

2013 Regional Council Process & Consolidated Funding Applications

Background:

Governor Andrew M. Cuomo established the Regional Economic Development Councils (REDC) to serve as a community driven, regional approach to economic development in New York State. Each Council is made up to 30 members representing business, academia, labor, community and not-for-profit organizations, and government leaders throughout the region.

In 2011, each of the ten Regional Councils were tasked with developing a five-year Strategic Plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment. Empire State Development developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by each Regional Council were reviewed by a Strategic Plan Review Committee consisting of two State Agency Commissioners and three economic development experts. Members of the 2011 Review Team included: Dall W. Forsythe, Senior Fellow at the Wagner School of Public Service at New York University and former Vice President for Finance and Operations at The Atlantic Philanthropies; Walter D. Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University; Bruce J. Katz, Vice President at the Brookings Institution and founding Director of the Brookings Metropolitan Policy Program; Joan McDonald, Commissioner of the New York State Department of Transportation; and Cesar Perales, New York State Secretary of State. On December 8, 2011, the Governor and Legislative Leaders announced the winners of the first round of competition and one year later 97 percent of Round One projects were under contract and/or progressing.

In 2012, the Councils went a step further and produced Strategic Implementation Agendas that built upon the progress from the first round and further developed and refined their Regional five-year Strategic Plans by undertaking four primary activities: (1) Establishing a framework to advance the Regional Strategic Plan; (2) Implementing the strategies laid out in the Strategic Plan; (3) Creating a project pipeline; and (4) providing a progress report documenting the Council's success in implementing its Strategic Plan.

Building on the success from previous years, the 2013 Council competition was designed with a similar framework as 2012, but added several new activities for the Councils to focus on that would continue to help develop and advance the original Strategic Plans. In 2013, all ten of the Regional Councils competed against each other to be designated as a "Top Performer".

These actions were designed to encourage and accelerate implementation, performance, and collaboration within the regions. Priority Projects that aligned with each region's agenda were chosen by the Councils from the applications submitted to the Consolidated Funding Application portal. These projects were published in the regions' Implementation Agendas, which are publically available online at www.regionalcouncils.ny.gov. Projects were scored by both the State agencies and the Regional Councils. The agencies scored their projects based on a technical evaluation in adherence with existing funding program guidelines and awarded a project up to 80 points. The remaining 20 points were awarded by the Regional Councils, and were based off the following endorsement standards:

Statewide Endorsement Standards

Regional Council members will determine the degree to which the application implements the Regional Strategic Plan and assign the corresponding number of points as a score.

IMPLEMENTATION OF THE PLAN	DEGREE	POINTS
The proposal is identified as a Priority Project by the Regional Council.	Priority	20
The proposal is identified in the plan and has regional benefits.	Very Strong	15
The proposal advances the plan and has local benefits.	Strong	10
The proposal is consistent with the plan and has project level benefits.	Moderate	5
The proposal has limited relationship to the plan	Weak	0

2013 Competition:

To encourage the implementation of the REDC's Strategic Plans and to continue to motivate investment opportunities and job creation, in 2013 the Councils competed for up to \$150 million in capital grant funds and \$70 million in Excelsior Tax Credits for projects identified by the REDCs in their regions.

By incentivizing implementation of the strategic plans, Regional Councils, businesses, educational institutions, local governments, not-for-profit groups and other stakeholders are further motivated to work together to accomplish the regional vision for economic growth. Project funding was awarded in all ten Regional Councils through the 2013 CFA; however, the competition placed an emphasis on Regional Council performance and action to implement strategies.

The competition was focused on the following:

- 1) Implementation of regional strategic economic development strategic plans;
- 2) Performance in encouraging economic growth through job creation and investment; and
- 3) Identification of transformative projects that support interregional collaboration.

All ten regions competed against each other in 2013— five regions were identified as “top performers” and received \$25 million each in capital grants and the remaining regions competed for the balance of \$25 million. Each region was also eligible for up to \$10 million in Excelsior Tax Credits to help attract and grow businesses in the region.

The 2013 Strategic Implementation Assessment Team (SIAT) was led by Secretary of State Cesar Perales and included Office of General Services Commissioner Roann Destito, Tax and Finance Commissioner Thomas Mattox, Environmental Facilities Corporation CEO Matthew Driscoll, Commissioner and Civil Service President Jerry Boone, Chair of NYS Tourism Advisory Council Cristyne Nicholas, and President and CEO of the New York Power Authority Gil Quiniones with support from the Brookings Institution, represented by Bruce Katz and Amy Liu. The SIAT reviewed each region's Implementation Agendas based on established criteria and also traveled to each region to see the progress first hand. Each region's tour included a panel presentation that allowed for ample question and answer opportunities between the SIAT and Regional Council members. Each visit included a tour of projects funded in the 2011 and 2012 CFA which demonstrated that Regional Council's progress and accomplishments.

The SIAT provided an assessment of each plan and made recommendations to Kenneth Adams, President, CEO, & Commissioner of Empire State Development, of the five reports that most closely aligned with these criteria. President Adams accepted the recommendations of the Committee and, pursuant to his statutory powers as head of the Urban Development Corporation, awarded five regions with the top Implementation Agenda up to \$35 million in funding consisting of \$25 million in capital grants and \$10 million in Excelsior tax credits for Priority Projects identified in their Strategic Plans. The balance of the incentives was awarded to projects identified by the Councils as in alignment with their strategies and priorities.

In addition, project sponsors applied for over \$500 million in economic development resources available from 12 state agencies through the CFA. The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based on the endorsement of the local Regional Council and the technical program review of the agencies providing resources, subject to interagency team analysis and agency discretion.

In 2013, the CFA opened for applications on June 16 and closed on August 12. Prior to the opening of the application period, all details about CFA resources were made available online through the 2013 CFA Resources Available Document, the State Register and the New York State Contract Reporter. When the portal closed on August 12, agencies immediately began marking projects eligible or ineligible. All eligible projects were then made available to the Regional Councils for their scoring process and the agencies for their technical evaluation, with scores finalized by September 24. After the SIAT visits concluded, the interagency team met to review the projects and make final funding decisions.

The interagency team reviewed projects based on relevant factors, which included Regional Council Implementation Agendas and designation of Priority Projects, project alignment with regional goals and objectives, funding availability, and regional need. Priority Projects are those specifically enumerated in the Regional Council Reports, receiving a score of 20 from the Council, and identified as significant and potentially transformative, regionally supported, and capable of stimulating economic investment.

The interagency team once again consisted of professional staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the State budget, the Regional Council Grant funds were awarded by ESD at its discretion.

This process has resulted in funding of projects that aligned with a long term, regionally generated implementation agendas and are capable of stimulating economic growth and investment.

On December 11, 2013, Governor Cuomo announced that 824 projects had been awarded economic development resources totaling \$715.9 million through Round III of the Regional Economic Development Council initiative. Capital Region, Long Island, Southern Tier, North Country and Mohawk Valley were selected as “Top Performers” in adherence to the competition guidelines detailed above.

MEMORANDUM

To: Kenneth Adams, President and CEO of Empire State Development Corporation

From: Cesar Perales, Secretary of State
Jerry Boone, Commissioner and President, Civil Service Commission
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, President and CEO, Environmental Facilities Corporation
Thomas Mattox, Commissioner, Department of Taxation and Finance
Cristyne Nicholas, Chair, New York State Tourism Advisory Council
Gil Quiniones, President and CEO, New York Power Authority

Subject: Review of 2013 Regional Economic Development Councils' Progress

Date: December 6, 2013

Thank you for inviting us to serve on the Strategic Implementation Assessment Team for New York State's Regional Economic Development Councils. We are honored to be a part of this important initiative by Governor Cuomo that is transforming how New York coordinates and invests in economic development.

The strategic plans developed by the ten Regional Councils, adopted in 2011 and updated in 2012 and 2013, emphasize each region's unique assets, harness local expertise and empower communities to stimulate regional economic development and create jobs statewide. Through the Regional Councils -- comprised of local experts and stakeholders from business, academia, local government and non-governmental organizations -- and the support of state agencies, we are remaking the way the state invests in economic development and job creation.

Over the past seven weeks we have had the privilege and responsibility of assessing the progress of the Regional Councils, through their written progress reports, oral presentations, and regional tours. We are impressed and encouraged by the continuing results of the collaborative strategic plan implementation process.

In our review of the Council's progress, we became cognizant of several points common to the Councils:

First, regions are continuing to build upon their strengths, focusing on key industries as they seek new businesses and support incubators that can generate marketable ideas for the next generation of products.

Second, workforce development is a strong concern. Regions are devising ways to use academic institutions, internship programs, and on-the-job training to develop a workforce that meets the needs of current or incoming employers.

Third, regions have embraced the concept that no one should be left behind, and have thoughtfully developed Opportunity Agendas that will lay the groundwork for future inclusion in the workforce of people from the most disadvantaged of communities.

Fourth, projects funded by the State through the Consolidated Funding Application (CFA) are moving forward, thanks to the combined efforts of the sponsors, regional councils, and state agency staff. Where issues arise, all are working toward quick solutions.

Fifth, the Regional Councils added work groups to handle new initiatives, developed new partnerships, and formed stronger bonds with state agency resource team members. Each region also reflected on the assessment of their progress in 2012, addressing many of their weaknesses and building upon their strengths.

And perhaps most importantly – the REDC process is fostering a collaborative environment where people are not competing against each other for existing business, but are working together to attract new businesses and to strengthen existing economic engines.

2013 Competition

Our task this year was to evaluate all ten regions based on the competition and Council priorities as described in the 2013 REDC Guidebook. We examined three areas:

- Progress the Regional Councils made implementing their strategic plans, including how the regions addressed the following 2013 priorities:
 - Keeping the project pipeline flowing;
 - Selecting “Innovation Hot Spots” to facilitate tech transfer;
 - Developing an Opportunity Agenda to revitalize distressed communities and address barriers to entry into the workforce for people living in areas of concentrated poverty;
 - Assuring the workforce is being trained for today and tomorrow;
 - Engaging local government officials in reshaping the regional business climate;
 - Creating interregional collaborations around shared resources and opportunities;
 - Advancing regional Cleaner, Greener Communities sustainability plans; and
 - Measuring the performance of their plans.
- Performance in encouraging economic growth through job creation and investment; and
- Identification of transformative projects that support interregional collaboration.

Awards

The Strategic Implementation Assessment Team has identified five regions as “Top Performers” this year: the **Capital Region**, **Long Island**, the **Mohawk Valley**, the **North Country**, and the **Southern Tier**. This was a difficult task, as all ten regions continue to advance their strategies and build on their previous successes. The regions we are recommending, however, edged out the others and should receive up to \$25 million in capital funds and up to \$10 million in Excelsior Tax Credits.

The **Capital Region Economic Development Council** (CRREDC) is being recommended for a top award for the first time. The Council continues to strive for strong public participation in the planning and implementation process and markedly expanded input from stakeholders as a means of identifying projects that will best advance regional strategies. The CRREDC is building on existing partnerships to implement new strategies and goals in nanotechnology, agriculture marketing, and tourism, such as interregional efforts involving the Hudson Valley Region that will strengthen a multiregional food economy.

The **Long Island Regional Economic Development Council** (LIREDC) articulated a clear vision and rationale for its 2013-14 implementation efforts. The Council continued its deep commitment to engaging stakeholders and the public across the region in identifying areas of concern and gaining their support for implementation of the strategies. They have proposed a comprehensive approach to their Opportunity Agenda which focuses on Wyandanch. The LIREDC also demonstrated a commitment to capturing data during the implementation periods of past CFA funded projects to quantitatively measure each project’s progress and success.

