

Central New York

2011 CFA Scoring and Process Memo

2011 Regional Council & Consolidated Funding Applications

The Regional Economic Development Councils are a community driven, regional approach to economic development in New York State. Each of the ten Regional Councils was tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment.¹

To incentivize the planning process, the Regional Councils competed for \$200 million in ESD capital funds and tax credits based on their Strategic Plans. According to the enabling legislation as passed by the New York State legislature and signed into law by the Governor, “funding will be pursuant to a plan developed by the chief executive officer of the New York state urban development corporation and based in part on a competitive selection process among the regional economic development councils and will support initiatives based on anticipated economic development benefits. Such moneys will be awarded by the New York state urban development corporation at its discretion.”²

Pursuant to the statute, the Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by the local councils were reviewed by a Strategic Plan Review Committee. The Committee was comprised of nationally recognized experts in planning and economic development and state Commissioners. The Committee reviewed each region’s Strategic Plan based on established criteria that included a clearly articulated regional economic development vision, robust public and stakeholder engagement in the planning process, meaningful strategies and priority projects aligned with regional goals and objectives, an implementation agenda, and performance measures.

The Review Committee provided an assessment of each plan³ and made recommendations to Kenneth Adams, President & CEO, Empire State Development Corporation of the four plans that most closely aligned with these criteria.⁴ President Adams accepted the recommendations of the Committee and pursuant to his statutory powers as head of the Urban Development Corporation awarded four regions with the top Strategic Plans up to \$40 million in funding consisting of \$25 million in capital grants and \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives were awarded to priority projects in alignment with the Strategic Plans of the Councils.

In addition, project sponsors applied for up to \$800 million in economic development resources available from nine state agencies and 29 existing programs through the new Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based

¹ See Attachment A: Regional Council Guidebook: “A New State Government Approach to Economic Growth”, page 4.

² See Chapter 54 of the Laws of 2011, Capital Projects Budget, page 595.

³ See Attachment D: Regional Documents containing materials for each region, including the Strategic Plan, Review Committee Assessment and CFA Projects.

⁴ See Attachment C: Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011.

on the endorsement of the local Regional Council⁵ and the technical program review of the agencies providing resources, subject to interagency team analysis and agency discretion.⁶

The interagency team reviewed projects based on relevant factors including Regional Councils Strategic Plans and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need.⁷ Priority projects are those specifically enumerated in the Regional Council Strategic Plans and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team consisted of career staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council capital fund was awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated strategic plan and are capable of stimulating economic growth and investment.

Attachments include:

- Regional Council Guidebook: "A New State Government Approach to Economic Growth" (2011)
- Available CFA Resources Guide (2011)
- Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011

For each of the ten regions, the following region specific documents are attached:

- Regional Council Strategic Plan
- Strategic Plan Review Committee Assessment
- Spreadsheet of CFA projects

⁵ To account for grading variances among regions, the Regional Council score was normalized through a standard statistical process approved and accepted by the Office of the State Comptroller.

⁶ The description and review criteria for these funds can be found in Attachment B: Available CFA Resources Guide.

⁷ See Attachment A: Regional Council Guidebook: "A New State Government Approach to Economic Growth", page 11.

Strategic Plan Review Committee Assessment Memo

MEMORANDUM

To: Kenneth Adams, President/CEO of Empire State Development Corporation

From: Joan McDonald, NYS Commissioner of Transportation
Cesar Perales, NYS Secretary of State
Bruce Katz, Vice President, Brookings Institution
Dall Forsythe, Senior Fellow, Wagner School of Public Service, New York University
Walter Broadnax, Professor of Public Administration, Maxwell School, Syracuse University

RE: Strategic Plan Review

Date: December 5, 2011

Thank you for inviting us to serve on the Strategic Plan Review Committee for New York State's Regional Economic Development Councils. We are honored to be a part of Governor Cuomo's effort to transform how New York coordinates and invests in economic development. In a matter of months, New York State has changed course from a top-down development model to a community-based approach that emphasizes each region's unique assets, harnesses local expertise, and empowers communities to stimulate regional economic development and create jobs statewide.

In launching the Regional Economic Development Councils, Governor Cuomo noted that "[n]o one knows their regions better than the people who live there. Yet for too long, the State has imposed economic development plans that haven't offered the flexibility for regions to make their own decisions about their future." The Councils, comprised of local experts and stakeholders from business, academia, local government, and non-governmental organizations, were challenged to develop strategic plans that emphasize each region's unique assets.

Over the past three weeks, we have had the privilege and responsibility of assessing the work of the Councils, both in their written plans and their oral presentations. We were impressed and inspired by the results of the collaborative strategic planning process. In our review of the plans, several things became apparent.

First, this is a truly galvanizing initiative. It has stimulated cooperation in every part of the state – across sectors, across jurisdictions, and even across historically competitive institutions.

Second, all of the Councils undertook this effort with a tremendous sincerity of purpose, serious focus and tireless dedication. The obvious commitment of all those who lent their voices and talents to the deliberations should be commended.

Third, the Councils and the people they represent are passionate about their regions and about the potential to grow a vibrant economy.

Fourth, every region of the State is rich with talent, resources, innovation and promise, and the work of the Councils will enable New York to capitalize on these strengths.

And perhaps the most important and obvious of all conclusions: there were no clear winners and losers in this process. Each Plan was a powerful blueprint for growth and job creation in the region.

Development of the strategic plans united regional leaders who were not accustomed to working together on economic development issues and reflected the participation of thousands of residents who enthusiastically embraced the process. Each Plan sought to exploit the region's strengths, while honestly assessing and addressing weaknesses, and offered a realistic vision for the region that could only be developed by those who know the region best.

While all of the plans were of high quality, demonstrating a passion for improving the economic vitality of the region and the state, our task was to use the Strategic Plan Scoring Criteria identified in the Regional Plan Guidebook to identify the four plans with the greatest potential to bring transformational change. The criteria, as outlined below, required a bold regional economic development vision, a robust process for stakeholder participation, meaningful strategies for achieving their goals, an implementation process committed to outcomes, significant leverage of public resources and performance measures:

1. Regional Economic Development Vision (5%)
2. Process (10%)
3. Strategies (35%)
4. Implementation (15%)
5. Leverage Resources (15%)
6. Performance Measures (20%)

The Committee has identified the following Strategic Plans as most closely aligning with these criteria:

- North Country
- Central New Yorkⁱ
- Long Island
- Western New York

Identifying the most exemplary plans was a daunting task given the strength of each of the proposals. Each of the 10 regions offered an energetic plan of action, worthy of mention.

