

2016 Regional Council Process & Consolidated Funding Applications

Background:

The Regional Economic Development Councils (REDCs) are a community driven, regional approach to economic development in New York State. Each Council consists of over 20 business, academic and government leaders from throughout the Region.

In 2011, each of the ten Regional Councils were tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment. Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by each Regional Council were reviewed by a Strategic Plan Review Committee consisting of two State Agency Commissioners and three economic development experts. Members of the 2011 Review Team included: Dall W. Forsythe, Senior Fellow at the Wagner School of Public Service at New York University and former Vice President for Finance and Operations at The Atlantic Philanthropies; Walter D. Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University; Bruce J. Katz, Vice President at the Brookings Institution and founding Director of the Brookings Metropolitan Policy Program; Joan McDonald, Commissioner of the New York State Department of Transportation; and Cesar Perales, New York State Secretary of State. On December 8, 2011, the Governor and Legislative Leaders announced the winners of the first round of competition.

In 2012, the Councils went a step further and produced Strategic Implementation Agendas that built upon the progress from the first round and further developed and refined their Regional Five Year Strategic Plans by undertaking four primary activities: Establishing a framework to advance the Regional Strategic Plan; Implementing the strategies laid out in the Strategic Plan; Creating a project pipeline; and providing a progress report documenting the success the Council has had in implementing its Strategic Plan.

In 2013, all ten of the Regional Councils competed against each other to be designated as a "Top Performer". The 2013 Council competition was designed with a similar framework as 2012 but added several new activities for the council to focus on that would continue to help develop and advance the original strategic plans. Regional Councils were asked to develop an Opportunity Agenda, identify Innovation Hot Spots, and advance regional Cleaner, Greener Community Sustainability Plans.

In 2014, the regional councils developed strategies for several new initiatives including a Global NY Plan to identify import/export and foreign direct investment (FDI) opportunities. Councils also created a Veteran's Work Group to address the unemployment of returning veterans in New York. The REDC's were asked to identify projects as part of NY Rising to assist in the rebuilding of areas devastated by natural disasters. The Councils also provided an update on their Opportunity Agenda, workforce development challenges, and their project pipeline.

In 2015, the Regional Economic Cluster Program was launched to ensure continued focus on the importance of industry cluster growth in statewide economic development efforts through partnerships between business, academia, and venture capital. All the regional councils focused on initiatives that will drive implementation of their regional strategic plans, and to continue support for various State initiatives. Regional Council priorities include: development of strategies and projects that focus on the growth of regional economic clusters; advancement of plans and projects that strengthen the Global NY agenda; implementing additional strategies in their strategic plan; maintaining a pipeline of projects; training the workforce for today and tomorrow; and measuring the performance and progress of the strategic plan and CFA projects.

In 2016, all REDC's participated in the \$100 million Downtown Revitalization Initiative (DRI) which will invest \$10 million in one community in each region to develop a vision, articulate a plan, and identify projects and other implementation steps. Each Regional Council solicited interest in the program from communities in the region and considered how those communities met the criteria put forth from the State. The Council nominated one Downtown in each Region to receive the award.

These actions were designed to encourage and accelerate implementation, performance, and collaboration within the regions. Priority projects that aligned with each region's plan were chosen by the Councils from the applications submitted to the Consolidated Funding Application portal. These projects were published in the regions' Progress Report, which are publically available online at www.regionalcouncils.ny.gov. Projects were scored by both the state agencies and the Regional Councils. The agencies scored their projects based on a technical evaluation in adherence with existing funding program guidelines and awarded a project up to 80%. The remaining 20% is awarded by the Regional Councils, and were based off the following endorsement standards:

Statewide Endorsement Standards

Regional Council members will determine the degree to which the application implements the regional strategic plan and assign the corresponding number of points as a score.

IMPLEMENTATION OF THE PLAN	DEGREE	POINTS
The proposal is identified as a priority project by the Regional Council.	Priority	20
The proposal is identified in the plan and has regional benefits.	Very Strong	15
The proposal advances the plan and has local benefits.	Strong	10
The proposal is consistent with the plan and has project level benefits.	Moderate	5
The proposal has limited relationship to the plan	Weak	0

Since the inception of the REDCs in 2011, members have been required to sign a Code of Conduct, Conflict of Interest documents, and have undergone training from legal counsel. Both documents are updated annually and new members are required to complete these documents upon appointment. Members with conflicts of interest must recuse themselves from reviewing or discussing identified projects.

2016 Competition:

To encourage the implementation of the Regional Economic Development Councils' strategic plans and to continue to motivate investment opportunities and job creation, the Regional Councils competed in 2016 for up to \$175 million in capital funds and \$70 million in Excelsior Tax Credits for projects identified by the Regional Councils in their regions.

As part of this year's competition, all the regional councils focused on initiatives that will drive implementation of their regional strategic plans, and to continue support for various State initiatives. Regional Council priorities include: supporting the Downtown Revitalization Plan and beginning to identify projects to implement it; implementing strategies through the project pipeline; training the workforce for today and tomorrow; and measuring the performance and progress of the strategic plan and CFA projects.

By incentivizing implementation of the strategic plans, Regional Councils, businesses, educational institutions, local governments, not-for-profit groups and other stakeholders are further motivated to work together to accomplish the regional vision. While project funding was awarded in all ten Regional Councils through the 2016 CFA, the competition placed an emphasis on Regional Council performance and action to implement strategies.

The competition was focused on the following:

- 1) Implementation of regional strategic economic development plans;*
- 2) Performance in encouraging economic growth through job creation and investment;*
- 3) Support for the Downtown Revitalization Initiative.*

In 2016, the Regional Councils competed against each other to be designated as a "Top Performer".

The 2016 Strategic Implementation Assessment Team (SIAT) was led by Secretary of State Rosanna Rosado and included Office of General Services Commissioner RoAnn Destito, Department of Transportation Commissioner Matthew Driscoll, Environmental Facilities Corporation President and CEO Sabrina Ty, Department of Labor Commissioner Roberta Reardon, and Parks, Recreation and Historic Preservation Commissioner Rose Harvey. Due to the unprecedented commitment of state funds to economic development in the 2016 State Budget, the SIAT was expanded to include an additional member that was appointed by the Legislature, Hon. Donna Lupardo, State Assembly District 123. The SIAT reviewed each region's Progress Report based on established criteria. Members of all REDC's traveled to Albany and presented a summary of their 2016 activities and priorities to the SIAT which

included PowerPoint presentations, videos, and regional exhibit booths. The SIAT was also given time to ask questions of the REDC's about their progress reports and regional priority projects.

The SIAT provided an assessment of each plan and made recommendations to Howard Zemsky, President & CEO, Empire State Development Corporation of the five reports that most closely aligned with the criteria outlined in the guidebook. President Zemsky accepted the recommendations of the Committee and, pursuant to his statutory powers as head of the Urban Development Corporation, awarded five regions with the Top Performer up to \$40 million in funding consisting of \$25 million in capital grants and up to \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives was awarded to projects identified by the Councils as in alignment with their strategies and priorities.

In addition, project sponsors applied for over \$510 million in economic development resources available from twelve state agencies through the Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based on the endorsement of the local Regional Council and the technical program review of the agencies providing resources, subject to interagency review team analysis and agency discretion.

The 2016 REDC initiative was launched on April 29 and the CFA opened for applications on May 2 and closed on July 29. All details about CFA resources were made available online via the 2016 CFA Resources Available Document, the New York State Register and the Grants Gateway. When the portal closed on July 29, agencies immediately began marking project eligibility. All eligible projects were then made available to the Regional Councils for their scoring process and the agencies for their technical evaluation. On October 3, the REDCs submitted their final 2016 progress reports to the State. After the SIAT presentations concluded in November, the Inter-agency team met to review the projects and make final funding decisions.

The interagency team reviewed projects based on relevant factors including Regional Councils Implementation Agendas and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need. Priority projects are those specifically enumerated in the Regional Council Reports, receiving a score of 20 from the Regional Council, and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team once again consisted of professional staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council Grant funds were awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated implementation agendas and are capable of stimulating economic growth and investment.

On Thursday, December 8, 2016, the Governor announced that 950 projects totaling \$716.9 million had been awarded through Round Six of the Regional Economic Development Council initiative. Top Performer awards were given to the Mid-Hudson, Capital Region, Mohawk Valley, Finger Lakes, and New York City regions in adherence to the competition guidelines detailed above.

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ANDREW M. CUOMO
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ROSSANA ROSADO
SECRETARY OF STATE

MEMORANDUM

December 8, 2016

To: Howard Zemsky, President and CEO of the Empire State Development Corporation

From: Rossana Rosado, Secretary of State
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, Commissioner, Department of Transportation
Rose Harvey, Commissioner, Office of Parks, Recreation & Historic Preservation
Roberta Reardon, Commissioner, Department of Labor
Sabrina Ty, President and CEO of the Environmental Facilities Corporation
Assemblywoman Donna Lupardo, of the 123rd District

Subject: Review of Progress for the 2016 Regional Economic Development Council Initiative

We are honored to serve as the Strategic Implementation Assessment Team (SIAT) for Governor Cuomo's Regional Economic Development Council (REDC). In the past six years, the REDC initiative has made serious progress in job creation and the growth of new industries across New York State. This year, the REDC initiative has been enhanced by the \$100 million Downtown Revitalization Initiative.

In 2011, each Regional Council was charged with developing a five-year Strategic Economic Development Plan that emphasized their region's unique assets and provided strategies to harness local resources, both human and capital, to stimulate regional economic development, and create jobs statewide. The Strategic Economic Development Plans continue today with annual updates to address emerging state and regional challenges and opportunities. Each region has a unique set of strategies to achieve greater economic prosperity. These include strategies to focus on developing certain industry clusters; global marketing and export strategies; help people in distressed Opportunity Areas to overcome barriers to entry into the workforce; promote veterans' participation in the workforce; and regional sustainable growth strategies. In many of the regions, strategies have been further refined in response to the Upstate Revitalization Initiative and Western NY's Buffalo Billion Plan.

