

2015 Regional Council Process & Consolidated Funding Applications

Background:

The Regional Economic Development Councils (REDCs) are a community driven, regional approach to economic development in New York State. Each Council consists of up to 30 business, academic and government leaders from throughout the Region.

In 2011, each of the ten Regional Councils were tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment. Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by each Regional Council were reviewed by a Strategic Plan Review Committee consisting of two State Agency Commissioners and three economic development experts. Members of the 2011 Review Team included: Dall W. Forsythe, Senior Fellow at the Wagner School of Public Service at New York University and former Vice President for Finance and Operations at The Atlantic Philanthropies; Walter D. Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University; Bruce J. Katz, Vice President at the Brookings Institution and founding Director of the Brookings Metropolitan Policy Program; Joan McDonald, Commissioner of the New York State Department of Transportation; and Cesar Perales, New York State Secretary of State. On December 8, 2011, the Governor and Legislative Leaders announced the winners of the first round of competition and one year later 97% of Round One projects were under contract and/or progressing.

In 2012, the Councils went a step further and produced Strategic Implementation Agendas that built upon the progress from the first round and further developed and refined their Regional Five Year Strategic Plans by undertaking four primary activities: Establishing a framework to advance the Regional Strategic Plan; Implementing the strategies laid out in the Strategic Plan; Creating a project pipeline; and providing a progress report documenting the success the Council has had in implementing its Strategic Plan.

In 2013, all ten of the Regional Councils competed against each other to be designated as a "Top Performer". The 2013 Council competition was designed with a similar framework as 2012 but added several new activities for the council to focus on that would continue to help develop and advance the original strategic plans. Regional Councils were asked to develop an Opportunity Agenda, identify Innovation Hot Spots, and advance regional Cleaner, Greener Community Sustainability Plans.

In 2014, the regional councils developed strategies for several new initiatives including a Global NY Plan to identify import/export and foreign direct investment (FDI) opportunities. Councils also created a Veteran's Work Group to address the unemployment of returning Veteran's in New York. The REDC's were asked to identify projects as part of NY Rising to assist in the rebuilding of areas devastated by natural disasters. The Councils also provided an update on their Opportunity Agenda, workforce development challenges, and their project pipeline.

This year, the REDCs launched the Regional Economic Cluster Program to ensure continued focus on the importance of industry cluster growth in statewide economic development efforts through partnerships between business, academia, and venture capital. As part of this year's competition, all the regional councils focused on initiatives that will drive implementation of their regional strategic plans, and to continue support for various State initiatives. Regional Council priorities include: development of strategies and projects that focus on the growth of regional economic clusters; advancement of plans and projects that strengthen the Global NY agenda; implementing additional strategies in their strategic plan; maintaining a pipeline of projects; training the workforce for today and tomorrow; and measuring the performance and progress of the strategic plan and CFA projects.

These actions were designed to encourage and accelerate implementation, performance, and collaboration within the regions. Priority projects that aligned with each region's plan were chosen by the Councils from the applications submitted to the Consolidated Funding Application portal. These projects were published in the regions' Progress Report, which are publically available online at www.regionalcouncils.ny.gov. Projects were scored by both the state agencies and the Regional Councils. The agencies scored their projects based on a technical evaluation in adherence with existing funding program guidelines and awarded a project up to 80%. The remaining 20% is awarded by the Regional Councils, and were based off the following endorsement standards:

Statewide Endorsement Standards

Regional Council members will determine the degree to which the application implements the regional strategic plan and assign the corresponding number of points as a score.

IMPLEMENTATION OF THE PLAN	DEGREE	POINTS
The proposal is identified as a priority project by the Regional Council.	Priority	20
The proposal is identified in the plan and has regional benefits.	Very Strong	15
The proposal advances the plan and has local benefits.	Strong	10
The proposal is consistent with the plan and has project level benefits.	Moderate	5
The proposal has limited relationship to the plan	Weak	0

2015 Competition:

To encourage the implementation of the Regional Economic Development Councils' strategic plans and to continue to motivate investment opportunities and job creation, the Regional Councils competed in 2015 for up to \$150 million in capital funds and \$70 million in Excelsior

Tax Credits for projects identified by the Regional Councils in their regions. Round 5 of the REDC initiative also includes the creation of the Upstate Revitalization Initiative, in which 7 regions will compete for \$1.5B. This new initiative requires each council to develop regional investment plans that identify existing assets, highlight needs, and recommend areas of opportunity. Seven regions will be eligible to compete for a \$500 million revitalization awards: Mid-Hudson, Capital Region, Mohawk Valley, Central New York, North Country, Southern Tier and Finger Lakes. This initiative will help to transform local economies by providing three regions \$500 million over the next five years to support projects and strategies that create jobs, strengthen and diversify economies, and generate economic opportunity within the region.

As part of this year's competition, all the regional councils focused on initiatives that will drive implementation of their regional strategic plans, and to continue support for various State initiatives. Regional Council priorities include: development of strategies and projects that focus on the growth of regional economic clusters; advancement of plans and projects that strengthen the Global NY agenda; implementing additional strategies in their strategic plan; maintaining a pipeline of projects; training the workforce for today and tomorrow; and measuring the performance and progress of the strategic plan and CFA projects.

By incentivizing implementation of the strategic plans, Regional Councils, businesses, educational institutions, local governments, not-for-profit groups and other stakeholders are further motivated to work together to accomplish the regional vision. While project funding was awarded in all ten Regional Councils through the 2015 CFA, the competition placed an emphasis on Regional Council performance and action to implement strategies.

The competition was focused on the following:

- 1) *Implementation of regional strategic economic development plans;*
- 2) *Performance in encouraging economic growth through job creation and investment;*
- 3) *Identification of regional industry clusters;*

In 2015, the Regional Councils competed against each other to be designated as a "Top Performer" and 7 upstate regions competed to be designated as one of the three "URI Best Plan Awardee".

The 2015 Strategic Implementation Assessment Team (SIAT) was led by Secretary of State Cesar Perales and included Tax and Finance Commissioner Jerry Boone, Office of General Services Commissioner RoAnn Destito, Department of Transportation Commissioner Matthew Driscoll, Environmental Facilities Corporation President and CEO Sabrina Ty, NYS Upstate Revitalization Director Richard Tobe, Brookings Institution's Metropolitan Policy Program Senior Fellow Robert Puentes, National Urban League President Marc Morial, and the United States Department of Commerce Northeast Regional Director James Cox. Due to the unprecedented commitment of state funds to economic development in the 2015 State Budget, the SIAT was expanded to include four additional members that were appointed by the Legislature. Those members include Hon. James Seward, State Senate District 51; Hon. Kenneth LaValle, State Senate District 1; Hon. Donna Lupardo, State Assembly District 123; and Hon. Herman Farrell,

State Assembly District 71. The SIAT reviewed each region's Progress Report and Upstate Revitalization Plans based on established criteria. Members of all REDC's traveled to Albany and presented a summary of their 2015 activities and priorities to the SIAT which included PowerPoint presentations, videos, and regional exhibit booths. The SIAT was also given time to ask questions of the REDC's about their progress reports and regional priority projects.

The SIAT provided an assessment of each plan and made recommendations to Howard Zemsky, President & CEO, Empire State Development Corporation of the six reports that most closely aligned with the criteria outlined in the guidebook. President Zemsky accepted the recommendations of the Committee and, pursuant to his statutory powers as head of the Urban Development Corporation, awarded three regions with the Best Plan Award of \$500 million and three regions with the top Progress Report up to \$45 million in funding consisting of \$30 million in capital grants and up to \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives was awarded to projects identified by the Councils as in alignment with their strategies and priorities.

In addition, project sponsors applied for over \$500 million in economic development resources available from twelve state agencies through the Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based on the endorsement of the local Regional Council and the technical program review of the agencies providing resources, subject to interagency review team analysis and agency discretion.

The 2015 REDC initiative was launched on April 29 and the CFA opened for applications on May 01 and closed on July 31. All details about CFA resources were made available online via the 2015 CFA Resources Available Document, the New York State Register and the Grants Gateway. When the portal closed on July 31, agencies immediately began marking project eligibility. All eligible projects were then made available to the Regional Councils for their scoring process and the agencies for their technical evaluation. On September 21, the REDCs submitted their final 2015 progress reports to the State. Final URI reports were submitted on October, 5. After the SIAT presentations concluded in October, the Inter-agency team met to review the projects and make final funding decisions.

The interagency team reviewed projects based on relevant factors including Regional Councils Implementation Agendas and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need. Priority projects are those specifically enumerated in the Regional Council Reports, receiving a score of 20 from the Regional Council, and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team once again consisted of professional staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council Grant funds were awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated implementation agendas and are capable of stimulating economic growth and investment.

On Thursday, December 10, 2015, the Governor announced that 1062 projects totaling \$999.7 million had been awarded through Round Five of the Regional Economic Development Council initiative. URI Best Plan Awards were given to Central New York, Finger Lakes and Southern Tier. Top Performer awards were given to the Mohawk Valley, Long Island, and Capital District regions in adherence to the competition guidelines detailed above.

MEMORANDUM

To: Howard Zemsky, President and CEO of the Empire State Development Corporation

From: Cesar Perales, Secretary of State
Jerry Boone, Commissioner, New York State Department of Taxation and Finance
James Cox, Northeast Regional Director at the United States Department of Commerce
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, Commissioner, Department of Transportation
Marc Morial, President of the National Urban League
Robert Puentes, Senior Fellow and Director with the Brookings Institution
Richard Tobe, Director of Upstate Revitalization for New York State
Sabrina Ty, President and CEO of the Environmental Facilities Corporation
Assemblyman Herman “Denny” Farrell, of the 71st District
Assemblywoman Donna Lupardo, of the 123rd District
Senator Kenneth LaValle, of the 1st District
Senator James Seward, of the 51st District

Subject: Review of Progress for the 2015 Regional Economic Development Council Initiative and Review of Plans for the Upstate Revitalization Competition

Date: December 9, 2015

We are honored to serve as the Strategic Implementation Assessment Team (SIAT) for Governor Cuomo’s Regional Economic Development Council (REDC) and Upstate Revitalization Initiatives (URI). In the past five years, the REDC initiative has made serious progress in job creation and the growth of new industries across New York State. This year, after the success of the Buffalo Billion, Governor Cuomo launched the \$1.5 billion URI competition to transform the economy of upstate New York.

