

2013 Regional Council Process & Consolidated Funding Applications

Background:

Governor Andrew M. Cuomo established the Regional Economic Development Councils (REDC) to serve as a community driven, regional approach to economic development in New York State. Each Council is made up to 30 members representing business, academia, labor, community and not-for-profit organizations, and government leaders throughout the region.

In 2011, each of the ten Regional Councils were tasked with developing a five-year Strategic Plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment. Empire State Development developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by each Regional Council were reviewed by a Strategic Plan Review Committee consisting of two State Agency Commissioners and three economic development experts. Members of the 2011 Review Team included: Dall W. Forsythe, Senior Fellow at the Wagner School of Public Service at New York University and former Vice President for Finance and Operations at The Atlantic Philanthropies; Walter D. Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University; Bruce J. Katz, Vice President at the Brookings Institution and founding Director of the Brookings Metropolitan Policy Program; Joan McDonald, Commissioner of the New York State Department of Transportation; and Cesar Perales, New York State Secretary of State. On December 8, 2011, the Governor and Legislative Leaders announced the winners of the first round of competition and one year later 97 percent of Round One projects were under contract and/or progressing.

In 2012, the Councils went a step further and produced Strategic Implementation Agendas that built upon the progress from the first round and further developed and refined their Regional five-year Strategic Plans by undertaking four primary activities: (1) Establishing a framework to advance the Regional Strategic Plan; (2) Implementing the strategies laid out in the Strategic Plan; (3) Creating a project pipeline; and (4) providing a progress report documenting the Council's success in implementing its Strategic Plan.

Building on the success from previous years, the 2013 Council competition was designed with a similar framework as 2012, but added several new activities for the Councils to focus on that would continue to help develop and advance the original Strategic Plans. In 2013, all ten of the Regional Councils competed against each other to be designated as a "Top Performer".

These actions were designed to encourage and accelerate implementation, performance, and collaboration within the regions. Priority Projects that aligned with each region's agenda were chosen by the Councils from the applications submitted to the Consolidated Funding Application portal. These projects were published in the regions' Implementation Agendas, which are publically available online at www.regionalcouncils.ny.gov. Projects were scored by both the State agencies and the Regional Councils. The agencies scored their projects based on a technical evaluation in adherence with existing funding program guidelines and awarded a project up to 80 points. The remaining 20 points were awarded by the Regional Councils, and were based off the following endorsement standards:

Statewide Endorsement Standards

Regional Council members will determine the degree to which the application implements the Regional Strategic Plan and assign the corresponding number of points as a score.

IMPLEMENTATION OF THE PLAN	DEGREE	POINTS
The proposal is identified as a Priority Project by the Regional Council.	Priority	20
The proposal is identified in the plan and has regional benefits.	Very Strong	15
The proposal advances the plan and has local benefits.	Strong	10
The proposal is consistent with the plan and has project level benefits.	Moderate	5
The proposal has limited relationship to the plan	Weak	0

2013 Competition:

To encourage the implementation of the REDC's Strategic Plans and to continue to motivate investment opportunities and job creation, in 2013 the Councils competed for up to \$150 million in capital grant funds and \$70 million in Excelsior Tax Credits for projects identified by the REDCs in their regions.

By incentivizing implementation of the strategic plans, Regional Councils, businesses, educational institutions, local governments, not-for-profit groups and other stakeholders are further motivated to work together to accomplish the regional vision for economic growth. Project funding was awarded in all ten Regional Councils through the 2013 CFA; however, the competition placed an emphasis on Regional Council performance and action to implement strategies.

The competition was focused on the following:

- 1) Implementation of regional strategic economic development strategic plans;
- 2) Performance in encouraging economic growth through job creation and investment; and
- 3) Identification of transformative projects that support interregional collaboration.

All ten regions competed against each other in 2013— five regions were identified as “top performers” and received \$25 million each in capital grants and the remaining regions competed for the balance of \$25 million. Each region was also eligible for up to \$10 million in Excelsior Tax Credits to help attract and grow businesses in the region.

The 2013 Strategic Implementation Assessment Team (SIAT) was led by Secretary of State Cesar Perales and included Office of General Services Commissioner Roann Destito, Tax and Finance Commissioner Thomas Mattox, Environmental Facilities Corporation CEO Matthew Driscoll, Commissioner and Civil Service President Jerry Boone, Chair of NYS Tourism Advisory Council Cristyne Nicholas, and President and CEO of the New York Power Authority Gil Quiniones with support from the Brookings Institution, represented by Bruce Katz and Amy Liu. The SIAT reviewed each region's Implementation Agendas based on established criteria and also traveled to each region to see the progress first hand. Each region's tour included a panel presentation that allowed for ample question and answer opportunities between the SIAT and Regional Council members. Each visit included a tour of projects funded in the 2011 and 2012 CFA which demonstrated that Regional Council's progress and accomplishments.

The SIAT provided an assessment of each plan and made recommendations to Kenneth Adams, President, CEO, & Commissioner of Empire State Development, of the five reports that most closely aligned with these criteria. President Adams accepted the recommendations of the Committee and, pursuant to his statutory powers as head of the Urban Development Corporation, awarded five regions with the top Implementation Agenda up to \$35 million in funding consisting of \$25 million in capital grants and \$10 million in Excelsior tax credits for Priority Projects identified in their Strategic Plans. The balance of the incentives was awarded to projects identified by the Councils as in alignment with their strategies and priorities.

In addition, project sponsors applied for over \$500 million in economic development resources available from 12 state agencies through the CFA. The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based on the endorsement of the local Regional Council and the technical program review of the agencies providing resources, subject to interagency team analysis and agency discretion.

In 2013, the CFA opened for applications on June 16 and closed on August 12. Prior to the opening of the application period, all details about CFA resources were made available online through the 2013 CFA Resources Available Document, the State Register and the New York State Contract Reporter. When the portal closed on August 12, agencies immediately began marking projects eligible or ineligible. All eligible projects were then made available to the Regional Councils for their scoring process and the agencies for their technical evaluation, with scores finalized by September 24. After the SIAT visits concluded, the interagency team met to review the projects and make final funding decisions.

The interagency team reviewed projects based on relevant factors, which included Regional Council Implementation Agendas and designation of Priority Projects, project alignment with regional goals and objectives, funding availability, and regional need. Priority Projects are those specifically enumerated in the Regional Council Reports, receiving a score of 20 from the Council, and identified as significant and potentially transformative, regionally supported, and capable of stimulating economic investment.

The interagency team once again consisted of professional staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the State budget, the Regional Council Grant funds were awarded by ESD at its discretion.

This process has resulted in funding of projects that aligned with a long term, regionally generated implementation agendas and are capable of stimulating economic growth and investment.

On December 11, 2013, Governor Cuomo announced that 824 projects had been awarded economic development resources totaling \$715.9 million through Round III of the Regional Economic Development Council initiative. Capital Region, Long Island, Southern Tier, North Country and Mohawk Valley were selected as “Top Performers” in adherence to the competition guidelines detailed above.

MEMORANDUM

To: Kenneth Adams, President and CEO of Empire State Development Corporation

From: Cesar Perales, Secretary of State
Jerry Boone, Commissioner and President, Civil Service Commission
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, President and CEO, Environmental Facilities Corporation
Thomas Mattox, Commissioner, Department of Taxation and Finance
Cristyne Nicholas, Chair, New York State Tourism Advisory Council
Gil Quiniones, President and CEO, New York Power Authority

Subject: Review of 2013 Regional Economic Development Councils' Progress

Date: December 6, 2013

Thank you for inviting us to serve on the Strategic Implementation Assessment Team for New York State's Regional Economic Development Councils. We are honored to be a part of this important initiative by Governor Cuomo that is transforming how New York coordinates and invests in economic development.

The strategic plans developed by the ten Regional Councils, adopted in 2011 and updated in 2012 and 2013, emphasize each region's unique assets, harness local expertise and empower communities to stimulate regional economic development and create jobs statewide. Through the Regional Councils -- comprised of local experts and stakeholders from business, academia, local government and non-governmental organizations -- and the support of state agencies, we are remaking the way the state invests in economic development and job creation.

Over the past seven weeks we have had the privilege and responsibility of assessing the progress of the Regional Councils, through their written progress reports, oral presentations, and regional tours. We are impressed and encouraged by the continuing results of the collaborative strategic plan implementation process.

In our review of the Council's progress, we became cognizant of several points common to the Councils:

First, regions are continuing to build upon their strengths, focusing on key industries as they seek new businesses and support incubators that can generate marketable ideas for the next generation of products.

Second, workforce development is a strong concern. Regions are devising ways to use academic institutions, internship programs, and on-the-job training to develop a workforce that meets the needs of current or incoming employers.

Third, regions have embraced the concept that no one should be left behind, and have thoughtfully developed Opportunity Agendas that will lay the groundwork for future inclusion in the workforce of people from the most disadvantaged of communities.

Fourth, projects funded by the State through the Consolidated Funding Application (CFA) are moving forward, thanks to the combined efforts of the sponsors, regional councils, and state agency staff. Where issues arise, all are working toward quick solutions.

Fifth, the Regional Councils added work groups to handle new initiatives, developed new partnerships, and formed stronger bonds with state agency resource team members. Each region also reflected on the assessment of their progress in 2012, addressing many of their weaknesses and building upon their strengths.

And perhaps most importantly – the REDC process is fostering a collaborative environment where people are not competing against each other for existing business, but are working together to attract new businesses and to strengthen existing economic engines.

2013 Competition

Our task this year was to evaluate all ten regions based on the competition and Council priorities as described in the 2013 REDC Guidebook. We examined three areas:

- Progress the Regional Councils made implementing their strategic plans, including how the regions addressed the following 2013 priorities:
 - Keeping the project pipeline flowing;
 - Selecting “Innovation Hot Spots” to facilitate tech transfer;
 - Developing an Opportunity Agenda to revitalize distressed communities and address barriers to entry into the workforce for people living in areas of concentrated poverty;
 - Assuring the workforce is being trained for today and tomorrow;
 - Engaging local government officials in reshaping the regional business climate;
 - Creating interregional collaborations around shared resources and opportunities;
 - Advancing regional Cleaner, Greener Communities sustainability plans; and
 - Measuring the performance of their plans.
- Performance in encouraging economic growth through job creation and investment; and
- Identification of transformative projects that support interregional collaboration.