The REDC program redesigned the relationship between state government, businesses, and academia to stimulate regional economic development and create jobs. With this shift, the State asked the REDCs to use their unique understanding of their regional economies to implement important State priorities.

In 2016, in addition to updating their Strategic Economic Development Plans, the regions identified communities ripe for development into vibrant communities where tomorrow's workforce will want to live, work and raise families. The \$100 million Downtown Revitalization Initiative (DRI) is investing \$10 million in one community in each region to develop a vision, articulate a plan, and identify projects and other implementation steps. Each Regional Council solicited interest in the program from communities in the region; considered how interested communities met the DRI criteria and any other local criteria; nominated one downtown to receive a DRI award; and received certification by the state of the one downtown that the Regional Council deemed best positioned to take advantage of the DRI.



This November, the Regional Councils came to Albany to present their progress, talk about plans to implement their economic development strategies in 2016-2017, and to report on the status of the DRI plans. Their oral presentations complemented the regional progress reports submitted by the Regional Councils in October. We listened to those presentations and have the responsibility of assessing the progress of the ten Regional Councils.

2016 Annual REDC Competition

Our task was to evaluate all ten regions based on the competition and Regional Council priorities as described in the 2016 REDC Guidebook. We focused on the following areas:

- Support for the Downtown Revitalization Plan and identification of initial projects to implement it
- Implementation of strategies through the project pipeline
- Training of the workforce for today and tomorrow
- Continued advancement of state priorities and regional strategic economic development plans, and identification of projects that implement related strategies, including:
 - The regional economic cluster plan
 - The region's global marketing and export plan
 - The regional Opportunity Agenda
 - Regional hot spots and business incubators
 - SUNY, CUNY, and community college plans
 - Veterans' participation in the workforce
 - Local government engagement in the Regional Council process
- Measuring the performance and progress of the strategic plan and consolidated funding application (CFA) projects

Awards

All ten regions competed for up to \$175 million in capital funds and \$70 million in Excelsior Tax Credits for projects identified by the Regional Councils as priorities in their regions. In addition, each region was awarded \$10 million to implement projects identified through the Downtown Revitalization Initiative, and projects from all ten regions submitted through the CFA were eligible for over \$510 million in other state agency funds.

The Strategic Implementation Assessment Team has identified five regions that merit the designation as Top Performers and awards of up to \$25 million each in ESD Capital Grants. This was a difficult challenge, as the regions are taking a variety of approaches to very different challenges and opportunities, and are all making progress implementing their strategic plans. However, after careful consideration we selected as Top Performers the following regions: **Capital Region, Finger Lakes, Mid-Hudson, Mohawk Valley, and New York City.**

The **Capital Region Regional Economic Development Council (CREDC)** embraces the Capital 20.20 Plan it created last year. Key priorities integrated into the 2011 strategic plan include *Next Tech* - investments in innovative technology and advanced industries, such as health care, clean energy, advanced analytics, and cybersecurity; *Lift-Off* - focusing on the cluster of research and development and commercialization; *Gateway* - investments in port infrastructure, waterways, rail, and ground transport; *Talent* - a cradle-to-career approach to workforce development that connects job-seekers and employers with higher education institutions; and *Metro* - projects that address concentrated urban poverty in support of the Opportunity Agenda. Many ongoing projects support

more than one component of the CRREDC's plan, like the Park South Neighborhood revitalization in Albany, which is leveraging support from the City of Albany, Albany Medical Center, and neighborhood stakeholders to produce \$250 million in new investment, while addressing concentrated urban poverty. The CREDC also identified many projects to continue to grow its commercialization of research and development, and has been supporting construction at SUNY Albany of the Emerging Technology and Entrepreneurship Complex. Downtown revitalization projects were identified for the DRI community of Glens Falls, as well as Troy, Albany, and Schenectady. Glens Falls, the CREDC's DRI selection, imagines possible DRI projects ranging from mixed-use development, façade improvements, and pedestrian trails, to a Science, Technology, Engineering and Math (STEAM) kids' museum and indoor farmers market.

The Finger Lakes Regional Economic Development Council's (FLREDC) momentum is being fueled by a region united around a focused plan to grow jobs, increase regional wealth, drive private sector investment, and reduce poverty. FLREDC focused on three industry clusters: Optics, Photonics, and Imaging; Agriculture and Food Production; and Next Generation Manufacturing and Technology. A comprehensive partnership of private companies, local colleges and universities, federal sources, and state entities support the Optics, Photonics, and Imaging cluster. Apprentice programs at community colleges provide support services to at-risk students and apprenticeships in the OPI area for technicians. The FLREDC significantly refocused its economic development efforts on reducing regional poverty by requiring each proposed priority project to describe how it will address poverty. The City of Geneva was selected as the DRI community because its vision is strongly aligned with the FLREDC goals to grow jobs, increase private sector investment, and reduce poverty. The FLREDC supports the Rochester Monroe Anti-Poverty Initiative (RMAPI) dual generational action plan which is focused on adult mentoring; early childhood supports; and systems integration of social supports. Opportunities for employment are growing in the agricultural and food processing sector, with worker training, expanding food production and processing, growing downtown food and beverage clusters across the region, and waste to energy recycling.

The Mid-Hudson Regional Economic Development Council (MHREDC) continued to refine its economic development strategy to best leverage the region's unique assets (e.g., its proximity to New York City, highly educated workforce, and scenic beauty) and opportunities. Its LIVE, WORK, and PLAY strategies provide a clear road map for choosing projects to invest in and workforce initiatives to support, and industries in the LIVE and PLAY clusters showed growth in employment and the number of establishments. Stakeholders in the region are working together to identify means to address workforce development needs, including workers for which English is a second language and individuals targeted by the regional Opportunity Agenda program. Almost all of the proposed Priority Projects support workforce training. Commitment to downtown revitalization is evident in MHREDC funding recommendations, as half of the proposed Priority Projects are located in urban centers like Poughkeepsie, Kingston, New Rochelle, Yonkers, and Middletown. Chosen by the MHREDC as the DRI community, Middletown hopes to continue its success in adaptive reuse and expand academic partnerships. Many projects meet multiple objectives. For example, the proposed Poughkeepsie Landing Waterfront Redevelopment Project would help revitalize a distressed community identified as part of the Regional Opportunity Agenda, and provide public access and amenities along the Hudson River. Thanks to the intensive efforts to involve stakeholders and inform the public, the region had many consolidated funding applications for which to offer its support.

The **Mohawk Valley Regional Economic Development Council** (MVREDC) focuses heavily on creating vibrant, diverse, creative, innovative and safe communities. They believe that this may be the most important building block upon which to build a culture of innovation and opportunity. MVREDC is taking an ecosystem approach, investing in the people and the places that make the economy work and leveraging its core strengths in manufacturing, tourism, and agriculture. Nearly 40% of proposed Priority Projects and more than 55% of CFA applications are for downtown projects across the region. Oneonta, the DRI community, will invest in a Craft Food and Beverage Innovation District to enhance Oneonta's appeal to the next generation of employees and employers. Throughout the progress report, they discuss how doors are opened to refugees and hard to place workers for entry level advancement opportunities, as evidenced by the Mohawk Valley Resource Center for Refugees' partnership with food processors in the region. Four out of the top ten firms hiring refugees in the region are food processing and agribusiness supply chain companies, accounting for more than 500 new placements since 2009 and 90 in 2015 alone. The MVREDC industry cluster is Internet Technology (IT) and Cybersecurity. The region has been focusing on increasing the number of patents coming out of their research and development institutions. The Commercialization Academy at the Griffiss Institute is turning Air Force Research Laboratory (AFRL) technologies into commercial products and businesses, providing a continuous source of new businesses and products to support the economy.

The **New York City Regional Economic Development Council** (NYCREDC) strategic plan and project priorities are designed to help the state make investments and policy decisions that effectively address fiscal and economic challenges facing the city, such as increased competition for investment, persistent poverty, rising household costs, and reduced federal funding to address aging infrastructure and housing stock. NYCREDC has consistently prioritized projects that support their strategic plan strategies to improve quality of life, invest in the future, and foster innovation. Through the strength of the community's commitment to planning, Jamaica earned designation as the region's DRI community. This long-dormant community is addressing the needs of the local population through expanded educational, workforce development, employment and entrepreneurial opportunities. A shift in the regional economic cluster plan to Life Sciences will leverage investments in basic research and incubator facilities in a sector primed for growth. NYCREDC recognized the necessity to develop innovative long-term partnerships to accommodate the type of skills and work-based learning programs that are required to create most quality jobs. For example, the Classrooms to Career Project was successfully completed with collaboration from seven high schools; employers in IT, healthcare, engineering, energy utilities and advertising; and CUNY colleges that provide mentoring, internship and post program support to students.

Five regions should receive awards of up to \$10 million each in ESD Capital Grants to help attract and grow business in their regions: **Central New York, Long Island, North Country, Southern Tier, and Western New York.**

The **Central New York Regional Economic Development Council** (CNYREDC) added the three pillars of economic growth (Invest in Key Growth Drivers; Build an Inclusive Economy; and Develop Enablers of Prosperity) contained in its winning Upstate Revitalization Initiative plan to the strategic goals identified in 2011. A neighborhood within the City of Oswego was designated the DRI community in recognition of its many assets, such as a scenic waterfront location, compact and walkable downtown, rich cultural history, and strong anchor institutions. Many downtown revitalization projects are identified in other community centers, such as Cortland, Auburn, and Syracuse. Progress has been made on innovation corridor projects in downtown Syracuse, which includes raising capital and creating jobs at Clean Tech Center and expanding services at Tech Garden. The CNYREDC targeted industry cluster of Data to Decisions includes precision

medicine, thermal and electronic controls, cybersecurity and information assurance, and unmanned aerial systems which saw tangible progress in 2015-2016 through project U-SAFE and planning for NUSTAR and Unmanned Aircraft System Traffic Management (UTM). The ongoing Advanced Manufacturing Jobs and Innovation Accelerator Challenge (AMJIAC) cluster group provides a variety of networking, capacity building, and reporting activities to assist 64 firms employing 6,300 individuals in the D2D cluster. The strong contribution of agriculture to the regional economy was also addressed. Overlap with other regions in agribusiness proposals was recognized by the CNYREDC, which formed an interregional group to assure projects are mutually reinforcing.

