



**Finger Lakes
Regional Economic
Development Council**

**United for
Success**



FINGER LAKES *FORWARD*

**FLREDC Public Meeting
Wegmans Conference Center
August 30, 2017**

THANK YOU, DANNY!



Executive Director Update (Last Meeting: 5/25/2017 @ MCC)

- New FLREDC Members
- CFA Round 7 apps accepted until 7/28 – over 250 projects submitted
- Lake Ontario Flood Emergency Assistance/Grants (DHSES, HCR, ESD) – \$55M
- RESTORE-NY Round 5 – \$80M for municipalities (info session 9/26 @ MCC)
- AIM Photonics Update:
 - Lease signed & construction started for TAP Facility at EBP (ON Semiconductor)
 - ESD Board approved year two budget request
 - New Tier 1 Members: Mentor (Siemens), IBM
 - 2-year anniversary since announced by Dept of Defense
 - Ed White named Chair of the National Photonics Initiative
- Light and Sound Interactive (LSI) Conference coming up on Sept 12-14

Executive Director Update (Last Meeting: 5/25/2017 @ MCC)

- 6/16 Geneva DRI awards & Finger Lakes Welcome Center new design
- 7/11 HP Hood acquires dairy plant at Batavia ag park
- 7/18 eHealth Technologies expansion in Henrietta
- 8/22 Paychex major expansion in Henrietta
- Other Announcements/Events:
 - EBP: DuPont Nutrition (Danisco), NY-BEST Pilot Cell Assembly Facility
 - Launch of “Luminate NY” Photonics Venture Challenge & Accelerator
 - Food: Foodlink Comm Kitchen, GVRMA Annual Funding, Baldwin-Richardson
 - Pathways: Early Childhood Pilot Expansions: Home Visitation, Summer Learning, Child Care
 - Other: EkoStinger, MiniTec, Kodak Alaris, IDEX, RGRTA
 - Milestones: Amer Packaging Corp, Roch Public Market, Pinnacle North, 100 FLX Wineries
 - Several events for Erie Canal Bicentennial, Women’s Rights Centennial

TOTAL POPULATION: 1,213,000

9-County Finger Lakes (FLX) Region

Genesee, Livingston, Monroe, Orleans, Ontario, Seneca, Wayne, Wyoming, Yates

GOAL 1: Grow Jobs

Total Jobs: **549,000** (11,000 Net New Jobs Since 2011)

Regional Growth: Up 2% (NYS: 7%, Upstate: 2%)

Finger Lakes Employment

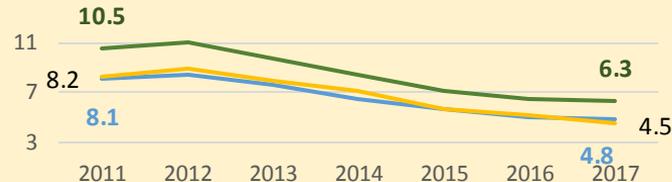
NYS Department of Labor, QCEW



— Finger Lakes: (p) Data for 2016 are preliminary and subject to revision

Unemployment Rate (June)

NYS Department of Labor, Local Area Unemployment Statistics



— Finger Lakes — NY State — City of Rochester

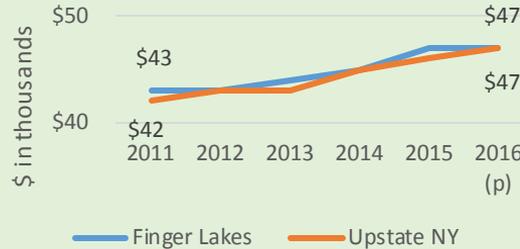
GOAL 2: Increase Regional Wealth

Average Annual Wage: **\$47,048**

Regional Growth: Up 9%

Average Annual Wages

NYS Department of Labor, QCEW



— Finger Lakes — Upstate NY

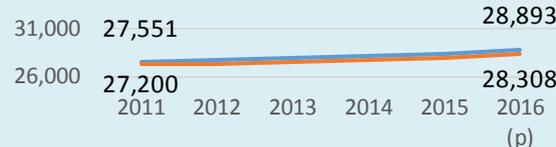
GOAL 3: Drive Private Investment

Regional Growth: Up 5%

(NYS: 9%, Upstate: 4%)

Establishments (2011-16(p))

NYS Department of Labor, QCEW



— Finger Lakes — Upstate NY (avg)

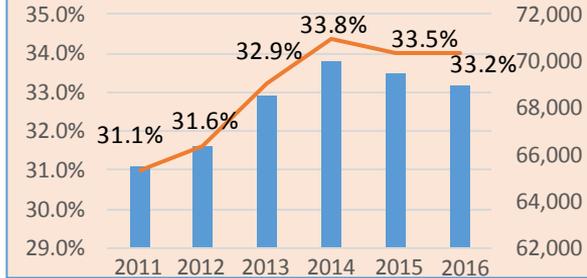
GOAL 4: Reduce Poverty

Rochester Poverty Rate: 33.2% = **70,350 Residents**

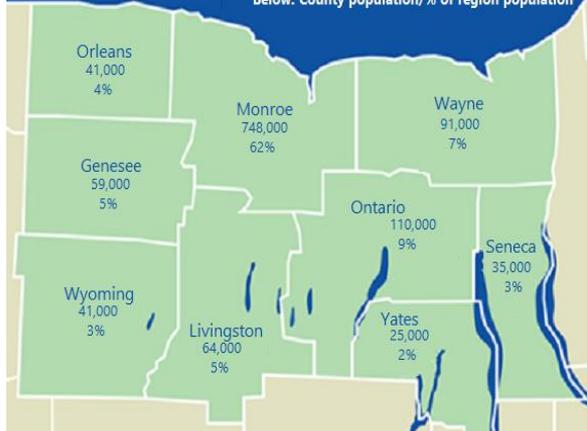
FL Region Poverty Rate: 13.4%

City of Rochester Poverty Rate

U.S. Census Bureau, American Community Survey



Total Population of Finger Lakes Region - 1,213,000
 Below: County population/% of region population



CFA CATEGORY	ROUND 1 (2011)	ROUND 2 (2012)	ROUND 3 (2013)	ROUND 4 (2014)	ROUND 5 (2015)	ROUND 6 (2016)	% of PROJECTS	TOTALS
Total Projects Funded (per prog)	95	77	92	103	145	97		609
Total Project Cost (millions)	\$273.5	\$266.4	\$196.3	\$361.2	\$877.2	\$257.1		\$2.23 Billion
Total Amount Awarded (millions)	\$53.4	\$41	\$24.1	\$42	\$71.7	\$37.5		\$269.7 Million
Ratio of TPC to Awards	5:1	6.5:1	8:1	9:1	12:1	7:1		8:1
Jobs Created (est)	1,130	756	143	115	1,063	30		3,237
Jobs Retained	3,781	900	363	931	4,260	246		10,481
 Complete	81	59	63	50	28	1	46%	282
 On Schedule	7	6	24	47	111	51	40%	246
 Contract Not Yet Executed	0	0	0	1	1	45	8%	47
 Progressing Slow	0	2	0	1	2	0	1%	5
 Concerns To Be Resolved	1	0	0	0	1	0	1%	2
 Cancelled or funding declined	6	10	5	4	2	0	4%	27

