

Finger Lakes

2011 CFA Scoring and Process Memo

2011 Regional Council & Consolidated Funding Applications

The Regional Economic Development Councils are a community driven, regional approach to economic development in New York State. Each of the ten Regional Councils was tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment.¹

To incentivize the planning process, the Regional Councils competed for \$200 million in ESD capital funds and tax credits based on their Strategic Plans. According to the enabling legislation as passed by the New York State legislature and signed into law by the Governor, “funding will be pursuant to a plan developed by the chief executive officer of the New York state urban development corporation and based in part on a competitive selection process among the regional economic development councils and will support initiatives based on anticipated economic development benefits. Such moneys will be awarded by the New York state urban development corporation at its discretion.”²

Pursuant to the statute, the Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by the local councils were reviewed by a Strategic Plan Review Committee. The Committee was comprised of nationally recognized experts in planning and economic development and state Commissioners. The Committee reviewed each region’s Strategic Plan based on established criteria that included a clearly articulated regional economic development vision, robust public and stakeholder engagement in the planning process, meaningful strategies and priority projects aligned with regional goals and objectives, an implementation agenda, and performance measures.

The Review Committee provided an assessment of each plan³ and made recommendations to Kenneth Adams, President & CEO, Empire State Development Corporation of the four plans that most closely aligned with these criteria.⁴ President Adams accepted the recommendations of the Committee and pursuant to his statutory powers as head of the Urban Development Corporation awarded four regions with the top Strategic Plans up to \$40 million in funding consisting of \$25 million in capital grants and \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives were awarded to priority projects in alignment with the Strategic Plans of the Councils.

In addition, project sponsors applied for up to \$800 million in economic development resources available from nine state agencies and 29 existing programs through the new Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based

¹ See Attachment A: Regional Council Guidebook: “A New State Government Approach to Economic Growth”, page 4.

² See Chapter 54 of the Laws of 2011, Capital Projects Budget, page 595.

³ See Attachment D: Regional Documents containing materials for each region, including the Strategic Plan, Review Committee Assessment and CFA Projects.

⁴ See Attachment C: Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011.

on the endorsement of the local Regional Council⁵ and the technical program review of the agencies providing resources, subject to interagency team analysis and agency discretion.⁶

The interagency team reviewed projects based on relevant factors including Regional Councils Strategic Plans and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need.⁷ Priority projects are those specifically enumerated in the Regional Council Strategic Plans and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team consisted of career staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council capital fund was awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated strategic plan and are capable of stimulating economic growth and investment.

Attachments include:

- Regional Council Guidebook: "A New State Government Approach to Economic Growth" (2011)
- Available CFA Resources Guide (2011)
- Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011

For each of the ten regions, the following region specific documents are attached:

- Regional Council Strategic Plan
- Strategic Plan Review Committee Assessment
- Spreadsheet of CFA projects

⁵ To account for grading variances among regions, the Regional Council score was normalized through a standard statistical process approved and accepted by the Office of the State Comptroller.

⁶ The description and review criteria for these funds can be found in Attachment B: Available CFA Resources Guide.

⁷ See Attachment A: Regional Council Guidebook: "A New State Government Approach to Economic Growth", page 11.

Strategic Plan Review Committee Assessment Memo

MEMORANDUM

To: Kenneth Adams, President/CEO of Empire State Development Corporation

From: Joan McDonald, NYS Commissioner of Transportation
Cesar Perales, NYS Secretary of State
Bruce Katz, Vice President, Brookings Institution
Dall Forsythe, Senior Fellow, Wagner School of Public Service, New York University
Walter Broadnax, Professor of Public Administration, Maxwell School, Syracuse University

RE: Strategic Plan Review

Date: December 5, 2011

Thank you for inviting us to serve on the Strategic Plan Review Committee for New York State's Regional Economic Development Councils. We are honored to be a part of Governor Cuomo's effort to transform how New York coordinates and invests in economic development. In a matter of months, New York State has changed course from a top-down development model to a community-based approach that emphasizes each region's unique assets, harnesses local expertise, and empowers communities to stimulate regional economic development and create jobs statewide.

In launching the Regional Economic Development Councils, Governor Cuomo noted that "[n]o one knows their regions better than the people who live there. Yet for too long, the State has imposed economic development plans that haven't offered the flexibility for regions to make their own decisions about their future." The Councils, comprised of local experts and stakeholders from business, academia, local government, and non-governmental organizations, were challenged to develop strategic plans that emphasize each region's unique assets.

Over the past three weeks, we have had the privilege and responsibility of assessing the work of the Councils, both in their written plans and their oral presentations. We were impressed and inspired by the results of the collaborative strategic planning process. In our review of the plans, several things became apparent.

First, this is a truly galvanizing initiative. It has stimulated cooperation in every part of the state – across sectors, across jurisdictions, and even across historically competitive institutions.

Second, all of the Councils undertook this effort with a tremendous sincerity of purpose, serious focus and tireless dedication. The obvious commitment of all those who lent their voices and talents to the deliberations should be commended.

Third, the Councils and the people they represent are passionate about their regions and about the potential to grow a vibrant economy.

Fourth, every region of the State is rich with talent, resources, innovation and promise, and the work of the Councils will enable New York to capitalize on these strengths.

And perhaps the most important and obvious of all conclusions: there were no clear winners and losers in this process. Each Plan was a powerful blueprint for growth and job creation in the region.

Development of the strategic plans united regional leaders who were not accustomed to working together on economic development issues and reflected the participation of thousands of residents who enthusiastically embraced the process. Each Plan sought to exploit the region's strengths, while honestly assessing and addressing weaknesses, and offered a realistic vision for the region that could only be developed by those who know the region best.

While all of the plans were of high quality, demonstrating a passion for improving the economic vitality of the region and the state, our task was to use the Strategic Plan Scoring Criteria identified in the Regional Plan Guidebook to identify the four plans with the greatest potential to bring transformational change. The criteria, as outlined below, required a bold regional economic development vision, a robust process for stakeholder participation, meaningful strategies for achieving their goals, an implementation process committed to outcomes, significant leverage of public resources and performance measures:

1. Regional Economic Development Vision (5%)
2. Process (10%)
3. Strategies (35%)
4. Implementation (15%)
5. Leverage Resources (15%)
6. Performance Measures (20%)

The Committee has identified the following Strategic Plans as most closely aligning with these criteria:

- North Country
- Central New Yorkⁱ
- Long Island
- Western New York

Identifying the most exemplary plans was a daunting task given the strength of each of the proposals. Each of the 10 regions offered an energetic plan of action, worthy of mention.

The New York City Regional Plan advances bold projects that will bring jobs and revitalization to each of its boroughs, while promoting interregional cooperation and growth. Many of the City's projects can be furthered with economic development funds available to the State through the New York New Jersey Port Authority, and the Committee recommends that New York City's plan receive funding from the Port as well as from the Regional Council process. The Committee also encourages the State and the Chairman's Committee to work with the City to address regulatory hurdles that may impede the Plan's transformational initiatives.

The Finger Lakes Region provides a high quality blueprint with a plan to accelerate its transformation to a diverse, knowledge-based economy by building on strengths, as well as its successful history of collaboration between public and private institutions, to become a national leader in innovation and commercialization. The Region presents focused projects in areas such as renewable energy and technology innovation, which directly connect to their strategic goals.

The Southern Tier's plan presents a bold vision that strikes a balance between a high tech economy - grounded in higher education and larger employers – and the appeals of small-town life. The plan provided a comprehensive review of their strengths and weaknesses and identifies strategies that

advance recovery, economic growth and uniquely thriving down towns.

Mohawk Valley's strategies are based on leveraging its strengths to build new products and new growth opportunities. Mohawk Valley's emergence as a nanotechnology leader will complement its increasingly diverse economic base.

The Capital Region's Plan identifies broad goals that focus on leveraging the area's robust research capacity and revitalizing urban centers. The plan promotes success by maximizing the region's existing strengths – especially in high-tech industry and research.

The Mid-Hudson's Plan, which stresses its unique location north of New York City and south and east of New York's upstate counties, recognizes the skills of its citizens and high quality of life are all assets for future economic development. The plan establishes a cogent strategy for expanding the region's biomedical capacity.

In each of the winning plans, the Committee was impressed by the intensity of the region's collaborative spirit, mission and purpose, forged by challenging economic circumstances. The projects that were identified by the regions were both strategic and realistic, reflecting a sober, judicious and multi-dimensional approach to economic growth. The Committee would like to make special note of the inclusive nature that these four regions brought to the process. The plans were owned and produced by multiple stakeholders, setting the stage for sustained attention and collective action over time.

The North Country's plan represents the first-ever coordinated and collaborative regional economic development effort in the largest geographic area in the competition. We are impressed by the sophisticated explication of the integrated nature of the Canadian and North Country economies, and by the region's powerful statement of support for broadband access as a key to growing small business throughout the region.

In Central New York, our panel is pleased to see that the Plan embraces the region's socio-economic diversity and specific measures (i.e. Say Yes to Education) to enhance the quality of life and the economic potential of those living in the region's urban core. The Central New York Plan also places a special focus on improving competitiveness in and connections to the regional, national and global economies by strengthening targeted industry concentrations that leverage its unique economic assets.

In Long Island, the Committee applauds the Regional Council's honest appraisal of its condition and its commitment to transforming low-income minority communities. The Council's focus on using the smart growth principle of transit oriented development (TOD) to shift from a sprawling development pattern to one that focuses on downtown revitalization positions the region well for sustainable development. Simultaneously it offers Long Island's existing downtowns a much-needed facelift that will provide a significant economic stimulus across the region. While addressing the region's challenges, Long Island's plan also seeks to build on successful cluster strategies from other parts of the United States.