The **Mohawk Valley Regional Economic Development Council** (MVREDC), another first time top performer, is building on a more focused set of strategies developed in 2012 through a strong community-driven process. In 2013, the MVREDC aligned strategies with action steps, sustainability goals, and performance metrics, as well as initiatives outside of the CFA process. The Council’s prime strategy, to grow private business, continues to be a focus with an increased emphasis on cross-regional collaboration. The Council provided clear evidence of investment and business partnerships that increased output and expanded job growth. Their approach balances the support for high tech post-secondary education opportunities to meet the needs of the expanding nanotechnology and cyber security sectors with support for strong primary and secondary education efforts to connect the next generation with jobs across all sectors.

The **North Country Regional Economic Development Council** (NCREDC) continues to bring the region together as one voice for economic development, identifying new strategies and projects to advance the region economically. As a geographically large region with a diverse population and varying need levels, the NCREDC is leveraging its

natural resources, human capital and geographic location to bolster the entire North Country economy. Professing to be strategy-driven, the NCREDC prominently featured in 2013 projects and actions to develop its workforce, expand tourism, move to more renewable energy sources, capitalize on biotechnology resources, market agriculture, and increase manufacturing. The Council sought out opportunities to collaborate with other regions, including its Canadian neighbors. Improvements to the Plattsburgh International Airport will further enhance cross-border activities.

The **Southern Tier Regional Economic Development Council (STREDC)** continued to leverage its Rural Initiative and Community Revitalization Program funds, and CFA projects to support job creation. The STREDC engages in a highly collaborative process, engaging key stakeholders in work groups that provide a source of knowledge, ideas, and project impetus to the Council. This process is helping to modernize healthcare and grow international tourism in the region. The Council reported on several interregional activities, and supports several interregional projects as 2013 priority projects, such as the Catskills Interpretive Center that would increase tourism in two other regions as well. Illustrative of both collaboration and inter-regionalism, the region's Innovation Hot Spot proposal involves Cornell University, SUNY Binghamton and Corning Incorporated as anchor nodes, and Alfred University's School of Ceramics (Western NYREDC) and the Geneva Experimental and Testing Station (Finger Lakes REDC) to better leverage existing assets and fill key gaps in services to increase the pace of commercialization and the success rate of startup companies.

Five regions should receive up to \$5 million in capital funding each, and up to \$10 million in Excelsior Tax Credits to help attract and grow business in their regions: **Central NY**, the **Finger Lakes**, **Mid-Hudson**, **New York City**, and **Western NY**.

The **Central New York Regional Economic Development Council (CNYREDC)** continues on its path toward claiming a world-class presence in the biomedical, climate control, and precision engineering fields. Through its project pipeline, the Council attracted priority projects that will help advance its five-year strategic plan. Seeking to include all sectors of the workforce, the CNYREDC supported programs such as Say Yes to Education and the Green Train, and developed an Opportunity Agenda that seeks to link low-income communities to employment opportunities. The imminent launch of Amory Square Ventures, a regional resident venture fund, will focus investments on seed and early-stage companies. Interregional projects in health care, land bank coordination, and coordination of statewide business improvement districts demonstrate the Council's ability to work across regions.

The **Finger Lakes Regional Economic Development Council (FLREDC)** continued to emphasize core concepts of revitalizing the Eastman Business Park; harnessing the scientific discoveries and expertise of the region's research universities and colleges; reinforcing the region's quality of life and job growth in strategic sectors; and supporting investment in workforce development efforts to maintain the region's asset of a skilled

workforce. The Council's Opportunity Agenda will help one of the region's disadvantaged neighborhoods, Rochester's El Camino neighborhood, join the pathway to success.

The **Mid-Hudson Regional Economic Development Council** (MHREDC) excelled in recruiting applicants for state funding for projects to meet regional objectives, prompting 386 CFAs. The Council has incorporated a unique requirement for MHREDC endorsement – the creation by applicants of internship programs. The Council remains committed in its strategy for investing in key industry clusters: biotech, biomedical and healthcare; advanced manufacturing; and information technology. The SUNY New Paltz 3D Printing initiative and the Taylor Biomass Energy project that will generate clean energy using a renewable and unlimited feedstock are two examples of how the region is embracing technology as a catalyst for new development.

In the wake of Superstorm Sandy, the **New York City Regional Economic Development Council** (NYCREDC) is focused on putting people back to work in good jobs through a five-borough strategy that encourages partnerships among government, business, labor, academia and civic organizations. Initiatives such as the Steiner Studio project, Green Manufacturing Building project and New Lab project in the Brooklyn Navy Yard; the Applied Sciences Initiative; and the Create@Harlem Green projects are positioned to drive economic development and garner positive transformative elements. This year, the Council placed particular attention on improvements to the area around the St. George's Ferry Terminal.

The **Western NY Regional Economic Development Council** (WNYREDC) is bringing projects, initiatives, actions and collaborations into operation which is resulting in targeted education, revitalization of cities and community centers and job growth in the strategic industry sectors which the region has been dependent upon and will be for the future. The Buffalo-Niagara Medical Campus and revitalization efforts in downtown Niagara Falls will help revitalize two urban centers. The Council remains committed to workforce development, taking creative approaches such as Say Yes to Education, NY Skills Broker, and the Buffalo Workforce Pilot Program. WNYREDC demonstrates a strong commitment to smart growth. The WNY Smart Growth Coordinating Council created a smart growth scorecard to drive decision-making on investments to ensure adherence to smart growth principles.

Conclusion

In each of the regions, the Assessment Team was impressed by the continued dedication of the Regional Council members and their selection of strategic and realistic projects. We share the sentiment we heard throughout the state, that the REDC process is a recipe for success, bringing together the key ingredients of economic development skills, academic advancement of new ideas and products, and development of a workforce across all age groups and socioeconomic strata. While we may only recommend five regions as top performers, we believe all of the regions are winners.

We extend our thanks and our congratulations to all members of the Regional Councils for the outstanding work they are doing strengthening New York's economy.

Mid-Hudson Regional Economic Development Council

Assessment of the 2013 Progress Report

Assessment Details

Part One: Implementation of Regional Strategic Plan

A. Keep the pipeline flowing.

In 2013, the Mid-Hudson Regional Economic Development Council (MHREDC) partnered with a non-profit – Hudson Valley Pattern for Progress - to educate the public about the consolidated funding application (CFA) process. It hosted 16 CFA presentations throughout the MHREDC’s seven county jurisdiction, with over half held in Rockland and Orange counties. Success was evident with 368 new applications (compared to 251 in 2012) and 101 priority projects (compared to 68 in 2012).

B. Select “Innovation Hot Spots” to facilitate tech transfer.

In selecting the Hudson Valley Research Park (HVRP) as its Innovation Hot Spot, the MHREDC seeks to redevelop excess capacity at IBM’s East Fishkill site for all three of its *Invest in Technology* strategy sectors: biotech, tech manufacturing and internet technology. Using a hub and spoke model, the HVRP would serve as the hub and the Center for Global Advanced Manufacturing, Marist Cloud Computing, SUNY, and IBM would be spokes serving as satellite locations for ancillary services.

If designated an Incubator Hot Spot, HVRP tenants would expand services through its partnership with the Dutchess County Economic Alliance, which will provide business plan and marketing plan assistance, incorporation assistance, permitting assistance, access to capital, financial incentives, business counseling, job training assistance, and networking and small business programs and seminars.

If funded by the State, an Advisory Council of NY State-based venture capitalists (drawing in part from firms in the In-State Private Equity Investment Program) would be recruited to review business plans and provide other advice.

C. Develop an Opportunity Agenda to revitalize distressed communities and address barriers to entry into the workforce for people living in areas of concentrated poverty.

Improving transportation; using underutilized buildings; capitalizing on SUNY Westchester for training; and integrating the Opportunity Areas with the MHREDC’s plan and its priority projects are the main components of the Mid-Hudson Opportunity Agenda.

This approach focused on two geographic areas. Peekskill and Brewster were selected because of their need and their location in relation to programs and/or projects aimed at addressing issues of economic

poverty. The MHREDC does not suggest that they represent financially marginalized residents and distressed communities throughout the region.

The MHREDC's statement of opportunity provides an overview of its Opportunity Agenda and proposed action plans for Peekskill and Brewster. The strategies and potential projects focus on transportation, underutilized buildings, academic institutions, connectivity to the region, and specific attributes of Peekskill and Brewster. The Mid-Hudson Region Opportunity Area Workforce Development Program and a program to analyze and repurpose obsolete buildings in Peekskill and Brewster are examples of relevant projects. Less relevant are the Fleischmann's Pier reconstruction and Luisa and Lower Street Pump Station projects.

With workforce training as its central focus, the MHREDC identified quality local community colleges and public transportation as important components to facilitate the transition of training to employment.

An additional set of performance metrics has been identified to determine whether improvements are being achieved in the Opportunity Agenda areas.

D. Assure the workforce is being trained for today and tomorrow.

Enhancing the region's workforce continues to be identified as a supporting strategy to implement the MHREDC's overall Strategic Plan. The region's community colleges, regional WIBs and SUNY campuses have undertaken workforce development initiatives aimed at higher end job training.

Some training for lower end employment appears underway through the Rockland BOCES and the local International Brotherhood of Electrical Workers (IBEW). Some major employers have also included workforce development activities related to their business (e.g., Regeneron). Most impressively, the MHREDC established the creation of an internship program by an applicant as a condition of MHREDC endorsement of a priority project.

E. Engage local government officials in reshaping the regional business climate.

In addition to advancing priority projects that were aligned with MHREDC strategies, the MHREDC engaged local government officials to initiate numerous actions in support of its strategies. Examples include advancing sustainability plans as a result of Hurricane Sandy by Mamaroneck and Larchmont, and recreational initiatives by Kingston, Beacon, and Putnam County.

The MHREDC continues to engage the Mayor's Redevelopment Roundtable with the help of the Land Use Center at Pace Law School. The mayors' input was sought on sustainability, land use planning needs, and the Opportunity Agenda.

F. Advance regional Cleaner, Greener Communities sustainability plans.

Numerous steps were taken to implement the region's sustainability plan. For example, pursuing a more robust strategic investment in water and wastewater infrastructure was added as a new initiative. Waterfront development projects and several outdoor recreation/education projects are also consistent with green community principles. Actions were taken to advance 2012 priority projects which related to sustainability or green infrastructure, such as the Yonkers Saw Mill River daylighting project and the green infrastructure projects at the Sarah Neuman Center.

G. Identify new or current strategies on which to focus implementation efforts.

Overall, it appears that the MHREDC is continuing to implement the strategies reorganized in 2012. The section labeled "New Strategies" is a discussion of new goals and initiatives relating to three out of four existing core strategies. The fine-tuning to identify specific goals and initiatives to pursue in 2014 includes two new initiatives for the Council's *Invest in Technology* strategy, two for the *Grow Natural Resource Sector* strategy and one for the *Revitalize Infrastructure* strategy.

Most new initiatives appear related to recent developments in the healthcare field or can be associated with Hurricane Sandy. Examples include engaging regional healthcare providers and advancing a sustainability plan for water and wastewater infrastructure.

The MHREDC added two new goals to a core strategy that it predicts will impact its Cleaner, Greener Communities sustainability plans: (1) advancing the region's sustainability plan; and (2) beginning a more robust strategic investment in water and wastewater infrastructure.

The MHREDC strategy to *Attract and Retain Mature Industry* remains essentially the same. Few priority project applications were received from this constituency which has little representation on the MHREDC. The financial and professional services sector is an example. Mature food and beverage companies are the exception.