*Only includes projects awarded NYS funding in annual REDC/CFA Rounds (and not other NYS-supported projects)

Updated: May 2017

Updated: August 2017

COMMITTED: \$294,360,000 (of \$500M)

Leverage (Direct): \$1,731,023,000

Additional NYS: \$109,700,000

Jobs: TBD

*Highlighted Initiative in the FLXFWD URI Plan
Italics: Non-URI funds

GOALS

Reduce poverty

Grow jobs | Increase regional wealth | Drive private investment

Optics, Photonics, & Imaging	Agriculture & Food Production	Next Gen Manufacturing & Technology
<p><u>COMMITTED: \$147,160,000 (TARGET: \$50M)</u> AIM Photonics* (\$147M to date) + \$40M non-URI <i>Precision Optical Transceivers @ EBP</i> <i>CFA Round V (\$160K)</i></p>	<p><u>COMMITTED: \$18,900,000 (TARGET: \$75M)</u> North American Breweries* (\$2M) + \$4.5M Excelsior American Packaging (\$7.7M) + \$7M Excelsior WNY Cheese (\$1.3M) + \$700K Excelsior Clearwater Organics* (\$3M) + \$2M Excelsior OFD Foods (\$500K) HP Hood (\$2M) + \$5M Excelsior <i>Newstead Ranch, Bonduelle, Duncan Farms, Baldwin</i> <i>CFA Round V (\$1.4M)</i></p>	<p><u>COMMITTED: \$38,900,000 (TARGET: \$125M)</u> 1366 Tech* @ STAMP (\$18M) NY-BEST Cell Assembly Pilot Mfg Center @ EBP (\$1.2M) Datto @ DIZ (\$2.1M) DuPont Danisco @ EBP (\$1.5M) Kodak Alaris (\$2M) Paychex (\$2.5M) + \$11.5M Excelsior <i>Akoustis @ STC, NEST iON @ EBP</i> <i>CFA Round V (\$7.8M)</i></p>
Pathways to Prosperity	Entrepreneurship & Development	Higher Education & Research
<p><u>COMMITTED: \$20,650,000 (TARGET: \$100M)</u> MCC FWD Center* @ EBP (\$5.4M) + \$6M SUNY2020 Hillside Work-Scholarship* (\$3M) RMAPI/CFC Adult Mentors* (\$1.5M) North American Breweries* (\$3M) Clearwater Organic Farms* (\$1M) Early Childhood Supports (\$4.75M) <i>CFA Round V (\$2M)</i></p>	<p><u>COMMITTED: \$10,275,000 (TARGET: \$75M)</u> Luminate NY Photonics Challenge* (\$10M) <i>CFA Round V (\$275K)</i></p>	<p><u>COMMITTED: \$21,100,000 (TARGET: \$75M)</u> REMADE Institute @ RIT (\$20M) <i>CFA Round V (\$1.1M)</i></p>

Foundation (Quality of Life): Education, Healthcare, Skilled Workforce, Diverse Economy, Cost of Living, Arts & Culture (CFA Round V: \$11.3M)

Special Presentation

Alfred Griffin, President
New York Green Bank





EASTMAN
BUSINESS
PARK

AUGUST 30 2017



EASTMAN BUSINESS PARK

MISSION

A
MANUFACTURING
POWERHOUSE

A
THRIVING
COMMUNITY

A
SUPPORT
NETWORK

AN
INNOVATION
HUB

EASTMAN BUSINESS PARK TODAY



1200

acre
campus



16

million SF
manufacturing, lab,
warehouse & office space



400

acres
ready for new build



~ 100

companies
on-site



5000

non-Kodak jobs
in the park



4+

billion
in manufacturing
revenue



5

minutes
from interstate
highway system

At risk



13

miles
of railroad track



24/7

on-site
security, fire department,
haz-mat, healthcare
& emergency services



36

million
gallons/day wastewater
treatment facility



54

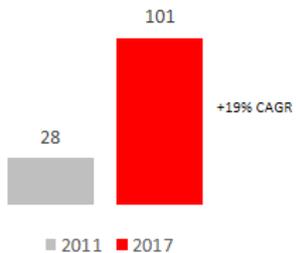
million
gallons/day industrial
water supply & treatment



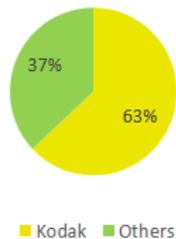
125

megawatt
power plant producing
electricity, steam & chilled water

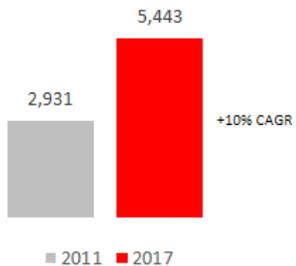
Companies Operating in EBP



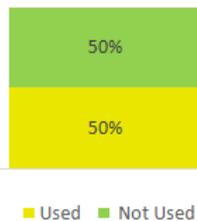
Utility Consumption



Non-Kodak Employment



Utility Capacity



Economic Output

Estimated
\$4 Billion



PROGRESS





ACHIEVING RESULTS THROUGH COLLABORATION

What connections have been made or collaborations started because of the FLREDC Work Team and what have the positive results been?

Life Sciences Wet Labs Initiative

Inventory of Wet Labs conducted. 517 available Wet Labs identified.

AIM Photonics Attraction Project

EBP participating in NYS sponsored promotional activities at SemiCon West and Light & Sound Interactive Conference.

Kodak Tower Commons Project

Connection with Downtown Innovation Zone, MCC Downtown Campus, Greentopia, Genesee Brewing Company and High Falls Alliance to enhance community, attractiveness of the area.

STAMP / EBP Collaboration

Supply chain collaboration opportunities especially if STAMP lands a large greenfield project. Cross- benchmarking to help co-market the sites.

Luminate Accelerator

Space and technical support as needed.

