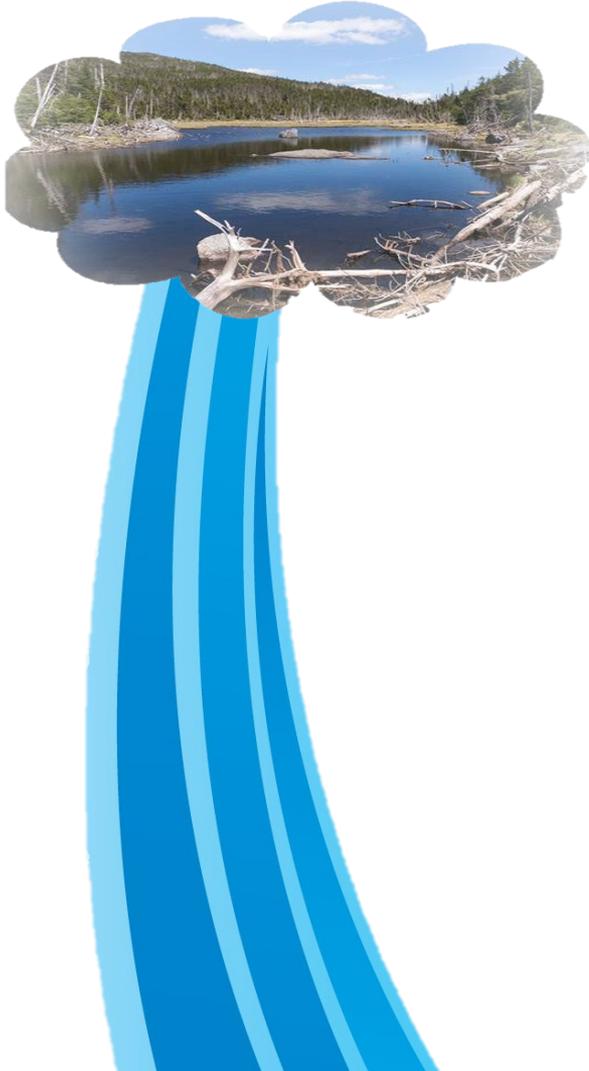


*“The room for choice is  
limitless...”*

*- Theodore Roosevelt*



*Without Boundaries...  
sans frontières*



# *Boundaries...*

- Most stay inside them
  - Others push them and explore the limits
    - Then there are those who see and move beyond them

*Like the waters of the Hudson...*



# *Performing...*

## *Priority Projects: Rounds 1-3*

- 71 projects, all proceeding
- \$101.2 million leveraging \$1.6 billion in other funds
- 15 to 1 leverage

## *CFA's & Other: Rounds 1-3*

- 239 total projects
- 237 completed or proceeding
- 2 reallocations (Digital Conversion Fund)

## *Round 4*

- 25 Priority Projects
- Requesting \$35 million
- Plus 74 Regionally Significant Projects



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# Transforming...



*Fort Drum - N.Y's largest single employer*

- Housing needs
- REENERGY
- ACUB
- The future...

## *Agriculture*

- Regional processing:  
AgriMark
- Agbotic



## *Tourism Development*

- New & redeveloped hotels
- Enhanced attractions
- Regional collaboration
- Adirondack Museum
- Wild Walk at The Wild Center

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## *Broadband – Closing the digital divide*

- 16 Projects, Rounds 1-3
- 242+ North Country municipalities served
- 1,987 additional miles of fiber
- Adirondack Teleworks

## *BIOTECH*

- Trudeau/Clarkson
  - Asept Pak, SterRX, Bionique



## *Adirondacks*

- Adirondack Park Economic Plan
- Finch Pruyn lands and UMP
- NYCO Minerals land swap
- Adirondack Club & Resort
- Progress on community sustainability

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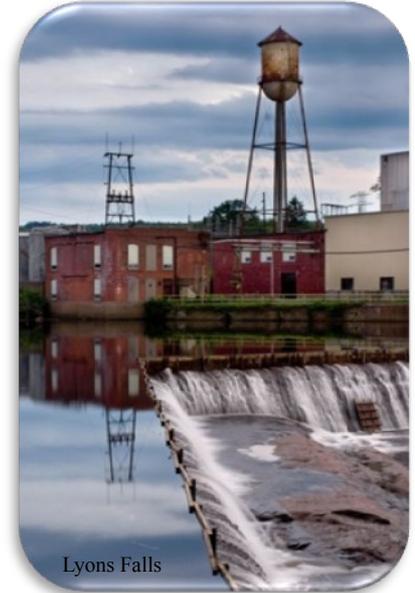
Prevoist

### *Transportation Equipment*

- Bombardier
- Prevoist and Nova Bus
- New York Air Brake
- Spencer ARL

### *Site Redevelopment*

- Lyons Falls
- Pfizer facilities, Chazy
- GM, Massena
- Correctional Facilities
- J&L site



Lyons Falls



### *Transportation*

- Rail
- Airports

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## *Energy/Cleaner Greener*

- Natural gas pipelines
- Biomass development
- Cleaner Greener Plan
- Clean Energy Conferences

## *Arts & Culture*

- Strand Performing Arts Center
- Seagle Music Colony
- Go Digital or Go Dark
- RAIL, Potsdam



