

2015 Regional Council Process & Consolidated Funding Applications

Background:

The Regional Economic Development Councils (REDCs) are a community driven, regional approach to economic development in New York State. Each Council consists of up to 30 business, academic and government leaders from throughout the Region.

In 2011, each of the ten Regional Councils were tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment. Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by each Regional Council were reviewed by a Strategic Plan Review Committee consisting of two State Agency Commissioners and three economic development experts. Members of the 2011 Review Team included: Dall W. Forsythe, Senior Fellow at the Wagner School of Public Service at New York University and former Vice President for Finance and Operations at The Atlantic Philanthropies; Walter D. Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University; Bruce J. Katz, Vice President at the Brookings Institution and founding Director of the Brookings Metropolitan Policy Program; Joan McDonald, Commissioner of the New York State Department of Transportation; and Cesar Perales, New York State Secretary of State. On December 8, 2011, the Governor and Legislative Leaders announced the winners of the first round of competition and one year later 97% of Round One projects were under contract and/or progressing.

In 2012, the Councils went a step further and produced Strategic Implementation Agendas that built upon the progress from the first round and further developed and refined their Regional Five Year Strategic Plans by undertaking four primary activities: Establishing a framework to advance the Regional Strategic Plan; Implementing the strategies laid out in the Strategic Plan; Creating a project pipeline; and providing a progress report documenting the success the Council has had in implementing its Strategic Plan.

In 2013, all ten of the Regional Councils competed against each other to be designated as a "Top Performer". The 2013 Council competition was designed with a similar framework as 2012 but added several new activities for the council to focus on that would continue to help develop and advance the original strategic plans. Regional Councils were asked to develop an Opportunity Agenda, identify Innovation Hot Spots, and advance regional Cleaner, Greener Community Sustainability Plans.

In 2014, the regional councils developed strategies for several new initiatives including a Global NY Plan to identify import/export and foreign direct investment (FDI) opportunities. Councils also created a Veteran's Work Group to address the unemployment of returning Veteran's in New York. The REDC's were asked to identify projects as part of NY Rising to assist in the rebuilding of areas devastated by natural disasters. The Councils also provided an update on their Opportunity Agenda, workforce development challenges, and their project pipeline.

This year, the REDCs launched the Regional Economic Cluster Program to ensure continued focus on the importance of industry cluster growth in statewide economic development efforts through partnerships between business, academia, and venture capital. As part of this year's competition, all the regional councils focused on initiatives that will drive implementation of their regional strategic plans, and to continue support for various State initiatives. Regional Council priorities include: development of strategies and projects that focus on the growth of regional economic clusters; advancement of plans and projects that strengthen the Global NY agenda; implementing additional strategies in their strategic plan; maintaining a pipeline of projects; training the workforce for today and tomorrow; and measuring the performance and progress of the strategic plan and CFA projects.

These actions were designed to encourage and accelerate implementation, performance, and collaboration within the regions. Priority projects that aligned with each region's plan were chosen by the Councils from the applications submitted to the Consolidated Funding Application portal. These projects were published in the regions' Progress Report, which are publically available online at www.regionalcouncils.ny.gov. Projects were scored by both the state agencies and the Regional Councils. The agencies scored their projects based on a technical evaluation in adherence with existing funding program guidelines and awarded a project up to 80%. The remaining 20% is awarded by the Regional Councils, and were based off the following endorsement standards:

Statewide Endorsement Standards

Regional Council members will determine the degree to which the application implements the regional strategic plan and assign the corresponding number of points as a score.

IMPLEMENTATION OF THE PLAN	DEGREE	POINTS
The proposal is identified as a priority project by the Regional Council.	Priority	20
The proposal is identified in the plan and has regional benefits.	Very Strong	15
The proposal advances the plan and has local benefits.	Strong	10
The proposal is consistent with the plan and has project level benefits.	Moderate	5
The proposal has limited relationship to the plan	Weak	0

2015 Competition:

To encourage the implementation of the Regional Economic Development Councils' strategic plans and to continue to motivate investment opportunities and job creation, the Regional Councils competed in 2015 for up to \$150 million in capital funds and \$70 million in Excelsior

Tax Credits for projects identified by the Regional Councils in their regions. Round 5 of the REDC initiative also includes the creation of the Upstate Revitalization Initiative, in which 7 regions will compete for \$1.5B. This new initiative requires each council to develop regional investment plans that identify existing assets, highlight needs, and recommend areas of opportunity. Seven regions will be eligible to compete for a \$500 million revitalization awards: Mid-Hudson, Capital Region, Mohawk Valley, Central New York, North Country, Southern Tier and Finger Lakes. This initiative will help to transform local economies by providing three regions \$500 million over the next five years to support projects and strategies that create jobs, strengthen and diversify economies, and generate economic opportunity within the region.

