ESD
74754	Village of Cooperstown	Wastewater Treatment Plant Upgrade	DEC
74837	Town of Marcy	Chaminade Industrial Park Study	ESD
74924	City of Sherrill	Sherrill Sewer Evaluation	DEC
74938	Northville CSD	Shared Wi-Fi Efficiency Project	DOS
75097	Town of Herkimer	Town of Herkimer Capital	ESD
75100	MV Resource Center for Refugees	MVRRCR Capital	ESD
75103	Anasazi, LLC	Anasazi Old Forge Capital	ESD
75161	MONTGOMERY COUNTY IDA	MCIDA Chalmers	ESD
75273	Mohawk Valley Collective	Downtown Anchor Revitalization	Parks
75332	Ful-Mont Snow Travelers	Trail Grooming Equipment	Parks
75388	Women's Employment Resource Ctr	WERC to Work	DOL
75457	Vida-Blend LLC	Vida-Blend Capital	ESD
75458	Bowers Development LLC	Bowers Kempf Building Capital	ESD
75497	Village of Waterville	Wastewater Plant Improvements	DEC
75566	Herkimer Co. IDA	Schuyler Land Development	ESD
75647	John J. Hoober Feeds	Hoober Feeds Capital	ESD
75675	Village of Herkimer	Inflow and Infiltration Study	DEC
75676	Village of Remsen	Inflow and Infiltration Study	DEC

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	Market New York	\$72,600	\$96,910	\$-		●
	ESD Grant Funds	\$1,400,000	\$7,000,000	\$-	x	●
	ESD Grant Funds	\$890,000	\$4,550,000	\$-	x	●
	Unemployed Worker Training	\$76,875	\$76,875	\$72,509		●
	Engineering Planning Grant	\$24,900	\$29,880	\$24,900		●
	CDBG - PI/PF	\$350,000	\$2,196,600	\$350,000		●
	WQIP	\$1,646,960	\$2,196,600	\$-		●
	LWRP	\$496,750	\$756,750	\$33,677		●
	NYS Canalway Grant	\$30,000	\$756,750	\$-		●
	WQIP	\$337,500	\$450,000	\$-		●
	WQIP	\$1,000,000	\$10,000,000	\$-		●
	CDBG - PI/PF	\$300,000	\$300,000	\$119,455		●
	LGE	\$49,850	\$118,745	\$-		●
	ESD Grant Funds	\$1,750,000	\$8,755,511	\$-	x	●
	ESD Grant Funds	\$600,000	\$3,120,000		x	●
	WQIP	\$1,000,000	\$3,522,357	\$-		●
	ESD - SPFS	\$50,000	\$105,000	\$50,000		●
	Engineering Planning Grant	\$30,000	\$36,000	\$30,000		●
	LGE	\$9,900	\$19,915	\$-		●
	ESD Grant Funds	\$440,000	\$2,200,000	\$-	x	●
	ESD Grant Funds	\$248,000	\$1,748,000	\$248,000	x	●
	ESD Grant Funds	\$520,000	\$2,653,200	\$-	x	●
	ESD Grant Funds	\$1,000,000	\$24,542,987	\$-	x	●
	EPF - Parks	\$500,000	\$1,136,000	\$26,419		●
	Recreational Trails Program	\$143,604	\$179,505	\$143,604		●
	Unemployed Worker Training	\$20,500	\$37,400	\$13,988		●
	ESD Grant Funds	\$240,000	\$1,200,000	\$-	x	●
	ESD Grant Funds	\$430,000	\$5,599,320	\$-	x	●
	WQIP	\$976,415	\$2,500,000	\$-		●
	ESD Grant Funds	\$120,000	\$950,000	\$120,000		●
	ESD Grant Funds	\$38,000	\$190,000	\$-	x	●
	Engineering Planning Grant	\$30,000	\$36,000	\$30,000		●
	Engineering Planning Grant	\$30,000	\$36,000	\$15,000		●