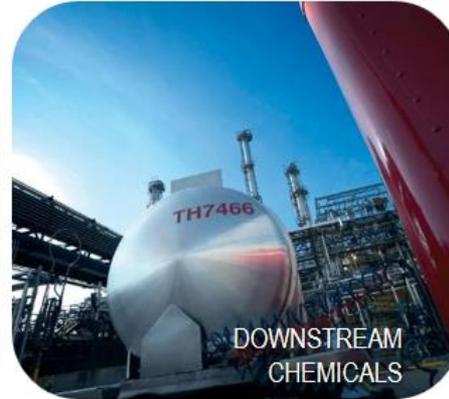
PROJECT	FUNDING	STATUS
CLEARWATER ORGANIC FARMS CONTROLLED ENVIRONMENT AGRICULTURE	\$6.0M	Finalizing funding stack to proceed with project.
FERMENTUM BIO FERMENTATION TOLL MANUFACTURER	\$5.0 M	Finalizing funding stack to proceed with project.
RED ROCHESTER purchase of Kodak utility assets	\$3.6 M	\$3.5 M loan paid. Applied for NYSERDA funds for MACT project..
DUPONT PLANT EXPANSION	\$1.5M	Engineering plans for expansion are being finalized.
KODAK CELL ASSEMBLY CENTER	\$1.2 M	Grand opening August 29, 2017.
NEST ION	\$200 K	Up and running
NOHMS TECHNOLOGIES EXPANSION & EQUIPMENT PURCHASE	\$135 K	Expansion / renovation of facility complete by Dec. 2017
FINGER LAKES WORKFORCE DEVELOPMENT CENTER		MCC developing plan to occupy Building 47 in 2019
PRECISION OPTICAL TRANSCEIVERS		Precision has moved into the new facility
AIM PHOTONICS TAP FACILITY		Development of TAP facility is underway
JUNIOR ACHIEVEMENT EXPERIENCE CENTER		CFA support requested. Target completion in 2019.
SWEETWATER ENERGY		Applying for funding to support pilot production facility
LIFE SCIENCES WET LABS INITIATIVE		EBP supplied inventory of wet labs to GRE
TOTAL	\$17.6 M	



FOCUS
INDUSTRIES



FOOD & BEVERAGE
PROCESSING



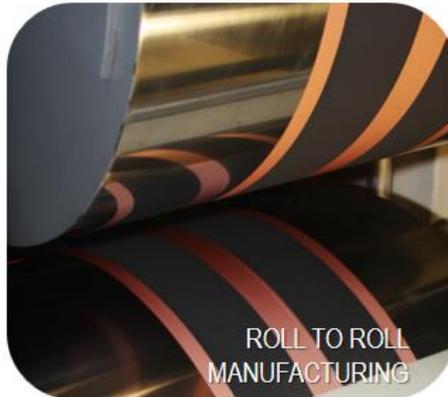
DOWNSTREAM
CHEMICALS



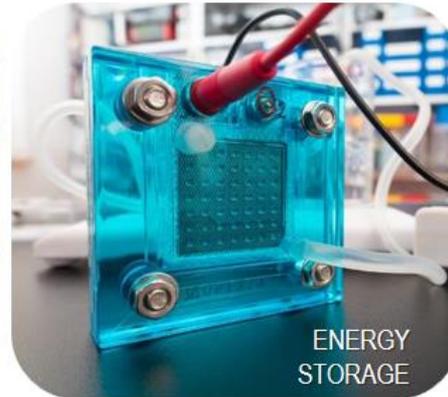
BIO PHARMA



PLASTICS



ROLL TO ROLL
MANUFACTURING

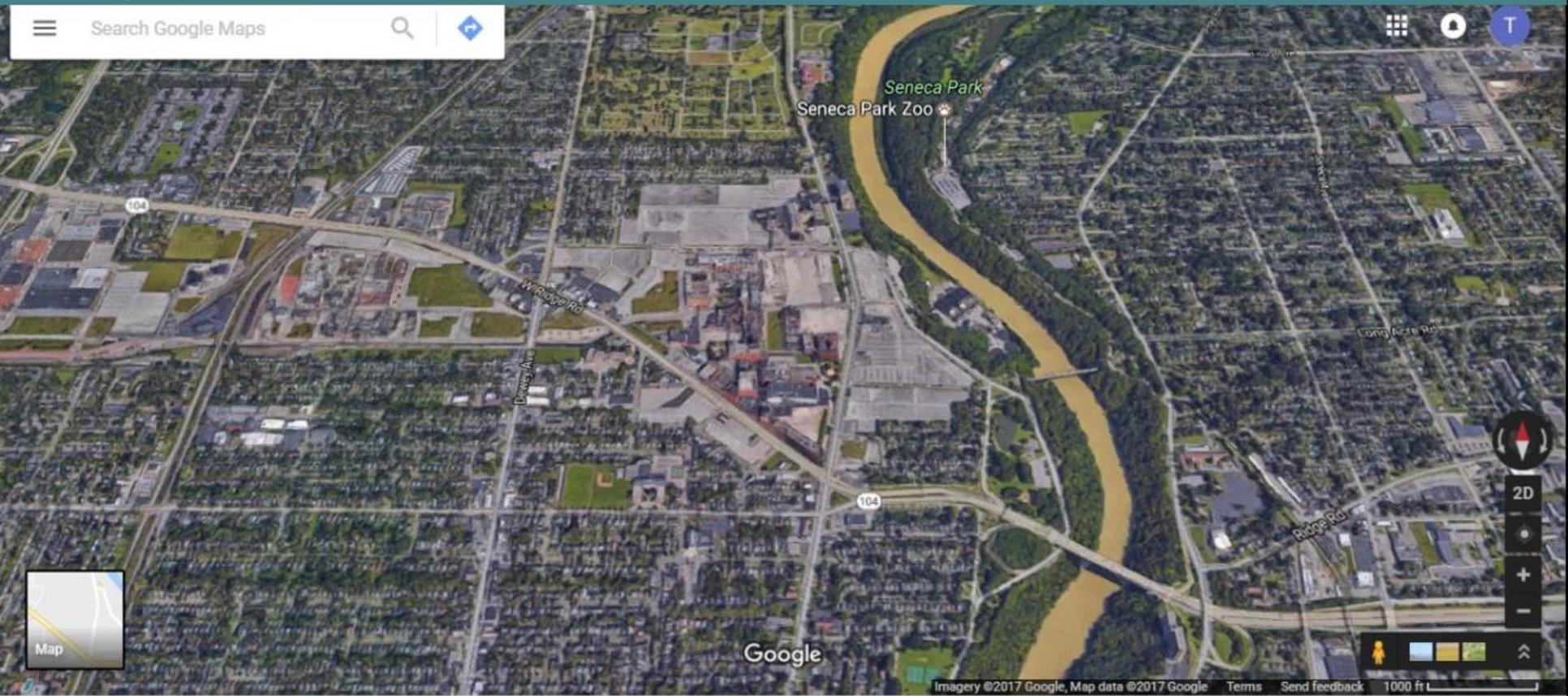


ENERGY
STORAGE



PHOTONICS

EBP DASHBOARD: View of the Future (opportunities/projects)

