

2016 Regional Council Process & Consolidated Funding Applications

Background:

The Regional Economic Development Councils (REDCs) are a community driven, regional approach to economic development in New York State. Each Council consists of over 20 business, academic and government leaders from throughout the Region.

In 2011, each of the ten Regional Councils were tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment. Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by each Regional Council were reviewed by a Strategic Plan Review Committee consisting of two State Agency Commissioners and three economic development experts. Members of the 2011 Review Team included: Dall W. Forsythe, Senior Fellow at the Wagner School of Public Service at New York University and former Vice President for Finance and Operations at The Atlantic Philanthropies; Walter D. Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University; Bruce J. Katz, Vice President at the Brookings Institution and founding Director of the Brookings Metropolitan Policy Program; Joan McDonald, Commissioner of the New York State Department of Transportation; and Cesar Perales, New York State Secretary of State. On December 8, 2011, the Governor and Legislative Leaders announced the winners of the first round of competition.

In 2012, the Councils went a step further and produced Strategic Implementation Agendas that built upon the progress from the first round and further developed and refined their Regional Five Year Strategic Plans by undertaking four primary activities: Establishing a framework to advance the Regional Strategic Plan; Implementing the strategies laid out in the Strategic Plan; Creating a project pipeline; and providing a progress report documenting the success the Council has had in implementing its Strategic Plan.

In 2013, all ten of the Regional Councils competed against each other to be designated as a "Top Performer". The 2013 Council competition was designed with a similar framework as 2012 but added several new activities for the council to focus on that would continue to help develop and advance the original strategic plans. Regional Councils were asked to develop an Opportunity Agenda, identify Innovation Hot Spots, and advance regional Cleaner, Greener Community Sustainability Plans.

In 2014, the regional councils developed strategies for several new initiatives including a Global NY Plan to identify import/export and foreign direct investment (FDI) opportunities. Councils also created a Veteran's Work Group to address the unemployment of returning veterans in New York. The REDC's were asked to identify projects as part of NY Rising to assist in the rebuilding of areas devastated by natural disasters. The Councils also provided an update on their Opportunity Agenda, workforce development challenges, and their project pipeline.

In 2015, the Regional Economic Cluster Program was launched to ensure continued focus on the importance of industry cluster growth in statewide economic development efforts through partnerships between business, academia, and venture capital. All the regional councils focused on initiatives that will drive implementation of their regional strategic plans, and to continue support for various State initiatives. Regional Council priorities include: development of strategies and projects that focus on the growth of regional economic clusters; advancement of plans and projects that strengthen the Global NY agenda; implementing additional strategies in their strategic plan; maintaining a pipeline of projects; training the workforce for today and tomorrow; and measuring the performance and progress of the strategic plan and CFA projects.

In 2016, all REDC's participated in the \$100 million Downtown Revitalization Initiative (DRI) which will invest \$10 million in one community in each region to develop a vision, articulate a plan, and identify projects and other implementation steps. Each Regional Council solicited interest in the program from communities in the region and considered how those communities met the criteria put forth from the State. The Council nominated one Downtown in each Region to receive the award.

These actions were designed to encourage and accelerate implementation, performance, and collaboration within the regions. Priority projects that aligned with each region's plan were chosen by the Councils from the applications submitted to the Consolidated Funding Application portal. These projects were published in the regions' Progress Report, which are publically available online at www.regionalcouncils.ny.gov. Projects were scored by both the state agencies and the Regional Councils. The agencies scored their projects based on a technical evaluation in adherence with existing funding program guidelines and awarded a project up to 80%. The remaining 20% is awarded by the Regional Councils, and were based off the following endorsement standards:

Statewide Endorsement Standards

Regional Council members will determine the degree to which the application implements the regional strategic plan and assign the corresponding number of points as a score.

IMPLEMENTATION OF THE PLAN	DEGREE	POINTS
The proposal is identified as a priority project by the Regional Council.	Priority	20
The proposal is identified in the plan and has regional benefits.	Very Strong	15
The proposal advances the plan and has local benefits.	Strong	10
The proposal is consistent with the plan and has project level benefits.	Moderate	5
The proposal has limited relationship to the plan	Weak	0

Since the inception of the REDCs in 2011, members have been required to sign a Code of Conduct, Conflict of Interest documents, and have undergone training from legal counsel. Both documents are updated annually and new members are required to complete these documents upon appointment. Members with conflicts of interest must recuse themselves from reviewing or discussing identified projects.

2016 Competition:

To encourage the implementation of the Regional Economic Development Councils' strategic plans and to continue to motivate investment opportunities and job creation, the Regional Councils competed in 2016 for up to \$175 million in capital funds and \$70 million in Excelsior Tax Credits for projects identified by the Regional Councils in their regions.

As part of this year's competition, all the regional councils focused on initiatives that will drive implementation of their regional strategic plans, and to continue support for various State initiatives. Regional Council priorities include: supporting the Downtown Revitalization Plan and beginning to identify projects to implement it; implementing strategies through the project pipeline; training the workforce for today and tomorrow; and measuring the performance and progress of the strategic plan and CFA projects.

By incentivizing implementation of the strategic plans, Regional Councils, businesses, educational institutions, local governments, not-for-profit groups and other stakeholders are further motivated to work together to accomplish the regional vision. While project funding was awarded in all ten Regional Councils through the 2016 CFA, the competition placed an emphasis on Regional Council performance and action to implement strategies.

The competition was focused on the following:

- 1) Implementation of regional strategic economic development plans;*
- 2) Performance in encouraging economic growth through job creation and investment;*
- 3) Support for the Downtown Revitalization Initiative.*

In 2016, the Regional Councils competed against each other to be designated as a "Top Performer".

The 2016 Strategic Implementation Assessment Team (SIAT) was led by Secretary of State Rosanna Rosado and included Office of General Services Commissioner RoAnn Destito, Department of Transportation Commissioner Matthew Driscoll, Environmental Facilities Corporation President and CEO Sabrina Ty, Department of Labor Commissioner Roberta Reardon, and Parks, Recreation and Historic Preservation Commissioner Rose Harvey. Due to the unprecedented commitment of state funds to economic development in the 2016 State Budget, the SIAT was expanded to include an additional member that was appointed by the Legislature, Hon. Donna Lupardo, State Assembly District 123. The SIAT reviewed each region's Progress Report based on established criteria. Members of all REDC's traveled to Albany and presented a summary of their 2016 activities and priorities to the SIAT which

included PowerPoint presentations, videos, and regional exhibit booths. The SIAT was also given time to ask questions of the REDC's about their progress reports and regional priority projects.

The SIAT provided an assessment of each plan and made recommendations to Howard Zemsky, President & CEO, Empire State Development Corporation of the five reports that most closely aligned with the criteria outlined in the guidebook. President Zemsky accepted the recommendations of the Committee and, pursuant to his statutory powers as head of the Urban Development Corporation, awarded five regions with the Top Performer up to \$40 million in funding consisting of \$25 million in capital grants and up to \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives was awarded to projects identified by the Councils as in alignment with their strategies and priorities.

In addition, project sponsors applied for over \$510 million in economic development resources available from twelve state agencies through the Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based on the endorsement of the local Regional Council and the technical program review of the agencies providing resources, subject to interagency review team analysis and agency discretion.

The 2016 REDC initiative was launched on April 29 and the CFA opened for applications on May 2 and closed on July 29. All details about CFA resources were made available online via the 2016 CFA Resources Available Document, the New York State Register and the Grants Gateway. When the portal closed on July 29, agencies immediately began marking project eligibility. All eligible projects were then made available to the Regional Councils for their scoring process and the agencies for their technical evaluation. On October 3, the REDCs submitted their final 2016 progress reports to the State. After the SIAT presentations concluded in November, the Inter-agency team met to review the projects and make final funding decisions.

The interagency team reviewed projects based on relevant factors including Regional Councils Implementation Agendas and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need. Priority projects are those specifically enumerated in the Regional Council Reports, receiving a score of 20 from the Regional Council, and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team once again consisted of professional staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council Grant funds were awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated implementation agendas and are capable of stimulating economic growth and investment.

On Thursday, December 8, 2016, the Governor announced that 950 projects totaling \$716.9 million had been awarded through Round Six of the Regional Economic Development Council initiative. Top Performer awards were given to the Mid-Hudson, Capital Region, Mohawk Valley, Finger Lakes, and New York City regions in adherence to the competition guidelines detailed above.

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ANDREW M. CUOMO
GOVERNOR

ROSSANA ROSADO
SECRETARY OF STATE

MEMORANDUM

December 8, 2016

To: Howard Zemsky, President and CEO of the Empire State Development Corporation

From: Rossana Rosado, Secretary of State
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, Commissioner, Department of Transportation
Rose Harvey, Commissioner, Office of Parks, Recreation & Historic Preservation
Roberta Reardon, Commissioner, Department of Labor
Sabrina Ty, President and CEO of the Environmental Facilities Corporation
Assemblywoman Donna Lupardo, of the 123rd District

Subject: Review of Progress for the 2016 Regional Economic Development Council Initiative

We are honored to serve as the Strategic Implementation Assessment Team (SIAT) for Governor Cuomo's Regional Economic Development Council (REDC). In the past six years, the REDC initiative has made serious progress in job creation and the growth of new industries across New York State. This year, the REDC initiative has been enhanced by the \$100 million Downtown Revitalization Initiative.

In 2011, each Regional Council was charged with developing a five-year Strategic Economic Development Plan that emphasized their region's unique assets and provided strategies to harness local resources, both human and capital, to stimulate regional economic development, and create jobs statewide. The Strategic Economic Development Plans continue today with annual updates to address emerging state and regional challenges and opportunities. Each region has a unique set of strategies to achieve greater economic prosperity. These include strategies to focus on developing certain industry clusters; global marketing and export strategies; help people in distressed Opportunity Areas to overcome barriers to entry into the workforce; promote veterans' participation in the workforce; and regional sustainable growth strategies. In many of the regions, strategies have been further refined in response to the Upstate Revitalization Initiative and Western NY's Buffalo Billion Plan.

The REDC program redesigned the relationship between state government, businesses, and academia to stimulate regional economic development and create jobs. With this shift, the State asked the REDCs to use their unique understanding of their regional economies to implement important State priorities.