CFA System Application Number	Applicant Name	Project Name	Agency Name
75691	Town of Boonville	Salt Storage Facility	DEC
75780	Town of Westmoreland	Westmoreland Water System	HCR
75813	Deployed Resources, LLC	Deployed Resources Capital	ESD
75881	GUSC	Griffiss Electric Systems	ESD
75893	Village of Mayfield	Wastewater Treatment Plant Rehab	DEC
75944	Otsego County	Highway Asset Management	DOS
75946	Schoharie River Center	Art in Public Places	Arts
75973	George's Farm Products, Inc.	George's Farm Products Capital	ESD
76000	MMRI	MMRI Laboratory Research Cubicles	ESD
76212	Brewery Ommegang	Hospitality Center Expansion Project	ESD
76234	Pacemaker Steel	Pacemaker Steel Service Center	ESD
76265	Village Motors Auto Sales	Village Motors Auto Sales Capital	ESD
76314	Village of Boonville	Wastewater Treatment Plant Eval	DEC
76342	Village of Cobleskill	Grandview Drive Drainage	DEC
76359	Rail Pro Industries Inc.	Rail Pro Industries Capital	ESD
76416	Redco Foods, Inc.	Redco Food Capital	ESD
76422	Oneida County	Sauquoit Creek Floodplain Rest.	EFC
76465	CCE Oneida County	Rome-Utica Creative Arts Incubator	HCR
76533	Amsterdam IDA	AIDA Southside Hotel	ESD
76569	First & Main LLC	First & Main Capital	ESD
76584	City of Utica	CSO Control Project A91	DEC
76594	Utica College	Construction Management Program	ESD
76618	NBHOF & Museum	National Baseball Hall of Fame	ESD
76662	Amsterdam IDA	Mohasco Redevelopment	ESD
76762	Klugo SB, LLC	Klugo Capital	ESD
76802	MOHAWK VALLEY EDGE	MGS MVEDGE Capital	ESD
76829	Mohawk Fabric Company	Mohawk Fabric Production Capital	ESD
76870	FULTON COUNTY	Vail Mills Capital	ESD
76935	FULTON COUNTY	Hales Mills Capital	ESD
77088	1140 LLC	649 Bleecker Street Capital	ESD
77141	The Adirondack Distilling Co.	Adirondack Distilling Company	ESD
77277	Cobleskill Agricultural Society	CAS- Hall of Agriculture Capital	ESD
77303	Cobleskill Agricultural Society	Cobleskill Ag Society Grandstand	ESD

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	WQIP	\$380,517	\$507,356	\$380,517		
	CDBG - PI/PF	\$501,500	\$501,500	\$-		
	ESD Grant Funds	\$1,380,000	\$6,899,200	\$-	x	
	ESD Grant Funds	\$340,000	\$1,791,400	\$-	x	
	Engineering Planning Grant	\$30,000	\$36,000	\$30,000		
	LGE	\$94,071	\$94,071	\$-		
	Council on the Arts	\$35,070	\$70,170	\$-		
	ESD Grant Funds	\$170,000	\$851,071	\$-	x	
	ESD Grant Funds	\$400,000	\$2,200,000	\$40,000	x	
	Market New York	\$525,000	\$2,075,000	\$375,000		
	ESD Grant Funds	\$700,000	\$3,500,000	\$-	x	
	ESD Grant Funds	\$530,000	\$2,900,600	\$-	x	
	Engineering Planning Grant	\$25,000	\$30,000	\$25,000		
	Climate Smart Communities Grants	\$81,000	\$162,000	\$-		
	ESD Grant Funds	\$170,000	\$856,000	\$-	x	
	ESD Grant Funds	\$600,000	\$3,000,000	\$-	x	
	GIGP	\$2,000,000	\$2,380,000	\$1,041,732		
	NYMS	\$200,000	\$350,000	\$-		
	ESD Grant Funds	\$1,200,000	\$5,979,200	\$600,000	x	
	ESD Grant Funds	\$200,000	\$950,000	\$-	x	
	WQIP	\$573,750	\$675,000	\$-		
	ESD Grant Funds	\$700,000	\$3,543,000	\$700,000	x	
	Market New York	\$250,000	\$333,334	\$250,000		
	ESD - SPFS	\$50,000	\$100,000	\$-	x	
	ESD Grant Funds	\$90,000	\$1,382,904	\$90,000	x	
	ESD Grant Funds	\$875,000	\$4,370,000	\$-	x	
	ESD Grant Funds	\$70,000	\$358,788	\$70,000	x	
	ESD Grant Funds	\$250,000	\$1,300,000	\$-	x	
	ESD Grant Funds	\$120,000	\$600,000	\$-	x	
	ESD Grant Funds	\$200,000	\$950,000	\$-	x	
	ESD Grant Funds	\$100,000	\$501,000	\$-	x	
	ESD Grant Funds	\$44,000	\$220,000	\$-	x	
	ESD Grant Funds	\$25,000	\$125,000	\$-	x	