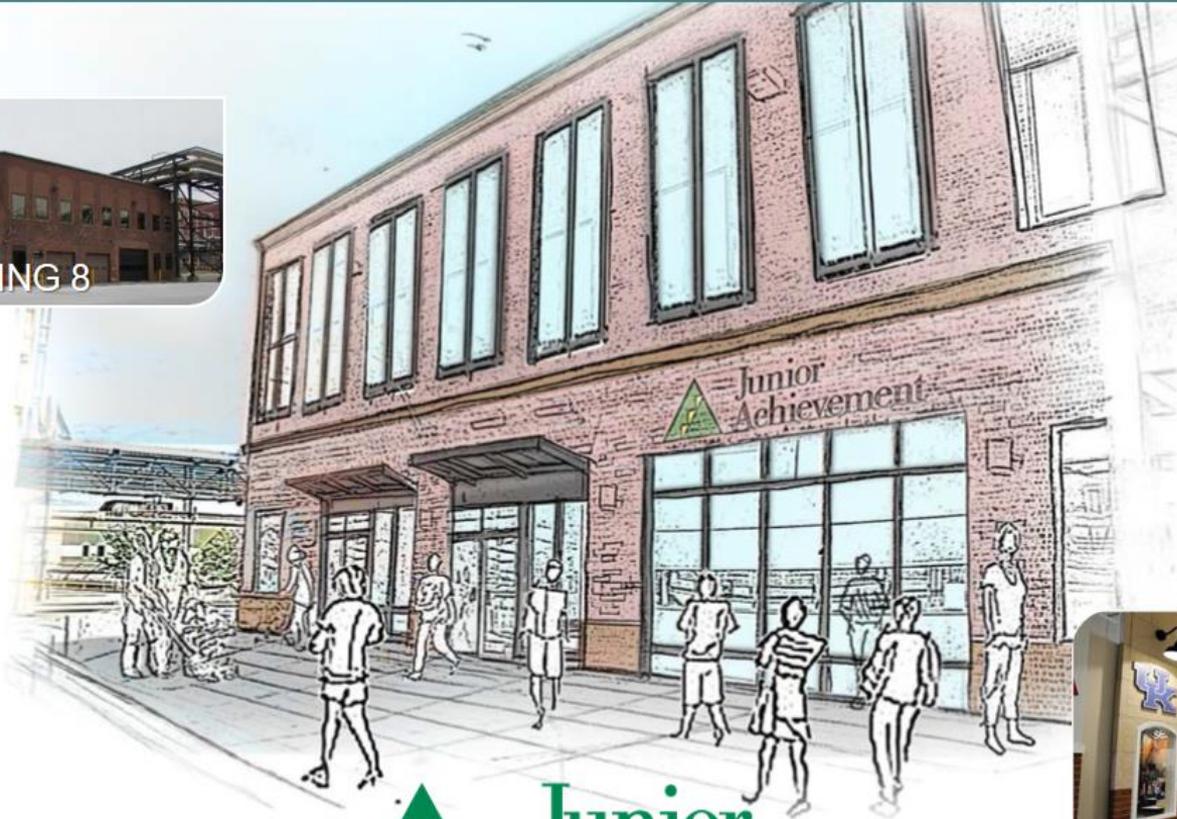




THEATER ON THE RIDGE







BUILDING 47



*Producing the
21st century worker.*



Strategic Site 2 - Eastman Business Park Middle | Full Build Out



EASTMAN RESERVE

LOCATION

CORNER DEWEY AND EASTMAN AVENUE



SIZE

NINE ACRES

PURPOSE

MIXED USE, MIXED INCOME



ZONING

- REZONING EAST END OF PARK
- SEEK MOVE LOT OPTION #6 TO R3 FOR SIMPLICITY

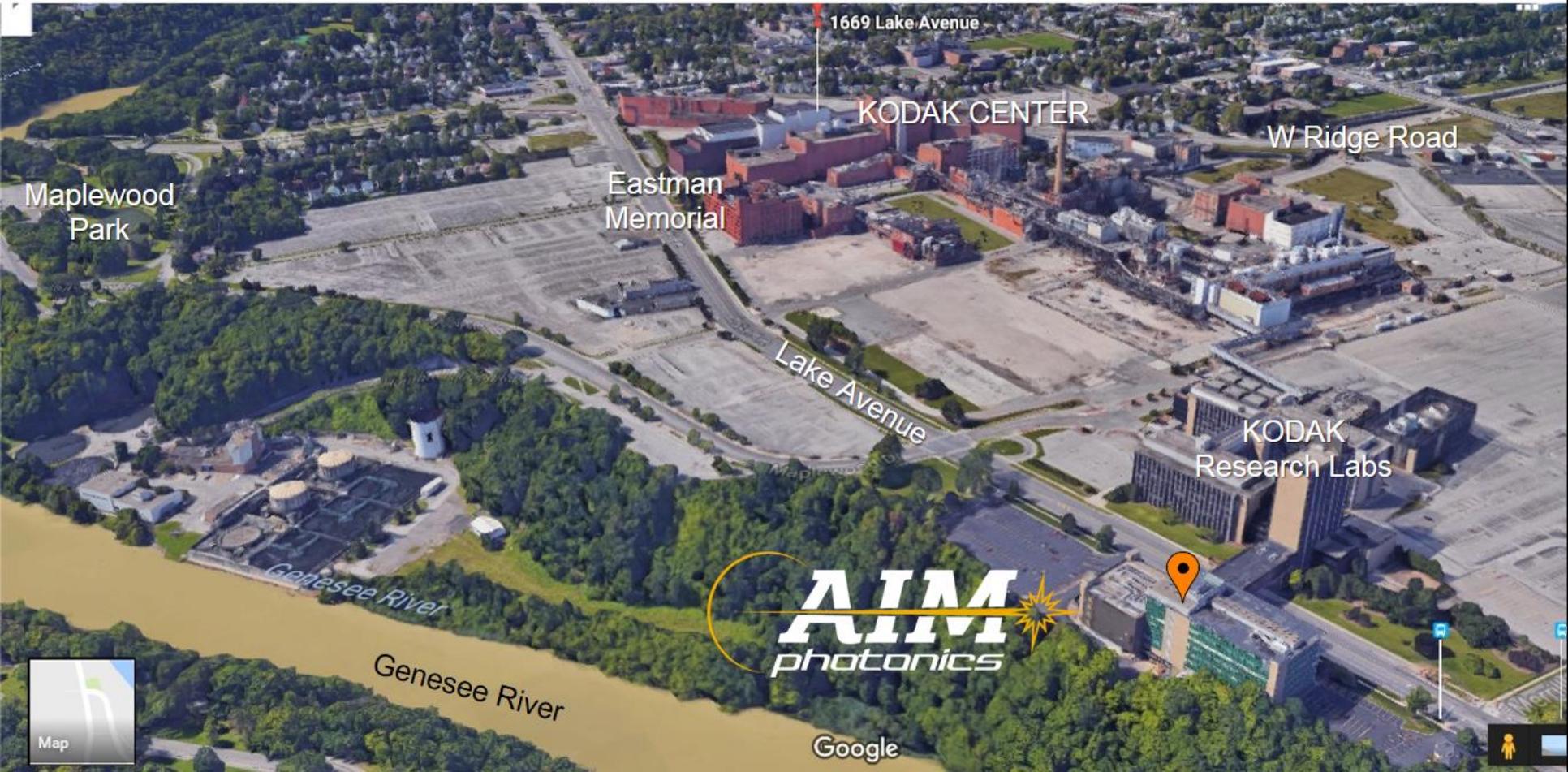
STATUS

- DEVELOPER SELECTED – DEAL CLOSING Q1 2018

TIMING

- CONSTRUCTION START - 2018