The New York City Regional Plan advances bold projects that will bring jobs and revitalization to each of its boroughs, while promoting interregional cooperation and growth. Many of the City's projects can be furthered with economic development funds available to the State through the New York New Jersey Port Authority, and the Committee recommends that New York City's plan receive funding from the Port as well as from the Regional Council process. The Committee also encourages the State and the Chairman's Committee to work with the City to address regulatory hurdles that may impede the Plan's transformational initiatives.

The Finger Lakes Region provides a high quality blueprint with a plan to accelerate its transformation to a diverse, knowledge-based economy by building on strengths, as well as its successful history of collaboration between public and private institutions, to become a national leader in innovation and commercialization. The Region presents focused projects in areas such as renewable energy and technology innovation, which directly connect to their strategic goals.

The Southern Tier's plan presents a bold vision that strikes a balance between a high tech economy - grounded in higher education and larger employers – and the appeals of small-town life. The plan provided a comprehensive review of their strengths and weaknesses and identifies strategies that

advance recovery, economic growth and uniquely thriving down towns.

Mohawk Valley's strategies are based on leveraging its strengths to build new products and new growth opportunities. Mohawk Valley's emergence as a nanotechnology leader will complement its increasingly diverse economic base.

The Capital Region's Plan identifies broad goals that focus on leveraging the area's robust research capacity and revitalizing urban centers. The plan promotes success by maximizing the region's existing strengths – especially in high-tech industry and research.

The Mid-Hudson's Plan, which stresses its unique location north of New York City and south and east of New York's upstate counties, recognizes the skills of its citizens and high quality of life are all assets for future economic development. The plan establishes a cogent strategy for expanding the region's biomedical capacity.

In each of the winning plans, the Committee was impressed by the intensity of the region's collaborative spirit, mission and purpose, forged by challenging economic circumstances. The projects that were identified by the regions were both strategic and realistic, reflecting a sober, judicious and multi-dimensional approach to economic growth. The Committee would like to make special note of the inclusive nature that these four regions brought to the process. The plans were owned and produced by multiple stakeholders, setting the stage for sustained attention and collective action over time.

The North Country's plan represents the first-ever coordinated and collaborative regional economic development effort in the largest geographic area in the competition. We are impressed by the sophisticated explication of the integrated nature of the Canadian and North Country economies, and by the region's powerful statement of support for broadband access as a key to growing small business throughout the region.

In Central New York, our panel is pleased to see that the Plan embraces the region's socio-economic diversity and specific measures (i.e. Say Yes to Education) to enhance the quality of life and the economic potential of those living in the region's urban core. The Central New York Plan also places a special focus on improving competitiveness in and connections to the regional, national and global economies by strengthening targeted industry concentrations that leverage its unique economic assets.

In Long Island, the Committee applauds the Regional Council's honest appraisal of its condition and its commitment to transforming low-income minority communities. The Council's focus on using the smart growth principle of transit oriented development (TOD) to shift from a sprawling development pattern to one that focuses on downtown revitalization positions the region well for sustainable development. Simultaneously it offers Long Island's existing downtowns a much-needed facelift that will provide a significant economic stimulus across the region. While addressing the region's challenges, Long Island's plan also seeks to build on successful cluster strategies from other parts of the United States.

In Western New York, the Committee is encouraged by the Regional Council's enthusiastic commitment to inclusiveness in the Region's economic resurgence. The Plan draws a compelling connection between a sound education, targeted training and job opportunities for minority youth. The Plan also advances a solid strategy for smart growth investment that will help to revitalize urban cores and attract private investment. The Region's commitment to a holistic approach to downtown revitalization is a

central and distinctive element of its plan. And as with the North Country, Western New York recognizes and seeks to exploit the inextricable linkage between the Canadian economy and its own.

In this exciting process, all of the regions are winners – partnerships and cooperative strategies have developed, many for the first time, and these plans will serve as a living document which will guide economic development in the regions and the state for many years to come.

We would like to extend congratulations to all of the Regional Councils for their outstanding work. Thank you again for inviting us to be a part of this truly transformative initiative. State agencies will continue to make all final decisions about how resources are allocated. For the initial competition, however, a Strategic Plan Review Committee will analyze and compare each region's Strategic Plan.

ⁱ Dr. Walter Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University, recused himself from assessing Central New York's regional plan, given Syracuse University's role in developing the plan.

Strategic Plan Review Committee Assessment

CENTRAL NY REGIONAL COUNCIL

Strategic Plan Scoring Criteria

1. REGIONAL ECONOMIC DEVELOPMENT VISION – MAXIMUM 5 %

Discussion/Comments:

The vision calls for a robust, sustainable and globally competitive environment that preserves the region's quality of life. The vision sets out goals ranging from expanding global markets to encouraging and rewarding the arts.

Strengths:

- The vision reflects the region as a whole, embracing the Region's strengths and acknowledging areas for improvement.
- The Council's oral presentation provided greater clarity to the group's written plan.
- The Council embraces the area's ethnic diversity.

Weaknesses:

- None noted.

2. PROCESS – MAXIMUM 10 %

Discussion/Comments:

The Plan demonstrates widespread public and stakeholder participation with supporting data.

Strengths:

- The Council carried out an inclusive outreach effort, common themes from which are reflected in the Plan's vision and goals.
- Common themes from this outreach are consistent with the vision, goals and projects that are being advanced.

Weaknesses:

- None noted.

3. STRATEGIES – MAXIMUM 35 %

Discussion/Comments:

The Plan identifies three priority goals of: 1) strengthening targeted industries; (2) increasing global competitiveness; and (3) revitalizing urban cores, main streets and neighborhoods. Each goal has a series of strategies and the priority projects associated with each strategy are delineated clearly. The Plan identifies six targeted industries: (1) Clean energy and environmental systems; (2) Health, biomedical services, and biosciences; (3) Financial services; (4) Agribusiness and food processing; (5) Advanced manufacturing; and (6) Tourism. The Plan flows from goal, to strategy to priority project. The Co-Chairs at the presentation noted the mismatch between the skill base and job opportunities in the CNY focusing on the need for job training for “middle skill” technical positions.