CFA System Application Number	Applicant Name	Project Name	Agency Name
ROUND 8			
73464	Klinkhart Hall Arts Center	Klinkhart Hall Stabilization--Roof	ESD
73464	Klinkhart Hall Arts Center	Klinkhart Hall Stabilization	Parks
79886	Village of Ilion	Stream Channel Restoration	EFC
79886	Ilion (V)	Steele Creek Bank Stabilization Design	DOS
79886	Village of Ilion	Stream Channel Restoration	DEC
80033	Village of Dolgeville	Sanitary Sewer Collection Study	DEC
80071	Village of Herkimer	Herkimer Stormwater Improvements	HCR
80166	MWPAI	Treasures from the Dreihaus	ESD
80307	Montgomery County	Montgomery County Microenterprise	HCR
80315	Town of Amsterdam	Town of Amsterdam Salt Storage	DEC
80365	Harts Hill Inn	Harts Hill Inn Vineyard	ESD
80571	Gloversville (C)	Gloversville LWRP	DOS
80594	Village of Fort Plain	Fort Plain Sewer Line Improvements	HCR
80786	Kids Oneida Inc	Childrens Museum Reimagined	ESD
80994	Ruby Lake Glass LLC	Andela Expansion/RSBP	ESD
81011	Otsego Co. Conservation Ass.	Otsego County Trails Project	Parks
81205	Montgomery County	Montgomery County Kayak Share	DOS
81225	Montgomery County	Montgomery Shared Services	DEC
81273	The Neighborhood Center	Center to combat substance abuse	ESD
81276	RCIL	RCIL Relocation	ESD
81301	Fulton County	Fulton County Microenterprise	HCR
81463	Town of Butternuts	Town of Butternuts Salt Storage	DEC
81470	Pioneer Windows Mfg Corp	Pioneer Expansion Project	ESD
81504	NBHOF & Museum	Top Nine Artifacts	ESD
81591	Friends of Historic Herkimer Co.	Historic Herkimer Jail Preservation	Parks
81596	The Fountainhead Group Inc	Fountainhead Expansion	ESD
81661	Schoharie (V)	Schoharie Creek Trail and Access	DOS
81691	Northville (V)	Village of Northville LWRP	DOS
81694	CADE	Vision 2050	ESD
81743	Rome YMCA	Rome Family YMCA	ESD
81747	Rome (C)	James Street Canal Overlook	DOS
81771	DBD Century Tree Brewing	Century Tree Brewing Capital	ESD

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	ESD Grant Funds	\$220,000	\$1,100,000	\$-	x	●
	EPF - Parks	\$500,000	\$1,100,000	\$-	x	●
	GIGP	\$2,500,000	\$2,777,778	\$2,375,000		●
	LWRP	\$277,500	\$3,640,000	\$156,702		●
	WQIP	\$390,431	\$3,640,000	\$-		●
	Engineering Planning Grant	\$100,000	\$120,000	\$50,000		●
	CDBG - PI/PF	\$750,000	\$750,000	\$736,452		●
	Market New York	\$78,327	\$104,436	\$62,662		●
	CDBG - Microenterprise	\$200,000	\$218,800	\$371,040		●
	WQIP	\$203,580	\$400,000	\$-		●
	ESD Grant Funds	\$240,000	\$1,277,000	\$-	x	●
	LWRP	\$78,000	\$104,000	\$56,839		●
	CDBG - PI/PF	\$750,000	\$750,000	\$706,786		●
	Market New York	\$627,600	\$3,388,000	\$-		●
	ESD Grant Funds	\$950,000	\$950,000	\$-	x	●
	EPF - Parks	\$102,401	\$152,407	\$-		●
	LWRP	\$148,740	\$198,320	\$-		●
	2018 Climate Smart Communities	\$2,000,000	\$12,000,000	\$-		●
	ESD Grant Funds	\$120,000	\$611,502	\$-	x	●
	ESD Grant Funds	\$300,000	\$1,908,277	\$150,000	x	●
	CDBG - Microenterprise	\$200,000	\$217,500	\$186,952		●
	WQIP	\$75,000	\$150,000	\$-		●
	ESD Grant Funds	\$2,000,000	\$2,000,000	\$-	x	●
	Market New York	\$300,000	\$400,000	\$108,581		●
	EPF - Parks	\$239,500	\$320,300	\$-		●
	ESD Grant Funds	\$2,400,000	\$18,930,000	\$-		●
	LWRP	\$506,500	\$675,400	\$-		●
	LWRP	\$72,750	\$97,000	\$-		●
	ESD - SPFS	\$100,000	\$100,000	\$-		●
	ESD Grant Funds	\$2,000,000	\$12,327,600	\$-	x	●
	LWRP	\$502,000	\$502,000	\$-		●
	ESD Grant Funds	\$60,000	\$626,000	\$60,000	x	●