- TENANTS MOVE IN – 2019

TRANSFORMING THE LAKE DISTRICT



1669 Lake Avenue

KODAK CENTER

W Ridge Road

Maplewood
Park

Eastman
Memorial

Lake Avenue

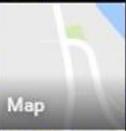
KODAK
Research Labs

Genesee River

Genesee River

AIM
photonics

Google





New
Maplewood Dr.

KODAK CENTER

Eastman Memorial

Reopen
Eastman Ave.

Redirect
Maplewood Dr.

Lake Avenue

KODAK
Research Labs

Genesee River



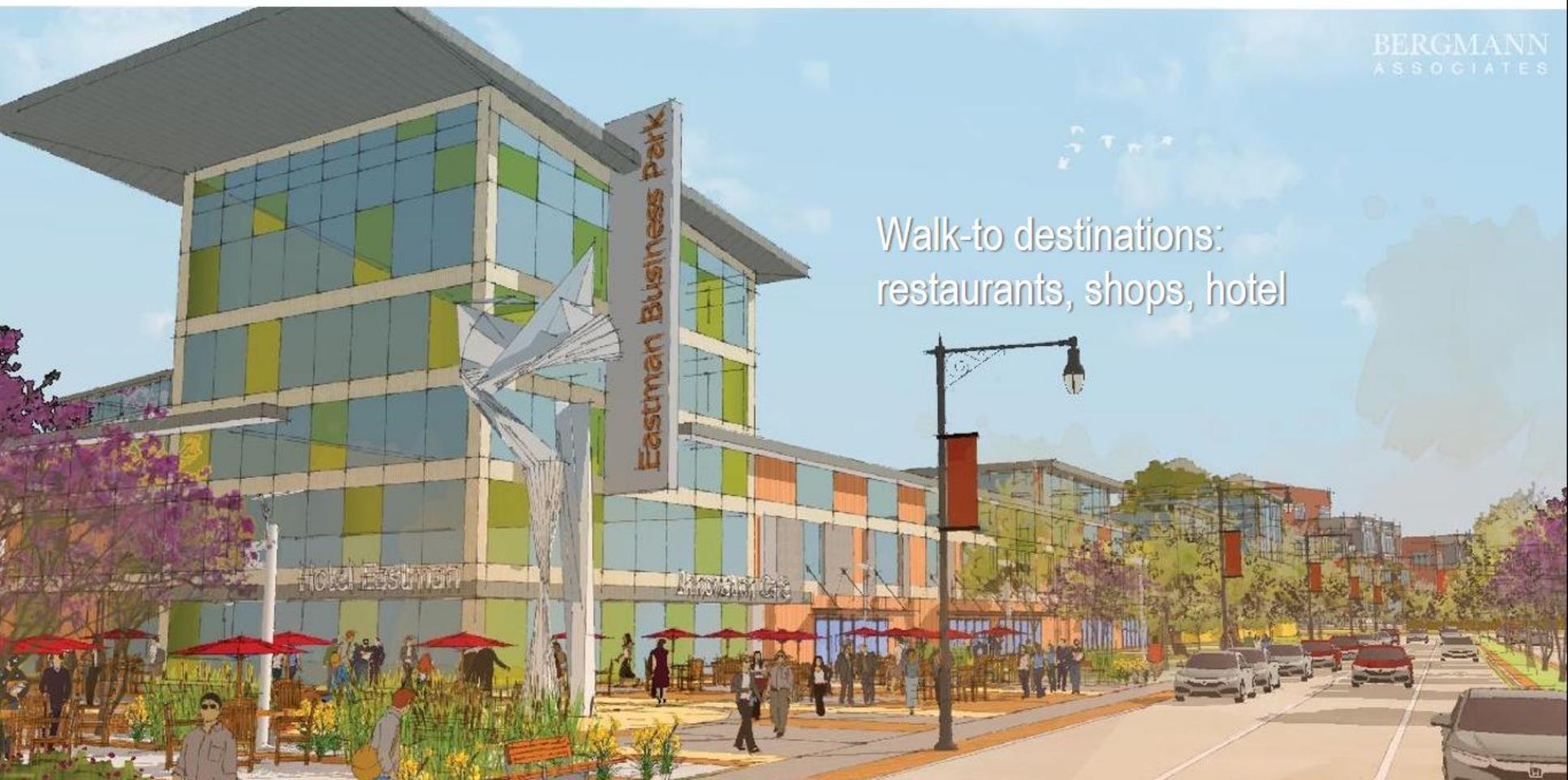
EBP DASHBOARD: View of the Future (opportunities/projects)