In 2011, each Regional Council was charged with developing a five-year Strategic Economic Development Plan that emphasized their region’s unique assets and provided strategies to harness local resources, both human and capital, to stimulate regional economic development, and create jobs statewide. Each year since, the plans have been updated to identify projects that support each region’s vision of its economic future.

The REDC program shifted the state's economic development approach from top-down mandates to a community-driven planning process. With this shift, the State has asked the REDCs to use their unique understanding of their regional economies to implement important State priorities. In year five (2015) of the REDC competition, Regional Councils were asked to address one major new State priority: the development of strategies and projects that focus on the growth of one regional economic cluster.

In 2015, in addition to updating their Strategic Economic Development Plans and focusing on a regional economic cluster, seven upstate regions also prepared a Revitalization Plan to explain how they would leverage \$500 million of state funding to stimulate public and private investment in the region. Each region was charged with engaging their community in drafting a data-driven plan that builds on evolving REDC strategies and looks comprehensively at the regional economy.

This October, the Regional Councils came to Albany to present their progress, and, where applicable, their URI proposals. Their oral presentations complemented the regional Progress Reports and Revitalization Plans submitted by the Regional Councils in September and early October. We listened to those presentations and have the responsibility of assessing the progress of the ten Regional Councils and the Revitalization plans submitted by the seven Regional Councils competing in the URI.

2015 Annual REDC Competition

Our task was to evaluate all ten regions based on the competition and Regional Council priorities as described in the 2015 REDC Guidebook. We focused on these four areas:

- 1) Development of strategies and projects for a Regional Economic Cluster Plan
- 2) Implementation of regional strategic economic development plans, including the following 2015 priorities:
 - Advancement of projects and activities to strengthen the region's Global NY plan
 - Updating plans to address new regional priorities, conditions, and emerging opportunities
 - Maintaining a project pipeline
 - Workforce training to fill regional workforce development needs
 - Identification and reporting on indicators measuring regional progress and tracking key regional issues
- 3) Updates on ongoing initiatives:

- Identification of projects to implement the region's Opportunity Agenda and train hard-to-place workers
- Selection of an existing business incubator for additional funding
- Implementation of Cleaner, Greener Communities Sustainability Plans
- Promotion of veterans participation in the workforce
- Support to NY Rising Community Reconstruction Plan projects
- Collaboration with universities on NYSUNY 2020 and CUNY 2020 plans
- Engaging local government officials in the REDC process

4) Progress and performance in encouraging economic growth:

- Impact on job creation and retention
- Business growth and leverage of private sector investment
- Advancement of past priority projects
- Public engagement

URI Competition

In the URI competition, our task was to evaluate the seven competing regions based on their readiness to create and maintain new jobs, attract and retain private sector investment, and contribute to the growth of wealth in the region. In addressing those goals, the regions were asked to identify their challenges and weaknesses and incorporate key concepts identified by the state, as well as any additional elements relevant to the region. We focused on these areas to guide our evaluation:

1) Progress:

- The region's foundations for economic growth
- The use of data to support identified challenges and opportunities and position the region for success

2) Planning:

- Connectivity of the plan across industries and geographical barriers
- Targeting of innovative sectors and community investment that would lead to transformative change
- Strategies and actions to attract investment and support growth
- Sustainability of investments
- Workforce development and hard-to-place workers

- Implementation strategies and organizational structure

3) Projects:

- Development of projects ready for immediate implementation
- Conceptual projects developing in the pipeline

4) Participation:

- Community outreach and business engagement
- Engagement of local government leaders
- Collaboration and regional support for the plan

5) Performance:

- Ability to increase private sector jobs and generate significant private sector investment
- Readiness to create a widespread increase of wealth in the region

Awards

The seven regions participating in the URI competed for three awards of up to \$500 million each, to be distributed over five years, in addition to \$30 million in agency funds through the Consolidated Funding Application. The URI regions consisted of the Capital Region, Central New York, the Finger Lakes, the Mid-Hudson, Mohawk Valley, the North Country, and the Southern Tier.

The Strategic Implementation Assessment Team has identified three regions that deserve the highest awards for the URI: **Central NY, the Finger Lakes, and the Southern Tier**. This was a challenging undertaking, as every region devoted substantial energy to the process and presented impressive plans for transformation.

However, the regions we are recommending presented particularly promising Revitalization Plans and should receive up to \$130 million this year.

The **Central New York Regional Economic Development Council (CNYREDC)** presented a tenacious plan for the revitalization of the region. The plan focused on investing in key growth drivers, building an economy inclusive of all residents, and developing enablers of prosperity. One major growth driver is designed to establish the region's global competitiveness in precision sensing technologies and data analytics, which will build on

the region's interregional collaborations on unmanned aircraft systems and the Internet of Things. To strengthen the region's agribusiness sector, the CNYREDC presented plans for coordinated efforts that will extend the shelf life and safety of food products grown in the state. The CNYREDC had a thoughtful approach to public engagement, evidenced by their launch and promotion of a "Big Idea Competition" that converted over 200 public submissions into project proposals and long-term priorities for the region. This spirit of robust public engagement and inclusiveness was also reflected in the region's tactical approach to building an economy that provides opportunities for workers of different backgrounds, training, and educational levels. The plan identified several prosperity enablers that are necessary to sustain the region's growth, including strengthening innovation and providing targeted entrepreneurship opportunities in diverse communities of veterans, women, and minorities. The plan also identified a number of community investment opportunities, and collaborative models for cultural and tourism assets that will contribute to the attractiveness of the region and help retain talented graduates from the region's academic institution.

The **Finger Lakes Regional Economic Development Council (FLREDC)** provided a convincing argument that the region is well poised to take advantage of the URI investment. The region focused on three key growth pillars that are essential to its future growth. The first is optics, photonics and imaging (OPI). Innovation in this longstanding regional cluster continues to grow, as seen by the recent award to the American Institute of Manufacturing Integrated Photonics from the Department of Defense. The second growth pillar is agriculture and food production, where the region plans to build a food ecosystem across the region that will maintain the region's status as the leading food producer in the state. The third growth pillar is next generation manufacturing and technology, where the region has taken a comprehensive approach to ensuring the vitality of the Eastman Business Park as well as the Western New York Science and Technology Advanced Manufacturing Park (STAMP) in Genesee County. The FLREDC identified three enablers that are necessary to sustain and stimulate growth: pathways to prosperity, which created strong connections to the Rochester-Monroe Anti-Poverty Initiative (RMAPI); entrepreneurship and development; and higher education and research. Overall, the region is prepared to build on their strengths and take serious steps to address various workforce and community needs.

The **Southern Tier Regional Economic Development Council (STREDC)** presented a strong plan for the transformation of their region. The Revitalization Plan focused on growing the advanced economy through the development of the Greater Binghamton Innovation Ecosystem, strategic investments in advanced manufacturing, transformation of the food and agriculture industry, and promotion of the Southern

Tier's innovative culture. Each of these initiatives builds regional connectivity and ensures lasting bonds between the public sector, private sector, and educational institutions. Proposed innovation districts in Binghamton, Endicott, and Johnson City will benefit from local higher education institutions and innovation cultivators, such as the Southern Tier Startup Alliance, a state-designated Innovation Hot Spot. The STREDC clearly laid out underlying actions needed to support its growth, including the enhancement of regional supply chains of existing advanced manufacturers and the attraction and training of skilled STEM workers. To improve agricultural output, the region proposes leveraging its longstanding partnerships with Cornell University and Corning Inc. to test and eventually apply new agricultural and clean energy technologies. These technologies will extend growing seasons and expand controlled environment agriculture (CEA), bringing the region to the forefront of CEA. With the understanding that industry growth must be complemented by community development in order to attract talent, the STREDC prioritized investments that will improve community assets and attract young talent.

The Strategic Implementation Assessment Team has identified three regions that were Top Performers in the annual REDC competition: **the Capital Region, the Mohawk Valley, and Long Island**. The substantial progress that each region accomplished made this a difficult decision; however, the achievements of these regions merit the designation of Top Performer and awards of up to \$105 million.

The **Capital Region Regional Economic Development Council (CREDC)** continued its substantial commitment to the branding and development of the region as the Tech Valley. The CREDC focused its cluster plan on research, development, and commercialization. The region structured its approach to leverage pioneering academic institutions, a highly educated workforce, and competitive private sector partners. Past investments in research institutions have successfully built investments with interregional benefits and far-reaching impact. The CREDC refined its Global NY strategies and identified multiple projects that advance the Global NY agenda. The region presented metrics that illuminate challenges for employment among many minorities and reinforce the direction of the region's Opportunity Agenda. Significant efforts are being undertaken to increase access to employment in areas of distress, particularly through the Kindl Workforce Development Building in Schenectady and the Tech Valley Center of Gravity in Troy. The inclusiveness of the region's efforts are further supported by the enthusiastic backing of the CREDC by local governments, not-for-profits, educational institutions, and private partners.

The **Mohawk Valley Regional Economic Development Council (MVREDC)** excelled in its pursuit of high-impact STEM intensive industries. The region selected cybersecurity as its regional cluster, identified key public institutions and private businesses that are active in this industry, and described actions needed to maximize the potential for new relationships among these stakeholders. The progress report laid out a cradle-to-career action plan to fill the need for more STEM-trained workers in this growing field as well as the infrastructure improvements necessary to guarantee the region's competitive advantage. Detailed performance metrics were introduced that provided context for strategies and supports the direction of ongoing initiatives, including the region's Opportunity Agenda. The progress report aptly conveyed the renewed excitement in the region, especially with the realization of past ambitions and investments in the Marcy Nanocenter and Quad-C. Although the MV500 regional strategy team was created to help draft the URI plan, it also served to enhance the region's active engagement of the public and private sectors, government, and educational stakeholders.