CFA System Application Number	Applicant Name	Project Name	Agency Name
81796	Schoharie County IDA	Beekman 1802 Expansion Project	ESD
81804	Town of Trenton	Trenton Town Park Accessibility	Parks
81844	Village of Cooperstown	22 Main Street Revitalization	Parks
81850	Kirkland Art Center	Workforce Expansion	Arts
81881	Montgomery County	Fairgrounds Sewer Upgrades Study	DEC
81932	Huntington Memorial Library	Huntington Park Enhancements	Parks
81960	City of Oneonta	City of Oneonta Microenterprise	HCR
81966	MWPAI	503 Henry Street Project	HCR
82031	Eisenadler Brauhaus LLC	Nelliston Brewery	ESD
82045	Erie Canalway Heritage Fund	Canalway Trail - Wayfinding Signage	Canals
82061	Red Shed Brewery, LLC	Red Shed Brewery Experience NY	ESD
82134	Town of Florence	Town of Florence Salt Storage	DEC
82147	Town of Schuyler	Sanitary Sewer Improvements	DEC
82153	Town of Newport	Town of Newport Salt Storage	DEC
82340	Village of Dolgeville	Dolgeville Center Park Rehab	Parks
82388	City of Oneonta	Upper Reservoir Improvements	HCR
82462	Fulton County Chapter NYSARC	Leadership Development Training	DOL
82611	Human Technologies Corp	Human Technologies Logistics Ctr	ESD
82652	Town of Webb	Webb Infiltration and Inflow Study	DEC
82653	Herkimer County Sewer Dist	Infiltration and Inflow Study	DEC
82770	AO Fox Hospital	Oneonta VA Outpatient Clinic	ESD
82997	Otsego Now	Steiners Meat Processing	ESD
83002	The Farmers' Museum, Inc.	Hopsego Event 2019	ESD
83088	Montgomery County BDC	Chalmers Mill Riverfront Civic Space	Canals
83097	City of Utica	One World Public Realm	EFC
83244	Village of Cooperstown	Walking Pier at Lakefront Park	Parks
83264	SUNY Cobleskill (SUNY RF)	Farm and Food Business Incubator	ESD
83310	Fulton County	Tryon Tech Park Electric Upgrade	ESD
83330	Village of Boonville	NY Main Street Boonville 2018	HCR
83331	Village of Sharon Springs	Water System Upgrades	HCR
83698	MWPAI	Hot Glass Roadshow	Arts
83775	United Way	United Way Childcare Capital	ESD
57629	OTSEGO NOW	Cooperstown & Charlotte Valley Rail	ESD