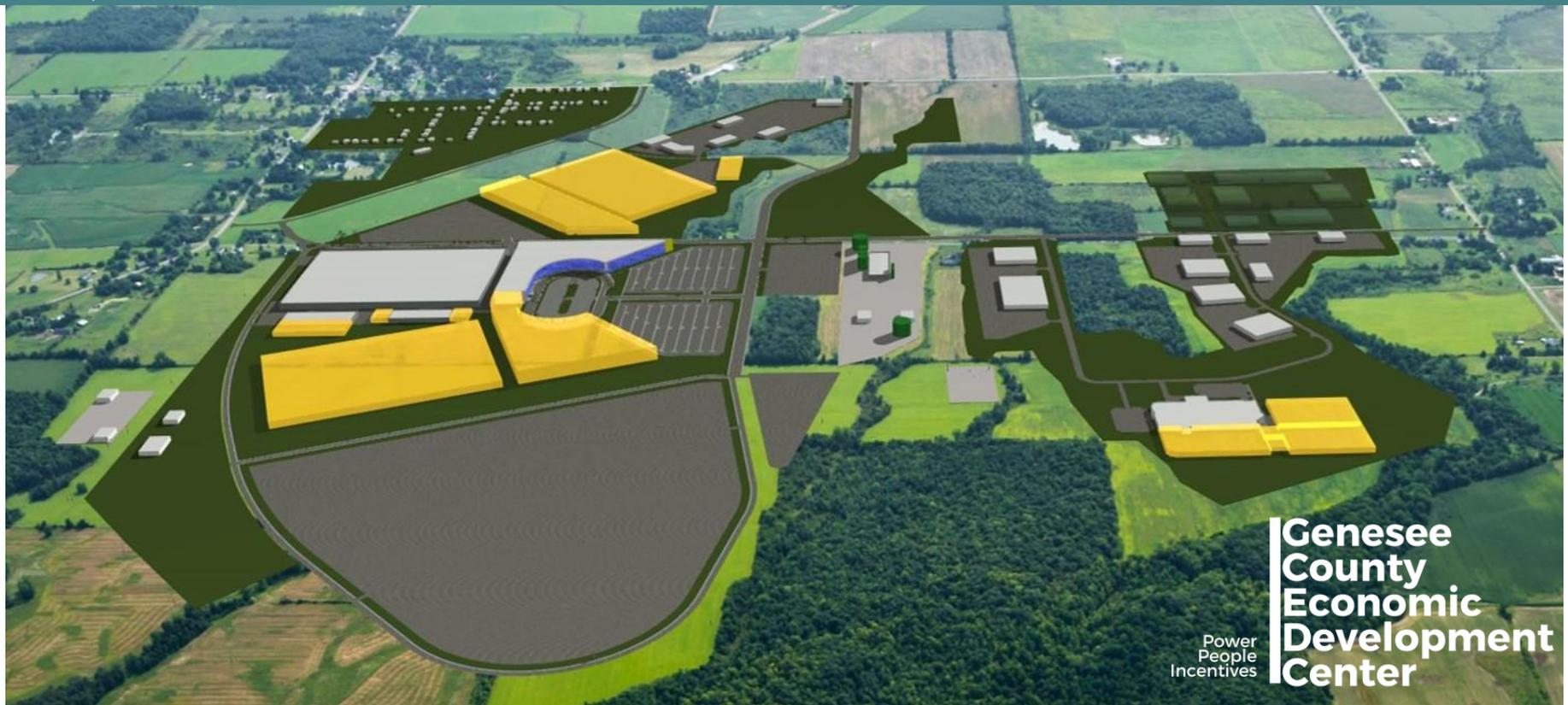
BERGMANN ASSOCIATE

Eastman Memorial

New Maplewood Dr.



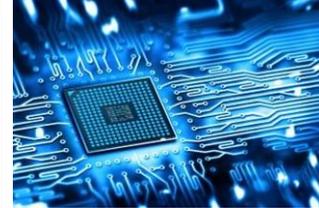
Walk-to destinations:
restaurants, shops, hotel



**Genesee
County
Economic
Development
Center**

Power
People
Incentives





Performance Metrics

WNY STAMP Sales Pipeline

Historical View: 14 RFI's and 10 site visits in last three years

Current View: 10 Project RFI's, \$11.5 Billion, and 12,250 jobs

Current commitment: 1366 Technologies

\$728 Million investment committed and 1,000 pledged jobs

Continued site development and program investment in WNY STAMP can yield...

>\$10 billion in investment

11,000 jobs on site

40,000 jobs regionally

Increasing Technician level education and training programs

Current View: 826 students enrolled in high-tech mechatronics programs (FL and

WNY Regions)- *Data from Monroe Community College Economic and Workforce Development Center*

Future View Five Year Forecast: 2, 303 in FL Region alone will complete Technician training

Priority Project Status

Site Development



Status	Progress	Future Actions
●	WNY STAMP Phase I Infrastructure	WNY STAMP Phase 2 Infrastructure – Design & Permitting
	- <i>Water 1MGD- under construction</i>	Secure funding for design and permitting of up to 12MGD total capacity
	- <i>Wastewater 1MDG- in design</i>	Secure funding for design and permitting of up to 11MGD total capacity
	- <i>Entrance roadway- under construction</i>	Secure funding for design and permitting for state highway upgrades (NY77) and on campus roadway expansion
	- <i>Electric substation (115kV) to 35MW- in design</i>	Secure funding for design and permitting of electric substation (345kV) 500MW+ capacity
●	1366 Technologies	Market softness (Solar industry) and USDOE administration change hampering final funding commitments to build first fab at STAMP.

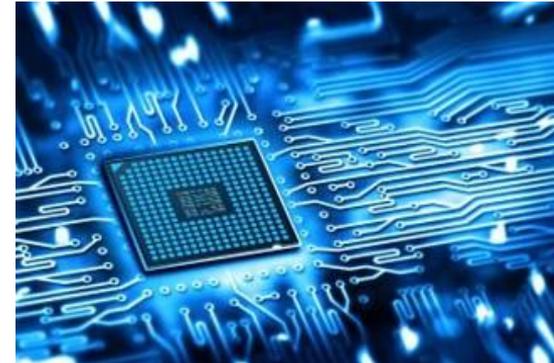
Highlights

Target Markets

- Semiconductor
- Optics/ Photonics
- Photovoltaics/ Solar
- Flat Panel Display
- Energy Storage
- Bio- Manufacturing

Business Development

- 10 active sales opportunities
- Recent losses (*Project Flying Eagle and Project Dragon*)
- Continued support from state officials is key - HZ



Highlights



Market Opportunities

- 2017 Global Semiconductor market to increase 11.5% to \$378B
- Greenfield sites are needed for SEMI companies to keep pace with B2B and B2C market demands in electronics

Workforce Development **STEM 2 STAMP**

- Super Region Technician worker pipeline (higher education and k-12)
 - Mechatronics
 - Nanotechnology
 - STEM curriculum
- Need to scale programming across the Super Region (WNY and FL)





Future Opportunities, Projects, Collaborations

1. Secure Next Company @ STAMP leveraging active sales pipeline

10 projects
\$11.5 Billion of potential investment potential
12,250 jobs

2. Challenge: Large/Mega-Project timelines vs. site readiness timelines for big infrastructure

-Solution: Design & permit balance of campus infrastructure

3. Enhance & scale Technician workforce pipeline

-Continue college and university connectivity
RIT, U of R, SUNY Buffalo, Cornell U, Alfred U
GCC, MCC, ECC, FLCC, NCCC



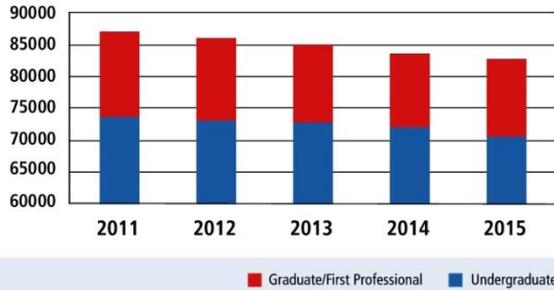
United for Success



NationalFuelForThought.com

GOAL 1: Increase Enrollment

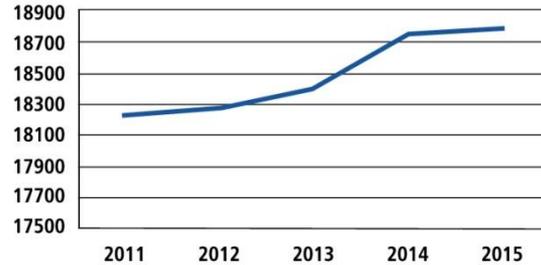
Finger Lakes Colleges and Universities
 Total Fall Enrollment, 2011-2015