The report sets forth an implementation agenda for each core strategy. The agenda includes required actions identified by the MHREDC and progress-to-date identifying actions taken by the MHREDC or others. Each of the proposed 2013 priority projects is relevant to a core strategy. Most activities under *Revitalize Infrastructure* strategy do not appear to be REDC-driven, but instead are related to other state initiatives such as NY Works, Tappan Zee Bridge construction, and NY Rising.

H. Build upon strengths and address weaknesses identified in the 2012 assessment.

In 2012, the MHREDC updated its strategic plan to address six out of seven opportunities for improvement noted by the Strategic Plan Review Committee. The remaining point in 2012 related to the MHREDC's system of assessing performance of its strategic plan. In particular, the assessment noted the system's complexity and potential for difficult implementation. In 2013, the Council continues with the

same nine point assessment system. The MHREDC purports to use the system to identify economic development trends to identify priority projects and adjust strategies, but the metrics appear too broad to draw a specific nexus to the plan or any specific plan component.

While not specifically identified in the 2012 assessment, prior commentary noted a concern that the MHREDC hadn't focused much attention on Ulster and Sullivan Counties. The comment continues to appear justified with the exception of two new initiatives (SUNY New Paltz and the Concord Resort).

In 2013, the MHREDC continued its public outreach strategy and efforts which resulted in 386 CFA applications being submitted – the highest in the state. The MHREDC received 101 priority project applications as well, up from 68 in 2012.

I. Leverage outside resources and additional non-state support for projects.

The MHREDC reports that eligible CFA Round III applicants are seeking \$440,427,598 in state funding to leverage \$1,943,954,919 in private funding. Each of the MHREDC's 18 priority projects have a non-state funded component. However, like most regions, the MHREDC does not explicitly state the amount and source of non-state funding anticipated for its 2013 priority projects. The MHREDC only notes the use of federal funds to support one priority project—the Teutonia Buena Vista in Westchester County.

Implementation actions include projects that do not require state funding. For example, in the *Invest in Technology* core strategy, improving access to capital and convening a life science capital forum are action items that don't involve state funding. The Housing Solutions program launched by the Hudson Valley Pattern for Progress also does not appear to involve state funding.

The New York Medical College project continues to present future leveraging opportunities by reducing costs for new or expanding businesses through shared services and facilities. The NYS Cloud Computing project provides similar opportunities to reduce costs through shared services. The CIA Marriott Pavilion offers centralized space for food and beverage retailers. The Hudson Valley Food Hub offers centralized food processing and distribution capacity for the region's farm-to-table industry.

J. Engage the public and other stakeholders

The MHREDC hosted 16 CFA presentations throughout its seven county jurisdiction. Over half were held in Rockland and Orange counties. As a surrogate for the MHREDC, the Hudson Valley Pattern for Progress educated the public about the CFA process and the REDC's strategies and priorities.

The MHREDC's determination to reevaluate its efforts to implement its *Attract and Retain Mature Industry* strategy can be attributed to a lack of stakeholder engagement – it stemmed from few related project applications and little industry interaction with the MHREDC.

Part Two: Performance in encouraging economic growth through job creation and investment

Actual and estimated performance based on job creation, investment, and relevant performance metrics.

For 2011, approximately six CFA projects are described as complete, 49 are in green status, three are yellow, and six went black. For 2012, approximately two projects are complete, 71 are green, nine are yellow, three are red, and four are black. Of the 25 projects that are other than green, nine are workforce development projects.

The MHREDC estimates that 2012 CFA projects will create and retain 6,653 jobs. Performance metrics include data on public and private sector employment in the region for 2011 and 2012. The data indicates that private sector jobs increased over the period along with total jobs (net, despite a public sector employment decrease). However, besides the job information presented and associated with individual projects, there isn't a specific correlation between job data and implemented strategies

The MHREDC appears to be making good progress on the *Invest in Technology* strategy. The 2012 projects are proceeding and there is evidence of related non-state funded activity and expansion into related supporting strategies for workforce development all leading to the conclusion that the strategy is gaining momentum and becoming more robust. Clearly, the MHREDC's *Revitalize Infrastructure* strategy has taken on greater priority given the recent storms. But while the progress has been substantial, it can't be entirely attributed to the strategy and its implementation agenda.

The MHREDC performance metrics appear too broad to draw a specific nexus to the plan or any specific strategy or action. However, specific performance measures related to the Opportunity Agenda — poverty rate, unemployment, home ownership, school lunch rate, commercial vacancy, income levels— appear to have a nexus to the implementation agenda for the Opportunity Agenda and therefore a better chance of informing the MHREDC of its success or need for revisions.

Part Three: Identification of transformative projects that support interregional collaboration

Create interregional collaborations and transformative projects around shared resources and opportunities.

The MHREDC lists two interregional projects in the 2013 report involving high technology and food sectors:

- Center for Global Advanced Manufacturing - Mid-Hudson collaborated with the Mohawk Valley REDC by including SUNY IT as a partner institution in advancing high technology manufacturing

- Mid-Hudson/Capital Region LTL Local Food Distribution Hub Network - Mid-Hudson and the Capital Region are jointly promoting food distribution networks.

While waterfront redevelopment is a shared strategy among the MHREDC communities along the Hudson and Delaware Rivers, there is no evidence of a coordinated effort among the relevant Regional Economic Development Councils on that strategy.

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
28123	Mid-Hudson	Arts	Arts APCE	High-Definition Video Projector	Bard College	67	15	82	\$40,085.00	Awarded
29900	Mid-Hudson	Arts	Arts APCE	Supertitle Machine for Bel Canto Opera Program	Caramoor Center for Music and the Arts Inc	64	10	74	\$20,720.00	Awarded
27160	Mid-Hudson	Arts	Arts APCE	Second Stage	Shadowland Artists Inc	0	0	0	\$0.00	Not-Awarded
32673	Mid-Hudson	Arts	Arts CHPG	Arts Education Programming at DiaBeacon	Dia Art Foundation	74	15	89	\$37,000.00	Awarded
31376	Mid-Hudson	Arts	Arts CHPG	Art Institute Poughkeepsie Youth Challenge Year 2	Mill Street Loft	72	15	87	\$59,200.00	Awarded
28426	Mid-Hudson	Arts	Arts CHPG	Phoenicia Festival of the Voice	Phoenicia Festival of the Voice Foundation	62	10	72	\$90,000.00	Awarded
30210	Mid-Hudson	Arts	Arts CHPG	The Media Lab	Poughkeepsie Public Library District	58	10	68	\$57,950.00	Awarded
27160	Mid-Hudson	Arts	Arts CHPG	Second Stage	Shadowland Artists Inc	48	15	63	\$0.00	Not-Awarded
28430	Mid-Hudson	Arts	Arts CHPG	Rosendale Cultural Crossroads Project	Womens Studio Workshop	52	10	62	\$0.00	Not-Awarded
28093	Mid-Hudson	Arts	Arts CHPG	The Bardavon	Bardavon 1869 Opera House Inc	25	10	35	\$0.00	Not-Awarded
29350	Mid-Hudson	Arts	Arts CHPG	Broadcast	Copland House Inc	21	10	31	\$0.00	Not-Awarded
30006	Mid-Hudson	Arts	Arts CHPG	Arts Mid Hudson Business Implementation plan	Dutchess County Arts Council	25	5	30	\$0.00	Not-Awarded
27268	Mid-Hudson	Arts	Arts CHPG	Moments in Memories	Little Village Playhouse	15	15	30	\$0.00	Not-Awarded
30078	Mid-Hudson	Arts	Arts CHPG	Riverfront Revitalization Project	Village of CornwallonHudson	0	10	10	\$0.00	Not-Awarded
29322	Mid-Hudson	Arts	Arts CHPG	Virtual WAAM	Woodstock Artists Association and Museum	3	5	8	\$0.00	Not-Awarded
31859	Mid-Hudson	Arts	Arts IWDP	employment	Hammond Museum Inc	21	10	31	\$0.00	Not-Awarded
28991	Mid-Hudson	DEC	DEC EPGP	Village of Kiryas Joel Wastewater Engineering Study	Village of Kiryas Joel	50	15	65	\$0.00	Not-Awarded
31510	Mid-Hudson	DEC	DEC EPGP	City of Kingston Wastewater Engineering Study	City of Kingston	38	10	48	\$ 30,000.00	Awarded
30061	Mid-Hudson	DEC	DEC EPGP	Village of Ellenville Wastewater Planning Engineering Study	Village of Ellenville	33	15	48	\$ 24,000.00	Awarded
27202	Mid-Hudson	DEC	DEC EPGP	Village of Red Hook Wastewater Engineering Study	Village of Red Hook	27	20	47	\$ 30,000.00	Awarded
32237	Mid-Hudson	DEC	DEC EPGP	City of Middletown Wastewater Engineering Study	City of Middletown	38	5	43	\$ 30,000.00	Awarded
30393	Mid-Hudson	DEC	DEC EPGP	UV Disinfection Replacments	Town of Bethel	29	10	39	\$0.00	Not-Awarded
30084	Mid-Hudson	DEC	DEC EPGP	Loch Sheldrake II Improvements	Town of Fallsburg	34	0	34	\$0.00	Not-Awarded
31986	Mid-Hudson	DOL	DOL EET	SonoTek Training	Sono-Tek Corporation	35.61	20	55.61	\$0.00	Not-Awarded
29410	Mid-Hudson	DOL	DOL EET	Machine Shop	Fair-Rite Products Corp.	43.47	10	53.47	\$0.00	Not-Awarded
29942	Mid-Hudson	DOL	DOL EET	Clear Solution Labs	Clear Solution Labs Inc.	0	20	20	\$0.00	Not-Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
32441	Mid-Hudson	DOL	DOL NHT	Dream Factory	Dream Factory Entertainment Group LLC	49	5	54	\$0.00	Not-Awarded
32456	Mid-Hudson	DOL	DOL NHT	Veria Lifestyle Management Center Project	Veria Lifestyle Inc.	23	0	23	\$0.00	Not-Awarded
29942	Mid-Hudson	DOL	DOL NHT	Clear Solution Labs	Clear Solution Labs Inc.	0	20	20	\$0.00	Not-Awarded
27966	Mid-Hudson	DOL	DOL UWT	Medical Office and Information Technology Training	Board of Cooperative Educational Services of Ulster County dba Ulster BOCES	54.77	20	74.77	\$100,000.00	Awarded
26985	Mid-Hudson	DOL	DOL UWT	Building Analysis and Energy Auditing Training	Gateway to Entrepreneurial Tomorrows, Inc.	46.32	20	66.32	\$96,000.00	Awarded
30876	Mid-Hudson	DOL	DOL UWT	Commercial Driving and HVAC Training	The Young Women's Christian Association of Yonkers	44.78	20	64.78	\$99,500.00	Awarded
26353	Mid-Hudson	DOL	DOL UWT	Medical and Culinary Arts Training	Greyston Foundation Inc.	54.05	10	64.05	\$99,809.00	Awarded
32554	Mid-Hudson	DOL	DOL UWT	Cafe Delivery Training	Regional Economic Community Action Program, Inc.	46.04	15	61.04	\$0.00	Not-Awarded
32456	Mid-Hudson	DOL	DOL UWT	Veria Lifestyle Management Center Project	Veria Lifestyle Inc.	35.19	0	35.19	\$0.00	Not-Awarded
29942	Mid-Hudson	DOL	DOL UWT	Clear Solution Labs	Clear Solution Labs Inc.	0	20	20	\$0.00	Not-Awarded
29719	Mid-Hudson	DOL	DOL UWT	Nevele Resort Casino Spa	Nevele Investors LLC	0	10	10	\$0.00	Not-Awarded
28586	Mid-Hudson	DOS	DOS CSBG	Building Our Future	Hispanic Resource Center of Larchmont Mamaroneck	57.7	20	77.7	\$0.00	Not-Awarded
28032	Mid-Hudson	DOS	DOS CSBG	NFTEFC YES Project	Network for Teaching Entrepreneurship Fairchester	56.73	20	76.73	\$0.00	Not-Awarded
31573	Mid-Hudson	DOS	DOS CSBG	Job Placement Retention Supports	Dutchess County Community Action Agency Inc	65.94	10	75.94	\$0.00	Not-Awarded
26949	Mid-Hudson	DOS	DOS CSBG	YCAP	Yonkers Community Action Program Inc	70.55	5	75.55	\$0.00	Not-Awarded
29943	Mid-Hudson	DOS	DOS CSBG	Workforce and Community Development	CAREERS for People for Disabilities Inc	50.91	15	65.91	\$0.00	Not-Awarded
29837	Mid-Hudson	DOS	DOS CSBG	Financial Literacy	Literacy Orange	51.88	10	61.88	\$0.00	Not-Awarded
31927	Mid-Hudson	DOS	DOS LGE	Rondout Valley Multi-Municipal Center	Town of Rosendale	39.875	20	59.88	\$ 258,930.00	Awarded
30377	Mid-Hudson	DOS	DOS LGE	Water Service Extension Project	Town of Lloyd's Highland Water and Sewer District	24.2916	10	34.29	\$0.00	Not-Awarded
31387	Mid-Hudson	DOS	DOS LWRP	Tarrytown Pedestrian Tunnel Accesway Project	Village of Tarrytown	68	20	88	\$37,500.00	Awarded
28192	Mid-Hudson	DOS	DOS LWRP	Design of Village Dock Extension	Village of Ossining	67.2	20	87.2	\$21,500.00	Awarded
29936	Mid-Hudson	DOS	DOS LWRP	Design of Kingston Point Rail Trail	City of Kingston	67.2	20	87.2	\$73,650.00	Awarded
27314	Mid-Hudson	DOS	DOS LWRP	Byram River Bulkhead Design	Village of Port Chester	66.4	20	86.4	\$225,420.00	Awarded