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	ESD Grant Funds	\$325,000	\$1,643,233	\$-	x	●
	EPF - Parks	\$151,390	\$201,890	\$-		●
	EPF - Parks	\$269,500	\$385,000	\$-		●
	Council on the Arts - Workforce	\$25,000	\$31,500	\$-		●
	Engineering Planning Grant	\$30,000	\$36,000	\$30,000		●
	EPF - Parks	\$420,068	\$560,092	\$-		●
	CDBG - Microenterprise	\$200,000	\$225,000	\$132,400		●
	NYMS	\$16,530	\$17,400	\$16,530		●
	ESD Grant Funds	\$100,000	\$800,000	\$-	x	●
	NYS Canalway Grant Program	\$95,359	\$219,799	\$95,939		●
	Market New York	\$437,000	\$249,333	\$-		●
	WQIP	\$179,400	\$358,800	\$-		●
	WQIP	\$235,000	\$471,000	\$-		●
	WQIP	\$344,535	\$644,535	\$-		●
	EPF - Parks	\$455,000	\$611,000	\$-		●
	CDBG - PI/PF	\$631,000	\$631,000	\$631,000		●
	Existing Employee Training	\$98,850	\$171,775	\$-		●
	ESD Grant Funds	\$1,935,000	\$26,000,000	\$-	x	●
	Engineering Planning Grant	\$30,000	\$36,000	\$15,000		●
	Engineering Planning Grant	\$30,000	\$36,000	\$30,000		●
	ESD Grant Funds	\$100,000	\$545,000	\$-	x	●
	ESD Grant Funds	\$30,000	\$150,000	\$-	x	●
	Market New York	\$110,625	\$147,500	\$-		●
	NYS Canalway Grant Program	\$150,000	\$577,095	\$-		●
	GIGP	\$623,000	\$692,700	\$-		●
	EPF - Parks	\$22,500	\$30,000	\$-		●
	NYS Business Incubator Program	\$625,000	\$1,875,000	\$144,750		●
	ESD Grant Funds	\$100,000	\$500,000	\$-	x	●
	NYMS	\$138,121	\$178,912	\$133,348		●
	CDBG - PI/PF	\$1,000,000	\$5,223,500	\$1,000,000		●
	Council on the Arts	\$40,681	\$81,363	\$-		●
	ESD Grant Funds	\$100,000	\$330,000	\$-	x	●
	ESD - SPFS	\$20,000	\$20,000	\$-		●

CFA System Application Number	Applicant Name	Project Name	Agency Name
83801	City of Amsterdam	Wastewater Treatment Plant Study	DEC
83808	Village of Middleburgh	Wastewater Treatment Plant Upgrades	HCR
83968	GSCB LLC	Utica Steam Cotton Factory Mixed-use	ESD
83981	Century Linen Service, Inc.	Leadership and Quality Improvement	DOL
84031	Empire State Greenhouses	Empire State Greenhouses Capital Project	ESD
84050	GLDC	Mixed use development for former B240 site	ESD
84056	Fenimore Art Museum	Fenimore Museum Rock & Roll Icons	ESD
84106	Pathfinder Village, Inc.	Professional Credentialing Training	DOL
84179	Schoharie River Center	Art in Public Places: Framing Art and Nature	Arts
84219	HCIDA	Manheim Business Park	ESD
84256	Village of Boonville	Boonville Infiltration and Inflow Study	DEC
84532	Turbo Machined Products	Turbo Manufacturing Expansion	ESD
84547	Brimstone LLC	Brimstone Bakery	ESD
ROUND 9			
89184	Jefferson Main Street LLC	Jefferson - Stone Mill Project	ESD
89941	Woodland Farm Brewery	Woodland Farm Brewery Expansion	ESD
90041	Oneida County	Oneida County Microenterprise Grant Program	HCR
90137	Otsego County	Partnership for a Greener Tomorrow	DEC
90206	Village of Richfield Springs	Stormwater Green Infrastructure	EFC
90332	Griffiss Local Development Corporation	Project Charger	ESD
90340	Village of Broadalbin	Village of Broadalbin Wastewater Treatment Plant Disinfection	DEC
90436	Town of Charleston	Town of Charleston Salt Storage	DEC
90450	Town of Florida	Town of Florida Community Park	Parks
90454	Town of Forestport	Town of Forestport Wastewater Treatment Plant Disinfection Study	DEC
90478	City of Amsterdam	Community Center Recreation Center Project	ESD