The Long Island Regional Economic Development Council (LIREDC) continues support of the strategies identified in its strategic plan. It is maintaining its momentum in the biotechnology sector through ongoing projects like the Broad Hollow Bioscience Park and Ronkonkoma Hub, nine projects supported for priority project funding this year, as well as others being advanced through other funding sources. The LIREDC supported workforce development initiatives like eMINDSET at Stony Brook University, expected to boost enrollment in engineering and applied science by 700% and to help the region meet the expected demand for engineers in increasingly complex and entrepreneurial-minded endeavors. LIREDC developed five sector advisory groups (health care, manufacturing, information technology, agriculture, and retail/hospitality/tourism) to identify skills gaps and unmet labor needs; assemble a database of existing degree and training programs in the region; and then propose a program to address identified needs. Through its Opportunity Agenda, LIREDC continues to support Wyandanch Rising infrastructure improvements and programs that target hard-to-place workers. LIREDC recognizes the need for improved infrastructure as a foundational element for downtown revitalization, and its selection of Westbury as the DRI will allow the community to plan how to capitalize on improvements to the Long Island Rail Road. To support a new Foodie Long Island cluster, local agencies will partner to establish a proposed Nassau County Food Production Incubator to support fledgling new food producers.

The North Country Regional Economic Development Council (NCREDC) identified a diverse set of strategies to deliver a continuous series of "firecrackers" through the tailored targeting of key communities described in the progress report. Plattsburgh, selected as the region's DRI community, is showing strong continuing growth as heart of region's Transportation Equipment & Aerospace Cluster, including the current development of Norsk Titanium, major expansion of capabilities at Plattsburgh International Airport, and construction of a new Institute for Advanced Manufacturing. Watertown retained Fort Drum as NYS's largest single site employer, meeting housing needs and creating energy independence. In Clayton, ripple effects from investment in the 1000 Islands Harbor Hotel illustrate the payoff in investing in new accommodations for many distressed tourism communities across the region. The region's tourism fund used \$1.12M of state dollars to leverage \$8.67M of private investment. Tupper Lake boosted visitation and spending with a multi-phase investment in the Wild Center "Wild Walk" and new businesses downtown. Several proposed Priority Projects link tourism to downtown revitalization as a driver for private investment, such as the Downtown Campus Revitalization of Clarkson University in Potsdam. The NCREDC is working hard to be a successful member of the global community as well, attracting foreign direct investment in more than 20 companies, growing exports, enhancing global logistics, and forming new international partnership agreements.

The Southern Tier Regional Economic Development Council (STREDC) maintained its focus on picking priority projects that address one or more of the four regional strategies (Build the Greater Binghamton Innovation Ecosystem; Invest in the Advanced Manufacturing Industry; Transform the Food and Agriculture Industry; and Promote the Southern Tier's Innovative Culture). For example, Binghamton University purchased and installed the NECCES Battery Dry Room at the Center of Excellence to create a testing facility for new materials and devices related to the energy storage industry. The creation of GLASE (Greenhouse Lighting and Systems Engineering) allowed for more affordable LED crop lighting for New York growers, increasing

local crop production and the availability of year-round fresh vegetables. Downtown Elmira, selected as the region's DRI community, has strong links between its proposed downtown revitalization strategies and the STREDC emphasis on entrepreneurship, advanced manufacturing, and the innovation culture. STREDC supports several different programs/training options to appeal to various demographics, such as impoverished residents, veterans, people without formal education or English language skills, and people with sustained and severe vision loss. The STREDC also provides numerous examples of collaboration between employers and educational institutions to offer training for jobs skills of various levels and experience. There are signs of economic improvement in the region – increases in manufacturing wages; increasing numbers of 30-34 year olds migrating into the region; and growth in employment in food manufacturing.

The **Western NY Regional Economic Development Council (WNYREDC)** presents “A Strategy for Prosperity” that encompasses 10 strategies, including implementation of smart growth principles like downtown investment, neighborhood revitalization, brownfield redevelopment, and water resource protection. One smart growth project is accelerating the redevelopment of a long-vacant, major brownfield site, Bethlehem Steel. WNYREDC focuses on seven industry sectors, which helps drive investment decisions. The region experienced job growth in several sectors such as agriculture, bi-national logistics, professional services, and tourism. Its targeted cluster of Materials and Manufacturing has seen an increase in total wages, and total job count and firm count have decreased in the past few years. Buffalo has been a focus of investment, but other communities are benefiting from ESD Capital Funds and other state investments. For example, parkways are being rethought in Niagara Falls; riverfront access restored; and downtown areas revitalized. In addition, recent investments in adaptive reuse projects, complete streets, tourism, and the waterfront positioned Jamestown as the community most ready to benefit from DRI funding. Job training and engagement of hard-to-place workers is a regional priority (Prepare our Workforce), and includes efforts for unskilled workers, construction trades, and high tech/bio tech workers. As part of its Opportunity Agenda, the WNYREDC is taking steps to ensure that education, transportation and support services are growing so that economic prosperity is reaching all segments of the population.

Conclusion

In each of the regions, the Strategic Implementation Assessment Team was impressed by the continued dedication of the Regional Council members, work group volunteers, their selection of strategic and realistic projects, and staff of the Regional Empire State Development offices who serve the Regional Councils. We continue to believe that the REDC process is a recipe for success, bringing together the key ingredients of economic development, academic advancement of new ideas and products, and development of a workforce across all age groups and socioeconomic strata. While we may only recommend five regions as top performers, we believe all of the regions are winners.

We extend our thanks and our congratulations to all Region Council members for the outstanding work they are doing to strengthen New York's economy.

Finger Lakes REDC

2016 Progress Report Assessment

Section I. Performance

Impact on job creation and retention

Strengths

- From 2011-2015, the region added or retained 20,000 jobs, total employment increased by 11,000 jobs (2%), and average annual wages increased by 11%.
- Employment in the public sector remained stable, with a decrease of 15 jobs out of 86,687.

Weaknesses

- From 2014 – 2015, total wages declined 5.4%, and average wages declined 4.5%.

Business growth and leverage of private sector investments

Strengths

- From 2008 - 2015, estimated visitor spending is up 38%, driven by increased travel to the region.
- Over the past 5 years, there was significant expansion of companies (+7%), jobs (+17%) and wages (+16%) in the Agricultural and Food Production cluster.
- The region has a very high leverage rate for projects, which increased over the 5 year time frame.
- Avogy, a leading photonics company, will move operations to Rochester from Silicon Valley. It will invest over \$900M for advanced manufacturing at Eastman Business Park and Canal Ponds, initially creating nearly 400 jobs.

Weaknesses

- From 2014 – 2015, the number of private establishments declined 1.14% (321 establishments).
- From 2010 – 2015, there was a total net decrease in exports of 7%, largely due to the decrease in the Chemical Manufacturing sector.

Section II. Progress

Implementation of strategies in the 5-year regional strategic economic development plan

Strengths

- The FLREDC significantly refocused its economic development efforts on reducing regional poverty. Each project submitted for the Regional Council's support must provide a write up on how it is addressing poverty going forward.
- Average annual wages have risen steadily during from 2011 - 2015, and had the most significant increase between 2014 and 2015.
- The region has a comprehensive partnership of private companies, local colleges and universities, federal sources, and state entities in support of the Optics, Photonics, and Imaging (OPI) cluster. For example, Precision Optical Transceivers is a private company sponsored by the College at Brockport under the START-UP NY program, employees several Brockport graduates.

- AIM Photonics approved a \$106M construction project for the Test, Assembly and Packaging manufacturing facility. When complete, this will be a key part of the photonics cluster.
- Agriculture and food production appears to be growing towards a circular economy. The region is training workers; expanding food production and processing; creating food and beverage clusters in downtowns across the region; and recycle the wastes into energy.

Weaknesses

- None noted.

Execution of strategies in annual plan updates that address emerging state and regional challenges and opportunities

Strengths

- Nine trade missions were conducted between 9/30/15 – 3/31/16, with 2 additional trips conducted between 9/30/14 – 9/29/15.
- A dual generational action plan was created by the Rochester Monroe Anti-Poverty Initiative (RAMPI) focused on adult mentoring; early childhood supports; and systems integration of social supports.
- An opportunity agenda project broke ground in May 2016. The Foodlink Food Hub Production Center is expanding its kitchen by 28,000 SF and is providing a training for 60-80 hard to place workers per year in partnership with local colleges for placement in the food industry.
- With the completion of a new \$19M facility at the Eastman Business Park, Love Beets USA created 111 new jobs and is projected to grow to 140 jobs. They join 26 other companies at the redeveloped site. This company is now sourcing locally grown organic beets, supporting not just the jobs at Love Beets USA, but also the local farmers who grow the crops. This is in direct support of the region's goal of expanding the leadership in organic crop and packaging and processing of locally grown products.
- The O-AT-KA's expansion of the Batavia Milk Cooperative created 24 new jobs and is ensuring a processing location for over 400 farms. The state is encouraging growth in the dairy sector, and the Finger Lakes is the 4th largest dairy producing region in the nation.

Weaknesses

- None noted.

Success in job training and engagement of hard-to-place workers

Strengths

- The region demonstrated a strong and comprehensive community engagement and planning effort. It has taken a tiered approach to addressing poverty and training needs. The first tier begins in high school, especially in the City of Rochester, where there is one of the highest unemployment and poverty rates in the nation. The second tier is apprentice programs in several community colleges that provide both support services to at risk students as well as apprenticeships in the OPI area for technicians.
- The region leads the state with STEM degrees.
- Two Monroe Community College programs are specifically designed to increase the graduation rates of at risk college students, Dreamkeepers and Single Stop. These programs are funded via philanthropists and other private sources. Funding provides microgrants to help keep people in college, as well as direct services (healthcare, child care, transportation, etc.) to help students continue to focus on their education while still providing for family and personal needs.
- The Rochester City School District held its second annual job fair, with over 400 seniors participating and over 50 employers.