Awards

The Strategic Implementation Assessment Team has identified five regions as “Top Performers” this year: the **Capital Region**, **Long Island**, the **Mohawk Valley**, the **North Country**, and the **Southern Tier**. This was a difficult task, as all ten regions continue to advance their strategies and build on their previous successes. The regions we are recommending, however, edged out the others and should receive up to \$25 million in capital funds and up to \$10 million in Excelsior Tax Credits.

The **Capital Region Economic Development Council** (CRREDC) is being recommended for a top award for the first time. The Council continues to strive for strong public participation in the planning and implementation process and markedly expanded input from stakeholders as a means of identifying projects that will best advance regional strategies. The CRREDC is building on existing partnerships to implement new strategies and goals in nanotechnology, agriculture marketing, and tourism, such as interregional efforts involving the Hudson Valley Region that will strengthen a multiregional food economy.

The **Long Island Regional Economic Development Council** (LIREDC) articulated a clear vision and rationale for its 2013-14 implementation efforts. The Council continued its deep commitment to engaging stakeholders and the public across the region in identifying areas of concern and gaining their support for implementation of the strategies. They have proposed a comprehensive approach to their Opportunity Agenda which focuses on Wyandanch. The LIREDC also demonstrated a commitment to capturing data during the implementation periods of past CFA funded projects to quantitatively measure each project’s progress and success.

The **Mohawk Valley Regional Economic Development Council** (MVREDC), another first time top performer, is building on a more focused set of strategies developed in 2012 through a strong community-driven process. In 2013, the MVREDC aligned strategies with action steps, sustainability goals, and performance metrics, as well as initiatives outside of the CFA process. The Council’s prime strategy, to grow private business, continues to be a focus with an increased emphasis on cross-regional collaboration. The Council provided clear evidence of investment and business partnerships that increased output and expanded job growth. Their approach balances the support for high tech post-secondary education opportunities to meet the needs of the expanding nanotechnology and cyber security sectors with support for strong primary and secondary education efforts to connect the next generation with jobs across all sectors.

The **North Country Regional Economic Development Council** (NCREDC) continues to bring the region together as one voice for economic development, identifying new strategies and projects to advance the region economically. As a geographically large region with a diverse population and varying need levels, the NCREDC is leveraging its

natural resources, human capital and geographic location to bolster the entire North Country economy. Professing to be strategy-driven, the NCREDC prominently featured in 2013 projects and actions to develop its workforce, expand tourism, move to more renewable energy sources, capitalize on biotechnology resources, market agriculture, and increase manufacturing. The Council sought out opportunities to collaborate with other regions, including its Canadian neighbors. Improvements to the Plattsburgh International Airport will further enhance cross-border activities.

The **Southern Tier Regional Economic Development Council (STREDC)** continued to leverage its Rural Initiative and Community Revitalization Program funds, and CFA projects to support job creation. The STREDC engages in a highly collaborative process, engaging key stakeholders in work groups that provide a source of knowledge, ideas, and project impetus to the Council. This process is helping to modernize healthcare and grow international tourism in the region. The Council reported on several interregional activities, and supports several interregional projects as 2013 priority projects, such as the Catskills Interpretive Center that would increase tourism in two other regions as well. Illustrative of both collaboration and inter-regionalism, the region's Innovation Hot Spot proposal involves Cornell University, SUNY Binghamton and Corning Incorporated as anchor nodes, and Alfred University's School of Ceramics (Western NYREDC) and the Geneva Experimental and Testing Station (Finger Lakes REDC) to better leverage existing assets and fill key gaps in services to increase the pace of commercialization and the success rate of startup companies.

Five regions should receive up to \$5 million in capital funding each, and up to \$10 million in Excelsior Tax Credits to help attract and grow business in their regions: **Central NY**, the **Finger Lakes**, **Mid-Hudson**, **New York City**, and **Western NY**.

The **Central New York Regional Economic Development Council (CNYREDC)** continues on its path toward claiming a world-class presence in the biomedical, climate control, and precision engineering fields. Through its project pipeline, the Council attracted priority projects that will help advance its five-year strategic plan. Seeking to include all sectors of the workforce, the CNYREDC supported programs such as Say Yes to Education and the Green Train, and developed an Opportunity Agenda that seeks to link low-income communities to employment opportunities. The imminent launch of Amory Square Ventures, a regional resident venture fund, will focus investments on seed and early-stage companies. Interregional projects in health care, land bank coordination, and coordination of statewide business improvement districts demonstrate the Council's ability to work across regions.

The **Finger Lakes Regional Economic Development Council (FLREDC)** continued to emphasize core concepts of revitalizing the Eastman Business Park; harnessing the scientific discoveries and expertise of the region's research universities and colleges; reinforcing the region's quality of life and job growth in strategic sectors; and supporting investment in workforce development efforts to maintain the region's asset of a skilled

workforce. The Council's Opportunity Agenda will help one of the region's disadvantaged neighborhoods, Rochester's El Camino neighborhood, join the pathway to success.

The **Mid-Hudson Regional Economic Development Council** (MHREDC) excelled in recruiting applicants for state funding for projects to meet regional objectives, prompting 386 CFAs. The Council has incorporated a unique requirement for MHREDC endorsement – the creation by applicants of internship programs. The Council remains committed in its strategy for investing in key industry clusters: biotech, biomedical and healthcare; advanced manufacturing; and information technology. The SUNY New Paltz 3D Printing initiative and the Taylor Biomass Energy project that will generate clean energy using a renewable and unlimited feedstock are two examples of how the region is embracing technology as a catalyst for new development.

In the wake of Superstorm Sandy, the **New York City Regional Economic Development Council** (NYCREDC) is focused on putting people back to work in good jobs through a five-borough strategy that encourages partnerships among government, business, labor, academia and civic organizations. Initiatives such as the Steiner Studio project, Green Manufacturing Building project and New Lab project in the Brooklyn Navy Yard; the Applied Sciences Initiative; and the Create@Harlem Green projects are positioned to drive economic development and garner positive transformative elements. This year, the Council placed particular attention on improvements to the area around the St. George's Ferry Terminal.

The **Western NY Regional Economic Development Council** (WNYREDC) is bringing projects, initiatives, actions and collaborations into operation which is resulting in targeted education, revitalization of cities and community centers and job growth in the strategic industry sectors which the region has been dependent upon and will be for the future. The Buffalo-Niagara Medical Campus and revitalization efforts in downtown Niagara Falls will help revitalize two urban centers. The Council remains committed to workforce development, taking creative approaches such as Say Yes to Education, NY Skills Broker, and the Buffalo Workforce Pilot Program. WNYREDC demonstrates a strong commitment to smart growth. The WNY Smart Growth Coordinating Council created a smart growth scorecard to drive decision-making on investments to ensure adherence to smart growth principles.

Conclusion

In each of the regions, the Assessment Team was impressed by the continued dedication of the Regional Council members and their selection of strategic and realistic projects. We share the sentiment we heard throughout the state, that the REDC process is a recipe for success, bringing together the key ingredients of economic development skills, academic advancement of new ideas and products, and development of a workforce across all age groups and socioeconomic strata. While we may only recommend five regions as top performers, we believe all of the regions are winners.

We extend our thanks and our congratulations to all members of the Regional Councils for the outstanding work they are doing strengthening New York's economy.

Capital Region Regional Economic Development Council

Assessment of the 2013 Progress Report

Part One: Implementation of the Strategic Plan

A. Keep the pipeline flowing.

To keep the project pipeline flowing, the Capital Region Regional Economic Development Council (CRREDC) enhanced its participation with local government coalitions, including the Local Government Council and the Adirondack Gateway Council. Across all goal categories, the Council used the support and resources of economic development professionals, public forums, infrastructure work groups, agriculture subcommittees, and historical subgroups.

B. Select “Innovation Hot Spots” to facilitate tech transfer.

The CRREDC has done an excellent job of selecting “Tech Valley Innovation” as its Innovation Hot Spot, speaking directly to its vision of fostering an ecosystem in which the private sector, academia, and government work in harmony to stimulate economic growth and make the region a destination of choice for business, international investment, and world class talent. The hot spot will augment the currently expanding College of Nanoscale Science and Engineering’s incubation, entrepreneurship, commercialization, and educational programs and partnerships to improve the quantity and quality of incubator services provided to young companies in the region. Enabling these businesses to successfully transition from a start-up phase to large scale commercialization of their products and services will boost the economic standing of the region.

Additionally, the innovation hot spot strategy will feed in to the Opportunity Agenda vision of positively impacting distressed areas and providing individuals in these communities access to resources and capabilities to which they may not otherwise have had access.

C. Develop an Opportunity Agenda to revitalize distressed communities and address barriers to entry into the workforce for people living in areas of concentrated poverty.

The CRREDC selected the Trinity Alliance of the Capital Region South Campus Center with the goal of increasing income per capita and educational attainment, decreasing unemployment and poverty rates, and increasing capital investments in the City of Albany. This project has a high prospect for success because it has \$5 million grant from HUD to support its construction. The project will expand on preexisting initiatives designed to support the underserved communities of Albany by including stakeholders and partners. Beyond the Trinity Alliance project, there are no other projects that specifically advance the Opportunity Agenda goals, however, a number of pre-existing initiatives in Albany have been outlined to match the Opportunity Agenda’s goals for the Trinity Alliance project. The focus on Albany will be replicated for other distressed areas.