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	Engineering Planning Grant	\$30,000	\$37,500	\$15,000		●
	CDBG - PI/PF	\$1,000,000	\$3,658,000	\$6,949		●
	ESD Grant Funds	\$750,000	\$9,556,535	\$-	x	●
	Existing Employee Training	\$54,900	\$97,158	\$-		●
	ESD Grant Funds	\$5,000,000	\$80,526,349	\$-	x	●
	ESD Grant Funds	\$1,250,000	\$20,884,124	\$-	x	●
	Market New York	\$135,225	\$180,300	\$-		●
	Existing Employee Training	\$54,334	\$108,668	\$-		●
	Council on the Arts	\$25,000	\$50,700	\$-		●
	ESD Grant Funds	\$1,800,000	\$1,800,000	\$-	x	●
	Engineering Planning Grant	\$30,000	\$36,000	\$30,000		●
	ESD Grant Funds	\$200,000	\$1,063,926	\$-	x	●
	ESD Grant Funds	\$20,000	\$20,000	\$-	x	●
	ESD Grant Funds	\$90,000	\$90,000	\$-	x	●
	ESD Grant Funds	\$100,000	\$554,214	\$-		●
	HCR - (CDBG) - Microenterprise	\$200,000	\$200,000	\$146,250		●
	2019 Climate Smart Communities	\$27,159	\$152,098	\$-		●
	Green Innovation Grant Program	\$1,000,000	\$1,111,112	\$60,907		●
	ESD Grant Funds	\$2,700,000	\$14,529,000	\$-		●
	Water Quality Improvement Project (WQIP) Program	\$408,750	\$545,000	\$-		●
	WQIP Program	\$222,275	\$444,550	\$-		●
	Parks, Preservation and Heritage Grants	\$111,184	\$151,366	\$-		●
	Engineering Planning Grant	\$19,960	\$24,500	\$9,980		●
	ESD Grant Funds	\$1,200,000	\$3,700,000	\$-	x	●

CFA System Application Number	Applicant Name	Project Name	Agency Name
90481	Amsterdam (C)	City of Amsterdam Local Waterfront Revitalization Program Update	DOS
90573	Ilion (V)	Village of Ilion Comprehensive Plan and Local Waterfront Revitalization Program	DOS
90582	City of Rome	Rome WWTP Improvements	NYSERDA
90589	Fenimore Art Museum	The Public Art of Keith Haring: Back to the People	ESD
90752	Village of Remsen	Village of Remsen Wastewater Treatment Facility Disinfection Study	DEC
90772	City of Gloversville	Rail Station Park Improvements	Parks
90815	Herkimer Affordable Housing, Inc.	Eastern Gardens	ESD
90818	Herkimer County	Herkimer County Microenterprise Grant Program	HCR
90854	Tabernacle Baptist Church of Utica	Phase II Restoration Project	Parks
90870	Munson-Williams-Proctor Arts Institute	Fashioning Art from Paper	ESD
91031	Amsterdam Free Library	Amsterdam Free Library Renovation and Expansion	ESD
91064	City of Amsterdam	City of Amsterdam Collection System Improvements Study	DEC
91089	Otsego County	Otsego County Microenterprise Assistance Program	HCR
91108	Kelberman Center, Inc.	Kelberman at Sunset	ESD
91160	Snowdrifters of Stratford, Inc.	Trail Maintenance Equipment Purchase	Parks
91163	Town of Cobleskill	Route 7 East Corridor Economic Development Study	ESD
91207	Village of Cooperstown	Village of Cooperstown Salt Storage	DEC
91317	Village of Remsen	Village of Remsen Sewer Line Bridge Replacement	HCR
91436	Metal Solutions	Powder Coating and Production Expansion	ESD
91461	Sovena USA	Sovena Building Expansion	ESD
91573	Schnevus Central School District	Schenevus and Worcester School District Merger Study	DOS

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	LWRP	\$50,000	\$60,000	\$-		●
	LWRP	\$90,000	\$120,000	\$-		●
	Net Zero Energy for Economic Development	\$1,000,000	\$14,700,000	\$400,000		●
	Market New York	\$120,750	\$161,000	\$-		●
	Engineering Planning Grant Program	\$12,500	\$15,000	\$6,250		●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$345,000	\$460,000	\$-		●
	ESD Grant Funds	\$500,000	\$21,482,174	\$-	x	●
	HCR - CDBG - Microenterprise	\$200,000	\$220,000	\$116,910		●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$600,000	\$885,320	\$-		●
	Market New York	\$106,987	\$142,649	\$-		●
	ESD Grant Funds	\$800,000	\$4,300,000	\$-	x	●
	Engineering Planning Grant Program	\$30,000	\$36,000			●
	HCR - CDBG - Microenterprise	\$200,000	\$225,000	\$109,419		●
	ESD Grant Funds	\$380,000	\$380,000	\$-	x	●
	Recreational Trails Program	\$36,720	\$45,900	\$36,720		●
	ESD - Strategic Planning and Feasibility Studies	\$25,000	\$50,000	\$-		●
	WQIP Program	\$145,500	\$291,001	\$-		●
	HCR - CDBG - Public Infrastructure & Public Facilities	\$375,000	\$375,000	\$40,500		●
	ESD Grant Funds	\$450,000	\$2,424,910	\$-	x	●
	ESD Grant Funds	\$950,000	\$4,995,122	\$-	x	●
	Local Government Efficiency Program	\$25,000	\$57,500	\$-		●