- Workforce Development Boards are partnering with the FLREDC on workforce issues.
- The Rochester Institute for Technology (RIT) Electronic Assembly and Soldering Training Program (2015 Awardee) completed the first two 4-week training sessions for 20 participants.
- RIT Center for Urban Entrepreneurship (2013 Awardee) was established to improve the urban ecosystem that supports business growth, primarily in the lower income neighborhoods within the City of Rochester. This is a partnership with the Urban League, Ibero-American Action League, PathStone and other service providers that work with entrepreneurs and business owners in the city to place workers.

Weaknesses

- None noted.

Advancement and completion of prior round Priority Projects

Strengths

- Only 2% of Priority Projects (2 out of 106) and 4% of all CFA projects (19 out of 512) have been cancelled in the past five years.
- Over one-third (37%) of Priority Projects have been completed, and 57% of others are on schedule.
- The University of Rochester/High Tech Rochester Finger Lakes Business Accelerator moved its operations into the Sibley Building in fall 2016. In September 2016, High Tech Rochester was awarded a \$2.5M grant from the US Economic Development Agency to support the first phase of the Finger Lake Business Accelerator.

Weaknesses

- None noted.

Section III. Planning

Quality of the Progress Report

Strengths

- The report is clear and well written. Data is well presented and provides valuable comparisons to Upstate and the state as a whole over the past five years.
- The report provides a generally clear update on progress and challenges for each regional and state priority, cluster and pillar.
- The FLREDC fully integrated its winning Upstate Revitalization Initiative Plan into its progress report.

Weaknesses

- None noted.

Coordination with institutions of higher learning to address regional workforce development needs

Strengths

- The Monroe Community College (MCC), Finger Lakes Community College (FLCC) and the Genesee Community College (GCC) play prominent roles in multiple strategies and Priority Projects providing new skill training for targeted clusters. For example, MCC's Workforce Training Center at Eastman Business Park will link students from MCC and GCC and provide technology training to students to help meet Eastman Business Park's needs.

- Three colleges/universities in the region have created Optics, Photonics and Imaging majors to help address regional workforce needs, as well as providing research and development. Additional programs provide two-year degrees and certificates for technicians working in the OPI sector.

Weaknesses

- None noted.

Collaboration with local governments in advancing opportunities for improved efficiency

Strengths

- Two Department of State Local Government Efficiency grants were awarded to Orleans and Wyoming Counties in 2015, and 7 new grant applications were received in 2016 as a result of FLREDC outreach, such as a request for funding to assist the Town of Macedon with dissolution of the Village of Macedon.

Weaknesses

- None noted.

Ability to take the next steps in growing the regional economy

Strengths

- The region has long standing record of successfully completing CFA projects.
- The Finger Lakes has steadily increased the percentage of STEM degrees from 20% to 23% over the past 5 years. This is 3% higher than the rest of upstate, and 6% higher than New York as a whole.
- The completion of the OPI construction projects will further solidify the Finger Lakes as a global leader in this sector.
- The region is a major producer of agricultural products and is 1st in apple, dairy, grape, and wine production in the eastern United States. Nationally, it ranks 2nd in apple production and 4th in dairy.
- Growth in the agricultural and food processing sector is making Finger Lakes a national and regional leader.

Weaknesses

- The poverty rates and educational challenges in the Rochester area are concerning. The City of Rochester has an extremely high poverty rate of 35%, low graduation rates in the high school, and low wages.

Development of regional metrics to measure success

Strengths

- Each section has performance indicators associated with it. For example, for the OPI sector the FLREDC is tracking:
 - Number of OPI companies and Total OPI employment
 - OPI revenue and OPI export revenue
 - Private Investment in OPI startup companies
 - Investment in research and infrastructure made by local OPI companies

Weaknesses

- Few performance indicators set baselines and established clear goals with timelines.
- The progress report lacked specifics about changes in key metrics from last year to this year.

Section IV. Projects

Solicitation and development of projects that advance the regional economic cluster

Regional Cluster

- Optics, Photonics, and Imaging

Strengths

- There is a growing cluster of over 100 small and medium businesses driving new technologies and growth in OPI. The OPI sector is a leading source of innovation in a tech area that is a global leader.
- Two projects were identified that if funded would continue to fund and expand the OPI cluster. The RIT Shortwave Infrared Spectrometer for UAV remote sensing in support of agriculture is one of the projects.
- Significant federal funding is being attracted to the region for this cluster, including \$68M of Congressional support for the University of Rochester's Laboratory for Laser Energetics to support FY17 programmatic needs.
- High Tech Rochester (HTR), a NYSTAR-designated regional technology development center, estimates it will create more than 100 new companies and 1,000 new jobs over the next five year. It is proposing a Photonics Venture Challenge.

Weaknesses

- Only 2 of the 33 proposed Priority Projects targeted the cluster.

Identification of projects to advance State and regional priorities.

Strengths

- All applicants requesting URI funds must include a demonstration of how their project would address poverty in the region.
- The report addressed poverty throughout in a very comprehensive manner.
- Pathways to Prosperity, i.e. the Opportunity Agenda, has four projects proposed to support it.
- Seven projects are proposed in support of the Entrepreneurial and Development strategies.

Weaknesses

- No indication that any proposed Priority Projects were in support of employment for veterans.

Advancement of projects and activities to meet workforce development needs

Strengths

- MCC has partnered with the Rochester Central School District and local employers on the Pathways in Technology Early College High School. This effort promotes student completion of high school and college degrees.
- A variety of applications were supported by the FLREDC for Department of Labor CFA awards, however, the report lacked information about those projects.

Weaknesses

- None noted.

Identification of projects in the region that would revitalize downtowns

Strengths

- Seven proposed Priority Projects would support downtown revitalization, with some focused on entrepreneurship (Sibley Square Innovation Phase, Rochester Downtown Kitchen Incubator) and tourism (Rochester Riverside Convention Center Modernization Phase II). The CityGate Demo and Remediation project will build on two 2014 CFA Awards.

Weaknesses

- Priority Project profiles did not describe the anticipated sources and uses of funding.

Section V. Participation

Engagement of the community, public, and other stakeholders in the Regional Council process

Strengths

- Community engagement continues to be strong and incorporates multiple views and feedback rounds into the decision making and planning process. The region recorded more than 1,600 participants in various public meetings.
- The FLREDC reorganized its 20 work groups into 10 to better align with the region's URI Plan, the NYS Youth Mentoring program, and the Downtown Revitalization Initiative.
- The region has an extremely strong outreach effort spanning all media sources, from radio, internet and e-mail, participation in talk shows, working groups (11 teams with over 300 members), open community forums, and engagement of local governments.
- The Rochester Monroe Anti-Poverty Task Force partnered with the FLREDC to make the reduction of poverty the main goal of the Finger Lakes Forward plan. Five preliminary initiatives have been identified to help achieve that goal including (1) health improvements through early childhood; (2) youth mentoring; (3) skill development; (4) job placement; and (5) adult mentoring.

Weaknesses

- None noted.

Regional unity and support of the Progress Report and Downtown Revitalization Plan

Strengths

- There was unanimous support from the FLREDC for nomination of the City of Geneva as the designated Downtown Revitalization Initiative community.
- Geneva was selected because its vision is strongly aligned with the goals in the URI plan to grow jobs, increase private sector investment, and reduce poverty.
- Ten communities competed for DRI designation, indicating strong support for downtown revitalization in the region.
- Geneva's vision includes a Food and Beverage Innovation District, which will capitalize on the regions agriculture and food production capabilities.

Weaknesses

- None noted.