Strengths:

- The Plan’s strategies adopt an outward focus (i.e. emphasis on global competitiveness and exports) that is fundamental to economic growth.
- The Plan establishes 3 broad goals and a series of strategies to achieve each goal. Projects that further these goals and strategies are recommended for funding.
- The Plan recommends 30 priority projects in a range of industry sectors. Some viewed the large number of projects as potentially indicative of a lack of focus; others saw it as recognition of the diversity of the Central NY economy and the importance of strengthening existing companies.
- The range of projects that is reflected in the Plan represents a diversity of opportunity for those of varying skill sets.
- The Plan builds upon the strengths of the Region’s research universities and industry partners without allowing these partners to dominate the Region’s strategies or projects.
- The strategies and projects reflect a solid mix of private sector job growth geared towards specific companies and more broad based research that can promote the next generation of companies.

Weaknesses:

- The oral presentation raised questions about the scope of the data that was used in developing the Plan’s goals and strategies.
- The written document was at times difficult to follow given the surfeit of strategies that were offered.

4. IMPLEMENTATION – MAXIMUM 15 %

Discussion/Comments:

The implementation plan demonstrates an ongoing commitment by members of the Regional Council to stay engaged.

Strengths:

- The Region appears to have a very strong economic development team that is prepared to work with the Council to lead the implementation.
- The oral presentation offered a cogent rationale and linear approach to the strategies and projects put forward for implementation.
- The Council offered a proposal for sustaining itself over the life of the 5 year plan and beyond.

Weaknesses:

- Although the Council lays out a well-organized structure for implementation, it did not articulate the role of specific companies or institutions in implementing the plan.
- The Plan does not present project specific timelines; instead it commits to a month by month project plan for each funded project.

5. LEVERAGE RESOURCES – MAXIMUM 15 %

Discussion/Comments:

This section could use more detail identifying sources, uses and leverage per project.

Strengths:

- The total project expenses are far greater than the state resource request. The total project costs are \$1.2 billion and the State is being asked to provide \$26.8 million in grants and almost \$16 million in Excelsior credits.

Weakness:

- There is no breakout of sources and uses or leveraging partners in the document.

6. EVALUATION/PERFORMANCE MEASURES – MAXIMUM 20 %

Discussion/Comments:

Solid performance measures have been established. The Council appears to have assembled the necessary expertise to monitor performance and report on identified metrics. The Council has established performance metrics for the region as a whole and also for each of the three goals. Total job growth, gross metro product, productivity, wages and taxes revenues are all envisioned to grow substantially.

Strengths:

- The Plan establishes a robust performance metric system, including base line data and attainment goals for key indicators.

Weaknesses:

- None noted.

2011 CFA Project Scores

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded

CANALS CORPORATION: CANALWAY GRANT PROGRAM

2090	Village of Fayetteville	Canal Access Improvements	52.00	14.32	66.32	\$ 150,000.00
6684	Canal Society of NYS	Port Byron Historic Site	54.00	10.91	64.91	\$ 150,000.00
2271	Village of Phoenix	Canal Access Improvements	41.50	12.62	54.12	\$ -
3197	Town of DeWitt	Trail Improvements	27.50	13.75	41.25	\$ -
7442	Village of Baldwinsville	Canal Visitor Center	16.50	6.93	23.43	\$ -
3312	Town of Forestport, NY	Black River Enhancements	15.50	6.06	21.56	\$ -
7532	Port of Oswego Authority	Museum	0.00	12.62	12.62	\$ -

DEPARTMENT OF LABOR: ON THE JOB TRAINING PROGRAM

6689	New York Beef Farmer's Cooperative, Inc.	Cooperativeowned Furtherprocessing Facility and Retail Storefront	31.50	14.89	46.39	\$ -
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DEPARTMENT OF LABOR: UNEMPLOYED WORKER PROGRAM

5502	Syracuse University	University College Online Workplace Readiness Program	51.52	8.07	59.59	\$ 50,000.00
8568	Green Horizons Environmental LLC dba Tompkins USA	Made in America	24.79	12.62	37.41	\$ -

DEPARTMENT OF LABOR: WORKER SKILLS UPGRADING PROGRAM

5319	C & S Engineers, Inc.	Computer Aided Modeling and Design Training	47.95	12.05	60.00	\$ 13,128.00
8451	IV4, Inc.	IT Network Training	47.14	11.48	58.62	\$ 48,050.00
7417	Marquardt Switches, Inc.	Leadership and General Business Skill Training	46.29	12.05	58.34	\$ 46,950.00

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7176	Welch Allyn, Inc.	Lean Excellence NYS Consolidated Funding	40.78	16.60	57.38	\$ 17,500.00
6363	Roth Global Plastics Inc.	Roth Global Plastics Upgrading Program	37.73	11.48	49.21	\$ -
6610	J. R. Clancy, Inc.	LeanSix Sigma	38.30	7.50	45.80	\$ -
7925	Nixon Gear, Inc.	Operations Transformation	41.19	3.52	44.71	\$ -
7449	Central New York Technology Development Organization Inc.	SQF Practitioner	24.13	2.96	27.09	\$ -
8217	Matt Industries Corporation dba Dupli Envelope & Graphics	Dupli A Transition to New Print Technologies	1.31	17.73	19.04	\$ -

DEPARTMENT OF STATE: LOCAL WATERFRONT REVITALIZATION PROGRAM

5532	Town of Springport	Springport Comprehensive Plan	69.60	10.91	80.51	\$ 50,000.00
7461	Town of Sandy Creek	Eastern Lake Ontario Water Trail Project	69.60	4.66	74.26	\$ -
8282	Onondaga County	Carpenters Brook Hatchery	52.00	8.64	60.64	\$ -
4991	City of Syracuse	Downtown Retaining Wall	51.60	7.50	59.10	\$ -
8007	Onondaga County	Onondaga Lake LWRP	47.60	10.91	58.51	\$ -
6016	City of Syracuse	Inner Harbor Project	31.20	16.03	47.23	\$ -
7751	City of Oswego	Oswego Boater Services Improvement Project	41.20	4.66	45.86	\$ -

DEPARTMENT OF TRANSPORTATION: AVIATION BOND PROGRAM

3295	Skaneateles Aerodrome, LLC	Skaneateles Aerodrome	37.00	13.19	50.19	\$ 597,080.80
7424	City of Syracuse	Syracuse International Airport: Emergency Operations Center	35.00	13.19	48.19	\$ 810,000.00