In Western New York, the Committee is encouraged by the Regional Council's enthusiastic commitment to inclusiveness in the Region's economic resurgence. The Plan draws a compelling connection between a sound education, targeted training and job opportunities for minority youth. The Plan also advances a solid strategy for smart growth investment that will help to revitalize urban cores and attract private investment. The Region's commitment to a holistic approach to downtown revitalization is a

central and distinctive element of its plan. And as with the North Country, Western New York recognizes and seeks to exploit the inextricable linkage between the Canadian economy and its own.

In this exciting process, all of the regions are winners – partnerships and cooperative strategies have developed, many for the first time, and these plans will serve as a living document which will guide economic development in the regions and the state for many years to come.

We would like to extend congratulations to all of the Regional Councils for their outstanding work. Thank you again for inviting us to be a part of this truly transformative initiative. State agencies will continue to make all final decisions about how resources are allocated. For the initial competition, however, a Strategic Plan Review Committee will analyze and compare each region's Strategic Plan.

ⁱ Dr. Walter Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University, recused himself from assessing Central New York's regional plan, given Syracuse University's role in developing the plan.

Strategic Plan Review Committee Assessment

FINGER LAKES REGIONAL COUNCIL

Strategic Plan Scoring Criteria

1. REGIONAL ECONOMIC DEVELOPMENT VISION – MAXIMUM 5 %

Discussion/Comments:

The Finger Lakes establishes a vision to accelerate its transformation to a diverse, knowledge-based economy by building on strengths, as well as its successful history of collaboration between public and private institutions.

Strengths:

- The Plan evidences a clear vision with logical flow to its goals, strategies and projects.
- The Plan clearly identifies building on the strengths of the region by extending existing projects and strategies to accelerate job creation and strengthen an already exceptional quality of life.

Weakness:

- None noted.

2. PROCESS – MAXIMUM 10 %

Discussion/Comments:

The Plan describes a substantial public process including multiple public forums, and use of technology to solicit input and convey information. Council members held “office hours” for consultation with interested stakeholders and citizens.

Strength:

- Public involvement process was thorough, open, and inclusive.

Weakness:

- None noted.

3. STRATEGIES – MAXIMUM 35 %

Discussion/Comments:

The Strategic Plan presents four discrete regional strategies and eight sector strategies tied to specific industry sectors/hubs.

The Plan describes the actions and benefits of the strategies and the specific projects associated with the strategy.

The regional strategies are to:

- Optimize business creation, retention and expansion.
- Strengthen academic and industry partnerships.
- Align workforce development efforts with sector needs.
- Invest in community and industrial development and infrastructure.

The sector strategies identify ways that specific industry clusters can be strengthened and improved, and the specific projects that that will achieve this improvement.

Strengths:

- Strategies apply directly to identified barriers or articulate benefits to be derived to the economy.
- Strategies are clear and concise, and consistent with the vision and goals.
- Plan offers long term projects consistent with the strategies that have been put forth.

Weaknesses:

- Although focused, strategies rely heavily on the energy sector, and funding requests focus most heavily on projects already underway at the region's anchor tenants.
- Not all barriers/issues are equally addressed by the strategies/projects (e.g., community development, housing, poverty), but future projects may seek to fill this gap.

4. IMPLEMENTATION – MAXIMUM 15 %

Discussion/Comments:

The implementation agenda includes a detail sheet on each of the 10 identified priority catalytic projects, describing direct job creation projections, and spillover impact, full funding from all sources (public and private), a timeline (in years), lead organization, status and commitments, and the clear first-year Council recommendations as either tax credits or capital investment.

Strengths:

- The Plan offers detailed project sheets that concisely present relevant project data points.
- The Region’s institutional anchors are involved in many of the priority projects and will lend strong focus to implementation.

Weaknesses:

- Overall timeline is annual (1-5 years), which does not provide sufficient granularity for implementation adjustments or refinement.
- Funding commitments are not always clear.
- Plan was vague as to level of engagement by the Council over the next five years.

5. LEVERAGE RESOURCES – MAXIMUM 15 %

Discussion/Comments:

The specific Priority Project Sheets include details on existing public and private funding and calculate the specific ratio of public to private funding for each. There are 10 priority projects requesting \$25M in capital investment and \$10M in tax credits.

Strengths:

- The specific Priority Project Sheets include details on existing public and private funding and calculates the ratio of public to private funding for each.
- Leverage analysis used a consistent approach which made it easy for the reader to understand the presentation.

Weakness:

- In calculating the leverage, the Plan assumed five year estimated revenues as leveraged resources, a formula that potentially overstates the investment.

6. EVALUATION/PERFORMANCE MEASURES – MAXIMUM 20 %

Discussion/Comments:

The Plan sets forth indicators to measure job creation and enhancement of quality of life. The Plan seeks to measure certain key indicators including earnings per job, availability of health insurance, and participation in culture/recreation.

In addition, the Plan sets forth five year goals for each priority project that include such things as job creation, sponsored research, and increase in leasable space. The Plan calls for the Regional Council to annually review progress on the priority projects.

Strength:

- Measures identify valid metrics at the goal, industry sector, and project level.

Weakness:

- Annual review by the Council of priority projects may not be sufficient.

2011 CFA Project Scores

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|----------------|--------------|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |

CANALS CORPORATION: CANALWAY GRANT PROGRAM

| | | | | | | |
|------|---------------------------|---------------------------|-------|-------|-------|---------------|
| 4120 | Town of Seneca Falls | Canal Access Improvements | 55.50 | 16.67 | 72.17 | \$ 148,830.00 |
| 2580 | Village of Spencerport | Canalway Trail | 57.00 | 10.37 | 67.37 | \$ 74,992.50 |
| 3497 | Town of Ogden | Canalway Trail | 49.50 | 10.37 | 59.87 | \$ - |
| 2594 | Village of Fairport - IDA | Canal Access Improvements | 41.50 | 17.13 | 58.63 | \$ 134,238.00 |
| 6126 | Town of Pittsford | Canal Access Improvements | 38.50 | 16.67 | 55.17 | \$ - |
| 3199 | Town of Perinton | Pedestrian Bridge | 42.50 | 12.17 | 54.67 | \$ - |

DEPARTMENT OF LABOR: ON THE JOB TRAINING PROGRAM

| | | | | | | |
|------|--|---------------------------------|-------|-------|-------|--------------|
| 6121 | Lauramar Corporation | On the Job Training in Plumbing | 48.50 | 11.72 | 60.22 | \$ 14,997.00 |
| 8343 | Harris | 2012 Green Belt Training | 48.00 | 0.46 | 48.46 | \$ - |
| 5386 | Finger Lakes Association, Incorporated dba Finger Lakes Tourism Alliance | Social Media Development | 20.00 | 12.17 | 32.17 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|----------------|--------------|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 3933 | Harbec, Inc. | Grow | 28.50 | 0.46 | 28.96 | \$ - |

DEPARTMENT OF LABOR: UNEMPLOYED WORKER PROGRAM

| | | | | | | |
|------|---|--|-------|-------|-------|--------------|
| 7598 | Wayne-Finger Lakes BOCES | Wayne Finger Lakes BOCES Certified Nurse Assistant Program | 47.85 | 13.52 | 61.37 | \$ 42,240.00 |
| 5286 | Finger Lakes Community College | Training the Unemployed in the Finger Lakes | 42.86 | 16.67 | 59.53 | \$ 20,000.00 |
| 5227 | Foodlink, Inc. | Food Worker Training | 37.64 | 17.13 | 54.77 | \$ 47,770.00 |
| 6045 | Community Action of Orleans & Genesee, Inc. | Comprehensive Business Skills Training | 38.79 | 13.52 | 52.31 | \$ 41,600.00 |
| 3891 | Chatham Housing and Development Corp. | Chatham Housing | 37.45 | 9.47 | 46.92 | \$ - |