In 2016, in addition to updating their Strategic Economic Development Plans, the regions identified communities ripe for development into vibrant communities where tomorrow's workforce will want to live, work and raise families. The \$100 million Downtown Revitalization Initiative (DRI) is investing \$10 million in one community in each region to develop a vision, articulate a plan, and identify projects and other implementation steps. Each Regional Council solicited interest in the program from communities in the region; considered how interested communities met the DRI criteria and any other local criteria; nominated one downtown to receive a DRI award; and received certification by the state of the one downtown that the Regional Council deemed best positioned to take advantage of the DRI.



This November, the Regional Councils came to Albany to present their progress, talk about plans to implement their economic development strategies in 2016-2017, and to report on the status of the DRI plans. Their oral presentations complemented the regional progress reports submitted by the Regional Councils in October. We listened to those presentations and have the responsibility of assessing the progress of the ten Regional Councils.

2016 Annual REDC Competition

Our task was to evaluate all ten regions based on the competition and Regional Council priorities as described in the 2016 REDC Guidebook. We focused on the following areas:

- Support for the Downtown Revitalization Plan and identification of initial projects to implement it
- Implementation of strategies through the project pipeline
- Training of the workforce for today and tomorrow
- Continued advancement of state priorities and regional strategic economic development plans, and identification of projects that implement related strategies, including:
 - The regional economic cluster plan
 - The region's global marketing and export plan
 - The regional Opportunity Agenda
 - Regional hot spots and business incubators
 - SUNY, CUNY, and community college plans
 - Veterans' participation in the workforce
 - Local government engagement in the Regional Council process
- Measuring the performance and progress of the strategic plan and consolidated funding application (CFA) projects

Awards

All ten regions competed for up to \$175 million in capital funds and \$70 million in Excelsior Tax Credits for projects identified by the Regional Councils as priorities in their regions. In addition, each region was awarded \$10 million to implement projects identified through the Downtown Revitalization Initiative, and projects from all ten regions submitted through the CFA were eligible for over \$510 million in other state agency funds.

The Strategic Implementation Assessment Team has identified five regions that merit the designation as Top Performers and awards of up to \$25 million each in ESD Capital Grants. This was a difficult challenge, as the regions are taking a variety of approaches to very different challenges and opportunities, and are all making progress implementing their strategic plans. However, after careful consideration we selected as Top Performers the following regions: **Capital Region, Finger Lakes, Mid-Hudson, Mohawk Valley, and New York City.**

The **Capital Region Regional Economic Development Council (CREDC)** embraces the Capital 20.20 Plan it created last year. Key priorities integrated into the 2011 strategic plan include *Next Tech* - investments in innovative technology and advanced industries, such as health care, clean energy, advanced analytics, and cybersecurity; *Lift-Off* - focusing on the cluster of research and development and commercialization; *Gateway* - investments in port infrastructure, waterways, rail, and ground transport; *Talent* - a cradle-to-career approach to workforce development that connects job-seekers and employers with higher education institutions; and *Metro* - projects that address concentrated urban poverty in support of the Opportunity Agenda. Many ongoing projects support

more than one component of the CRREDC's plan, like the Park South Neighborhood revitalization in Albany, which is leveraging support from the City of Albany, Albany Medical Center, and neighborhood stakeholders to produce \$250 million in new investment, while addressing concentrated urban poverty. The CREDC also identified many projects to continue to grow its commercialization of research and development, and has been supporting construction at SUNY Albany of the Emerging Technology and Entrepreneurship Complex. Downtown revitalization projects were identified for the DRI community of Glens Falls, as well as Troy, Albany, and Schenectady. Glens Falls, the CREDC's DRI selection, imagines possible DRI projects ranging from mixed-use development, façade improvements, and pedestrian trails, to a Science, Technology, Engineering and Math (STEAM) kids' museum and indoor farmers market.

The Finger Lakes Regional Economic Development Council's (FLREDC) momentum is being fueled by a region united around a focused plan to grow jobs, increase regional wealth, drive private sector investment, and reduce poverty. FLREDC focused on three industry clusters: Optics, Photonics, and Imaging; Agriculture and Food Production; and Next Generation Manufacturing and Technology. A comprehensive partnership of private companies, local colleges and universities, federal sources, and state entities support the Optics, Photonics, and Imaging cluster. Apprentice programs at community colleges provide support services to at-risk students and apprenticeships in the OPI area for technicians. The FLREDC significantly refocused its economic development efforts on reducing regional poverty by requiring each proposed priority project to describe how it will address poverty. The City of Geneva was selected as the DRI community because its vision is strongly aligned with the FLREDC goals to grow jobs, increase private sector investment, and reduce poverty. The FLREDC supports the Rochester Monroe Anti-Poverty Initiative (RMAPI) dual generational action plan which is focused on adult mentoring; early childhood supports; and systems integration of social supports. Opportunities for employment are growing in the agricultural and food processing sector, with worker training, expanding food production and processing, growing downtown food and beverage clusters across the region, and waste to energy recycling.

The Mid-Hudson Regional Economic Development Council (MHREDC) continued to refine its economic development strategy to best leverage the region's unique assets (e.g., its proximity to New York City, highly educated workforce, and scenic beauty) and opportunities. Its LIVE, WORK, and PLAY strategies provide a clear road map for choosing projects to invest in and workforce initiatives to support, and industries in the LIVE and PLAY clusters showed growth in employment and the number of establishments. Stakeholders in the region are working together to identify means to address workforce development needs, including workers for which English is a second language and individuals targeted by the regional Opportunity Agenda program. Almost all of the proposed Priority Projects support workforce training. Commitment to downtown revitalization is evident in MHREDC funding recommendations, as half of the proposed Priority Projects are located in urban centers like Poughkeepsie, Kingston, New Rochelle, Yonkers, and Middletown. Chosen by the MHREDC as the DRI community, Middletown hopes to continue its success in adaptive reuse and expand academic partnerships. Many projects meet multiple objectives. For example, the proposed Poughkeepsie Landing Waterfront Redevelopment Project would help revitalize a distressed community identified as part of the Regional Opportunity Agenda, and provide public access and amenities along the Hudson River. Thanks to the intensive efforts to involve stakeholders and inform the public, the region had many consolidated funding applications for which to offer its support.

The **Mohawk Valley Regional Economic Development Council (MVREDC)** focuses heavily on creating vibrant, diverse, creative, innovative and safe communities. They believe that this may be the most important building block upon which to build a culture of innovation and opportunity. MVREDC is taking an ecosystem approach, investing in the people and the places that make the economy work and leveraging its core strengths in manufacturing, tourism, and agriculture. Nearly 40% of proposed Priority Projects and more than 55% of CFA applications are for downtown projects across the region. Oneonta, the DRI community, will invest in a Craft Food and Beverage Innovation District to enhance Oneonta's appeal to the next generation of employees and employers. Throughout the progress report, they discuss how doors are opened to refugees and hard to place workers for entry level advancement opportunities, as evidenced by the Mohawk Valley Resource Center for Refugees' partnership with food processors in the region. Four out of the top ten firms hiring refugees in the region are food processing and agribusiness supply chain companies, accounting for more than 500 new placements since 2009 and 90 in 2015 alone. The MVREDC industry cluster is Internet Technology (IT) and Cybersecurity. The region has been focusing on increasing the number of patents coming out of their research and development institutions. The Commercialization Academy at the Griffiss Institute is turning Air Force Research Laboratory (AFRL) technologies into commercial products and businesses, providing a continuous source of new businesses and products to support the economy.

The **New York City Regional Economic Development Council (NYCREDC)** strategic plan and project priorities are designed to help the state make investments and policy decisions that effectively address fiscal and economic challenges facing the city, such as increased competition for investment, persistent poverty, rising household costs, and reduced federal funding to address aging infrastructure and housing stock. NYCREDC has consistently prioritized projects that support their strategic plan strategies to improve quality of life, invest in the future, and foster innovation. Through the strength of the community's commitment to planning, Jamaica earned designation as the region's DRI community. This long-dormant community is addressing the needs of the local population through expanded educational, workforce development, employment and entrepreneurial opportunities. A shift in the regional economic cluster plan to Life Sciences will leverage investments in basic research and incubator facilities in a sector primed for growth. NYCREDC recognized the necessity to develop innovative long-term partnerships to accommodate the type of skills and work-based learning programs that are required to create most quality jobs. For example, the Classrooms to Career Project was successfully completed with collaboration from seven high schools; employers in IT, healthcare, engineering, energy utilities and advertising; and CUNY colleges that provide mentoring, internship and post program support to students.

Five regions should receive awards of up to \$10 million each in ESD Capital Grants to help attract and grow business in their regions: **Central New York, Long Island, North Country, Southern Tier, and Western New York.**

The **Central New York Regional Economic Development Council (CNYREDC)** added the three pillars of economic growth (Invest in Key Growth Drivers; Build an Inclusive Economy; and Develop Enablers of Prosperity) contained in its winning Upstate Revitalization Initiative plan to the strategic goals identified in 2011. A neighborhood within the City of Oswego was designated the DRI community in recognition of its many assets, such as a scenic waterfront location, compact and walkable downtown, rich cultural history, and strong anchor institutions. Many downtown revitalization projects are identified in other community centers, such as Cortland, Auburn, and Syracuse. Progress has been made on innovation corridor projects in downtown Syracuse, which includes raising capital and creating jobs at Clean Tech Center and expanding services at Tech Garden. The CNYREDC targeted industry cluster of Data to Decisions includes precision

medicine, thermal and electronic controls, cybersecurity and information assurance, and unmanned aerial systems which saw tangible progress in 2015-2016 through project U-SAFE and planning for NUSTAR and Unmanned Aircraft System Traffic Management (UTM). The ongoing Advanced Manufacturing Jobs and Innovation Accelerator Challenge (AMJIAC) cluster group provides a variety of networking, capacity building, and reporting activities to assist 64 firms employing 6,300 individuals in the D2D cluster. The strong contribution of agriculture to the regional economy was also addressed. Overlap with other regions in agribusiness proposals was recognized by the CNYREDC, which formed an interregional group to assure projects are mutually reinforcing.

