

2014 Regional Council Process & Consolidated Funding Applications

Background:

The Regional Economic Development Councils (REDCs) are a community driven, regional approach to economic development in New York State. Each Council consists of up to 30 business, academic and government leaders from throughout the Region.

In 2011, each of the ten Regional Councils were tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment. Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by each Regional Council were reviewed by a Strategic Plan Review Committee consisting of two State Agency Commissioners and three economic development experts. Members of the 2011 Review Team included: Dall W. Forsythe, Senior Fellow at the Wagner School of Public Service at New York University and former Vice President for Finance and Operations at The Atlantic Philanthropies; Walter D. Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University; Bruce J. Katz, Vice President at the Brookings Institution and founding Director of the Brookings Metropolitan Policy Program; Joan McDonald, Commissioner of the New York State Department of Transportation; and Cesar Perales, New York State Secretary of State. On December 8, 2011, the Governor and Legislative Leaders announced the winners of the first round of competition and one year later 97% of Round One projects were under contract and/or progressing.

In 2012, the Councils went a step further and produced Strategic Implementation Agendas that built upon the progress from the first round and further developed and refined their Regional Five Year Strategic Plans by undertaking four primary activities: Establishing a framework to advance the Regional Strategic Plan; Implementing the strategies laid out in the Strategic Plan; Creating a project pipeline; and providing a progress report documenting the success the Council has had in implementing its Strategic Plan.

In 2013, all ten of the Regional Councils competed against each other to be designated as a “Top Performer”. The 2013 Council competition was designed with a similar framework as 2012 but added several new activities for the council to focus on that would continue to help develop and advance the original strategic plans. Regional Councils were asked to develop an Opportunity Agenda, identify Innovation Hot Spots, and advance regional Cleaner, Greener Community Sustainability Plans.

This year the regional councils developed strategies for several new initiatives including a Global NY Plan to identify import/export and foreign direct investment (FDI) opportunities. Councils also created a Veteran’s Work Group to address to the unemployment of returning Veteran’s in New York. The REDC’s were asked to identify projects as part of NY Rising to assist in the rebuilding of areas devastated by natural disasters. The Councils also provided an update on their Opportunity Agenda, workforce development challenges, and their project pipeline.

These actions were designed to encourage and accelerate implementation, performance, and collaboration within the regions. Priority projects that aligned with each region’s plan were chosen by the Councils from the applications submitted to the Consolidated Funding Application portal. These projects were

published in the regions' Progress Report, which are publically available online at www.regionalcouncils.ny.gov. Projects were scored by both the state agencies and the Regional Councils. The agencies scored their projects based on a technical evaluation in adherence with existing funding program guidelines and awarded a project up to 80%. The remaining 20% is awarded by the Regional Councils, and were based off the following endorsement standards:

Statewide Endorsement Standards

Regional Council members will determine the degree to which the application implements the regional strategic plan and assign the corresponding number of points as a score.

IMPLEMENTATION OF THE PLAN	DEGREE	POINTS
The proposal is identified as a priority project by the Regional Council.	Priority	20
The proposal is identified in the plan and has regional benefits.	Very Strong	15
The proposal advances the plan and has local benefits.	Strong	10
The proposal is consistent with the plan and has project level benefits.	Moderate	5
The proposal has limited relationship to the plan	Weak	0

2014 Competition:

To encourage the implementation of the Regional Economic Development Councils' strategic plans and to continue to motivate investment opportunities and job creation, the Regional Councils competed in 2014 for up to \$150 million in capital funds and \$70 million in Excelsior Tax Credits for projects identified by the Regional Councils in their regions.

By incentivizing implementation of the strategic plans, Regional Councils, businesses, educational institutions, local governments, not-for-profit groups and other stakeholders are further motivated to work together to accomplish the regional vision. While project funding was awarded in all ten Regional Councils through the 2014 CFA, the competition placed an emphasis on Regional Council performance and action to implement strategies.

The competition was focused on the following:

- 1) Implementation of regional strategic economic development plans;*
- 2) Performance in encouraging economic growth through job creation and investment;*
- 3) Identification of global marketing and export strategies;*

In 2014, the five regions identified as top performers from 2013 would be competing for two awards of \$25 million each in additional funding while the remaining five regions from 2013 were competing for three awards of \$25 million each. The ten regions were also eligible for up to \$10 million in Excelsior Tax Credits to help attract and grow businesses in the region.

The 2014 Strategic Implementation Assessment Team (SIAT) was led by Secretary of State Cesar Perales and included Commissioner and Civil Service President Jerry Boone, Office of General Services Commissioner Roann Destito, Environmental Facilities Corporation CEO Matthew Driscoll, Chair of NYS Tourism Advisory Council Cristyne Nicholas, Director of NYS Division of Veteran's Affairs Colonel Eric J. Hesse, Tax and Finance Commissioner Thomas Mattox, and the Director of the Trade Promotion Coordinating Committee, International Trade Administration Patrick Kirwan. The SIAT reviewed each region's Progress Report based on established criteria. Members of all REDC's traveled to Albany and presented a summary of their 2014 activities and priorities to the SIAT which included PowerPoint presentations, videos, and regional exhibit booths. The SIAT was also given time to ask questions of the REDC's about their progress reports and regional priority projects.

The SIAT provided an assessment of each plan and made recommendations to Kenneth Adams, President & CEO, Empire State Development Corporation of the five reports that most closely aligned with the criteria outlined in the guidebook. President Adams accepted the recommendations of the Committee and, pursuant to his statutory powers as head of the Urban Development Corporation, awarded five regions with the top Progress Report up to \$35 million in funding consisting of \$25 million in capital grants and \$10 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives was awarded to projects identified by the Councils as in alignment with their strategies and priorities.

In addition, project sponsors applied for over \$500 million in economic development resources available from twelve state agencies through the Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based on the endorsement of the local Regional Council and the technical program review of the agencies providing resources, subject to interagency review team analysis and agency discretion.

The 2014 REDC initiative was launched on April 28 and the CFA opened for applications on May 01 and closed on June 16. All details about CFA resources were made available online via the 2014 CFA Resources Available Document, the State Register and the New York State Contract Reporter. When the portal closed on June 16, agencies immediately began marking project eligibility. All eligible projects were then made available to the Regional Councils for their scoring process and the agencies for their technical evaluation. On August 15, the REDCs submitted their final 2014 progress reports to the State. After the SIAT presentations concluded in September, the Inter-agency team met to review the projects and make final funding decisions.

The interagency team reviewed projects based on relevant factors including Regional Councils Implementation Agendas and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need. Priority projects are those specifically enumerated in the Regional Council Reports, receiving a score of 20 from the Regional Council, and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team once again consisted of professional staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council Grant funds were awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated implementation agendas and are capable of stimulating economic growth and investment.

On Thursday, December 11, 2014, the Governor announced that 852 projects totaling \$709.2 million had been awarded through Round Four of the Regional Economic Development Council initiative. Top Performer awards were given to the Finger Lakes, Southern Tier, Central New York, Mid-Hudson, and Long Island regions in adherence to the competition guidelines detailed above.

MEMORANDUM

To: Kenneth Adams, President and CEO of Empire State Development Corporation

From: Cesar Perales, Secretary of State
Jerry Boone, Commissioner and President, Civil Service Commission
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, President and CEO, Environmental Facilities Corporation
Thomas Mattox, Commissioner, Department of Taxation and Finance
Cristyne Nicholas, Chair, New York State Tourism Advisory Council
Colonel Eric J. Hesse, Director, NYS Division of Veteran's Affairs
Patrick Kirwan, Director of the Trade Promotion Coordinating Committee, International Trade Administration

Subject: Review of 2014 Regional Economic Development Councils' Progress

Date: December 9, 2014

We have been honored to serve as the Strategic Implementation Assessment Team (SIAT) for Governor Cuomo's Regional Economic Development Council Initiative. In the past four years, this important initiative has created jobs and grown new industries across the state.

In 2011, each Regional Council was charged with developing a five-year Strategic Economic Development Plan which emphasized the region's unique assets and provided strategies to harness local resources, both human and capital, to stimulate regional economic development and create jobs statewide. Each year since, the plans have been updated to identify projects that continue to support each region's vision of its economic future.

In September of this year, each Regional Council came to Albany to present their progress. Their oral presentations complemented and built upon regional progress reports and plan updates submitted by the Regional Councils in August. We heard those presentations and have the responsibility of assessing the progress of the Regional Councils.

With the shift to a bottom-up planning process, the State has turned to the Regional Councils to implement many State priorities. In year four (2014), Regional Councils were asked to address three new State priorities: global marketing and export strategies; veterans' participation in the workforce; and support of NY Rising Community Reconstruction Plan projects.

2014 Competition

Our task this year was to evaluate all ten regions based on the competition and Regional Council priorities as described in the 2014 REDC Guidebook. We focused on three areas:

1) Implementation of regional strategic economic development plans, including how the regions addressed the following 2014 priorities:

- Support NY Rising Community Reconstruction Plan projects
- Maintain a project pipeline
- Address regional workforce development needs for key sectors
- Refine the region's Opportunity Agenda
- Encourage Veterans' participation in the workforce
- Contribute to NYSUNY 2020 Challenge Grant Program
- Implement Cleaner, Greener Communities Sustainability Plan
- Nominate Innovation Hot Spots
- Expand collaborative efforts with other Regional Councils

2) Performance in encouraging economic growth through job creation and investment, including such factors as:

- Job creation and investment
- Status of past priority projects
- Collaboration with local government to transform the regional business climate
- Performance measures

3) Identification of global marketing and export strategies.

Awards

The regions competed in two groups this year. One group consisted of the five regions identified as Top Performers in 2013. They competed for two awards of \$25 million each, and consisted of the following regions: Capital Region, Long Island, Mohawk Valley, North Country, and Southern Tier.

The second group consisted of the five regions that did not receive top awards in 2013. They competed for three awards of \$25 million each, and consisted of the following regions: Central NY, Finger Lakes, Mid-Hudson, New York City, and Western NY.

The Strategic Implementation Assessment Team has identified five regions that deserve the highest awards this year: **Central NY, Finger Lakes, Long Island, Mid-Hudson, and the Southern Tier**. This was a difficult task, as regions shined in different areas, with some excelling in the development of global marketing and export strategies while others excelled in different priority areas. All regions continued to build upon their previous successes, adjusting their strategies as needed and identifying projects that will help advance their vision.

The regions we are recommending, however, edged out the others and should receive up to \$25 million in capital funds and up to \$10 million in Excelsior Tax Credits.

The **Central New York Regional Economic Development Council (CNYREDC)** provides a forum for stronger partnerships, growth-oriented investments, and incubation of new initiatives to bolster economic growth in Central New York. CNYREDC joined forces with the Mohawk Valley Regional Economic Development Council to develop a joint Global NY Plan, with emphasis on manufacturers of building systems that heat and cool buildings, refrigerate produce, and control manufacturing processes. They have joined with MVREDC, private industry, and academic institutions to move the Northeast UAS Airspace Integration Research Alliance (NUAIR) forward, establishing the Regions' place in the burgeoning field of unmanned aircraft. CNYREDC has also been working to push workforce alignment and training to the forefront of community discussions, through programs like Salt Works, Work Train, and Say Yes to Education Syracuse, and the efforts of the Next Generation Job Linkage Work Group.