CFA System Application Number	Applicant Name	Project Name	Agency Name
91583	Oneonta (C)	City and Town of Oneonta Local Waterfront Revitalization Program	DOS
91589	City of Little Falls	City of Little Falls Sewer Inflow and Infiltration Study	DEC
91743	Dolgeville (V)	Village of Dolgeville BOA	DOS
91815	Schoharie County	Schoharie County Microenterprise Program	HCR
91999	Collins Aerospace	Collins Aerospace Equipment Modernization	ESD
91999	Collins Aerospace	Collins Aerospace Equipment Modernization	ESD
92076	City of Gloversville	Gloversville Main Street Anchor Project	HCR
92123	Village of Cobleskill	Village of Cobleskill Wastewater Treatment Plant Upgrades	HCR
92264	Montgomery County	Western Montgomery County Wastewater System Asset Study	ESD
92310	Town of Annsville	Town of Annsville Salt Storage	DEC
92413	Thea Bowman House, Inc.	DeSales Center Adaptive Reuse	ESD
92425	Town of Russia	Town of Russia Salt Storage	DEC
92462	Schoharie River Center	Workforce Expansion	Arts
92511	Town of Trenton	Town of Trenton Salt Storage	DEC
92521	Russian History Foundation	Workforce Expansion	Arts
92553	City of Onenota	Grain Innovation Center	ESD
92613	City of Amsterdam Industrial Development Agency	Whispering Pines Preschool Purchase and Renovation	ESD
92735	MONTGOMERY COUNTY IDA	Montgomery County Economic Development Strategy	ESD
92934	Gloversville (C)	City of Gloversville BOA	DOS
93164	Caroga Arts Collective	Workforce Expansion	Arts
93173	Village of Richmondville	Village of Richmondville Water Supply Study	HCR
93222	OTSEGO NOW	Richfield Springs Industrial Park	ESD
93252	M. A. Polce Consulting, Inc.	M. A. Polce Rome Headquarters Expansion	ESD
93273	Fulton County Center for Regional Growth	Adaptive Sports Complex Feasibility Study	ESD

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	LWRP	\$72,250	\$85,000	\$-		●
	Engineering Planning Grant Program	\$30,000	\$45,000	\$15,000		●
	Brownfield Opportunity Areas	\$138,600	\$154,000	\$34,650		●
	HCR - CDBG - Microenterprise	\$150,000	\$163,250	\$34,308		●
	Excelsior Jobs Program	\$800,000	\$15,000,000	\$-	x	●
	ESD Grant Funds	\$3,325,000	\$15,000,000	\$-	x	●
	HCR - New York Main Street	\$500,000	\$2,500,000	\$-		●
	HCR - CDBG - Public Infrastructure & Public Facilities	\$1,000,000	\$2,400,000	\$-		●
	ESD - Strategic Planning and Feasibility Studies	\$12,500	\$75,000	\$-		●
	WQIP Program	\$245,779	\$491,558	\$-		●
	ESD Grant Funds	\$150,000	\$150,000	\$-	x	●
	WQIP Program	\$380,235	\$760,470	\$-		●
	Council on the Arts - Workforce Investment	\$25,000	\$160,000	\$-		●
	WQIP Program	\$244,444	\$488,888	\$-		●
	Council on the Arts - Workforce Investment	\$19,400	\$77,600	\$-		●
	ESD Grant Funds	\$180,000	\$180,000	\$-	x	●
	ESD Grant Funds	\$190,000	\$980,000	\$-	x	●
	ESD - Strategic Planning and Feasibility Studies	\$50,000	\$100,000	\$-		●
	Brownfield Opportunity Areas	\$225,000	\$250,000	\$56,250		●
	Council on the Arts - Workforce Investment	\$41,700	\$125,265	\$-		●
	HCR - CDBG - Community Planning	\$45,000	\$50,000	\$26,383		●
	ESD Grant Funds	\$325,000	\$325,000	\$-	x	●
	ESD Grant Funds	\$260,000	\$1,400,000	\$-	x	●
	ESD - Strategic Planning and Feasibility Studies	\$25,000	\$50,000	\$-		●