The Long Island Regional Economic Development Council (LIREDC) continues support of the strategies identified in its strategic plan. It is maintaining its momentum in the biotechnology sector through ongoing projects like the Broad Hollow Bioscience Park and Ronkonkoma Hub, nine projects supported for priority project funding this year, as well as others being advanced through other funding sources. The LIREDC supported workforce development initiatives like eMINDSET at Stony Brook University, expected to boost enrollment in engineering and applied science by 700% and to help the region meet the expected demand for engineers in increasingly complex and entrepreneurial-minded endeavors. LIREDC developed five sector advisory groups (health care, manufacturing, information technology, agriculture, and retail/hospitality/tourism) to identify skills gaps and unmet labor needs; assemble a database of existing degree and training programs in the region; and then propose a program to address identified needs. Through its Opportunity Agenda, LIREDC continues to support Wyandanch Rising infrastructure improvements and programs that target hard-to-place workers. LIREDC recognizes the need for improved infrastructure as a foundational element for downtown revitalization, and its selection of Westbury as the DRI will allow the community to plan how to capitalize on improvements to the Long Island Rail Road. To support a new Foodie Long Island cluster, local agencies will partner to establish a proposed Nassau County Food Production Incubator to support fledgling new food producers.

The North Country Regional Economic Development Council (NCREDC) identified a diverse set of strategies to deliver a continuous series of "firecrackers" through the tailored targeting of key communities described in the progress report. Plattsburgh, selected as the region's DRI community, is showing strong continuing growth as heart of region's Transportation Equipment & Aerospace Cluster, including the current development of Norsk Titanium, major expansion of capabilities at Plattsburgh International Airport, and construction of a new Institute for Advanced Manufacturing. Watertown retained Fort Drum as NYS's largest single site employer, meeting housing needs and creating energy independence. In Clayton, ripple effects from investment in the 1000 Islands Harbor Hotel illustrate the payoff in investing in new accommodations for many distressed tourism communities across the region. The region's tourism fund used \$1.12M of state dollars to leverage \$8.67M of private investment. Tupper Lake boosted visitation and spending with a multi-phase investment in the Wild Center "Wild Walk" and new businesses downtown. Several proposed Priority Projects link tourism to downtown revitalization as a driver for private investment, such as the Downtown Campus Revitalization of Clarkson University in Potsdam. The NCREDC is working hard to be a successful member of the global community as well, attracting foreign direct investment in more than 20 companies, growing exports, enhancing global logistics, and forming new international partnership agreements.

The Southern Tier Regional Economic Development Council (STREDC) maintained its focus on picking priority projects that address one or more of the four regional strategies (Build the Greater Binghamton Innovation Ecosystem; Invest in the Advanced Manufacturing Industry; Transform the Food and Agriculture Industry; and Promote the Southern Tier's Innovative Culture). For example, Binghamton University purchased and installed the NECCES Battery Dry Room at the Center of Excellence to create a testing facility for new materials and devices related to the energy storage industry. The creation of GLASE (Greenhouse Lighting and Systems Engineering) allowed for more affordable LED crop lighting for New York growers, increasing

local crop production and the availability of year-round fresh vegetables. Downtown Elmira, selected as the region's DRI community, has strong links between its proposed downtown revitalization strategies and the STREDC emphasis on entrepreneurship, advanced manufacturing, and the innovation culture. STREDC supports several different programs/training options to appeal to various demographics, such as impoverished residents, veterans, people without formal education or English language skills, and people with sustained and severe vision loss. The STREDC also provides numerous examples of collaboration between employers and educational institutions to offer training for jobs skills of various levels and experience. There are signs of economic improvement in the region – increases in manufacturing wages; increasing numbers of 30-34 year olds migrating into the region; and growth in employment in food manufacturing.

The **Western NY Regional Economic Development Council (WNYREDC)** presents “A Strategy for Prosperity” that encompasses 10 strategies, including implementation of smart growth principles like downtown investment, neighborhood revitalization, brownfield redevelopment, and water resource protection. One smart growth project is accelerating the redevelopment of a long-vacant, major brownfield site, Bethlehem Steel. WNYREDC focuses on seven industry sectors, which helps drive investment decisions. The region experienced job growth in several sectors such as agriculture, bi-national logistics, professional services, and tourism. Its targeted cluster of Materials and Manufacturing has seen an increase in total wages, and total job count and firm count have decreased in the past few years. Buffalo has been a focus of investment, but other communities are benefiting from ESD Capital Funds and other state investments. For example, parkways are being rethought in Niagara Falls; riverfront access restored; and downtown areas revitalized. In addition, recent investments in adaptive reuse projects, complete streets, tourism, and the waterfront positioned Jamestown as the community most ready to benefit from DRI funding. Job training and engagement of hard-to-place workers is a regional priority (Prepare our Workforce), and includes efforts for unskilled workers, construction trades, and high tech/bio tech workers. As part of its Opportunity Agenda, the WNYREDC is taking steps to ensure that education, transportation and support services are growing so that economic prosperity is reaching all segments of the population.

Conclusion

In each of the regions, the Strategic Implementation Assessment Team was impressed by the continued dedication of the Regional Council members, work group volunteers, their selection of strategic and realistic projects, and staff of the Regional Empire State Development offices who serve the Regional Councils. We continue to believe that the REDC process is a recipe for success, bringing together the key ingredients of economic development, academic advancement of new ideas and products, and development of a workforce across all age groups and socioeconomic strata. While we may only recommend five regions as top performers, we believe all of the regions are winners.

We extend our thanks and our congratulations to all Region Council members for the outstanding work they are doing to strengthen New York's economy.

Capital Region REDC

2016 Progress Report Assessment

Section I. Performance

Impact on job creation and retention

Strengths

- From 2011-2015, there were 5,124 jobs retained and 1,942 jobs created out of a projected total of 2,478 new jobs.
- The report shows 1,395 construction jobs created through ESD Priority Projects in 2015, and 8,061 over the past 5 years.
- Over the past five years, regional wages increased by 10.7% and were 1% higher than the overall change in NYS, and private sector jobs increased by 6%.
- From 2011-2015, private sector wage growth outpaced public wage growth 18.5% to 7.5%, which is slightly higher than the NYS wage growth. During that period, average regional wages in the private sector increased 11.8% compared to the NYS increase of 9.1%.

Weaknesses

- None noted.

Business growth and leverage of private sector investments

Strengths

- The number of private sector establishments increased by 3.4% in the past 5 years.

Weaknesses

- None noted.

Section II. Progress

Implementation of strategies in the 5-year regional strategic economic development plan

Strengths

- The CRREDC adopted the strategies included in its Upstate Revitalization Initiative Plan as a foundation for future action.
- The report makes a strong case for focusing on the technology sector based on current growth and potential for further growth.
- Developed workforce programs to create awareness about creative occupations and connect students to career pathways with internships, including Workforce Development Institute Ecosystem, Broadway Tech, Broadway Camp, and Themed Entertainment Symposium.
- The Gateway priority supports Global NY by focusing on investments in port infrastructure and waterways to support distribution and logistics of manufactured products to international clients.
- Addressing concerns from the 2015 assessment and building on the cradle-to-career workforce development concept, The Albany Promise created 221 new pre-K seats in the Albany City School

District, trained 91 early childhood educators, and increased completion rates of the Free Application for Federal Student Aid.

- Good Market (2015 award) has secured a location in Albany and is recruiting food merchants. The new facility will host 20 vendors, create 80 new jobs, provide healthy and fresh food options to an underserved community, and be accessible by public transportation.

Weaknesses

- None noted.

Execution of strategies in annual plan updates that address emerging state and regional challenges and opportunities

Strengths

- Many ongoing projects support more than one component of the CRREDC's plan, like the Park South Neighborhood revitalization in Albany, which supports a collaboration strategy by partnering with the City of Albany, Albany Medical Center, and neighborhood stakeholders to produce \$250 million in new investment; and a Metro strategy of continuing projects to address concentrated urban poverty in support of the Opportunity Agenda.
- Twenty-one non-profits joined the Non-Profit Economic Development Council to address regional poverty and the Troy Anti-Poverty Coalition of non-profits formed in anticipation of receipt of Poverty Reduction Initiative Funds.
- Several actions were taken in support of Global NY this past year; for example, the Center for Economic Growth (CEG) began to operate Talent Connect, which assists families relocating to the Capital Region from overseas; the EB-5 Regional Center identified specific foreign investors for projects in the Capital Region from outreach that began in 2014; and Capital Region representatives joined the NY delegation to SEMICON West to deepen the area's relationships with the global semiconductor industry.
- Supporting the Next-Tech priority, which emphasizes investments in the regional cluster of research & SUNY Albany has a ground breaking scheduled in 2017 for the Emerging Technology and Entrepreneurship Complex (ETEC). ETEC will house the new College of Emergency Preparedness, Homeland Security and Cybersecurity.
- The CRREDC convened a *Population Health Data Consortium* for data sharing and collaboration among Albany Medical Center, St. Peter's Health Partners, two regional insurers, and two multi-specialty practices.

Weaknesses

- The CRREDC does not appear to have a strong plan for minimizing the growing gap in wages and employment opportunities between highly-skilled and middle to low-skilled workers.

Success in job training and engagement of hard-to-place workers

Strengths

- The highlighted opportunities showed job training and displayed projects with veterans and people with disabilities.
- An alliance of public and private entities that provide support for veterans was formed with assistance from SUNY Albany.
- Continued to build on existing projects to link distressed communities and disenfranchised populations to economic growth through increased access to employment with training programs such as the SUNY Advanced Technology Training and Information Network (ATTAIN), Upstate Partnership for Healthcare Pathways, and the bus rapid transit center in Troy.

- In addition to CRREDC-related efforts, the Upstate Partnership for Healthcare Pathways trained 1,500 low-income students for a variety of healthcare positions.
- During 2015, the ATTAIN program enrolled 300 residents to promote digital parity, inclusion and access - building on the 220 students enrolled and new teacher hired in 2014.

Weaknesses

- A lack of information on small business involvement in planning, and how MWBEs benefit from projects was cited as a weakness last year. This remains a weakness.

Advancement and completion of prior round Priority Projects

Strengths

- A high percentage of projects completed or on schedule. Specifically, from 2011 – 2015, 63% of the 90 Priority Projects are complete or on schedule, with only 14% of projects terminated or canceled.
- Field Goods LLC (2014 award) supports sustainable agriculture, local business development, and employment in rural communities. The project created opportunities for veterans and individuals with developmental disabilities. The facility, a certified NYS MWBE, purchased over \$2 million in produce from over 80 small farmers.

Weaknesses

- None noted.

Section III. Planning

Quality of the Progress Report

Strengths

- The report is well-designed and has attractive graphics/imagery.
- Executive Summary explanation of the transition from previous themes during the 5 year strategic plan year to the 20.20 theme was clear and informative.
- Regional indicators add interest and will increase in value when tracked over time.

Weaknesses

- Several omissions or errors suggest detailed edits were missed in the final draft.