As part of this year's competition, all the regional councils focused on initiatives that will drive implementation of their regional strategic plans, and to continue support for various State initiatives. Regional Council priorities include: development of strategies and projects that focus on the growth of regional economic clusters; advancement of plans and projects that strengthen the Global NY agenda; implementing additional strategies in their strategic plan; maintaining a pipeline of projects; training the workforce for today and tomorrow; and measuring the performance and progress of the strategic plan and CFA projects.

By incentivizing implementation of the strategic plans, Regional Councils, businesses, educational institutions, local governments, not-for-profit groups and other stakeholders are further motivated to work together to accomplish the regional vision. While project funding was awarded in all ten Regional Councils through the 2015 CFA, the competition placed an emphasis on Regional Council performance and action to implement strategies.

The competition was focused on the following:

- 1) *Implementation of regional strategic economic development plans;*
- 2) *Performance in encouraging economic growth through job creation and investment;*
- 3) *Identification of regional industry clusters;*

In 2015, the Regional Councils competed against each other to be designated as a "Top Performer" and 7 upstate regions competed to be designated as one of the three "URI Best Plan Awardee".

The 2015 Strategic Implementation Assessment Team (SIAT) was led by Secretary of State Cesar Perales and included Tax and Finance Commissioner Jerry Boone, Office of General Services Commissioner RoAnn Destito, Department of Transportation Commissioner Matthew Driscoll, Environmental Facilities Corporation President and CEO Sabrina Ty, NYS Upstate Revitalization Director Richard Tobe, Brookings Institution's Metropolitan Policy Program Senior Fellow Robert Puentes, National Urban League President Marc Morial, and the United States Department of Commerce Northeast Regional Director James Cox. Due to the unprecedented commitment of state funds to economic development in the 2015 State Budget, the SIAT was expanded to include four additional members that were appointed by the Legislature. Those members include Hon. James Seward, State Senate District 51; Hon. Kenneth LaValle, State Senate District 1; Hon. Donna Lupardo, State Assembly District 123; and Hon. Herman Farrell,

State Assembly District 71. The SIAT reviewed each region's Progress Report and Upstate Revitalization Plans based on established criteria. Members of all REDC's traveled to Albany and presented a summary of their 2015 activities and priorities to the SIAT which included PowerPoint presentations, videos, and regional exhibit booths. The SIAT was also given time to ask questions of the REDC's about their progress reports and regional priority projects.

The SIAT provided an assessment of each plan and made recommendations to Howard Zemsky, President & CEO, Empire State Development Corporation of the six reports that most closely aligned with the criteria outlined in the guidebook. President Zemsky accepted the recommendations of the Committee and, pursuant to his statutory powers as head of the Urban Development Corporation, awarded three regions with the Best Plan Award of \$500 million and three regions with the top Progress Report up to \$45 million in funding consisting of \$30 million in capital grants and up to \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives was awarded to projects identified by the Councils as in alignment with their strategies and priorities.

In addition, project sponsors applied for over \$500 million in economic development resources available from twelve state agencies through the Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based on the endorsement of the local Regional Council and the technical program review of the agencies providing resources, subject to interagency review team analysis and agency discretion.

The 2015 REDC initiative was launched on April 29 and the CFA opened for applications on May 01 and closed on July 31. All details about CFA resources were made available online via the 2015 CFA Resources Available Document, the New York State Register and the Grants Gateway. When the portal closed on July 31, agencies immediately began marking project eligibility. All eligible projects were then made available to the Regional Councils for their scoring process and the agencies for their technical evaluation. On September 21, the REDCs submitted their final 2015 progress reports to the State. Final URI reports were submitted on October, 5. After the SIAT presentations concluded in October, the Inter-agency team met to review the projects and make final funding decisions.