The **Long Island Regional Economic Development Council (LIREDC)** maintained its focus on key initiatives, most strongly addressing its innovation and industry clusters, with a focus on supporting potential sites for biotech space, as well as supporting leading centers of bio-innovation, such as Cold Spring Harbor and Stony Brook. The LIREDC recognizes that top talent and an educated workforce will help move the biotech industry forward on Long Island, and has identified steps needed to increase the supply of trained employees and foster collaboration between higher education institutions and research companies. Through its Opportunity Agenda, the LIREDC continues to support a variety of initiatives to support the entry of hard-to-place workers into the Long Island economy, including the creation of affordable housing and extension of primary healthcare to high need communities. The region's project pipeline is robust, strengthened by redevelopment opportunities at the Nassau Hub, including a planned cancer treatment and research center.

Four regions should receive up to \$90 million to help attract and grow business in their regions: **the Mid-Hudson, New York City, the North Country, and Western NY.**

The **Mid-Hudson Regional Economic Development Council (MHREDC)** continued to concentrate on its four core strategies for technology, mature Industries, natural resources, and infrastructure. This continuity contributes to the strong brand identity of the region, which was refined this year as a part of the URI and well integrated into the Progress Report. The selection of the food and beverage manufacturing supply chain as the MHREDC key industry cluster was based on an evaluation of existing regional strengths and an analysis of industry trend data. This cluster is a fast-growing industry in

the region and thematically aligned with the region's original 2011 plan. In workforce development, the MVREDC engaged local community colleges as part of the Hudson Valley Educational Consortium to host regional job fairs and create a network of information for potential entrepreneurs. Other implementation activities include the formation of an International Trade and Investment Advisory Committee under the region's Global NY agenda.

The **North Country Regional Economic Development Council (NCREDC)** focused on the transportation equipment and materials industry cluster, where the region has seen a dramatic rise in employment with higher than average regional wages. This cluster merges the manufacturing of transportation equipment with the need to develop and manufacture advanced materials that companies can use in next-generation transit systems. Significant implementation activities include the strengthening of the NCREDC's Opportunity Agenda with the development of new economic development strategies and the refinement of strategies under the Global NY agenda. Progress in prior investments has been encouraging, with projects around Fort Drum helping to prevent large-scale layoffs and the Wild Walk at the Wild Center in Tupper Lake breaking attendance records this summer. The NCREDC informed its approach to new investments through outreach activities that included events with local farmers and presentations at local government conferences.

The **Western NY Regional Economic Development Council (WNYREDC)** continues to embrace its three core strategies of workforce enhancement, entrepreneurship, and smart growth to provide a regional foundation by which its seven strategic industries can grow and prosper. This year it focused on materials processing and machinery manufacturing for its cluster industry action plan and identified detailed actions to support the cluster. Successful implementation of workforce initiatives and other actions in the region is bearing fruit through increased employment in advanced manufacturing and a rise in the young adult population by 5.4% over four years. The region's commitment to meeting the educational and workforce needs of area veterans – access to employment counselors, helping develop educational plans, and promoting veteran employment to potential employers – is evidenced in its support for expanding the coverage area of the Veterans One-Stop Center of Western New York.

The **New York City Regional Economic Development Council (NYCREDC)** turned its focus this year to the development of an industry cluster called "Smart Cities," which includes technology to help manage and deliver government services and public infrastructure. NYCREDC has already taken multiple steps to implement the Smart Cities cluster, such as securing a commitment of resources from NYC, and identifying future

infrastructure initiatives to promote and expedite. Multiple priority projects are proposed within the advanced manufacturing, biomedical, tourism, food processing, media, and IT industries. Workforce development continues to be a top priority for the NYCREDC. To address this gap, its strategy is to build extensive partnerships; to target funding that leads to gainful employment and the upward mobility of residents; and to build a workforce development system that is focused on demand-driven strategies. The expansion of successful employer-partnership workforce training models will help bridge pervasive skill gaps and address workforce readiness issues.

Conclusion

The Strategic Implementation Assessment Team was impressed by the dedication of Regional Council members, work group volunteers, and staff of the Regional Empire State Development offices who serve the Regional Councils. We believe that the continuation of this bottom-up process, which included this year's Upstate Revitalization Initiative, is taking New York down a path of great success, driven by the informed perspective of REDC members, spurred on by the advancement of new ideas and products by business leaders and educational institutions, and fueled by the development of a workforce across all age groups and socioeconomic strata. Please extend our congratulations to all members of the Regional Councils for the outstanding work they are doing to strengthen New York's economy.

Central New York Regional Economic Development Council

2015 Progress Report Assessment

Section I. Planning

a. Quality of the Progress Report

Strengths

- Language of report is generally accessible and easy to understand.
- CNYREDC continued to build upon a unique interregional partnership with MVREDC.
- Included information on interregional collaboration.

Weaknesses

- Progress narratives are very brief and do not address metrics presented in those sections in detail.

b. Development of regional metrics to measure success

Strengths

- Identified 37 appropriate regional performance measures in addition to the basic measures required and tied them clearly to its strategies and state/regional priorities.
- Performance measures address inputs, short-term outputs, and long-range outcomes of past and proposed projects.
- Reported outcome metrics for key industry clusters, including employment and total establishments.

Weaknesses

- None noted.

c. Identification of regional workforce development needs for key sectors

Strengths

- CNYREDC recognized and prioritized strategies for workforce development among hard-to-place workers and veterans.
- The Manufacturing Careers Partnership will continue to support workers after placement, and is launching a SUNY-run apprenticeship program.
- P-TECH initiatives are continuing and will be expanded to Auburn.
- The Upstate Minority Economic Alliance will connect the estimated 8,800 black and Latino business owners in the Mohawk and CNY regions with business support services around the region.

Weaknesses

- Limited discussion on how to address public transit needs and sprawl, which creates challenges for employers in accessing potential workers.

- It is unclear whether CNYREDC examined business needs and addressed existing gaps in workforce development infrastructure.

d. Readiness of the region

Strengths

- Builds on extensive existing economic development plans developed with Brookings Institution and Battelle Memorial Institute.
- Focus on the Data to Decisions economic cluster arises from extensive study of trends in the industry at the local, interregional, national and global level.
- The Data to Decisions proposal identifies a partnership spanning three other REDC regions.
- The CNY Data to Decision Alliance will be formed to market scouting and deal-matching services, facilitate company-based product development, promote new venture development, and advance local ideas, such as the 935 Data to Decisions inventions patented between 2009 and the first half of 2012.

Weaknesses

- Declining research and development investment should be explained.

Section II. Performance

a. Impact on job creation and retention

Strengths

- The CNYREDC reports that it is on target for five year job growth and retention goals, with 341,943 jobs (2.5% increase from 2011) and a target of 370,125 by the end of 2016.
- The unemployment rate has declined sharply to 5.3% from 8.6% in 2011.
- Average annual wages increased 6.4% from 2011 to \$44,331.
- CNYREDC reports that projects executed to date have retained 5,374 jobs and created 1,030.

Weaknesses

- Increasing poverty (to 14.7% from 2011 rate of 13.7%) and declining population (declined 0.3% from 791,932 to 789,325 since 2011) suggest regional barriers to growth that need to be addressed.

b. Success in job training and engagement of hard-to-place workers

Strengths

- Strategic investments were made in urban education systems, apprenticeship programs, and workforce alignment. CNYREDC recognizes that it must retain highly educated young professionals and change the perception of career paths in advanced manufacturing.
- Clear Path and Soldier On partnered to provide one-on-one support employment counseling and wraparound support that led to employment of more than 42 veterans transitioning out of homelessness.

- Work Train’s Health Train program provides an entry-level health careers pipeline for low-income Syracuse residents that has resulted in 120 placements since it went into operation in 2014.
- CNYREDC-supported initiatives have provided demand-driven pathways to employment for 820 participants.

Weaknesses

- No explanation was given as to why participation in the “Say Yes” program has declined the past two years.

c. Business growth and leverage of private sector investments

Strengths

- In Round 4, priority projects had a leverage ratio of 8.25. All CFA-funded projects had an overall leverage ratio of 4.27.
- The number of establishments continues to grow, with a net gain of 230 (1.2%) in 2014.
- The region is ahead of its five-year target for gross regional product, with current product at \$37.81B (12.8% increase from 2011), above the target of \$36.88B by the end of 2016.

Weaknesses

- It is unclear why regional exports are at their lowest since 2011.

Section III. Progress

a. Advancement of the Region’s 2014-15 Implementation Agenda

Strengths

- The region developed and advanced a strategy around the Data to Decisions cluster, and it put forward a strategy aligned with the state’s key cluster priority.
- Launched a branding campaign to promote tourism industries in the region.
- Progress was made on development of a regional foreign direct investment plan with Brookings Institution.

Weaknesses

- Progress and achievements related to the CNY Revitalization Fund are not discussed.

b. Advancement and completion of prior round Priority Projects

Strengths

- 105 or 78% of approved priority projects are complete or on schedule.
- Only 6% of projects have been canceled, with a termination rate of 5% for Round 4 projects.
- Report of “Projects Delayed or Terminated” provides helpful information in understanding why projects were canceled.

Weaknesses

- None noted.

c. Ability to take the next steps in growing the regional economy

Strengths

- CNYREDC refined and expanded its goals related to Unmanned Aerial Systems (UAS), and identified a range of partners spanning 3 adjacent regions.
- Action items related to unmanned aerial systems are closely aligned with regional strengths (supported by metrics) in navigational, measuring, electro-medical and control instruments manufacturing.
- The region is undertaking a multi-year assessment of its local government landscape with a goal of delivering data-driven action items in the next round that will make the region more attractive to business by lowering taxes or improving services.

Weaknesses

- CNYREDC involvement in implementing or advancing many of the action items is unclear.