The **Finger Lakes Regional Economic Development Council (FLREDC)** continued its focus on revitalizing the Eastman Business Park, and has identified new priority projects that will foster innovation and technology commercialization, strengthen communities and key industrial sites, address key infrastructural barriers to growth, enhance workforce development, and expand access to foreign markets and capital. FLREDC is seeking to create a new center for high tech manufacturing in Genesee County through development of the Science and Technology Advanced Manufacturing Park. The region has identified middle skills positions as key for future economic growth, and is advancing a priority project to address this. It has also extended its Opportunity Agenda to include more of the City of Rochester, proposing new programs to target at-risk students and prepare them for academic success and job opportunities.

The **Long Island Regional Economic Development Council (LIREDC)** maintained its focus on key initiatives, including creating a cohesive education and workforce training strategy through partnerships among a range of stakeholders - business, trade groups, labor, government agencies, educational institutions, and parents; and developing

innovation and industry clusters in transformative locations across the region - including downtowns, brownfields, and university research and medical centers. In addition to reinvigorating Long Island's manufacturing sector through a shift to technology products, the region is producing a new generation of sustainable, well-paying jobs in the legacy sectors of agriculture, aquaculture, fisheries and tourism. Finally, it is revitalizing its poorest neighborhoods by targeting the region's collective resources on new community-driven initiatives that can create jobs, homes and businesses. The Wyandanch Rising project embodies that community centered work.

The **Mid-Hudson Regional Economic Development Council (MHREDC)** excels in identifying projects that will help the region attain its economic vision, and has persuaded priority project sponsors to provide paid internships as a way of boosting training opportunities. New performance measures using sector metrics are useful for identifying specific areas of opportunity or concern within the regional economy. Strong performance of mature industries suggest the region's economic fundamentals are sound, although employment gains have been offset by losses in technology firms. Regional strategies have been fine-tuned with increased emphasis on university/public/private partnerships, and projects such as expansion of the SUNY Manufacturing Alliance for Research and Technology Transfer (SMARTT) are proposed to implement those strategies.

The **Southern Tier Regional Economic Development Council (STREDC)** continues its enthusiastic commitment to a strategic plan that is "Catalytic, Collaborative, Comprehensive and Competitive." This collaborative spirit is reflected in the Regional Council's support for plans and projects developed under the NY Rising Community Reconstruction Program, and the participation of local governments and others in a Regional Resiliency Summit. The global marketing and export strategy for the region is extensive, identifying existing regional exporters, barriers to exporting and opportunities for expanded exporting. One identified approach is to capitalize on the region's location between two major international visitor destinations (New York City and Niagara Falls), and to improve its competitiveness in hosting global racing events by addressing critical safety issues at the Watkins Glen International racing facility.

Five regions should receive up to \$5 million in capital funding each, and up to \$10 million in Excelsior Tax Credits to help attract and grow business in their regions: **Capital Region, Mohawk Valley, New York City, North Country, and Western NY.**

The **Capital Region Economic Development Council (CRREDC)** is seeking to secure market share for existing companies and to target industries that have national and

international potential; prepare for the future through investments in projects to enhance security, improve weather forecasting; build an infrastructure for new businesses in defense, paper, emerging high-tech fields and others; and open up opportunities for students, veterans and others eager to contribute to the economic well-being of the Capital Region. The CRREDC is collaborating with local industry stakeholders to implement the region's sustainability plan, creating a ripple effect that produces a stream of consistent, effective projects, dubbed "Sustainability Squared." Global strategies seek to both attract foreign direct investment (FDI) and increase exports, particularly service exports like the arts, culture, tourism and higher education.

The **Mohawk Valley Regional Economic Development Council (MVREDC)**, maintains a focus on attracting high technology jobs; revitalizing its downtown and waterfronts; growing agriculture and agribusinesses; and expanding tourism. Updates were made to its strategic plan to include projects from five NY Rising Communities. Other project ideas were generated at a Regional Summit which brought together leaders and stakeholders across the six county region. MVREDC continued to provide substantial emphasis on workforce development and training, prioritizing the following sectors: STEM, high technology, agri-business, downtown development, tourism and waterfronts. Global marketing strategies were developed in collaboration with the CNYREDC, and include maturation of the proposed Northeast UAS Airspace Integration Research Alliance (NUAIR).

The **New York City Regional Economic Development Council (NYCREDC)** is focused on design and implementation of public-private and interregional partnerships in order to accelerate economic growth and job creation in the City and State and to extend the benefits of growth to the most economically distressed individuals and communities. During this year of transition in the City's government, the REDC has begun work to ensure that the new Mayor's economic development team is informed about the REDC's strategic plan and is fully engaged in implementation of regional priority projects. NYCREDC is working with employers and developers to ensure that state-assisted projects maximize opportunities for local hiring and training initiatives. The NY Metro Export plan represents a collaborative effort between the New York City, Long Island, and the Mid-Hudson regions, and involve developing a network to share information and resources among the different regions.

The **North Country Regional Economic Development Council (NCREDC)** seeks to receive global recognition of the region as a special place to visit, live, work and study. Its global marketing and export strategies are comprehensive and build upon the strengths and characteristics of the region, such as: bi-national partnerships, aerospace, border

crossings, transportation, international tourism, agriculture, and international sports. The NCCREDC continues to successfully engage with other regions in advancing recreation and tourism, broadband, defense, and international business strategies. Its progress and prioritization in its work with sister regions is reflective of its ability to tap in to the potential of the North Country, despite its immense geography and sparse population. The Cleaner Greener Communities program continues to be a central component of the NCREDC's strategic plan, with sustainability plan goals built into priority project and Consolidated Funding Application (CFA) scoring criteria.

The **Western NY Regional Economic Development Council (WNYREDC)** continues to embrace its three core strategies of workforce enhancement, entrepreneurship and smart growth to provide a regional foundation by which its seven strategic industries can grow and prosper. The Regional Council has developed meaningful performance metrics that will allow for assessments of the Regions' social and economic progress and provide guidance for amendments where needed in their strategies and initiatives. The Region's commitment to workforce enhancement is evidenced by the number of education based priority projects which have been advanced by the WNYREDC. It also uses a three-prong approach to meeting the educational and workforce needs of the region's veterans – access to employment counselors, helping develop educational plans, and promoting veteran employment to potential employers.

Conclusion

The Assessment Team was impressed by the continued dedication of the Regional Council members, people who volunteer for their work groups, and staff of the Regional Empire State Development offices who serve the Regional Councils. We continue to believe that the REDC process is taking New York down the path of even greater success, driven by the economic development skills of REDC members, spurred on by the advancement of new ideas and products by institutions of higher learning, and fueled by the development of a workforce across all age groups and socioeconomic strata. Please extend our congratulations to all members of the Regional Councils for the outstanding work they are doing to strengthen New York's economy.

Mid-Hudson Regional Economic Development Council

2014 Progress Report Assessment

Section I. Implementation of the Regional Strategic Economic Development Plans

a. Support NY Rising Community Reconstruction Plan projects

Strength

- The Mid-Hudson Regional Economic Development Council (MHREDC) lists several priority projects that would support NY Rising.
- Some projects, while not included in NY Rising Community Reconstruction Plans, support recovery or resiliency efforts.

b. Maintain a Project Pipeline

Strengths

- MHREDC solicits submissions and selects projects based on their alignment with regional priorities, projected economic benefit, readiness, growth potential, and expected return on investment.
- Sponsors of the 30 top tier Consolidated Funding Application (CFAs) were interviewed over a two-day period, and the 25 best candidates were spotlighted in the progress report as Regional Council Capital Fund Priority Projects. The intra-regional competition provided an incentive for well-designed, ready-to-implement projects.
- Interest in, and use of, the CFA continues to expand. The Region finalized 389 CFA applications this year, compared with 368 last year and 251 in 2012.
- One hundred twelve CFA projects applied for priority status in 2013-14; 65 were selected.
- Held 17 public engagements in 2014.

Weakness

- No public engagements were held in Sullivan County; and only one engagement session each in Putnam and Ulster Counties.

c. Address Regional workforce development needs for key sectors

Strengths

- MHREDC's Workforce Development working group has adopted a Regional Workforce Plan and set goals for 2014-15.
- Over this past year, the MHREDC has implemented workforce development strategies primarily through partnerships with county-based Workforce Investment Boards (WIBs). The collaborative approach shows strong MHREDC leadership and community buy-in.
- The approach is well-aligned with the region's goal of strengthening high-tech industry in the region.
- The report highlights the accomplishments of several WIBs in creating skills-training programs, primarily in manufacturing (Advanced Manufacturing is one of the REDC's priority sectors).

- The MHREDC continues to require prospective priority project sponsors to provide paid internships as a way of boosting training opportunities.
- The Workforce Development working group plans to focus on employment readiness and soft skills, creating incentives for employment and supporting entrepreneurship training.

d. Refine the Regional Opportunity Agenda

Strengths

- MHREDC reports positive results from its planning and capital projects in its first two Opportunity Areas, the city of Peekskill and the village of Brewster. CFA projects in the first two Opportunity Areas are largely on schedule.
- This year, the MHREDC decided to establish a class of communities committed to making themselves ready to be named Opportunity Areas in 2014-2015. Once the new areas have been included, the region will have at least one Opportunity Area in each of its seven counties.