DEPARTMENT OF LABOR: WORKER SKILLS UPGRADING PROGRAM

| | | | | | | |
|------|---|--|-------|-------|-------|--------------|
| 4376 | LPA Systems, Inc. | Business Intelligence Training | 58.71 | 13.07 | 71.78 | \$ 29,760.00 |
| 6072 | Passero Associates, Engineering, Architecture & Surveying, P.C. | Professional Technical Skills Upgrade Training | 55.77 | 12.62 | 68.39 | \$ 35,890.00 |
| 5451 | Cross Bros Co, Inc. | Resource Planning Software Training | 47.19 | 12.62 | 59.81 | \$ 48,125.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|--|---|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 8701 | Rochester Precision Optics, LLC | Precision Optics Assembly Training | 43.23 | 15.32 | 58.55 | \$ 6,120.00 |
| 3887 | Coopervision, Inc. | Lean Manufacturing Training | 49.11 | 8.57 | 57.68 | \$ 29,870.00 |
| 2247 | Gorbel, Inc. | Advancing Productivity Innovation and Competitive Success Training | 46.13 | 11.27 | 57.40 | \$ 33,000.00 |
| 5279 | Thermo Fisher Scientific, Inc. | Master Molder Program | 45.19 | 12.17 | 57.36 | \$ 32,503.00 |
| 6305 | Optimax Systems, Inc. | Advanced Optics Manufacturing Skill Training | 44.03 | 13.07 | 57.10 | \$ 48,050.00 |
| 3843 | Community Action in Self Help, Inc. | Worker Skills Upgrading | 45.67 | 11.27 | 56.94 | \$ 15,940.00 |
| 6095 | Qualicoat, Inc. | Blue Print Reader Training | 41.97 | 12.17 | 54.14 | \$ 2,460.00 |
| 6875 | Caldwell Manufacturing Company North America, LLC | Various Skills Upgrading Training | 42.79 | 10.82 | 53.61 | \$ 48,600.00 |
| 5527 | Genesee Country Museum | Various Skills Upgrade Training | 43.46 | 9.47 | 52.93 | \$ 4,779.00 |
| 4952 | forteq North America | quality system development | 36.78 | 13.97 | 50.75 | \$ - |
| 7980 | Flower City Communications, LLC | Flower City Communications Training Grant | 41.26 | 9.02 | 50.28 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|--|-------------------------------|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 6083 | A. Cameron Salon and Spa, Inc. | ACameron Training Grant | 42.78 | 6.77 | 49.55 | \$ - |
| 5431 | QES Solutions, Inc. | Training Upgrade | 42.71 | 6.77 | 49.48 | \$ - |
| 6927 | Ingleside Machine Co., Inc. | Training | 48.84 | 0.46 | 49.30 | \$ - |
| 8697 | Ravi Engineering & Land Surveying, P.C. | | 45.24 | 2.71 | 47.95 | \$ - |
| 8477 | Layer 3 Telecommunications, LLC | WORKFORCE TRAINING | 36.64 | 9.47 | 46.11 | \$ - |
| 4558 | Rizzo & DiGiacco Certified Public Accountants, PLLC | Worker Skills Upgrading Rizzo | 36.16 | 9.02 | 45.18 | \$ - |
| 7040 | Polymer Engineered Products | 14624 | 34.27 | 10.37 | 44.64 | \$ - |
| 6780 | OptiPro Systems, LLC | Training Grant | 36.19 | 8.12 | 44.31 | \$ - |
| 7613 | Rochester Computer Recycling and Recovery, LLC | RCRR | 29.50 | 13.52 | 43.02 | \$ - |
| 6998 | Ultralife Corporation | Ultralife Training 2 | 37.21 | 3.16 | 40.37 | \$ - |
| 6979 | SPX Flow Technology | LIGHTNIN | 24.73 | 14.87 | 39.60 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---|--------------------------|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 8343 | Harris | 2012 Green Belt Training | 37.28 | 0.46 | 37.74 | \$ - |
| 8493 | Irondequoit Garden Center, Inc. dba Fireplace Fashions | Fireplace Fashions | 27.31 | 8.57 | 35.88 | \$ - |
| 7392 | Trek, Inc. | Quality System | 26.43 | 6.32 | 32.75 | \$ - |
| 4554 | PMI Industries, Inc. | PMIGDT | 20.56 | 9.92 | 30.48 | \$ - |
| 7466 | Bakewise Brands, Inc. | Bakewise1 | 16.91 | 11.72 | 28.63 | \$ - |
| 7941 | Spoon Exhibit Services, Inc. | Traing Grant | 21.73 | 6.32 | 28.05 | \$ - |
| 3933 | Harbec, Inc. | Grow | 23.69 | 0.46 | 24.15 | \$ - |
| 7594 | VWR Education, LLC dba Science Kit, dba Ward's Natural Science, dba Ward's International, dba Edmund Scientific, dba X-treme Geek | Quantum Leap | 20.41 | 0.46 | 20.87 | \$ - |

DEPARTMENT OF STATE: LOCAL WATERFRONT REVITALIZATION PROGRAM

| | | | | | | |
|------|-------------------|---|-------|-------|-------|---------------|
| 6687 | City of Rochester | Port of Rochester Redevelopment Project | 71.20 | 15.32 | 86.52 | \$ 745,545.00 |
| 3548 | City of Geneva | Finger Lakes Boating Museum | 68.40 | 14.42 | 82.82 | \$ 450,000.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|------------------------|---|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 8056 | City of Rochester | Promenade at Erie Harbor | 68.00 | 12.62 | 80.62 | \$ 240,000.00 |
| 3497 | Town of Ogden | Town of Ogden Heritage Trail and Park | 68.80 | 10.64 | 79.44 | \$ - |
| 7482 | City of Rochester | Erie Harbor Enhancements Phase 2 | 65.60 | 10.37 | 75.97 | \$ - |
| 6825 | City of Rochester | South Riverway Trail Rehabilitation | 61.60 | 12.17 | 73.77 | \$ - |
| 6120 | City of Canandaigua | Comprehensive Strategy to Promote and Protect Canandaigua Lake | 60.80 | 11.72 | 72.52 | \$ - |
| 5435 | Wayne County | Sodus Point Park Facilities Rehabilitation | 56.80 | 15.32 | 72.12 | \$ - |
| 6126 | Town of Pittsford | Pittsford | 55.20 | 16.67 | 71.87 | \$ - |
| 7762 | Village of Scottsville | Main Street Marketing Revitalization | 64.00 | 7.67 | 71.67 | \$ - |
| 7035 | Town of Jerusalem | Finger Lakes Museum Jerusalem Waterfront Partnership | 57.20 | 13.97 | 71.17 | \$ - |
| 8151 | Town of Greece | Town of Greece GFLRPC Green Infrastructure Guidelines | 58.40 | 10.82 | 69.22 | \$ - |
| 4327 | Village of Penn Yan | Penn Yan Waterfront Development | 47.20 | 18.48 | 65.68 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---------------------|--|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 3930 | City of Canandaigua | Canandaigua Lakefront Redevelopment Project | 43.60 | 18.48 | 62.08 | \$ - |
| 7981 | Town of Ovid | Sheldrake Visioning | 20.00 | 8.57 | 28.57 | \$ - |

DEPARTMENT OF TRANSPORTATION: AVIATION BOND PROGRAM

| | | | | | | |
|------|--|---|-------|------|-------|------|
| 7214 | County of Monroe | Reconstruction of the General Aviation Apron at the Greater Rochester International Airport | 43.00 | 4.97 | 47.97 | \$ - |
| 8490 | Town of Perry/Town of Warsaw (Perry-Warsaw Airport) | Tee Hangar Facility | 42.00 | 5.42 | 47.42 | \$ - |
| 5130 | Yates County | Runway 1 Approach Lighting System MALSR | 36.00 | 7.67 | 43.67 | \$ - |
| 7677 | County of Genesee | Genesee Terminal Building | 38.00 | 4.97 | 42.97 | \$ - |
| 5129 | Leroy Aviation Services, Inc. | Rehabilitate Hangar and Office Space for Aviation Use Businesses | 33.00 | 6.32 | 39.32 | \$ - |
| 8210 | Ontario County Industrial Development Agency (Canandaigua Airport) | Fuel Facility | 31.00 | 4.06 | 35.06 | \$ - |
| 7468 | Town of North Dansville | Dansville Fuel Facility | 29.00 | 4.51 | 33.51 | \$ - |
| 5668 | Williamson Flying Club, Inc. | Security and Safety Improvements | 29.00 | 4.06 | 33.06 | \$ - |
| 5167 | Williamson Flying Club, Inc. | New OnAirport Restaurant for Public and Airside Use | 29.00 | 3.61 | 32.61 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|-------------------------------|--------------------------------|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 5125 | LeRoy Aviation Services, Inc. | Replace Existing THangar 8 Bay | 26.00 | 4.51 | 30.51 | \$ - |
| 5132 | Yates County | Runway 1028 Rehabilitation | 14.00 | 9.02 | 23.02 | \$ - |

DEPARTMENT OF TRANSPORTATION: MULTI MODAL PROGRAM

| | | | | | | |
|------|---|---|-------|-------|-------|------|
| 6687 | City of Rochester | Port of Rochester Redevelopment Project | 80.00 | 15.32 | 95.32 | \$ - |
| 7163 | Depew Lancaster & Western RR Co. Inc | DLW Batavia Transload Infrastructure | 80.00 | 13.97 | 93.97 | \$ - |
| 8352 | City of Rochester | St Paul N Clinton TwoWay Conversion | 80.00 | 13.52 | 93.52 | \$ - |
| 7145 | Seneca County Industrial Development Agency | Seneca County Industrial Rail Facility Upgrades | 80.00 | 12.62 | 92.62 | \$ - |
| 7291 | Falls Railroad Co.,Inc. | Orleans County Transload Warehouse | 80.00 | 12.62 | 92.62 | \$ - |
| 4344 | Town of Farmington | Highway Campus Project | 80.00 | 10.82 | 90.82 | \$ - |
| 7129 | Mohawk Adirondack & Northern RR Corp | Inspect Engineer Loadrate and Repair Culverts Bridges | 80.00 | 7.71 | 87.71 | \$ - |
| 5130 | Yates County | Runway 1 Approach Lighting System MALSR | 80.00 | 7.67 | 87.67 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|--|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 5129 | Leroy Aviation Services, Inc. | Rehabilitate Hangar and Office Space for Aviation Use Businesses | 80.00 | 6.32 | 86.32 | \$ - |
| 7290 | Falls Road Railroad Co. | Track Repairs and Infrastructure Upgrades | 80.00 | 5.84 | 85.84 | \$ - |
| 8490 | Town of Perry/Town of Warsaw (Perry-Warsaw Airport) | Tee Hangar Facility | 80.00 | 5.42 | 85.42 | \$ - |
| 7677 | County of Genesee | Genesee Terminal Building | 80.00 | 4.97 | 84.97 | \$ - |
| 5125 | LeRoy Aviation Services, Inc. | Replace Existing T Hangar 8 Bay | 80.00 | 4.51 | 84.51 | \$ - |
| 7468 | Town of North Dansville | Dansville Fuel Facility | 80.00 | 4.51 | 84.51 | \$ - |
| 5668 | Williamson Flying Club, Inc. | Security and Safety Improvements | 80.00 | 4.06 | 84.06 | \$ - |
| 8210 | Ontario County Industrial Development Agency (Canandaigua Airport) | Fuel Facility | 80.00 | 4.06 | 84.06 | \$ - |
| 7244 | Falls Road Railroad Co. | Bridges repairs Loadings and culverts repairs | 80.00 | 3.84 | 83.84 | \$ - |
| 5167 | Williamson Flying Club, Inc. | New OnAirport Restaurant for Public and Airside Use | 80.00 | 3.61 | 83.61 | \$ - |
| 8581 | Town of Perry/Town of Warsaw | Terminal Building | 80.00 | 3.61 | 83.61 | \$ - |