Coordination with institutions of higher learning to address regional workforce development needs

Strengths

- Project leads have partnered with educational institutions for workforce development needs. This year they are working on Special Populations Vocational Training with the Career & Technical Education program of the Capital Region BOCES.
- Many workforce development projects are seeking federal funding.

Weaknesses

- None noted.

Collaboration with local governments in advancing opportunities for improved efficiency

Strengths

- None noted.

Weaknesses

- The region did not supply information about proposed local government efficiency efforts.

Ability to take the next steps in growing the regional economy

Strengths

- The Capital Region boasts a higher percentage of residents with a Bachelor's degree or higher (33%) than either the State or national average. Also 62% of the population has attended college including those that did not attain a degree and those that have attained a degree.
- Over 10,000 enrollments in a STEM degree program.
- The Albany College of Pharmacy and Health Sciences' Pharmaceutical Research Institute incubator resulted in first spin-off company that has secured 35 new patents related to oncology and angiogenesis-associated disorders.
- Schenectady County Community College is expanding programming in the area of craft brewing in a facility renovated with 2013 funding. A priority project was identified to create a state-of-the-art sustainable craft brewing and agricultural destination in Hoosick Falls.
- Several regional higher education institutions and programs have achieved nationally recognized status as high-performers, including four programs highlighted in *News & World Report's* "Best Colleges" and "Best Graduate Schools."
- Mill Creek Temple Farms Project is a public infrastructure project that will enable expansions of Regeneron Pharmaceuticals and Tempel Farms LLC at the Mill Creek Campus and hiring of 500-600 additional employees. This project will use \$2.1 million ESD funds to leverage \$8.6 million in other funds.

Weaknesses

- None noted.

Development of regional metrics to measure success

Strengths

- Regional metrics focus on the strength of the region's technology industry cluster, and on higher education enrollment and graduation rates.

Weaknesses

- The report is lacking in Gateway metrics such as amount of cargo shipped through the port.

Section IV. Projects

Solicitation and development of projects that advance the regional economic cluster

Regional Cluster

- The regional cluster focuses on commercialization of research and development, within the overall 2016 report theme of "Capital Region CREATES."

Strengths

- Eight of 35 proposed Priority Projects are identified as supporting the cluster.
- Building on 2015 plan, CEG continues to engage companies that move university-developed technology into commercialization, including six companies on energy storage solutions, high-performance fibers, and thermoelectronics.
- CEG is also leading efforts on the proposed priority project for a Greater Capital Region Food System Assessment, which will assemble partner agencies, farms, businesses, educational institutions, and individuals representing all food system sectors to map potential markets; identify barriers to expanded production; diagnose and bolster distribution channels; assess demand for regional products; identify business opportunities; and identify and share best practices to increase food access and decrease diet related illness.
- The P1 Holdings Advanced Manufacturing Center project in Schenectady will enable P1 to develop new, high-tech manufacturing capabilities, train highly skilled talent proficient in the new software/hardware world of manufacturing and position P1 to enter new markets and draw manufacturing work to the upstate area.

Weaknesses

- None noted.

Identification of projects to advance State and regional priorities.

Strengths

- Proposed projects support the Opportunity Agenda by increasing capacity of services for low-income populations, including: development by a non-profit health network of a women's wellness center in Glens Falls that will create 17 new jobs and provide low-income and moderate-income residents specialized services; and the renovation of a building in Albany for the Legal Aid Society of Northeastern NY to operate a pro-bono Civil Legal Services Center for nearby distressed communities.
- Proposed projects to support strategies of showcasing the area's beauty and spotlighting (agricultural) strengths, include: Original Sin hard cider expansion, Brown's Brewing Company expansion, and the Greater Capital Region food system assessment.
- Several projects are proposed to revitalize blighted neighborhoods by attracting jobs and providing housing: renovation of the long-dormant manufacturing building in Troy into a mix-used development and parking garage, and redevelopment of a warehouse with the iconic Nipper structure into residential and commercial space.
- The LASNNY Civil Legal Services Center in Albany seeks to use \$350,000 ESD funds to leverage \$1.4 million in other funding to locate pro-bono, place-based, collaborative legal services for housing, family stability, safety, income, education, and health care for distressed communities (West Hill, Arbor Hill, the South End).

Weaknesses

- None noted.

Advancement of projects and activities to meet workforce development needs

Strengths

- The highlighted opportunities in the progress report often reference job training as a component of the process, including:

- Expansion of the Hudson Valley Community College’s TEC-SMART location in Malta where students will be trained in residential and construction wiring, electrical power systems, industrial motor control, and industrial power systems.
 - Construction of a Craft Beverage Campus in downtown Lake George, which will act as a food-and-beverage education center for regional colleges.
 - Expansion of the Hawthorne Valley Farm Enterprise, which will include creation of culinary and food production job training programs.
- The CRREDC supports projects that will serve as catalysts for growing the capacity of existing training and education services or attracting future investments. For example, The Hudson Valley Community College project will equip the Electrical Construction Maintenance program to increase graduation by 41% in one school year to meet employer demand and support for the initial phase of Columbia Memorial Hospital’s 5-year plan will lead to increased capacity for nursing students and space for a childcare facility.
 - The proposal to support Brown’s Brewing Company seeks to use \$630,000 to leverage \$7.4 million in other funding to create a state-of-the-art sustainable craft brewing agricultural destination. Renovating the existing facility in Hoosick Falls will add 26 new jobs; increase barrel production from 5,000 to 15,000 annually by adding a full canning and packaging line, and additional cold storage; and serve as an incubator by allowing local farmers to use vacant land and expanded laboratory space on the property to grow and process their own hops.

Weaknesses

- Only one project is proposed that directly offers job training or education targeted to support disadvantaged populations.

Identification of projects in the region that would revitalize downtowns

Strengths

- Report identifies projects from Troy, Albany, Schenectady, and Glens Falls designed to aid in the revitalization of their downtowns, including: renovation of the Time Union Center in downtown Albany; creating The Mill Artisan District to revitalize blighted areas of downtown Schenectady; rehabilitation of the American Theater in Troy; and renovation of The Park Theater in Glens Falls.
- Glens Fall was selected to participate in the Downtown Revitalization Initiative. Its DRI proposal, provides a preliminary list of possible projects ranging from mixed-use development, façade improvements, and pedestrian trails, to a STEAM kids museum and indoor farmers market.
- Building on ongoing projects to revitalize downtown Troy, renovation of a long dormant manufacturing building on River Street will provide a mix of uses in an anchor building. Uses will include restaurants, office space apartments, a hotel, and a parking garage.

Weaknesses

- None noted.

Section V. Participation

Engagement of the community, public, and other stakeholders in the Regional Council process

Strengths

- The report has a listing of workgroups that include representatives from across the region.

- There is robust public engagement planned for DRI.
- More non-profit organizations are banding together in support of the Opportunity Agenda and related projects to address poverty in Albany, Schenectady, and Troy.
- Arts, Culture, and Tourism workgroup accomplishments were the most concrete:
 - Continued development of the public-private *Alliance for the Creative Economy* to champion regional creative economy.
 - A newly created *Creative Industry Council* developed a common portal for intern applicants.
 - Supported efforts to secure a \$1 million award from Bloomberg Philanthropies for *Breathing Lights*, a project to turn vacant buildings into public art.
 - Members supported the creation of *Film Upstate* which advocates for production filming in the region.

Weaknesses

- Similar to 2015, it is unclear how community feedback was used to inform strategies, planning, or project selection.

Regional unity and support of the Progress Report and Downtown Revitalization Plan

Strengths

- Demonstrates commitment from local government to support goals of DRI: develop urban core connect nearby lower-income neighborhoods, affordable housing, walkability, green, healthy & involvement in committee.

Weaknesses

- None noted.