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28999	Mid-Hudson	DOS	DOS LWRP	Town of Poughkeepsie Local Waterfront Revitalization Program Update	Town of Poughkeepsie	76	10	86	\$25,000.00	Awarded
27633	Mid-Hudson	DOS	DOS LWRP	New Rochelle Local Waterfront Revitalization Program	City of New Rochelle	65.6	20	85.6	\$79,200.00	Awarded
28589	Mid-Hudson	DOS	DOS LWRP	Fleischmanns Pier Reconstruction Design	City of Peekskill	65.6	20	85.6	\$175,000.00	Awarded
31660	Mid-Hudson	DOS	DOS LWRP	Railroad Square Crossing	Town of Delaware	64	20	84	\$79,834.00	Awarded
27569	Mid-Hudson	DOS	DOS LWRP	Peekskill MultiUse Waterfront Trail Construction	City of Peekskill	68	15	83	\$0.00	Not-Awarded
32542	Mid-Hudson	DOS	DOS LWRP	Development of Waterfront Park Assets	Village of Wappingers Falls	70.4	10	80.4	\$0.00	Not-Awarded
32319	Mid-Hudson	DOS	DOS LWRP	Losee Park Redevelopment	Village of Tarrytown	67.2	10	77.2	\$0.00	Not-Awarded
31233	Mid-Hudson	DOS	DOS LWRP	Replacement of the Ichabods Landing Bulkhead	Village of Sleepy Hollow	61.2	15	76.2	\$0.00	Not-Awarded
32243	Mid-Hudson	DOS	DOS LWRP	Mamaroneck Harbor Benthic Habitat Assessment	Village of Mamaroneck	65.6	10	75.6	\$0.00	Not-Awarded
30803	Mid-Hudson	DOS	DOS LWRP	Holt Drive Industrial Park Safe Vehicular Access	Town of Stony Point	53.6	20	73.6	\$0.00	Not-Awarded
28954	Mid-Hudson	DOS	DOS LWRP	Village of Piermont Local Waterfront Revitalization Program Update	Village of Piermont	58.4	10	68.4	\$0.00	Not-Awarded
32291	Mid-Hudson	DOS	DOS LWRP	Village of Croton Local Waterfront Revitalization Program Update	Village of Croton-On-Hudson	60.8	5	65.8	\$0.00	Not-Awarded
32308	Mid-Hudson	DOS	DOS LWRP	Saw Mill River and Pocantico River Watershed Management Plan	Westchester County	51.2	10	61.2	\$0.00	Not-Awarded
31515	Mid-Hudson	DOS	DOS LWRP	Town of New Paltz Local Waterfront Revitalization Plan	Town of New Paltz	35.6	15	50.6	\$0.00	Not-Awarded
30377	Mid-Hudson	DOS	DOS LWRP	Southern Water Line Extension along 9W Corridor	Town of Lloyd	40	10	50	\$0.00	Not-Awarded
27521	Mid-Hudson	EFC	EFC GIGP	Campus Green Retrofit	Ulster County	76	15	91	\$439,000.00	Awarded
27472	Mid-Hudson	EFC	EFC GIGP	Regional Green Infrastructure Demonstration	Bard College	65	10	75	\$732,728.00	Awarded
26857	Mid-Hudson	EFC	EFC GIGP	Saw Mill River Daylighting Green Phase 3	City of Yonkers	63	10	73	\$1,076,977.00	Awarded
27107	Mid-Hudson	EFC	EFC GIGP	Wetland Restoration Project	Town of Clarkstown	52	20	72	\$1,000,000.00	Awarded
31961	Mid-Hudson	EFC	EFC GIGP	Hillside Lake Stormwater Remediation Project	Town of East Fishkill	57	10	67	\$0.00	Not-Awarded
27810	Mid-Hudson	EFC	EFC GIGP	Porous Pavement Parking Lot	Teatown Lake Reservation Inc	52	10	62	\$0.00	Not-Awarded

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30754	Mid-Hudson	EFC	EFC GIGP	Somers Green Sidewalks and Living Classroom Project	Town of Somers	51	10	61	\$0.00	Not-Awarded
29881	Mid-Hudson	EFC	EFC GIGP	HRHCare Peekskill 1	Hudson River HealthCare Inc	45	15	60	\$0.00	Not-Awarded
28026	Mid-Hudson	EFC	EFC GIGP	Lake Welch Parking Lot	Palisades Parks Conservancy Inc	45	15	60	\$0.00	Not-Awarded
32446	Mid-Hudson	ESD	ESD EIPCAP	Operational Improvements	Lighting Services Inc	65	10	75	\$58,824.00	Awarded
27460	Mid-Hudson	ESD	ESD EIPCAP	Metcar	Metallized Carbon Corporation	35	15	50	\$0.00	Not-Awarded
29942	Mid-Hudson	ESD	ESD EJP	Establish Contract Manufacturing Business	Clear Solution Labs LLC	65	20	85	\$1,000,000.00	Awarded
32222	Mid-Hudson	ESD	ESD EJP	RIJ Pharmaceutical Growth Plan	RIJ Pharmaceutical Corporation	65	15	80	\$400,000.00	Awarded
31253	Mid-Hudson	ESD	ESD EJP	Crossfire Integration	The Monroe Cable Company Inc.	65	15	80	\$650,000.00	Awarded
27460	Mid-Hudson	ESD	ESD EJP	Oil to Gas Conversion	Metallized Carbon Corporation	65	15	80	\$250,000.00	Awarded
32419	Mid-Hudson	ESD	ESD EJP	Shared Municipal Services Cloud	Software Consulting Associates	65	5	70	\$200,000.00	Awarded
28456	Mid-Hudson	ESD	ESD EJP	Warehouse Expansion	Ultra Seal Corporation	59	10	69	\$175,000.00	Awarded
27880	Mid-Hudson	ESD	ESD Grants	3D Printing Initiative at SUNY New Paltz	The Research Foundation for the State University of New York on behalf of SUNY New Paltz	72	20	92	\$1,000,000.00	Awarded
29771	Mid-Hudson	ESD	ESD Grants	Castagna Commerce Park	Jucca Company	72	15	87	\$500,000.00	Awarded
29966	Mid-Hudson	ESD	ESD Grants	WVLDV mid orange correctional facility	Warwick Valley Local Development Corp	67	20	87	\$50,000.00	Awarded
32278	Mid-Hudson	ESD	ESD Grants	TBE	TBE-Montgomery, LLC	66	20	86	\$1,000,000.00	Awarded
31346	Mid-Hudson	ESD	ESD Grants	Continental Organics, LLC	Continental Organics, LLC	70	15	85	\$750,000.00	Awarded
32206	Mid-Hudson	ESD	ESD Grants	Extension of Water Services to Dutchess County Airport Business Park and Economic Opportunity Corridor	Dutchess County Water And Wastewater Authority	65	20	85	\$750,000.00	Awarded
30425	Mid-Hudson	ESD	ESD Grants	Scobie Drive Industrial Park Infrastructure Assistance Project	City of Newburgh	65	20	85	\$250,000.00	Awarded
27942	Mid-Hudson	ESD	ESD Grants	Skincare2013	Kolmar Laboratories, Inc.	65	20	85	\$250,000.00	Awarded
28874	Mid-Hudson	ESD	ESD Grants	Medical Campus Development	Orange Regional Medical Center	70	15	85	\$750,000.00	Awarded
31253	Mid-Hudson	ESD	ESD Grants	Crossfire Integration	The Monroe Cable Company Inc.	70	15	85	\$250,000.00	Awarded
31787	Mid-Hudson	ESD	ESD Grants	EPT Concord Resort	EPT Concord II, LLC	64	20	84	\$0.00	Not-Awarded
31881	Mid-Hudson	ESD	ESD Grants	The Modern Mount Vernon	Macquesten Development LLC	64	20	84	\$0.00	Not-Awarded
28719	Mid-Hudson	ESD	ESD Grants	Nyack Hospital Emergency Department Modernization Expansion	Nyack Hospital	64	20	84	\$0.00	Not-Awarded
27622	Mid-Hudson	ESD	ESD Grants	Surgical Suites	Putnam Hospital Center	64	20	84	\$0.00	Not-Awarded
28571	Mid-Hudson	ESD	ESD Grants	Construction of water reservoir	Village of Sleepy Hollow	69	15	84	\$0.00	Not-Awarded