D. Assure the workforce is being trained for today and tomorrow.

The CRREDC created new workgroups to address workforce development and education. Three public forums were held to gather feedback on the council's workforce development goals, collaboration opportunities for goal attainment, and proposed metrics to measure success.

The CRREDC recognized the need for specific skills to meet today's and tomorrow's workforce needs via STEM in K-12 and innovation technology post K-12. A project through Tech Valley High School (STEM Connect) was selected as a priority project to promote STEM for the region's K-12 schools, generating more interest in careers available in the Tech Sector. This is part of an enhanced strategy that the Council articulated for its "Prepare for Tomorrow" goal.

E. Engage local government officials in reshaping the regional business climate.

In addition to engaging in discussions on the development and execution of economic development strategies, the CRREDC made presentations to the Center for Economic Growth (CEG) Local Government Council about CRREDC efforts. The CEG Local Government Council also held discussions related to health exchanges, shared services, and consolidation.

The Adirondack Gateway Council, with membership from 13 municipalities in Warren, Washington, and northern Saratoga County pursued grants and explored shared services to advance the council's goals and strategies.

F. Advance regional Cleaner, Greener Communities sustainability plans.

The CRREDC collaborated with the NY Works Taskforce and NYSERDA on implementing the region's Cleaner Greener Plan. As part of its superhighway infrastructure goal, the CRREDC set an action goal of supporting the Cleaner Greener Programs by increasing the use of alternative energy production by 5% and cutting CO2 emissions for the Capital Region over the next five years. The priority project designated to make progress towards this action goal was the City of Troy District Transit Center.

G. Identify new or current strategies on which to focus implementation efforts.

The CRREDC made improvements to its core strategies:

- Collaboration: Non-profits are now included as a key partner, and there is a focus on improved use of urban spaces
- Open New Doors: The CRREDC has now articulated a focus to secure prospects and opportunities for MWBEs.
- Prepare for Tomorrow: More specific focus on fostering STEM education at area K-12 schools.
- Build A Superhighway: Articulated a clearer focus on increasing access to broadband internet, promoting energy efficiency, and improving of water supply and management.
- Bring Cities to Life: Refined focus on the reconstruction of marquee historic properties i.e. DeWitt Clinton Hotel, one of 2013's Priority Projects.

- Rural Communities & Working Landscapes: Tied in job creation goals through the region’s agricultural assets. Also, CRREDC articulated a clearer focus on recreational enjoyment of the region’s natural beauty.
- Showcase Our Beauty: Set a goal to attract world class artists, exhibitions, and productions.
- Marketing of Capital Region: This strategy has tied into the goal of revitalizing historic assets by marketing these assets as elements that make the Capital Region unique and attractive.

The CRREDC makes numerous mentions of the projects it has been involved in, and provided a list of projects supported by the CRREDC for business development. Each of the 2013-14 Priority Projects is clearly linked to the stated strategies and associated with a specific action plan.

One weakness in the implementation agenda relates to agricultural activities. Despite having a work group focused on agricultural development, as well as 1/3 of the land in the region dedicated to agriculture, the progress report reflects few actions taken related to agricultural development.

H. Build upon strengths and address weaknesses identified in the 2012 assessment.

The CRREDC has been credited in the past two assessment reports for excellent collaboration and public outreach, and tracking by priority project. The CRREDC continues to build on the strategic partnerships developed through previous CFA rounds, such as the NYCAP Research Alliance.

The CRREDC expanded the opportunities for public participation by creating a newsletter and inviting members from the public to participate directly on workgroups inclusive of stakeholders across the economic spectrum.

The report section on performance measures clearly demonstrates how they have made progress on their goals and the priority projects funded that have advanced those goals. Past progress reports noted an absence of metrics and baseline data for the metrics. The CRREDC Implementation Agenda sets some clear action goals, target dates, and lead parties. The CRREDC can continue to make progress in this area by identifying specific baseline data/metrics that are part of the performance measures to which action goals are being indexed. For example, it would have provided better context on how the CRREDCs goals for tourism have impacted tourism if data for prior years had been included.

One continuing weakness is the failure to identify sources of non-state funding for projects, although the CRREDC provides a leverage ratio for ESD funds.

I. Leverage outside resources and additional non-state support for projects.

The implementation agenda is inclusive of projects that will be funded by agencies other than ESDC, and each project is clearly linked to the stated strategies and associated with a specific action plan.

Federal as well as state funding is being used to advance some priority projects. 2011 and 2012 CFA and ESD awards totaling \$117 million leveraged \$811 million in institutional investment. While not explicit about non-state funding sources, the progress report lists \$811 million in institutional investment during 2011 and 2012.

The CRREDC appears to be building on preexisting partnerships in order to meet new strategies and goals. Partnerships include: College of Nanoscale Science and Engineering, Farm to Institution, Scenic Hudson, Global Foundries, The Center for Economic Growth, Farm to Institution NYS, and the Adirondack Gateway Council.

J. Engage the public and other stakeholders.

The CRREDC has been credited in the past two assessment reports for excellent collaboration and public outreach, and tracking by priority project, and there continues to be an increase in participation by local government, committees, work groups, and the public. It is clear that the CRREDC is committed to incorporating a wide range of stakeholders in the process of economic stimulation.

The CRREDC has dramatically expanded their engagement with the public and stakeholders to inform economic development in several ways:

- CRREDC meetings were made open to the public, giving them opportunity to participate as active “members.” The inclusion of non-council members in meetings increased the diversity of ideas and strategies to combat the challenges associated with economic development of communities.
- Creation of “idea spotting” workshops in different parts of the region to seek input from a variety of stakeholders.
- Full transparency in all meetings in 2013 (no closed door meetings).
- Launch of monthly newsletter to inform public of progress and provide updates on strategies/priority projects.
- Re-launch of the website as a communication tool for the general public.

Outreach activities helped identify projects, but it is unclear how the public and stakeholders were engaged in the implementation of strategies beyond discussion at meetings and work groups.

Part Two: Performance in encouraging economic growth through job creation and investment

Actual and estimated performance based on job creation, investment, and relevant performance metrics.

The CRREDC reports that in Round 1 and 2 CFAs, \$117 million in CFA awards resulted in \$811 million in leveraged resources. As a result of Round 1 CFA awards (100 projects) 3,579 jobs were impacted. As a result of Round 2 CFA awards (105 projects) 8,274 jobs were impacted. (There is no distinction made between direct and indirect jobs).

Ninety-five percent of round 1 priority projects have been completed, and 90% of round 2 priority projects have been completed. The readiness to proceed with 2013 proposed projects is difficult to ascertain because outside financing sources are not explicitly stated for many projects and financing gaps are not disclosed.

While the CRREDC has identified various performance metrics, it doesn't provide benchmarks that would show how progress towards overall goals will be identified. For example, the percentage of undergraduate degrees in STEM fields from 2011-2012 is reported, but not whether that is an increase or decrease from prior years.

Part Three: Identification of transformative projects that support interregional collaboration

Create interregional collaborations and transformative projects around shared resources and opportunities.

A number of ongoing collaborative projects involving the CRREDC were listed in the report, as well as new collaborative projects that various regional entities are involved in. For example:

- SUNY Albany's College of Nanoscale Science and Engineering and Utica, Rochester, and Buffalo have partnered in commercialization projects.
- Farm to Institution New York State (FINYS) in the Capital Region has partnered with the Mid Hudson region to strengthen NY's regional food economy.
- The Adirondack Park Recreation Web Portal Project is a collaborative effort between the Capital Region, North Country, and Mohawk regions. It is designed to create, market, and sustain a web portal and database for tourism and recreation activities within the Adirondack Parks.
- The Tech Valley Connection for Education and Jobs, inclusive of the Capital and Mohawk Regions, was launched by Global Foundries and the Center for Economic Growth as a regional laboratory for innovative practices in education and workforce development.