Section IV. Projects

a. Solicitation and development of projects for regional economic growth, including transformational projects with large scale targeted job growth

Strengths

- CNYREDC selected Data to Decisions (D2D) key as their key industry cluster, which encompasses CNY's cross-sector capacity "to provide secure, systematic application of algorithms and architecture to distributed sensor data and dynamic, networked database to make smart, real-time decisions." Five projects were supported in that cluster.
- The region supported 45 Priority Projects with a proposed leverage ratio of 11.8, and supported 86 CFA projects altogether with a leverage ratio of 8.04.
- Proposed Priority Projects will create an estimated 1,027 jobs, more than any prior round.
- Thirty Priority Projects are for targeted economic clusters, including the six D2D projects.

Weaknesses

- Priority projects are primarily clustered in Onondaga County, with only two identified in Cayuga County and none in the City of Auburn.

b. Identification of projects to advance State and regional priorities

Strengths

- Each Priority Project addresses at least one regional strategic goal, and seven address two or more goals.

- CNYREDC indicates that several state goals are addressed by multiple projects: Opportunity Agenda (16 projects), Sustainability Plan (5), and Veterans in the Workforce (3).
- The Syracuse University Veterans Resource Complex will provide a state-of-the-art, multi-use Veterans Resource Complex to house programming that will build on the veteran support ecosystem, align veteran engagement activities with the workforce system, and catalyze veteran entrepreneurship.

Weaknesses

- Only 2 Priority Projects support the Global NY agenda, and none support NY Rising.
- It is not clear how several proposed Opportunity Agenda projects support state objectives.

c. Building and maintaining a project pipeline for future funding opportunities

Strengths

- CNYREDC undertook extensive efforts to engage the private sector in the project identification process, such as meetings with business owners, inventories of needs of major employers, and coordination with economic development leaders.
- The Public Participation Work Group hosted a contract event, soliciting views of dozens of small businesses on how they can be better positioned to supply goods and services to REDC projects.
- Throughout the year, local economic development officials, in cooperation with Empire State Development, encouraged businesses and potential projects to strongly consider how the resources of the CFA align with their 12-month plans.

Weaknesses

- None noted.

Section V. Participation

a. Engagement of the community, public, and other stakeholders in the Regional Council process

Strengths

- Workgroups represent a diverse array of stakeholders identified in CNYREDC's strategic plan.
- CNYREDC continued to engage in a wide array of public outreach activities through the Public Participation Work Group, which conducted 24 public meetings, attracting 1,490 participants and received feedback through surveys or other forms of outreach from 454 regional constituents.
- CNYREDC reports attracting significant attention through its Facebook page.

Weaknesses

- None noted.

b. Collaboration with local government to transform the regional business climate

Strengths

- Local officials are represented on the Tourism, Urban Core, and Public Participation Work Groups, with particularly strong representation in the Urban Core group.
- CNYREDC reported systematic and routine communication with local elected officials in some counties through a newsletter, briefings, or combination of the two.
- Cayuga and Oswego County economic development officials meet routinely with county government elected officials to brief them on CNYREDC activities.
- Onondaga County established a “Consensus” initiative to provide baseline information about local government operations and performance in that region. It produced a baseline report on local government activities, with recommendations for restructuring due next year.

Weaknesses

- It is unclear how local outreach efforts of counties fit together to create a regional and systematic outreach program. Coordination through a local government council could be considered going forward.

c. Regional unity and support of the Progress Report

Strengths

- Public, private, and local government representatives from the range of key economic sectors and communities in Central New York are represented in the work groups.
- In its revitalization plan, CNYREDC identified regional partners from Finger Lakes, Southern Tier, North Country, and Mohawk Valley regions in several of its projects, particularly those associated with developing research and development capacity for its economic clusters.

Weaknesses

- Extent of regional support outside CNYREDC membership and work groups is unclear.

Central New York Regional Economic Development Council

2015 Revitalization Plan Assessment

Section I. Progress

Foundations for Growth

a. Regional performance clearly reported

Strengths

- The revitalization plan describes key economic performance indicators, both current state and over time, including the poverty rate, underemployment rate, gross domestic product, productivity, job growth, and wage growth in overall appraisal of the economy.
- The revitalization plan displays economic performance by key industry cluster in terms of both local and national employment trends, and incorporates data into a compelling narrative to support its investments in economic sectors.

Weaknesses

- Although some statistics are provided to describe extreme trends, it is unclear how specific municipalities or key neighborhoods are performing relative to others.

b. Identification of challenges and opportunities was supported by data

Strengths

- Analysis is largely aligned with and built upon assessments in the current progress report, past updates to the strategic plan, as well as UBRI research.
- The revitalization plan provides appropriate metrics to describe regional strengths and weaknesses by economic sector, human capital, entrepreneurship and innovation, built environment, and governance context.
- The focus on development of Unmanned Aerial Systems (UAS) technology in the area of beyond visual line of sight (BVLOS) aligns closely with regional strengths and is well documented with supporting data.
- It also directly addresses persistent challenges in addressing poverty, unemployment and underemployment and frankly acknowledges the need to prioritize action to address concentrated poverty in Syracuse and other concentrated enclaves.

Weaknesses

- The City of Syracuse is generally addressed in the aggregate, and more attention to differences among its neighborhoods was not addressed.

c. Positioning of region for success

Strengths

- Downtown Syracuse is experiencing strong growth, new development, and low vacancy rates, offering opportunity to redevelop the urban core and surrounding enclaves where many of the region's poorest most in need of economic opportunity reside.
- Exports have increased recently in high-wage sectors such as computers and electronics.
- The region has a large presence of STEM-intensive industries accounting for 11% of jobs, and many of these are pertinent to the Data to Decisions economic cluster the region is prioritizing for investment.
- The region has a strong concentration of higher education institutions, and can be viewed as an exporter of skilled human capital. The proposal argues persuasively that institutions can be a pipeline for talent if the region enhances its capacity to retain graduates through career pathways and improved quality of life.
- Downtown Syracuse has experienced 47% increase in population in the past decade and boasts a 99% residential occupancy rate, suggesting opportunities for expanded investment and growth in this location.

Weaknesses

- The region has the lowest venture capital investment in state.

Investment in the Region

d. Connectivity will lead to transformative change

Strengths

- The region has shown an ability to leverage resources of higher education institutions in several signature investment initiatives.
- Although speculative, the proposal identifies some specific ways the Global Manufacturing and Logistics Hub project could be connected to and mutually reinforce other signature investments.
- UAS project partners include universities in the region and throughout the country, agribusiness initiatives involve Cornell University, the National Veterans Resource Complex is led by Syracuse University with a diverse coalition of private and public partners, and the Alliance for Economic Inclusion involves community colleges and Syracuse University.

Weaknesses

- The Global Manufacturing and Logistics Hub Inland Port proposal is suggested to offer economic opportunity for hard-to-place workers because of the nature of jobs and geographic proximity to Syracuse, but it is unclear if this development is coordinated with Alliance for Economic Opportunity efforts to place workers.

e. Targeting of innovative sectors

Strengths

- CNY has unique strength in Unmanned Aerial Systems (UAS) that positions it for growth in this sector. The plan identifies potential offshoot and related technologies that could build off this strength.

- The Consensus Commission approach to government reform represents an innovative approach to addressing local government service delivery and cost, which are cited as key factors in the business climate.

Weaknesses

- The focus on UAS investment obscures other sectors the CNY REDC identified that are pertinent to the Data to Decisions cluster of which UAS is part.

f. Unique regional strengths will overcome barriers to growth

Strengths

- Although many hard-to-place workers face transit barriers to access regional jobs, the compact development pattern around the urban core of Syracuse provides the basis for efficient transportation and growing center-city revitalization efforts.
- There is evidence in Central New York of people moving back to areas of greater density and featuring more mixed-use development. This change in investment and settlement patterns may create a greater concentration of opportunities closer to communities in which unemployment is high.
- The region cites urban growth as a reason to support expanded mixed-use development projects in the urban core of Syracuse.
- The region has a large and growing veteran population, including many individuals with skills pertinent to sectors prioritized in signature investments.

Weaknesses

- The region has highly fragmented local governance compared with the national average and has fragmented local government structure relative to some other regions in Upstate New York, although this has been identified as an area for improvement and future focus.

g. Choice of areas for physical and community investment

Strengths

- The Opportunity Investment Fund, part of a \$50 million economic inclusion effort, will focus on investment in neighborhoods where poverty and blight are concentrated. Investment will fund capital projects in blighted and/or low-income mixed-use areas.
- Controlled environment agriculture facilities, part of the New York-Grown, New York-Certified (\$50 million) initiative, will be located throughout the region.
- The Syracuse College Promise Collaborative is tailored to the urban core, where needs for investment in education are most acute. It will guarantee a path for college for every student in the Syracuse City School District.

Weaknesses

- It is unclear where some signature investments will be made, such as those connected to Unmanned Systems and Cross Connected Platforms.

Section II. Planning

Strategies and Actions

a. Strategies to attract investment

Strengths

- Several strategies are strongly related to export initiatives. For example, the Inland Port proposal is clearly related to key industrial clusters as a means of reducing their export costs.
- The strategy to build welcoming and connected world-class communities highlights tactics to make regional urban cores assets that will attract investment and retain human capital.
- The organization of workforce development and economic opportunity programs under an Alliance for Economic Inclusion is modeled after efforts in other states and seeks to coordinate efforts.

Weaknesses

- Signature investments do not appear to address the strategy of welcoming and connecting world-class communities, and no implementation-ready projects are identified relating to that strategy.

b. Identification of actions required to support growth

Strengths

- Seven strategies and twenty-five tactics proposed are tailored to key clusters and prioritize the Data to Decisions cluster identified in the strategic plan update and past CNYREDC updates, with particular emphasis on Unmanned Aerial Systems (UAS) that is supported by market research.
- Taken together, strategies and tactics address the 3 pillars of growth identified by CNYREDC in the plan: invest in key growth drivers, build an inclusive economy, and develop enablers of prosperity.