DEPARTMENT OF TRANSPORTATION: RAIL AND PORT PROGRAM

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---|---|--------------|-------------------------------------|-------------|-----------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 3174 | Norfolk Southern Railway | Portageville Bridge | 79.00 | 8.40 | 87.40 | \$ 2,000,000.00 |
| 2214 | ONTARIO MIDLAND RAILROAD CORP. | SODUS TO NORTHROSE TRACK REHAB OF MAINLINE | 53.00 | 10.82 | 63.82 | \$ 1,658,009.70 |
| 7291 | Falls Railroad Co.,Inc. | Orleans County Transload Warehouse | 47.92 | 12.62 | 60.54 | \$ - |
| 7145 | Seneca County Industrial Development Agency | Seneca County Industrial Rail Facility Upgrades | 46.00 | 12.62 | 58.62 | \$ - |
| 7163 | Depew Lancaster & Western RR Co. Inc | DLW Batavia Transload Infrastructure | 36.00 | 13.97 | 49.97 | \$ - |
| 4344 | Town of Farmington | Highway Campus Project | 34.00 | 10.82 | 44.82 | \$ - |

ENVIRONMENTAL FACILITIES CORPORATION: GREEN INNOVATION GRANT PROGRAM

| | | | | | | |
|------|-----------------------|---|-------|-------|-------|-----------------|
| 2423 | Finger Lakes Museum | Finger Lakes Museum Phase 1 | 58.00 | 18.48 | 76.48 | \$ 381,000.00 |
| 4317 | Monroe County | Monroe Avenue Retrofit | 70.00 | 6.32 | 76.32 | \$ 1,565,000.00 |
| 6687 | City of Rochester | Port of Rochester Redevelopment Project | 58.00 | 15.32 | 73.32 | \$ 198,000.00 |
| 2786 | Friends of Ganondagan | Ganondagan Art and Education Center | 49.00 | 13.97 | 62.97 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|--------------------------------|--|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 3146 | Swan Library | New Swan | 50.00 | 12.62 | 62.62 | \$ - |
| 6405 | Village of Churchville | Village of Churchville Stormwater Improvements | 52.00 | 8.57 | 60.57 | \$ - |
| 8049 | City of Rochester | Norris Drive | 49.00 | 10.82 | 59.82 | \$ - |
| 3971 | City of Canandaigua | Downtown Streetscape | 46.00 | 13.52 | 59.52 | \$ 385,000.00 |
| 8132 | City of Rochester | Sager Drive | 46.00 | 9.02 | 55.02 | \$ - |
| 6148 | Larsen Engineers | Isquare | 48.00 | 6.77 | 54.77 | \$ - |
| 6147 | Village of LeRoy | Village of LeRoy Green Infrastructure Project | 47.00 | 7.22 | 54.22 | \$ - |
| 6517 | Larsen Engineers | SpringdaleColby | 47.00 | 6.77 | 53.77 | \$ - |
| 4377 | Finger Lakes Community College | The Green Roof Project | 46.00 | 6.32 | 52.32 | \$ - |
| 7648 | Town of Parma | Town parking lot bioswale | 38.00 | 11.27 | 49.27 | \$ - |
| 4138 | Village of Penn Yan | Lake Street bioretention facility and bioswale | 33.00 | 10.82 | 43.82 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|------------------|---|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 6988 | Larsen Engineers | Village of Medina Innovation in Stormwater Management | 35.00 | 8.12 | 43.12 | \$ - |
| 6995 | Larsen Engineers | Village of Lyons Green Wet Weather Infrastructure | 35.00 | 8.12 | 43.12 | \$ - |
| 4271 | Larsen Engineers | CCMI | 29.00 | 13.52 | 42.52 | \$ - |

EMPIRE STATE DEVELOPMENT

| | | | | | | |
|------|--|--|-------|-------|-------|-----------------|
| 4883 | Finger Lakes Health Systems Agency | High Blood Pressure Collaborative for the Finger Lakes Region | 72.00 | 17.58 | 89.58 | \$ 300,000.00 |
| 8535 | Livingston County IDA | Project Wave | 70.00 | 17.13 | 87.13 | \$ - |
| 2423 | Finger Lakes Cultural & Natural History Museum | Finger Lakes Museum Phase 1 | 63.00 | 18.48 | 81.48 | \$ 1,500,000.00 |
| 7136 | University of Rochester | Health Center Science Center for Computational Innovation | 62.00 | 18.48 | 80.48 | \$ 5,000,000.00 |
| 6361 | Greater Rochester Enterprise | Economic Gardening | 62.00 | 18.48 | 80.48 | \$ 200,000.00 |
| 5619 | HARBEC, Inc. | Addition | 62.00 | 17.58 | 79.58 | \$ - |
| 7690 | New York Battery and Energy Storage Technology Consortium Inc. | NYBEST Battery and Energy Storage Product Commercialization Center | 59.00 | 18.48 | 77.48 | \$ 1,000,000.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---|---|--------------|-------------------------------------|-------------|-----------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 7432 | EPP Team, Inc. | Empire Precision | 62.00 | 15.32 | 77.32 | \$ - |
| 5392 | High Tech Rochester Inc. | Business Accelerator | 58.00 | 18.48 | 76.48 | \$ 2,500,000.00 |
| 5537 | 80 South Clinton LLC | Project MP | 58.00 | 17.58 | 75.58 | \$ - |
| 7853 | Kraft Foods Global, Inc. | Cool Whip | 58.00 | 16.67 | 74.67 | \$ - |
| 5705 | Steel & O'Brien Mfg., Inc. | 2011 San Tube Expansion | 58.00 | 15.77 | 73.77 | \$ - |
| 4351 | North American Breweries | Visitor Center and Production Expansion | 73.00 | -- | 73.00 | \$ - |
| 6495 | Rochester Institute of Technology | GIS Building | 54.00 | 17.58 | 71.58 | \$ - |
| 2790 | O-AT-KA Milk Products Cooperative, Inc. | Plant Expansion 2011 | 55.00 | 15.32 | 70.32 | \$ - |
| 5620 | Stone Construction Equipment, Inc. | Stone Construction Bankruptcy and Asset Acquisition | 55.00 | 13.07 | 68.07 | \$ - |
| 6687 | City of Rochester | Port of Rochester Redevelopment Project | 52.00 | 15.32 | 67.32 | \$ - |
| 4378 | Drasgow Inc | Drasgow2012 | 51.00 | 16.22 | 67.22 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 2894 | Bridge Square Building LLC | Bridge Square Building | 55.00 | 11.72 | 66.72 | \$ - |
| 8627 | City of Rochester | Midtown Redevelopment Transportation Infrastructure Improvements | 52.00 | 14.42 | 66.42 | \$ - |
| 3930 | Canandaigua Lakefront | Canandaigua Lakefront Redevelopment Project | 47.00 | 18.48 | 65.48 | \$ - |
| 4327 | Village of Penn Yan (Marina) | Penn Yann Waterfront Development | 43.00 | 18.48 | 61.48 | \$ - |
| 8073 | API Heat Transfer, Inc. | Plant Expansion | 47.00 | 14.42 | 61.42 | \$ - |
| 5810 | Koike Aronson, Inc. | Koike Aronson Expansion Project | 51.00 | 10.37 | 61.37 | \$ - |
| 8281 | Monroe Community College | Finger Lakes Workforce Development Center | 41.00 | 17.58 | 58.58 | \$ - |
| 2786 | Friends of Ganondagan, Inc. | Ganondagan Art and Education Center | 43.00 | 13.97 | 56.97 | \$ - |
| 5476 | County of Orleans Industrial Development Agency | Site Build Out 2012 | 40.00 | 16.22 | 56.22 | \$ - |
| 4401 | Ibero American Investors Corporation | IAIC Capital Funding Project | 43.00 | 13.07 | 56.07 | \$ - |
| 4748 | College Town | CollegeTown | 38.00 | 18.03 | 56.03 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|--------------------------------|---|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 8208 | Whitney Baird Associates, LLC | Culver Road Armory | 41.00 | 13.97 | 54.97 | \$ - |
| 7214 | County of Monroe | Reconstruction of the General Aviation Apron at the Greater Rochester International Airport | 50.00 | 4.97 | 54.97 | \$ - |
| 5385 | Finger Lakes Association | trike housing garden | 38.00 | 15.77 | 53.77 | \$ - |
| 6640 | Genesee Valley Substrates | Dog Leg 1B | 38.00 | 15.77 | 53.77 | \$ - |
| 4144 | Town/Village of East Rochester | Eyer Building Development Project | 42.00 | 11.27 | 53.27 | \$ - |
| 8610 | Great Eastern Mall | Real Estate Redevelopment Great Eastern | 40.00 | 12.62 | 52.62 | \$ - |
| 6926 | Genesee County EDC - STAMP | STAMP | 38.00 | 13.97 | 51.97 | \$ - |
| 6624 | DHD Ventures LLC | Hilton Garden Inn | 42.00 | 9.47 | 51.47 | \$ - |
| 8587 | Wayne County Eggs | Layer House 10 | 38.00 | 12.62 | 50.62 | \$ - |
| 8128 | Pathstone | Pathstones Small Business Rural Value Added Project | 32.00 | 17.13 | 49.13 | \$ - |
| 6754 | University of Rochester | SEMATECH Rochester | 32.00 | 16.67 | 48.67 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|-----------------------------------|--|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 7785 | Carestream Health | NYCapitalProject | 32.00 | 16.22 | 48.22 | \$ - |
| 6387 | Temple Building | Temple Theatre | 30.00 | 17.68 | 47.68 | \$ - |
| 8214 | Rochester Institute of Technology | Food Process | 30.00 | 15.32 | 45.32 | \$ - |
| 8614 | Greece Town Mall | Real Estate Redevelopment Greece Towne | 38.00 | 5.87 | 43.87 | \$ - |
| 7528 | Genesee County EDC - MedTech | Upstate MedTech Centre | 29.00 | 13.52 | 42.52 | \$ - |
| 6120 | City of Canandaigua | Comprehensive Strategy to Promote and Protect Canandaigua Lake | 30.00 | 11.72 | 41.72 | \$ - |
| 7172 | City of Rochester | Inner Loop East Reconstruction Project | 25.00 | 16.67 | 41.67 | \$ - |
| 8274 | IBEW Local Union 86 JATC | IBEW Local 86 Equipment | 28.50 | 13.07 | 41.57 | \$ - |
| 2164 | Sweet Dreams Bakery | Sweet Dream Cuisine Building | 26.00 | 13.07 | 39.07 | \$ - |
| 6848 | Finger Lakes Community College | Viticulture Center Project | 22.00 | 16.67 | 38.67 | \$ - |
| 7515 | Wayne County IDA | TAA | 26.00 | 12.62 | 38.62 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|-----------------------------------|--|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 8144 | NY Wine & Culinary Center | NYWCC1 | 24.00 | 13.97 | 37.97 | \$ - |
| 6596 | Corn Hill Navigation | Information Ticket Booth at Corn Hill Landing | 22.00 | 15.77 | 37.77 | \$ - |
| 8044 | Rochester Institute of Technology | Adv Man RIT | 24.00 | 12.62 | 36.62 | \$ - |
| 8209 | Rochester Institute of Technology | Contract Manufacturing Alliance | 24.00 | 11.72 | 35.72 | \$ - |
| 7768 | Trek, Inc. | Growth and Expansion | 22.00 | 12.62 | 34.62 | \$ - |
| 2408 | Debtorwise | Building Fund | 20.00 | 13.97 | 33.97 | \$ - |
| 7174 | Logger Training | Web Based Logger Training | 25.00 | 7.22 | 32.22 | \$ - |
| 7677 | Genesee County | Genesee Terminal Building | 27.00 | 4.97 | 31.97 | \$ - |
| 2781 | Rochester Roots | Rochester Roots | 22.00 | 9.92 | 31.92 | \$ - |
| 4102 | Rowley 96 | Fishers Ridge | 22.00 | 9.47 | 31.47 | \$ - |
| 8415 | NEAD, Inc. | Freedom Market | 20.00 | 10.37 | 30.37 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---------------------------|--|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 5821 | FLAIR | Lake Hotel | 16.00 | 13.52 | 29.52 | \$ - |
| 6437 | Geneva Union Training | Training Center | 20.00 | 8.57 | 28.57 | \$ - |
| 5684 | Genesee Community College | Veterinary Technology Teaching Facility | 19.00 | 9.47 | 28.47 | \$ - |
| 8126 | 1877 Ridge Road LLC | 1877 Ridge Road LLC | 18.00 | 8.57 | 26.57 | \$ - |
| 8069 | 1612 Ridge Road LLC | 1612 Ridge Road LLC | 18.00 | 8.12 | 26.12 | \$ - |
| 4344 | Town of Farmington | Highway Campus Project | 15.00 | 10.82 | 25.82 | \$ - |
| 8456 | Trek, Inc. | Product Development for New Market | 16.00 | 9.47 | 25.47 | \$ - |
| 8064 | Shirt Factory Café, LLC | Banquet Facility Upgrades | 18.00 | 6.77 | 24.77 | \$ - |
| 7275 | Virtual Polymer Compound | VPC Capital Funding | 12.00 | 11.72 | 23.72 | \$ - |
| 8628 | Dolphin Nau Holdings | Solar Electric Panels | 16.00 | 6.77 | 22.77 | \$ - |
| 5386 | Finger Lakes Association | Social Media Development | 10.00 | 12.17 | 22.17 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|------------------------|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 6722 | REDO-NY | High Falls Outreach Center | 14.00 | 8.12 | 22.12 | \$ - |
| 7368 | Greater Rochester RHI | Innovation and Translation Research Initiative | 6.00 | 15.77 | 21.77 | \$ - |
| 3971 | City of Canandaigua | Downtown Streetscape | 6.00 | 13.52 | 19.52 | \$ - |
| 5292 | Town of Canandaigua | Purdy Mobile Road Sewer Laterals | 8.00 | 10.37 | 18.37 | \$ - |
| 7474 | Emkay Trading | Cheese Plant | 14.00 | 3.16 | 17.16 | \$ - |
| 5043 | Village of Spencerport | Village of Spencerport Municipal Parking Lot Infrastructure improvements and expansion | 5.00 | 8.57 | 13.57 | \$ - |
| 8185 | Trek Inc. | Renovations Retension | 6.00 | 4.06 | 10.06 | \$ - |