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
67139	Finger Lakes	Arts	Arts CHPG I	VoteTilla	National Susan B. Anthony Museum House	64	10	74.00	\$75,000	Awarded
67594	Finger Lakes	Arts	Arts CHPG I	1838 Rochester Diorama	Rochester Museum Science Center	56	10	66.00	\$41,500	Awarded
67877	Finger Lakes	Arts	Arts CHPG I	Heartland Passage Tour	Livingston Arts	50	10	60.00	\$60,000	Awarded
67874	Finger Lakes	Arts	Arts CHPG I	Touring the Erie Canal - History, Heritage and Recreation	Great Lakes Seaway Trail	37	10	47.00	\$0	Not-Awarded
67235	Finger Lakes	Arts	Arts CHPG I	Regional Expansion and Audience Development - Implementation	Rochester City Ballet	33	10	43.00	\$0	Not-Awarded
63468	Finger Lakes	Arts	Arts CHPG I	Rochester Fringe Festival 2017	Rochester Fringe Festival	28	15	43.00	\$0	Not-Awarded
64330	Finger Lakes	Arts	Arts CHPG I	Hear Me Roar Womens Voices from Suffragist to Dramatist	Bristol Valley Theater	35	5	40.00	\$0	Not-Awarded
64688	Finger Lakes	Arts	Arts CHPG I	Womans Suffrage Program	Sonnenberg Gardens and Mansion State Historic Park	8	10	18.00	\$0	Not-Awarded
67457	Finger Lakes	Arts	Arts CHPG P	Wyoming County Rural Arts Initiative Marketing Program	H Sicherman the Harrison Studio	54	10	64.00	\$49,500	Awarded
67493	Finger Lakes	Arts	Arts CHPG P	The Rochester Philharmonic Orchestra-Dixon Schwabl Strategic Collaboration	Rochester Philharmonic Orchestra	39	15	54.00	\$0	Not-Awarded
66615	Finger Lakes	Arts	Arts CHPG P	Little Italy Neighborhood Revitalization Initiative	Little Italy Neighborhood Association, Inc.	28	5	33.00	\$0	Not-Awarded
65453	Finger Lakes	Arts	Arts WIP	Administrative Workforce Expansion	Friends of Ganondagan	68	10	78.00	\$28,500	Awarded
67512	Finger Lakes	Arts	Arts WIP	Administrative Workforce Expansion	The Rochester Arts Center	71	5	76.00	\$25,000	Awarded
64968	Finger Lakes	Arts	Arts WIP	Fellowship Workforce Expansion	Geva Theatre Center	60	10	70.00	\$49,500	Awarded
64150	Finger Lakes	Arts	Arts WIP	Administrative Workforce Expansion	Gateways Music Festival, Inc.	38	5	43.00	\$0	Not-Awarded
66994	Finger Lakes	Arts	Arts WIP	Administrative Workforce Expansion	DEEP Arts	27	5	32.00	\$0	Not-Awarded
64160	Finger Lakes	Canals	Canals	Canal Trail Lock 26 Pedestrian Bridge redecking	Wayne County	71	20	91.00	\$120,000	Awarded
64916	Finger Lakes	Canals	Canals	Center for Great Women	National Womens Hall of Fame	68	15	83.00	\$125,000	Awarded
67789	Finger Lakes	Canals	Canals	Bicentennial Erie Canal Public Art Trail	Village of Fairport Industrial Development Agency	71	10	81.00	\$0	Not-Awarded
67790	Finger Lakes	Canals	Canals	Street of Shops	Wayne County ARC	63	15	78.00	\$0	Not-Awarded
68420	Finger Lakes	Canals	Canals	Village of Clyde Canal Access Improvements	Village of Clyde	31	10	41.00	\$0	Not-Awarded
67384	Finger Lakes	DEC	DEC CSC C	City of Rochester Climate Vulnerability Assessment	City of Rochester	63.75	10	73.75	\$40,000	Awarded
64910	Finger Lakes	DEC	DEC CSC I	Design and Construction of Priority Bicycle Boulevards	City of Rochester	46.75	15	61.75	\$150,000	Awarded
68017	Finger Lakes	DEC	DEC CSC I	Routes 5 and 20 Pedestrian Bridge Construction	City of Canandaigua	18.75	10	28.75	\$0	Not-Awarded
68180	Finger Lakes	DEC	DEC EPG	Honeoye Lake Wastewater Treatment Plant Improvements	Ontario County	80	15	95.00	\$50,000	Awarded
66659	Finger Lakes	DEC	DEC EPG	Village of Medina Inflow and Infiltration	Village of Medina	70	15	85.00	\$30,000	Awarded
64439	Finger Lakes	DEC	DEC EPG	Wastewater Treatment Facility Disinfection	Village of Perry	42	15	57.00	\$30,000	Awarded
66396	Finger Lakes	DEC	DEC EPG	Village of Dundee Wastewater Treatment Plant Improvements	Village of Dundee	37	20	57.00	\$24,000	Awarded
64493	Finger Lakes	DEC	DEC EPG	Wastewater Treatment Facility Disinfection	Livingston County Water Sewer Authority	37	15	52.00	\$0	Not-Awarded
68116	Finger Lakes	DEC	DEC EPG	Village of Victor - Wastewater Treatment Plant Disinfection System	Village of Victor	32	15	47.00	\$0	Not-Awarded
66772	Finger Lakes	DEC	DEC EPG	Village of Avon Engineering Planning Grant	Village of Avon	32	15	47.00	\$0	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
66269	Finger Lakes	DEC	DEC EPG	Wastewater Treatment Improvements	Village of Warsaw	32	15	47.00	\$0	Not-Awarded
66045	Finger Lakes	DEC	DEC EPG	Geneva Food Waste Engineering	City of Geneva	32	15	47.00	\$0	Not-Awarded
64750	Finger Lakes	DEC	DEC EPG	Engineering Planning Grant	Town of Lyons	32	15	47.00	\$0	Not-Awarded
65140	Finger Lakes	DEC	DEC EPG	Town of Milo Engineering Planning Grant Project	Town of Milo	26	20	46.00	\$0	Not-Awarded
66634	Finger Lakes	DEC	DEC EPG	Collection System Improvements	Village of LeRoy	32	10	42.00	\$0	Not-Awarded
64647	Finger Lakes	DEC	DEC EPG	Village of Clifton Springs Inflow and Infiltration Study	Village of Clifton Springs	27	15	42.00	\$0	Not-Awarded
67659	Finger Lakes	DEC	DEC EPG	Strategic Plan to Extend Utilities to Northwest Arcade	Village of Arcade	26	10	36.00	\$0	Not-Awarded
66395	Finger Lakes	DEC	DEC EPG	Wastewater Treatment Facility updates	Town of Oakfield	21	15	36.00	\$0	Not-Awarded
65333	Finger Lakes	DEC	DEC WQIP MS4	Town of Ontario WQIP Municipal Separate Storm Sewer System Project	Town of Ontario	40	15	55.00	\$24,900	Awarded
65827	Finger Lakes	DEC	DEC WQIP MS4	Town of Farmington WQIP Municipal Separate Storm Sewer System Project	Town of Farmington	40	15	55.00	\$24,600	Awarded
64596	Finger Lakes	DEC	DEC WQIP NPS	Town of Italy Salt Storage Facility	Town of Italy	41	15	56.00	\$0	Not-Awarded
67469	Finger Lakes	DEC	DEC WQIP NPS	Town of Castile Salt Storage Facility	Town of Castile	31	15	46.00	\$0	Not-Awarded
67461	Finger Lakes	DEC	DEC WQIP NPS	Town of Greece Salt Storage Facility	Town of Greece	31	15	46.00	\$0	Not-Awarded
66500	Finger Lakes	DEC	DEC WQIP NPS	Mill Creek Streambank Stabilization Project	Ontario County Soil and Water Conservation District	23	15	38.00	\$0	Not-Awarded
63888	Finger Lakes	DEC	DEC WQIP NPS	The Town of Williamson Nutrient/Sediment Salt Storage Facility	Town of Williamson	18	15	33.00	\$0	Not-Awarded
66008	Finger Lakes	DEC	DEC WQIP NPS	Thomas Creek Wetland Phase II	Village of Fairport	21	10	31.00	\$0	Not-Awarded
68641	Finger Lakes	DEC	DEC WQIP NPS	Sustainable resiliency practices for Salmon Creek East Stream Management: Phase I	Wayne County Soil and Water Conservation District	20	10	30.00	\$0	Not-Awarded
67470	Finger Lakes	DEC	DEC WQIP NPSGL	Climate Resiliency Stormwater Management Project	Wayne County Soil and Water Conservation District	63	10	73.00	\$76,908	Awarded
68240	Finger Lakes	DEC	DEC WQIP WTI	Wastewater Treatment Facility Improvements	Livingston County Water and Sewer Authority	68	15	83.00	\$0	Not-Awarded
65105	Finger Lakes	DEC	DEC WQIP WTI	Village of Geneseo WQIP Disinfection	Village of Geneseo	66	15	81.00	\$0	Not-Awarded
65349	Finger Lakes	DEC	DEC WQIP WTI	Village of Palmyra WQIP disinfection	Village of Palmyra	66	10	76.00	\$0	Not-Awarded
68512	Finger Lakes	DEC	DEC WQIP WTI	Wastewater Treatment Facility Upgrade	Village of Oakfield	41	15	56.00	\$0	Not-Awarded
68223	Finger Lakes	DEC	DEC WQIP WTI	Village of LeRoy Wastewater Treatment Facility Improvements Project	Village of LeRoy	21	15	36.00	\$0	Not-Awarded
66048	Finger Lakes	DEC	DEC WQIP WTI	Town of Ontario WQIP Disinfection	Town of Ontario	21	10	31.00	\$0	Not-Awarded
64730	Finger Lakes	DEC	DEC WQIP WTI	Pembroke WQIP Phase II Hamlet	Town of Pembroke	15	15	30.00	\$0	Not-Awarded
64727	Finger Lakes	DEC	DEC WQIP WTI	Pembroke WQIP Phase II Wastewater Treatment Plant	Town of Pembroke	15	15	30.00	\$0	Not-Awarded
66094	Finger Lakes	DOL	DOL EET	St. John's Home Workforce Redevelopment	St. John's Health Care Corporation, Inc.	68.6	20	88.60	\$100,000	Awarded
65799	Finger Lakes	DOL	DOL EET	Leaders for a Lifetime; A Workforce Development and Retention Project	Lifetime Assistance, Inc.	69.01	15	84.01	\$97,750	Awarded
68334	Finger Lakes	DOL	DOL EET	Career Ladder Green House Staff Training	Jewish Home of Rochester	67.45	15	82.45	\$99,225	Awarded
64729	Finger Lakes	DOL	DOL EET	Mary Cariola Children's Center EET Program for Teaching Assistants	Mary Cariola Children's Center	63.76	15	78.76	\$64,650	Awarded
65789	Finger Lakes	DOL	DOL EET	Transforming Employment for people with IDD	NYSARC Arc of Monroe County	63.63	15	78.63	\$62,269	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
66652	Finger Lakes	DOL	DOL EET	Existing Employee Leadership Training	Heritage Christian Services, Inc.	64.41	10	74.41	\$100,000	Awarded
66242	Finger Lakes	DOL	DOL EET	Global Competitiveness Skills Training	Kink, Inc.	52.83	15	67.83	\$0	Not-Awarded
66665	Finger Lakes	DOL	DOL EET	Grow Upstate - Stage 2	Upstate Door Inc.	44.44	20	64.44	\$0	Not-Awarded
66672	Finger Lakes	DOL	DOL EET	Romold Project	Romold, Inc.	39	20	59.00	\$0	Not-Awarded
66465	Finger Lakes	DOL	DOL NHT	Moving Forward in 2017	Hickey Freeman Tailored Clothing	62	10	72.00	\$99,900	Awarded
66665	Finger Lakes	DOL	DOL NHT	Grow Upstate - Stage 2	Upstate Door, Inc.	34	20	54.00	\$5,000	Awarded
68045	Finger Lakes	DOL	DOL SPT	Workforce Academy Training Expansion	Rochester Rehabilitation Center, Inc.	63.09	15	78.09	\$50,000	Awarded
64540	Finger Lakes	DOL	DOL SPT	Green Visions	Friends of the GardenAerial, Inc.	62.57	15	77.57	\$100,000	Awarded
67035	Finger Lakes	DOL	DOL SPT	Enabling Veterans for Electronics Manufacturing Technician Positions	Rochester Institute of Technology	46	20	66.00	\$0	Not-Awarded
68045	Finger Lakes	DOL	DOL UWT	Workforce Academy Training Expansion	Rochester Rehabilitation Center, Inc.	59.7	15	74.70	\$50,000	Awarded
67774	Finger Lakes	DOL	DOL UWT	Enabling Unemployed Workers for Electronics Manufacturing Technician Positions	Rochester Institute of Technology	46	20	66.00	\$0	Not-Awarded
68298	Finger Lakes	DOL	DOL UWT	CFA 6.0 UWT	Monroe 2 Orleans BOCES Center for Workforce Development	38.5	10	48.50	\$0	Not-Awarded