Data Source: IPEDS

GOAL 3: Increase Jobs

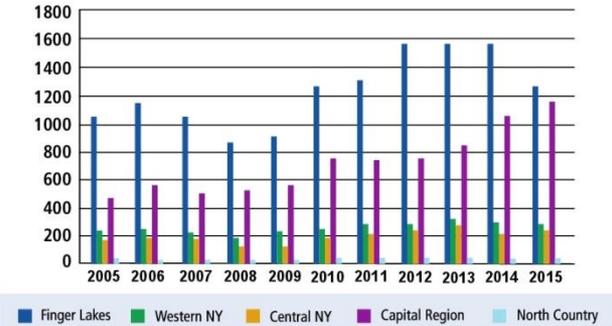
Finger Lakes Colleges and Universities
 Full Time Equivalents (FTE), 2011-2015



Data Source: IPEDS

GOAL 5: Promote Tech Transfer

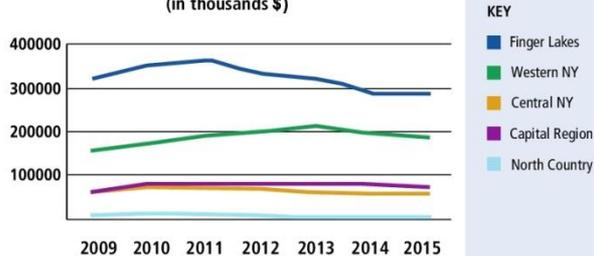
Finger Lakes Patent Awards vs. other Upstate Regions



Data Source: U.S. Patent and Trademark Office

GOAL 2: Increase R&D

Finger Lakes Federal R&D vs. other
 Upstate Regions, 2009-2015
 (in thousands \$)



Data Source: National Science Foundation

GOAL 4: Increase STEM Graduates

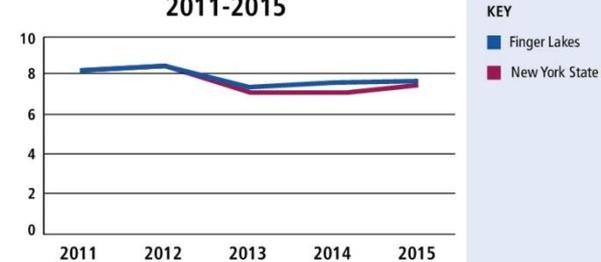
STEM Degrees by U.S. Metropolitan Areas >1 Million

Metro Area	Ranking
Rochester, NY	1
Raleigh, NC	2
Pittsburgh, PA	3
Salt Lake City, UT	4
Boston-Cambridge-Newton, MA-NH	5
Buffalo-Cheektowaga-Niagra Falls, NY	6
San Jose-Sunnyvale-Santa Clara, CA	7
Tucson, AZ	8
Phoenix-Mesa-Scottsdale, AZ	9
Baltimore-Columbia-Towson, MD	10

Data Source: CGR, IPEDS

GOAL 6: Improving the Region's Health

Average Hospital Potentially
 Preventable Readmissions Rate,
 2011-2015



Data Source: SPARCS

Status	Progress	Future Actions
 DONE	<p>The Smith Hall renovation at Roberts Wesleyan College The project was awarded a \$1M ESD grant and was completed in fall 2016.</p>	<p>The 42,000 square foot facility houses offices & labs to support the college's science & nursing programs, allowing for high-level research and workforce development.</p>
 DONE	<p>RIT's Center for Additive Manufacturing and Functional Printing (AMPrint Center) The project received a \$100K ESD grant for equipment acquisition and the new center opened in Nov. 2016.</p>	<p>RIT's AMPrint Center purchased a Starlight inkjet material deposition platform from Sensor Films Inc. (SFI) located in Victor, NY. The machine was developed as a partnership between SFI and Xerox.</p>
 DONE	<p>The Sustainable Manufacturing Innovation Alliance (SMIA) for the REMADE Manufacturing USA Institute RIT has received \$20M from NYS for the operation of the \$140M project over 5 years.</p>	<p>The REMADE Institute secured its first 2 years of operating funds from the US DOE, leased and occupied a facility HQ and hired staff. Membership/IP agreements and the first project are underway.</p>

Status	Progress	Future Actions
 ON TIME	<p>MCC Applied Technologies Center ESD awarded a \$57K grant and anticipated completion is Sept. 1, 2017.</p>	<p>The ATC General Automotive Lab project will create a lab for non-brand specific automotive curriculum with a functioning 6 bay automotive work space.</p>
 ON TIME	<p>Eastman School of Music Messinger Hall Renovation The project received a \$500K grant from ESD with anticipated completion in Dec. 2017.</p>	<p>The renovation will help increase enrollment, better accommodate families, and extend outreach in the Rochester community. Upon completion, the project will add new classrooms and teaching studios.</p>
 ON TIME	<p>Keuka College Dahlstrom Student Center Transformation and Waterfront Development Both projects started summer 2017 and were awarded ESD grants of \$1M and \$100K, respectively</p>	<p>The Student Center will be renovated and expanded. The waterfront will be developed to include a promenade, swimming beach, outdoor classroom and a performance venue.</p>

Status	Progress	Future Actions
 ON TIME	<p>Roberts Wesleyan College Wireless Technology Infrastructure Initiative</p> <p>The project received \$145K grant from ESD and is scheduled for completion by June 2018.</p>	<p>The project will upgrade wireless across campus, meet hardware and software needs critical for educating students, improve information disaster recovery, and support the new Digital Media major.</p>
 ON TIME	<p>The College at Brockport, State University of New York's Access-to-Excellence (A-2-E)</p> <p>The project received \$700K in ESD grants with completion and move-in anticipated for Sept. 2018</p>	<p>A-2-E will align the expertise, programs and services of the College at Brockport to address the issues of urban poverty in the City of Rochester into a single overarching program co-located in the REOC.</p>
 ON TIME	<p>RIT's MAGIC Center</p> <p>MAGIC Spell Studios has received \$13.5M in NYS funding and was "launched" in the fall 2016 with expected completion in the fall of 2018.</p>	<p>RIT's MAGIC Center was awarded one of three NYS Gaming Hubs aimed at growing the interactive gaming and media industry in the region and hosting events focused on the gaming community.</p>