ESD EXCELSIOR TAX CREDITS

| | | | | | | |
|------|---|----------------------|-------|-------|-------|-----------------|
| 3879 | e2e Materials, Inc. | e2e Materials Inc | 71.00 | 18.48 | 89.48 | \$ 1,250,000.00 |
| 6339 | Qualitrol Co LLC | Fairport expansion | 67.00 | 16.67 | 83.67 | \$ 700,000.00 |
| 2967 | Document Reprocessors of New York, Inc. | Document Restoration | 65.00 | 16.22 | 81.22 | \$ 750,000.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|----------------------------------|------------------------|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 7968 | Mabrouka Properties II LLC | International Food | 61.00 | 18.48 | 79.48 | \$ 401,010.00 |
| 2230 | Sutherland Global Services, Inc. | Rochester Tech Park 2 | 63.00 | 15.32 | 78.32 | \$ 900,000.00 |
| 7709 | AJL Manufacturing Inc. | AJLExpansion | 58.00 | 14.87 | 72.87 | \$ 287,715.00 |
| 2294 | Kreher's Sunrise Farm LLC | Sunrise LH2 | 50.00 | 16.67 | 66.67 | \$ 110,310.00 |
| 3339 | IBEW Local 86 Training | IBEW Local 86 Training | 21.00 | 9.92 | 30.92 | \$ - |
| 4271 | CCMI | CCMI | 17.00 | 13.52 | 30.52 | \$ - |
| 8265 | Upchurch Accounting | Expansion | 10.00 | 9.92 | 19.92 | \$ - |
| 8679 | My Saloon, Inc. | Roof Project | 10.00 | 5.42 | 15.42 | \$ - |
| 5252 | Our USA Magazine | Our USA Magazine | 4.00 | 4.51 | 8.51 | \$ - |
| 6872 | Lisa Sands | new hire | 2.00 | 2.71 | 4.71 | \$ - |
| 8861 | Responsible Debt Relief | Expansion | 0.00 | 0.46 | 0.46 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|----------------|--------------|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 8504 | Christina Hand | Expansion | 0.00 | 0.46 | 0.46 | \$ - |
| 8476 | Kevin Hand | Expansion | 0.00 | 0.46 | 0.46 | \$ - |

HOMES AND COMMUNITY RENEWAL: 9% LOW INCOME HOUSING CREDITS

| | | | | | | |
|---------------|---|--|-------|-------|-------|-----------------|
| 8644/20116017 | Episcopal Seniorlife Communities | Rockwood Center at Brentland Woods 2011 | 69.00 | 9.47 | 78.47 | \$ 498,905.00 |
| 4256/20116204 | Urban League of Rochester Economic Development Corporation | Michelsen Apartments | 61.00 | 14.87 | 75.87 | \$ - |
| 8803/20116060 | Carriage Factory Special Needs Apartments, L.P. | Carriage Factory Special Needs Apartments | 63.00 | 11.27 | 74.27 | \$ 1,321,665.00 |
| 8810/20116062 | Ibero-American Development Corporation | El Camino Estates Phase II | 64.00 | 9.47 | 73.47 | \$ 496,116.00 |
| 6886/20116247 | Charles Settlement House, Inc. | The Cornerstone of JOSANA | 63.00 | 10.37 | 73.37 | \$ - |
| 8559/20116005 | Corpus Christi Senior Housing, LLC | Corpus Christi Senior Apartments - 2011 | 53.00 | 12.17 | 65.17 | \$ - |

HOMES AND COMMUNITY RENEWAL: HOMES FOR WORKING FAMILIES PROGRAM

| | | | | | | |
|---------------|---|----------------------|-------|-------|-------|------|
| 4256/20116204 | Urban League of Rochester Economic Development Corporation | Michelsen Apartments | 61.00 | 14.87 | 75.87 | \$ - |
|---------------|---|----------------------|-------|-------|-------|------|

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---|---|--------------|-------------------------------------|-------------|-----------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 8803/20116060 | Carriage Factory Special Needs Apartments, L.P. | Carriage Factory Special Needs Apartments | 63.00 | 11.27 | 74.27 | \$ 2,025,000.00 |
| 8810/20116062 | Ibero-American Development Corporation | El Camino Estates Phase II | 64.00 | 9.47 | 73.47 | \$ 1,230,125.00 |
| 6886/20116247 | Charles Settlement House, Inc. | The Cornerstone of JOSANA | 63.00 | 10.37 | 73.37 | \$ - |
| 8559/20116005 | Corpus Christi Senior Housing, LLC | Corpus Christi Senior Apartments - 2011 | 53.00 | 12.17 | 65.17 | \$ - |
| 5366/20116254 | PathStone Housing Action Corp. | Thompson Apartments Renovation | 36.00 | 12.17 | 48.17 | \$ - |

HOMES AND COMMUNITY RENEWAL: HOMES FOR WORKING FAMILIES PROGRAM

| | | | | | | |
|---------------|-------------------|---------------------------------|-------|------|-------|-----------------|
| 5389/20110242 | Conifer | Towpath Preservation Apartments | 80.00 | 8.57 | 88.57 | \$ 1,030,894.00 |
| 8886/20116105 | Home Leasing, LLC | Gardens at Town Center 2011 | 70.00 | 7.67 | 77.67 | \$ - |