66282	Finger Lakes	DOS	DOS LGE	Village of Macedon Dissolution Implementation	Town of Macedon	59	20	79.00	\$191,862	Awarded
66056	Finger Lakes	DOS	DOS LGE	Irondequoit Shared Transportation Facility	Town of Irondequoit	36.33	15	51.33	\$0	Not-Awarded
67731	Finger Lakes	DOS	DOS LGE	Ontario County Sheriff 's Firing Range Improvements	Ontario County	41	10	51.00	\$0	Not-Awarded
68003	Finger Lakes	DOS	DOS LGE	Livingston County Water Sewer Authority Regional Plan	Livingston County	27.67	15	42.67	\$0	Not-Awarded
66877	Finger Lakes	DOS	DOS LWRP	Charles Carroll Plaza Reconstruction	City of Rochester	56.58	15	71.58	\$0	Not-Awarded
66008	Finger Lakes	DOS	DOS LWRP	Thomas Creek Wetland Walk - Phase II	Village of Fairport	58.65	10	68.65	\$0	Not-Awarded
67038	Finger Lakes	DOS	DOS LWRP	Erie Harbor Enhancements Phase II Construction	City of Rochester	53.82	10	63.82	\$0	Not-Awarded
66842	Finger Lakes	DOS	DOS LWRP	Vine Valley Beach Boat Launch Design and Construction	Town of Middlesex	52.44	10	62.44	\$0	Not-Awarded
66685	Finger Lakes	DOS	DOS LWRP	Town of Rush Genesee River Master Plan	Town of Rush	51.41	10	61.41	\$0	Not-Awarded
66448	Finger Lakes	EFC	EFC GIGP	Green Infrastructure Gateway	City of Rochester	52	10	62.00	\$1,300,000	Awarded
66832	Finger Lakes	EFC	EFC GIGP	Green Infrastructure Retrofit	Village of Dundee	29	10	39.00	\$0	Not-Awarded
66008	Finger Lakes	EFC	EFC GIGP	Thomas Creek Wetland Walk Restoration	Village of Fairport	19	10	29.00	\$0	Not-Awarded
67934	Finger Lakes	ESD	ESD BIHSP HS	Finger Lakes Innovation Hotspot	High Tech Rochester	71	20	91.00	\$250,000	Awarded
64161	Finger Lakes	ESD	ESD BIHSP I	The Technology Farm	Cornell Agriculture and Food Technology Park	39	20	59.00	\$0	Not-Awarded
67945	Finger Lakes	ESD	ESD BIHSP I	Ubiquity Lifeball Navigation Center	Ubiquity Inc	9.67	10	19.67	\$0	Not-Awarded
67334	Finger Lakes	ESD	ESD Grants	Sibley Square Innovation Phase	Sibley ESCO	74	20	94.00	\$2,000,000	Awarded
66868	Finger Lakes	ESD	ESD Grants	Rochester Riverside Convention Center Modernization Phase II	City of Rochester	73	20	93.00	\$1,800,000	Awarded
67742	Finger Lakes	ESD	ESD Grants	Marquart Rail Project	Marquart Dairy, LLC	72	20	92.00	\$1,500,000	Awarded
67939	Finger Lakes	ESD	ESD Grants	Southeast YMCA Healthy Living Campus	YMCA of Greater Rochester	70	20	90.00	\$1,455,500	Awarded
63508	Finger Lakes	ESD	ESD Grants	Nursing School Expansion	Rochester General Hospital	70	20	90.00	\$1,100,000	Awarded
68335	Finger Lakes	ESD	ESD Grants	CityGate Remediation Phase	The Costello Group	70	20	90.00	\$800,000	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
67925	Finger Lakes	ESD	ESD Grants	Street of Shops Expansion Project	Wayne County ARC	70	20	90.00	\$400,000	Awarded
64542	Finger Lakes	ESD	ESD Grants	CMAC Improvements Phase 1	Constellation Brands Marvin Sands Performing Arts Center	68	20	88.00	\$1,260,000	Awarded
67204	Finger Lakes	ESD	ESD Grants	Skalny Science Center Renovation	St. John Fisher College	68	20	88.00	\$440,000	Awarded
67306	Finger Lakes	ESD	ESD Grants	Wireless Technology Infrastructure Initiative	Roberts Wesleyan College	68	20	88.00	\$145,000	Awarded
68491	Finger Lakes	ESD	ESD Grants	Access-2-Excellence (A2E)	The College at Brockport	67	20	87.00	\$700,000	Awarded
64974	Finger Lakes	ESD	ESD Grants	Historic Rehabilitation Project	The Little Theatre Film Society	67	20	87.00	\$225,000	Awarded
66430	Finger Lakes	ESD	ESD Grants	Rochester Downtown Kitchen Incubator	Rochester Downtown Development Corp.	67	20	87.00	\$213,500	Awarded
66058	Finger Lakes	ESD	ESD Grants	Livonia Agribusiness Park	Livingston County IDA	66	20	86.00	\$2,300,000	Awarded
66691	Finger Lakes	ESD	ESD Grants	Music Performance Center	Nazareth College	66	20	86.00	\$1,000,000	Awarded
65790	Finger Lakes	ESD	ESD Grants	Zoo Master Plan Phase 1a	Seneca Park Zoo Society	66	20	86.00	\$1,000,000	Awarded
65618	Finger Lakes	ESD	ESD Grants	Hillside Varick Campus Revitalization	Hillside Varick Campus Seneca Falls	66	20	86.00	\$800,000	Awarded
67012	Finger Lakes	ESD	ESD Grants	Special Touch Bakery	School of the Holy Childhood	66	20	86.00	\$481,000	Awarded
64943	Finger Lakes	ESD	ESD Grants	Food HUB Expansion	Headwater Foods	66	20	86.00	\$280,000	Awarded
66949	Finger Lakes	ESD	ESD Grants	Shortwave Infrared Spectrometer	Rochester Institute of Technology	66	20	86.00	\$188,000	Awarded
66929	Finger Lakes	ESD	ESD Grants	East Main Street Enhancements	City of Rochester	63	20	83.00	\$1,500,000	Awarded
67491	Finger Lakes	ESD	ESD Grants	Ellicott Station	Batavia Development Corp.	66	15	81.00	\$1,900,000	Awarded
64916	Finger Lakes	ESD	ESD Grants	Center for Great Women Phase III-A	National Women's Hall of Fame	64	15	79.00	\$500,000	Awarded
67074	Finger Lakes	ESD	ESD Grants	Dahlstrom Student Center Transformation	Keuka College	58	20	78.00	\$1,000,000	Awarded
68636	Finger Lakes	ESD	ESD Grants	Wayne County Manufacturing Training Facility	1000 Silver Hill, LLC	68	10	78.00	\$150,000	Awarded
68452	Finger Lakes	ESD	ESD Grants	Waterfront Development	Keuka College	58	20	78.00	\$100,000	Awarded
66476	Finger Lakes	ESD	ESD Grants	Bill Gray's Regional Iceplex Revitalization Project	Monroe Community Sports Centre Corp	57	20	77.00	\$700,000	Awarded
67861	Finger Lakes	ESD	ESD Grants	Hamlin Beach and Letchworth State Parks	Sempreverde, LLC	67	10	77.00	\$510,000	Awarded
66672	Finger Lakes	ESD	ESD Grants	Advanced Manufacturing Equipment	Romold, Inc.	57	20	77.00	\$202,000	Awarded
67885	Finger Lakes	ESD	ESD Grants	Western NY Depot	Sysco	57	20	77.00	\$150,000	Awarded
64798	Finger Lakes	ESD	ESD Grants	Community Outreach Fellowship	Memorial Art Gallery	67	10	77.00	\$100,000	Awarded
65396	Finger Lakes	ESD	ESD Grants	Smith Opera House Upgrades	Smith Center for the Arts, Inc.	67	10	77.00	\$100,000	Awarded
66665	Finger Lakes	ESD	ESD Grants	Grow Upstate Stage 2	Upstate Door Inc	55	20	75.00	\$0	Not-Awarded
65605	Finger Lakes	ESD	ESD Grants	Fishers Ridge Phase II	DiMarco Group	55	20	75.00	\$0	Not-Awarded
67071	Finger Lakes	ESD	ESD Grants	Canandaigua Medical Facility	Thompson Health	55	20	75.00	\$0	Not-Awarded
64365	Finger Lakes	ESD	ESD Grants	Rivers Edge Court Street Development Project	Morgan Management	62	10	72.00	\$0	Not-Awarded
68490	Finger Lakes	ESD	ESD Grants	Attract and Grow Energy Storage Businesses	NY-BEST	49	20	69.00	\$0	Not-Awarded
67779	Finger Lakes	ESD	ESD Grants	Wireless Scanner	L-Tron Corp	58	10	68.00	\$0	Not-Awarded
68448	Finger Lakes	ESD	ESD Grants	Outdoor Education Childfirst	Rochester Childfirst Network	58	10	68.00	\$0	Not-Awarded
68127	Finger Lakes	ESD	ESD Grants	Finger Lakes Creative Retreat Expansion	Writers Books	58	10	68.00	\$0	Not-Awarded
66059	Finger Lakes	ESD	ESD Grants	Downtown Partnership 2020	Livingston County IDA	47	20	67.00	\$0	Not-Awarded
67381	Finger Lakes	ESD	ESD Grants	Hotel Geneva Renovation	Stivers Enterprises	57	10	67.00	\$0	Not-Awarded
68534	Finger Lakes	ESD	ESD Grants	Wyoming County Digester Upgrades	Synergy Biogas	47	20	67.00	\$0	Not-Awarded
67433	Finger Lakes	ESD	ESD Grants	FLCH Healthcare and Training Center	Finger Lakes Community Health	56	10	66.00	\$0	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
66386	Finger Lakes	ESD	ESD Grants	Lyric Theatre Phase I Renovation	Lyric Theatre Rochester	56	10	66.00	\$0	Not-Awarded
63619	Finger Lakes	ESD	ESD Grants	Kanack Music School	Kanack Music School	58	5	63.00	\$0	Not-Awarded
64367	Finger Lakes	ESD	ESD Grants	Hyatt Hotel Improvement Project	Morgan Management	53	10	63.00	\$0	Not-Awarded
65402	Finger Lakes	ESD	ESD Grants	Charlotte Square III	Home Leasing	52	10	62.00	\$0	Not-Awarded
68139	Finger Lakes	ESD	ESD Grants	Marketshare Workforce Development	Hive Properties	50	10	60.00	\$0	Not-Awarded
68220	Finger Lakes	ESD	ESD Grants	65 Chestnut Street Remediation Project	Midtown Reborn LLC	50	10	60.00	\$0	Not-Awarded
63678	Finger Lakes	ESD	ESD Grants	Eureka Rural Markerspace	Arts Council for Wyoming County	54	5	59.00	\$0	Not-Awarded
67070	Finger Lakes	ESD	ESD Grants	RGRTA Service Building Replacement	Rochester Genesee Regional Transportation Authority	48	10	58.00	\$0	Not-Awarded
68372	Finger Lakes	ESD	ESD Grants	Mountain Rise Organics Expansion	Mountain Rise Organics	47	10	57.00	\$0	Not-Awarded
67750	Finger Lakes	ESD	ESD Grants	LTron Expansion	L-Tron Corp	44	10	54.00	\$0	Not-Awarded
67587	Finger Lakes	ESD	ESD Grants	Keuka Gardens	Home Leasing LLC	43	10	53.00	\$0	Not-Awarded
66615	Finger Lakes	ESD	ESD Grants	Little Italy Neighborhood Revitalization Initiative	Little Italy Neighborhood Association, Inc.	36	5	41.00	\$0	Not-Awarded
67313	Finger Lakes	ESD	ESD MNY	International Tourism Marketing for The Strong	The Strong - National Museum of Play	75	20	95.00	\$201,146	Awarded
63468	Finger Lakes	ESD	ESD MNY	Rochester Fringe Festival 2017	Rochester Fringe Festival	74	15	89.00	\$300,500	Awarded
64916	Finger Lakes	ESD	ESD MNY	Center for Great Women	National Womens Hall of Fame	66	15	81.00	\$250,000	Awarded
67118	Finger Lakes	ESD	ESD MNY	Haunted History Trail of New York State - 2017 Initiatives	Genesee County Chamber of Commerce	62	15	77.00	\$96,000	Awarded
68089	Finger Lakes	ESD	ESD MNY	Brand USA NYS International Cooperative Marketing Initiative	New York State Tourism Industry Association	66	10	76.00	\$375,091	Awarded
67026	Finger Lakes	ESD	ESD MNY	Campground Owners of New York (CONY) Marketing Plan	Campground Owners of New York	65	10	75.00	\$247,347	Awarded
68509	Finger Lakes	ESD	ESD MNY	Finger Lakes Vacation Region Simpleview Website	Finger Lakes Regional Tourism Council	57	15	72.00	\$75,000	Awarded
64542	Finger Lakes	ESD	ESD MNY	CMAC Improvements Phase 1	Constellation Brands Marvin Sands Performing Arts Center	51	20	71.00	\$740,000	Awarded
68011	Finger Lakes	ESD	ESD MNY	Gateway to Science and Optics Phase 2	Rochester Museum Science Center	48	20	68.00	\$0	Not-Awarded