The interagency team reviewed projects based on relevant factors including Regional Councils Implementation Agendas and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need. Priority projects are those specifically enumerated in the Regional Council Reports, receiving a score of 20 from the Regional Council, and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team once again consisted of professional staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council Grant funds were awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated implementation agendas and are capable of stimulating economic growth and investment.

On Thursday, December 10, 2015, the Governor announced that 1062 projects totaling \$999.7 million had been awarded through Round Five of the Regional Economic Development Council initiative. URI Best Plan Awards were given to Central New York, Finger Lakes and Southern Tier. Top Performer awards were given to the Mohawk Valley, Long Island, and Capital District regions in adherence to the competition guidelines detailed above.

MEMORANDUM

To: Howard Zemsky, President and CEO of the Empire State Development Corporation

From: Cesar Perales, Secretary of State
Jerry Boone, Commissioner, New York State Department of Taxation and Finance
James Cox, Northeast Regional Director at the United States Department of Commerce
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, Commissioner, Department of Transportation
Marc Morial, President of the National Urban League
Robert Puentes, Senior Fellow and Director with the Brookings Institution
Richard Tobe, Director of Upstate Revitalization for New York State
Sabrina Ty, President and CEO of the Environmental Facilities Corporation
Assemblyman Herman “Denny” Farrell, of the 71st District
Assemblywoman Donna Lupardo, of the 123rd District
Senator Kenneth LaValle, of the 1st District
Senator James Seward, of the 51st District

Subject: Review of Progress for the 2015 Regional Economic Development Council Initiative and Review of Plans for the Upstate Revitalization Competition

Date: December 9, 2015

We are honored to serve as the Strategic Implementation Assessment Team (SIAT) for Governor Cuomo’s Regional Economic Development Council (REDC) and Upstate Revitalization Initiatives (URI). In the past five years, the REDC initiative has made serious progress in job creation and the growth of new industries across New York State. This year, after the success of the Buffalo Billion, Governor Cuomo launched the \$1.5 billion URI competition to transform the economy of upstate New York.

In 2011, each Regional Council was charged with developing a five-year Strategic Economic Development Plan that emphasized their region’s unique assets and provided strategies to harness local resources, both human and capital, to stimulate regional economic development, and create jobs statewide. Each year since, the plans have been updated to identify projects that support each region’s vision of its economic future.

The REDC program shifted the state's economic development approach from top-down mandates to a community-driven planning process. With this shift, the State has asked the REDCs to use their unique understanding of their regional economies to implement important State priorities. In year five (2015) of the REDC competition, Regional Councils were asked to address one major new State priority: the development of strategies and projects that focus on the growth of one regional economic cluster.

In 2015, in addition to updating their Strategic Economic Development Plans and focusing on a regional economic cluster, seven upstate regions also prepared a Revitalization Plan to explain how they would leverage \$500 million of state funding to stimulate public and private investment in the region. Each region was charged with engaging their community in drafting a data-driven plan that builds on evolving REDC strategies and looks comprehensively at the regional economy.

This October, the Regional Councils came to Albany to present their progress, and, where applicable, their URI proposals. Their oral presentations complemented the regional Progress Reports and Revitalization Plans submitted by the Regional Councils in September and early October. We listened to those presentations and have the responsibility of assessing the progress of the ten Regional Councils and the Revitalization plans submitted by the seven Regional Councils competing in the URI.

2015 Annual REDC Competition

Our task was to evaluate all ten regions based on the competition and Regional Council priorities as described in the 2015 REDC Guidebook. We focused on these four areas:

- 1) Development of strategies and projects for a Regional Economic Cluster Plan
- 2) Implementation of regional strategic economic development plans, including the following 2015 priorities:
 - Advancement of projects and activities to strengthen the region's Global NY plan
 - Updating plans to address new regional priorities, conditions, and emerging opportunities
 - Maintaining a project pipeline
 - Workforce training to fill regional workforce development needs
 - Identification and reporting on indicators measuring regional progress and tracking key regional issues
- 3) Updates on ongoing initiatives:

- Identification of projects to implement the region's Opportunity Agenda and train hard-to-place workers
- Selection of an existing business incubator for additional funding
- Implementation of Cleaner, Greener Communities Sustainability Plans
- Promotion of veterans participation in the workforce
- Support to NY Rising Community Reconstruction Plan projects
- Collaboration with universities on NYSUNY 2020 and CUNY 2020 plans
- Engaging local government officials in the REDC process

4) Progress and performance in encouraging economic growth:

- Impact on job creation and retention
- Business growth and leverage of private sector investment
- Advancement of past priority projects
- Public engagement

URI Competition

In the URI competition, our task was to evaluate the seven competing regions based on their readiness to create and maintain new jobs, attract and retain private sector investment, and contribute to the growth of wealth in the region. In addressing those goals, the regions were asked to identify their challenges and weaknesses and incorporate key concepts identified by the state, as well as any additional elements relevant to the region. We focused on these areas to guide our evaluation:

1) Progress:

- The region's foundations for economic growth
- The use of data to support identified challenges and opportunities and position the region for success

2) Planning:

- Connectivity of the plan across industries and geographical barriers
- Targeting of innovative sectors and community investment that would lead to transformative change
- Strategies and actions to attract investment and support growth
- Sustainability of investments
- Workforce development and hard-to-place workers

- Implementation strategies and organizational structure

3) Projects:

- Development of projects ready for immediate implementation
- Conceptual projects developing in the pipeline

4) Participation:

- Community outreach and business engagement
- Engagement of local government leaders
- Collaboration and regional support for the plan

5) Performance:

- Ability to increase private sector jobs and generate significant private sector investment
- Readiness to create a widespread increase of wealth in the region

Awards

The seven regions participating in the URI competed for three awards of up to \$500 million each, to be distributed over five years, in addition to \$30 million in agency funds through the Consolidated Funding Application. The URI regions consisted of the Capital Region, Central New York, the Finger Lakes, the Mid-Hudson, Mohawk Valley, the North Country, and the Southern Tier.

The Strategic Implementation Assessment Team has identified three regions that deserve the highest awards for the URI: **Central NY, the Finger Lakes, and the Southern Tier**. This was a challenging undertaking, as every region devoted substantial energy to the process and presented impressive plans for transformation.

However, the regions we are recommending presented particularly promising Revitalization Plans and should receive up to \$130 million this year.

The **Central New York Regional Economic Development Council (CNYREDC)** presented a tenacious plan for the revitalization of the region. The plan focused on investing in key growth drivers, building an economy inclusive of all residents, and developing enablers of prosperity. One major growth driver is designed to establish the region's global competitiveness in precision sensing technologies and data analytics, which will build on

the region's interregional collaborations on unmanned aircraft systems and the Internet of Things. To strengthen the region's agribusiness sector, the CNYREDC presented plans for coordinated efforts that will extend the shelf life and safety of food products grown in the state. The CNYREDC had a thoughtful approach to public engagement, evidenced by their launch and promotion of a "Big Idea Competition" that converted over 200 public submissions into project proposals and long-term priorities for the region. This spirit of robust public engagement and inclusiveness was also reflected in the region's tactical approach to building an economy that provides opportunities for workers of different backgrounds, training, and educational levels. The plan identified several prosperity enablers that are necessary to sustain the region's growth, including strengthening innovation and providing targeted entrepreneurship opportunities in diverse communities of veterans, women, and minorities. The plan also identified a number of community investment opportunities, and collaborative models for cultural and tourism assets that will contribute to the attractiveness of the region and help retain talented graduates from the region's academic institution.

The **Finger Lakes Regional Economic Development Council (FLREDC)** provided a convincing argument that the region is well poised to take advantage of the URI investment. The region focused on three key growth pillars that are essential to its future growth. The first is optics, photonics and imaging (OPI). Innovation in this longstanding regional cluster continues to grow, as seen by the recent award to the American Institute of Manufacturing Integrated Photonics from the Department of Defense. The second growth pillar is agriculture and food production, where the region plans to build a food ecosystem across the region that will maintain the region's status as the leading food producer in the state. The third growth pillar is next generation manufacturing and technology, where the region has taken a comprehensive approach to ensuring the vitality of the Eastman Business Park as well as the Western New York Science and Technology Advanced Manufacturing Park (STAMP) in Genesee County. The FLREDC identified three enablers that are necessary to sustain and stimulate growth: pathways to prosperity, which created strong connections to the Rochester-Monroe Anti-Poverty Initiative (RMAPI); entrepreneurship and development; and higher education and research. Overall, the region is prepared to build on their strengths and take serious steps to address various workforce and community needs.