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
65811	Capital District	Arts	Arts CHPG I	Water Music 2017	Albany Symphony Orchestra, Inc.	74	20	94.00	\$75,000	Awarded
64262	Capital District	Arts	Arts CHPG I	On the Go - Touring Educational Theatre	Capital Repertory Theatre	64	10	74.00	\$44,000	Awarded
66587	Capital District	Arts	Arts CHPG I	Echoes of Lock One	Media Alliance	56	15	71.00	\$68,000	Awarded
67732	Capital District	Arts	Arts CHPG I	The Mother of Us All	The Millay Colony for the Arts, Inc.	65	5	70.00	\$75,000	Awarded
66768	Capital District	Arts	Arts CHPG I	The City of Cohoes' Erie Canal Bicentennial Celebration	City of Cohoes	52	15	67.00	\$62,500	Awarded
66342	Capital District	Arts	Arts CHPG I	Exploring Shaker Ideas and Actions on Womens Rights: A Celebration of the Centennial of Womans Suffrage	Shaker Museum	48	10	58.00	\$41,500	Awarded
66030	Capital District	Arts	Arts CHPG I	Erie Canal Bicentennial Celebration 2017 - Albany County	Albany County Convention Visitors Bureau - ACCVB	20	20	40.00	\$0	Not-Awarded
64254	Capital District	Arts	Arts CHPG I	Behold Art Collective	Behold New Lebanon	1	20	21.00	\$0	Not-Awarded
67901	Capital District	Arts	Arts CHPG P	Master Plan for Art in Public Places in Troy, NY	Arts Center of the Capital Region	54	15	69.00	\$49,500	Awarded
68621	Capital District	Arts	Arts CHPG P	Hudson History Project	Hudson Developement Corporation	51	15	66.00	\$14,000	Awarded
65289	Capital District	Arts	Arts CHPG P	Irish American Heritage Museum's Irish Tourism Initiative	Irish American Heritage Museum	26	20	46.00	\$0	Not-Awarded
64809	Capital District	Arts	Arts CHPG P	The City of Saratoga Springs' Art Master Plan	City of Saratoga Springs	40	5	45.00	\$0	Not-Awarded
65560	Capital District	Arts	Arts CHPG P	Creating a Brand and Highlighting the Creative Economy and Craft Business Community in Castleton-on-Hudson	Village of Castleton-on-Hudson	20	10	30.00	\$0	Not-Awarded
66899	Capital District	Arts	Arts WIP	Administrative Workforce Expansion	Prattville Art Project, Inc.	66	20	86.00	\$25,000	Awarded
65758	Capital District	Arts	Arts WIP	Administrative Workforce Expansion	Albany Pro Musica	56	15	71.00	\$41,000	Awarded
67140	Capital District	Arts	Arts WIP	Administrative Workforce Expansion	Hudson Opera House	48	20	68.00	\$49,500	Awarded
65620	Capital District	Arts	Arts WIP	Administrative Workforce Expansion	Old Songs, Inc.	47	15	62.00	\$27,500	Awarded
65696	Capital District	Arts	Arts WIP	Administrative Workforce Expansion	Hubbard Hall Projects, Inc.	41	20	61.00	\$34,000	Awarded
64414	Capital District	Arts	Arts WIP	Fellowship Workforce Expansion	Proctors	23	20	43.00	\$0	Not-Awarded
65448	Capital District	Arts	Arts WIP	Administrative Workforce Expansion	Salem Art Works	36	5	41.00	\$0	Not-Awarded
65431	Capital District	Arts	Arts WIP	Artistic Workforce Expansion	Four Nations Inc	18	5	23.00	\$0	Not-Awarded
65279	Capital District	Canals	Canals	Matton Shipyard Structural Preservation Initiative	Erie Canalway Heritage Fund Inc.	70	20	90.00	\$148,000	Awarded
65054	Capital District	Canals	Canals	Mohawk Harbor Visitor Center and Large Vessel Dockage	City of Schenectady	66	20	86.00	\$150,000	Awarded
66768	Capital District	Canals	Canals	Cohoes Visitor Center	City of Cohoes	70	15	85.00	\$62,000	Awarded
67075	Capital District	Canals	Canals	ScotiaGlenville Canalway BikeHike Trail Rehabilitation	Town of Glenville	61	20	81.00	\$0	Not-Awarded
65206	Capital District	Canals	Canals	Stillwater Boat Launch National Historic Park Project	Town of Stillwater	61	15	76.00	\$0	Not-Awarded
64257	Capital District	DEC	DEC CSC C	Joint Climate Action Plan and Certification	Town of Lake George	63	10	73.00	\$25,000	Awarded
67851	Capital District	DEC	DEC CSC I	Construction of The Greenbelt Trail Downtown Connector	City of Saratoga Springs	40	20	60.00	\$1,134,333	Awarded
67184	Capital District	DEC	DEC CSC I	Construction of the City of Albany South End Bikeway	City of Albany	39.25	20	59.25	\$325,000	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
67502	Capital District	DEC	DEC CSC I	Construction of Zim Smith Trail Extension	Saratoga County	24	20	44.00	\$0	Not-Awarded
68571	Capital District	DEC	DEC EPG	PFOA Wastewater Study	Village of Hoosick Falls	47	20	67.00	\$30,000	Awarded
63827	Capital District	DEC	DEC EPG	Watervliet Waste Water Planning Grant 2016	City of Watervliet	52	15	67.00	\$30,000	Awarded
67478	Capital District	DEC	DEC EPG	Village of Hoosick Falls Engineering Planning Grant	Village of Hoosick Falls	47	15	62.00	\$0	Not-Awarded
68450	Capital District	DEC	DEC EPG	Village of Corinth Wastewater Preliminary Engineering Report	Village of Corinth	42	15	57.00	\$78,000	Awarded
64514	Capital District	DEC	DEC EPG	Rotterdam Inflow and Infiltration Study Phase II	Town of Rotterdam	42	15	57.00	\$0	Not-Awarded
66177	Capital District	DEC	DEC EPG	South End Infiltration and Inflow Study	Village of Menands	32	15	47.00	\$0	Not-Awarded
63574	Capital District	DEC	DEC EPG	Town of Salem Wastewater Preliminary Engineering Report	Town of Salem	31	15	46.00	\$0	Not-Awarded
64436	Capital District	DEC	DEC EPG	Village of Cambridge Sewer Project	Village of Cambridge	31	5	36.00	\$0	Not-Awarded
66630	Capital District	DEC	DEC EPG	Moreau Route 9 Sewer District and Wastewater Treatment Plant	Town of Moreau	16	15	31.00	\$0	Not-Awarded
64313	Capital District	DEC	DEC WQIP AHR	Green Brook Culvert Removal Project	Trout Unlimited, Inc.	63	10	73.00	\$287,280	Awarded
67987	Capital District	DEC	DEC WQIP AHR	Noster Kill Barrier Removal Project: Reconnecting Brook Trout Habitat in the Hudson Valley	Trout Unlimited, Inc.	58	10	68.00	\$69,700	Awarded
65797	Capital District	DEC	DEC WQIP AHR	Moore Hill Culvert	Rensselaer County Soil and Water Conservation District	46	10	56.00	\$22,095	Awarded
67222	Capital District	DEC	DEC WQIP AHR	Finkle Brook Stream Crossing Improvement Project	Warren County Soil and Water Conservation District	43	10	53.00	\$0	Not-Awarded
68425	Capital District	DEC	DEC WQIP AHR	Upper Hudson River Watershed Aquatic Organism Passage Improvement Project	Saratoga County Soil and Water Conservation District	26	15	41.00	\$0	Not-Awarded
67122	Capital District	DEC	DEC WQIP MS4	Comprehensive System Mapping Program	Schenectady County Water Quality Coordinating Committee	80	15	95.00	\$61,500	Awarded
65595	Capital District	DEC	DEC WQIP MS4	Stormshded Mapping	Town of Schodack	45	15	60.00	\$18,675	Awarded
66199	Capital District	DEC	DEC WQIP MS4	Stormwater Detention Basin Repair and Retrofit Project	Town of Niskayuna	30	10	40.00	\$0	Not-Awarded
65320	Capital District	DEC	DEC WQIP NPS	Warren County Erosion and Sediment Control Project	Warren County Soil and Water Conservation District	75	10	85.00	\$57,000	Awarded
67944	Capital District	DEC	DEC WQIP NPS	Tivoli Lake Preserve Stream Daylighting	Albany Water Board	63	10	73.00	\$1,000,000	Awarded
63974	Capital District	DEC	DEC WQIP NPS	Washington County Erosion Control and Stormwater Mitigation Program	Washington County Department of Public Works	63	10	73.00	\$395,760	Awarded
65429	Capital District	DEC	DEC WQIP NPS	Downtown Green Infrastructure	City of Glens Falls	53	10	63.00	\$168,750	Awarded
66011	Capital District	DEC	DEC WQIP NPS	Washington County Sewer District #2 Sewershed CSO Abatement and Stormwater Sewer Separation	Washington County Sewer District #2	41	20	61.00	\$0	Not-Awarded
67125	Capital District	DEC	DEC WQIP NPS	Upper Hudson River Watershed Streambank Erosion Reduction Program	Saratoga County Soil and Water Conservation District	23	10	33.00	\$0	Not-Awarded
65259	Capital District	DEC	DEC WQIP WT1	Schenectady Water Resource Recovery Facility Disinfection project	City of Schenectady	70	20	90.00	\$0	Not-Awarded
68380	Capital District	DEC	DEC WQIP WT1	Lake George Village Wastewater Treatment Facility Upgrade DeNitrification Project	Village of Lake George	63	15	78.00	\$0	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
67898	Capital District	DEC	DEC WQIP WTI	Upper Washington Avenue Corridor Pump Station and Forcemain	Albany Water Board	53	20	73.00	\$0	Not-Awarded
68393	Capital District	DEC	DEC WQIP WTI	Town of Hague Wastewater Treatment Plant Evaluation Proposed Upgrades	Town of Hague	33	15	48.00	\$0	Not-Awarded
67080	Capital District	DEC	DEC WQIP WTI	Wastewater Treatment Plant Effluent Disinfection	Town of Duaneburg	18	15	33.00	\$0	Not-Awarded
68302	Capital District	DEC	DEC WQIP WTI	Saratoga County Sewer District No 1 Dwaas Kill Project	Saratoga County	18	10	28.00	\$0	Not-Awarded
67239	Capital District	DEC	DEC WQIP WTI	Columbia County Wastewater Treatment Facility	Columbia County	18	10	28.00	\$0	Not-Awarded
67256	Capital District	DEC	DEC WQIP WTI	Wastewater Treatment Plant Construction	Village of Scotia	11	15	26.00	\$0	Not-Awarded
67831	Capital District	DEC	DEC WQIP WTID	Philmont Wastewater Treatment Facility Disinfection Project	Village of Philmont	71	10	81.00	\$191,250	Awarded
68414	Capital District	DOL	DOL EET	Career Pathways Workforce Initiative	Wesley Health Care Center, Inc.	61	20	81.00	\$40,000	Awarded
68643	Capital District	DOL	DOL EET	Morcon Training and Development	Morcon, Inc.	41.05	20	61.05	\$0	Not-Awarded
68643	Capital District	DOL	DOL NHT	Morcon Training and Development	Morcon, Inc.	53	20	73.00	\$3,000	Awarded
68438	Capital District	DOL	DOL NHT	IPH 2016	Interfaith Partnership for the Homeless	48	20	68.00	\$38,693	Awarded
66367	Capital District	DOL	DOL SPT	Special Populations Vocational Training	Albany-Schoharie-Schenectady-Saratoga BOCES	70	20	90.00	\$100,000	Awarded
65673	Capital District	DOL	DOL SPT	SCAP Employment Services	Schenectady Community Action Program	67.28	20	87.28	\$100,000	Awarded
66287	Capital District	DOL	DOL SPT	Certified Nurse Aide Special Populations Training	Questar III BOCES RensselaerColumbiaGreene Counties BOCES	54.29	20	74.29	\$91,381	Awarded
66241	Capital District	DOL	DOL UWT	SCCC UWT 2016	Schenectady County Community College	69.84	20	89.84	\$49,812	Awarded
65546	Capital District	DOL	DOL UWT	Columbia Greene: Transportation Training Program	Columbia Greene Community College	55.34	20	75.34	\$42,630	Awarded
65699	Capital District	DOL	DOL UWT	ACAP Career Services	Albany Community Action Partnership	55.16	20	75.16	\$99,870	Awarded
64275	Capital District	DOS	DOS LGE	Water System Operation and Maintenance Consolidation	Town of Corinth	67.33	10	77.33	\$400,000	Awarded
64543	Capital District	DOS	DOS LGE	Capital Region Shared Student Transportation Project	Capital Region BOCES	53	20	73.00	\$182,160	Awarded
66712	Capital District	DOS	DOS LGE	Town of Niskayuna Consolidated Fueling System	Town of Niskayuna	42.67	15	57.67	\$0	Not-Awarded
64271	Capital District	DOS	DOS LGE P	Functional Consolidation of Code Enforcement Offices	Town of Catskill	55.33	15	70.33	\$12,000	Awarded
66296	Capital District	DOS	DOS LGE P	Shared Bus Repair Program	Capital Region BOCES	46.33	20	66.33	\$17,500	Awarded
63852	Capital District	DOS	DOS LGE P	Washington County Shared Regional Highway Operations Center	Washington County	50.67	15	65.67	\$37,500	Awarded
67184	Capital District	DOS	DOS LWRP	South End Multi-Use Design and Construction	City of Albany	63.48	20	83.48	\$325,000	Awarded