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
31178	Capital District	Arts	Arts APCE	Professional Theatrical Lighting and Sound Equipment	Park Playhouse, Inc.	64	20	84	\$40,000.00	Awarded
30605	Capital District	Arts	Arts APCE	Yaddo Studio Pianos	Corporation of Yaddo	51	5	56	\$0.00	Not-Awarded
28003	Capital District	Arts	Arts CHPG	Cirque Eloize Summer Residency	Proctors	70	20	90	\$100,000.00	Awarded
30532	Capital District	Arts	Arts CHPG	American Music Festival	Albany Symphony Orchestra	66	20	86	\$74,000.00	Awarded
30341	Capital District	Arts	Arts CHPG	Mystery of the Albany Mummies Spring Marketing	Albany Institute of History Art	65	20	85	\$50,000.00	Awarded
32574	Capital District	Arts	Arts CHPG	NATURE Lab	Media Alliance Inc.	69	10	79	\$37,000.00	Awarded
29145	Capital District	Arts	Arts CHPG	Center for Creative Learning	The Arts Center of the Capital Region	48	15	63	\$0.00	Not-Awarded
24828	Capital District	Arts	Arts CHPG	Hubbard Hall Opera Theater	Hubbard Hall Projects	48	15	63	\$0.00	Not-Awarded
29164	Capital District	Arts	Arts CHPG	Next Act New Play Summit	Capital Repertory Theatre	41	15	56	\$0.00	Not-Awarded
28111	Capital District	Arts	Arts CHPG	Weekends in the Country	Hudson Opera House	39	15	54	\$0.00	Not-Awarded
30981	Capital District	Arts	Arts CHPG	Church and Cole Hudson Catskill	The Olana Partnership	31	20	51	\$0.00	Not-Awarded
30419	Capital District	Arts	Arts CHPG	Partners for Albany Stories	Historic Albany Foundation Inc	30	15	45	\$0.00	Not-Awarded
30760	Capital District	Arts	Arts CHPG	SPAC Chamber Music Initiative	SPAC	23	20	43	\$0.00	Not-Awarded
32587	Capital District	Arts	Arts CHPG	WGXC Access and Expansion Project	Wave Farm free103point9 Inc	35	5	40	\$0.00	Not-Awarded
32140	Capital District	Arts	Arts CHPG	Growing the Capital Regions Creative Economy	440 State Street	20	20	40	\$0.00	Not-Awarded
31585	Capital District	Arts	Arts CHPG	Saratoga First Night	Saratoga Arts	26	10	36	\$0.00	Not-Awarded
32691	Capital District	Arts	Arts CHPG	Rated SR Film Festival and Lab New York	Carey Institute for Global Good	23	10	33	\$0.00	Not-Awarded
29783	Capital District	Arts	Arts CHPG	WMHT Arts Initiative	WMHT Educational Telecommunications	17	15	32	\$0.00	Not-Awarded
28221	Capital District	Arts	Arts CHPG	Brooksidess Wooley Project	Saratoga County Historical Society	15	5	20	\$0.00	Not-Awarded
30665	Capital District	Arts	Arts DFPCP	Digital Film Projector Conversion	Crandall Public Library	74	15	89	\$17,003.00	Awarded
31150	Capital District	Arts	Arts DFPCP	Digital Projection System	Catskill Mountain Foundation, Inc.	64	15	79	\$62,250.00	Awarded
29104	Capital District	Arts	Arts DFPCP	The Palace Digital Projector Project	Palace Performing Arts Center, Inc.	53	15	68	\$76,500.00	Awarded
26966	Capital District	Arts	Arts DFPCP	Digital Conversion for Film Projection	Saratoga Film Forum, Inc.	52	15	67	\$23,000.00	Awarded
31231	Capital District	Arts	Arts IWDP	City of Stories Project	Shaker Heritage Society	63	20	83	\$7,560.00	Awarded
29158	Capital District	Arts	Arts IWDP	Folk Arts Internships	New York Folklore Society	56	15	71	\$8,968.00	Awarded
30133	Capital District	Arts	Arts IWDP	Internship Funding	Slate Valley Museum	56	15	71	\$5,208.00	Awarded
28805	Capital District	Canals	Canalway Grants	Riverside Trail Community Linkage Project	Town of Stillwater	57	20	77	\$150,000.00	Awarded
29460	Capital District	Canals	Canalway Grants	USS Slater Hull Preservation	Destroyer Escort Historical Museum	50	10	60	\$0.00	Not-Awarded
28794	Capital District	Canals	Canalway Grants	Green Island Hydropower Production Project	Green Island Power Authority	39	20	59	\$0.00	Not-Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
30287	Capital District	DEC	DEC EPGP	Village of Coxsackie Wastewater System Engineering Study	Village of Coxsackie	56	20	76	\$ 30,000.00	Awarded
28296	Capital District	DEC	DEC EPGP	City of Schenectady Wastewater Engineering Study	City of Schenectady	56	20	76	\$ 50,000.00	Awarded
31893	Capital District	DEC	DEC EPGP	City of Glens Falls Engineering Report for Harrison Place	City of Glens Falls	50	10	60	\$0.00	Not-Awarded
28835	Capital District	DEC	DEC EPGP	City of Glens Falls Engineering Study for Sanitary Sewer Improvements	City of Glens Falls	50	10	60	\$ 30,000.00	Awarded
26919	Capital District	DEC	DEC EPGP	Washington County Wastewater Engineering Study for Sewer District 2	Washington County Sewer District 2	45	10	55	\$ 30,000.00	Awarded
32344	Capital District	DEC	DEC EPGP	City of Saratoga Springs Sewage Pumping Stations Study	City of Saratoga Springs	33	10	43	\$ 30,000.00	Awarded
30668	Capital District	DEC	DEC EPGP	Town of Warrensburg Wastewater Engineering Study	Town of Warrensburg	33	10	43	\$ 24,000.00	Awarded
31116	Capital District	DEC	DEC EPGP	II Sewer Study	Village of Hoosick Falls	29	10	39	\$0.00	Not-Awarded
28066	Capital District	DEC	DEC EPGP	Bolton Landing Sewer Rehabilitation Project	Town of Bolton	29	10	39	\$0.00	Not-Awarded
28056	Capital District	DEC	DEC EPGP	Washington County Sewer District Kingsbury Sewer District	Town of Kingsbury	27	10	37	\$0.00	Not-Awarded
27571	Capital District	DEC	DEC EPGP	Ancram Septic	Town of Ancram	24	10	34	\$0.00	Not-Awarded
32171	Capital District	DEC	DEC EPGP	LG POTW Improvement Project	Town of Bolton	17	15	32	\$0.00	Not-Awarded
31731	Capital District	DEC	DEC EPGP	Town of Chester	Town of Chester	21	10	31	\$0.00	Not-Awarded
29946	Capital District	DEC	DEC EPGP	Corinth Road Sewer District	Town of Queensbury	19	10	29	\$0.00	Not-Awarded
26438	Capital District	DOL	DOL EET	Customer Service and Food Safety Training	Shop-Rite Supermarkets, Inc.	53.83	15	68.83	\$100,000.00	Awarded
29095	Capital District	DOL	DOL EET	Technical Training	Sonoco Plastics, Inc.	36.17	20	56.17	\$0.00	Not-Awarded
32636	Capital District	DOL	DOL EET	ThruLay Contact Process	Umicore Technical Materials North America Inc.	40.33	10	50.33	\$0.00	Not-Awarded
32333	Capital District	DOL	DOL NHT	Information Technology and Manufacturing Skills Training	Quad/Graphics, Inc.	55.5	20	75.5	\$89,237.00	Awarded
31325	Capital District	DOL	DOL NHT	Operational Skills Training	Yincae Advanced Materials, LLC	52.5	10	62.5	\$100,000.00	Awarded
28671	Capital District	DOL	DOL NHT	NEW HIRES	Extreme Molding LLC	51	10	61	\$0.00	Not-Awarded
29007	Capital District	DOL	DOL UWT	Healthcare Aide, Driving and Hospitality Training	Albany County Opportunity, Incorporated dba Albany Community Action Partnership (ACAP)	49.07	20	69.07	\$100,000.00	Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
27848	Capital District	DOL	DOL UWT	HVAC, LPN and Welding Training	The Board of Cooperative Educational Services for Rensselaer, Columbia, Greene Counties dba Questar III	52.41	15	67.41	\$99,948.00	Awarded
27807	Capital District	DOL	DOL UWT	Software Skills Training	Crandall Public Library	41.88	20	61.88	\$49,995.00	Awarded
32228	Capital District	DOL	DOL UWT	The SCCC Gateway To Logistics Careers Program	Schenectady County Community College	35.69	20	55.69	\$0.00	Not-Awarded
30309	Capital District	DOL	DOL UWT	Career and Computer Skills Training with Employment Results	Capital District Women's Employment & Resource Center, Inc.	32.75	15	47.75	\$0.00	Not-Awarded
29007	Capital District	DOS	DOS CSBG	Career Readiness	Albany County Opportunity Inc	70.79	20	90.79	\$ 93,358.00	Awarded
29355	Capital District	DOS	DOS CSBG	Hudson Family Literacy Program	Columbia Opportunities Inc	65.94	10	75.94	\$0.00	Not-Awarded
28746	Capital District	DOS	DOS CSBG	CSBG Workforce Development	Community Action of Greene County Inc	65.7	10	75.7	\$0.00	Not-Awarded
28660	Capital District	DOS	DOS CSBG	HVCC	Commission on Economic Opportunity	65.7	10	75.7	\$0.00	Not-Awarded
31907	Capital District	DOS	DOS CSBG	Job Matching Pathways	Better Neighborhoods Inc	56.24	15	71.24	\$0.00	Not-Awarded
32276	Capital District	DOS	DOS CSBG	Capital Region QUALITYstarsNY	Capital District Child Care Coordinating Council	21.58	20	41.58	\$0.00	Not-Awarded
27778	Capital District	DOS	DOS LGE	Regional Combined Sewer Overflow Governance and Implementation Program	Capital District Regional Planning Commission	50.8333	20	70.83	\$ 854,526.00	Awarded
30139	Capital District	DOS	DOS LGE	Regional Wastewater Management Project	Glens Falls/Washington County	42.625	20	62.63	\$ 800,000.00	Awarded
30331	Capital District	DOS	DOS LGE	Technology Enhancements for Social Services Management	Albany County	32.7708	5	37.77	\$0.00	Not-Awarded
28820	Capital District	DOS	DOS LGE	Municipal Building Improvement and Consolidation Project	Village of Green Island	21.25	10	31.25	\$0.00	Not-Awarded
31900	Capital District	DOS	DOS LGE	Town and School Shared Recreational Services Project	Town of Clifton Park	24.7916	5	29.79	\$0.00	Not-Awarded
27886	Capital District	DOS	DOS LGE	Green Fleet Project	Albany County	14.6666	10	24.67	\$0.00	Not-Awarded
30877	Capital District	DOS	DOS LWRP	Rogers Memorial Park Improvements	Town of Bolton	68.8	20	88.8	\$350,000.00	Awarded
32168	Capital District	DOS	DOS LWRP	Lake George Invasive Species Management and Control	Warren County	68.8	20	88.8	\$482,050.00	Awarded
26577	Capital District	DOS	DOS LWRP	First Wilderness Heritage Corridor Plan Implementation Projects	Warren County	71.2	15	86.2	\$553,500.00	Awarded
28859	Capital District	DOS	DOS LWRP	City of Troy Local Waterfront Revitalization Program	City of Troy	76	10	86	\$80,000.00	Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
29915	Capital District	DOS	DOS LWRP	Erie Canal Towpath Community Connector Construction	Town of Halfmoon	65.6	20	85.6	\$200,000.00	Awarded
27451	Capital District	DOS	DOS LWRP	Environmental Park Signage and Water Feature	Village of Lake George	64.8	20	84.8	\$200,000.00	Awarded