CFA System Application Number	Applicant Name	Project Name	Agency Name
93276	Greater Mohawk Valley Land Bank Corporation	Palatine Bridge - Stone Lodge Anchor	HCR
93370	Montgomery County	Schoharie Crossing Stabilization Project	Parks
93370	Montgomery County Business Development Center	Schoharie Crossing Stabilization Project	Canals
93426	Fulton County for Regional Growth	Business Incubator	ESD
93544	ONX3, LLC	Silver City Lofts	ESD
93631	Town of Frankfort	Town of Frankfort Salt Storage	DEC
93633	The Community Foundation of Herkimer and Oneida Counties	UFA Impact Center	ESD
93664	National Baseball Hall of Fame & Museum, Inc.	Diamonds of the Hall of Fame Collection Video Series	ESD
93693	Rock City Development, LLC	Little Falls Stone Mill Renovation	ESD
93778	Mohawk Valley Garden Corporation	Winter Festival	ESD
93809	Town of Whitestown	Sauquoit Creek Channel and Floodplain Restoration Phase II	EFC
93816	MOHAWK VALLEY EDGE	OneidaHerkimer Rural Industrial Implementation Strategy	ESD
93849	Springbrook NY, Inc.	Ford Block Revival	ESD
93895	The Center	MVRCCR Employment Center	ESD
93979	OTSEGO NOW	Oneonta Halal Meat Processing	ESD
94245	Forest Preserve Users, Inc.	Snowmobile Trail Groomer Purchase	Parks
94249	Otsego County	Otsego County Community Energy Plan	ESD
94282	Masonic Medical Research Institute	MMRI Renovation Phase III	ESD
94541	Herkimer County	Herkimer County - Childcare	ESD
94697	Village of Schoharie	Parrott House Project	ESD
94713	Feldmeier Equipment, Inc.	Feldmeier Equipment Riverside Expansion Project	ESD
94721	Mohawk Valley Collective, Inc.	MVC Cultural Heritage Rehabilitation and Net Zero Energy	HCR
94904	City of Utica	City of Utica Combined Sewer Overflow Abatement Study	DEC
94993	Centro Civico, Inc.	Neena Rao Daycare Center Expansion	ESD
95040	Standing Stone Development Partners, LLC	Hotel Street Revitalization	ESD

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Priority Project	Status
	HCR - New York Main Street	\$20,000	\$36,900	\$-		
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$600,000	\$800,000	\$-		
	NYS Canalway Grant Program	\$50,000	\$800,000	\$-		
	ESD Grant Funds	\$50,000	\$50,000	\$-	x	
	ESD Grant Funds	\$200,000	\$200,000	\$-	x	
	WQIP Program	\$400,000	\$800,000	\$-		
	ESD Grant Funds	\$2,000,000	\$2,000,000	\$-		
	Market New York	\$317,250	\$396,563	\$-		
	EESD Grant Funds	\$60,000	\$60,000	\$-	x	
	Market New York	\$345,000	\$431,250	\$-		
	Green Innovation Grant Program	\$2,500,000	\$4,739,584	\$64,154		
	ESD - Strategic Planning and Feasibility Studies	\$38,000	\$76,000	\$-		
	ESD Grant Funds	\$800,000	\$300,000	\$-	x	
	ESD Grant Funds	\$100,000	\$100,000	\$-	x	
	ESD Grant Funds	\$200,000	\$200,000	\$-	x	
	Recreational Trails Program	\$136,000	\$170,000	\$2,026		
	ESD - Strategic Planning and Feasibility Studies	\$50,000	\$100,000	\$-		
	ESD Grant Funds	\$1,200,000	\$3,344,900	\$-	x	
	ESD Grant Funds	\$250,000	\$250,000	\$-	x	
	ESD Grant Funds	\$500,000	\$500,000	\$-	x	
	ESD Grant Funds	\$2,500,000	\$16,620,750	\$-	x	
	HCR - New York Main Street	\$500,000	\$1,200,000	\$-		
	Engineering Planning Grant Program	\$50,000	\$60,000	\$25,000		
	ESD Grant Funds	\$20,000	\$20,000	\$-		
	ESD Grant Funds	\$900,000	\$900,000	\$-	x	



**Mohawk Valley
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