Weaknesses

- While the selection of signature investments presented does cover the three pillars of growth identified, mutually reinforcing connectivity and interdependence between the projects is unclear.

c. Use of other state initiatives

Strengths

- The plan identifies potential alignment between conceptual projects advanced in the "Big Ideas" competition and other specific state programs in its Appendix F.
- The Consensus Commission proposal would seek future support from the Department of State for municipal restructuring.
- CNY Geo Renewable Hub project is expected to leverage the NYS Innovation Venture Capital Fund.

Weaknesses

- It is unclear how substantial or viable the alignments identified are because the plan does not elaborate on identified alignments in the narrative.

d. Sustainability of investments

Strengths

- The plan makes a convincing case that the unmanned systems sector will produce technology that can be commercialized and lead to competitive advantages for regional firms in an expanding national economic sector.
- The Business Opportunity Fund proposed as part of the Alliance for Economic Inclusion is a revolving loan fund that could provide sustained financing assistance to underserved entrepreneurs.

Weaknesses

- It is unclear how investments in facilities, infrastructure, and launching new institutions will be sustained.

e. Workforce development

Strengths

- The plan proposes several initiatives that appear to expand the scope and reach of existing initiatives, such as Work Train and Say Yes to Education.
- CNY Right Track would address weakness in retaining recent college and university graduates by supporting paid internships with local businesses.
- The Adult Educational Pathways Program is proposed to provide wraparound educational support programs for adults seeking higher education degrees to move out of under-employment.

Weaknesses

- The homeownership component of Adult Educational Pathways Program is briefly mentioned, but it is unclear how this relates to the stated purpose of the program to help middle-skill workers move out of under-employment.

f. Hard-to-place workers

Strengths

- The region recognizes the need to invest in economic development that brings appropriate jobs to neighborhoods where they are most needed.
- The National Veterans Resources Complex would be a premier center assisting the regional veteran community in accessing employment.
- The Business Opportunity Fund addresses under-investment in development of neighborhoods of concentrated poverty.

Weaknesses

- UBRI and CNYREDC research emphasized lack of access to transport as a key driver of unemployment and underemployment where poverty is concentrated in CNY. However, there do not appear to be strategies that would enhance mobility of the underemployed population.

Plan Implementation

g. Organizational structure identified

Strengths

- The plan includes a detailed implementation team structure to provide appropriate levels of leadership.
- Proposed implementation councils correspond to existing work groups, which already have representatives from relevant stakeholder groups.

Weaknesses

- It is unclear how responsibility for project management and program evaluation will be assigned.

h. Implementation plan and desired outcomes

Strengths

- CNYREDC has specified measurable, desired outcomes for each of its signature investment strategies except the Consensus Commission.
- CNYREDC has identified specific partners for each strategic investment.

Weaknesses

- The proposal includes an aggregation of Year One costs by signature investment, but does not detail any specific projects that are ready for implementation.

i. Performance metrics tailored to goals

Strengths

- Measurable outcomes are explicitly specified for most Signature Investments and are generally directly pertinent to the goal of the initiative.

Weaknesses

- The Alliance for Economic Inclusion has not specified a metric to evaluate how effective proposed internship programs will be in retaining college graduates.

Section III. Projects

a. Projects for immediate implementation appear ready

Strengths

- Evidence of broad business support and project planning are provided for several projects in Unmanned Systems and Cross Connected Platforms and National Veterans Resource Complex.
- The narrative clearly links strategic investments with the region's economic development strategies.

Weaknesses

- The URI proposal does not clearly identify the specific projects that are ready for immediate implementation.

b. Conceptual projects have next steps identified

Strengths

- The Unmanned Systems and Cross-Connected Platforms identifies several conceptual projects and draws a clear line from its shovel-ready initiative to their implementation: Drone Innovation Zone, drone law and policy institute at Syracuse University, and an autonomy school.
- The Consensus Commission initiative has a process that has been developed in detail over years.
- Several "Big Ideas" submissions have been identified as conceptual projects tied to signature investment initiatives, including the CNY Geo Renewable Hub, Institute for Urban Infrastructure Assessment and Innovation, and Center for Sustainable Agriculture. These are tied to a specific location with a major regional sponsor likely to advance them to the next step.

Weaknesses

- None noted.

c. Project pipeline

Strengths

- Several specific, shovel-ready projects are identified in the area of Unmanned Systems and Cross-Connected Platforms: U-SAFE, NU-STAR, an Autonomous Ground Vehicle Test Bed, Next Generation Physical and Digital Infrastructure, and Assurance Lab.
- Additional conceptual projects are briefly mentioned: Drone Innovation Zone, drone law and policy institute at Syracuse University, and an autonomy school.

Weaknesses

- None noted.

Section IV. Participation

a. Community outreach

Strengths

- In the past year, the Public Participation Work Group conducted 24 public meetings and attracted 1,490 participants.

Weaknesses

- Community organization representation in work groups appears to be limited to Urban Core Revitalization, Innovation, and Opportunity work groups.

b. Business engagement

Strengths

- Project priorities appear to be driven by needs identified in the business community and a business constituency has been assembled to support every initiative.
- The Upstate Minority Economic Alliance includes regionally significant business sponsors AXA Equitable, Pathfinder Bank, and Prudential Advisors.
- The Precision Sensing and Data Analytics signature investment proposal is backed by 32 corporations, representing local and national business stakeholders in U-SAFE, NUSTAR, and other projects.

Weaknesses

- None noted.

c. Engagement of local government leaders

Strengths

- CNY REDC is backing an Onondaga County-led initiative to restructure local government in ways that improve the economic environment by enhancing service delivery and reducing cost.

Weaknesses

- While efforts to inform local government leaders of CNY REDC activities were detailed in the Strategic Plan Update, the proposal contains few examples of local government expressions of support for proposed investments or alignment with local government planning and priorities.

d. Collaboration and regional support

Strengths

- Appendices contain letters of support showing a large coalition of organizations with direct interest to be involved in unmanned systems and Alliance for Economic Inclusion programs. At least one regionally significant organization has also expressed strong support and committed resources to implement National Veterans Resources Complex and the Consensus Commission on Government Modernization.
- CNYREDC identified regional partners from Finger Lakes, Southern Tier, North Country, and Mohawk Valley regions in several of its projects, particularly those associated with developing research and development capacity for its economic clusters.

Weaknesses

- None noted.

Section V. Performance

a. Significant increase in private sector jobs projected

Strengths

- The region projects the direct creation of 5,909 jobs in 5 years as a result of funded projects.
- The region has strong concentration in research, engineering (LQ = 1.33), and electronic devices sector (LQ = 1.82), sectors with strong national growth. The proposed signature investment in UAS addresses this regional strength.
- The region has strong concentration in metalworking and manufacturing sectors where exports have been growing recently. National and regional trends in the transportation sector support this investment.

Weaknesses

- Long-term national trends in precision metalworking and primary metals manufacturing are poor at national level and local level, suggesting limited opportunity for sustained job growth in these sectors.

b. Increase of regional wealth likely

Strengths

- Several signature investments are selected because of their potential to provide relatively high wages in the regional economy, particularly investments in unmanned systems, the inland port, and the National Veterans Resources Complex.
- The proposed inland port would create 300 new jobs with relatively low barriers to entry, offering wealth-building opportunities for workers with limited education or technical skills.

Weaknesses

- The proposal does not indicate the types of wages expected for agribusiness projects.

c. Private sector investment expected to meet 5:1 ratio

Strengths

- For first year, projected leverage is 8.63:1, according to aggregated figures provided.

Weaknesses

- The plan does not clearly estimate projects costs or state contribution for activity after Year One.