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28204	Mid-Hudson	ESD	ESD Grants	NDH Medical Pavilion	NDH Foundation, Inc. on behalf of Northern Dutchess Hospital	64	20	84	\$0.00	Not-Awarded
31371	Mid-Hudson	ESD	ESD Grants	Echo Lake Corporate Park	Concrete Properties LLC and Tetz Family LLC	64	20	84	\$0.00	Not-Awarded
32298	Mid-Hudson	ESD	ESD Grants	5 Scobie Partners LLC Stormwater Infrastructure Project	5 Scobie Partners, LLC and Hudson Valley Lighting, Inc.	64	20	84	\$0.00	Not-Awarded
27558	Mid-Hudson	ESD	ESD Grants	Green Chimneys School Expansion	Green Chimneys School	69	15	84	\$0.00	Not-Awarded
26866	Mid-Hudson	ESD	ESD Grants	COY Choice Neighborhood Revitalization	City of Yonkers	72	10	82	\$0.00	Not-Awarded
29839	Mid-Hudson	ESD	ESD Grants	Louisa Street and Lower South Street Pump Stations	City of Peekskill	67	15	82	\$0.00	Not-Awarded
30007	Mid-Hudson	ESD	ESD Grants	Yonkers Downtown	SFC Yonkers, LLC	62	20	82	\$0.00	Not-Awarded
29714	Mid-Hudson	ESD	ESD Grants	Cleaner Greener Innovation Districts	Northern Westchester Energy Action Consortium	66	15	81	\$0.00	Not-Awarded
30067	Mid-Hudson	ESD	ESD Grants	Progress	Ramland Holdings LLC	66	15	81	\$0.00	Not-Awarded
30670	Mid-Hudson	ESD	ESD Grants	Phelps Memorial Hospital Center Inpatient Ambulatory Surgical Suite SurgiCenter	Phelps Memorial Hospital Association	66	15	81	\$0.00	Not-Awarded
31877	Mid-Hudson	ESD	ESD Grants	Teutonia Buena Vista	Teutonia Buena Vista, LLC	61	20	81	\$0.00	Not-Awarded
27444	Mid-Hudson	ESD	ESD Grants	Hilltop Hanover Farm	Friends of Hilltop Hanover Farm and Environmental Center, Inc.	65	15	80	\$0.00	Not-Awarded
29381	Mid-Hudson	ESD	ESD Grants	Water Improvement	Village of Goshen	65	15	80	\$0.00	Not-Awarded
27471	Mid-Hudson	ESD	ESD Grants	Building 35	Garnerville Arts Project, Inc.	67	10	77	\$0.00	Not-Awarded
31729	Mid-Hudson	ESD	ESD Grants	CIA Edible Landscape Capital Project	The Culinary Institute of America	62	15	77	\$0.00	Not-Awarded
28528	Mid-Hudson	ESD	ESD Grants	Scotts Corner Waste Water	Richard B. Lyman	66	10	76	\$0.00	Not-Awarded
27143	Mid-Hudson	ESD	ESD Grants	Pace University Environmental Center ESDC CFA	Pace University	65	10	75	\$0.00	Not-Awarded
30754	Mid-Hudson	ESD	ESD Grants	Somers Green Sidewalks and Living Classroom Project	Town of Somers	65	10	75	\$0.00	Not-Awarded
31218	Mid-Hudson	ESD	ESD Grants	Westchester Employment Opportunites	Westhab, Inc.	65	10	75	\$0.00	Not-Awarded
29388	Mid-Hudson	ESD	ESD Grants	Davos Resorts America	DAVOS RESORT AMERICA	60	15	75	\$0.00	Not-Awarded
30468	Mid-Hudson	ESD	ESD Grants	NY Resorts for Seniors	New York Resorts for Seniors, LLC	60	15	75	\$0.00	Not-Awarded
32715	Mid-Hudson	ESD	ESD Grants	Crystal Run Healthcare Newburgh Medical Office Building	CRH Realty VIII, LLC (to be formed), an affiliate of Crystal Run Healthcare LLP	60	15	75	\$0.00	Not-Awarded
30502	Mid-Hudson	ESD	ESD Grants	Williams Lake Project	Hudson River Valley Resorts, LLC	55	20	75	\$0.00	Not-Awarded
30823	Mid-Hudson	ESD	ESD Grants	Peak Trading Corp	Peak Trading Corporation	59	15	74	\$0.00	Not-Awarded

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27069	Mid-Hudson	ESD	ESD Grants	Hamlet of Walkill Flooding Abatement Project	Town of Shawangunk	53	20	73	\$0.00	Not-Awarded
30456	Mid-Hudson	ESD	ESD Grants	Dutchs Spirits	Dutch Spirits LLC	57	15	72	\$0.00	Not-Awarded
27186	Mid-Hudson	ESD	ESD Grants	Harbor Square Ossining Waterfront Redevelopment	Harbor Square, LLC (Ginsburg Development Companies, LLC)	51	20	71	\$0.00	Not-Awarded
32419	Mid-Hudson	ESD	ESD Grants	SCA SynerGov	William LaBossier	65	5	70	\$0.00	Not-Awarded
27023	Mid-Hudson	ESD	ESD Grants	Completion of the Catskill Interpretive Center and Visitor Information Gateway	Catskill Center for Conservation & Development, Inc.	55	15	70	\$0.00	Not-Awarded
30607	Mid-Hudson	ESD	ESD Grants	Greening JFK Marina and Trevor Parks	City of Yonkers	55	15	70	\$0.00	Not-Awarded
31604	Mid-Hudson	ESD	ESD Grants	Kikkerfrosch	Kikkerfrosch LLC	55	15	70	\$0.00	Not-Awarded
28456	Mid-Hudson	ESD	ESD Grants	Warehouse Expansion	Ultra Seal Corporation	59	10	69	\$0.00	Not-Awarded
30604	Mid-Hudson	ESD	ESD Grants	Creating the Center for Business at Mount Saint Mary College	Mount Saint Mary College	58	10	68	\$0.00	Not-Awarded
30602	Mid-Hudson	ESD	ESD Grants	Highland Hill Enterprise Zone	Community Governance & Development Council, Inc	57	10	67	\$0.00	Not-Awarded
29681	Mid-Hudson	ESD	ESD Grants	Phoenicia Festival of the Voice	Phoenicia Festival of the Voice	52	15	67	\$0.00	Not-Awarded
31933	Mid-Hudson	ESD	ESD Grants	KJ Processing Plant Grant	Kiryas Joel Poultry Processing Plant, Inc.	52	15	67	\$0.00	Not-Awarded
32056	Mid-Hudson	ESD	ESD Grants	Route 17M Natural Gas Pipeline	Orange and Rockland Utilities, Inc.	56	10	66	\$0.00	Not-Awarded
30614	Mid-Hudson	ESD	ESD Grants	Hennessy2013	Dominican College of Blauvelt	60	5	65	\$0.00	Not-Awarded
27263	Mid-Hudson	ESD	ESD Grants	Chapel Restoration	Sisters of the Divine Compassion	55	10	65	\$0.00	Not-Awarded
30432	Mid-Hudson	ESD	ESD Grants	Ice Rink Renovation	Town of Mamaroneck	55	10	65	\$0.00	Not-Awarded
32185	Mid-Hudson	ESD	ESD Grants	Center for the Urban River at Beczak	Sarah Lawrence College	58	5	63	\$0.00	Not-Awarded
32741	Mid-Hudson	ESD	ESD Grants	Community and Financial Center	Village of Kaser	53	10	63	\$0.00	Not-Awarded
29410	Mid-Hudson	ESD	ESD Grants	Machine Shop	Fair-Rite Products Corp.	52	10	62	\$0.00	Not-Awarded
30412	Mid-Hudson	ESD	ESD Grants	Kingston Media Arts Center	Fair & Front LLC	51	10	61	\$0.00	Not-Awarded
31461	Mid-Hudson	ESD	ESD Grants	Kingston Uptown ParkingMixed Use Project	City of Kingston	51	10	61	\$0.00	Not-Awarded
27285	Mid-Hudson	ESD	ESD Grants	Colony Farm Agritourism Feasibility Plan	Town of Wawarsing, Ulster County, NY	46	15	61	\$0.00	Not-Awarded
30745	Mid-Hudson	ESD	ESD Grants	Chocolate	Fruition Chocolate Inc.	46	15	61	\$0.00	Not-Awarded
26998	Mid-Hudson	ESD	ESD Grants	Womens Studio Workshop Build Out	Women's Studio Workshop	44	15	59	\$0.00	Not-Awarded
30562	Mid-Hudson	ESD	ESD Grants	Smart Screen Info Kiosks	City of New Rochelle	53	5	58	\$0.00	Not-Awarded
32505	Mid-Hudson	ESD	ESD Grants	Manure Dumpster Port	Megan j. Cotter	53	5	58	\$0.00	Not-Awarded
32456	Mid-Hudson	ESD	ESD Grants	Veria Lifestyle Management Center Project	Veria Lifestyle Inc.	57	0	57	\$0.00	Not-Awarded