HOMES AND COMMUNITY RENEWAL: STATE LOW INCOME HOUSING TAX CREDITS PROGRAM

| | | | | | | |
|---------------|--|-----------------------------|-------|-------|-------|---------------|
| 1996/20116263 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Calkins Corners | 76.00 | 13.52 | 89.52 | \$ 337,513.00 |
| 8886/20116105 | Home Leasing, LLC | Gardens at Town Center 2011 | 61.00 | 7.67 | 68.67 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|----------------|--------------|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: ACCESS TO HOME PROGRAM

| | | | | | | |
|----------|--|--|-------|---|-------|---------------|
| 20113205 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Ontario/Wayne/Yates/Monroe AtH | 77.00 | H | 77.00 | \$ 300,000.00 |
| 20113303 | Marketview Heights Association, Inc. | MHA Access to Home II | 77.00 | H | 77.00 | \$ 200,000.00 |
| 20113207 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Chemung/Seneca/Schuyler AtH | 75.00 | H | 75.00 | \$ - |
| 20113164 | UCPA of the Rochester Area, Inc. | CP Rochester Access to Home | 65.00 | | 65.00 | \$ - |
| 20113362 | Genesee Valley Rural Preservation Council, Inc. | Livingston/Genesee Access IV | 60.00 | | 60.00 | \$ - |
| 20113315 | Group 14621 Community Association, Inc. | 14621 Help Persons with Disabilities and the Elderly I | 51.00 | | 51.00 | \$ - |
| 20113047 | Isla Housing and Development Corporation | Access to Home | 49.00 | | 49.00 | \$ - |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: AFFORDABLE HOUSING CORPORATION PROGRAM

| | | | | | | |
|-------|--|-----------------------------------|----------|---------------|--|---------------|
| 11L45 | Habitat for Humanity NYS | HFH-NYS 2011 | Eligible | M/H/H/M/M/H/H | | \$ 900,000.00 |
| 11L49 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Sheen Housing Home Repair Program | Eligible | M/H/H/H | | \$ 600,000.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|--|----------------------------------|--------------|-------------------------------------|-------------|-----------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 11L54 | Habitat for Humanity NYS | HFH-NYS 2011 Rehab | Eligible | H/H | | \$ 646,000.00 |
| 2L43 | Greater Rochester Partnership HDPC | HOME Rochester 2011-2012 | N/A | H | | \$ 1,100,000.00 |
| 2L63 | Urban League of Rochester Economic Development Corp. | Corn Hill Town Homes | N/A | H | | \$ 250,000.00 |
| 2L71 | Habitat for Humanity NYS | HFH-NYS 2011 HI | N/A | H | | \$ 50,000.00 |
| 2L84 | NCS Community Development Corp. | NCS Purchase- Rehab Program | N/A | H | | \$ 1,050,000.00 |
| 2L94 | South Wedge Planning | Southside Purchase-Rehab Program | N/A | H | | \$ 175,000.00 |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - ECONOMIC DEVELOPMENT

| | | | | | | |
|------|-------------------|-------------------------------|-------|-------|-------|---------------|
| 4926 | Genesee County | Genesee Valley Mushroom, Inc. | 58.00 | 18.48 | 76.48 | \$ 750,000.00 |
| 3874 | Town of Ontario | Optimax Systems, Inc. | 44.00 | 16.67 | 60.67 | \$ 260,000.00 |
| 2757 | Village of Holley | Save-A-Lot Grocery | 40.00 | 13.07 | 53.07 | \$ 171,167.00 |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - MICROENTERPRISE

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|----------------------|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 3084 | City of Geneva | Geneva Microenterprise Assistance Program | 51.00 | 17.58 | 68.58 | \$ 200,000.00 |
| 4468 | Village of Dansville | Dansville Microenterprise Assistance Program | 54.00 | 13.97 | 67.97 | \$ 200,000.00 |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM SMALL BUSINESS ASSISTANCE

| | | | | | | |
|------|----------------|--------------------------|-------|-------|-------|---------------|
| 7053 | City of Geneva | 12ve Degrees Corporation | 59.00 | 15.77 | 74.77 | \$ 100,000.00 |
|------|----------------|--------------------------|-------|-------|-------|---------------|

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - HOME OWNERSHIP

| | | | | | | |
|--------------|--------------|------------------------------------|--------|---|--------|---------------|
| 1281HO134-11 | Yates County | Yates County Homeownership Program | 371.00 | H | 371.00 | \$ 750,000.00 |
|--------------|--------------|------------------------------------|--------|---|--------|---------------|

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - HOUSING REHAB

| | | | | | | |
|-------------|-------------------------|--|--------|---|--------|---------------|
| 165HR136-11 | City of Canandaigua | City of Canandaigua Multi-Unit Housing program | 388.00 | H | 388.00 | \$ 400,000.00 |
| 765HR150-11 | Village of Mount Morris | Village of Mount Morris Housing Rehabilitation Program | 325.00 | H | 325.00 | \$ 400,000.00 |
| 764HR144-11 | Town of Mount Morris | Town of Mount Morris Housing Rehabilitation Program | 316.00 | H | 316.00 | \$ 400,000.00 |
| 269HR145-11 | Town of Conesus | Town of Conesus Senior Housing Rehabilitation Program | 300.00 | H | 300.00 | \$ 400,000.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|-----------------------|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 448HR143-11 | City of Geneva | City of Geneva Housing Rehabilitation Program | 264.00 | | 264.00 | \$ - |
| 10HR135-11 | Village of Albion | Village of Albion Housing Rehabilitation Program | 262.00 | | 262.00 | \$ - |
| 570HR140-11 | Village of Interlaken | Village of Interlaken Housing Rehabilitation Program | 256.00 | | 256.00 | \$ - |
| 1111HR85-11 | Town of Starkey | Town of Starkey Housing Rehabilitation Program | 223.00 | | 223.00 | \$ - |
| 1056HR75-11 | Seneca County | Seneca County Housing Rehabilitation Program | 221.00 | | 221.00 | \$ - |
| 80HR103-11 | Town of Barrington | Town of Barrington Housing Rehabilitation Program | 218.00 | | 218.00 | \$ - |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC FACILITY

| | | | | | | |
|-------------|------------------|--|--------|--|--------|------|
| 626PF105-11 | Village of LeRoy | Village of LeRoy Sidewalk Improvements | 153.00 | | 153.00 | \$ - |
|-------------|------------------|--|--------|--|--------|------|

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC INFRASTRUCTURE (SEWAR)

| | | | | | | |
|--------------|--------------------|--|--------|---|--------|---------------|
| 1034PR115-11 | Town of Savannah | Town of Savannah Sewer District No. 1 Improvements | 341.00 | H | 341.00 | \$ 600,000.00 |
| 1269PR28-11 | Village of Wolcott | Village of Wolcott Wastewater System Improvements | 335.00 | H | 335.00 | \$ 600,000.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---------------------|---|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 83PR133-11 | Town of Batavia | Town of Batavia West Main Street Sewer District | 265.00 | H | 265.00 | \$ 600,000.00 |
| 166PR80-11 | Town of Canandaigua | Town of Canandaigua Purdy Road Sewer Improvements | 188.00 | | 188.00 | \$ - |
| 773PR64-11 | Village of Naples | Village of Naples Public Wastewater System | 0.00 | | 0.00 | \$ - |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC INFRASTRUCTURE (WATER)

| | | | | | | |
|-------------|---------------------------|---|--------|---|--------|---------------|
| 1077PW39-11 | Village of Silver Springs | Village of Silver Springs Water System Improvements | 288.00 | H | 288.00 | \$ 450,000.00 |
| 831PW147-11 | Village of Nunda | Village of Nunda Water System Improvement | 286.00 | H | 286.00 | \$ 309,000.00 |
| 82PW130-11 | City of Batavia | City of Batavia Vine Street Waterline Replacement | 272.00 | H | 272.00 | \$ - |
| 251PW127-11 | Village of Clyde | Village of Clyde Water Transmission Main Replacement | 263.00 | H | 263.00 | \$ - |
| 677PW89-11 | Village of Lyons | Village of Lyons Montezuma and Scott Street Waterline Replacement | 216.00 | H | 216.00 | \$ - |
| 340PW98-11 | Village of Dundee | Village of Dundee Water Storage Tank Replacement | 199.00 | | 199.00 | \$ - |
| 12PW129-11 | Town of Alexander | Town of Alexander Water District No. 2 | 180.00 | | 180.00 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|----------------|--------------|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: NYS HOME PROGRAM