65149	Capital District	DOS	DOS LWRP	Implementation of Gooseberry Creek Revitalization Strategy	Village of Tannersville	66.24	15	81.24	\$500,000	Awarded
63876	Capital District	DOS	DOS LWRP	Claverack Creek Historic Sites and Public Waterfront Access Study	Town of Claverack	60.72	20	80.72	\$25,000	Awarded
63348	Capital District	DOS	DOS LWRP	First Wilderness Plan Implementation 2016	Warren County	65.55	15	80.55	\$520,300	Awarded
67341	Capital District	DOS	DOS LWRP	Hudson River Skywalk Phase 2	Greene County	59.34	20	79.34	\$875,000	Awarded
65876	Capital District	DOS	DOS LWRP	Veterans Memorial Park Master Plan Update	Town of Bolton	62.79	15	77.79	\$18,750	Awarded
67273	Capital District	DOS	DOS LWRP	Planning for Waterfront and Hamlet Revitalization	Town of Copake	61.41	15	76.41	\$40,000	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
64509	Capital District	DOS	DOS LWRP	Public Dock Expansion	Town of Hague	61.41	15	76.41	\$38,000	Awarded
67842	Capital District	DOS	DOS LWRP	Feasibility Study for Restoration of River Street at Congress Street	City of Troy	60.72	15	75.72	\$0	Not-Awarded
65054	Capital District	DOS	DOS LWRP	Mohawk Harbor Visitor Center and Large Vessel Dockage	City of Schenectady	54.51	20	74.51	\$0	Not-Awarded
65203	Capital District	DOS	DOS LWRP	Stillwater 2016 Waterfront Enhancement Project	Town of Stillwater	56.58	15	71.58	\$0	Not-Awarded
68333	Capital District	DOS	DOS LWRP	Implementation of Lake George Watershed Improvement Projects	Town of Queensbury	41.4	15	56.40	\$0	Not-Awarded
65560	Capital District	DOS	DOS LWRP	Public Waterfront Access improvements	Village of Castleton-on-Hudson	46.23	10	56.23	\$0	Not-Awarded
66489	Capital District	DOS	DOS LWRP	Tibbits Avenue Corridor Revitalization Plan	Village of Green Island	44.51	10	54.51	\$0	Not-Awarded
68630	Capital District	DOS	DOS LWRP	Ballston Lake Watershed Management Plan Development	Town of Ballston	40.37	10	50.37	\$0	Not-Awarded
68380	Capital District	DOS	DOS LWRP	Lake George Village WWTF Upgrade Denitrification Project	Village of Lake George	34.85	15	49.85	\$0	Not-Awarded
64038	Capital District	DOS	DOS LWRP CC	Local Waterfront Revitalization Program, Comprehensive Plan and Zoning Ordinance Updates	City of Hudson	60.72	15	75.72	\$45,000	Awarded
67944	Capital District	EFC	EFC GIGP	Tivoli Lake Preserve Stream Daylighting	Albany Water Board	54	10	64.00	\$1,100,000	Awarded
63482	Capital District	EFC	EFC GIGP	Green Streets Template	City of Watervliet	35	20	55.00	\$0	Not-Awarded
65199	Capital District	ESD	ESD BIHSP I	TVCOG Community Based Business Cultivation	Tech Valley Center of Gravity Inc.	61.67	20	81.67	\$125,000	Awarded
67262	Capital District	ESD	ESD BIHSP I	EVE 3.0 - Emerging Ventures Ecosystem	Rensselaer Polytechnic Institute	73.33	5	78.33	\$0	Not-Awarded
65082	Capital District	ESD	ESD BIHSP I	Tech Valley Business Incubator	The Research Foundation for SUNY, on behalf of SUNY Polytechnic Institute	51	20	71.00	\$0	Not-Awarded
65254	Capital District	ESD	ESD Grants	The Mill	Re4orm Architecture	74	20	94.00	\$2,325,000	Awarded
67104	Capital District	ESD	ESD Grants	Finch Paper Residuals Project	Finch Paper	74	20	94.00	\$1,000,000	Awarded
65554	Capital District	ESD	ESD Grants	P1 Advanced Manufacturing Center	DHA Holdings, Inc.	73	20	93.00	\$750,000	Awarded
49005	Capital District	ESD	ESD Grants	Polyset Expansion	Polyset Company Inc.	73	20	93.00	\$250,000	Awarded
65124	Capital District	ESD	ESD Grants	Brown's Brewery Sustainable Development	Brown's Brewing Company	72	20	92.00	\$450,000	Awarded
67829	Capital District	ESD	ESD Grants	Mill Creek Tempel Farms Infrastructure	Town of East Greenbush	71	20	91.00	\$2,000,000	Awarded
67050	Capital District	ESD	ESD Grants	Hawthorne Valley Farm Expansion	Hawthorne Valley Association Inc.	70	20	90.00	\$600,000	Awarded
65941	Capital District	ESD	ESD Grants	American Theater	Dauchy River Triangle, LLC	69	20	89.00	\$600,000	Awarded
64040	Capital District	ESD	ESD Grants	Adirondack Craft Beverage Campus	Adirondack Pub Brewery	68	20	88.00	\$325,000	Awarded
68532	Capital District	ESD	ESD Grants	JW Danforth Expansion	JW Danforth	72	15	87.00	\$575,000	Awarded
66508	Capital District	ESD	ESD Grants	AMC MS/ME Basement Rehabilitation	Albany Medical College	67	20	87.00	\$500,000	Awarded
66307	Capital District	ESD	ESD Grants	LASNNY Legal Services Center	Legal Aid Society of Northeastern NY	67	20	87.00	\$300,000	Awarded
66228	Capital District	ESD	ESD Grants	HVCC Building Systems Technology Programs	Hudson Valley Community College	67	20	87.00	\$75,000	Awarded
66142	Capital District	ESD	ESD Grants	Women's Wellness Center	Hudson Headwaters Health Network	66	20	86.00	\$250,000	Awarded
65275	Capital District	ESD	ESD Grants	Original Sin Expansion	The Watershed Group	65	20	85.00	\$200,000	Awarded
67820	Capital District	ESD	ESD Grants	155 River Street	River King Development	64	20	84.00	\$1,000,000	Awarded
68346	Capital District	ESD	ESD Grants	Nipper Redevelopment	Nipper Apartments, LLC	64	20	84.00	\$500,000	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
67389	Capital District	ESD	ESD Grants	Common Roots Brewing Expansion	Common Roots Brewing Company	63	20	83.00	\$100,000	Awarded
67911	Capital District	ESD	ESD Grants	The Park Theater	EASM Properties, LLC	62	20	82.00	\$600,000	Awarded
68182	Capital District	ESD	ESD Grants	Rensselaer Bioscience Development Upgrades	University at Albany Bioscience Development Corporation	61	20	81.00	\$4,000,000	Awarded
68267	Capital District	ESD	ESD Grants	Times Union Garage Egress	Albany County	59	20	79.00	\$200,000	Awarded
64598	Capital District	ESD	ESD Grants	Sustainable Agriculture Business Expansion	Sustainable AquaFarms	63	15	78.00	\$3,000,000	Awarded
67663	Capital District	ESD	ESD Grants	Port of Albany Expansion	Albany Port District Commission	61	15	76.00	\$5,000,000	Awarded
66812	Capital District	ESD	ESD Grants	Stride SHARE Center	STRIDE, Inc.	59	15	74.00	\$100,000	Awarded
65464	Capital District	ESD	ESD Grants	ADI Lumberyard Waterfront	American Dance Institute	58	15	73.00	\$300,000	Awarded
64512	Capital District	ESD	ESD Grants	CMH Service and Employment Expansion	Columbia Memorial Hospital	50	20	70.00	\$0	Not-Awarded
66367	Capital District	ESD	ESD Grants	BOCES Vocational Training	Capital Region BOCES	49	20	69.00	\$0	Not-Awarded
66405	Capital District	ESD	ESD Grants	Albany Arts Entertainment District	Palace Performing Arts Center	48	20	68.00	\$0	Not-Awarded
67243	Capital District	ESD	ESD Grants	Columbia Memorial Hospital Call Center	Columbia Memorial Hospital	45	15	60.00	\$0	Not-Awarded
68380	Capital District	ESD	ESD Grants	Lake George Watershed Nutrient Reduction Initiative LG Village WWTF Upgrade DeNitrification Project	Lake George Watershed Coalition	44	15	59.00	\$0	Not-Awarded
65203	Capital District	ESD	ESD Grants	Stillwater Waterfront Enhancement	Town of Stillwater	43	15	58.00	\$0	Not-Awarded
65888	Capital District	ESD	ESD Grants	Innovative Business Plan Competitions	The Research Foundation of SUNY on behalf of the SUNY Poly	42	15	57.00	\$0	Not-Awarded
66874	Capital District	ESD	ESD Grants	WarrenWashington Co Business Park Infrastructure Project	Washington County Sewer District	45	10	55.00	\$0	Not-Awarded
66933	Capital District	ESD	ESD Grants	Clarkson Planning Grant	Clarkson University	34	20	54.00	\$0	Not-Awarded
63990	Capital District	ESD	ESD Grants	Albany County Residential Health Care Facility Renovations	Albany County	42	10	52.00	\$0	Not-Awarded
64073	Capital District	ESD	ESD Grants	Main Street Granville Library	Pember Library and Museum	41	10	51.00	\$0	Not-Awarded
64391	Capital District	ESD	ESD Grants	Hinckel Brewery Downtown Revitalization Project	At Hudson Park LLC	39	10	49.00	\$0	Not-Awarded
66141	Capital District	ESD	ESD Grants	Chatham Paper Mill Redevelopment Project at Solaqua	Columbia Falls Inc	39	10	49.00	\$0	Not-Awarded
67064	Capital District	ESD	ESD Grants	Foster Phase II	Sequence Development	34	15	49.00	\$0	Not-Awarded
67239	Capital District	ESD	ESD Grants	Columbia County Wastewater Treatment Facility	Columbia County	38	10	48.00	\$0	Not-Awarded
65974	Capital District	ESD	ESD Grants	Cohoes Mosaic Village Mixed Use	Vecino Group New York, LLC	38	10	48.00	\$0	Not-Awarded
67938	Capital District	ESD	ESD Grants	Intrada Saratoga Springs	Vecino Group	37	10	47.00	\$0	Not-Awarded
68337	Capital District	ESD	ESD Grants	Wesley Health Care Improvements	Wesley Health Care Center	37	10	47.00	\$0	Not-Awarded
67092	Capital District	ESD	ESD Grants	CMOST Relocation and Traveling Museum	CMOST Relocation and Traveling Museum	35	10	45.00	\$0	Not-Awarded
64485	Capital District	ESD	ESD Grants	Kinderhook Library Expansion	Kinderhook Memorial Library	33	10	43.00	\$0	Not-Awarded
66402	Capital District	ESD	ESD Grants	Paine Street Park Enhancement Project	Village of Green Island	30	10	40.00	\$0	Not-Awarded
65874	Capital District	ESD	ESD Grants	Tracy Memorial Hall Rehab	Village of Chatham	29	10	39.00	\$0	Not-Awarded
66488	Capital District	ESD	ESD Grants	Hudson Avenue Access and Improvement Project Phase 2	Village of Green Island	29	10	39.00	\$0	Not-Awarded
66039	Capital District	ESD	ESD Grants	Adirondack Aquatic Center	Adirondack Aquatic Center	25	10	35.00	\$0	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
67982	Capital District	ESD	ESD Grants	Glens Falls Play	Glens Falls Play	24	10	34.00	\$0	Not-Awarded
65504	Capital District	ESD	ESD Grants	Foundation for Growth	The Howard Bush Foundation Inc	22	5	27.00	\$0	Not-Awarded
64472	Capital District	ESD	ESD Grants	Roof Repair	Sysco Albany LLC	21	5	26.00	\$0	Not-Awarded
65313	Capital District	ESD	ESD MNY	Greene County Mountain Bike Ride Center	Greene County	76	20	96.00	\$75,000	Awarded
67555	Capital District	ESD	ESD MNY	Marketing New Cole Site Permanent Interpretive Exhibition	Thomas Cole Historic House	72	20	92.00	\$165,000	Awarded
65124	Capital District	ESD	ESD MNY	Brown's Brewery Sustainable Development	Brown's Brewing Company	72	20	92.00	\$107,450	Awarded
68656	Capital District	ESD	ESD MNY	Capital Region All-Star Event	Tri-City ValleyCats	70	20	90.00	\$135,000	Awarded
65811	Capital District	ESD	ESD MNY	Water Music 2017	Albany Symphony Orchestra, Inc.	69	20	89.00	\$296,055	Awarded
67954	Capital District	ESD	ESD MNY	Marketing Washington County Arts	Hubbard Hall Projects, Inc.	61	20	81.00	\$15,000	Awarded
67752	Capital District	ESD	ESD MNY	Hudson River Sojourn	Greenway Heritage Conservancy HRV, Inc.	60	20	80.00	\$100,000	Awarded
68677	Capital District	ESD	ESD MNY	Hudson River Train Mobile Tour App	Greenway Heritage Conservancy HRV, Inc.	61	15	76.00	\$100,000	Awarded
66160	Capital District	ESD	ESD MNY	Erie Canal Water Trail	Erie Canalway Heritage Fund, Inc.	60	15	75.00	\$182,936	Awarded
64273	Capital District	ESD	ESD MNY	Seriously Good Theatre	Capital Repertory Theatre	53	15	68.00	\$0	Not-Awarded
65275	Capital District	ESD	ESD MNY	The Ancram Cidery	The Watershed Group	47	20	67.00	\$0	Not-Awarded
65206	Capital District	ESD	ESD MNY	Stillwater Boat Launch National Historic Park Project	Town of Stillwater	52	15	67.00	\$0	Not-Awarded
66853	Capital District	ESD	ESD MNY	Windham Wayfinding Initiative	Town of Windham	55	10	65.00	\$0	Not-Awarded
64788	Capital District	ESD	ESD MNY	2016 Art Bike Festival	County of Schenectady	55	10	65.00	\$0	Not-Awarded