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
6991	County of Oswego	Oswego Deicing Equipment	38.00	9.21	47.21	\$ -
7959	Village of Hamilton (Hamilton Municipal Airport)	THangar	35.00	8.64	43.64	\$ -
8245	County of Oswego	Oswego Conventional Hangar	36.00	7.50	43.50	\$ -
8148	County of Oswego	Oswego Terminal Building	37.00	5.80	42.80	\$ -
8248	Oswego County	Oswego Conventional Hangar Ren	37.00	4.66	41.66	\$ -
8223	Cortland County	Tee Hangar	34.00	6.93	40.93	\$ -
4100	John Whitford	Runway Pavement Preservation	37.00	0.00	37.00	\$ -
8593	Seneca County (Finger Lakes Regional Airport)	Fuel System Improvements	37.00	0.00	37.00	\$ -
8597	Seneca County (Finger Lakes Regional Airport)	Hangar Renovation	37.00	0.00	37.00	\$ -
8237	Cortland County	Police Substation	21.00	6.93	27.93	\$ -
8170	County of Oswego	Oswego Site Development	21.00	6.37	27.37	\$ -

DEPARTMENT OF TRANSPORTATION: MULTI MODAL PROGRAM

7049	Port of Oswego Authority	East Terminal Connector Project	80.00	17.73	97.73	\$ -
7362	Finger Lakes Railway Corp.	FGLK Auburn NY Terminal Improvement Project	80.00	14.89	94.89	\$ -
5823	City of Auburn	Auburn Technology Park Improvements	80.00	14.32	94.32	\$ -
7544	Cortland County Industrial Development Agency	Bestdeck Rail Siding Project	80.00	14.32	94.32	\$ -
7424	City of Syracuse	Syracuse International Airport: Emergency Operations Center	80.00	13.19	93.19	\$ -

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7959	Village of Hamilton (Hamilton Municipal Airport)	T Hangar	80.00	8.64	88.64	\$ -
7129	Mohawk Adirondack & Northern RR Corp	Inspect Engineer Loadrate and Repair Culverts Bridges	80.00	7.71	87.71	\$ -
8223	Cortland County	Tee Hangar	80.00	6.93	86.93	\$ -
8237	Cortland County	Police Substation	80.00	6.93	86.93	\$ -
7319	Adirondack Railway Preservation Society, Inc.	Track Expansion Saranac Lake South	80.00	6.83	86.83	\$ -
8170	County of Oswego	Oswego Site Development	80.00	6.37	86.37	\$ -
8148	County of Oswego	Oswego Terminal Building	80.00	5.80	85.80	\$ -
8248	Oswego County	Oswego Conventional Hangar Ren	80.00	4.66	84.66	\$ -
4388	Columbia County Industrial Development Agency	Airport	80.00	3.84	83.84	\$ -
7244	Falls Road Railroad Co.	Bridges repairs Loadings and culverts repairs	80.00	3.84	83.84	\$ -
8593	Seneca County (Finger Lakes Regional Airport)	Fuel System Improvements	80.00	0.00	80.00	\$ -
8597	Seneca County (Finger Lakes Regional Airport)	Hangar Renovation	80.00	0.00	80.00	\$ -

DEPARTMENT OF TRANSPORTATION: RAIL AND PORT PROGRAM

7438	The New York, Susquehanna and Western Railway Corp.	Cortland Transload Terminal	66.50	10.91	77.41	\$ 917,442.00
7362	Finger Lakes Railway Corp.	FGLK Auburn NY Terminal Improvement Project	49.67	14.89	64.56	\$ 508,240.10
7049	Port of Oswego Authority	East Terminal Connector Project	43.00	17.73	60.73	\$ 1,750,000.00
7244	Falls Road Railroad Co.	Bridges repairs Loadings and culverts repairs	50.30	5.80	56.10	\$ -

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7817	The New York, Susquehanna and Western Railway Corp.	Syracuse Interchange Relocation	33.67	5.23	38.90	\$ -

ENVIRONMENTAL FACILITIES CORPORATION: GREEN INNOVATION GRANT PROGRAM

6089	SUNY ESF	Gateway Building	76.00	12.62	88.62	\$ 413,000.00
7735	Onondaga County	Onondaga County Save the Rain Downspout Disconnection Program	65.00	14.32	79.32	\$ 472,000.00
7238	Village of East Syracuse	Roof drain and sump pump relocation	63.00	12.05	75.05	\$ 279,000.00
4083	Syracuse Center of Excellence	Green Streets	68.00	5.80	73.80	\$ 819,000.00
2254	Strathmore Huntley Group LLC	The Huntley	62.00	10.91	72.91	\$ -
7375	Merchants Commons LLC	Merchants Commons	42.00	15.46	57.46	\$ -
6325	City of Oswego	The Green Gateway to the City of Oswego	43.00	12.62	55.62	\$ -
4105	WM EngineersPC	Caroline Avenue Green Wall	53.00	0.68	53.68	\$ -

EMPIRE STATE DEVELOPMENT

5775	Cayuga Marketing, L.L.C.		62.00	19.44	81.44	\$ 2,500,000.00
1983	Owera Vineyards LLC	Owera Vineyards	61.00	17.50	78.50	\$ 994,000.00
6223	Nojaim Inc.	Urban Food Health Center	61.50	16.03	77.53	\$ 1,000,000.00
6016	City of Syracuse	Inner Harbor Project	60.50	16.03	76.53	\$ 3,000,000.00
6887	Town of Aurelius	Construction of the Aurelius Wastewater Pump Station	59.00	17.16	76.16	\$ -
8217	Matt Industries Corporation	Dupli Envelope	58.00	17.73	75.73	\$ 150,000.00

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
6370	Ephesus Technologies, LLC		59.00	16.60	75.60	\$ 150,000.00
2837	Champlain Valley Specialty of New York, Inc.		60.00	14.89	74.89	\$ -
6529	Onondaga County Industrial Development Agency	Clay Business Park	57.00	17.73	74.73	\$ 1,517,050.00
6036	Bitzer Scroll, Inc.	BSI New Facility	58.00	14.89	72.89	\$ -
5823	City of Auburn (wastewater inf for milk processing plant)		58.50	14.32	72.82	\$ -
7590	Cayuga County IDA - ind park inf		54.00	17.73	71.73	\$ -
6274	S. Side Food Coop	Southside Food Cooperative Project	55.00	16.03	71.03	\$ 394,000.00
7998	City of Auburn (purchase parcel for Currier plastics)		55.00	16.03	71.03	\$ -
6800	Madison County IDA	Aquaculture Greenhouse	56.00	14.89	70.89	\$ 150,000.00
5986	City of Syracuse	Parking Garage	52.50	16.60	69.10	\$ 1,600,000.00
5641	Cortland Downtown Partnership	Cortland Business Innovation Center	52.50	16.60	69.10	\$ 500,000.00
7730	HealthWay Home Products, Inc.	Healthway Expansion	54.00	14.89	68.89	\$ 100,000.00
4210	COR Development Company, LLC	Former Kennedy Square Housing	50.00	18.30	68.30	\$ 3,600,000.00
5567	New Visions Communications, Inc	Broadband	53.00	14.89	67.89	\$ -
7544	Cortland County IDA for Best Deck	Bestdeck Rail Siding Project	53.00	14.32	67.32	\$ 350,000.00
7427	TETI BAKERY USA INC.		59.00	8.07	67.07	\$ -