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
50281	Central New York	Arts	Arts CHPG I	Sound Stops Musical Performances	Symphoria	59	10	69	\$40,500.00	Awarded
51988	Central New York	Arts	Arts CHPG I	Helen Levitt: In the Street	Everson Museum of Art	47	15	62	\$31,500.00	Awarded
51185	Central New York	Arts	Arts CHPG I	Regional Audience Engagement	CNY Arts	42	15	57	\$63,000.00	Awarded
53415	Central New York	Arts	Arts CHPG P	Stickley House Planning	Onondaga Historical Association	57	15	72	\$48,906.00	Awarded
54675	Central New York	Arts	Arts CHPG P	Planning for Civic Art Leasing Program	Syracuse Poster Project	33	10	43	\$0.00	Not-Awarded
55842	Central New York	Arts	Arts CHPG P	Cultural Capacity Project	Central New York Jazz Arts Foundation Inc	28	10	38	\$0.00	Not-Awarded
54824	Central New York	Arts	Arts CHPG P	Oswego County Arts and Culture Study- Creating Livability in our communities - 2015	Oswego County	17	15	32	\$0.00	Not-Awarded
53654	Central New York	Arts	Arts WIP	Expanded Programmatic Capacity	Parents Promoting Dance	60	20	80	\$40,000.00	Awarded
53194	Central New York	Arts	Arts WIP	Expanded Operational Capacity	Stone Quarry Hill Art Park	59	20	79	\$49,500.00	Awarded
57401	Central New York	Arts	Arts WIP	Expanded Organizational Capacity	Children's Museum of Oswego	53	20	73	\$35,400.00	Awarded
54204	Central New York	Arts	Arts WIP	Expanded Operational Capacity	Canal Society of New York State	51	20	71	\$49,500.00	Awarded
57330	Central New York	Arts	Arts WIP	Expanded Development and Operational Capacity	Syracuse Children's Theatre	55	15	70	\$49,500.00	Awarded
57048	Central New York	Arts	Arts WIP	Expanded Marketing Capacity	Open Hand Theater	58	10	68	\$26,100.00	Awarded
51848	Central New York	Canals	Canals	Lakeland Park Hand Boat Launch	Village of Cazenovia	67	20	87	\$70,000.00	Awarded
55912	Central New York	Canals	Canals	Baldwinsville Boat Launch	Plumley Engineering PC	66	15	81	\$37,000.00	Awarded
56389	Central New York	Canals	Canals	Cleveland dock rehab	Oswego County	55	15	70	\$0.00	Not-Awarded
56236	Central New York	Canals	Canals	Baldwinsville Visitor Center	Plumley Engineering PC	47	15	62	\$0.00	Not-Awarded
56571	Central New York	DEC	DEC EPG	Town of Hastings Caughdenoy Sewer District Infiltration and Inflow Study	Barton and Loguidice DPC	30	20	50	\$0.00	Not-Awarded
53306	Central New York	DEC	DEC EPG	Sanitary Sewer II Investigation Phase II	Town of Fleming	34	15	49	\$0.00	Not-Awarded
54588	Central New York	DEC	DEC EPG	City of Cortland Pomeroy Street Sewer and Stormwater Study	Cedarwood Engineering Services PLLC	28	20	48	\$0.00	Not-Awarded
52836	Central New York	DEC	DEC EPG	Sewer study	Town of West Monroe	32	15	47	\$0.00	Not-Awarded
54747	Central New York	DEC	DEC EPG	DeRuyter Lake Public Sewer Feasibility Study	Barton Loguidice DPC	21	20	41	\$0.00	Not-Awarded
57113	Central New York	DEC	DEC EPG	Village of North Syracuse Sanitary Sewer Engineering Report	CHA Consulting Inc	26	15	41	\$0.00	Not-Awarded
55727	Central New York	DEC	DEC EPG	Wastewater Treatment Plant and Collection System Improvements	Village of Marathon	25	15	40	\$0.00	Not-Awarded
51979	Central New York	DEC	DEC EPG	WWTP Solids Handling Improvements	Village of Port Byron	25	15	40	\$0.00	Not-Awarded
54424	Central New York	DEC	DEC EPG	Metropolitan WWTP 1978 Plant Evaluation	Onondaga County Department of Water Environment Protection	21	15	36	\$0.00	Not-Awarded
55082	Central New York	DEC	DEC EPG	Town of Nelson Wastewater Collection System and Treatment Plant	GHD	20	15	35	\$0.00	Not-Awarded
56539	Central New York	DEC	DEC WQIP AHR	Town of Lapeer Flint Road Culvert Replacement	Cortland County Soil and Water Conservation District	66	15	81	\$131,067.00	Awarded
54694	Central New York	DEC	DEC WQIP MS4	Syracuse Urbanized Area Comprehensive Storm Sewer Mapping Project	Town of DeWitt	35	20	55	\$168,000.00	Awarded
54500	Central New York	DEC	DEC WQIP NSAC	Owasco Lake Watershed Road Ditch Stabilization	Cayuga County Soil and Water Conservation District	45	15	60	\$210,000.00	Awarded
56262	Central New York	DEC	DEC WQIP NSAC	Town of Cicero Oxbow Road Bank Stabilization	Town of Cicero	36	15	51	\$75,000.00	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
51961	Central New York	DEC	DEC WQIP NSAC	Town of Hamilton Salt Storage Facility	Town of Hamilton	41	10	51	\$255,000.00	Awarded
57554	Central New York	DEC	DEC WQIP NSAC	Town of Salina Mattydale Phase IV Sanitary Sewer Improvements	Town of Salina	18	15	33	\$0.00	Not-Awarded
55891	Central New York	DEC	DEC WQIP WTI	Village of Marcellus WQIP	Village of Marcellus	61	20	81	\$0.00	Not-Awarded
53815	Central New York	DEC	DEC WQIP WTI	Scriba WWTF and Collection System Improvements - CFA	Town of Scriba	21	15	36	\$0.00	Not-Awarded
56698	Central New York	DEC	DEC WQIP WTI	Brewerton Service Area Sanitary Sewer Improvements	TOWN OF CICERO	16	15	31	\$0.00	Not-Awarded
51892	Central New York	DOL	DOL EET	Manufacturing Improvement Training	Falso Industries, Inc.	48.33	20	68.33	\$18,000.00	Awarded
52516	Central New York	DOL	DOL EET	Quality Training	Pathfinder Industries, Inc.	47.87	20	67.87	\$17,000.00	Awarded
51723	Central New York	DOL	DOL EET	Technical Services Training	Tony Baird Electronics, Inc.	36.68	20	56.68	\$0.00	Not-Awarded
52929	Central New York	DOL	DOL EET	Computer Aided Design Training	Solstice Power, LLC	35.02	20	55.02	\$0.00	Not-Awarded
53896	Central New York	DOL	DOL NHT	Machine Operator Training	Felix Schoeller North America Inc.	57	20	77	\$50,000.00	Awarded
57961	Central New York	DOL	DOL SPTP	Health Care Careers Training	Cayuga Community College	38.08	20	58.08	\$0.00	Not-Awarded
55061	Central New York	DOS	DOS LGE	Intermunicipal Sludge and Organc Waste Composting Project	City of Cortland	44.8	15	59.8	\$0.00	Not-Awarded
55846	Central New York	DOS	DOS LGE	Smart Water Meter Installation Project	City of Cortland	34.13	20	54.13	\$0.00	Not-Awarded
54132	Central New York	DOS	DOS LWRP	Owasco Lake Watershed Management Plan Implementation - Incorporation of the EPA Nine Key Elements	Cayuga County	72.8	20	92.8	\$35,000.00	Awarded
50368	Central New York	DOS	DOS LWRP	Village of Union Springs and Town of Springport Waterfront Revitalization Plan	Cayuga County	72	20	92	\$58,000.00	Awarded
53350	Central New York	DOS	DOS LWRP	Old Erie Canal Waterfront Revitalization Plan	Madison County	71.2	20	91.2	\$83,000.00	Awarded
56924	Central New York	DOS	DOS LWRP	Waterfront Feasibility Study	City of Oswego	68.8	20	88.8	\$132,250.00	Awarded
56311	Central New York	DOS	DOS LWRP	Seneca Turnpike Corridor	City of Syracuse	63.2	15	78.2	\$475,500.00	Awarded
41990	Central New York	DOS	DOS LWRP	Zoning Revisions	Village of Cayuga	63.2	15	78.2	\$25,000.00	Awarded
53261	Central New York	DOS	DOS LWRP	Bennett Street Installation of Streetscape Improvements	Town of Cicero	67.2	10	77.2	\$121,500.00	Awarded
56389	Central New York	DOS	DOS LWRP	Dock Rehabilitation	Village of Cleveland	60	15	75	\$400,000.00	Awarded
53374	Central New York	EFC	EFC GIGP	OCC Green Gateway and Living Lab	Onondaga Community College	66	20	86	\$711,000.00	Awarded
53879	Central New York	EFC	EFC GIGP	Revitalizing Urban Vacant Properties for Green Stormwater Infrastructure	Atlantic States Legal Foundation	61	10	71	\$1,100,000.00	Awarded
56367	Central New York	EFC	EFC GIGP	Cortland Avenue Green Street Retrofit	City of Cortland	49	15	64	\$837,374.00	Awarded
56102	Central New York	EFC	EFC GIGP	Skyline Apartments Green Retrofit	Keystone Associates Architects Engineers and Surveyors, LLC	47	15	62	\$0.00	Not-Awarded
42689	Central New York	ESD	ESD BISP	Municiple Food Waste Feasibility Study	Town of Dewitt	70.75	10	80.75	\$0.00	Not-Awarded
57306	Central New York	ESD	ESD BISP	CNYBAC Business Incubator Program	Central New York Biotech Accelerator SUNY Upstate Medical Univ	48.5	10	58.5	\$0.00	Not-Awarded
55787	Central New York	URI	URI	Company Expansion	Earned Visibility, Inc.	74	20	94	\$600,000.00	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
55932	Central New York	URI	URI	Out of state manufacturing recruitment	Gelesis, Inc.	73	20	93	\$2,000,000.00	Awarded
56466	Central New York	URI	URI	Construction of recycling facility	Triad Recycling and Energy Corp.	72	20	92	\$150,000.00	Awarded
53109	Central New York	URI	URI	Malted Barley Project	Sunoco, Inc.	72	20	92	\$700,000.00	Awarded
57367	Central New York	URI	URI	Expansion project	Life of Reilley Distilling and Wine Co., LLC	71	20	91	\$50,000.00	Awarded
56926	Central New York	URI	URI	Incubator Project	County of Oswego Industrial Development Agency	71	20	91	\$900,000.00	Awarded
56382	Central New York	URI	URI	Paint Bay Expansion	JPW Structural Contracting, Inc.	71	20	91	\$200,000.00	Awarded
52673	Central New York	URI	URI	Purchase larger facility	Giovanni Food Co., Inc.	71	20	91	\$700,000.00	Awarded
56983	Central New York	URI	URI	Equipment purchases	Nixon Gear, Inc.	70	20	90	\$125,000.00	Awarded
55924	Central New York	URI	URI	Mixed-Use Residential/Commercial	D. Yaman Properties, LLC	70	20	90	\$250,000.00	Awarded
55667	Central New York	URI	URI	Building acquisition and equipment purchases	Morse Manufacturing Company, Inc.	70	20	90	\$500,000.00	Awarded
51126	Central New York	URI	URI	Construct a multi-sports complex	Town of DeWitt	70	20	90	\$100,000.00	Awarded
57946	Central New York	URI	URI	Company Expansion	Power Guardian New York	69	20	89	\$247,500.00	Awarded
57502	Central New York	URI	URI	Construct an indoor water park	Lake Ontario Water Park Inc	69	20	89	\$400,000.00	Awarded
55760	Central New York	URI	URI	The Inner Harbor One Stop Veterans Center	Empire Housing and Development Corporation	69	20	89	\$1,200,000.00	Awarded
53896	Central New York	URI	URI	New Silicone Coating Line	Felix Schoeller North America, Inc.	69	20	89	\$1,200,000.00	Awarded
53471	Central New York	URI	URI	Indoor hydroponic farming and retail sales	Farm It Out Produce, Inc.	69	20	89	\$275,000.00	Awarded
51292	Central New York	URI	URI	Manufacturing Expansion	Tony Baird Electronics, Inc.	69	20	89	\$52,500.00	Awarded
49727	Central New York	URI	URI	Solar Street Mixed-Use Construction	Rapid Response Monitoring Inc	69	20	89	\$1,000,000.00	Awarded
56398	Central New York	URI	URI	Plant Expansion	Lake View Manufacturing, LLC	68	20	88	\$50,000.00	Awarded
52423	Central New York	URI	URI	New Hotel Facilities	Inns of Aurora LLC	68	20	88	\$1,500,000.00	Awarded
57662	Central New York	URI	URI	Veterans Resource Complex	Syracuse University	67	20	87	\$2,000,000.00	Awarded
50896	Central New York	URI	URI	Relocation of Chemical Dependency Treatment Facility	Crouse Health Hospital, Inc.	67	20	87	\$1,000,000.00	Awarded
56313	Central New York	URI	URI	Whitlock Building Commercial Redevelopment	Whitlock Partners, Ltd.	66	20	86	\$200,000.00	Awarded
57955	Central New York	URI	URI	The Dietz at Leavenworth Park - Mixed-use redevelopment	Syracuse Business Center, Inc.	65	20	85	\$900,000.00	Awarded
57237	Central New York	URI	URI	Emergency Department Renovation and Expansion	Community Memorial Hospital	65	20	85	\$500,000.00	Awarded
56317	Central New York	URI	URI	McNeil Co. Insurance - Office Campus	McNeil Development Company	65	20	85	\$1,100,000.00	Awarded
56255	Central New York	URI	URI	Mixed-use New Construction	COR West Kirkpatrick Street Company III Inc	65	20	85	\$2,500,000.00	Awarded
55627	Central New York	URI	URI	Mixed-Use Renovations	The Kimberly at Grant Boulevard, LLC	65	20	85	\$1,100,000.00	Awarded
55282	Central New York	URI	URI	Crossroads Project - New Hampton Inn and Out-parcel Development	Prima Terra Properties, LLC	65	20	85	\$1,000,000.00	Awarded
55272	Central New York	URI	URI	Plant Expansion	Cortland Plastics International, LLC	65	20	85	\$250,000.00	Awarded
55232	Central New York	URI	URI	Mixed-use Reconstruction	Varsity BLVD, LLC	65	20	85	\$1,100,000.00	Awarded
55153	Central New York	URI	URI	Brewery and Mixed-Use Renovation	Syracuse Lighting Company LLC	65	20	85	\$800,000.00	Awarded