28960	Capital District	DOS	DOS LWRP	Community Recovery Components: Design and Construction	Town of Prattsville	74.4	10	84.4	\$807,000.00	Awarded
28130	Capital District	DOS	DOS LWRP	Route 9 Streetscape: Design and Construction	Town of Lake George	68.8	15	83.8	\$100,000.00	Awarded
28993	Capital District	DOS	DOS LWRP	Albany 2030 Sustainable Code Project	City of Albany	62.4	20	82.4	\$0.00	Not-Awarded
31355	Capital District	DOS	DOS LWRP	Mohawk Hudson Bike Trail Rehabilitation	Schenectady County	67.2	15	82.2	\$0.00	Not-Awarded
32171	Capital District	DOS	DOS LWRP	Lake George Basin Septic and Sewer Upgrade	Town of Bolton	66.4	15	81.4	\$0.00	Not-Awarded
32167	Capital District	DOS	DOS LWRP	Lake George Watershed Management Water Quality Projects	Town of Queensbury	71.2	10	81.2	\$0.00	Not-Awarded
30949	Capital District	DOS	DOS LWRP	Historic Hudson-Hoosic Rivers Partnership Stewardship Plan Update	Town of Greenwich	64.8	10	74.8	\$0.00	Not-Awarded
27453	Capital District	DOS	DOS LWRP	Canada Street Streetscape Design	Village of Lake George	62.4	10	72.4	\$0.00	Not-Awarded
29945	Capital District	DOS	DOS LWRP	Hudson River Waterfront Trail: Design and Construction	Town of Queensbury	56.4	15	71.4	\$0.00	Not-Awarded
30801	Capital District	DOS	DOS LWRP	Lake George Digital History Tour	Village of Lake George	35.2	10	45.2	\$0.00	Not-Awarded
29807	Capital District	EFC	EFC GIGP	Campus Center Expansion Green Infrastructure	University at Albany	71	10	81	\$607,847.00	Awarded
27655	Capital District	EFC	EFC GIGP	Green Infrastructure Demonstration	City of Watervliet	57	15	72	\$0.00	Not-Awarded
28130	Capital District	EFC	EFC GIGP	Lake George Route 9 Gateway	The Chazen Companies	56	15	71	\$0.00	Not-Awarded
32235	Capital District	EFC	EFC GIGP	Urban Grow Center	Capital District Community Gardens	47	20	67	\$0.00	Not-Awarded
28865	Capital District	EFC	EFC GIGP	ALCO Riverfront Revitalization	Maxon ALCO Holdings LLC	46	20	66	\$0.00	Not-Awarded
28754	Capital District	EFC	EFC GIGP	Borthwick Road Green Infrastructure Project	Town of Bethlehem	53	10	63	\$0.00	Not-Awarded
31558	Capital District	EFC	EFC GIGP	Village of Chatham Parking Green Infrastructure Project	Village of Chatham	47	15	62	\$0.00	Not-Awarded
26932	Capital District	EFC	EFC GIGP	Radix Urban Watershed Education Project	Radix Ecological Sustainability Center	51	10	61	\$0.00	Not-Awarded
29443	Capital District	EFC	EFC GIGP	Vic Pool Parking Lot	NYS OPRHP	46	10	56	\$0.00	Not-Awarded
26982	Capital District	ESD	ESD EIPCAP	Casella Organics	Casella Organics	78	20	98	\$180,000.00	Awarded
30204	Capital District	ESD	ESD EIPCAP	Stewarts Shops	Stewarts Shops	75	15	90	\$128,500.00	Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
31501	Capital District	ESD	ESD EIPRDD	Paper Battery Company	Paper Battery Company Inc	77	10	87	\$103,680.00	Awarded
32584	Capital District	ESD	ESD EJP	20MT Proposed Facility	Fruitura BioSciences Ltd	60	20	80	\$1,200,000.00	Awarded
32629	Capital District	ESD	ESD EJP	Excelsior Job Credits	Assembled Brands LP	37	15	52	\$0.00	Not-Awarded
32636	Capital District	ESD	ESD EJP	ThruLay Contact Process	Umicore Technical Materials North America	41	10	51	\$0.00	Not-Awarded
26518	Capital District	ESD	ESD Grants	Campion	e.nfrastructure Technologies, Inc	72	20	92	\$750,000.00	Awarded
29043	Capital District	ESD	ESD Grants	Catamount Resort	Rock Solid Development, LLC	71	20	91	\$1,000,000.00	Awarded
31836	Capital District	ESD	ESD Grants	Ferguson Lane Expansion	GF Labels Development, LLC	68	20	88	\$75,000.00	Awarded
32306	Capital District	ESD	ESD Grants	CSCC ATTAIN Lab	Trinity Alliance of the Capital Region, Inc.	68	20	88	\$375,000.00	Awarded
30861	Capital District	ESD	ESD Grants	Kindl Workforce Development Training Building	Schenectady County Community College	72	15	87	\$150,000.00	Awarded
27538	Capital District	ESD	ESD Grants	Wellington Row	Columbia Eagle LLC	66	20	86	\$950,000.00	Awarded
29302	Capital District	ESD	ESD Grants	Transactional Data Printing Mailing Business	Center for Disability Services, Inc.	66	20	86	\$350,000.00	Awarded
30713	Capital District	ESD	ESD Grants	LTL Local Food Distribution Hub Network	Hudson Valley AgriBusiness Development Corporation	66	20	86	\$425,000.00	Awarded
30762	Capital District	ESD	ESD Grants	City Station North	City Station North, LLC	66	20	86	\$1,000,000.00	Awarded
31691	Capital District	ESD	ESD Grants	The DOIT Center	Fuller Road Management Corporation (FRMC) and The Research Foundation of SUNY on behalf of the College of Nanoscale Science and Engineering (CNSE)	66	20	86	\$3,500,000.00	Awarded
32469	Capital District	ESD	ESD Grants	Acquisition and Renovation of Quackenbush Building	Tech Valley Center of Gravity, Incorporated	66	20	86	\$550,000.00	Awarded
17994	Capital District	ESD	ESD Grants	Tech Valley STEMConnect	Tech Valley School Foundation, Inc. on behalf of Tech Valley Regional Technology Institute, and Research Foundation for SUNY on behalf of College of Nanoscale Science and Engineering's Children's Museum of Science and Technology	65	20	85	\$1,500,000.00	Awarded
27043	Capital District	ESD	ESD Grants	Menands Farmers Market Revitalization	Capital District Cooperative, Inc.	65	20	85	\$100,000.00	Awarded
28251	Capital District	ESD	ESD Grants	Hudson Avenue Parking Structure	Glens Falls Industrial Development Agency	65	20	85	\$2,500,000.00	Awarded
28865	Capital District	ESD	ESD Grants	ALCO Riverfront Revitalization	Maxon ALCO Holdings LLC	65	20	85	\$5,000,000.00	Awarded
29761	Capital District	ESD	ESD Grants	Quackenbush Square	FC 705 Broadway LLC	65	20	85	\$1,200,000.00	Awarded
30224	Capital District	ESD	ESD Grants	WWAARC Community Kitchen and Distribution Center Project	NYSARC Inc, Warren, Washington and Albany Counties Chapter (WWARC)	65	20	85	\$100,000.00	Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
31508	Capital District	ESD	ESD Grants	CLC	Challenger Learning Center of the Greater Capital Region, Inc.	70	15	85	\$250,000.00	Awarded
32083	Capital District	ESD	ESD Grants	CivicCenterVision	city of glens falls	65	20	85	\$675,000.00	Awarded
31758	Capital District	ESD	ESD Grants	Park South Redevelopment Project	Tri City Rentals, LLC	65	20	85	\$2,500,000.00	Awarded
28815	Capital District	ESD	ESD Grants	Troy MFP	St. Peter's Health Partners	65	20	85	\$1,250,000.00	Awarded
31502	Capital District	ESD	ESD Grants	Dockside Lofts	PJ & SJ Properties LLC	65	20	85	\$1,000,000.00	Awarded
28500	Capital District	ESD	ESD Grants	Starlite Music Theater Site Redevelopment Project	Town of Colonie	69	15	84	\$0.00	Not-Awarded
32497	Capital District	ESD	ESD Grants	Marina District Transit Center	City of Troy	64	20	84	\$0.00	Not-Awarded
31479	Capital District	ESD	ESD Grants	de Laets Landing	Marx Properties, Inc.	64	20	84	\$0.00	Not-Awarded
26720	Capital District	ESD	ESD Grants	Coach Farm	Coach Farm Enterprises, Inc.	69	15	84	\$0.00	Not-Awarded
30802	Capital District	ESD	ESD Grants	Continuous Compression Molding Processing	ADC Acquisition Company	72	10	82	\$0.00	Not-Awarded
28794	Capital District	ESD	ESD Grants	Green Island Hydropower Production Project	Green Island Power Authority	61	20	81	\$0.00	Not-Awarded
30946	Capital District	ESD	ESD Grants	I87 Airport Connector Exit 4	County of Albany and Albany County Airport Authority	56	20	76	\$0.00	Not-Awarded
30141	Capital District	ESD	ESD Grants	NY CAP Research Alliance Matching Grants Program	Albany Medical College	55	20	75	\$0.00	Not-Awarded
29747	Capital District	ESD	ESD Grants	Dewitt Clinton Hotel Rehabilitation	144 State Street LLC	54	20	74	\$0.00	Not-Awarded
30212	Capital District	ESD	ESD Grants	Neurosciences at UAlbany	The Research Foundation for the SUNY, University at Albany	55	15	70	\$0.00	Not-Awarded
26817	Capital District	ESD	ESD Grants	Advanced Technology Regional Education Center	Mohonasen Central School District	54	15	69	\$0.00	Not-Awarded
28645	Capital District	ESD	ESD Grants	Pacifica Ventures Schenectady	Mohawk River Studios LLC Mohawk River Studios LLC	48	20	68	\$0.00	Not-Awarded
26417	Capital District	ESD	ESD Grants	The Esplanade	Empire Warehousing Corp	47	15	62	\$0.00	Not-Awarded
28805	Capital District	ESD	ESD Grants	Riverside Trail Community Linkage Project	Town of Stillwater	38	20	58	\$0.00	Not-Awarded
32725	Capital District	ESD	ESD Grants	CPT	Arsenal Business and Technology Partnership, LTD	37	20	57	\$0.00	Not-Awarded
28554	Capital District	ESD	ESD Grants	Choose Columbia 1st	Columbia Economic Development Corporation	44	10	54	\$0.00	Not-Awarded
27269	Capital District	ESD	ESD Grants	Browns Beach Public Access Project	Town of Stillwater	43	10	53	\$0.00	Not-Awarded
32410	Capital District	ESD	ESD Grants	microwaves	Ceralink Inc.	42	10	52	\$0.00	Not-Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
32629	Capital District	ESD	ESD Grants	Assembled Technology	Charles Lorber Cole	37	15	52	\$0.00	Not-Awarded
30976	Capital District	ESD	ESD Grants	Take Stock in Your Block	Affordable Housing Partnership of the Capital Region Inc.	36	15	51	\$0.00	Not-Awarded
27271	Capital District	ESD	ESD Grants	Stillwater Business Park Improvement Project	Town of Stillwater	40	10	50	\$0.00	Not-Awarded
27591	Capital District	ESD	ESD Grants	Caffe Lena Building Renovation	Caffe Lena	40	10	50	\$0.00	Not-Awarded
30447	Capital District	ESD	ESD Grants	Galvan Community Center Health Care Facility	Galvan Initiatives Foundation	43	5	48	\$0.00	Not-Awarded
31665	Capital District	ESD	ESD Grants	TLC Family Style Homes	Tender Loving Care Family Style, LLC	45	0	45	\$0.00	Not-Awarded
30492	Capital District	ESD	ESD Grants	Rail Connnection to the Adirondacks	greater glens falls local development corporation	30	10	40	\$0.00	Not-Awarded