| | | | | | | |
|----------|---|---|-------|-----|-------|---------------|
| 20113077 | Keuka Housing Council, Inc. | Yates-Ontario HOMEbuyer 2011 | 87.00 | H | 87.00 | \$ 432,000.00 |
| 20113051 | Urban League of Rochester Economic Development Corp. | Focused Investment Acquisition/Rehabilitation II | 83.00 | H | 83.00 | \$ 600,000.00 |
| 20113173 | The Empire Housing Center, Inc. | Western New York Healthy HOMEs Project | 82.00 | H/H | 82.00 | \$ 400,000.00 |
| 20113247 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Seneca HOME | 82.00 | H | 82.00 | \$ 400,000.00 |
| 20113243 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Monroe HOME | 81.00 | H | 81.00 | \$ 500,000.00 |
| 20113252 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Yates HOME | 81.00 | H | 81.00 | \$ 400,000.00 |
| 20113416 | Rural Housing Opportunities Corporation | RHOC Regional MHRI 11 | 81.00 | H | 81.00 | \$ 400,000.00 |
| 20113336 | Rural Housing Opportunities Corporation | RHOC Regional HOMEfirst 11 | 80.00 | H | 80.00 | \$ 500,000.00 |
| 20113012 | Greater Rochester Partnership HDPC | HOME Rochester 2011 - 2012 | 79.00 | H | 79.00 | \$ - |
| 20113245 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Ontario HOME Program | 78.00 | H | 78.00 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|--|--|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 20113251 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Wayne HOME Program | 78.00 | H | 78.00 | \$ - |
| 20113287 | Urban League of Rochester, NY, Inc. | Urban League of Rochester NY HPAP 2011 | 77.00 | | 77.00 | \$ - |
| 20113162 | Village of Waterloo | Waterloo HOME Rehabilitation Program V | 76.00 | | 76.00 | \$ - |
| 20113341 | Rural Housing Opportunities Corporation | RHOC HOMEfirst 11 Wayne | 76.00 | | 76.00 | \$ - |
| 20113257 | Community Action in Self-Help, Inc. | Community Action In Self-Help HOME Rehab Program | 75.00 | | 75.00 | \$ - |
| 20113371 | Providence Housing Development Corporation | HOMEquest III | 74.00 | | 74.00 | \$ - |
| 20113403 | Genesee Valley Rural Preservation Council, Inc. | HOME Choice VII | 74.00 | | 74.00 | \$ - |
| 20113055 | Keuka Housing Council, Inc. | Yates CHDO # 1 | 73.00 | H | 73.00 | \$ 120,000.00 |
| 20113256 | Community Action in Self-Help, Inc. | Community Action In Self-Help HOMEBuyers Program | 72.00 | | 72.00 | \$ - |
| 20113372 | Group 14621 Community Association, Inc. | Group 14621 El Camino Estate Complement | 66.00 | | 66.00 | \$ - |
| 20113083 | Wyoming County Community Action, Inc. | Wyoming Rehab 2011 | 65.00 | | 65.00 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|--|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 20113296 | Isla Housing and Development Corporation | Isla Housing and Development-HOME LPA | 62.00 | H | 62.00 | \$ - |
| 20113119 | South Wedge Planning Committee, Inc. | South Wedge CHDO | 56.00 | | 56.00 | \$ - |
| 20113225 | New York State Rural Housing Coalition | NYS Rural Housing Coalition Rental Rehab Program | 46.00 | | 46.00 | \$ - |
| 20113404 | Chatham Housing and Development Corp. | Hayes Heights HOME Program | 34.00 | | 34.00 | \$ - |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: NEW YORK MAIN STREET PROGRAM

| | | | | | | |
|----------|--------------------------------|---|-------|---|-------|---------------|
| 20113193 | City of Batavia | NY Main Street 2011 | 91.00 | H | 91.00 | \$ 450,000.00 |
| 20113213 | Town of Warsaw | Downtown Warsaw Revitalization Program | 83.00 | H | 83.00 | \$ 500,000.00 |
| 20113264 | Town of Albion | Albion NY Main Street 2011 | 83.00 | H | 83.00 | \$ 477,000.00 |
| 20113394 | Town of Seneca Falls | Central Business District Revitalization Program | 81.00 | H | 81.00 | \$ 460,448.00 |
| 20113282 | Village of Geneseo | Geneseo Downtown Revitalization Program | 80.00 | H | 80.00 | \$ 410,000.00 |
| 20113352 | Village/Town of East Rochester | Downtown East Rochester Revitalization Initiative | 80.00 | H | 80.00 | \$ 500,000.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---|--|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 20113286 | Village of Nunda | Nunda Downtown Revitalization Program | 79.00 | H | 79.00 | \$ - |
| 20113324 | LeRoy Business Council | LeRoy 2011 Main Street Application | 79.00 | H | 79.00 | \$ - |
| 20113335 | Village of Attica | Village of Attica "Corner of Main & Market" | 79.00 | H | 79.00 | \$ - |
| 20113350 | Village of Holley | Public Square Revitalization Program | 79.00 | H | 79.00 | \$ - |
| 20113165 | Village of Mount Morris | Mount Morris Downtown Revitalization Program II | 74.00 | | 74.00 | \$ - |
| 20113339 | Village of Waterloo | Waterloo Downtown Revitalization Program | 73.00 | | 73.00 | \$ - |
| 20113196 | South Wedge Planning Committee, Inc. | South Ave Targeted Rehabilitation | 68.00 | | 68.00 | \$ - |
| 20113310 | South Wedge Planning Committee, Inc. | ABVI Downtown Anchor Grant | 66.00 | | 66.00 | \$ - |
| 20113311 | Community Progress Inc. | Interlaken 2011 NYMS Program | 66.00 | | 66.00 | \$ - |
| 20113159 | Geneva Business District Management Association, Inc. | Geneva Business District Revitalization Program II | 63.00 | | 63.00 | \$ - |
| 20113260 | South East Area Coalition, Inc. | New York Main Street 2011 | 63.00 | | 63.00 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|--|---|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 20113062 | Village of Bergen | Bergen Part 2 | 62.00 | | 62.00 | \$ - |
| 20113384 | Rural Housing Opportunities Corporation | NWV MS II 11 | 60.00 | | 60.00 | \$ - |
| 20113360 | Downtown Canandaigua Business Management Association, Inc. | 2011 Main Street "Next Step" Program | 51.00 | | 51.00 | \$ - |
| 20113239 | Village of Palmyra | Village of Palmyra 2011 Main Street Program | 45.00 | | 45.00 | \$ - |
| 20113419 | Village of Fairport | Fairport NYS Main Street 2011 | 45.00 | | 45.00 | \$ - |
| 20113332 | Sector 4 Community Development Corporation | Sector 4 Main Street 2011 | 42.00 | | 42.00 | \$ - |
| 20113290 | Ibero-American Development Corporation | Clinton Avenue Facade Improvement 2011 | 40.00 | | 40.00 | \$ - |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: RESTORE PROGRAM

| | | | | | | |
|----------|--|-------------------------|--------|---|--------|--------------|
| 20113203 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Ontario & Wayne RESTORE | 100.00 | H | 100.00 | \$ 75,000.00 |
| 20113086 | Wyoming County Community Action, Inc. | RESTORE Wyoming 2011 | 88.00 | H | 88.00 | \$ 75,000.00 |
| 20113397 | Community Action of Orleans and Genesee, Inc. | Genesee RESTORE 2011 | 88.00 | H | 88.00 | \$ 75,000.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---|---|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 20113312 | Seneca County | Seneca County 2011 RESTORE | 83.00 | H | 83.00 | \$ - |
| 20113347 | Genesee Valley Rural Preservation Council, Inc. | Livingston RESTORE IV | 83.00 | H | 83.00 | \$ - |
| 20113349 | Genesee Valley Rural Preservation Council, Inc. | Genesee RESTORE IV | 83.00 | H | 83.00 | \$ - |
| 20113121 | South East Area Coalition, Inc. | SEAC RESTORE 2011 | 77.00 | | 77.00 | \$ - |
| 20113391 | Community Action of Orleans and Genesee, Inc. | Orleans RESTORE 2011 | 76.00 | | 76.00 | \$ - |
| 20113016 | South Wedge Planning Committee, Inc. | Emergency Repairs for Southside Seniors | 74.00 | | 74.00 | \$ - |

INDUSTRIAL DEVELOPMENT BOND CAP

| | | | | | | |
|---------------|--|--------------------------------|-------|-------|-------|-----------------|
| 1996/20116263 | Bishop Sheen Ecumenical Housing Foundation, Inc. | Calkins Corners | 76.00 | 13.52 | 89.52 | \$ 8,784,548.00 |
| 6723 | Seneca BioEnergy, LLC | Seneca AgBio Green Energy Park | 64.00 | 17.58 | 81.58 | \$ 7,000,000.00 |