68461	Capital District	ESD	ESD MNY	imby.com	Imby, Inc.	49	15	64.00	\$0	Not-Awarded
64306	Capital District	ESD	ESD MNY	Granville New York Main Street	Pember Library and Museum	52	10	62.00	\$0	Not-Awarded
67217	Capital District	ESD	ESD MNY	FilmUpstateNY Initiative	WMHT Educational Telecommunications	44	15	59.00	\$0	Not-Awarded
41695	Capital District	ESD	ESD MNY	Troy Cultural Alliance	Troy Savings Bank Music Hall	48	10	58.00	\$0	Not-Awarded
66587	Capital District	ESD	ESD MNY	Canal Youth Media	Media Alliance	41	15	56.00	\$0	Not-Awarded
64259	Capital District	ESD	ESD MNY	The Alt	Capital Region Publishing	37	10	47.00	\$0	Not-Awarded
68480	Capital District	ESD	ESD MNY	The Arcade Marketplace	Downtown Albany Restoration Program, Inc.	38	5	43.00	\$0	Not-Awarded
65830	Capital District	ESD	ESD MNY	Port 2	Port of Albany	27	15	42.00	\$0	Not-Awarded
66201	Capital District	ESD	ESD MNY	AFS Capacity Building	Adirondack Folk School	27	10	37.00	\$0	Not-Awarded
67236	Capital District	ESD	ESD SPFS	Capital Region Food System Assessment	Center for Economic Growth	55	20	75.00	\$0	Not-Awarded
66933	Capital District	ESD	ESD SPFS	Clarkson Planning Grant	Clarkson University	34	20	54.00	\$0	Not-Awarded
66489	Capital District	ESD	ESD SPFS	Tibbits Avenue Corridor Revitalization Plan	Village of Green Island	32	10	42.00	\$0	Not-Awarded
65093	Capital District	HCR	HCR CDBGCP	Village of Hoosick Falls Wood Brook Flood Mitigation Study	Village of Hoosick Falls	74	20	94.00	\$23,560	Awarded
65664	Capital District	HCR	HCR CDBGCP	Town of Glenville Economic Development Study	Town of Glenville	64	20	84.00	\$47,500	Awarded
64436	Capital District	HCR	HCR CDBGCP	Village of Cambridge Sewer Project Study	Village of Cambridge	74	5	79.00	\$30,000	Awarded
63523	Capital District	HCR	HCR CDBGCP	City of Watervliet Municipal Water System Study	City of Watervliet	52	20	72.00	\$47,500	Awarded
66082	Capital District	HCR	HCR CDBGME	Town of Ballston Microenterprise Program	Town of Ballston	56	20	76.00	\$200,000	Awarded
64248	Capital District	HCR	HCR CDBGME	Greene County Microenterprise Program	Greene County	48	20	68.00	\$200,000	Awarded
63521	Capital District	HCR	HCR CDBGME	Town of Bethlehem Microenterprise Program	Town of Bethlehem	50	15	65.00	\$200,000	Awarded
63710	Capital District	HCR	HCR CDBGPIPF	City of Watervliet Senior Center and Library Project	City of Watervliet	59	20	79.00	\$300,000	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
63880	Capital District	HCR	HCR CDBGPIPF	City of Cohoes Sidewalk Improvement Project	City of Cohoes	59	15	74.00	\$300,000	Awarded
63342	Capital District	HCR	HCR CDBGPIPF	Village of Corinth Wastewater Facility Improvements	Village of Corinth	53	20	73.00	\$1,000,000	Awarded
65233	Capital District	HCR	HCR CDBGPIPF	Village of Whitehall Water System Improvements	Village of Whitehall	49	15	64.00	\$750,000	Awarded
67582	Capital District	HCR	HCR CDBGPIPF	Village of Hudson Falls Water System Improvements	Village of Hudson Falls	47	15	62.00	\$750,000	Awarded
63624	Capital District	HCR	HCR CDBGPIPF	Village of Granville Wastewater Treatment Plant Upgrades	Village of Granville	41	15	56.00	\$600,000	Awarded
67186	Capital District	HCR	HCR CDBGPIPF	Town of Granville Water System Improvement Project	Town of Granville	34	15	49.00	\$0	Not-Awarded
63778	Capital District	HCR	HCR CDBGPIPF	City of Hudson Youth Center Rehabilitation	City of Hudson	22	15	37.00	\$0	Not-Awarded
64556	Capital District	HCR	HCR NYMS	Wallies of Greenwich	Village of Greenwich	64	20	84.00	\$500,000	Awarded
66034	Capital District	HCR	HCR NYMS	Warrensburg NY Main Street 2016	Town of Warrensburg	53	20	73.00	\$0	Not-Awarded
64505	Capital District	HCR	HCR NYMS	Hudson Falls Courthouse Reuse Project	Village of Hudson Falls	56	15	71.00	\$0	Not-Awarded
68175	Capital District	HCR	HCR NYMS	North Pearl Street Corridor Main Street Renovation Program	Capitalize Albany Corporation	46	20	66.00	\$0	Not-Awarded
64591	Capital District	HCR	HCR NYMS	Cohoes Music Hall Renovation	City of Cohoes	44	20	64.00	\$0	Not-Awarded
66930	Capital District	HCR	HCR NYMS	Main Street - Little Italy	City of Troy	47	15	62.00	\$0	Not-Awarded
67177	Capital District	HCR	HCR NYMS	Kinderhook Main Street Revitalization	Village of Kinderhook	43	15	58.00	\$0	Not-Awarded
65751	Capital District	HCR	HCR NYMS	Art Park on Lark at the eba Theater	Electronic Body Arts, Inc.	44	10	54.00	\$0	Not-Awarded
64304	Capital District	HCR	HCR NYMS	Museum Annex Renovation Project	Pember Library and Museum	30	10	40.00	\$0	Not-Awarded
66636	Capital District	HCR	HCR NYMS	Wynantskill Main Street Program	Town of North Greenbush	20	10	30.00	\$0	Not-Awarded
68051	Capital District	Parks	OPRHP HAS A	Ingalls Avenue Shoreline Park	City of Troy	52.00	20	72.00	\$454,006	Awarded
64608	Capital District	Parks	OPRHP HAS D	miSci Vale Park Education Conservancy Trail	Schenectady Museum Association	45.50	15	60.50	\$0	Not-Awarded
66995	Capital District	Parks	OPRHP HAS D	Washington Park Playground Replacement and Consolidation	Washington Park Conservancy	43.00	15	58.00	\$0	Not-Awarded
66060	Capital District	Parks	OPRHP HAS D	South and East Porch Accessibility and Reconstruction Project	Woman's Club of Albany	48.00	5	53.00	\$0	Not-Awarded
50559	Capital District	Parks	OPRHP HAS D	Hart Memorial Building Restoration	Troy Public Library	37.50	10	47.50	\$0	Not-Awarded
66023	Capital District	Parks	OPRHP HP D	Dr. Oliver Bronson House Phase III Restoration	Historic Hudson, Inc.	61.00	20	81.00	\$487,500	Awarded
67041	Capital District	Parks	OPRHP HP D	Restore Coles Decorative Painting plus Fire Suppression System	Thomas Cole Historic House	62.50	15	77.50	\$417,650	Awarded
63876	Capital District	Parks	OPRHP HP D	Shaw Bridge Restoration	Town of Claverack	53.00	20	73.00	\$170,000	Awarded
66295	Capital District	Parks	OPRHP HP D	48 Hudson Avenue Restoration	Historic Albany Foundation	49.00	20	69.00	\$268,032	Awarded
65912	Capital District	Parks	OPRHP HP D	Hudson Opera House Phase 3 Restoration Project	Hudson Opera House	47.50	20	67.50	\$0	Not-Awarded
65430	Capital District	Parks	OPRHP HP D	The Olana Farm Education Center	The Olana Partnership, Inc.	45.50	20	65.50	\$0	Not-Awarded
64986	Capital District	Parks	OPRHP HP D	The Willows Restoration	Upper Hudson Northern Catskill Natural Resources Trust, Inc.	43.50	20	63.50	\$0	Not-Awarded
66060	Capital District	Parks	OPRHP HP D	South ad East Porch Accessibility and Reconstruction Project	Woman's Club of Albany	52.50	5	57.50	\$0	Not-Awarded
50559	Capital District	Parks	OPRHP HP D	Hart Memorial Building Restoration	Troy Public Library	47.00	10	57.00	\$0	Not-Awarded
65874	Capital District	Parks	OPRHP HP D	Stabilization and Restoration of Tracy Memorial Hall	Village of Chatham	39.50	10	49.50	\$0	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
66405	Capital District	Parks	OPRHP HP D	The Palace Theatre / Downtown Albany Arts Entertainment District	Palace Performing Arts Center Inc.	22.50	20	42.50	\$0	Not-Awarded
67699	Capital District	Parks	OPRHP HP P	Town of Windham Centre Property Structural Assessment	Town of Windham	56.00	10	66.00	\$0	Not-Awarded
68615	Capital District	Parks	OPRHP HP P	Hubbard Hall Historic Structure Report	Hubbard Hall Projects, Inc.	43.50	20	63.50	\$0	Not-Awarded
65264	Capital District	Parks	OPRHP HP P	Myers Residence Interior Restoration Planning Project	Underground Railroad History Project of the Capital Region, Inc.	46.50	10	56.50	\$0	Not-Awarded
68251	Capital District	Parks	OPRHP HP P	Troy Savings Bank Music Hall Restoration Project	Troy Savings Bank Music Hall Corporation	30.00	20	50.00	\$0	Not-Awarded
68051	Capital District	Parks	OPRHP PKS A	Ingalls Avenue Shoreline Park (aka Erie Canal Gateway Park)	City of Troy	51.00	20	71.00	\$0	Not-Awarded
64230	Capital District	Parks	OPRHP PKS A	Yonder Hill Park	Town of Lake George	47.50	10	57.50	\$0	Not-Awarded
66334	Capital District	Parks	OPRHP PKS A	Barberville Falls Acquisition	Town of Poestenkill	35.00	15	50.00	\$0	Not-Awarded
65430	Capital District	Parks	OPRHP PKS D	The Olana Farm Education Center	The Olana Partnership, Inc.	68.75	20	88.75	\$197,878	Awarded
67502	Capital District	Parks	OPRHP PKS D	Zim Smith Trail Extension Coons Crossing Road to City of Mechanicville	Saratoga County Planning Department	53.88	20	73.88	\$500,000	Awarded
64608	Capital District	Parks	OPRHP PKS D	miSci Vale Park Education Conservancy Trail	Schenectady Museum Association	55.38	15	70.38	\$0	Not-Awarded
66995	Capital District	Parks	OPRHP PKS D	Washington Park Playground Replacement and Consolidation	Washington Park Conservancy	52.50	15	67.50	\$0	Not-Awarded
65417	Capital District	Parks	OPRHP PKS D	Voorheesville Main Street Trailhead Project	Village of Voorheesville	47.50	20	67.50	\$0	Not-Awarded
66390	Capital District	Parks	OPRHP PKS D	Corinth Hudson River Public Docks	Village of Corinth	51.50	15	66.50	\$0	Not-Awarded
64731	Capital District	Parks	OPRHP PKS D	Hilton Barn Restoration Project	Town of New Scotland	50.00	15	65.00	\$0	Not-Awarded
66402	Capital District	Parks	OPRHP PKS D	Paine Street Park Enhancement Project	Village of Green Island	51.25	10	61.25	\$0	Not-Awarded
68140	Capital District	Parks	OPRHP PKS D	Playground Initiative Veterans Memorial Park	City of Saratoga Springs	44.60	15	59.60	\$0	Not-Awarded
66645	Capital District	Parks	OPRHP PKS D	East Greenbush Town Park Improvements	Town of East Greenbush	49.25	5	54.25	\$0	Not-Awarded
65242	Capital District	Parks	OPRHP PKS D	Town of Greenville Pavillion Project	Town of Greenville	41.94	10	51.94	\$0	Not-Awarded
67562	Capital District	Parks	OPRHP PKS D	Swift Road Park Improvements	Town of New Scotland	39.60	10	49.60	\$0	Not-Awarded
67576	Capital District	Parks	OPRHP PKS D	Mohawk Hudson BikeHike Trail Improvement Project	County of Albany	35.50	10	45.50	\$0	Not-Awarded
68620	Capital District	Parks	OPRHP PKS D	Feura Bush Park Improvements	Town of New Scotland	33.50	10	43.50	\$0	Not-Awarded
67117	Capital District	Parks	OPRHP PKS D	Western Turnpike Golf Course Improvements and Multi-Purposing	Town of Guilderland	31.25	10	41.25	\$0	Not-Awarded
68328	Capital District	Parks	OPRHP PKS D	West End Park	Village of Cambridge	20.50	20	40.50	\$0	Not-Awarded
65560	Capital District	Parks	OPRHP PKS D	Riverfront Park Overlook Project	Village of Castleton-on-Hudson	28.00	10	38.00	\$0	Not-Awarded
65447	Capital District	Parks	OPRHP PKS P	Harlem Valley Rail Trail State Route 22 Crossing	Harlem Valley Rail Trail Association	66.13	20	86.13	\$285,000	Awarded
64023	Capital District	Parks	OPRHP PKS P	Albany Skyway Project	Capitalize Albany Corporation	60.00	20	80.00	\$375,000	Awarded
64950	Capital District	Parks	OPRHP PKS P	D&H Rail Trail Corridor	Town of Granville	55.58	20	75.58	\$22,500	Awarded
66196	Capital District	Parks	OPRHP PKS P	John Boyd Thacher Planning Trails Project	New York-New Jersey Trail Conference	50.50	15	65.50	\$16,693	Awarded
68589	Capital District	Parks	OPRHP PKS P	Lincoln Park Pool Project	City of Albany	41.63	20	61.63	\$0	Not-Awarded
68213	Capital District	Parks	OPRHP PKS P	Albany-Hudson Electric Trail	Village of Nassau	42.75	15	57.75	\$0	Not-Awarded
67973	Capital District	Parks	OPRHP PKS P	Seventh Street Park Design Schematics	City of Hudson	33.50	10	43.50	\$0	Not-Awarded