The **Southern Tier Regional Economic Development Council (STREDC)** presented a strong plan for the transformation of their region. The Revitalization Plan focused on growing the advanced economy through the development of the Greater Binghamton Innovation Ecosystem, strategic investments in advanced manufacturing, transformation of the food and agriculture industry, and promotion of the Southern

Tier's innovative culture. Each of these initiatives builds regional connectivity and ensures lasting bonds between the public sector, private sector, and educational institutions. Proposed innovation districts in Binghamton, Endicott, and Johnson City will benefit from local higher education institutions and innovation cultivators, such as the Southern Tier Startup Alliance, a state-designated Innovation Hot Spot. The STREDC clearly laid out underlying actions needed to support its growth, including the enhancement of regional supply chains of existing advanced manufacturers and the attraction and training of skilled STEM workers. To improve agricultural output, the region proposes leveraging its longstanding partnerships with Cornell University and Corning Inc. to test and eventually apply new agricultural and clean energy technologies. These technologies will extend growing seasons and expand controlled environment agriculture (CEA), bringing the region to the forefront of CEA. With the understanding that industry growth must be complemented by community development in order to attract talent, the STREDC prioritized investments that will improve community assets and attract young talent.

The Strategic Implementation Assessment Team has identified three regions that were Top Performers in the annual REDC competition: **the Capital Region, the Mohawk Valley, and Long Island**. The substantial progress that each region accomplished made this a difficult decision; however, the achievements of these regions merit the designation of Top Performer and awards of up to \$105 million.

The **Capital Region Regional Economic Development Council (CREDC)** continued its substantial commitment to the branding and development of the region as the Tech Valley. The CREDC focused its cluster plan on research, development, and commercialization. The region structured its approach to leverage pioneering academic institutions, a highly educated workforce, and competitive private sector partners. Past investments in research institutions have successfully built investments with interregional benefits and far-reaching impact. The CREDC refined its Global NY strategies and identified multiple projects that advance the Global NY agenda. The region presented metrics that illuminate challenges for employment among many minorities and reinforce the direction of the region's Opportunity Agenda. Significant efforts are being undertaken to increase access to employment in areas of distress, particularly through the Kindl Workforce Development Building in Schenectady and the Tech Valley Center of Gravity in Troy. The inclusiveness of the region's efforts are further supported by the enthusiastic backing of the CREDC by local governments, not-for-profits, educational institutions, and private partners.

The **Mohawk Valley Regional Economic Development Council (MVREDC)** excelled in its pursuit of high-impact STEM intensive industries. The region selected cybersecurity as its regional cluster, identified key public institutions and private businesses that are active in this industry, and described actions needed to maximize the potential for new relationships among these stakeholders. The progress report laid out a cradle-to-career action plan to fill the need for more STEM-trained workers in this growing field as well as the infrastructure improvements necessary to guarantee the region's competitive advantage. Detailed performance metrics were introduced that provided context for strategies and supports the direction of ongoing initiatives, including the region's Opportunity Agenda. The progress report aptly conveyed the renewed excitement in the region, especially with the realization of past ambitions and investments in the Marcy Nanocenter and Quad-C. Although the MV500 regional strategy team was created to help draft the URI plan, it also served to enhance the region's active engagement of the public and private sectors, government, and educational stakeholders.

The **Long Island Regional Economic Development Council (LIREDC)** maintained its focus on key initiatives, most strongly addressing its innovation and industry clusters, with a focus on supporting potential sites for biotech space, as well as supporting leading centers of bio-innovation, such as Cold Spring Harbor and Stony Brook. The LIREDC recognizes that top talent and an educated workforce will help move the biotech industry forward on Long Island, and has identified steps needed to increase the supply of trained employees and foster collaboration between higher education institutions and research companies. Through its Opportunity Agenda, the LIREDC continues to support a variety of initiatives to support the entry of hard-to-place workers into the Long Island economy, including the creation of affordable housing and extension of primary healthcare to high need communities. The region's project pipeline is robust, strengthened by redevelopment opportunities at the Nassau Hub, including a planned cancer treatment and research center.