NEW YORK POWER AUTHORITY: RECHARGE NEW YORK

| | | | | | | |
|------|------------------------------------|-----|-------|-------|-------|---------|
| 3016 | Infotonics Technology Center, Inc. | N/A | 54.53 | 16.32 | 70.85 | 1000.00 |
| 9323 | JPMorgan Chase | N/A | 56.31 | 14.08 | 70.39 | 210.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---|--------------|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 9182 | Claims Recovery Financial Services | N/A | 47.16 | 14.64 | 61.80 | 70.00 |
| 10314 | Guardian Industries, Corporation | N/A | 46.42 | 14.64 | 61.06 | 4150.00 |
| 5482 | Finger Lakes Health at Geneva General Hospital | N/A | 46.86 | 12.39 | 59.25 | 546.00 |
| 9661 | Constellation Brands, Inc. | N/A | 46.88 | 11.27 | 58.15 | 40.00 |
| 10135 | IEC Electronics Corporation | N/A | 42.52 | 15.20 | 57.72 | 510.00 |
| 2790 | O-AT-KA Milk Products Cooperative, Inc. | N/A | 41.19 | 16.32 | 57.51 | 1620.00 |
| 9812 | Fresnel Optics, Incorporated | N/A | 42.74 | 14.08 | 56.82 | 56.00 |
| 3932 | Pactiv Corporation | N/A | 40.49 | 16.32 | 56.81 | 7000.00 |
| 9250 | Seneca Foods Corporation | N/A | 40.08 | 16.32 | 56.40 | 376.00 |
| 4055 | Chapin Manufacturing | N/A | 41.64 | 14.64 | 56.28 | 816.00 |
| 10357 | The Gleason Works | N/A | 40.78 | 15.20 | 55.98 | 1730.00 |
| 9347 | Kraft Foods Global, Inc. | N/A | 38.96 | 16.32 | 55.29 | 2670.00 |
| 5445 | Garlock Sealing Technologies | N/A | 41.62 | 13.51 | 55.13 | 1950.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---|--------------|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 9704 | American Rock Salt Company LLC | N/A | 39.85 | 15.20 | 55.05 | 2250.00 |
| 9262 | Seneca Foods Corporation | N/A | 38.50 | 16.32 | 54.83 | 850.00 |
| 6433 | Silgan Containers Manufacturing Corporation | N/A | 41.13 | 12.95 | 54.08 | 480.00 |
| 9322 | JPMorgan Chase | N/A | 40.43 | 13.51 | 53.95 | 1050.00 |
| 8059 | Arch Chemicals, Inc. | N/A | 44.06 | 9.58 | 53.64 | 1240.00 |
| 8738 | Wayne County Eggs, LLC | N/A | 40.66 | 12.95 | 53.61 | 460.00 |
| 9806 | Ultralife Corporation | N/A | 39.30 | 14.08 | 53.37 | 900.00 |
| 2653 | Newport Corporation | N/A | 43.53 | 9.58 | 53.10 | 120.00 |
| 9266 | Cannon Industries Inc. | N/A | 39.38 | 13.51 | 52.90 | 316.00 |
| 5294 | TMP Technologies, Inc. | N/A | 37.46 | 14.64 | 52.10 | 200.00 |
| 5012 | Gorbel, Inc. | N/A | 39.06 | 12.95 | 52.02 | 280.00 |
| 6947 | Markin Tubing LP | N/A | 39.90 | 11.83 | 51.73 | 1100.00 |
| 9529 | Constellation Brands, Inc. | N/A | 38.12 | 13.51 | 51.63 | 236.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|------------------------------------|--------------|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 3620 | Saint-Gobain Adfors | N/A | 39.76 | 11.83 | 51.59 | 500.00 |
| 5023 | Upstate Niagara Cooperative, Inc. | N/A | 40.31 | 11.27 | 51.58 | 700.00 |
| 3845 | Automotive Corporation, Inc. | N/A | 35.73 | 15.76 | 51.49 | 226.00 |
| 7479 | Associated Brands, Inc. | N/A | 40.07 | 11.27 | 51.34 | 610 kW |
| 5588 | Empire Merchants North, LLC | N/A | 41.62 | 9.58 | 51.20 | 190 kW |
| 3091 | Reisdorf Brothers Inc. | N/A | 34.66 | 16.32 | 50.98 | 316 kW |
| 8743 | Kreher's Sunrise Farm, LLC | N/A | 37.87 | 12.95 | 50.82 | 110 kW |
| 9944 | Pfautler Inc. | N/A | 37.24 | 13.51 | 50.75 | 820 kW |
| 9351 | Delphi Automotive Systems, LLC | N/A | 40.80 | 9.58 | 50.38 | 1100kW |
| 6442 | Sabin Metal Corporation | N/A | 41.02 | 9.02 | 50.04 | 500 kW |
| 9937 | H. H. Dobbins Inc. | N/A | 36.33 | 13.51 | 49.85 | 140 kW |
| 10228 | Alstom Signaling Inc. | N/A | 42.99 | 6.21 | 49.20 | 346 kW |
| 3878 | Stone Construction Equipment, Inc. | N/A | 34.62 | 14.08 | 48.70 | 216 kW |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|-------------------------------------|--------------|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 8793 | New Energy Works of Rochester, Inc. | N/A | 35.29 | 12.95 | 48.25 | 150 kW |
| 4291 | Flower City Printing, Inc. | N/A | 39.05 | 9.02 | 48.07 | 596 kW |
| 9632 | Klein Steel Service Inc. | N/A | 34.39 | 13.51 | 47.91 | 250 kW |
| 9676 | Seneca Foods Corporation | N/A | 38.85 | 9.02 | 47.87 | 326 kW |
| 8205 | Zweigle's Inc. | N/A | 35.91 | 11.83 | 47.73 | 216 kW |
| 9823 | Val Tech Holdings, Inc. | N/A | 35.29 | 11.83 | 47.12 | 616 kW |
| 10294 | IEC Electronics Corporation | N/A | 36.90 | 9.58 | 46.48 | 50 kW |
| 10097 | Regional Distributors, Inc. | N/A | 36.37 | 9.58 | 45.95 | 26 kW |

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HERITAGE AREAS SYSTEM DEVELOPMENT PROJECTS

| | | | | | | |
|------|-----------------|--|-------|-------|-------|---------------|
| 2855 | County of Wayne | Forman Park Erosion Control | 43.50 | 13.07 | 56.57 | \$ - |
| 3497 | Town of Ogden | Heritage Trail and Park | 43.50 | 10.37 | 53.87 | \$ 275,000.00 |
| 5435 | County of Wayne | Sodus Point Park Facilities Rehabilitation | 35.00 | 15.32 | 50.32 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---|--------------|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 3292 | First United Methodist Church Albion | onward | 30.50 | 4.51 | 35.01 | \$ - |

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HERITAGE AREAS PLANNING PROJECTS

| | | | | | | |
|------|------------------------------------|----------------------------|-------|-------|-------|------|
| 5489 | Sodus Bay Historical Society, Inc. | Sodus Point Lighthouse HSR | 35.00 | 11.27 | 46.27 | \$ - |
|------|------------------------------------|----------------------------|-------|-------|-------|------|

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HISTORIC PRESERVATION - DEVELOPMENT PROJECT

| | | | | | | |
|------|---|------------------------------------|-------|-------|-------|--------------|
| 3815 | Sonnenberg Gardens & Mansion State Historic Park | Roman Bath Stabilization | 46.50 | 13.97 | 60.47 | \$ 43,000.00 |
| 2642 | Pullman Memorial Universalist Church | Pullman Church Restoration | 47.50 | 9.47 | 56.97 | \$ - |
| 2800 | City of Rochester | Rundel Library Historic Protection | 42.50 | 13.52 | 56.02 | \$ - |
| 6271 | Livingston County Historical Society | Structural Roof Repair | 44.50 | 9.92 | 54.42 | \$ - |
| 3027 | Friends of Letchworth State Park | CCC chimneys | 41.50 | 12.62 | 54.12 | \$ - |
| 2801 | City of Rochester | Mt Hope Chapel Stabilization | 41.00 | 12.62 | 53.62 | \$ - |
| 3292 | First United Methodist Church Albion | onward | 37.00 | 4.51 | 41.51 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|------------------|-------------------------------|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 6802 | Town of Naples | Memorial Town Hall Elevator | 28.00 | 9.92 | 37.92 | \$ - |
| 2434 | County of Seneca | County Courthouse Restoration | 32.00 | 4.97 | 36.97 | \$ - |

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HISTORIC PRESERVATION - PLANNING PROJECTS

| | | | | | | |
|------|-----------------|------------------|-------|------|-------|------|
| 4293 | City of Batavia | Brisbane Mansion | 42.50 | 9.02 | 51.52 | \$ - |
|------|-----------------|------------------|-------|------|-------|------|

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - ACQUISITION PROJECTS

| | | | | | | |
|------|--------------------------|-----------------|-------|------|-------|------|
| 7607 | Genesee Land Trust, Inc. | Irondequoit Bay | 29.00 | 5.42 | 34.42 | \$ - |
|------|--------------------------|-----------------|-------|------|-------|------|

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - DEVELOPMENT PROJECTS

| | | | | | | |
|------|--|-----------------------------|-------|-------|-------|---------------|
| 4333 | Seneca Park Zoo Society | Zoo Education Complex | 60.00 | 15.77 | 75.77 | \$ 399,370.00 |
| 3179 | The Friends of Letchworth State Park | Signage for the Clan Trail | 60.00 | 13.97 | 73.97 | \$ 3,000.00 |
| 2786 | Friends of Ganondagan, Inc. | Art and Education Center | 53.00 | 13.97 | 66.97 | \$ 400,000.00 |
| 2423 | Finger Lakes Cultural & Natural History Museum | Finger Lakes Museum Phase 1 | 48.00 | 18.48 | 66.48 | \$ 400,000.00 |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|--|---|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 2576 | Village of Attica | Playground Equipment | 48.00 | 12.62 | 60.62 | \$ - |
| 3027 | Friends of Letchworth State Park | CCC chimneys | 43.50 | 12.62 | 56.12 | \$ - |
| 2855 | County of Wayne | Forman Park Erosion Control | 42.50 | 13.07 | 55.57 | \$ - |
| 3198 | Pembroke Central School District | Pembroke | 40.25 | 13.52 | 53.77 | \$ - |
| 5448 | Town of North Dansville | Frontage Park Phase II Improvements | 42.75 | 9.92 | 52.67 | \$ - |
| 2385 | Town of Groveland | Ambuscade Park Development | 48.00 | 4.06 | 52.06 | \$ - |
| 5499 | Town/Village of East Rochester | East Rochester Park Development | 39.75 | 10.37 | 50.12 | \$ - |
| 5435 | County of Wayne | Sodus Point Park Facilities Rehabilitation | 33.50 | 15.32 | 48.82 | \$ - |
| 3114 | Town of Perinton | Egypt Park Improvements | 38.00 | 9.92 | 47.92 | \$ - |
| 2732 | Honeoye Falls - Mendon Youth Baseball League Inc. | HFMYP11 | 31.50 | 12.62 | 44.12 | \$ - |
| 6149 | Town of Batavia | Batavia Town Park | 27.75 | 14.42 | 42.17 | \$ - |

2011 CFA Projects

FINGER LAKES

| Indicates Priority Projects | | | | | | |
|-----------------------------|---------------------------|---|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 7953 | Town of Romulus, New York | Willard Waterfront Redevelopment Phase 1 | 28.50 | 13.52 | 42.02 | \$ - |
| 3497 | Town of Ogden | Town of Ogden Heritage Trail and Park | 29.50 | 10.37 | 39.87 | \$ - |
| 6126 | Town of Pittsford | Pittsford | 22.50 | 16.67 | 39.17 | \$ - |
| 5577 | Village of Scottsville | GO SCENIC | 21.50 | 13.97 | 35.47 | \$ - |
| 7033 | Village of Churchville | Village of Churchville Community Center Development | 20.75 | 10.37 | 31.12 | \$ - |

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - PLANNING PROJECT

| | | | | | | |
|------|------------------|-----------------------|-------|-------|-------|------|
| 2537 | Village of Perry | wadingpool | 38.00 | 12.62 | 50.62 | \$ - |
| 4626 | Village of Perry | Park Planning Project | 20.00 | 5.87 | 25.87 | \$ - |