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
4835	Musical Theatre Festival, Inc.	Finger Lakes Musical Theatre Festival	51.00	16.03	67.03	\$ 751,450.00
5487	Jubilee Homes of Syracuse, Inc		53.00	13.75	66.75	\$ -
7457	Syracuse University	NYERIC labs	49.00	17.16	66.16	\$ 3,000,000.00
6419	SUNY Upstate Medical University	CNY Biotechnology Research Center	48.50	17.16	65.66	\$ 1,950,000.00
6777	Gladding Braided Products LLC		58.00	5.80	63.80	\$ -
8268	The Inns at Armory Square	The Inns at Armory Square	53.00	10.34	63.34	\$ -
7540	Home HeadQuarters, Inc.	Prospect Place	48.00	14.89	62.89	
5058	St. Joseph's Hospital Health Center	Phase 2B Facility Expansion	44.00	18.87	62.87	\$ 2,500,000.00
6577	Pleasant T. Rowland, LLC	Aurora Abbott	46.00	16.03	62.03	\$ -
6548	Madison County	ARE Park Infrastructure Project	50.00	10.91	60.91	\$ -
7375	Merchants Commons, LLC	Merchants Commons	42.50	15.46	57.96	\$ 837,500.00
8071	UnitedHealthcare Services, Inc.	UHC Downtown Syracuse Project	39.00	18.87	57.87	\$ 250,000.00
6844	Cortland Plastics International, LLC		40.00	17.16	57.16	\$ 100,000.00
3635	CNY Distribution Hub, LLC		50.00	5.80	55.80	\$ -
4385	Wells College Renewable Energy & Processing Incubator		40.00	14.89	54.89	\$ -
4744	Near Westside Initiative, Inc.	FabLab	44.50	10.34	54.84	\$ -
7205	360 WARREN ASSOCIATES, LLC	Onondaga Tower	38.00	16.03	54.03	\$ -

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
6835	Mohawk Valley Economic Development Growth Enterprises Inc.	Multi Mfg Skills Group	41.00	12.40	53.40	\$ -
7200	Near Westside Initiative, Inc.		37.00	15.46	52.46	\$ -
8342	VPO Treatment, LLC		38.00	13.75	51.75	\$ -
7503	Broadwell Development LLC (hotel in downtown oswego)		38.00	12.05	50.05	\$ -
7503	Broadwell Development LLC	Hampton Inn Project	38.00	12.05	50.05	\$ -
2479	Iron Duke Development LLC		43.00	6.93	49.93	\$ -
7019	Diesel House Inc.	Diesel House	39.00	10.91	49.91	\$ -
6435	Roth Global Plastics, Inc		42.00	7.50	49.50	\$ -
7838	Crouse Health Hospital		33.00	14.32	47.32	\$ -
8194	Cortland Habitats, Inc.	Main Street Rehabilitation Project	37.00	9.21	46.21	\$ -
8542	Cortland County IDA (env assessment of property)		34.00	8.64	42.64	\$ -
6417	Argus Avionics Inc.	Aircraft Radio Guidance System	30.00	9.21	39.21	\$ -
6934	Cortland Regional Medical Center, Inc.	CRMC Boilers	24.00	13.19	37.19	\$ -
7174	New York Logger Training Inc.	Web Based Logger Training	25.00	11.48	36.48	\$ -
2254	Strathmore Huntley Group, LLC		25.00	10.91	35.91	\$ -
3396	Syracuse Packaging International, LLC		21.00	12.05	33.05	\$ -
4326	Alternatives Federal Credit Union		20.00	12.49	32.49	\$ -

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
3962	St. Camillus Residential Health Care Facility		20.00	7.50	27.50	\$ -
5099	St. Joseph's Hospital Health Center	St. Joseph's College of Nursing Renovation	13.00	11.48	24.48	\$ -
8170	County of Oswego	Oswego Site Development	18.00	6.34	24.34	\$ -
8340	TRW Automotive, LLC		16.00	7.50	23.50	\$ -
7349	The Bank of New York Mellon Corporation	BNY Mellon	16.00	7.50	23.50	\$ -
9025	Oneida Molded Plastics LLC	Oneida Molded Plastics	--	20.00	20.00	\$ -
3702	Village of Mexico		19.00	0.68	19.68	\$ -
4693	Gena Christian	Healthcare Engagememt - Central Region - Onondaga Co	8.00	10.97	18.97	\$ -
7797	Village of Hamilton	Village of Hamilton Municipal Gas	14.00	4.09	18.09	\$ -

ESD EXCELSIOR TAX CREDITS

6689	New York Beef Farmers' Cooperative, Inc.		66.00	14.89	80.89	\$ -
2711	Currier Plastics Inc.	2011 Expansion	61.50	18.87	80.37	\$ 1,000,000.00
9570	C-Speed LLC	C Speeds CNY Advanced Technology Manufacturing Center Expansion	61.00	17.16	78.16	\$ 1,528,200.00
7495	Huhtamaki, Inc.	Cold Cups	45.00	18.87	63.87	\$ 152,741.00
5775	Cayuga Marketing, L.L.C.	DDIMAI Training	62.00		62.00	\$ 1,022,845.00
6715	Fulton Thermal Corporation	Low Emissions Burner RD and Large Boiler Manufacturing	42.00	18.87	60.87	\$ 349,000.00
8071	UnitedHealthcare Services, Inc.	UHC Downtown Syracuse Project	39.00	18.87	57.87	\$ 1,652,414.00

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7811	Grassman Energy	Kuhilo wind turbine	40.00	14.89	54.89	\$ 716,500.00
6501	Cooper Crouse-Hinds LLC	Development Laboratory and Engineering Center	36.00	17.16	53.16	\$ 298,966.00
9945	Bristol Myers Squibb Company		--	-		\$ -
10258	CLEAN AIR GROUP, INC.		--	-		\$ -