Weaknesses

- There is only one priority project proposed this year related to the Opportunity Agenda.
- It is not clear how Opportunity Areas are chosen, or whether they represent distressed communities (a weakness also noted in 2013).

e. Promote Veterans' participation in the workforce

Strengths

- The veterans' issues working group conducted outreach; gathered information on the business climate for veteran-owned businesses; and is coordinating veterans' resources among county governments, Chambers of Commerce, and other groups.
- MHREDC made good progress in building partnerships and identifying potential challenges to address in advancing veterans' workforce participation.
- Seven proposed priority projects include set-asides for veterans.
- MHREDC has developed a plan to implement an outreach program to encourage veterans' participation in the CFA, create job training opportunities, and promote the use of tax credits.

f. NYSUNY 2020 Challenge Grants

Strength

- MHREDC translated strong participation in NYSUNY 2020 into plans to support its advanced manufacturing priority industry through expansion of the SUNY Manufacturing Alliance for Research and Technology Transfer (SMARTT). SMARTT will develop curricula among its partner institutions designed to address the particular workforce-training needs of the region.

g. Cleaner, Greener Communities Sustainability Plans

Weakness

- There is minimal discussion of Cleaner, Greener Communities sustainability plans, and no discussion of projects that support or advance the plans.

h. Innovation Hot Spots

Strengths

- MHREDC highlights an ongoing partnership among New York Medical College, the Hudson Valley Center for Innovation, Inc., and BioINC @ NYMC designed to attract and incubate new firms. The REDC proposes the Innovation Hot Spots program as a potential source of funding for this partnership.
- The proposal is aligned with REDC's plans to support priority biotech/biomed industry.

i. Interregional Collaboration

Strengths

- Because its economy is so closely tied with those of neighboring regions, interregional collaboration is a frequent theme in the progress report, and it continues to make good progress. The region's strong manufacturing, distribution, and tourism sectors rely on interregional collaboration, which the MHREDC has taken to heart.
- MHREDC will be developing some global marketing strategies in collaboration with New York City and Long Island. Several breweries/related businesses are proposed as priority projects, which would strengthen interregional tourism as well as the region's spotlight Food and Beverage mature industry.
- Several proposed and past priority projects are either direct partnerships between regions or naturally enhance economic ties among regions, such as work to conserve food sheds through conservation easements, diversified funding sources for farmers, and collaboration with environmental and agricultural groups.

j. Implementation gaps

Weakness

- MHREDC has not clearly described how it plans to implement programs related to Cleaner, Greener Communities sustainability plans.

k. New priorities and strategies

- Strategies have been fine-tuned with increased emphasis on university/public/private partnerships. Implementing activities include participation in START-UP NY, more leveraging of SUNY 2020 grants, and new workforce development and business incubation programs in biotech and manufacturing sectors.
- New performance metrics that take a broad look at region-wide employment data have been adopted.

Section II. Performance in Encouraging Economic Growth through Job Creation and Investment

a. Job Creation and Investment

Strengths

- Rates of job creation in the region are positive on average.

- Strong performance of mature industries (for example, food and beverage employment increased 8.26% since 2011) suggests that the region’s economic fundamentals are sound.

Weaknesses

- Employment gains in mature industries have been offset by losses in technology firms. The progress report suggests that these results demonstrate a need for more investment.
- The progress report implies that slow overall job growth has been due to external factors, such as cost-cutting at major employers; but proposed projects do not directly address how the MHREDC plans to combat those factors. A prior assessment also noted that the 2013 Progress Report similarly failed to “draw a specific nexus to the plan or any specific strategy or action.”

b. Status of past priority projects

Strengths

- Good overall rates of project progression. Of the MHREDC’s 30 past priority projects, 70% are on schedule, 20% are behind schedule, and 10% have terminated.
- No types of projects (workforce development, capital construction, etc.) appear particularly vulnerable to delay or termination.
- According to the progress report, priority projects have collectively leveraged private funds at a rate of over 11:1 and have created or retained nearly 5,000 jobs.

c. Collaborate with Local Governments

Strengths

- MHREDC has focused on facilitating communication among localities to find opportunities for consolidation and service sharing, including shared infrastructure investments. The Hudson Valley Pattern for Progress, which specializes in local government assistance, is working with communities in the region and facilitating collaboration among them.
- MHREDC frequently engages local governments for development and implementation of Consolidated Funding Application (CFA) projects and other initiatives.

d. Performance Measures

Strengths

- MHREDC has shifted to measuring performance through more general economic indicators, instead of focusing on CFA project outcomes as in earlier Progress Reports.
- These metrics indicate mixed economic news: unemployment is down and average wages are up, but job growth remains slow.
- Sector-by-sector metrics are useful for identifying specific areas of particular opportunity or concern within the region’s economy.

Section III. Identification of Global Marketing and Export Strategies

a. Develop Global marketing and export strategies

Strengths

- MHREDC has identified its top exports (education and tourism).

- The approach to identifying the region’s opportunities and challenges is data-driven and bottom-up and should attract local buy-in and aid implementation.
- Interregional collaboration will augment MHREDC’s eventual strategy, and will help keep its efforts in harmony with neighboring regions.

Weakness

- Strategy development still in an early stage. For example, potential new sources of foreign direct investment or local firms’ common obstacles to entering the global marketplace have not yet been identified.

b. Global marketing and export projects

Strengths

- Proposed Global export projects align well with the region’s priority industries (which include advanced manufacturing and tourism) as well as its export strengths. For example, LEGOLAND and Sing Sing Historic Prison Museum will provide tourism opportunities, one of the top exports of the region.
- A large proportion of priority projects will directly support exports, such as the USAI expansion or expansion of Anellotech on the Pfizer Pearl River Campus.

Weakness

- No priority projects directly support global marketing beyond building the region’s brand more generally.