54969	Central New York	URI	URI	Construction of an Indoor Farm	CEA Holdings, Inc., dba CEA Fresh Farms	65	20	85	\$3,000,000.00	Awarded
54781	Central New York	URI	URI	Historic Mixed-use Renovation	900 East Fayette Group LLC	65	20	85	\$250,000.00	Awarded
54394	Central New York	URI	URI	Integrated Biomass Processing Facility	SR Energy, LLC	65	20	85	\$500,000.00	Awarded
54146	Central New York	URI	URI	Facility Expansion and Equipment	Ascension Gaming Network, Inc.	65	20	85	\$50,000.00	Awarded
52960	Central New York	URI	URI	Continuing Care Call Center Expansion	Visiting Nurse Association of Central New York, Inc.	65	20	85	\$900,000.00	Awarded
52738	Central New York	URI	URI	Neighborhood Performance Infrastructure Facility	Near West Side Initiative, Inc.	65	20	85	\$200,000.00	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
57225	Central New York	URI	URI	New Production Line	Interface Performance Materials, Inc.	64	20	84	\$200,000.00	Awarded
53428	Central New York	URI	URI	Expansion project	Empire Farmstead Brewery Inc.	66	15	81	\$250,000.00	Awarded
55990	Central New York	URI	URI	Improving Job Opportunities with Syracuse Express	Syracuse Express	59	20	79	\$0.00	Not-Awarded
43112	Central New York	URI	URI	Equipment and facility upgrades	Infitec, Inc.	59	20	79	\$0.00	Not-Awarded
57023	Central New York	URI	URI	SYR Airpark Facility - non URI	BTCNY LLC	61	15	76	\$0.00	Not-Awarded
57281	Central New York	URI	URI	Facility upgrade	INTERTEK TESTING SERVICES, NA, INC.	60	15	75	\$0.00	Not-Awarded
56464	Central New York	URI	URI	Expansion project	Anyela's Vineyards, LLC.	59	15	74	\$0.00	Not-Awarded
55659	Central New York	URI	URI	Syracuse Village Hawley Avenue Phase I Project	mrrowens.com Cultural Ventures LLC	51	15	66	\$0.00	Not-Awarded
53815	Central New York	URI	URI	Water Treatment and Collection System Improvements	Town of Scriba	50	15	65	\$0.00	Not-Awarded
55711	Central New York	URI	URI	TRiNiQ	Rolling River LLC	47	10	57	\$0.00	Not-Awarded
50387	Central New York	URI	URI	Yoga Spa Expansion	Green Woods Ranch LLC	46	10	56	\$0.00	Not-Awarded
56575	Central New York	URI	URI	ESF Biofuels Pilot Plant and Analytical Laboratory Phase IIA	Applied Biorefinery Sciences LLC	44	10	54	\$0.00	Not-Awarded
56080	Central New York	URI	URI	Craft Brewery and Brew Pub Project	Seneca Street Enterprises LLC	44	10	54	\$0.00	Not-Awarded
53407	Central New York	URI	URI	Hampton Inn Oswego	First Street Holdings of Oswego, Inc.	44	10	54	\$0.00	Not-Awarded
53487	Central New York	URI	URI	Syracuse Health Center Capital Improvements	Planned Parenthood of Central and Western New York	43	10	53	\$0.00	Not-Awarded
56519	Central New York	URI	URI	E. Fayette Street Club	Boys and Girls Club of Syracuse	42	10	52	\$0.00	Not-Awarded
57625	Central New York	URI	URI	Establish NY Operations	Extreme Forest LLC	41	10	51	\$0.00	Not-Awarded
57643	Central New York	URI	URI	Mixed-Use Renovation	One Clinton Square Associates LLC	40	10	50	\$0.00	Not-Awarded
52142	Central New York	URI	URI	Ski Resort Facilities Construction and Upgrades	Greek Peak Mountain Resort	38	10	48	\$0.00	Not-Awarded
52301	Central New York	URI	URI	Recapitalization of Quasi-Equity Loan Program	Greater Syracuse Business Development Corporation	37	10	47	\$0.00	Not-Awarded
54833	Central New York	URI	URI	Northwestern Area Wastewater Conveyance Modifications	Onondaga County Department of Water Environment Protection	41	5	46	\$0.00	Not-Awarded
51584	Central New York	URI	URI	Center for Career Services	Colgate University	41	5	46	\$0.00	Not-Awarded
57017	Central New York	URI	URI	SUNY ESF Onondaga Lake Science Center	SUNY College of Environmental Science and Forestry	40	5	45	\$0.00	Not-Awarded
56783	Central New York	URI	URI	Empire Building Redevelopment	Syracuse Empire Realty LLC	38	5	43	\$0.00	Not-Awarded
53697	Central New York	URI	URI	Craft Beer and Wine Bar	Salt City Pop Shop, LLC	37	5	42	\$0.00	Not-Awarded
56229	Central New York	URI	URI	New OPL Community Room	Oneida Public Library	36	5	41	\$0.00	Not-Awarded
56590	Central New York	URI	URI	The Pottery	Longhall Properties LLC	33	5	38	\$0.00	Not-Awarded
52205	Central New York	URI	URI	Floating Business Resort	In-Nova.1, LLC	37	0	37	\$0.00	Not-Awarded
57160	Central New York	URI	URI	New "Grain to Glass" Distillery	Madison County Distillery, LLC	0	10	10	\$0.00	Not-Awarded
55935	Central New York	URI	URI	CABVI TSA Contact Center	Central Association for the Blind, Inc.	0	0	0	\$0.00	Not-Awarded
53960	Central New York	ESD	ESD MNY	World Canals Conference 2017: Promoting Syracuse and Central New York as an International Destination	Erie Canalway Heritage Fund, Inc.	77	20	97	\$273,350.00	Awarded
51126	Central New York	ESD	ESD MNY	Field of Dreams Renovations	Town of DeWitt	58.33	20	78.33	\$250,000.00	Awarded
52999	Central New York	ESD	ESD MNY	Old Erie Canal Heritage Park Marketing Program	Canal Society of New York State	56	15	71	\$0.00	Not-Awarded
52975	Central New York	ESD	ESD MNY	Cayuga County Wayfinding and Interpretive Signage Plan Phase 1	County of Cayuga	49.67	20	69.67	\$0.00	Not-Awarded
51185	Central New York	ESD	ESD MNY	Regional Audience Development and Engagement Initiatives 2016	CNY Arts, Inc.	54.67	15	69.67	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
57609	Central New York	ESD	ESD MNY	Visit Syracuse and Upstate New York Visitor Center	CenterState Corporation for Economic Opportunity	54.33	15	69.33	\$0.00	Not-Awarded
52868	Central New York	ESD	ESD MNY	HITS at the New York State Fair	HITS, Inc.	52	15	67	\$0.00	Not-Awarded
55712	Central New York	ESD	ESD MNY	FREE Center Tourism Marketing Program	Fenner Renewable Energy Education Center	45	20	65	\$0.00	Not-Awarded
57188	Central New York	ESD	ESD MNY	Owera Vineyard Tourism Marketing Campaign	Owera Vineyards LLC	50.67	10	60.67	\$0.00	Not-Awarded
55930	Central New York	ESD	ESD MNY	Schwartz Family Performing Arts Center	Finger Lakes Musical Theatre Festival	48	10	58	\$0.00	Not-Awarded
50387	Central New York	ESD	ESD MNY	Green Woods Ranch Yoga Spa	Green Woods Ranch LLC	29	10	39	\$0.00	Not-Awarded
56482	Central New York	ESD	ESD SPFS	Marina Feasibility Study	Village of Phoenix	72	20	92	\$40,000.00	Awarded
55106	Central New York	ESD	ESD SPFS	Hancock Airport Planning Study	Syracuse Regional Airport Authority	65	20	85	\$25,000.00	Awarded
53073	Central New York	ESD	ESD SPFS	Main Street Feasibility Study	City of Cortland	65	20	85	\$35,000.00	Awarded
51126	Central New York	ESD	ESD SPFS	Construct a multi-sports complex	Town of DeWitt	60	20	80	\$0.00	Not-Awarded
57569	Central New York	ESD	ESD SPFS	The Reshore Initiative	Central New York Technology Development Organization, Inc.	38	10	48	\$0.00	Not-Awarded
52520	Central New York	HCR	HCR CDBGCP	Village of Hamilton AirPark Project	Village of Hamilton	77.91	10	87.91	\$50,000.00	Awarded
52797	Central New York	HCR	HCR CDBGCP	Town of Albion Water System Planning Project	Town of Albion	58.1	20	78.1	\$47,500.00	Awarded
55256	Central New York	HCR	HCR CDBGME	Village of Homer Microenterprise Program	Village of Homer	47	20	67	\$200,000.00	Awarded
56931	Central New York	HCR	HCR CDBGPI	City of Oswego West Side Sanitary Sewer Rehabilitation	City of Oswego	42.39	15	57.39	\$600,000.00	Awarded
54947	Central New York	HCR	HCR NYMS	Cortland New York Main Street Program	City of Cortland	69	20	89	\$425,000.00	Awarded
52588	Central New York	HCR	HCR NYMS	Stickley House Restoration	University Neighborhood Preservation Association	52	15	67	\$200,000.00	Awarded
54246	Central New York	HCR	HCR NYMS	Crouse Marshall NY Main Street	Crouse Marshall Business Improvement District	46	20	66	\$0.00	Not-Awarded
52365	Central New York	HCR	HCR NYMS-TA	Downtown Building Redevelopment Analysis and Design	Village of Fair Haven	40	20	60	\$20,000.00	Awarded
57053	Central New York	NYSERDA	NYSERDA CGC3	NYSCP Western NY	CNY RPDB	76.67	15	91.67	\$3,000,000.00	Awarded
55811	Central New York	NYSERDA	NYSERDA CGC3	NY Community Project	EV Connect	74.15	15	89.15	\$257,143.00	Awarded
53087	Central New York	NYSERDA	NYSERDA CGC3	CNY Bright Lights Program	Central New York Regional Planning and Development Board	51.56	20	71.56	\$0.00	Not-Awarded
54948	Central New York	NYSERDA	NYSERDA CGC3	Clinton Avenue Corridor Sustainable Redevelopment Initiative	City of Cortland	43.43	15	58.43	\$0.00	Not-Awarded
57307	Central New York	NYSERDA	NYSERDA CGC3	Columbus Quarters Development	Walton Architectural	34.21	15	49.21	\$0.00	Not-Awarded
56267	Central New York	Parks	OPRHP HAS D/P	New Urban Space	Syracuse Urban Renewal Agency	45.5	20	65.5	\$0.00	Not-Awarded
53762	Central New York	Parks	OPRHP HP D	Opendore Project Phase 3	Howland Stone Store Museum	51.5	20	71.5	\$150,000.00	Awarded
54762	Central New York	Parks	OPRHP HP D	Cortland Fire Station Roof and Masonry Restoration Project	City of Cortland	56.5	10	66.5	\$235,400.00	Awarded
55722	Central New York	Parks	OPRHP HP D	Smithfield Community Center Accessibility	National Abolition Hall of Fame and Museum (NAHOF)	39.5	20	59.5	\$79,035.00	Awarded
50378	Central New York	Parks	OPRHP HP D	Seward House Museum Multipurpose Room Project	Seward House Museum	31.5	20	51.5	\$0.00	Not-Awarded
55756	Central New York	Parks	OPRHP HP D	Building Restoration of MOST Armory	Discovery Center of Science Technology	35.5	15	50.5	\$0.00	Not-Awarded
54258	Central New York	Parks	OPRHP HP D/A	Northern Madison County Erie Canal Gateway Visitor Center	Village of Canastota	36.5	10	46.5	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
55828	Central New York	Parks	OPRHP HP D/P	Exterior Masonry Restoration Project	Grace Episcopal Church	45	10	55	\$275,886.00	Awarded
54397	Central New York	Parks	OPRHP HP P	Liverpool Village Cemetery Restoration Project	Environmental Design Research DPC	43.5	10	53.5	\$0.00	Not-Awarded
52924	Central New York	Parks	OPRHP PKS A/D	Route 11 Corridor Acquisition Project	Village of Homer	54	20	74	\$311,403.00	Awarded
51123	Central New York	Parks	OPRHP PKS D	Recreation Park Restoration	Friends of Fulton Parks, Inc.	57.75	15	72.75	\$292,409.00	Awarded
55127	Central New York	Parks	OPRHP PKS D	Casey Park Improvement Project Phase II	City of Auburn	52.38	15	67.38	\$0.00	Not-Awarded
54493	Central New York	Parks	OPRHP PKS D	Camp Zerbe Waterfront Access and Enhancement	Oswego County	44.25	20	64.25	\$0.00	Not-Awarded
50542	Central New York	Parks	OPRHP PKS D	Haldane Center Improvement Project	Town of Richland	43.63	20	63.63	\$0.00	Not-Awarded
51365	Central New York	Parks	OPRHP PKS D	Lakeland Park Swim Area	Village of Cazenovia	51.75	10	61.75	\$0.00	Not-Awarded
51126	Central New York	Parks	OPRHP PKS D	Field of Dreams Carrier	Town of DeWitt	38.25	20	58.25	\$0.00	Not-Awarded
50543	Central New York	Parks	OPRHP PKS D	Lacona Park Project Phase II	Village of Lacona	41.25	15	56.25	\$0.00	Not-Awarded
50799	Central New York	Parks	OPRHP PKS D	Water Quality Improvement Project (WQIP) Program	Village of Solvay	35.25	15	50.25	\$0.00	Not-Awarded
56267	Central New York	Parks	OPRHP PKS D/P	New Urban Space	Syracuse Urban Renewal Agency	49.25	20	69.25	\$0.00	Not-Awarded
53793	Central New York	Parks	OPRHP PKS D/P	Glidden ORA NYS Parks Grant	The Research Foundation for SUNY at Oswego	51.8	15	66.8	\$0.00	Not-Awarded
56389	Central New York	Parks	OPRHP PKS D/P	Cleveland dock rehab	Oswego County	30.25	15	45.25	\$0.00	Not-Awarded
53890	Central New York	Parks	OPRHP PKS P	Route 13 SportsTourism Facility	Town of Cortlandville	42.25	15	57.25	\$0.00	Not-Awarded
54336	Central New York	Parks	OPRHP RTP	Pulaski Boylston Snowmobile Club Trail Groomer Acquisition	Pulaski Boylston Snowmobile Club, Inc.	48.5	20	68.5	\$168,032.00	Awarded
54493	Central New York	Parks	OPRHP RTP	Camp Zerbe Waterfront Access and Enhancement	Oswego County	40.5	20	60.5	\$0.00	Not-Awarded
53194	Central New York	Parks	OPRHP RTP	NYSKA Staff Development	Stone Quarry Hill Art Park	33	20	53	\$0.00	Not-Awarded