HOMES AND COMMUNITY RENEWAL: 9% LOW INCOME HOUSING CREDIT PROGRAM

3621/20116230	Housing Visions Consultants, Inc.	S.E. Payne Cornerstone	77.00	15.46	92.46	\$ 770,000.00
8019/20116226	Housing Visions Unlimited	VanKeuren Square 1	75.00	8.07	83.07	\$ 566,919.00
7644/20116224	Neighborhood Innovations, Inc.	Transfiguration Place	71.00	8.64	79.64	\$ -
7604/20116223	Home Leasing, LLC	Centerville Court Apartments	63.00	15.46	78.46	\$ 850,000.00
8723/20116031	Syracuse IV Star Redevelopment, LLC	Roosevelt & Hillside Apartments	69.00	8.64	77.64	\$ 1,251,530.00

HOMES AND COMMUNITY RENEWAL: LOW INCOME HOUSING TRUST FUND PROGRAM

3621/20116230	Housing Visions Consultants, Inc.	S.E. Payne Cornerstone	77.00	15.46	92.46	\$ 2,400,000.00
8019/20116226	Housing Visions Unlimited	VanKeuren Square 1	75.00	8.07	83.07	\$ 2,400,000.00
7644/20116224	Neighborhood Innovations, Inc.	Transfiguration Place	71.00	8.64	79.64	\$ -
7604/20116223	Home Leasing, LLC	Centerville Court Apartments	63.00	15.46	78.46	\$ 2,499,255.00

HOMES AND COMMUNITY RENEWAL: STATE LOW INCOME HOUSING TAX CREDITS PROGRAM

7604/20116223	Home Leasing, LLC	Centerville Court Apartments	63.00	15.46	78.46	\$ -
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2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: ACCESS TO HOME PROGRAM

20113258	Arise Child and Family Service, Inc.	Syracuse Access to Home Program	84.00	H	84.00	\$ 300,000.00
20113167	Onondaga County Community Development	2011 Onondaga County Access to Home Program	82.00	H	82.00	\$ 300,000.00
20113208	Bishop Sheen Ecumenical Housing Foundation, Inc.	Tioga/Tompkins/Cayuga AtH	77.00	M/H	77.00	\$ 300,000.00
20113059	Options for Independence	OFI Access to Home - Rd 6	74.00	M	74.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: AFFORDABLE HOUSING CORPORATION PROGRAM

11L45	Habitat for Humanity NYS	HFH-NYS 2011	Eligible	M/H/H/M/M/H/H		\$ 900,000.00
11L49	Bishop Sheen	Sheen Housing Home Repair	Eligible	M/H/H/H		\$ 600,000.00
3L61	Onondaga County	Onondaga County Neighborhood Rehab	Eligible	H		\$ 300,000.00
3L62	Onondaga County	Onondaga County Purchase-Rehab	Eligible	H		\$ 300,000.00
3L77	Cortland Housing Assistance Council	Cortland County Purchase-Rehab	Eligible	H		\$ 375,000.00
3L78	Empire Housing & Development Corp.	Syracuse Purchase-Rehab Program	Eligible	H		\$ 875,000.00
3L81	Southern Hills	Southern Hills First-Time Homebuyer	Eligible	H		\$ 360,000.00

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - ECONOMIC DEVELOPMENT

6887	Town of Aurelius	Construction of the Aurelius Wastewater Pump Station	48.00	17.16	65.16	\$ 750,000.00
4510	City of Cortland	ALPLA, Inc	50.00	13.19	63.19	\$ 132,000.00
6689	Madison County	NY Beef Farmer's Cooperative	42.00	14.89	56.89	\$ 250,239.00

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - MICROENTERPRISE

5357	Madison County	Madison County Microenterprise Assistance Program	42.00	9.21	51.21	\$ 200,000.00
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HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - HOME OWNERSHIP

430HO61-11	City of Fulton	City of Fulton Homeownership Program	239.00		239.00	\$ -
686HO11-11	Madison County	Madison County Homeownership Program	229.00		229.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - HOUSING REHAB

285HR146-11	City of Cortland	City of Cortland Multi-Family Acquisition Rehabilitation Program	399.00	H	399.00	\$ 400,000.00
544HR138-11	Village of Homer	Village of Homer Housing Rehabilitation Program	322.00	H	322.00	\$ 400,000.00
287HR148-11	Town of Cortlandville	Town of Cortlandville Housing Rehabilitation Program	320.00	M	320.00	\$ 400,000.00
699HR139-11	Town of Marathon	Town of Marathon Housing Rehabilitation Program	300.00	M	300.00	\$ 400,000.00
844HR35-11	City of Onieda	City of Oneida Scattered Site Housing Rehabilitation Program Phase II	294.00		294.00	\$ -
700HR149-11	Village of Marathon	Village of Marathon Housing Rehabilitation Program	257.00		257.00	\$ -
862HR123-11	City of Oswego	City of Oswego Housing Rehabilitation and Resell Program	254.00		254.00	\$ -
132HR53-11	Town of Brookfield	Town of Brookfield (Hamlet of Leondardsville) Main Street Housing Rehabilitation Program	241.00		241.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC INFRASTRUCTURE (SEWAR)

862PR124-11	City of Oswego	City of Oswego Westside Disinfection Project	396.00	H	396.00	\$ 300,000.00
911PR79-11	Village of Phoenix	Village of Phoenix Sanitary Sewer System Improvements	216.00	H	216.00	\$ 400,000.00

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
385PR62-11	Village of Fairhaven	Village of Fair Haven Phase 4 Sewer Extension	0.00		0.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC INFRASTRUCTURE (WATER)

935PW137-11	Village of Port Byron	Village of Port Byron Water System Improvements	222.00	H	222.00	\$ -
430PW60-11	City of Fulton	City of Fulton Philip Street Water Improvement Project	0.00		0.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: NYS HOME PROGRAM