28797	Capital District	ESD	ESD Grants	North End Revitalization Project	Village of Green Island	28	10	38	\$0.00	Not-Awarded
28637	Capital District	ESD	ESD Grants	Watervliet Cohoes Interconnect Project	Village of Green Island	23	15	38	\$0.00	Not-Awarded
30157	Capital District	ESD	ESD Grants	Rehabilitation of Building 120 for Expansion of HVCC Workforce Development Training Institute Programs	Arsenal Business and Technology Partnership (AP)	21	15	36	\$0.00	Not-Awarded
32556	Capital District	ESD	ESD Grants	Acquire Additional Space in Downtown Albany	State University of New York	20	15	35	\$0.00	Not-Awarded
31501	Capital District	ESD	ESD Grants	Validation for Manufacturing ScaleUp	The Paper Battery Company, Inc.	22	10	32	\$0.00	Not-Awarded
31455	Capital District	ESD	ESD Grants	A Platform for Job Creation and Business Expansion	Migrate America Incorporated	20	10	30	\$0.00	Not-Awarded
29671	Capital District	ESD	ESD Grants	Capital Campaign	Mohawk and Hudson River Humane Society	22	0	22	\$0.00	Not-Awarded
31041	Capital District	ESD	ESD Grants	Gym	Ballston Area Community Center Inc.	11	0	11	\$0.00	Not-Awarded
32572	Capital District	ESD	ESD HSSP	NY CAP Research Alliance Incubator	Rensselaer Polytechnic Institute	66	20	86	\$125,000.00	Awarded
31956	Capital District	ESD	ESD HSSP	Tech Valley Innovation Hot Spot	College of Nanoscale Science and Engineering	64	20	84	\$125,000.00	Awarded
30126	Capital District	ESD	ESD HSSP	Helicopter	Independent Helicopters	15	5	20	\$0.00	Not-Awarded
32336	Capital District	ESD	ESD MNY	The Adirondack Park Recreation Web Portal Project	Adirondack Association of Towns and Villages	73	20	93	\$82,500.00	Awarded
30406	Capital District	ESD	ESD MNY	LTLP Geo marketing	Lakes to Locks Passage Inc	73	20	93	\$100,000.00	Awarded
28275	Capital District	ESD	ESD MNY	Cirque Eloize Marketing Campaign	Proctors	73	20	93	\$60,000.00	Awarded
32597	Capital District	ESD	ESD MNY	Regatta Center Saratoga	Saratoga Rowing Association Inc	61	20	81	\$42,000.00	Awarded
32522	Capital District	ESD	ESD MNY	Thomas Cole House	River Street Planning Development	60	20	80	\$500,000.00	Awarded
29043	Capital District	ESD	ESD MNY	Catamount Resort	Rock Solid Development LLC	55	20	75	\$200,000.00	Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
30341	Capital District	ESD	ESD MNY	Mystery of the Albany Mummies Spring Marketing	Albany Institute of History Art	52	20	72	\$21,519.00	Awarded
27556	Capital District	ESD	ESD MNY	Kaaterskill Clove	Greene County	49	20	69	\$150,000.00	Awarded
29344	Capital District	ESD	ESD MNY	Catskills Tourism Marketing to New York City	Catskill Association for Tourism Services	46	20	66	\$270,000.00	Awarded
28077	Capital District	ESD	ESD MNY	Market Golf	New York Golf Trail	50	15	65	\$150,000.00	Awarded
31603	Capital District	ESD	ESD MNY	Suits Bueche Planetarium at miSci	Schenectady Museum Association dba miSci	47	15	62	\$20,137.00	Awarded
29922	Capital District	ESD	ESD MNY	Dutch Barn Model Brewery	Carey Institute for Global Good	47	15	62	\$108,000.00	Awarded
29104	Capital District	ESD	ESD MNY	The Palace Digital Projector Project	The Palace Performing Arts Center Inc	41	15	56	\$0.00	Not-Awarded
32491	Capital District	ESD	ESD MNY	Culinary Capital	Capital Saratoga Region	40	15	55	\$0.00	Not-Awarded
30419	Capital District	ESD	ESD MNY	Partners for Albany Stories	Historic Albany Foundation Inc	38	15	53	\$0.00	Not-Awarded
32386	Capital District	ESD	ESD MNY	USS Slater Niche Marketing	Destroyer Escort Historical Museum	33	10	43	\$0.00	Not-Awarded
29231	Capital District	ESD	ESD MNY	FORE NY Golf Program	FORE Fairways	37	5	42	\$0.00	Not-Awarded
28491	Capital District	ESD	ESD MNY	Rensselaer Plateau Alliance Regional AgriTourism Project	Rensselaer Plateau Alliance	24	15	39	\$0.00	Not-Awarded
28526	Capital District	ESD	ESD MNY	PAH Capital Improvements and Solar Project	Peaceful Acres Horses	18	10	28	\$0.00	Not-Awarded
32329	Capital District	ESD	ESD MNY	diversity	World Awareness Childrens Museum	22	0	22	\$0.00	Not-Awarded
32183	Capital District	ESD	ESD MNY	The ShowShip	ShowShip Inc	7	10	17	\$0.00	Not-Awarded
32306	Capital District	ESD	ESD OA	CSCC ATTAIN Lab	Trinity Alliance of the Capital Region	68	20	88	\$100,000.00	Awarded
30224	Capital District	ESD	ESD OA	WWAARC Community Kitchen and Distribution Center Project	Warren Washington Albany Counties Chapter of NYSARC Inc	65	20	85	\$0.00	Not-Awarded
26615	Capital District	ESD	ESD OA	CREATE	NYSID	49	20	69	\$0.00	Not-Awarded
32276	Capital District	ESD	ESD OA	Capital Region QUALITYstarsNY	Capital District Child Care Coordinating Council	41	20	61	\$0.00	Not-Awarded
32725	Capital District	ESD	ESD OA	CPT	Arsenal Business Technology Partnership	37	20	57	\$0.00	Not-Awarded
32739	Capital District	ESD	ESD OA	Capital South Campus Center Culinary Arts Kitchen	Trinity Alliance of the Capital Region	47	0	47	\$0.00	Not-Awarded
29402	Capital District	ESD	ESD OA	SEED	The Research Foundation of State University of New York	47	0	47	\$0.00	Not-Awarded
27474	Capital District	ESD	ESD OA	Schenectady Neighborhood Revitalization	Community Loan Fund of the Capital Region	45	0	45	\$0.00	Not-Awarded
30492	Capital District	ESD	ESD OA	Rail Connnection to the Adirondacks	greater glens falls local development corporation	30	10	40	\$0.00	Not-Awarded
32765	Capital District	ESD	ESD OA	Regional Workforce Portal	Center for Economic Growth	32	5	37	\$0.00	Not-Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
30157	Capital District	ESD	ESD OA	Rehabilitation of Building 120 for Expansion of HVCC Workforce Development Training Institute Programs	CHA	21	15	36	\$0.00	Not-Awarded
30565	Capital District	ESD	ESD OA	Choose Columbia for Business	Columbia Economic Development Corporation	30	0	30	\$0.00	Not-Awarded
31770	Capital District	ESD	ESD SPFS	Growing the Capital Regions Creative Economy	Center for Economic Growth	66	20	86	\$65,000.00	Awarded
29413	Capital District	ESD	ESD SPFS	Dairy Goat Feasibility Study	Columbia County	69	10	79	\$35,000.00	Awarded
32159	Capital District	ESD	ESD SPFS	Downtown Albany Tactical Plan	Capitalize Albany Corporation	54	20	74	\$0.00	Not-Awarded
27092	Capital District	ESD	ESD SPFS	Champlain Canal Regional Barge Terminal Initiative Feasibility Study	Town of Greenwich	50	10	60	\$0.00	Not-Awarded
28255	Capital District	ESD	ESD SPFS	Regional wetland mitigation bank	Greene County Industrial Development Agency	36	20	56	\$0.00	Not-Awarded
29194	Capital District	ESD	ESD SPFS	Albany County Economic Development Strategic Plan	County of Albany	28	20	48	\$0.00	Not-Awarded
28963	Capital District	ESD	ESD SPFS	Canal Street Old Mill	Philmont Beautification Inc	35	10	45	\$0.00	Not-Awarded
29894	Capital District	ESD	ESD SPFS	Hawthorne Valley Hudson	Hawthorne Valley Association	34	10	44	\$0.00	Not-Awarded
32054	Capital District	HCR	HCR CDBGPF	Countryside Public Facility Improvement	Warren County	39	20	59	\$0.00	Not-Awarded
28559	Capital District	HCR	HCR CDBGPI	Village of Coxsackie Public Infrastructure Improvements	Village of Coxsackie	45	20	65	\$590,000.00	Awarded
28548	Capital District	HCR	HCR CDBGPI	Village of Whitehall Neighborhood Sanitary Sewer Replacement Program	Village of Whitehall	49	10	59	\$0.00	Not-Awarded
28557	Capital District	HCR	HCR CDBGPI	Village of Hudson Falls Cherry Street Neighborhood Water Improvements	Village of Hudson Falls	47	10	57	\$0.00	Not-Awarded
27503	Capital District	HCR	HCR CDBGPI	Fort Edward Sewer Jobs Redevelopment Project	Village of Fort Edward	45	10	55	\$0.00	Not-Awarded
26608	Capital District	HCR	HCR CDBGPI	2013 3rd Ave Water System Project	City of Watervliet	42	10	52	\$0.00	Not-Awarded
28550	Capital District	HCR	HCR CDBGPI	Village of South Glens Falls Water Meter Replacement Program	Village of South Glens Falls	38	10	48	\$0.00	Not-Awarded
29505	Capital District	HCR	HCR CDBGPI	Albany Pool Communities Improvements at 12 Regulators City of Cohoes	City of Cohoes	27	15	42	\$0.00	Not-Awarded
28553	Capital District	HCR	HCR CDBGSBA	Town of Queensbury Assistance to Davidson Brothers	Town of Queensbury	30	20	50	\$60,000.00	Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
27735	Capital District	HCR	HCR NYMS	Village of Hudson Falls Main Street Revitalization Program Phase II	Village of Hudson Falls	55	10	65	\$195,000.00	Awarded
26552	Capital District	HCR	HCR NYMS	City of Watervliet NYMS	City of Watervliet	53	10	63	\$110,000.00	Awarded
31474	Capital District	HCR	HCR NYMS	Albany Downtown Residential and Commercial Rehabilitation Program	Capitalize Albany Corporation	40	20	60	\$0.00	Not-Awarded
31951	Capital District	HCR	HCR NYMS	City of Troy Fourth Street Project'	City of Troy	43	10	53	\$0.00	Not-Awarded
29585	Capital District	HCR	HCR NYMS	Village of Schuylerville Main Street II	Village of Schuylerville	43	10	53	\$0.00	Not-Awarded
29596	Capital District	HCR	HCR NYMS	Central Business District Revitalization	Greater Glens Falls Local Development Corporation	41	10	51	\$0.00	Not-Awarded
29599	Capital District	HCR	HCR NYMS	Tannersville New York Main Street Program	Hunter Foundation, Inc.	35	10	45	\$0.00	Not-Awarded
29488	Capital District	HCR	HCR NYMS	City of Hudson 2013 NYMS Project	City of Hudson	24	20	44	\$0.00	Not-Awarded
32159	Capital District	HCR	HCR NYMSTA	Downtown Albany Tactical Plan	Capitalize Albany Corporation	30	20	50	\$20,000.00	Awarded
29074	Capital District	HCR	HCR RARP	Housing Resources State Street Revitalization Project	Housing Resources of Columbia County, Inc.	58	10	68	\$100,000.00	Awarded
29637	Capital District	HCR	HCR RARP	Hudson Day Care Center	Hudson Development Corporation	49	10	59	\$150,000.00	Awarded