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32079	Mid-Hudson	ESD	ESD Grants	Hudson Valley Grass Energy	Lower Hudson Long Island Resource Conservation & Development Council	47	10	57	\$0.00	Not-Awarded
27973	Mid-Hudson	ESD	ESD Grants	Foodway Corridor Project	Lower Hudson Long Island Resource Conservation & Development Council	35	20	55	\$0.00	Not-Awarded
28688	Mid-Hudson	ESD	ESD Grants	Black Dirt Distillery Agritourism	Black Dirt Distilling, LLC	37	15	52	\$0.00	Not-Awarded
32561	Mid-Hudson	ESD	ESD Grants	Concordia Senior Residence at Hamptonburgh Infrastructure	The Orange County Industrial Development Agency	43	5	48	\$0.00	Not-Awarded
31121	Mid-Hudson	ESD	ESD Grants	Orange County Rail Corridor Reinvestment Project	Middletown & New Jersey Railroad LLC	33	15	48	\$0.00	Not-Awarded
29496	Mid-Hudson	ESD	ESD Grants	Wayfinding Signage for Village of Mamaroneck	Village of Mamaroneck	40	5	45	\$0.00	Not-Awarded
30722	Mid-Hudson	ESD	ESD Grants	RediMix Plant	Kingston Block and Masonry Supply, LLC	35	10	45	\$0.00	Not-Awarded
30721	Mid-Hudson	ESD	ESD Grants	Block Plant Upgrades	Kingston Block and Masonry Supply, LLC	32	10	42	\$0.00	Not-Awarded
27565	Mid-Hudson	ESD	ESD Grants	USEUAFricaAsiaPacific and Caribbean Nanotechnology Initiative USEACANI	Focus Nanotechnology Africa Inc	28	10	38	\$0.00	Not-Awarded
28711	Mid-Hudson	ESD	ESD Grants	Dixon Phase 2	Miller/Howard Investments, Inc.	32	5	37	\$0.00	Not-Awarded
30389	Mid-Hudson	ESD	ESD Grants	NRBA	North Rockland Business Alliance	32	5	37	\$0.00	Not-Awarded
28664	Mid-Hudson	ESD	ESD Grants	The Old Oak Hotel	Mark Vincent Aiossa	17	10	27	\$0.00	Not-Awarded
29055	Mid-Hudson	ESD	ESD HSSP	iCANNy	Hudson Valley Center for Innovation	69	15	84	\$125,000.00	Awarded
30174	Mid-Hudson	ESD	ESD HSSP	The Orange County Incubator Expansion Project	Orange County Business Accelerator	69	15	84	\$125,000.00	Awarded
32443	Mid-Hudson	ESD	ESD HSSP	MidHudson Incubator Innovation Hot Spot	Dutchess County IDA	28	20	48	\$0.00	Not-Awarded
31877	Mid-Hudson	ESD	ESD IDBC	Teutonia Buena Vista	Teutonia Buena Vista LLC	80	20	100	\$30,000,000.00	Awarded
29942	Mid-Hudson	ESD	ESD IDBC	Clear Solution Labs	Clear Solution Labs LLC	80	20	100	\$10,000,000.00	Awarded
32474	Mid-Hudson	ESD	ESD IDBC	County of Westchester Industrial Development Agency Volume Cap Request	Harris Beach	70	10	80	\$38,300,000.00	Awarded
32561	Mid-Hudson	ESD	ESD IDBC	Concordia Senior Residence at Hamptonburgh Infrastructure	Orange County IDA	70	5	75	\$1,700,000.00	Awarded
26981	Mid-Hudson	ESD	ESD IDBC	Carrington Arms	Mountco Construction and Development Corp	70	5	75	\$11,375,000.00	Awarded
28245	Mid-Hudson	ESD	ESD MNV	Tourism Market Strategy Catskill Mountains Scenic Byway	Central Catskills Chamber of Commerce	42	20	62	\$49,500.00	Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
27023	Mid-Hudson	ESD	ESD MNY	Completion of the Catskill Interpretive Center and Visitor Information Gateway	The Catskill Center for Conservation and Development Inc	47	15	62	\$49,500.00	Awarded
28137	Mid-Hudson	ESD	ESD MNY	A Tale of Two Rivers	Sullivan County Visitors Association	46	15	61	\$0.00	Not-Awarded
27838	Mid-Hudson	ESD	ESD MNY	Greater Walkway Region Marketing Initiative	Walkway Over the Hudson	45	15	60	\$0.00	Not-Awarded
30456	Mid-Hudson	ESD	ESD MNY	Dutchs Spirits	Dutchs Spirits	40	15	55	\$0.00	Not-Awarded
30366	Mid-Hudson	ESD	ESD MNY	ArtsWestchester	Westchester Arts Council DBB ArtsWestchester	38	15	53	\$0.00	Not-Awarded
31613	Mid-Hudson	ESD	ESD MNY	Hudson River Line Mobile App	Greenway Heritage Conservancy HRV Inc	42	10	52	\$0.00	Not-Awarded
29093	Mid-Hudson	ESD	ESD MNY	Lightscapes at Van Cortlandt Manor	Historic Hudson Valley	41	10	51	\$0.00	Not-Awarded
26863	Mid-Hudson	ESD	ESD MNY	COY Waterfront Marketing Campaign	City of Yonkers	35	15	50	\$0.00	Not-Awarded
27444	Mid-Hudson	ESD	ESD MNY	Hilltop Hanover Farm	Friends of Hilltop Hanover Farm	33	15	48	\$0.00	Not-Awarded
29098	Mid-Hudson	ESD	ESD MNY	Philipsburg Manor Bridge and Wharf Restoration	Historic Hudson Valley	33	10	43	\$0.00	Not-Awarded
28093	Mid-Hudson	ESD	ESD MNY	The Bardavon	Bardavon 1869 Opera House Inc	33	10	43	\$0.00	Not-Awarded
27877	Mid-Hudson	ESD	ESD MNY	FoV	FoV Foundation	32	10	42	\$0.00	Not-Awarded
28688	Mid-Hudson	ESD	ESD MNY	Black Dirt Distillery Agritourism	Warwick Valley Winery and Distillery Black Dirt Distillery	22	15	37	\$0.00	Not-Awarded
31051	Mid-Hudson	ESD	ESD MNY	Orchard Street Barn	Orchard Street Barn	17	10	27	\$0.00	Not-Awarded
32441	Mid-Hudson	ESD	ESD MNY	Dream Factory	Dream Factory Entertainment Group LLC	18	5	23	\$0.00	Not-Awarded
32456	Mid-Hudson	ESD	ESD MNY	Veria Lifestyle Management Center Project	Veria Lifestyle	22	0	22	\$0.00	Not-Awarded
30078	Mid-Hudson	ESD	ESD MNY	Riverfront Revitalization Project	Village of CornwallonHudson	9	10	19	\$0.00	Not-Awarded
24524	Mid-Hudson	ESD	ESD MNY	Dream Factory	Dream Factory Entertainment Group LLC	0	0	0	\$0.00	Not-Awarded
31855	Mid-Hudson	ESD	ESD OA	FITT to Grow New York Flexible Innovative Training and Technical Assistance	Westchester Community College Foundation Inc	78	20	98	\$100,000.00	Awarded
27880	Mid-Hudson	ESD	ESD OA	3D Printing Initiative at SUNY New Paltz	State University of New York at New Paltz	72	20	92	\$0.00	Not-Awarded
27444	Mid-Hudson	ESD	ESD OA	Hilltop Hanover Farm	Friends of Hilltop Hanover Farm	65	15	80	\$0.00	Not-Awarded
27507	Mid-Hudson	ESD	ESD OA	Poughkeepsie Underwear Factory	Hudson River Housing Inc	60	15	75	\$0.00	Not-Awarded
31700	Mid-Hudson	ESD	ESD OA	Youthbuild	Boys Girls Club of Newburgh	59	15	74	\$0.00	Not-Awarded
30602	Mid-Hudson	ESD	ESD OA	Highland Hill Enterprise Zone	Community Governance Development Council Inc	57	10	67	\$0.00	Not-Awarded

Application Number	Regions	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Agency Recommended Funding	Awarded/Not-Awarded
30986	Mid-Hudson	ESD	ESD SPFS	MHREDC Opportunity Area PeekskillBrewster Area Strategic Plans andor Building Reuse Feasibility Studies	City of PeekskillVillage of Brewster	67	20	87	\$75,000.00	Awarded
32423	Mid-Hudson	ESD	ESD SPFS	Dutchess Economic Development Planning Project	Dutchess Economic Development Alliance	67	5	72	\$25,000.00	Awarded
32583	Mid-Hudson	ESD	ESD SPFS	Low Income Housing	Villageof Kaser	67	5	72	\$0.00	Not-Awarded
31426	Mid-Hudson	ESD	ESD SPFS	Beekman Avenue Planning and Feasibility Study	Village of Sleepy Hollow	56	15	71	\$0.00	Not-Awarded
30602	Mid-Hudson	ESD	ESD SPFS	Highland Hill Enterprise Zone	Community Governance Development Council Inc	57	10	67	\$0.00	Not-Awarded
29373	Mid-Hudson	ESD	ESD SPFS	HHRT Community Showcase	Historic Hudson River Towns	57	10	67	\$0.00	Not-Awarded
32741	Mid-Hudson	ESD	ESD SPFS	Community and Financial Center	Village of Kaser	53	10	63	\$0.00	Not-Awarded
31251	Mid-Hudson	ESD	ESD SPFS	NCLB Downtown Newburgh Revitalization Project	Newburgh Community Land Bank	52	10	62	\$0.00	Not-Awarded
27285	Mid-Hudson	ESD	ESD SPFS	Colony Farm Agritourism Feasibility Plan	Town of Wawarsing	46	15	61	\$0.00	Not-Awarded
27973	Mid-Hudson	ESD	ESD SPFS	Foodway Corridor Project	Lower Hudson Long Island Resource Conservation and Development Council	35	20	55	\$0.00	Not-Awarded
32385	Mid-Hudson	ESD	ESD SPFS	Medallion Freight	On The Mark Marketing LLC	16	15	31	\$0.00	Not-Awarded
28689	Mid-Hudson	HCR	HCR CDBGED	Kiryas Joel Poultry Plant	Village of Kiryas Joel	41	15	56	\$0.00	Not-Awarded
29889	Mid-Hudson	HCR	HCR CDBGPF	Village of New Sqaure RHC Upgrade Project	Village of New Square	58	5	63	\$400,000.00	Awarded
27127	Mid-Hudson	HCR	HCR CDBGPI	Town of Liberty Loomis Public Infrastructure Improvements	Town of Liberty	56	10	66	\$600,000.00	Awarded
27109	Mid-Hudson	HCR	HCR CDBGPI	Town of Wawarsing Public Infrastructure Improvements	Town of Wawarsing	55	10	65	\$600,000.00	Awarded
27154	Mid-Hudson	HCR	HCR CDBGPI	Village of New Paltz Public Infrastructure Improvements	Village of New Paltz	52	10	62	\$600,000.00	Awarded
28901	Mid-Hudson	HCR	HCR CDBGPI	Kiryas Joel Public Infrastructure Improvements	Village of Kiryas Joel	49	10	59	\$0.00	Not-Awarded
30633	Mid-Hudson	HCR	HCR CDBGPI	Liberty WWTP UV Disinfection Improvements	Village of Liberty	37	15	52	\$0.00	Not-Awarded
30240	Mid-Hudson	HCR	HCR NYMS	Port Jervis Main Street Revitalization	City of Port Jervis	55	20	75	\$200,000.00	Awarded
30611	Mid-Hudson	HCR	HCR NYMS	The Lace Factory NYMS	Rural Ulster Preservation Company (RUPCO)	44	10	54	\$0.00	Not-Awarded
26865	Mid-Hudson	HCR	HCR NYMS	Wheeler Block Rehabilitation	City of Yonkers	36	10	46	\$0.00	Not-Awarded
27716	Mid-Hudson	HCR	HCR NYMS	Village of Wappingers Falls NYMS	County of Dutchess	26	15	41	\$0.00	Not-Awarded

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29849	Mid-Hudson	HCR	HCR NYMS	Downtown Business District Revitalization	Sleepy Hollow Downtown Revitalization Corporation	30	10	40	\$0.00	Not-Awarded
29189	Mid-Hudson	HCR	HCR NYMS	Commercial Corridor Improvement 2013	Downtown Middletown Business Management Association	25	10	35	\$0.00	Not-Awarded
28151	Mid-Hudson	HCR	HCR NYMSTA	Village of Monticello Downtown Broadway Revitalization	County of Sullivan	65	15	80	\$20,000.00	Awarded
30258	Mid-Hudson	HCR	HCR NYMSTA	Newburgh Broadway Design Guidelines Project	City of Newburgh	31	20	51	\$20,000.00	Awarded
32431	Mid-Hudson	HCR	HCR RARP	CAS Arts Center	Catskill Art Society, Inc.	35	10	45	\$0.00	Not-Awarded
30827	Mid-Hudson	HCR	HCR UI	Rehabilitation of 400-404 South Street Peekskill NY	Community Housing Innovations, Inc.	58	15	73	\$150,000.00	Awarded
30611	Mid-Hudson	HCR	HCR UI	The Kingston Lace Factory UI	Rural Ulster Preservation Company (RUPCO)	62	10	72	\$150,000.00	Awarded
32458	Mid-Hudson	HCR	HCR UI	Pathway to Health	Middletown Community Health Center, Inc.	34	15	49	\$0.00	Not-Awarded
31251	Mid-Hudson	HCR	HCR UI	NCLB Downtown Newburgh Revitalization Project	Newburgh Community Land Bank, Inc.	27	10	37	\$0.00	Not-Awarded
31648	Mid-Hudson	HCR	HCR UI	Peekskill Health Initiative PHI	Hudson River HealthCare, Inc.	21	15	36	\$0.00	Not-Awarded
27471	Mid-Hudson	HCR	HCR UI	Garnerville Arts Center	Garnerville Arts Project, Inc.	24	10	34	\$0.00	Not-Awarded
30602	Mid-Hudson	HCR	HCR UI	Highland Hill Enterprise Zone	Community Governance & Development Council, Inc	14	10	24	\$0.00	Not-Awarded
32287	Mid-Hudson	HESC	HESC CACG	College Access Challenge Grant	Suny Sullivan County Community College	43.6	10	53.6	\$0.00	Not-Awarded
28315	Mid-Hudson	NYSERDA	NYSERDA CGC2	Sustainable Orange - Empowering Sustainability in Local Communities	County of Orange	71.57	15	86.57	\$217,000.00	Awarded
27893	Mid-Hudson	NYSERDA	NYSERDA CGC2	Integrating Sustainability with Comprehensive Planning	Land Use Law Center at Pace Law School	68.57	15	83.57	\$95,512.00	Awarded
27674	Mid-Hudson	NYSERDA	NYSERDA CGC2	Comprehensive Plan Development	Town of Cortlandt	68	10	78	\$175,000.00	Awarded
30569	Mid-Hudson	NYSERDA	NYSERDA CGC2	Comprehensive Plan Update	City of New Rochelle	67.43	10	77.43	\$198,000.00	Awarded
30400	Mid-Hudson	NYSERDA	NYSERDA CGC2	The Village of Cold Spring Smart Growth Planning	Village of Cold Spring	65.14	10	75.14	\$75,000.00	Awarded
30448	Mid-Hudson	NYSERDA	NYSERDA CGC2	The Town of New Paltz will revise its Master Comprehensive Plan, incorporating the Town's smart growth agenda where zoning ordinances and planning policies for land use are created to support a strong and vibrant economy. This project will include th	Town of New Paltz	46.29	10	56.29	\$0.00	Not-Awarded