20113009	Homsite Fund, Inc.	HOME Repair For Cayuga County	83.00	M	83.00	\$ 700,000.00
20113005	Cayuga County Homsite Development Corp.	Mobile HOME Replacement For Cayuga County	82.00	H	82.00	\$ 324,000.00
20113253	Bishop Sheen Ecumenical Housing Foundation, Inc.	Cayuga HOME	80.00	M	80.00	\$ 400,000.00
20113027	Stoneleigh Housing, Inc.	Mobile HOME Replacement 2011	78.00	H	78.00	\$ -
20113171	City of Cortland	Cortland City-Wide HOME Rehabilitation Program II	74.00		74.00	\$ -
20113267	City of Fulton Community Development Agency	Citywide Owner Occupied Housing Rescue	72.00		72.00	\$ -
20113410	Housing Visions Unlimited, Inc.	Eastside HOME Ownership	67.00		67.00	\$ -
20113166	Home HeadQuarters, Inc.	Syracuse Neighborhood Revitalization Program 2011-CHDO	66.00	H	66.00	\$ 1,000,000.00
20113172	The Empire Housing Center, Inc.	Southern Tier Healthy HOMES Project	61.00		61.00	\$ -
20113195	County of Oswego	Oswego County HOME Repair Redfield School	39.00		39.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: NEW YORK MAIN STREET PROGRAM

20113153	Village of Fair Haven	Fair Haven Downtown Rehabilitation Program	76.00	H	76.00	\$ -
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2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
20113110	Jubilee Homes of Syracuse	SABA Main Street Project	68.00		68.00	\$ -
20113107	Village of Elbridge	2011 New York Main Street Grant	67.00		67.00	\$ -
20113382	Village of North Syracuse	Village of North Syracuse Main Street Program	67.00		67.00	\$ -
20113373	City of Auburn	Auburn East Hill Neighborhood Revitalization Project	66.00		66.00	\$ -
20113358	Center State Corporation for Economic Opportunity	Prospect Hill - N. Salina Revitalization Round 2	65.00		65.00	\$ -
20113150	Downtown Committee of Syracuse, Inc.	Downtown Core Revitalization	62.00		62.00	\$ -
20113175	Village of Marathon	Marathon Downtown Revitalization Program 2011	62.00		62.00	\$ -
20113314	Cortland Downtown Partnership	Cortland Downtown Partnership 2011	61.00		61.00	\$ -
20113407	Village of Manlius	2011 Main Street Revitalization	60.00		60.00	\$ -
20113219	Cayuga County Homsite Development Corp.	Weedsport - 2011 NY Main Street Program	53.00		53.00	\$ -
20113299	Onondaga County Community Development	Village of Camillus Main St. Program	52.00		52.00	\$ -
20113375	NEHDA, Inc.	Butternut Circle 2011	52.00		52.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: RESTORE PROGRAM

20113017	Stoneleigh Housing, Inc.	Stoneleigh Housing-RESTORE 2011	95.00	H	95.00	\$ 75,000.00
20113209	Onondaga County Community Development	2011 Onondaga County RESTORE	94.00	H	94.00	\$ 75,000.00
20113008	Homsite Fund, Inc.	Home Repair for Cayuga County	92.00	M	92.00	\$ 75,000.00
20113091	Cortland County Community Action Program, Inc.	Cortland County Community Action Prg. 2011 RESTORE	78.00		78.00	\$ -

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
20113270	City of Fulton Community Development Agency	Fulton Elderly Emergency Repair Program	71.00		71.00	\$ -
20113387	Oswego Housing Development Council, Inc.	County of Oswego RESTORE Program 2011	63.00		63.00	\$ -
20113194	County of Oswego	Oswego County RESTORE - 2011	31.00		31.00	\$ -

INDUSTRIAL DEVELOPMENT BOND CAP

7579	NYS HFA	James St. Apts	80	14.32	94.32	\$ 9,000,000.00
7943	NYS HFA	Greenway Apartments	80	8.07	88.07	\$ 14,000,000.00
6529	Onondaga County Industrial Development Agency	Clay Business Park	80.00	17.73	97.73	\$ 5,200,000.00

NEW YORK STATE ENERGY RESEARCH AND DEVELOPMENT AUTHORITY: CLEANER GREENER COMMUNITIES PROGRAM

8570	Onondaga County	Regional Sustainability Plan	75.00	20.00	95.00	\$ 1,000,000.00
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NEW YORK POWER AUTHORITY: RECHARGE NEW YORK

9139	Syracuse University	N/A	62.38	12.48	74.86	666 kW
4716	Auburn Memorial Hospital	N/A	49.86	12.48	62.34	436 kW
3722	Nucor Steel Auburn, Inc.	N/A	48.33	12.48	60.81	10000 kW
9959	The Bank of New York Mellon Corporation	N/A	48.25	12.48	60.74	150 kW
3573	Oneida Health Systems, Inc.	N/A	47.89	12.48	60.38	536 kW
7779	Welch Allyn, Inc.	N/A	46.71	12.48	59.20	450 kW

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
3691	Welch Allyn, Inc.	N/A	46.65	12.48	59.14	1006 kW
9483	Loretto Rest Residential Health Care Facility	N/A	46.65	12.48	59.13	490 kW
4461	Albany International Corporation	N/A	46.63	12.48	59.11	1006 kW
4159	HandHeld Products	N/A	45.64	12.48	58.13	230 kW
6270	Sysco Syracuse, LLC	N/A	44.55	12.48	57.03	700 kW
4659	International Wire Group, Inc.	N/A	44.46	12.48	56.94	760 kW
9432	Tessy Plastics Corp.	N/A	44.40	12.48	56.88	2530 kW
5278	Queensboro Farm Products, Inc.	N/A	44.09	12.48	56.57	390 kW
9311	Anaren Microwave, Inc.	N/A	43.48	12.48	55.96	600 kW
7340	Anheuser-Busch, LLC	N/A	43.35	12.48	55.83	8090 kW
10101	McLane Eastern Inc.	N/A	43.22	12.48	55.71	416 kW
4664	International Wire Group, Inc.	N/A	42.68	12.48	55.16	90 kW
9824	Diemolding Corporation	N/A	42.55	12.48	55.04	510 kW
6950	Currier Plastics, Inc.	N/A	42.42	12.48	54.90	456 kW
9144	Owens-Brockway Glass Container Inc.	N/A	42.42	12.48	54.90	3500 kW