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
39227	Mid-Hudson	Arts	Arts APCE	3D Projection System	Jacob Burns Film Center	64.44	15	79.44	\$40,000.00	Awarded
43082	Mid-Hudson	Arts	Arts APCE	Shadowland Theatre Flooring and Lighting	Shadowland Artists Inc	56.67	15	71.67	\$13,000.00	Awarded
41276	Mid-Hudson	Arts	Arts APCE	Sound Equipment Acquisition	Bardavon 1869 Opera House	56.67	15	71.67	\$17,400.00	Awarded
40478	Mid-Hudson	Arts	Arts APCE	Unison Arts Artistic Program Capital Equipment Purchase	Unison Learning Center	51.67	10	61.67	\$0.00	Not-Awarded
43212	Mid-Hudson	Arts	Arts CHPG	Poughkeepsie Youth Challenge Year Three	Mill Street Loft	72.08	10	82.08	\$48,000.00	Awarded
41597	Mid-Hudson	Arts	Arts CHPG	Lightscares Artist Project	Historic Hudson Valley	67.08	15	82.08	\$58,200.00	Awarded
43448	Mid-Hudson	Arts	Arts CHPG	Sanctuary Production Phase II and Installation	Manitoga Inc	70.83	10	80.83	\$16,700.00	Awarded
40185	Mid-Hudson	Arts	Arts CHPG	Rosendale Art Festival	Women's Studio Workshop	63.81	10	73.81	\$68,400.00	Awarded
41473	Mid-Hudson	Arts	Arts CHPG	Sleepy Hollow Multicultural Arts Celebration	Jazz Forum Arts	59.58	10	69.58	\$30,400.00	Awarded
25094	Mid-Hudson	Arts	Arts CHPG	Peekskill Project VI	Hudson Valley Center for Contemporary Art	53.89	15	68.89	\$45,700.00	Awarded
42529	Mid-Hudson	Arts	Arts CHPG	Education and Outreach at Hudson Valley Shakespeare Festival	Hudson Valley Shakespeare Festival	55.83	12.5	68.33	\$71,600.00	Awarded
39591	Mid-Hudson	Arts	Arts CHPG	Festival of New Work	Westchester Arts Council Inc	57.78	10	67.78	\$76,000.00	Awarded
40625	Mid-Hudson	Arts	Arts CHPG	Effectively Marketing the Central Catskills Region	Belleayre Conservatory Inc	49.52	10	59.52	\$0.00	Not-Awarded
42537	Mid-Hudson	Arts	Arts CHPG	Rockland Heritage and History	Historical Society of Rockland County	43.75	15	58.75	\$0.00	Not-Awarded
42655	Mid-Hudson	Arts	Arts CHPG	The Jazz Caravan	TRANSART & Cultural Services	42.08	10	52.08	\$0.00	Not-Awarded
40592	Mid-Hudson	Arts	Arts CHPG	2015 Opera Destination Weekend	Caramoor Center for Music and the Arts Inc	35.71	15	50.71	\$0.00	Not-Awarded
38637	Mid-Hudson	Arts	Arts CHPG	Sharing Space - Artist/Farmer's Market	SPACE on Ryder Farm	21.9	10	31.9	\$0.00	Not-Awarded
41727	Mid-Hudson	Arts	Arts TIP	New and Improved Website	Stage Left Childrens Theater	58.1	10	68.1	\$15,500.00	Awarded
43284	Mid-Hudson	Arts	Arts WIP	Expanded Program Coordinator Position	Greater Hudson Heritage Network	60.95	15	75.95	\$49,500.00	Awarded
42121	Mid-Hudson	Arts	Arts WIP	New Development Associate Staff Position	Mount Tremper Arts	65.24	10	75.24	\$15,600.00	Awarded
41828	Mid-Hudson	Arts	Arts WIP	New Manager of Education and Community Outreach Position	Copland House	62.86	10	72.86	\$49,500.00	Awarded
40898	Mid-Hudson	Arts	Arts WIP	New Managing Director Position	North American Cultural Laboratory	59.52	10	69.52	\$49,500.00	Awarded
41222	Mid-Hudson	Arts	Arts WIP	New Marketing/Outreach Assistant Position	Arts MidHudson	52.78	15	67.78	\$24,700.00	Awarded
41583	Mid-Hudson	Arts	Arts WIP	New Arts and Culture Community Engagement Coordinator Position	Safe Harbors of the Hudson	57.14	10	67.14	\$49,500.00	Awarded
39558	Mid-Hudson	Arts	Arts WIP	New Program Director Position	Garnerville Arts Project	55.24	10	65.24	\$49,500.00	Awarded
40726	Mid-Hudson	Arts	Arts WIP	New Development Director Position	Phoenicia Festival of the Voice Foundation	42.22	20	62.22	\$49,500.00	Awarded
41847	Mid-Hudson	Arts	Arts WIP	New Marketing, Publicity & Website Coordinator Position	Hudson Valley Writers Center	51.9	10	61.9	\$37,000.00	Awarded
41842	Mid-Hudson	Arts	Arts WIP	Cultural Arts Workforce Development	Nesin Cultural Arts, Org.	36.67	10	46.67	\$0.00	Not-Awarded
40816	Mid-Hudson	DEC	DEC EPGP	Stormwater & Sanitary Sewer Line Replacements	City of Mount Vernon	80	20	100	\$40,000.00	Awarded
41576	Mid-Hudson	DEC	DEC EPGP	Newburgh Sanitary Sewer Overflow Investigation Project	City of Newburgh	60	15	75	\$27,840.00	Awarded
38627	Mid-Hudson	DEC	DEC EPGP	Kiryas Joel Headworks Loading Analysis	Village of Kiryas Joel	46	20	66	\$30,000.00	Awarded
42954	Mid-Hudson	DEC	DEC EPGP	Ellenville Sanitary Sewer Overflow (SSO) Abatement Elimination and Capacity, Management, Operation and Maintenance (CMOM) Planning Project	Village of Ellenville	29	15	44	\$30,000.00	Awarded
41511	Mid-Hudson	DEC	DEC EPGP	Lumberland Central Sewer Feasibility Study Project	Town of Lumberland	24	10	34	\$30,000.00	Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
40558	Mid-Hudson	DEC	DEC EPGP	City of Poughkeepsie Waterfront Development	City of Poughkeepsie	16	15	31	\$30,000.00	Awarded
42596	Mid-Hudson	DOL	DOL EET	Lean Manufacturing and Operations Training	Zumtobel Lighting, Inc.	55.77	15	70.77	\$50,000.00	Awarded
40406	Mid-Hudson	DOL	DOL EET	Certified Nurse Assistant Training	Jewish Home Lifecare, Sarah Neuman Center, Westchester	60	10	70	\$30,668.00	Awarded
39349	Mid-Hudson	DOL	DOL EET	Health and Wellness Training	Jawonio Inc	46.59	20	66.59	\$86,400.00	Awarded
39969	Mid-Hudson	DOL	DOL EET	Food Safety, Customer Service, and Management Training	Shop-Rite Supermarkets, Inc.	47.01	15	62.01	\$100,000.00	Awarded
42716	Mid-Hudson	DOL	DOL EET	Manufacturing Operations Training	Anellotech, Inc.	29.8	20	49.8	\$0.00	Not-Awarded
43198	Mid-Hudson	DOL	DOL EET	Forklift Operation and Web Development Training	Wineracks.com, Inc.	42.66	5	47.66	\$0.00	Not-Awarded
42716	Mid-Hudson	DOL	DOL NHT	Technician's Training	Anellotech, Inc.	22.64	20	42.64	\$0.00	Not-Awarded
41885	Mid-Hudson	DOL	DOL NHT	Prescription Glass Manufacturing Training	Computer Blue Technologies, LLC	32.64	10	42.64	\$0.00	Not-Awarded
43040	Mid-Hudson	DOL	DOL NHT	Steel Fabrication Training	United Structural Works, Inc.	22.64	15	37.64	\$0.00	Not-Awarded
41291	Mid-Hudson	DOL	DOL UWT	Medical Billing and Coding Training	Rockland Community College	45.2	15	60.2	\$100,000.00	Awarded
42727	Mid-Hudson	DOL	DOL UWT	Banking, Billing/Coding, and Insurance Training	Rockland Community College	49.1	10	59.1	\$0.00	Not-Awarded
39353	Mid-Hudson	DOL	DOL UWT	Medical Technician and Restaurant Worker Training	Greyston Foundation Inc.	45.96	10	55.96	\$0.00	Not-Awarded
40711	Mid-Hudson	DOL	DOL UWT	Green Building Training	Gateway to Entrepreneurial Tomorrows, Inc.	28	20	48	\$0.00	Not-Awarded
43040	Mid-Hudson	DOL	DOL UWT	Equipment Operation Training	United Structural Works, Inc.	21.71	15	36.71	\$0.00	Not-Awarded
40564	Mid-Hudson	DOS	DOS CSBG	Workforce Development	Regional Economic Community Action Program Inc	61.1	15	76.1	\$0.00	Not-Awarded
42108	Mid-Hudson	DOS	DOS CSBG	Going Places Network DC	Dutchess County Community Action Agency Inc	62.5	10	72.5	\$0.00	Not-Awarded
40571	Mid-Hudson	DOS	DOS CSBG	Yonkers Workforce Partnership	Yonkers Community Action Program	55.3	15	70.3	\$0.00	Not-Awarded
40273	Mid-Hudson	DOS	DOS CSBG	Building Our Future Workforce Development Program	Hispanic Resource Center of Larchmont & Mamaroneck	59.6	10	69.6	\$0.00	Not-Awarded
39846	Mid-Hudson	DOS	DOS CSBG	Career Pathways	Grace Church Community Center	58.7	10	68.7	\$0.00	Not-Awarded
40889	Mid-Hudson	DOS	DOS CSBG	Empowerment Training Program	Nubian Directions II, Inc.	50.9	10	60.9	\$0.00	Not-Awarded
39349	Mid-Hudson	DOS	DOS CSBG	Jawonio Integrated Health Wellness and Work Project	Jawonio Inc	24	20	44	\$0.00	Not-Awarded
40713	Mid-Hudson	DOS	DOS LGE	Police Department Merger	Village of Mount Kisco	58.18	20	78.18	\$340,000.00	Awarded
38911	Mid-Hudson	DOS	DOS LGE	Yonkers Consolidation Project	City of Yonkers	58.64	15	73.64	\$400,000.00	Awarded
41138	Mid-Hudson	DOS	DOS LGE	Northeast Orange County Water Supply Sustainability Project	City of Newburgh	52.56	20	72.56	\$600,000.00	Awarded
42461	Mid-Hudson	DOS	DOS LGE	Court Consolidation Study	Town of Haverstraw	23.33	10	33.33	\$0.00	Not-Awarded
42021	Mid-Hudson	DOS	DOS LGE	Backup Emergency Operations Center	Rockland County Office of Fire and Emergency Services	4.4	10	14.4	\$0.00	Not-Awarded
39373	Mid-Hudson	DOS	DOS LWRP	Kingston Waterfront Resiliency Design	City of Kingston	66.4	20	86.4	\$60,000.00	Awarded
39405	Mid-Hudson	DOS	DOS LWRP	Delaware River Access Improvements	Sullivan County	70.4	15	85.4	\$35,150.00	Awarded
42735	Mid-Hudson	DOS	DOS LWRP	South Avenue Bridge Design	City of Beacon	64.8	20	84.8	\$100,000.00	Awarded
40651	Mid-Hudson	DOS	DOS LWRP	Local Waterfront Revitalization Program Update: Planning for the Post Sandy World	Village of Piermont	67.2	15	82.2	\$35,000.00	Awarded
42745	Mid-Hudson	DOS	DOS LWRP	Andre Brook Pedestrian Bicycle Bridge	Village of Tarrytown	66.4	15	81.4	\$47,300.00	Awarded
42489	Mid-Hudson	DOS	DOS LWRP	Village of Wappingers Falls Waterfront Revitalization	Village of Wappingers Falls	60	20	80	\$0.00	Not-Awarded
41284	Mid-Hudson	DOS	DOS LWRP	Charles Point MultiUse Waterfront Trail	City of Peekskill	69.6	10	79.6	\$0.00	Not-Awarded
40560	Mid-Hudson	DOS	DOS LWRP	Ossining Public Dock Extension	Village of Ossining	59.2	20	79.2	\$0.00	Not-Awarded
42995	Mid-Hudson	DOS	DOS LWRP	Natural Area Restoration at Harbor Island Park	Village of Mamaroneck	64	15	79	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
41799	Mid-Hudson	DOS	DOS LWRP	Wappingers Creek Regional Watershed Revitalization Study	Town of Poughkeepsie	65.6	10	75.6	\$0.00	Not-Awarded
38736	Mid-Hudson	DOS	DOS LWRP	Bulkhead Construction	Village of Port Chester	53.6	15	68.6	\$0.00	Not-Awarded
41308	Mid-Hudson	DOS	DOS LWRP	Industrial Area Revisioning Economic Development Study	Village of Mamaroneck	51.2	10	61.2	\$0.00	Not-Awarded
41317	Mid-Hudson	DOS	DOS LWRP	Construction of Henry Hudson Quadricentennial Park and Waterfront Promenade	Village of Haverstraw	44	15	59	\$0.00	Not-Awarded
41310	Mid-Hudson	DOS	DOS LWRP	Floodproofing of Structures at Harbor Island Park	Village of Mamaroneck	43.2	15	58.2	\$0.00	Not-Awarded
43400	Mid-Hudson	DOS	DOS LWRP	Community Gardens at Florence Avenue Park	Village of Mamaroneck	47.2	10	57.2	\$0.00	Not-Awarded
41666	Mid-Hudson	DOS	DOS LWRP	Waterfront Revitalization at Donahue Memorial Park	Village of Cornwall-on-Hudson	42.4	10	52.4	\$0.00	Not-Awarded
39432	Mid-Hudson	EFC	EFC GIGP	Green Infrastrucutre Retrofit	Purchase College	62	20	82	\$765,000.00	Awarded
42205	Mid-Hudson	EFC	EFC GIGP	Homes for Heroes: Green Site Retrofit	Town of Orangetown	51	15	66	\$0.00	Not-Awarded
42794	Mid-Hudson	EFC	EFC GIGP	St Johns Riverside Hospital Green Roof	St Johns Riverside Hospital	43	15	58	\$0.00	Not-Awarded
40259	Mid-Hudson	EFC	EFC GIGP	Town Center Green Infrastructure Retrofit	Town of Mamaroneck	41	15	56	\$0.00	Not-Awarded