30544	Capital District	HCR	HCR RARP	Prattsville Art Center	Hunter Foundation, Inc.	46	10	56	\$0.00	Not-Awarded
28751	Capital District	HCR	HCR UI	2347 Fifth Avenue, Troy UI Project	Commission on Economic Opportunity for the Greater Capital Region, Inc.	65	20	85	\$150,000.00	Awarded
27282	Capital District	HCR	HCR UI	ILC of the Hudson Valley Phase II UI Renovations	Independent Living Center of the Hudson Valley, Inc.	57	15	72	\$150,000.00	Awarded
30879	Capital District	HCR	HCR UI	Sheridan Avenue Improvement Project	Albany County Opportunity, Inc.	61	10	71	\$150,000.00	Awarded
30168	Capital District	HCR	HCR UI	North Central Neighborhood Revitalization	TAP, Inc.	40	10	50	\$0.00	Not-Awarded
31362	Capital District	HCR	HCR UI	Sunshine Renovation Project	Boys & Girls Clubs of Albany	26	10	36	\$0.00	Not-Awarded
32235	Capital District	HESC	HESC CACG	Urban Grow Center	Capital District Community Gardens	48.3	20	68.3	\$0.00	Not-Awarded
31333	Capital District	HESC	HESC CACG	Riverfront College Access Challenge	Rensselaer Columbia Greene BOCES DBA Questar III	56.9	10	66.9	\$0.00	Not-Awarded
28993	Capital District	NYSERDA	NYSERDA CGC2	Albany 2030 Sustainable Code Project	City of Albany	70.86	20	90.86	\$300,000.00	Awarded
31779	Capital District	NYSERDA	NYSERDA CGC2	Comprehensive Plan Implementation	City of Saratoga Springs	56.86	20	76.86	\$200,000.00	Awarded
27842	Capital District	NYSERDA	NYSERDA CGC3	Proctors Downtown District Energy Expansion In Schenectady	Proctors	63.78	15	78.78	\$2,903,522.00	Awarded
30552	Capital District	NYSERDA	NYSERDA CGC3	Albany County Rail Trail	Albany County	52.78	20	72.78	\$1,003,478.00	Awarded
27835	Capital District	NYSERDA	NYSERDA CGC3	Food Waste Recycling In Capital District	City of Watervliet	56.22	15	71.22	\$0.00	Not-Awarded
23653	Capital District	NYSERDA	NYSERDA CGC3	Hybrid Buses In Capital District	Capital District Transportation Authority	56.11	15	71.11	\$0.00	Not-Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
31971	Capital District	NYSERDA	NYSERDA CGC3	Transit Center In Troy	City of Troy	50.89	20	70.89	\$0.00	Not-Awarded
28794	Capital District	NYSERDA	NYSERDA CGC3	Repair Hyrdo In Green Island	Green Island Power Authority	50.89	20	70.89	\$0.00	Not-Awarded
32591	Capital District	NYSERDA	NYSERDA CGC3	Anaerobic Digester In Albany	Sustainable Albany BioEnergy LLC	57.89	10	67.89	\$0.00	Not-Awarded
30231	Capital District	NYSERDA	NYSERDA CGC3	Cng Station In Saratoga	American Natural Gas	57.67	10	67.67	\$0.00	Not-Awarded
32275	Capital District	NYSERDA	NYSERDA CGC3	Bike Path In Saratoga	City of Saratoga Springs	52.22	15	67.22	\$0.00	Not-Awarded
31151	Capital District	NYSERDA	NYSERDA CGC3	Bike Trail In Clifton Park	Town of Clifton Park	52	15	67	\$0.00	Not-Awarded
31912	Capital District	NYSERDA	NYSERDA CGC3	Cnse Zero Energy Building In Albany	CNSE	44.44	20	64.44	\$0.00	Not-Awarded
28376	Capital District	NYSERDA	NYSERDA CGC3	Streetscaping In Delmar	Town of Bethlehem	52.44	10	62.44	\$0.00	Not-Awarded
30217	Capital District	NYSERDA	NYSERDA CGC3	Cng Station For Home Heating In Rotterdam	Hess	42.56	10	52.56	\$0.00	Not-Awarded
30461	Capital District	NYSERDA	NYSERDA CGC3	Mixed Use Building In Cohoes	Dream Local LLC	42.67	5	47.67	\$0.00	Not-Awarded
27108	Capital District	NYSERDA	NYSERDA CGC3	Environmental Education Center In Malta	Friends of Global Renaissance Perspectives Inc	26.11	10	36.11	\$0.00	Not-Awarded
28865	Capital District	NYSERDA	NYSERDA CGC3	Mixed Use Development In Schenectady	Maxon ALCO Holdings LLC	0	20	20	\$0.00	Not-Awarded
31244	Capital District	ONCS	ONCS Amer	CHCANYS Community HealthCorps AmeriCorps Program	Community Health Care Association of New York State	80	20	100	\$244,412.00	Awarded
29199	Capital District	ONCS	ONCS Amer	Northeast Parent and Child Society Energy Corps AmeriCorps Program	Northeast Parent and Child Society, Inc.	79	10	89	\$0.00	Not-Awarded
32235	Capital District	ONCS	ONCS Amer	Urban Grow Center	Capital District Community Gardens, Inc.	44	20	64	\$0.00	Not-Awarded
29007	Capital District	OTDA	OTDA SNAP	Albany Community Action Partnership (ACAP) SNAP Opportunities Program	Albany County Opportunity, Inc.	67	20	87	\$200,000.00	Awarded
29503	Capital District	OTDA	OTDA SNAP	CEO SNAP Opportunities Program	Center for Employment Opportunities	62.33	20	82.33	\$60,000.00	Awarded
31287	Capital District	OTDA	OTDA SNAP	The Altamont SNAP Opportunities Program	The Altamont Program, Inc.	60.67	20	80.67	\$200,000.00	Awarded
27827	Capital District	Parks	Parks HASA D	Theatre Restoration	Arts Center and Theatre of Schenectady, Inc.	50.5	20	70.5	\$0.00	Not-Awarded
30074	Capital District	Parks	Parks HASA D	Schenectady Gateway Park	City of Schenectady	56.5	10	66.5	\$0.00	Not-Awarded
29216	Capital District	Parks	Parks HASA D	Burden Iron Works Horseshoe Factory Building	City of Troy	52	10	62	\$0.00	Not-Awarded
31705	Capital District	Parks	Parks HASA D	exterior repairs	Emmanuel Baptist Church	46	10	56	\$0.00	Not-Awarded
26300	Capital District	Parks	Parks HASA D	Urgent Masonry	Cathedral of All Saints	43	10	53	\$0.00	Not-Awarded
29384	Capital District	Parks	Parks HASA D	Village of Whitehall Champlain Canal Wall Reconstruction and Stabilization	Village of Whitehall	39.25	10	49.25	\$0.00	Not-Awarded
27591	Capital District	Parks	Parks HASA D	Caffe Lena Building Renovation	Caffe Lena	34.25	10	44.25	\$0.00	Not-Awarded
32061	Capital District	Parks	Parks HPA A	Rapp Road Historic Property Acquisition	Rapp Road Historical Association	49.5	10	59.5	\$0.00	Not-Awarded
27827	Capital District	Parks	Parks HPA D	Proctors Interior Finish Restoration	Arts Center and Theatre of Schenectady, Inc.	53	20	73	\$455,000.00	Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
28310	Capital District	Parks	Parks HPA D	Exterior Restoration of Rice House and Rice House Annex	Albany Institute of History Art	48.5	20	68.5	\$100,000.00	Awarded
26778	Capital District	Parks	Parks HPA D	Courthouse Envelope Restoration	Historic Salem Courthouse Preservation Association	54	10	64	\$200,000.00	Awarded
29460	Capital District	Parks	Parks HPA D	USS Slater Hull Preservation	Destroyer Escort Historical Museum	51	10	61	\$0.00	Not-Awarded
31705	Capital District	Parks	Parks HPA D	exterior repairs	Emmanuel Baptist Church	50	10	60	\$0.00	Not-Awarded
30445	Capital District	Parks	Parks HPA D	Towers Renovation Project	First Church in Albany	45.5	10	55.5	\$0.00	Not-Awarded
26300	Capital District	Parks	Parks HPA D	Urgent Masonry	Cathedral of All Saints	44.5	10	54.5	\$0.00	Not-Awarded
30661	Capital District	Parks	Parks HPA D	Tollhouse Repairs and Renovation	Town of Greenport	44.5	10	54.5	\$0.00	Not-Awarded
32534	Capital District	Parks	Parks HPA D	Village Hall Restoration	Village of Kinderhook	44	10	54	\$0.00	Not-Awarded
30419	Capital District	Parks	Parks HPA D	Partners for Albany Stories	Historic Albany Foundation Inc	38.5	15	53.5	\$0.00	Not-Awarded
26997	Capital District	Parks	Parks HPA D	cathedral1852	cathedral restoration corporation	40	10	50	\$0.00	Not-Awarded
31897	Capital District	Parks	Parks HPA P	Design and plans for restoration of the Main Barn complex at Olana State Historic Site	The Olana Partnership	53	15	68	\$195,000.00	Awarded
32235	Capital District	Parks	Parks PA A	Acquisition to support Urban Grow Center	Capital District Community Gardens	54.5	20	74.5	\$64,956.00	Awarded
30197	Capital District	Parks	Parks PA A	Park Aquisition Project	Town of Sand Lake	45.75	5	50.75	\$0.00	Not-Awarded
27763	Capital District	Parks	Parks PA D	Harlem Valley Rail Trail Construction from Copake to Hillsdale	Harlem Valley Rail Trail Association Inc	55	20	75	\$375,584.00	Awarded
30074	Capital District	Parks	Parks PA D	Schenectady Gateway Park	City of Schenectady	58.75	10	68.75	\$0.00	Not-Awarded
29493	Capital District	Parks	Parks PA D	The Duanesburg Area Community Center Outdoor Recreation Project	Duanesburg Area Community Center	50.85	10	60.85	\$0.00	Not-Awarded
32314	Capital District	Parks	Parks PA D	Pagoda Grounds	Frear Park Conservancy	46.38	10	56.38	\$0.00	Not-Awarded
29983	Capital District	Parks	Parks PA D	Ann Lee Pond Preserve Improvements	Albany County	45.5	10	55.5	\$0.00	Not-Awarded
28516	Capital District	Parks	Parks PA D	Cairo Town Park Improvements	Town of Cairo	47.5	5	52.5	\$0.00	Not-Awarded
27269	Capital District	Parks	Parks PA D	Browns Beach Public Access Project	Town of Stillwater	40.5	10	50.5	\$0.00	Not-Awarded
26693	Capital District	Parks	Parks PA D	Luther Forest Athletic Fields Phase 2	Town of Malta	44.25	5	49.25	\$0.00	Not-Awarded
31944	Capital District	Parks	Parks PA D	Beechwood Drive Playground Expansion	Town of Clifton Park	34.5	5	39.5	\$0.00	Not-Awarded
28699	Capital District	Parks	Parks RTP M	Frontier Sno Riders Trail Grooming Equipment Purchase	Frontier Sno Riders, Inc	36.5	15	51.5	\$59,200.00	Awarded
28805	Capital District	Parks	Parks RTP NMD	Riverside Trail Community Linkage Project	Town of Stillwater	45.5	20	65.5	\$200,000.00	Awarded
27556	Capital District	Parks	Parks RTP NMD	Kaaterskill Clove	Greene County	44	20	64	\$0.00	Not-Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
29715	Capital District	Parks	Parks RTP NMD	Equipment for Trail Restoration and Maintenance	New Baltimore Conservancy	40	15	55	\$0.00	Not-Awarded
32275	Capital District	Parks	Parks RTP NMD	City of Saratoga Springs Geyser Road Bicycle Pedestrian Trail	City of Saratoga Springs	36	15	51	\$0.00	Not-Awarded
31341	Capital District	Parks	Parks RTP NMD	Plotterkill Bridge	Schenectady County	30.5	15	45.5	\$0.00	Not-Awarded
28578	Capital District	Parks	Parks RTP NMD	Zim Smith Trail Extension	Saratoga County	0	20	20	\$0.00	Not-Awarded