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7127	Huhtamaki, Inc.	N/A	42.35	12.48	54.83	2100 kW
7276	Marquardt Switches, Inc.	N/A	42.27	12.48	54.76	476 kW
5552	Inficon Inc.	N/A	42.20	12.48	54.68	250 kW
10330	Upstate Labs Inc.	N/A	44.75	9.88	54.64	16 kW
4661	International Wire Group, Inc.	N/A	41.95	12.48	54.44	1100 kW
9408	Schneider Packing Equip. Co., Inc.	N/A	41.94	12.48	54.42	120 kW
9490	BorgWarner Morse TEC Inc.	N/A	41.84	12.48	54.32	1000 kW
3810	Anoplate Corporation	N/A	41.77	12.48	54.25	360 kW
8995	Dupli Envelopes & Graphics	N/A	41.35	12.48	53.83	146 kW
9285	Interface Solutions, Inc.	N/A	41.21	12.48	53.70	1686 kW
4957	Albany Molecular Research, Inc.	N/A	41.16	12.48	53.64	426 kW
3670	ESCO Turbine Technologies - Syracuse	N/A	41.01	12.48	53.49	906 kW
4459	Dielectric Laboratories, Inc.	N/A	40.53	12.48	53.01	350 kW
5276	L. & J.G. Stickley, Inc.	N/A	40.48	12.48	52.96	1010 kW
6861	Fulton Group NA, Inc.	N/A	40.36	12.48	52.84	370 kW

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
9938	PCI Paper Conversions Inc.	N/A	40.18	12.48	52.67	386 kW
3660	Byrne Dairy, Inc. - Onedia Street Plant	N/A	39.92	12.48	52.40	900 kW
7299	Oberdorfer, LLC	N/A	39.89	12.48	52.37	506 kW
10102	The Specialized Packaging Group, Inc.	N/A	39.75	12.48	52.23	750 kW
7277	Manth-Brownell, Inc.	N/A	39.42	12.48	51.91	336 kW
10080	Tompkins USA	N/A	44.30	7.51	51.81	20 kW
10157	Intertek Testing Services NA Inc.	N/A	39.32	12.48	51.81	606 kW
8104	Syracuse Plastics LLC	N/A	41.68	10.00	51.67	220 kW
9041	Crucible Industries LLC	N/A	39.14	12.48	51.63	10000 kW
9037	GE Inspection Technologies LP	N/A	38.88	12.48	51.36	146 kW
9983	Byrne Dairy, Inc. - Syracuse Cold Storage	N/A	41.26	10.00	51.25	206 kW
9554	Cooper Crouse-Hinds LLC	N/A	38.74	12.48	51.23	2580 kW
9025	Oneida Molded Plastics LLC	N/A	38.72	12.48	51.20	380 kW
9618	Felix Schoeller North America, Inc.	N/A	38.56	12.48	51.04	506 kW
10368	Isadore A. Rapasadi & Sons, Inc.	N/A	38.42	12.48	50.90	50 kW

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
3941	Natrium Products, Inc.	N/A	40.40	10.00	50.40	40kW
10113	Southern Wine & Spirits of Upstate New York, Inc.	N/A	42.85	7.51	50.35	300 kW
9868	ICM Controls Corporation	N/A	37.52	12.48	50.00	250 kW
7871	Owl Wire and Cable LLC	N/A	37.40	12.48	49.89	1616 kW
9270	J.G.B. Enterprises, Inc.	N/A	37.27	12.48	49.75	120 kW
5866	Kilian Manufacturing Corporation	N/A	36.99	12.48	49.48	266 kW
6854	Thermold Corporation	N/A	36.99	12.48	49.47	190 kW
9851	Ultra Dairy, LLC	N/A	36.99	12.48	49.47	1000 kW
9721	HP Hood LLC	N/A	36.93	12.48	49.42	800 kW
6839	Syracuse Label Co., Inc.	N/A	36.86	12.48	49.34	166 kW
6299	Air Innovations Inc.	N/A	36.57	12.48	49.05	80 kW
9416	Clinton's Ditch Cooperative Company, Inc.	N/A	36.37	12.48	48.85	840 kW
5640	Syracuse Castings Sales Corporation	N/A	35.97	12.48	48.46	146 kW
9115	Feldmeier Equipment, Inc.	N/A	35.71	12.48	48.20	60 kW
5213	Canfield Machine & Tool LLC	N/A	36.29	11.24	47.53	70kW

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
9653	Bestway of New York, Inc.	N/A	34.95	12.48	47.43	70 kW
5158	The Eraser Company, Inc.	N/A	37.04	10.00	47.03	50 kW
9793	The Specialized Packaging Group, Inc.	N/A	37.00	10.00	46.99	70 kW
6499	D&W Diesel, Inc.	N/A	34.33	12.48	46.81	156 kW
7137	Giovanni Food Company, Inc.	N/A	36.09	10.00	46.08	140 kW

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HERITAGE AREAS SYSTEM DEVELOPMENT PROJECTS

6511	Discovery Center of Science & Technology	MOST Roof Repair and Building Restoration	61.50	14.89	76.39	\$ 300,000.00
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OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HISTORIC PRESERVATION - DEVELOPMENT PROJECTS

6883	University Neighborhood Preservation Association, Inc.	BabcockShattuck Home Restoration	57.50	13.19	70.69	\$ 200,000.00
2041	Howland Stone Store Museum	Stabilization and Rehabilitation	51.50	11.48	62.98	\$ 400,000.00
6511	Discovery Center of Science & Technology	MOST Roof Repair Building Restoration and Stormwater Capture	45.00	14.89	59.89	\$ -
3617	George & Rebecca Barnes Foundation	Barnes Hiscock Roof	42.50	12.62	55.12	\$ -
6684	Canal Society of New York State	Port Byron Old Erie Canal Heritage Park	41.50	10.91	52.41	\$ -
2033	Plymouth Congregational Church, United Church of Christ	Stained Glass Window Restorationat	41.50	8.64	50.14	\$ -
2032	The Cathedral of the Immaculate Conception	Slate roof 2011	39.00	10.91	49.91	\$ -
5165	City of Oswego	City Hall Preservation	35.50	10.34	45.84	\$ -

2011 CFA Projects

CENTRAL NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
4215	Cortland County	Little York Pavilion	38.00	4.09	42.09	\$ -

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - ACQUISITION PROJECTS

5934	Lime Hollow Nature Center, Inc.	Osbeck Acquisition	53.50	9.78	63.28	\$ 53,308.00
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OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - DEVELOPMENT PROJECTS

4232	City of Cortland	Wickwire Pool Renovation	63.00	6.37	69.37	\$ -
2090	Village of Fayetteville	Canal Landing Park Phase II	48.00	14.32	62.32	\$ -
4881	County of Oswego	Camp Zerbe Lodge	49.50	10.34	59.84	\$ -
6166	Village of Jordan	Veterans Memorial Pool Park	41.00	10.91	51.91	\$ -
4233	Village of Homer	Calale Field ConcessionBathroom Facility	41.00	2.96	43.96	\$ -
2221	Council of Park Friends	Clark 2011	24.00	9.78	33.78	\$ -