42639	Mid-Hudson	EFC	EFC GIGP	Newburgh StreetEnd Green Stormwater Management System	City of Newburgh	36	15	51	\$0.00	Not-Awarded
43280	Mid-Hudson	EFC	EFC GIGP	Green Parking Lot Retrofit	Village of Red Hook	25	15	40	\$0.00	Not-Awarded
39426	Mid-Hudson	EFC	EFC GIGP	Highland Avenue Green Restoration	Town of Eastchester	22	15	37	\$0.00	Not-Awarded
39912	Mid-Hudson	ESD	ESD EJP	Facility Expansion	USAI, LLC	74	20	94	\$250,000.00	Awarded
40826	Mid-Hudson	ESD	ESD EJP	Facility Expansion	Selux Corporation	74	15	89	\$100,000.00	Awarded
42428	Mid-Hudson	ESD	ESD EJP	Manufacturing Expansion Project	Bad Ass Cider Company, LLC	66	20	86	\$1,000,000.00	Awarded
42763	Mid-Hudson	ESD	ESD EJP	New Solar Panel Manufacturing Facility	Ceres Technologies, Inc.	65	15	80	\$500,000.00	Awarded
42385	Mid-Hudson	ESD	ESD EJP	Headquarter Expansion and Relocation	Hudson Group (HC) Retail, LLC	65	15	80	\$2,000,000.00	Awarded
39883	Mid-Hudson	ESD	ESD EJP	New Production Facility	Kikkerfrosch LLC	64	15	79	\$500,000.00	Awarded
38880	Mid-Hudson	ESD	ESD EJP	Facility Upgrade	Hudson Valley Paperworks Inc.	62	15	77	\$600,000.00	Awarded
42911	Mid-Hudson	ESD	ESD EJP	Amber Water Walker ValleyNY	Amber Water LLC	65	10	75	\$0.00	Not-Awarded
39858	Mid-Hudson	ESD	ESD EJP	MicroUtility Development	MicroUtilities Inc	69	0	69	\$0.00	Not-Awarded
40581	Mid-Hudson	ESD	ESD EJP	Stone Ridge Orchard Hard Cider Plant Expansion and Food Hub	Seton Farms Inc	48	20	68	\$0.00	Not-Awarded
43359	Mid-Hudson	ESD	ESD EJP	HUDSON VALLEY BREAD AND HARVEST	Bread Alone Bakery	44	15	59	\$0.00	Not-Awarded
43451	Mid-Hudson	ESD	ESD Grants	Establish LEGOLAND Park	Merlin Entertainments Group US Holdings Inc	78	20	98	\$3,000,000.00	Awarded
39349	Mid-Hudson	ESD	ESD Grants	Integrated Health Wellness and Work Project	Jawonio Inc.	76	20	96	\$2,500,000.00	Awarded
43407	Mid-Hudson	ESD	ESD Grants	Wappingers Falls Waterfront Strategic Investment Initiative	Village of Wappingers Falls	75	20	95	\$800,000.00	Awarded
38915	Mid-Hudson	ESD	ESD Grants	Hudson Valley Opportunity Fund	Community Capital New York, Inc.	75	20	95	\$1,000,000.00	Awarded
38913	Mid-Hudson	ESD	ESD Grants	Hudson Highlands Fjord Trail	Town of Fishkill	75	20	95	\$335,000.00	Awarded
39912	Mid-Hudson	ESD	ESD Grants	Facility Expansion	USAI, LLC	74	20	94	\$1,000,000.00	Awarded
41296	Mid-Hudson	ESD	ESD Grants	Four Season Sustainable Garden	The Culinary Institute of America	73	20	93	\$200,000.00	Awarded
40201	Mid-Hudson	ESD	ESD Grants	Grasmere Farm	Mensch Grasmere, LLC	73	20	93	\$1,000,000.00	Awarded
38871	Mid-Hudson	ESD	ESD Grants	Middle Main Revitalization Program	Hudson River Housing, Inc.	71	20	91	\$850,000.00	Awarded
42462	Mid-Hudson	ESD	ESD Grants	Town Remediation and Revitalization	Town of Haverstraw	75	15	90	\$500,000.00	Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
41765	Mid-Hudson	ESD	ESD Grants	Williams Lake Infrastructure	Hudson River Valley Resorts, LLC	70	20	90	\$750,000.00	Awarded
41937	Mid-Hudson	ESD	ESD Grants	Sing Sing Historic Prison Museum	Historic Hudson River Towns	69	20	89	\$250,000.00	Awarded
39792	Mid-Hudson	ESD	ESD Grants	Ashburton Avenue Rehabilitation	City of Yonkers	69	20	89	\$1,500,000.00	Awarded
42781	Mid-Hudson	ESD	ESD Grants	Hudson Valley Brewery	Jalor Properties, LLC	68	20	88	\$450,000.00	Awarded
41094	Mid-Hudson	ESD	ESD Grants	SoYo Exalta Mixed-use Development	SoYo Exalta, LLC	68	20	88	\$1,000,000.00	Awarded
40666	Mid-Hudson	ESD	ESD Grants	Green Chimneys School Expansion	Green Chimneys School	68	20	88	\$750,000.00	Awarded
38757	Mid-Hudson	ESD	ESD Grants	Establish New Health Center	Middletown Community Health Center, Inc.	68	20	88	\$1,650,000.00	Awarded
42716	Mid-Hudson	ESD	ESD Grants	Laboratory and Office Expansion Project	Anellotech, Inc.	67	20	87	\$750,000.00	Awarded
39716	Mid-Hudson	ESD	ESD Grants	Saw Mill River Daylighting Phase 3	City of Yonkers	67	20	87	\$2,500,000.00	Awarded
43040	Mid-Hudson	ESD	ESD Grants	Manufacturing Expansion Project	United Structural Works, Inc.	71	15	86	\$250,000.00	Awarded
42596	Mid-Hudson	ESD	ESD Grants	Manufacturing Expansion Project	Zumtobel Lighting, Inc.	71	15	86	\$656,000.00	Awarded
42428	Mid-Hudson	ESD	ESD Grants	Hudson Valley Craft Beer Cider and Spirits Project	Bad Ass Cider Company, LLC	66	20	86	\$500,000.00	Awarded
40581	Mid-Hudson	ESD	ESD Grants	Stone Ridge Orchard Hard Cider Plant Expansion and Food Hub	Seton Farms Inc.	66	20	86	\$130,000.00	Awarded
39728	Mid-Hudson	ESD	ESD Grants	Hudson River Museum West Wing	City of Yonkers	66	20	86	\$250,000.00	Awarded
42279	Mid-Hudson	ESD	ESD Grants	Hepworth Farms Hudson Valley Grown Farm Hub	Hepworth Farms, LLC	65	20	85	\$300,000.00	Awarded
42096	Mid-Hudson	ESD	ESD Grants	Equipment Purchase	The Solar Energy Consortium	65	20	85	\$1,000,000.00	Awarded
41831	Mid-Hudson	ESD	ESD Grants	Manufacturing Expansion Project	Efco Products, Inc.	68	15	83	\$80,000.00	Awarded
40463	Mid-Hudson	ESD	ESD Grants	Manufacturing Expansion Project	The Hillburn Granite Company, Inc.	68	15	83	\$300,000.00	Awarded
38857	Mid-Hudson	ESD	ESD Grants	STEM Project	Mount Vernon Technology and Science Youth Center for Advancement	68	15	83	\$25,000.00	Awarded
38762	Mid-Hudson	ESD	ESD Grants	Establish brewing and canning facility	Equilibrium Brewery, LLC	62	20	82	\$204,000.00	Awarded
43086	Mid-Hudson	ESD	ESD Grants	eWorks Mid-Hudson Electronics Processing Center	eWorks Electronics Services Inc	66	15	81	\$75,000.00	Awarded
41494	Mid-Hudson	ESD	ESD Grants	CRV Well Project	Village of Goshen	65	15	80	\$80,000.00	Awarded
39611	Mid-Hudson	ESD	ESD Grants	Manufacturing Expansion Project	Orto Foods LLC	65	15	80	\$15,000.00	Awarded
42276	Mid-Hudson	ESD	ESD Grants	Newburgh Commercial Food Hub	Newburgh Community Land Bank, Inc.	65	15	80	\$200,000.00	Awarded
40826	Mid-Hudson	ESD	ESD Grants	Manufacturing Expansion Project	Selux Corporation	65	15	80	\$150,000.00	Awarded
42394	Mid-Hudson	ESD	ESD Grants	WV Office Technology Corporate Park	Warwick Valley Local Development Corporation	59	20	79	\$0.00	Not-Awarded
42763	Mid-Hudson	ESD	ESD Grants	Creation of Solar Panel Manufacturer	Ceres Technologies, Inc	64	15	79	\$0.00	Not-Awarded
43300	Mid-Hudson	ESD	ESD Grants	Ellenville Regional Hospital MRI Acquisition	Westchester-Ellenville Hospital Inc.	64	15	79	\$0.00	Not-Awarded
39883	Mid-Hudson	ESD	ESD Grants	Brewery Construction	Kikkerfrosch LLC	64	15	79	\$0.00	Not-Awarded
43307	Mid-Hudson	ESD	ESD Grants	Pump Station Rehabilitation	City of Peekskill	64	15	79	\$0.00	Not-Awarded
42284	Mid-Hudson	ESD	ESD Grants	Health Center Expansion	Refuah Health Center, Inc.	62	15	79	\$0.00	Not-Awarded
41857	Mid-Hudson	ESD	ESD Grants	Harbor Square Waterfront Revitalization	Harbor Square Crossings, LLC	59	20	79	\$0.00	Not-Awarded
39610	Mid-Hudson	ESD	ESD Grants	East Main Street Redevelopment	City of Beacon	59	20	79	\$0.00	Not-Awarded
38998	Mid-Hudson	ESD	ESD Grants	Memorial Field Renovation Rehabilitation	City of Mount Vernon	59	20	79	\$0.00	Not-Awarded
42658	Mid-Hudson	ESD	ESD Grants	Facility Construction	Niagara Bottling, LLC	58	20	78	\$0.00	Not-Awarded
43068	Mid-Hudson	ESD	ESD Grants	Hilltop Hanover Farm Taste of NY Store Agritourism Center	Friends of Hilltop Hanover Farm, Inc.	58	20	78	\$0.00	Not-Awarded
43245	Mid-Hudson	ESD	ESD Grants	Mixed Use Development Project	Butterfield Realty LLC	58	20	78	\$0.00	Not-Awarded
42941	Mid-Hudson	ESD	ESD Grants	Clean Energy Incubator	Hudson Valley Center for Innovation Inc.	63	15	78	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
42392	Mid-Hudson	ESD	ESD Grants	Establish Manufacturing Facility	Sustainable Waste Power Systems, Inc.	63	15	78	\$0.00	Not-Awarded
40816	Mid-Hudson	ESD	ESD Grants	MS4 Stormwater & Sanitary Sewer Line Replacements	City of Mount Vernon	58	20	78	\$0.00	Not-Awarded
38880	Mid-Hudson	ESD	ESD Grants	Digital Marketplace Integration Project	Hudson Valley Paper Works Inc.	62	15	77	\$0.00	Not-Awarded
42376	Mid-Hudson	ESD	ESD Grants	SJRH Emergency Services Transformation	St. John's Riverside Hospital	62	15	77	\$0.00	Not-Awarded
41879	Mid-Hudson	ESD	ESD Grants	Building Improvements	YWCA White Plains and Central Westchester	57	20	77	\$0.00	Not-Awarded
41330	Mid-Hudson	ESD	ESD Grants	New York Comprehensive Seniors Health Facility	New York Resorts for Seniors Comprehensive Health Facility	62	15	77	\$0.00	Not-Awarded
41285	Mid-Hudson	ESD	ESD Grants	Creation of Multi-Specialty Medical Practice at Dobbs Ferry	Phelps Memorial Hospital Association	61	15	76	\$0.00	Not-Awarded
39961	Mid-Hudson	ESD	ESD Grants	Greater Walkway Experience Project	The Poughkeepsie-Highland Railroad Bridge Company Inc.	56	20	76	\$0.00	Not-Awarded
41999	Mid-Hudson	ESD	ESD Grants	Shawangunk Hamlet Drainage Improvement Project	Town of Shawangunk	60	15	75	\$0.00	Not-Awarded
40066	Mid-Hudson	ESD	ESD Grants	Downtown Retail Incubator Project Phase I	City of New Rochelle	60	15	75	\$0.00	Not-Awarded
38736	Mid-Hudson	ESD	ESD Grants	Bulkhead Construction	Village of Port Chester	60	15	75	\$0.00	Not-Awarded
40047	Mid-Hudson	ESD	ESD Grants	Dormitory Expansion	Bard College	64	10	74	\$0.00	Not-Awarded
41250	Mid-Hudson	ESD	ESD Grants	Line optimization and Liquid spray room upgrade	Lighting Services Inc.	63	10	73	\$0.00	Not-Awarded
39725	Mid-Hudson	ESD	ESD Grants	Yonkers Sustainability Center	City of Yonkers	63	10	73	\$0.00	Not-Awarded
39748	Mid-Hudson	ESD	ESD Grants	Choye EcoResort and Spa	Choye EcoResort and Spa	63	10	73	\$0.00	Not-Awarded
41961	Mid-Hudson	ESD	ESD Grants	maranatha farm expansion	Maranatha Farm	62	10	72	\$0.00	Not-Awarded
41784	Mid-Hudson	ESD	ESD Grants	Hennessy2014	Dominican College	61	10	71	\$0.00	Not-Awarded
42170	Mid-Hudson	ESD	ESD Grants	Consolidation of Hospitals	HealthAlliance, Inc.	54	10	64	\$0.00	Not-Awarded
41065	Mid-Hudson	ESD	ESD Grants	Advanced Healthcare Imaging Technology	Vassar Brothers Hospital	58	5	63	\$0.00	Not-Awarded
41788	Mid-Hudson	ESD	ESD Grants	Dixon Expansion	Miller/Howard Investments, Inc.	53	10	63	\$0.00	Not-Awarded
43487	Mid-Hudson	ESD	ESD Grants	Construction of Acquatic Facility	Hudson Valley Community Center Inc.	52	10	62	\$0.00	Not-Awarded
42647	Mid-Hudson	ESD	ESD Grants	Shared Storefront Project	North Rockland Business Alliance Inc	52	10	62	\$0.00	Not-Awarded
42637	Mid-Hudson	ESD	ESD Grants	Rockland County Safety and Quiet Zone Railroad Crossings Improvements Phase I	County of Rockland Planning and Public Transportation Department	57	5	62	\$0.00	Not-Awarded
42141	Mid-Hudson	ESD	ESD Grants	Plattekill Library Building Project	Plattekill Public Library	52	10	62	\$0.00	Not-Awarded