67630	Finger Lakes	ESD	ESD MNY	Strasenburgh Planetarium Renovation	Rochester Museum Science Center	48	20	68.00	\$0	Not-Awarded
65857	Finger Lakes	ESD	ESD MNY	Lyric Theatre Rochester Renovation	Lyric Theatre Rochester	53	15	68.00	\$0	Not-Awarded
63950	Finger Lakes	ESD	ESD MNY	New York Wine Culinary Center Facilities Improvements	The New York Wine and Culinary Center Inc	47	20	67.00	\$0	Not-Awarded
68403	Finger Lakes	ESD	ESD MNY	New York State Travel Product Clearinghouse	Break The Ice Media	52	10	62.00	\$0	Not-Awarded
65113	Finger Lakes	ESD	ESD MNY	Tourism Special Event	Airigami, LLC	49	10	59.00	\$0	Not-Awarded
63813	Finger Lakes	ESD	ESD MNY	Marketing to Ontario Quebec	New York Golf Trail	48	10	58.00	\$0	Not-Awarded
68659	Finger Lakes	ESD	ESD MNY	Scottsville Travel Plaza Tourism Information Center Renovation	Finger Lakes Regional Tourism Council	39	15	54.00	\$0	Not-Awarded
68127	Finger Lakes	ESD	ESD MNY	Gell: A Finger Lakes Creative Retreat Expansion	Writers Books, Inc.	37	10	47.00	\$0	Not-Awarded
64710	Finger Lakes	ESD	ESD MNY	Lollypop Farm: Tourist Attraction	The Humane Society of Rochester and Monroe County PCA Inc	36	10	46.00	\$0	Not-Awarded
66907	Finger Lakes	ESD	ESD MNY	Finger Lakes Opera 2017	SUNY Geneseo	35	10	45.00	\$0	Not-Awarded
66187	Finger Lakes	ESD	ESD MNY	New York City Presence	Greater Rochester Visitors Association	34	10	44.00	\$0	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
65308	Finger Lakes	ESD	ESD MNV	Agricultural Tourism Center	Genesee County Agricultural Society, Inc.	26	10	36.00	\$0	Not-Awarded
66615	Finger Lakes	ESD	ESD MNV	Little Italy Neighborhood Revitalization Initiative	Little Italy Neighborhood Association, Inc.	24	5	29.00	\$0	Not-Awarded
68347	Finger Lakes	ESD	ESD SPFS	Downtown Batavia Public Market Study	Batavia Business Improvement District	68	15	83.00	\$12,500	Awarded
64405	Finger Lakes	ESD	ESD SPFS	Industrial Revitalization Strategy	Webster Community Coalition for Economic Development	66	15	81.00	\$35,000	Awarded
68151	Finger Lakes	ESD	ESD SPFS	Downtown Batavia Healthy Living Campus	City of Batavia	66	15	81.00	\$25,000	Awarded
63685	Finger Lakes	ESD	ESD SPFS	Public Market Study	Livingston County Development Corp	66	15	81.00	\$15,000	Awarded
67659	Finger Lakes	ESD	ESD SPFS	Arcade Utilities Extension Plan	Village of Arcade	68	10	78.00	\$15,000	Awarded
63683	Finger Lakes	ESD	ESD SPFS	Virtual Building Project Study	Livingston County Development Corp	58	15	73.00	\$0	Not-Awarded
68056	Finger Lakes	ESD	ESD SPFS	Connecting NY Markets	Livingston County Chamber	58	10	68.00	\$0	Not-Awarded
66220	Finger Lakes	ESD	ESD SPFS	Regional Food Assessment	Genesee Finger Lakes Regional Planning Council	46	15	61.00	\$0	Not-Awarded
66615	Finger Lakes	ESD	ESD SPFS	Little Italy Neighborhood Revitalization Initiative	Little Italy Neighborhood Association, Inc.	33	5	38.00	\$0	Not-Awarded
67175	Finger Lakes	HCR	HCR CDBGCP	City of Batavia Stormwater Capital Plan	City of Batavia	71	15	86.00	\$50,000	Awarded
66461	Finger Lakes	HCR	HCR CDBGCP	Genesee County Housing Needs Assessment	Genesee County	58	15	73.00	\$47,500	Awarded
66513	Finger Lakes	HCR	HCR CDBGCP	Village of Waterloo Downtown Market Analysis	Village of Waterloo	60	10	70.00	\$50,000	Awarded
67167	Finger Lakes	HCR	HCR CDBGCP	City of Geneva Cemetery Creek Flood Management Planning Project	City of Geneva	49	10	59.00	\$50,000	Awarded
66496	Finger Lakes	HCR	HCR CDBGME	City of Geneva Microenterprise Program	City of Geneva	54	20	74.00	\$200,000	Awarded
65755	Finger Lakes	HCR	HCR CDBGME	Livingston County Microenterprise Program	Livingston County	50	20	70.00	\$185,000	Awarded
66507	Finger Lakes	HCR	HCR CDBGME	Village of Waterloo Microenterprise Program	Village of Waterloo	45	15	60.00	\$200,000	Awarded
64545	Finger Lakes	HCR	HCR CDBGPIPF	Town of Springwater Wastewater System Improvements	Town of Springwater	65	15	80.00	\$1,000,000	Awarded
66090	Finger Lakes	HCR	HCR CDBGPIPF	Village of Attica Stevens Memorial Community Library Accessibility Improvements	Village of Attica	51	15	66.00	\$300,000	Awarded
66602	Finger Lakes	HCR	HCR CDBGPIPF	Village of Red Creek Sanitary Sewer Project	Village of Red Creek	55	10	65.00	\$570,000	Awarded
60573	Finger Lakes	HCR	HCR CDBGPIPF	Village of Penn Yan Water Main Improvement	Village of Penn Yan	46	15	61.00	\$679,800	Awarded
65709	Finger Lakes	HCR	HCR CDBGPIPF	Town of Conesus Town Hall Accessibility Project	Town of Conesus	38	10	48.00	\$0	Not-Awarded
65396	Finger Lakes	HCR	HCR NYMS	Smith Opera House Upgrades	Smith Center for the Arts, Inc.	69	10	79.00	\$436,500	Awarded
67016	Finger Lakes	HCR	HCR NYMS	Village of Clyde Main Street Revitalization Project	Village of Clyde	67	10	77.00	\$323,137	Awarded
63877	Finger Lakes	HCR	HCR NYMS	Livingston County Main Street Program for Avon and Leicester	Livingston County Development Corporation	59	15	74.00	\$0	Not-Awarded
65295	Finger Lakes	HCR	HCR NYMS	Seneca Falls Sackett District Revitalization	Town of Seneca Falls	58	15	73.00	\$0	Not-Awarded
66977	Finger Lakes	HCR	HCR NYMS	Lyons Main Street Revitalization Project	Town of Lyons	58	10	68.00	\$0	Not-Awarded
65073	Finger Lakes	HCR	HCR NYMS	St. Michaels Senior Living Apartments	Newark Housing Development Corporation	50	15	65.00	\$0	Not-Awarded
63514	Finger Lakes	HCR	HCR NYMS	Albion Revitalization Initiative	Village of Albion	50	15	65.00	\$0	Not-Awarded
64520	Finger Lakes	HCR	HCR NYMS	Redevelopment of 267 South Main Street	City of Canandaigua	39	15	54.00	\$0	Not-Awarded
67292	Finger Lakes	HCR	HCR NYMS	Renovation of 150 Van Buren Street	Wayne County Chapter NYSARC Inc.	32	15	47.00	\$0	Not-Awarded
64760	Finger Lakes	HCR	HCR NYMS	Downtown Warsaw Cultural Heritage and Arts Anchor	Warsaw Historical Society	35	10	45.00	\$0	Not-Awarded
68284	Finger Lakes	HCR	HCR NYMS	Downtown Bergen Revitalization	Village of Bergen	25	10	35.00	\$0	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
65650	Finger Lakes	HCR	HCR NYMS	Naples Main St Revitalization	Village of Naples	11	15	26.00	\$0	Not-Awarded
64160	Finger Lakes	Parks	OPRHP HAS D	Canal Trail Lock 26 Pedestrian Bridge redecking	Wayne County	61.00	20	81.00	\$120,000	Awarded
64916	Finger Lakes	Parks	OPRHP HAS D	Center for Great Women	National Women's Hall of Fame	48.00	15	63.00	\$300,000	Awarded
67816	Finger Lakes	Parks	OPRHP HP D	National Historic Landmark Restoration	George Eastman Museum	46.50	20	66.50	\$468,881	Awarded
63601	Finger Lakes	Parks	OPRHP HP D	Woodlawn Cemetery Chapel Restoration 2016	Canandaigua Cemetery Association	54.50	10	64.50	\$314,200	Awarded
67187	Finger Lakes	Parks	OPRHP HP D	Rock Garden Water Feature and Pond Restoration Project	Sonnenberg Gardens and Mansion State Historic Park	47.50	10	57.50	\$450,000	Awarded
63727	Finger Lakes	Parks	OPRHP HP D	Five Arch Bridge Stabilization and Restoration	Village of Avon	40.00	10	50.00	\$0	Not-Awarded
18264	Finger Lakes	Parks	OPRHP HP D	rbv1951	Christ Church Rochester	38.50	10	48.50	\$0	Not-Awarded
64974	Finger Lakes	Parks	OPRHP HP D	Historic Little Theatre Rehabilitation Project	The Little Theatre Film Society	28.00	20	48.00	\$0	Not-Awarded
66530	Finger Lakes	Parks	OPRHP HP D	Livingston County Museum- Historic Preservation and Universal Accessibilty	Livingston County Historical Society	29.50	15	44.50	\$0	Not-Awarded
63801	Finger Lakes	Parks	OPRHP HP D	Preservation of the GAR Memorial Hall	Town of Portage	31.00	10	41.00	\$0	Not-Awarded
64916	Finger Lakes	Parks	OPRHP HP D	Center for Great Women	National Women's Hall of Fame	18.50	15	33.50	\$0	Not-Awarded
65469	Finger Lakes	Parks	OPRHP HP P	Honeoye Falls Village Hall Auditorium Project Planning	Village of Honeoye Falls	22.00	10	32.00	\$0	Not-Awarded
67419	Finger Lakes	Parks	OPRHP PKS D	Rebuild Bullard Park Project	Village of Albion	64.50	15	79.50	\$499,605	Awarded
65790	Finger Lakes	Parks	OPRHP PKS D	Seneca Park Zoo Master Plan Phase 1a Guest Amenities	Seneca Park Zoo Society	59.13	20	79.13	\$0	Not-Awarded
64160	Finger Lakes	Parks	OPRHP PKS D	Canal Trail Lock 26 Pedestrian Bridge redecking	Wayne County	59.07	20	79.07	\$0	Not-Awarded
66842	Finger Lakes	Parks	OPRHP PKS D	Vine Valley Beach and Boat Launch Improvement Project	Town of Middlesex	55.84	10	65.84	\$0	Not-Awarded
66337	Finger Lakes	Parks	OPRHP PKS D	Corbett Park	Village of Brockport	54.42	10	64.42	\$0	Not-Awarded
64617	Finger Lakes	Parks	OPRHP PKS D	Town Park Development	Town of West Sparta	51.94	10	61.94	\$0	Not-Awarded
67187	Finger Lakes	Parks	OPRHP PKS D	Rock Garden Water Feature and Pond Restoration Project	Sonnenberg Gardens and Mansion State Historic Park	51.50	10	61.50	\$0	Not-Awarded
66008	Finger Lakes	Parks	OPRHP PKS D	Thomas Creek Wetland Phase II	Village of Fairport	51.50	10	61.50	\$0	Not-Awarded
65436	Finger Lakes	Parks	OPRHP PKS D	Legion Building	Town of East Bloomfield	47.75	10	57.75	\$0	Not-Awarded
67867	Finger Lakes	Parks	OPRHP PKS D	Beaver Creek Park Phase 1 Development Project	Town of Farmington	42.00	15	57.00	\$0	Not-Awarded
64416	Finger Lakes	Parks	OPRHP PKS D	Village of Hilton Jennejahn Lodge Renovation	Village of Hilton	44.50	10	54.50	\$0	Not-Awarded
67357	Finger Lakes	Parks	OPRHP PKS D	Red JacketLake Street Playground Project	Village of Penn Yan	43.25	10	53.25	\$0	Not-Awarded
65513	Finger Lakes	Parks	OPRHP PKS D	Village of Scottsville Founders Park	Village of Scottsville	43.00	10	53.00	\$0	Not-Awarded
67624	Finger Lakes	Parks	OPRHP PKS D	Cumming Nature Center	Rochester Museum & Science Center	37.00	10	47.00	\$0	Not-Awarded
63824	Finger Lakes	Parks	OPRHP PKS D	Canandaigua City Dog Park	City of Canandaigua	38.25	5	43.25	\$0	Not-Awarded
68420	Finger Lakes	Parks	OPRHP PKS P	Village of Clyde Canal Access Improvements	Village of Clyde	40.46	10	50.46	\$0	Not-Awarded
68416	Finger Lakes	Parks	OPRHP PKS P	Canandaigua Lake Public Docks	City of Canandaigua	32.50	10	42.50	\$0	Not-Awarded