## *Global North Country*

- Border crossings
- Border staffing and services
- International tourism growth
- FDI

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# *Innovating...*



## *Small Business Umbrella*

- North Country Value-Added Agricultural Fund
- Tourism Transformation Fund
- North Country Venture Forum
- Point Positive Angel Fund
- SBDC's have counseled 1500+ business owners

## *Innovation Hot Spot*

- Hub at Clarkson with 14 regional partners
- 51 regional projects identified
- 16 new ideas through Website



**STARTUP****NY**

## *Start-Up New York*

- 90,000+ sq. ft. of building space through 7 partners
- 59 applications received and under consideration

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# *Keeping the Pipeline Flowing...*

*An implementation tool. Not a list.*

Aim: To identify and assist projects which further our vision and strategies at various stages, beginning as early as possible...both within and outside the CFA process

83 pipeline projects since 2012

- 22 have gone on to success through the CFA process

Examples:



And federal border projects, SUNY 2020 and more

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# *New York Rising*

## *Towns of Jay and Keene, Essex County*

Since 2011, we have prioritized CFA's linked to recovery in these communities:

- Upper Jay Firehouse
- Keene Firehouse
- Broadband, Jay/Wilmington
- Grove Road Park, Jay
- 35 Businesses and Small Business Assistance Projects
- 85 projects evaluated and assisted under the Community Revitalization portion of New York Rising

*2014 Priority Projects:  
Ausable Forks Firehouse*



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# *Veterans Participation in the Workforce*

## *A new Veterans Working Group*

Initial Goals & Strategies adopted in August:

- Work with NFP's to increase support for veterans and veterans families in areas of treatment, housing, recreation and reintegration skills development
- Work actively with NYS to implement the new Disabled Veterans-Owned Business Act
- Work with WIB's, chambers and others to conduct a targeted outreach campaign to employers
- All one-stop career centers provide a holistic "Veterans Transition Program"
- Support outreach by SBDC and others for business start-ups by veterans
- Encourage SUNY system to recognize real life experience, advanced military training and other credits earned while in the military

*...and make this part of all we do!*



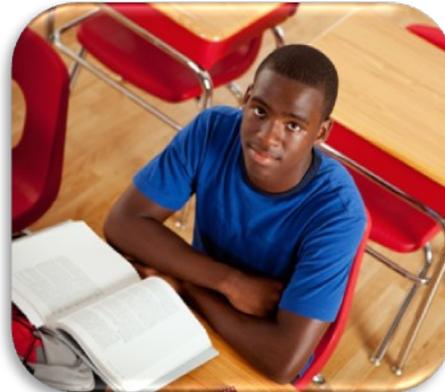
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# *Opportunity Agenda*

- 2013: 2 Projects
  - Adirondack Teleworks
  - Jefferson-Lewis BOCES: Manufacturing Technology Program
- 2014: 13 Projects linked to our Opportunity Agenda goals:
  - Employment opportunities
  - Training
  - Essential Services
  - Health Care
  - Broadband utilization

Plus: North Country Health System  
Redesign Commission

- Adoption of comprehensive healthcare plan



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# *Workforce Development*

*The Keys: support and collaboration*

An active and innovative network of initiatives:

- North Country Stem Network
- IMPACTT
- Entrepreneurial Day
- AIME
- Workforce2020
- Jefferson County Ready to Work
- Manufacturing Awareness Day
- Clinton County THRIVE
- P-TECH

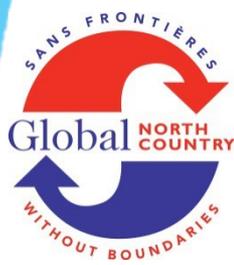
...and more

*2014 Priority Projects: 8 are Workforce Development*

An example of innovative outreach:  
Participation in the Annual Ontario  
Workforce Development Conference



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# Global North Country

*A Vision and Plan for New York's "other" International Region*

- Bi-National Partnerships
- Exporting
- Border Facilities and Operations
- International Tourism
- Agriculture
- Foreign Direct Investment
- Aerospace: A Regional & State Mission
- Transportation
- International Sports
- Energy
- Higher Education
- START-UP N.Y.
- Innovation Hot Spot
- Veterans



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# Global North Country

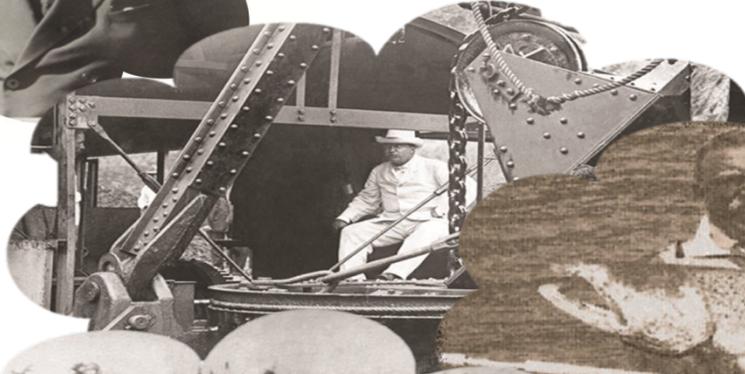
*International isn't something we do....It is who we are!*



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“It can be done!”

- Franklin Roosevelt at Whiteface Mountain 1935



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