40145	Mid-Hudson	ESD	ESD Grants	Bard Live Arts Center: Feasibility Study & Preliminary Planning t	Bard College	51	10	61	\$0.00	Not-Awarded
39564	Mid-Hudson	ESD	ESD Grants	Omega Center for Sustainable Living Facility Capital Improvement	Omega Institute for Holistic Studies, Inc.	56	5	61	\$0.00	Not-Awarded
38958	Mid-Hudson	ESD	ESD Grants	Automotive Technology Center	Rockland Community College of the State University of New York	45	15	60	\$0.00	Not-Awarded
42125	Mid-Hudson	ESD	ESD Grants	Hill House	Community Governance & Development Council, Inc	50	10	60	\$0.00	Not-Awarded
40726	Mid-Hudson	ESD	ESD Grants	Phoenicia International Festival of the Voice Professional Expansion Project	Phoenicia Festival of the Voice Foundation	40	20	60	\$0.00	Not-Awarded
40202	Mid-Hudson	ESD	ESD Grants	General	Stamford Scientific International Inc	55	5	60	\$0.00	Not-Awarded
40743	Mid-Hudson	ESD	ESD Grants	Orange County Rail Corridor Reinvestment Project	Middletown & New Jersey Railroad LLC	45	15	60	\$0.00	Not-Awarded
41988	Mid-Hudson	ESD	ESD Grants	Habitat Newburgh Headquarter Expansion Project	Habitat for Humanity of Greater Newburgh, Inc.	45	15	60	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
40525	Mid-Hudson	ESD	ESD Grants	Providing New Pedestrian Connections to Downtown Amenia	Town of Amenia	55	5	60	\$0.00	Not-Awarded
40406	Mid-Hudson	ESD	ESD Grants	Sarah Neuman Small Houses	Jewish Home Lifecare, Sarah Neuman Center	50	10	60	\$0.00	Not-Awarded
43097	Mid-Hudson	ESD	ESD Grants	Expanding 1700 AM Coverage for Hudson Valley	Alexander Broadcasting, Inc.	50	10	60	\$0.00	Not-Awarded
42476	Mid-Hudson	ESD	ESD Grants	6 Degrees Brewpub	6 Degrees of Separation Restaurant and Brewery	44	15	59	\$0.00	Not-Awarded
43359	Mid-Hudson	ESD	ESD Grants	Manufacturing Expansion Project	Bread Alone Bakery	44	15	59	\$0.00	Not-Awarded
42265	Mid-Hudson	ESD	ESD Grants	Bard College Digital Media Development Hub	Bard College	48	10	58	\$0.00	Not-Awarded
40173	Mid-Hudson	ESD	ESD Grants	MUNICIPAL CENTER LAND ACQUISITION	Village of Port Chester	48	10	58	\$0.00	Not-Awarded
42923	Mid-Hudson	ESD	ESD Grants	Equipment and Facility Improvement Project	Westchester-Ellenville Hospital Inc	52	5	57	\$0.00	Not-Awarded
43283	Mid-Hudson	ESD	ESD Grants	Facility Renovation Project	Beaverkill Studio	52	5	57	\$0.00	Not-Awarded
39244	Mid-Hudson	ESD	ESD Grants	Armonk Hamlet Municipal Parking	Town of North Castle	49	5	54	\$0.00	Not-Awarded
40593	Mid-Hudson	ESD	ESD Grants	Shared Workspace Project	North Rockland Business Alliance	49	5	54	\$0.00	Not-Awarded
42583	Mid-Hudson	ESD	ESD Grants	Byrdcliffe Art Colony	Woodstock Guild of Craftsmen Inc	36	15	51	\$0.00	Not-Awarded
42155	Mid-Hudson	ESD	ESD Grants	New York State Beer Garden at the Falcon	The Falcon Music & Art Productions, Inc.	41	5	46	\$0.00	Not-Awarded
43420	Mid-Hudson	ESD	ESD Grants	Farm Expansion Project	Boiceville Farm Market	26	10	36	\$0.00	Not-Awarded
42126	Mid-Hudson	ESD	ESD Grants	Technology Tourism	Hudson Valley Center for Innovation	30	0	30	\$0.00	Not-Awarded
39548	Mid-Hudson	ESD	ESD Grants	Weird Dancer Inc	Weird Dancer Inc	24	0	24	\$0.00	Not-Awarded
41249	Mid-Hudson	ESD	ESD Grants	Transit Oriented Planning for Nanuet	Town of Clarkstown	0	20	20	\$0.00	Not-Awarded
41453	Mid-Hudson	ESD	ESD HSSP	Mid -Hudson Innovation Hot Spot	The Biotechnology Incubator at NY Medical College Inc.	84	15	99	\$250,000.00	Awarded
42941	Mid-Hudson	ESD	ESD HSSP	Clean Energy Incubator	Hudson Valley Center for Innovation	62	15	77	\$0.00	Not-Awarded
42126	Mid-Hudson	ESD	ESD HSSP	Technology Tourism	Safflyn Green Industries Inc	56	0	56	\$0.00	Not-Awarded
39961	Mid-Hudson	ESD	ESD MNY	Greater Walkway Experience Project	Walkway Over the Hudson	64.5	20	84.5	\$189,000.00	Awarded
39728	Mid-Hudson	ESD	ESD MNY	Hudson River Museum West Wing	City of Yonkers	64	20	84	\$380,000.00	Awarded
40726	Mid-Hudson	ESD	ESD MNY	Phoenicia International Festival of the Voice Expansion Project	Phoenicia Festival of the Voice Foundation	63	20	83	\$65,000.00	Awarded
42443	Mid-Hudson	ESD	ESD MNY	Belleayre Music Festival	Belleayre Conservatory, Inc	62.5	15	77.5	\$30,000.00	Awarded
43451	Mid-Hudson	ESD	ESD MNY	LEGOLAND Park	Merlin Entertainments	55	20	75	\$100,000.00	Awarded
42781	Mid-Hudson	ESD	ESD MNY	Hudson Valley Brewery	Jalor Properties, LLC	53	20	73	\$40,000.00	Awarded
40583	Mid-Hudson	ESD	ESD MNY	Market Sleepy Hollow Multicultural Arts Celebration	Village of Sleepy Hollow	60.5	10	70.5	\$45,000.00	Awarded
38913	Mid-Hudson	ESD	ESD MNY	Hudson Highlands Fjord Trail	Scenic Hudson	50	20	70	\$100,000.00	Awarded
41296	Mid-Hudson	ESD	ESD MNY	Four Season Sustainable Garden	The Culinary Institute of America	49	20	69	\$0.00	Not-Awarded
41768	Mid-Hudson	ESD	ESD MNY	Williams Lake Project Cultural Heritage Tourism	Hudson River Valley Resorts LLC	45.5	20	65.5	\$0.00	Not-Awarded
43068	Mid-Hudson	ESD	ESD MNY	Hilltop Hanover Farm Agritourism Center	Friends of Hilltop Hanover Farm Environmental Center Inc	43.5	20	63.5	\$0.00	Not-Awarded
42322	Mid-Hudson	ESD	ESD MNY	Hudson River Line Window Seat Tour	Greenway Heritage Conservancy HRV Inc	53	10	63	\$0.00	Not-Awarded
41518	Mid-Hudson	ESD	ESD MNY	Hudson River Towns Tourism Marketing	Historic Hudson River Towns	46.5	10	56.5	\$0.00	Not-Awarded
42537	Mid-Hudson	ESD	ESD MNY	Rockland Heritage and History	Historical Society of Rockland County	38	15	53	\$0.00	Not-Awarded
39958	Mid-Hudson	ESD	ESD MNY	Walkway Western Gateway Improvement Project	Walkway Over the Hudson	41.5	10	51.5	\$0.00	Not-Awarded
39748	Mid-Hudson	ESD	ESD MNY	Choye EcoResort and Spa	Choye EcoResort and Spa	40.5	10	50.5	\$0.00	Not-Awarded
40068	Mid-Hudson	ESD	ESD MNY	Visible Collection Storage and Living Archives	Center for Curatorial Studies Hessel Museum of Art Bard College	40	10	50	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
39839	Mid-Hudson	ESD	ESD MNY	International Sports Tourism and the TOUGHMAN Half Iron NY Championships	TOUGHMAN Inc 501C3	37.5	10	47.5	\$0.00	Not-Awarded
42155	Mid-Hudson	ESD	ESD MNY	New York State Beer Garden at the Falcon	Falcon Music Art Productions Inc	31.5	5	36.5	\$0.00	Not-Awarded
41666	Mid-Hudson	ESD	ESD MNY	Waterfront Revitalization	Village of CornwallonHudson	23.5	10	33.5	\$0.00	Not-Awarded
41775	Mid-Hudson	ESD	ESD MNY	American Gold Cup World Cup Qualifier	American Gold Cup CSI4 W World Cup Qualifier	15.5	10	25.5	\$0.00	Not-Awarded
43527	Mid-Hudson	ESD	ESD MNY	Sloop Experiment 1785 Recreation	Cold Spring Boat Yard	14.5	10	24.5	\$0.00	Not-Awarded
43097	Mid-Hudson	ESD	ESD MNY	Expanding 1700 AM Coverage for Hudson Valley	Alexander Broadcasting, Inc.	13	10	23	\$0.00	Not-Awarded
38935	Mid-Hudson	ESD	ESD MNY	Sensory Trail	Therapeutic Equestrian Center	12	10	22	\$0.00	Not-Awarded
39548	Mid-Hudson	ESD	ESD MNY	Weird Dancer Inc	Weird Dancer Inc	2	0	2	\$0.00	Not-Awarded
39875	Mid-Hudson	ESD	ESD SPFS	Regional Infrastructure Planning	Mid-Hudson Pattern for Progress	70	20	90	\$60,000.00	Awarded
41899	Mid-Hudson	ESD	ESD SPFS	Port of Newburgh Economic Development Strategy	Greater Newburgh Partnership	65	15	80	\$25,000.00	Awarded
43078	Mid-Hudson	ESD	ESD SPFS	Urban Strategic Planning	Village of Brewster	64	15	79	\$0.00	Not-Awarded
42914	Mid-Hudson	ESD	ESD SPFS	Adaptive Reuse of Bleachery Superfund Site 314058	Village of Wappingers Falls	65	10	75	\$0.00	Not-Awarded
42032	Mid-Hudson	ESD	ESD SPFS	Sullivan County Greyfields Redevelopment Strategic Plan	Sullivan County	59	15	74	\$0.00	Not-Awarded
41495	Mid-Hudson	ESD	ESD SPFS	Poughkeepsie City Center Vacant Property Redevelopment Plan	City of Poughkeepsie	62	10	72	\$0.00	Not-Awarded
40921	Mid-Hudson	ESD	ESD SPFS	Strategic Infrastructure Assessment and Planning	Orange County	56	15	71	\$0.00	Not-Awarded
40173	Mid-Hudson	ESD	ESD SPFS	MUNICIPAL CENTER LAND ACQUISITION	VILLAGE OF PORT CHESTER	58	10	68	\$0.00	Not-Awarded
42363	Mid-Hudson	ESD	ESD SPFS	Mount Vernon Downtown Railway Cut Cover Feasibility Study	City of Mount Vernon	55	10	65	\$0.00	Not-Awarded
42244	Mid-Hudson	HCR	HCR CDBGCP	Sullivan County Livingston Manor Floodway	County of Sullivan	34	10	44	\$0.00	Not-Awarded
40585	Mid-Hudson	HCR	HCR CDBGME	Sullivan County Microenterprise Assistance Program	Sullivan County	54	20	74	\$200,000.00	Awarded
40135	Mid-Hudson	HCR	HCR CDBGPF	Town of Fallsburg ADA Sidewalk Construction	Town of Fallsburg	25	20	45	\$0.00	Not-Awarded
38614	Mid-Hudson	HCR	HCR CDBGPI	Village of Kiryas Joel Drinking Water Improvements	Village of Kiryas Joel	61	0	61	\$600,000.00	Awarded
38670	Mid-Hudson	HCR	HCR CDBGPI	Town of Liberty Water Main Replacement	Town of Liberty	49	10	59	\$599,500.00	Awarded
40664	Mid-Hudson	HCR	HCR CDBGPI	Village of New Square Sidewalk Improvements	Village of New Square	46	10	56	\$400,000.00	Awarded
40680	Mid-Hudson	HCR	HCR CDBGPI	City of Port Jervis Jersey Avenue Sewer Project	City of Port Jervis	41	10	51	\$590,867.00	Awarded
38633	Mid-Hudson	HCR	HCR CDBGPI	Village of Liberty UV Disinfection System Improvements	Village of Liberty	41	10	51	\$599,800.00	Awarded
38615	Mid-Hudson	HCR	HCR CDBGPI	Town of Wawarsing Napanoch Sewer District Improvements	Town of Wawarsing	46	5	51	\$600,000.00	Awarded
38645	Mid-Hudson	HCR	HCR CDBGPI	Town of Ulster Water District Extension to Brigham Lane and Leggs Mill Road	Town of Ulster	37	10	47	\$600,000.00	Awarded
38617	Mid-Hudson	HCR	HCR CDBGPI	Village of New Paltz Sewer Improvements	Village of New Paltz	39	5	44	\$0.00	Not-Awarded
41000	Mid-Hudson	HCR	HCR CDBGSBA	Sullivan County Assistance to Catskill Mountain Dairies, LLC	Sullivan County	33	20	53	\$0.00	Not-Awarded
38907	Mid-Hudson	HCR	HCR NYMS	Kingston Lace Factory	Rural Ulster Preservation Company, Inc.	56	20	76	\$250,000.00	Awarded
42257	Mid-Hudson	HCR	HCR NYMS	V. Jeffersonville Revitalization	Sullivan County	58	10	68	\$0.00	Not-Awarded
38822	Mid-Hudson	HCR	HCR NYMS	479 Broadway Monticello Renovation	Ethelbert B. Crawford Public Library	48	20	68	\$0.00	Not-Awarded
40135	Mid-Hudson	HCR	HCR NYMS	Hurleyville Transformation Project	Town of Fallsburg	47	20	67	\$0.00	Not-Awarded
38588	Mid-Hudson	HCR	HCR NYMS	Sullivan Street Improvement	Town of Mamakating	52	15	67	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
39113	Mid-Hudson	HCR	HCR NYMS	Middletown DEAR NYMS 2014	Downtown Middletown District Management Association Inc	55	10	65	\$0.00	Not-Awarded
42368	Mid-Hudson	HCR	HCR NYMS	Mid-Broadway Redevelopment Project	City of Newburgh	57	5	62	\$0.00	Not-Awarded
40534	Mid-Hudson	HCR	HCR NYMS	Sleepy Hollow Building Assistance 2014	Sleepy Hollow Downtown Revitalization Corporation	43	10	53	\$0.00	Not-Awarded
41697	Mid-Hudson	HCR	HCR NYMSTA	Highland Falls Downtown Plan	Village of Highland Falls	20	20	40	\$0.00	Not-Awarded