2016 Program Legend

Agency	Abbreviation	Program Name
Arts	Arts CHPG I	Arts, Culture, Heritage New Initiatives - Implementation
Arts	Arts CHPG P	Arts, Culture, Heritage New Initiatives - Planning
Arts	Arts WIP	Workforce Investment
Canals	Canals	Canalway Grant Program
DEC	DEC CSC C	Climate Smart Communities Program - Certification
DEC	DEC CSC I	Climate Smart Communities Program - Implementation
DEC	DEC EPG	Engineering Planning Grant
DEC	DEC WQIP AHR	Water Quality Improvement Project - Aquatic Habitat Restoration
DEC	DEC WQIP MS4	Water Quality Improvement Project - Municipal Separate Storm Sewer Systems
DEC	DEC WQIP NPS	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control
DEC	DEC WQIP NPSGL	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control - Great Lakes
DEC	DEC WQIP WTI	Water Quality Improvement Program - Wastewater Treatment Improvement
DEC	DEC WQIP WTID	Water Quality Improvement Program - Wastewater Treatment Improvement Disinfection
DOL	DOL EET	Existing Employee Training
DOL	DOL NHT	New Hire Training
DOL	DOL SPT	Special Populations Training
DOL	DOL UWT	Unemployed Worker Training
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LGE P	Local Government Efficiency Program - Planning
DOS	DOS LWRP	Local Waterfront Revitalization Program
DOS	DOS LWRP CC	Local Waterfront Revitalization Program - Climate Change
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD BIHSP HS	Business Incubator and Innovation Hot Spot Program - Hot Spot
ESD	ESD BIHSP I	Business Incubator and Innovation Hot Spot Program - Incubator
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGME	Community Development Block Grant - Microenterprise
HCR	HCR CDBGPIPF	Community Development Block Grant - Public Infrastructure & Public Facilities
HCR	HCR NYMS	New York Main Street
OPRHP	OPRHP HAS A	Heritage Area Systems (Acquisition)
OPRHP	OPRHP HAS D	Heritage Area Systems (Development)
OPRHP	OPRHP HAS P	Heritage Area Systems (Planning)
OPRHP	OPRHP HP A	Historic Property (Acquisition)
OPRHP	OPRHP HP D	Historic Property (Development)
OPRHP	OPRHP HP P	Historic Property (Planning)
OPRHP	OPRHP PKS A	Parks (Acquisition)
OPRHP	OPRHP PKS D	Parks (Development)
OPRHP	OPRHP PKS P	Parks (Planning)