2016 Program Legend

Agency	Abbreviation	Program Name
Arts	Arts CHPG I	Arts, Culture, Heritage New Initiatives - Implementation
Arts	Arts CHPG P	Arts, Culture, Heritage New Initiatives - Planning
Arts	Arts WIP	Workforce Investment
Canals	Canals	Canalway Grant Program
DEC	DEC CSC C	Climate Smart Communities Program - Certification
DEC	DEC CSC I	Climate Smart Communities Program - Implementation
DEC	DEC EPG	Engineering Planning Grant
DEC	DEC WQIP AHR	Water Quality Improvement Project - Aquatic Habitat Restoration
DEC	DEC WQIP MS4	Water Quality Improvement Project - Municipal Separate Storm Sewer Systems
DEC	DEC WQIP NPS	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control
DEC	DEC WQIP NPSGL	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control - Great Lakes
DEC	DEC WQIP WTI	Water Quality Improvement Program - Wastewater Treatment Improvement
DEC	DEC WQIP WTID	Water Quality Improvement Program - Wastewater Treatment Improvement Disinfection
DOL	DOL EET	Existing Employee Training
DOL	DOL NHT	New Hire Training
DOL	DOL SPT	Special Populations Training
DOL	DOL UWT	Unemployed Worker Training
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LGE P	Local Government Efficiency Program - Planning
DOS	DOS LWRP	Local Waterfront Revitalization Program
DOS	DOS LWRP CC	Local Waterfront Revitalization Program - Climate Change
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD BIHSP HS	Business Incubator and Innovation Hot Spot Program - Hot Spot
ESD	ESD BIHSP I	Business Incubator and Innovation Hot Spot Program - Incubator
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGME	Community Development Block Grant - Microenterprise
HCR	HCR CDBGPIPF	Community Development Block Grant - Public Infrastructure & Public Facilities
HCR	HCR NYMS	New York Main Street
OPRHP	OPRHP HAS A	Heritage Area Systems (Acquisition)
OPRHP	OPRHP HAS D	Heritage Area Systems (Development)
OPRHP	OPRHP HAS P	Heritage Area Systems (Planning)
OPRHP	OPRHP HP A	Historic Property (Acquisition)
OPRHP	OPRHP HP D	Historic Property (Development)
OPRHP	OPRHP HP P	Historic Property (Planning)
OPRHP	OPRHP PKS A	Parks (Acquisition)
OPRHP	OPRHP PKS D	Parks (Development)
OPRHP	OPRHP PKS P	Parks (Planning)