2015 Program Legend

Agency	Abbreviation	Program Name
Arts	Arts CHPG I	Arts, Culture, Heritage New Initiatives - Implementation
Arts	Arts CHPG P	Arts, Culture, Heritage New Initiatives - Planning
Arts	Arts WIP	Workforce Investment
Canals	Canals	Canalway Grant Program
DEC	DEC EPG	Engineering Planning Grant
DEC	DEC WQIP AHR	Water Quality Improvement Project - Aquatic Habitat Restoration
DEC	DEC WQIP MS4	Water Quality Improvement Project - Municipal Separate Storm Sewer Systems
DEC	DEC WQIP NSAC	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control
DEC	DEC WQIP WTI	Water Quality Improvement Program - Wastewater Treatment Improvement
DEC	DEC WQIP WTID	Water Quality Improvement Program - Wastewater Treatment Improvement Disinfection
DOL	DOL EET	Existing Employee Training
DOL	DOL NHT	New Hire Training
DOL	DOL SPTP	Special Populations Training
DOL	DOL UWT	Unemployed Worker Training
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LGE P	Local Government Efficiency Program - Planning
DOS	DOS LWRP	Local Waterfront Revitalization Program
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD BISP	Business Incubator Support Program
ESD	ESD EJP	Excelsior Jobs Program
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGME	Community Development Block Grant - Microenterprise
HCR	HCR CDBGPF	Community Development Block Grant - Public Facilities
HCR	HCR CDBGPI	Community Development Block Grant - Public Infrastructure
HCR	HCR NYMS	New York Main Street
HCR	HCR NYMS-TA	New York Main Street Technical Assistance
NYSERDA	NYSERDA CGC3	Cleaner Greener Communities
OPRHP	OPRHP HAS D	Heritage Area Systems (Development)
OPRHP	OPRHP HP D	Historic Property (Development)
OPRHP	OPRHP HP D/P	Historic Property (Development & Planning)
OPRHP	OPRHP HP P	Historic Property (Planning)
OPRHP	OPRHP PKS A	Parks (Acquisition)
OPRHP	OPRHP PKS A/D	Parks (Acquisition & Development)
OPRHP	OPRHP PKS D	Parks (Development)
OPRHP	OPRHP PKS D/A	Parks (Development & Acquisition)
OPRHP	OPRHP PKS D/P	Parks (Development & Planning)
OPRHP	OPRHP PKS P	Parks (Planning)
OPRHP	OPRHP RTP D	Recreational Trails Program
URI	URI	Upstate Revitalization Initiative