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28757	Mid-Hudson	NYSERDA	NYSERDA CGC2	Hudson Valley Regional Council will integrate the Mid-Hudson Regional Economic Development Councils Strategic Plan (MHSP) and the Mid-Hudson Regional Sustainability Plan (MHRSP) into the Comprehensive Economic Development Strategy (CEDS) for the Huds	Hudson Valley Regional Council	40.14	15	55.14	\$0.00	Not-Awarded
31754	Mid-Hudson	NYSERDA	NYSERDA CGC2	The Town of Eastchester will create a Comprehensive Plan that will address current planning and development concerns facing the Town, including issues related to sustainability. The planning process will evaluate existing conditions and determine nee	Town of Eastchester	49.29	5	54.29	\$0.00	Not-Awarded
31911	Mid-Hudson	NYSERDA	NYSERDA CGC3	CSC Certification Program Implementation	Land Use Law Center at Pace Law School	58.22	15	73.22	\$1,215,000.00	Awarded
29936	Mid-Hudson	NYSERDA	NYSERDA CGC3	Complete Streets Corridor In Kingston	City of Kingston	53.22	20	73.22	\$1,500,000.00	Awarded
30408	Mid-Hudson	NYSERDA	NYSERDA CGC3	Transit Hub In White Plains	City of White Plains	53.11	20	73.11	\$1,000,000.00	Awarded
32569	Mid-Hudson	NYSERDA	NYSERDA CGC3	Bike/Ped In Tarrytown	Village of Tarrytown	58.33	10	68.33	\$0.00	Not-Awarded
30892	Mid-Hudson	NYSERDA	NYSERDA CGC3	Mixed Use In Newburgh	Mill Street Partners LLC	53.11	15	68.11	\$0.00	Not-Awarded
31589	Mid-Hudson	NYSERDA	NYSERDA CGC3	Streetscapes In Westchester	Town of Mount Pleasant	46.78	20	66.78	\$0.00	Not-Awarded
31346	Mid-Hudson	NYSERDA	NYSERDA CGC3	Fish And Vegetable Production In Orange County	Continental Organics	49.33	15	64.33	\$0.00	Not-Awarded
30071	Mid-Hudson	NYSERDA	NYSERDA CGC3	Upgrades To Digester In Sullivan County	Town of Fallsburg	49.78	10	59.78	\$0.00	Not-Awarded
30611	Mid-Hudson	NYSERDA	NYSERDA CGC3	Low Income Housing Rehab In Kingston	Rural Ulster Preservation Company RUPCO	49.67	10	59.67	\$0.00	Not-Awarded
32209	Mid-Hudson	NYSERDA	NYSERDA CGC3	Bike Path In Elmsford	Westchester County Dept of Planning	48.11	10	58.11	\$0.00	Not-Awarded
30490	Mid-Hudson	NYSERDA	NYSERDA CGC3	Streetlight Consortium In Hudson Valley	Silicon Solution LLC	40.22	15	55.22	\$0.00	Not-Awarded
27861	Mid-Hudson	NYSERDA	NYSERDA CGC3	Energy Efficiency Financing In Mid-Hudson Region	Energy Improvement CorpEnergize NY	44.44	10	54.44	\$0.00	Not-Awarded
31563	Mid-Hudson	NYSERDA	NYSERDA CGC3	Ee And Re Upgrades To Affordable Housing In White Plains	Consult IMC	42.44	10	52.44	\$0.00	Not-Awarded
32250	Mid-Hudson	NYSERDA	NYSERDA CGC3	Cement Plant Expansion In Kingston	Kingston Block and Masonry Supply LLC	41.33	10	51.33	\$0.00	Not-Awarded
32092	Mid-Hudson	NYSERDA	NYSERDA CGC3	Street Light Replacements In Brewster	Village of Brewster	40.11	10	50.11	\$0.00	Not-Awarded
29771	Mid-Hudson	NYSERDA	NYSERDA CGC3	Mixed Use Development In Pawling	Castagna Realty	31.33	15	46.33	\$0.00	Not-Awarded

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32260	Mid-Hudson	NYSERDA	NYSERDA CGC3	Flood Control For Bronx River	Westchester County Dept of Planning	34.44	10	44.44	\$0.00	Not-Awarded
32456	Mid-Hudson	NYSERDA	NYSERDA CGC3	Spa In Sullivan County	Veria Lifestyle	24.89	0	24.89	\$0.00	Not-Awarded
29504	Mid-Hudson	ONCS	ONCS Amer	Veterans ServiceWorks AmeriCorps Program	Family Services of Westchester, Inc.	80	20	100	\$247,375.00	Awarded
29943	Mid-Hudson	OTDA	OTDA SNAP	CAREERS SNAP Opportunities Program	CAREERS for People for Disabilities, Inc.	48.33	15	63.33	\$100,000.00	Awarded
29936	Mid-Hudson	Parks	Parks HASA D	Kingston Connectivity Project	City of Kingston	46.75	20	66.75	\$500,000.00	Awarded
27862	Mid-Hudson	Parks	Parks HPA A	Fishkill Supply Depot and Heritage Trail Phase I	Friends of the Fishkill Supply Depot	35.15	10	45.15	\$0.00	Not-Awarded
32327	Mid-Hudson	Parks	Parks HPA A	Depuy Canal House Acquisition	D and H Canal Historical Society	40	5	45	\$0.00	Not-Awarded
29419	Mid-Hudson	Parks	Parks HPA D	Sloop Clearwater Restoration Project	Hudson River Sloop Clearwater	53	15	68	\$497,303.00	Awarded
27507	Mid-Hudson	Parks	Parks HPA D	Poughkeepsie Underwear Factory	Hudson River Housing Inc	52.2	15	67.2	\$0.00	Not-Awarded
31061	Mid-Hudson	Parks	Parks HPA D	Liberty Town Hall Renovation	Town of Liberty	50.5	10	60.5	\$0.00	Not-Awarded
30611	Mid-Hudson	Parks	Parks HPA D	The Lace Factory	Rural Ulster Preservation Company RUPCO	49	10	59	\$0.00	Not-Awarded
28150	Mid-Hudson	Parks	Parks HPA D	Bannerman Island Arsenal Stabilization Project	Bannerman Castle Trust Inc	40.1	15	55.1	\$0.00	Not-Awarded
28024	Mid-Hudson	Parks	Parks HPA D	Van Cortlandt Manor Long Walk Restoration	Historic Hudson Valley	40.93	10	50.93	\$0.00	Not-Awarded
27375	Mid-Hudson	Parks	Parks HPA D	Renovation Preservation of Art School	The Woodstock School of Art Inc	40.5	10	50.5	\$0.00	Not-Awarded
27263	Mid-Hudson	Parks	Parks HPA D	Chapel Restoration	Sisters of the Divine Compassion	39.88	10	49.88	\$0.00	Not-Awarded
27471	Mid-Hudson	Parks	Parks HPA D	Building 35	Garnerville Arts Project Inc	39	10	49	\$0.00	Not-Awarded
32126	Mid-Hudson	Parks	Parks HPA D	TRANSART Restoring Pride in Culture The Henry Street Project	TRANSART	32	10	42	\$0.00	Not-Awarded
30517	Mid-Hudson	Parks	Parks HPA D	Wayside Cottage Restoration Project	Village of Scarsdale	30.5	10	40.5	\$0.00	Not-Awarded
29780	Mid-Hudson	Parks	Parks HPA D	Discover WCM	Campaign for the Westchester Childrens Museum	29.5	10	39.5	\$0.00	Not-Awarded
28163	Mid-Hudson	Parks	Parks HPA D	Jug Tavern Fundraising	Jug Tavern of Sparta Inc	28.33	10	38.33	\$0.00	Not-Awarded
26998	Mid-Hudson	Parks	Parks HPA D	Womens Studio Workshop Build Out	Womens Studio Workshop	22	15	37	\$0.00	Not-Awarded
29921	Mid-Hudson	Parks	Parks HPA D	Historic Dover Heritage Project	Town of Dover NY	26.75	10	36.75	\$0.00	Not-Awarded
31354	Mid-Hudson	Parks	Parks HPA D	Copland House	Copland House Inc	22.5	10	32.5	\$0.00	Not-Awarded
32458	Mid-Hudson	Parks	Parks HPA P	Pathway to Health	Middletown Community Health Center Inc	51	15	66	\$500,000.00	Awarded
27059	Mid-Hudson	Parks	Parks HPA P	Ritz Theater	Ritz Theater Newburgh Inc	31	10	41	\$0.00	Not-Awarded
29905	Mid-Hudson	Parks	Parks HPA P	Southeast Old Town Hall Planning	Town of Southeast Cultural Arts Coalition	24	10	34	\$0.00	Not-Awarded
31352	Mid-Hudson	Parks	Parks HPA P	Copland House	Copland House Inc	18.88	10	28.88	\$0.00	Not-Awarded
30426	Mid-Hudson	Parks	Parks PA A	Scenic Hudson Mine Dock Park	The Scenic Hudson Land Trust Inc	43	10	53	\$374,414.00	Awarded
29234	Mid-Hudson	Parks	Parks PA A	Chadwick Lake Trail	Town of Newburgh	22	10	32	\$0.00	Not-Awarded