Overview

- The 2017-18 NYS Budget included Governor Cuomo's \$620M Life Sciences Initiative
- The Life Sciences Work Group developed a plan for the FLREDC Annual Report to:
 - Identify projects & industry strategies that align with the FLREDC regional strategies
 - Optimize external research funding and attract new companies and investment
 - Accelerate the translation of scientific discoveries into new commercial opportunities
 - Expand regional capabilities in biotechnology and pharmaceutical manufacturing
 - Increase capacity & reach of the region's incubation & acceleration facilities

Key Assets in the Finger Lakes Region

- Strong foundation of research funding from NIH and other sources
- Rich ecosystem of biomedical R&D and innovation in region's colleges and universities
- National leader in degrees per capita in critical life science fields
- Existing cluster of approximately 150 life science companies
- Advanced and growing entrepreneurship incubation & acceleration programs

- **Drug Development Discovery Consortium** with University of Rochester, University of Buffalo, and private venture firms, and pharmaceutical/biotech companies
- **Drug Discovery Manufacturing (cGMP) Facility** in the Sibley Building to manufacture new therapeutic agents on the scale necessary to conduct early stage clinical trials
- **Cell and Tissues Laboratory at RIT** dedicated to support the engineering of devices that interact with biological cells and tissue
- **Prototype Development Lab** at High Tech Rochester to allow early-stage companies and inventors to build prototypes of medical devices and other life science technologies
- **Finger Lakes Forward Fund** with Excell Partners to support early-stage technology companies, including those in the life sciences, with access to seed and early-stage capital
- **Upstate New York Biotech Commercialization Hub (UNYBC)** to accelerate the life science technologies through a consortium of colleges and universities in the Finger Lakes region
- **Diagnostic and Interventional Data Science: Biomedical Imaging, Computing, Modeling and Visualization at RIT** to focus on developing new technologies that will help clinicians better process, analyze, and visualize data from patients

REDC Guidelines & CFA Scoring Process Review

- REDCs can have scoring committees where multiple REDC members score projects.
- Only the following values will be accepted as a final REDC score: 0, 5, 10, 15, or 20
- REDC work group members that are not appointed Council Members are prohibited from viewing applications, ranking, or scoring CFAs.
- The Legislative voting members appointed to the REDCs are prohibited from scoring CFAs, but are allowed to vote on the overall submission of the progress report as well as the batch of projects approved by the REDC.
- Ex-officio members are prohibited from scoring and voting in all capacities, but may be present during discussions unless a conflict exists.
- Council members that have a clear conflict of interest should excuse themselves from the discussion of that project or projects where a conflict exists.



**Finger Lakes
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2017 Progress Report



Finger Lakes Regional Economic Development Council

Table of Contents

- Executive Summary
- Progress
- Implementation Agenda
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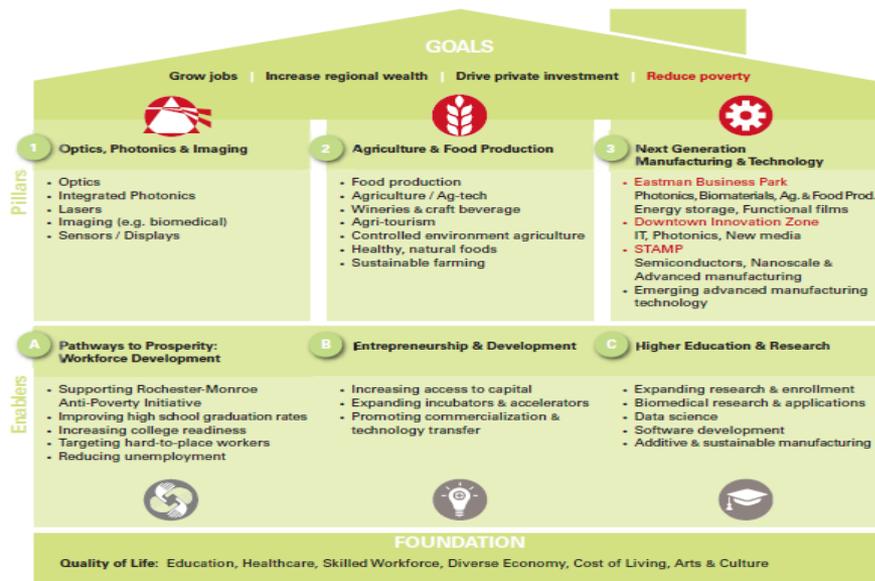




Table of Contents

- Executive Summary
- Progress
- Implementation Agenda
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- Downtown Revitalization Initiative

Aligning regional and quality of life indicators to our four URI goals:

1. Grow Jobs
2. Increase Regional Wealth
3. Drive Private Investment
4. Reduce Poverty



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Council

Table of Contents

- Executive Summary
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- Implementation Agenda
- Participation
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Content provided by Work Teams

Performance Indicators

Resulted in consolidated report

Editing of content



Finger Lakes
Regional
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Development
Council

Table of Contents

- Executive Summary
- Progress
- Implementation Agenda
- Participation
- Downtown Revitalization Initiative

Includes 3 sections:

1. Community Engagement & Public Support
2. Interregional Collaboration
3. Work Team Descriptions & Membership Lists



Finger Lakes
Regional
Economic
Development
Council

Table of Contents

- Executive Summary
- Progress
- Implementation Agenda
- Participation
- **Downtown Revitalization Initiative**

Update of Round 1:
City of Geneva

Update of Round 2



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NYS-FingerLakes@esd.ny.gov

All feedback must be received by Friday, 9/8



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Thank you...

Dr. Anne Kress & Danny Wegman

Vinnie Esposito, ESD

JaMone Turner, ESD

Clayton Jones, MCC

Kristin Sine-Kinz, MCC

Joe Hamm, NYSDOL

Tammy Marino, NYSDOL

Bill Strassburg, Wegmans

Joe Wesley, Wegmans

Staci Henning, GRE

Debbie Stendardi, RIT

Mike Kennerknecht, UR

Kent Gardner, CGR

Work Plan: Next Steps

CFA Scoring Process: *(to be conducted via email by ESD regional office)*

- August 30 Recommended CFA project scores and draft Annual Report delivered to FLREDC
- Sept 5 Appeals due on recommended CFA project scores
- Sept 8 Requested deadline for comments on draft Annual Report
- Sept 8 Deadline for e-vote on individual project appeals
- Sept 18 Delivery of draft priority project lists and final report in advance of 9/21 meeting
- Sept 21 Next FLREDC Public Meeting
- Oct 2 2017 Annual Report and Round 7 CFA scores due
- Mid-Oct SIAT Presentation
- Mid-Dec Round 7 CFA Awards

2017 FLREDC Photo





**Finger Lakes
Regional Economic
Development Council**

**United for
Success**



FINGER LAKES *FORWARD*