41249	Mid-Hudson	NYSERDA	NYSERDA CGC2	Transit Oriented Planning for Nanuet	Town of Clarkstown	67	20	87	\$150,000.00	Awarded
40849	Mid-Hudson	NYSERDA	NYSERDA CGC2	Poughkeepsie City Center Connectivity Project	City of Poughkeepsie	64.2	15	79.2	\$250,000.00	Awarded
42087	Mid-Hudson	NYSERDA	NYSERDA CGC2	Update to the Comprehensive Plan: Climate Smart Planning for the 21st Century	Village of Nyack	58.6	20	78.6	\$206,000.00	Awarded
39147	Mid-Hudson	NYSERDA	NYSERDA CGC2	Municipal Sustainability Training Technical Assistance	Land Use Law Center at Pace Law School	67	10	77	\$250,000.00	Awarded
41658	Mid-Hudson	NYSERDA	NYSERDA CGC2	Retrofitting Hyde Parks Town Center	Town of Hyde Park	55.4	20	75.4	\$161,000.00	Awarded
40518	Mid-Hudson	NYSERDA	NYSERDA CGC2	Energy Plan for Dutchess County	Cornell Cooperative Extension Dutchess County	63.4	10	73.4	\$233,000.00	Awarded
43454	Mid-Hudson	NYSERDA	NYSERDA CGC2	Piloting Municipal Sustainability Certification	Land Use Law Center at Pace Law School	60.8	10	70.8	\$0.00	Not-Awarded
41289	Mid-Hudson	NYSERDA	NYSERDA CGC2	New Paltz Unified Sustainable Development Ordinance	Village of New Paltz	60.2	10	70.2	\$0.00	Not-Awarded
41837	Mid-Hudson	NYSERDA	NYSERDA CGC2	City of Peekskill Comprehensive Plan	City of Peekskill	52.6	15	67.6	\$0.00	Not-Awarded
42158	Mid-Hudson	NYSERDA	NYSERDA CGC2	Comprehensive Space and Energy Utilization Study	Sullivan County Office of Sustainable Energy	57	10	67	\$0.00	Not-Awarded
39953	Mid-Hudson	NYSERDA	NYSERDA CGC2	Crawford Comprehensive Plan	Town of Crawford	56	10	66	\$0.00	Not-Awarded
40299	Mid-Hudson	NYSERDA	NYSERDA CGC2	Mid Hudson Regional Disaster Debris Planning and Management	Hudson Valley Regional Council	57.6	5	62.6	\$0.00	Not-Awarded
42972	Mid-Hudson	NYSERDA	NYSERDA CGC2	Foodway Corridor Project 2014	Lower Hudson Long Island Resource Conservation and Development Council	39.2	15	54.2	\$0.00	Not-Awarded
41937	Mid-Hudson	NYSERDA	NYSERDA CGC2	Sing Sing Historic Prison Museum	Historic Hudson River Towns	32	20	52	\$0.00	Not-Awarded
42487	Mid-Hudson	NYSERDA	NYSERDA CGC2	TriMunicipal Sustainability and Resiliency Master Plan	Village of Wappingers Falls	40	10	50	\$0.00	Not-Awarded
42782	Mid-Hudson	NYSERDA	NYSERDA CGC2	Town of Patterson Comprehensive Plan Update	Town of Patterson	36.4	5	41.4	\$0.00	Not-Awarded
26702	Mid-Hudson	NYSERDA	NYSERDA CGC3	Westchester Green Business Challenge	Green Team Spirit	60.86	10	70.86	\$540,000.00	Awarded
40711	Mid-Hudson	NYSERDA	NYSERDA CGC3	Poughkeepsie Sustainable Green Enterprises	Gateway to Entrepreneurial Tomorrows Inc	45.43	20	65.43	\$0.00	Not-Awarded
40609	Mid-Hudson	NYSERDA	NYSERDA CGC3	City of New Rochelle Shuttle	AKRF	44.14	20	64.14	\$0.00	Not-Awarded
39840	Mid-Hudson	NYSERDA	NYSERDA CGC3	Ulster County Regional Composting	Ulster County Department of the Environment	48.57	10	58.57	\$0.00	Not-Awarded
38913	Mid-Hudson	NYSERDA	NYSERDA CGC3	Hudson Highlands Fjord Trail	Scenic Hudson	33	20	53	\$0.00	Not-Awarded
39725	Mid-Hudson	NYSERDA	NYSERDA CGC3	Yonkers Sustainability Center	City of Yonkers	35.86	10	45.86	\$0.00	Not-Awarded
42851	Mid-Hudson	NYSERDA	NYSERDA CGC3	TriMunicipal and Nonprofit Cooperative Energy Sustainability Initiative	Village of Wappingers Falls	32.71	10	42.71	\$0.00	Not-Awarded
43076	Mid-Hudson	NYSERDA	NYSERDA CGC3	Village of Brewster Streetlight Replacement	Village of Brewster	22.57	15	37.57	\$0.00	Not-Awarded
40179	Mid-Hudson	Parks	Parks HAS D	Ulster Performing Arts Center Public Facilities Renovation Lobby Annex Project	Bardavon 1869 Opera House Inc DBA Ulster Performing Arts Center	39.5	10	49.5	\$0.00	Not-Awarded
39602	Mid-Hudson	Parks	Parks HAS D	Elevator Installation	Arts Society of Kingston Inc	39	5	44	\$0.00	Not-Awarded
41227	Mid-Hudson	Parks	Parks HAS D	200 Main Street Stabilization	Village of Ossining	27.55	5	32.55	\$0.00	Not-Awarded
42448	Mid-Hudson	Parks	Parks HP A	Depuy Canal House Acquisition	D&H Canal Historical Society Inc.	51	10	61	\$500,000.00	Awarded
38871	Mid-Hudson	Parks	Parks HP D	Restoration of Poughkeepsie Underwear Factory	Hudson River Housing	52.45	20	72.45	\$500,000.00	Awarded
39014	Mid-Hudson	Parks	Parks HP D	Restoring the Tower of Victory	Palisades Parks Conservancy Inc	56	10	66	\$500,000.00	Awarded
41197	Mid-Hudson	Parks	Parks HP D	Restoration of Historic Jay Gardens	Jay Heritage Center	58.5	5	63.5	\$500,000.00	Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
38907	Mid-Hudson	Parks	Parks HP D	Restoration of the Lace Factory	RUPCO, Inc.	40	20	60	\$0.00	Not-Awarded
27951	Mid-Hudson	Parks	Parks HP D	Stabilization of Arsenal #3 Building	The Bannerman Castle Trust Inc	43.55	10	53.55	\$0.00	Not-Awarded
39095	Mid-Hudson	Parks	Parks HP D	Town Hall Restoration	Town of Liberty	48	5	53	\$0.00	Not-Awarded
41836	Mid-Hudson	Parks	Parks HP D	Sloop Clearwater Rig Project	Hudson River Sloop Clearwater	37	10	47	\$0.00	Not-Awarded
40218	Mid-Hudson	Parks	Parks HP D	Accessibility and Code Renovations at Old Town Hall	Town of Southeast Cultural Arts Coalition	36.5	5	41.5	\$0.00	Not-Awarded
39602	Mid-Hudson	Parks	Parks HP D	Elevator Installation	Arts Society of Kingston Inc	30.5	5	35.5	\$0.00	Not-Awarded
41366	Mid-Hudson	Parks	Parks HP D	Sands Ring Homestead Restoration	Town of Cornwall	22	5	27	\$0.00	Not-Awarded
40877	Mid-Hudson	Parks	Parks HP D	Stevens House Restoration Project	City of Mount Vernon	20.5	5	25.5	\$0.00	Not-Awarded
40370	Mid-Hudson	Parks	Parks HP P	Old Town Hall Planning and Design	Town of Southeast Cultural Arts Coalition	41.5	5	46.5	\$0.00	Not-Awarded
40723	Mid-Hudson	Parks	Parks PKS A	Creagan Property Acquisition	Orange County Land Trust	33	5	38	\$0.00	Not-Awarded
38933	Mid-Hudson	Parks	Parks PKS A	Park Acquisition Project	Village of Kaser	11.5	10	21.5	\$0.00	Not-Awarded
38883	Mid-Hudson	Parks	Parks PKS D	Foothills Trailhead Implementation	Mohonk Preserve, Inc.	57	15	72	\$500,000.00	Awarded
42737	Mid-Hudson	Parks	Parks PKS D	Forsyth Park Development Project	City of Kingston Parks and Recreation	60.5	10	70.5	\$304,354.00	Awarded
38913	Mid-Hudson	Parks	Parks PKS D	Hudson Highlands Fjord Trail	Town of Fishkill	46.67	20	66.67	\$500,000.00	Awarded
42589	Mid-Hudson	Parks	Parks PKS D	Black Rock Forest Public Access Pathway	Black Rock Forest Consortium	52	10	62	\$216,924.00	Awarded
39610	Mid-Hudson	Parks	Parks PKS D	Fishkill Creek Greenway Trail	City of Beacon	41.42	20	61.42	\$0.00	Not-Awarded
41561	Mid-Hudson	Parks	Parks PKS D	Mine Dock Park Development	Town of Highlands	49.5	10	59.5	\$0.00	Not-Awarded
39268	Mid-Hudson	Parks	Parks PKS D	John Burroughs Trails	John Burroughs Association	45.5	10	55.5	\$0.00	Not-Awarded
38998	Mid-Hudson	Parks	Parks PKS D	Memorial Field Renovation	City of Mount Vernon	33.5	20	53.5	\$0.00	Not-Awarded
39987	Mid-Hudson	Parks	Parks PKS D	Hudson Valley Rail Trail Connectivity Project	Town of Lloyd	41.5	10	51.5	\$0.00	Not-Awarded
42200	Mid-Hudson	Parks	Parks PKS D	Scarborough Park Improvement	Village of Briarcliff Manor	43	5	48	\$0.00	Not-Awarded
41317	Mid-Hudson	Parks	Parks PKS D	Construction of Henry Hudson Quadricentennial Park and Waterfront Promenade	Village of Haverstraw	33	15	48	\$0.00	Not-Awarded
39015	Mid-Hudson	Parks	Parks PKS D	Bear Mtn Merry Go Round Roof Replacement	Palisades Parks Conservancy Inc	37	10	47	\$0.00	Not-Awarded
41850	Mid-Hudson	Parks	Parks PKS D	Millpond Park Improvements	Village of Monroe	35.5	10	45.5	\$0.00	Not-Awarded
41193	Mid-Hudson	Parks	Parks PKS D	Lorenzen Park Restoration and Improvements	Village of Larchmont	40.5	5	45.5	\$0.00	Not-Awarded
38720	Mid-Hudson	Parks	Parks PKS D	Trail Development at Stony Kill Falls	New YorkNew Jersey Trail Conference	35	10	45	\$0.00	Not-Awarded
42776	Mid-Hudson	Parks	Parks PKS D	Patriots Park Improvements	Village of Tarrytown	33.05	10	43.05	\$0.00	Not-Awarded
42901	Mid-Hudson	Parks	Parks PKS D	Construction of Heritage Trail	Town of Warwarsing	27.5	15	42.5	\$0.00	Not-Awarded
40067	Mid-Hudson	Parks	Parks PKS D	Development of Environmental Stewardship Training Center (ESTC)	Teatown Lake Reservation	32	10	42	\$0.00	Not-Awarded
39958	Mid-Hudson	Parks	Parks PKS D	Walkway Western Gateway Improvement Project	Walkway Over the Hudson	32	10	42	\$0.00	Not-Awarded
41964	Mid-Hudson	Parks	Parks PKS D	Lake Superior State Park Enhancement Project	Sullivan County	31.5	10	41.5	\$0.00	Not-Awarded
39867	Mid-Hudson	Parks	Parks PKS D	The Forest Preserve at Smallwood Accessibility Project	Town of Bethel	31.5	10	41.5	\$0.00	Not-Awarded
41793	Mid-Hudson	Parks	Parks PKS D	Campus Recreational Enhancements	Family Services of Poughkeepsie	31.48	10	41.48	\$0.00	Not-Awarded
42263	Mid-Hudson	Parks	Parks PKS D	Catskill Interpretive Center Development	The Catskill Center for Conservation and Development	31	10	41	\$0.00	Not-Awarded
27951	Mid-Hudson	Parks	Parks PKS D	Stabilization of Arsenal #3 Building	The Bannerman Castle Trust Inc	30.43	10	40.43	\$0.00	Not-Awarded
43456	Mid-Hudson	Parks	Parks PKS D	Abendroth Dog Park	Village of Port Chester	33.5	5	38.5	\$0.00	Not-Awarded
41717	Mid-Hudson	Parks	Parks PKS D	Poughkeepsie Greenway Connectivity Project	City of Poughkeepsie	28.32	10	38.32	\$0.00	Not-Awarded
42995	Mid-Hudson	Parks	Parks PKS D	Restoration of Shoreline at Harbor Island Park	Village of Mamaroneck	23	15	38	\$0.00	Not-Awarded
43519	Mid-Hudson	Parks	Parks PKS D	Edgewood Park Accessibility Project	Village of Port Chester	27.5	10	37.5	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
39952	Mid-Hudson	Parks	Parks PKS D	Bradley Park Amphitheater	Village of Walden	29	5	34	\$0.00	Not-Awarded
42464	Mid-Hudson	Parks	Parks PKS D	Town of Haverstraw Recreational Facility	Town of Haverstraw	22	10	32	\$0.00	Not-Awarded
43450	Mid-Hudson	Parks	Parks PKS D	Sports and Recreation Park Soccer Fields	Town of New Paltz	20	10	30	\$0.00	Not-Awarded
36230	Mid-Hudson	Parks	Parks PKS D	Mount Hope Recreation Center	Town of Mount Hope	23	5	28	\$0.00	Not-Awarded
43400	Mid-Hudson	Parks	Parks PKS D	Community Garden Development	Village of Mamaroneck	16	10	26	\$0.00	Not-Awarded
43478	Mid-Hudson	Parks	Parks PKS D	Resurfacing Tennis Court at Wells Park	Village of Brewster	11.5	10	21.5	\$0.00	Not-Awarded
40877	Mid-Hudson	Parks	Parks PKS D	Stevens House Restoration Project	City of Mount Vernon	16.5	5	21.5	\$0.00	Not-Awarded
41310	Mid-Hudson	Parks	Parks PKS D	Floodproofing of Structures at Harbor Island Park	Village of Mamaroneck	0	15	15	\$0.00	Not-Awarded
40909	Mid-Hudson	Parks	Parks PKS P	Bush Lyon Homestead Property and Programming Study	Village of Port Chester	26	5	31	\$0.00	Not-Awarded