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32272	Mid-Hudson	Parks	Parks PA A	Town of Lumberland River Park Interpretive Center	Town of Lumberland	10	10	20	\$0.00	Not-Awarded
31425	Mid-Hudson	Parks	Parks PA D	Rev Sykes Park Improvements	Village of Sleepy Hollow	50.35	20	70.35	\$157,500.00	Awarded
32180	Mid-Hudson	Parks	Parks PA D	New Pool Construction	Town of Rosendale	60	10	70	\$500,000.00	Awarded
28402	Mid-Hudson	Parks	Parks PA D	Hudson Highlands Fjord Trail	Town of Philipstown	46.4	15	61.4	\$0.00	Not-Awarded
31233	Mid-Hudson	Parks	Parks PA D	Replacement of the Ichabods Landing Bulkhead	Village of Sleepy Hollow	42.75	15	57.75	\$0.00	Not-Awarded
26181	Mid-Hudson	Parks	Parks PA D	Hyde Park Recreation Parks and Community Development	Town of Hyde Park	35.13	20	55.13	\$0.00	Not-Awarded
29914	Mid-Hudson	Parks	Parks PA D	Mine Dock Park	Town of Highlands	43.5	10	53.5	\$0.00	Not-Awarded
28896	Mid-Hudson	Parks	Parks PA D	Community Park EPF	Village of New Square	31	20	51	\$0.00	Not-Awarded
26852	Mid-Hudson	Parks	Parks PA D	JFK Trevor Park Rehabilitations	City of Yonkers	35	15	50	\$0.00	Not-Awarded
29026	Mid-Hudson	Parks	Parks PA D	Slabsides Trails Expansion	John Burroughs Association	40	10	50	\$0.00	Not-Awarded
28962	Mid-Hudson	Parks	Parks PA D	West Nyack KayakCanoe Launch	Town of Clarkstown	39.5	10	49.5	\$0.00	Not-Awarded
30920	Mid-Hudson	Parks	Parks PA D	Esopus Lakes Preserve Public Access	The Scenic Hudson Land Trust Inc	38.5	10	48.5	\$0.00	Not-Awarded
27023	Mid-Hudson	Parks	Parks PA D	Completion of the Catskill Interpretive Center and Visitor Information Gateway	The Catskill Center for Conservation and Development Inc	31.5	15	46.5	\$0.00	Not-Awarded
29838	Mid-Hudson	Parks	Parks PA D	Black Rock Forest Public Access Pathway	Black Rock Forest Consortium	36.5	10	46.5	\$0.00	Not-Awarded
30432	Mid-Hudson	Parks	Parks PA D	Ice Rink Renovation	Town of Mamaroneck	36	10	46	\$0.00	Not-Awarded
32319	Mid-Hudson	Parks	Parks PA D	Tarrytown Waterfront Losee Park Improvements	Village of Tarrytown	35.15	10	45.15	\$0.00	Not-Awarded
29316	Mid-Hudson	Parks	Parks PA D	Quassaic Creek Trail Project	City of Newburgh	32	10	42	\$0.00	Not-Awarded
31606	Mid-Hudson	Parks	Parks PA D	EDGEWOOD PARK	VILLAGE OF PORT CHESTER	32	10	42	\$0.00	Not-Awarded
32465	Mid-Hudson	Parks	Parks PA D	Abendroth Dog Park	Village of Port Chester	36.5	5	41.5	\$0.00	Not-Awarded
30875	Mid-Hudson	Parks	Parks PA D	Memorial Park Portable Ice Skating Rink	Village of Nyack	29.5	10	39.5	\$0.00	Not-Awarded
30872	Mid-Hudson	Parks	Parks PA D	Memorial Park Skate Park	Village of Nyack	28.5	10	38.5	\$0.00	Not-Awarded
30540	Mid-Hudson	Parks	Parks PA D	Poughkeepsie Waterfront Kaal Rock Park Connection	City of Poughkeepsie	26.75	10	36.75	\$0.00	Not-Awarded
29441	Mid-Hudson	Parks	Parks PA D	Villageofmontgomerybandstand	Village of Montgomery NY	14	20	34	\$0.00	Not-Awarded
29259	Mid-Hudson	Parks	Parks PA D	Walkway Trail Enhancement Project	Poughkeepsie-Highland Railroad Bridge	23.5	10	33.5	\$0.00	Not-Awarded
31411	Mid-Hudson	Parks	Parks PA D	Restoration of the Temple of Love	Yonkers Department of Parks Recreation Conservation	21	10	31	\$0.00	Not-Awarded
32346	Mid-Hudson	Parks	Parks PA D	Lorenzen Park	Village of Larchmont NY	20	10	30	\$0.00	Not-Awarded
32682	Mid-Hudson	Parks	Parks PA D	Playground Improvements	Village of Mamaroneck	16.5	10	26.5	\$0.00	Not-Awarded
32542	Mid-Hudson	Parks	Parks PA D	Development of Waterfront Park Assets	Village of Wappingers Falls	13.63	10	23.63	\$0.00	Not-Awarded

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32185	Mid-Hudson	Parks	Parks PA D	Center for the Urban River at Beczak	Sarah Lawrence College	18	5	23	\$0.00	Not-Awarded
30740	Mid-Hudson	Parks	Parks PA D	Broadway Trail	Town of Cortlandt	0.5	10	10.5	\$0.00	Not-Awarded
27030	Mid-Hudson	Parks	Parks PA P	Foothills Trailhead	Mohonk Preserve Inc	50	15	65	\$42,000.00	Awarded
28216	Mid-Hudson	Parks	Parks PA P	Adriaens Way The Downtown Yonkers Trail	Groundwork Hudson Valley	43.5	20	63.5	\$160,244.00	Awarded
29800	Mid-Hudson	Parks	Parks PA P	Quarry Park and Trail Project	Village of Hastings-on-Hudson	37.5	20	57.5	\$94,250.00	Awarded
27285	Mid-Hudson	Parks	Parks PA P	Colony Farm Agritourism Feasibility Plan	Town of Wawarsing	15.5	15	30.5	\$0.00	Not-Awarded
27319	Mid-Hudson	Parks	Parks PA P	Cultural Landscape Report for the Site of the 1969 Woodstock Festival	Bethel Woods Center for the Arts Inc	19.5	10	29.5	\$0.00	Not-Awarded
29800	Mid-Hudson	Parks	Parks RTP NM	Quarry Park and Trail Project	Village of Hastings-on-Hudson	46.5	20	66.5	\$61,750.00	Awarded
31233	Mid-Hudson	Parks	Parks RTP NM	Replacement of the Ichabods Landing Bulkhead	Village of Sleepy Hollow	49.5	15	64.5	\$0.00	Not-Awarded
28028	Mid-Hudson	Parks	Parks RTP NM	Ft Montgomery Trails	Palisades Parks Conservancy Inc	44.5	15	59.5	\$0.00	Not-Awarded
30843	Mid-Hudson	Parks	Parks RTP NM	Upper East Face Project at Bear Mountain	New YorkNew Jersey Trail Conference	46.5	10	56.5	\$0.00	Not-Awarded
30747	Mid-Hudson	Parks	Parks RTP NM	Birnberg Preserve Wildlife Trail	Orange County Land Trust	35	10	45	\$0.00	Not-Awarded
29923	Mid-Hudson	Parks	Parks RTP NM	Dover Stone Church Recreational Trails Project	Town of Dover NY	32.5	5	37.5	\$0.00	Not-Awarded
26962	Mid-Hudson	Parks	Parks RTP NM	Landmarks 2013	Landmarks Preservation Society of Southeast	26	10	36	\$0.00	Not-Awarded
29352	Mid-Hudson	Parks	Parks RTP NM	Kill Brook Gorge Trail	Village of Ossining	23.5	10	33.5	\$0.00	Not-Awarded
28402	Mid-Hudson	Parks	Parks RTP NMD	Hudson Highlands Fjord Trail	Town of Philipstown	56.5	15	71.5	\$100,000.00	Awarded
29936	Mid-Hudson	Parks	Parks RTP NMD	Kingston Connectivity Project	City of Kingston	46	20	66	\$200,000.00	Awarded
31099	Mid-Hudson	Parks	Parks RTP NMD	Connecting FDR State Park to Yorktown	Friends of Franklin Delano Roosevelt and Donald J. Trump State Parks	56	10	66	\$11,386.00	Awarded
31845	Mid-Hudson	Parks	Parks RTP NMD	Wallkill Valley Rail Trail Improvements	Open Space Institute	49	15	64	\$200,000.00	Awarded
31515	Mid-Hudson	Parks	Parks RTP NMD	New Paltz Wallkill River Rail Trail Program	Town of New Paltz	45	15	60	\$23,000.00	Awarded
29838	Mid-Hudson	Parks	Parks RTP NMD	Black Rock Forest Public Access Pathway	Black Rock Forest Consortium	49	10	59	\$0.00	Not-Awarded
29026	Mid-Hudson	Parks	Parks RTP NMD	Slabsides Trails Expansion	John Burroughs Association	47	10	57	\$0.00	Not-Awarded
29259	Mid-Hudson	Parks	Parks RTP NMD	Walkway Trail Enhancement Project	Poughkeepsie-Highland Railroad Bridge	44	10	54	\$0.00	Not-Awarded
29316	Mid-Hudson	Parks	Parks RTP NMD	Quassaic Creek Trail Project	City of Newburgh	44	10	54	\$0.00	Not-Awarded
28845	Mid-Hudson	Parks	Parks RTP NMD	Recreational Trail	Town of Saugerties	41	10	51	\$0.00	Not-Awarded
27023	Mid-Hudson	Parks	Parks RTP NMD	Completion of the Catskill Interpretive Center and Visitor Information Gateway	The Catskill Center for Conservation and Development Inc	34.5	15	49.5	\$0.00	Not-Awarded
30467	Mid-Hudson	Parks	Parks RTP NMD	Village to Village Trail Red Hook to Tivoli	Town of Red Hook	42	5	47	\$0.00	Not-Awarded
29234	Mid-Hudson	Parks	Parks RTP NMD	Chadwick Lake Trail	Town of Newburgh	26.5	10	36.5	\$0.00	Not-Awarded

Program Legend

Agency	Program Abbreviation	Program Name
Arts	Arts APCE	Artistic Program Capital Equipment
Arts	Arts CHPG	Arts, Culture & Heritage Project Grant
Arts	Arts DFPCP	Digital Film Projector Conversion Program
Arts	Arts IWDP	Arts Intern Workforce Development Program
Canals	Canalway Grants	NYS Canalway Grant Program
DEC	DEC EPGP	New York State DEC/EFC Wastewater Infrastructure Engineering Planning Grant
DOL	DOL EET	Existing Employee Training Program
DOL	DOL NHT	New Hire (On-the-Job) Training
DOL	DOL UWT	Unemployed Worker Training
DOS	DOS CSBG	Community Services Block Grant
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LWRP	Local Waterfront Revitalization Program
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD EIPCAP	ESD - Environmental Investment Program - Capital
ESD	ESD EIPRDD	ESD - Environmental Investment Program - Research Development and Demonstration (RD&D)
ESD	ESD EIPTA	ESD - Environmental Investment Program - Technical Assistance (TA)
ESD	ESD EJP	ESD - Excelsior Jobs Program
ESD	ESD Grants	Empire State Development Grant Funds
ESD	ESD HSSP	ESD - New York State Business Incubator and Innovation Hot Spot Support Program
ESD	ESD IDBC	ESD - Industrial Development Bond Cap
ESD	ESD MNY	ESD - Market New York
ESD	ESD OA	ESD - ESD Technical Assistance and Training Grants/Opportunity Agenda Projects
ESD	ESD SPFS	ESD - ESD - Strategic Planning and Feasibility Studies
HCR	HCR CDBGED	HCR - HCR - Community Development Block Grant (CDBG) Economic Development
HCR	HCR CDBGPF	HCR - HCR - Community Development Block Grant (CDBG) - Public Facilities
HCR	HCR CDBGPI	HCR - HCR - Community Development Block Grant (CDBG) - Public Infrastructure
HCR	HCR CDBGSBA	HCR - HCR - Community Development Block Grant (CDBG) - Small Business Assistance
HCR	HCR NYMS	HCR - HCR - New York Main Street (NYMS)
HCR	HCR NYMSTA	HCR - HCR - New York Main Street Technical Assistance (NYMS-TA)
HCR	HCR RARP	HCR - HCR - Rural Area Revitalization Projects (RARP)
HCR	HCR UI	HCR - HCR - Urban Initiatives (UI)
HESC	HESC CACG	HESC - College Access Challenge Grant
NYSERDA	NYSERDA CGC2	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Comprehensive Planning
NYSERDA	NYSERDA CGC3	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects
ONCS	ONCS Amer	New York State AmeriCorps Program
OTDA	OTDA SNAP	SNAP Opportunities
Parks	Parks HASA A	Parks - Heritage Areas System Acquisition (Acquisition)
Parks	Parks HASA D	Parks - Heritage Areas System Acquisition (Development)
Parks	Parks HASA P	Parks - Heritage Areas System Acquisition (Planning)
Parks	Parks HPA A	Parks - Historic Property Acquisition (Acquisition)
Parks	Parks HPA A/D	Parks - Historic Property Acquisition (Acquisition/Development)
Parks	Parks HPA D	Parks - Historic Property Acquisition (Development)
Parks	Parks HPA P	Parks - Historic Property Acquisition (Planning)
Parks	Parks PA A	Parks - Park Acquisition (Acquisition)
Parks	Parks PA D	Parks - Park Acquisition (Development)
Parks	Parks PA P	Parks - Park Acquisition (Planning)
Parks	Parks RTP D	Parks - Recreational Trails Program Diverse
Parks	Parks RTP M	Parks - Recreational Trails Program Motorized
Parks	Parks RTP NM	Parks - Recreational Trails Program Non-Motorized
Parks	Parks RTP NMD	Parks - Recreational Trails Program Non-Motorized Diverse