Program Legend

Agency	Program Abbreviation	Program Name
Arts	Arts APCE	Artistic Program Capital Equipment
Arts	Arts CHPG	Arts, Culture & Heritage Project Grant
Arts	Arts DFPCP	Digital Film Projector Conversion Program
Arts	Arts IWDP	Arts Intern Workforce Development Program
Canals	Canalway Grants	NYS Canalway Grant Program
DEC	DEC EPGP	New York State DEC/EFC Wastewater Infrastructure Engineering Planning Grant
DOL	DOL EET	Existing Employee Training Program
DOL	DOL NHT	New Hire (On-the-Job) Training
DOL	DOL UWT	Unemployed Worker Training
DOS	DOS CSBG	Community Services Block Grant
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LWRP	Local Waterfront Revitalization Program
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD EIPCAP	ESD - Environmental Investment Program - Capital
ESD	ESD EIPRDD	ESD - Environmental Investment Program - Research Development and Demonstration (RD&D)
ESD	ESD EIPTA	ESD - Environmental Investment Program - Technical Assistance (TA)
ESD	ESD EJP	ESD - Excelsior Jobs Program
ESD	ESD Grants	Empire State Development Grant Funds
ESD	ESD HSSP	ESD - New York State Business Incubator and Innovation Hot Spot Support Program
ESD	ESD IDBC	ESD - Industrial Development Bond Cap
ESD	ESD MNY	ESD - Market New York
ESD	ESD OA	ESD - ESD Technical Assistance and Training Grants/Opportunity Agenda Projects
ESD	ESD SPFS	ESD - ESD - Strategic Planning and Feasibility Studies
HCR	HCR CDBGED	HCR - HCR - Community Development Block Grant (CDBG) Economic Development
HCR	HCR CDBGPF	HCR - HCR - Community Development Block Grant (CDBG) - Public Facilities
HCR	HCR CDBGPI	HCR - HCR - Community Development Block Grant (CDBG) - Public Infrastructure
HCR	HCR CDBGSBA	HCR - HCR - Community Development Block Grant (CDBG) - Small Business Assistance
HCR	HCR NYMS	HCR - HCR - New York Main Street (NYMS)
HCR	HCR NYMSTA	HCR - HCR - New York Main Street Technical Assistance (NYMS-TA)
HCR	HCR RARP	HCR - HCR - Rural Area Revitalization Projects (RARP)
HCR	HCR UI	HCR - HCR - Urban Initiatives (UI)
HESC	HESC CACG	HESC - College Access Challenge Grant
NYSERDA	NYSERDA CGC2	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Comprehensive Planning
NYSERDA	NYSERDA CGC3	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects
ONCS	ONCS Amer	New York State AmeriCorps Program
OTDA	OTDA SNAP	SNAP Opportunities
Parks	Parks HASA A	Parks - Heritage Areas System Acquisition (Acquisition)
Parks	Parks HASA D	Parks - Heritage Areas System Acquisition (Development)
Parks	Parks HASA P	Parks - Heritage Areas System Acquisition (Planning)
Parks	Parks HPA A	Parks - Historic Property Acquisition (Acquisition)
Parks	Parks HPA A/D	Parks - Historic Property Acquisition (Acquisition/Development)
Parks	Parks HPA D	Parks - Historic Property Acquisition (Development)
Parks	Parks HPA P	Parks - Historic Property Acquisition (Planning)
Parks	Parks PA A	Parks - Park Acquisition (Acquisition)
Parks	Parks PA D	Parks - Park Acquisition (Development)
Parks	Parks PA P	Parks - Park Acquisition (Planning)
Parks	Parks RTP D	Parks - Recreational Trails Program Diverse
Parks	Parks RTP M	Parks - Recreational Trails Program Motorized
Parks	Parks RTP NM	Parks - Recreational Trails Program Non-Motorized
Parks	Parks RTP NMD	Parks - Recreational Trails Program Non-Motorized Diverse