Program Legend

Agency	Program Abbreviation	Program Name
Arts	Arts APCE	Artistic Program Capital Equipment
Arts	Arts CHPG	Arts, Culture & Heritage Project Grant
Arts	Arts TIP	Technology Improvements Program
Arts	Arts WIP	Workforce Investment Program
Canals	Canals	Canalway Grant Program
DEC	DEC EPGP	Engineering Planning Grant Program
DOL	DOL EET	Existing Employee Training Program
DOL	DOL NHT	New Hire Training Program
DOL	DOL UWT	Unemployed Worker Training Program
DOS	DOS CSBG	Community Services Block Grant
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LWRP	Local Waterfront Revitalization Program
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD EJP	Excelsior Jobs Program
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD HSSP	New York State Innovation Hot Spot Support Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGED	Community Development Block Grant - Economic Development
HCR	HCR CDBGME	Community Development Block Grant - Microenterprise
HCR	HCR CDBGPF	Community Development Block Grant - Public Facilities
HCR	HCR CDBGPI	Community Development Block Grant - Public Infrastructure
HCR	HCR CDBGSBA	Community Development Block Grant - Small Business Assistance
HCR	HCR NYMS	New York Main Street
HCR	HCR NYMSTA	New York Main Street Technical Assistance
NYSERDA	NYSERDA CGC2	Cleaner Greener Communities - Category 2: Planning & Technical Assistance
NYSERDA	NYSERDA CGC3	Cleaner Greener Communities - Category 3: Sustainability Projects
Parks	Parks HAS D	Heritage Area Systems (Development)
Parks	Parks HAS P	Heritage Area Systems (Planning)
Parks	Parks HP A	Historic Property (Acquisition)
Parks	Parks HP D	Historic Property (Development)
Parks	Parks HP P	Historic Property (Planning)
Parks	Parks PKS A	Parks (Acquisition)
Parks	Parks PKS D	Parks (Development)
Parks	Parks PKS P	Parks (Planning)