Four regions should receive up to \$90 million to help attract and grow business in their regions: **the Mid-Hudson, New York City, the North Country, and Western NY.**

The **Mid-Hudson Regional Economic Development Council (MHREDC)** continued to concentrate on its four core strategies for technology, mature Industries, natural resources, and infrastructure. This continuity contributes to the strong brand identity of the region, which was refined this year as a part of the URI and well integrated into the Progress Report. The selection of the food and beverage manufacturing supply chain as the MHREDC key industry cluster was based on an evaluation of existing regional strengths and an analysis of industry trend data. This cluster is a fast-growing industry in

the region and thematically aligned with the region's original 2011 plan. In workforce development, the MVREDC engaged local community colleges as part of the Hudson Valley Educational Consortium to host regional job fairs and create a network of information for potential entrepreneurs. Other implementation activities include the formation of an International Trade and Investment Advisory Committee under the region's Global NY agenda.

The **North Country Regional Economic Development Council (NCREDC)** focused on the transportation equipment and materials industry cluster, where the region has seen a dramatic rise in employment with higher than average regional wages. This cluster merges the manufacturing of transportation equipment with the need to develop and manufacture advanced materials that companies can use in next-generation transit systems. Significant implementation activities include the strengthening of the NCREDC's Opportunity Agenda with the development of new economic development strategies and the refinement of strategies under the Global NY agenda. Progress in prior investments has been encouraging, with projects around Fort Drum helping to prevent large-scale layoffs and the Wild Walk at the Wild Center in Tupper Lake breaking attendance records this summer. The NCREDC informed its approach to new investments through outreach activities that included events with local farmers and presentations at local government conferences.

The **Western NY Regional Economic Development Council (WNYREDC)** continues to embrace its three core strategies of workforce enhancement, entrepreneurship, and smart growth to provide a regional foundation by which its seven strategic industries can grow and prosper. This year it focused on materials processing and machinery manufacturing for its cluster industry action plan and identified detailed actions to support the cluster. Successful implementation of workforce initiatives and other actions in the region is bearing fruit through increased employment in advanced manufacturing and a rise in the young adult population by 5.4% over four years. The region's commitment to meeting the educational and workforce needs of area veterans – access to employment counselors, helping develop educational plans, and promoting veteran employment to potential employers – is evidenced in its support for expanding the coverage area of the Veterans One-Stop Center of Western New York.

The **New York City Regional Economic Development Council (NYCREDC)** turned its focus this year to the development of an industry cluster called "Smart Cities," which includes technology to help manage and deliver government services and public infrastructure. NYCREDC has already taken multiple steps to implement the Smart Cities cluster, such as securing a commitment of resources from NYC, and identifying future

infrastructure initiatives to promote and expedite. Multiple priority projects are proposed within the advanced manufacturing, biomedical, tourism, food processing, media, and IT industries. Workforce development continues to be a top priority for the NYCREDC. To address this gap, its strategy is to build extensive partnerships; to target funding that leads to gainful employment and the upward mobility of residents; and to build a workforce development system that is focused on demand-driven strategies. The expansion of successful employer-partnership workforce training models will help bridge pervasive skill gaps and address workforce readiness issues.

Conclusion

The Strategic Implementation Assessment Team was impressed by the dedication of Regional Council members, work group volunteers, and staff of the Regional Empire State Development offices who serve the Regional Councils. We believe that the continuation of this bottom-up process, which included this year's Upstate Revitalization Initiative, is taking New York down a path of great success, driven by the informed perspective of REDC members, spurred on by the advancement of new ideas and products by business leaders and educational institutions, and fueled by the development of a workforce across all age groups and socioeconomic strata. Please extend our congratulations to all members of the Regional Councils for the outstanding work they are doing to strengthen New York's economy.

New York City Regional Economic Development Council

2015 Progress Report Assessment

Section I. Planning

a. Quality of the Progress Report

Strengths

- NYCREDC demonstrates progress from 2014 in the connection of workforce development programs and sector initiatives that lead to gainful employment and upward mobility.
- NYCREDC directly addressed areas that had been identified as weaknesses in previous assessments.

Weaknesses

- Although the need to fill vacant jobs, address aging infrastructure, increase the skills of low-skilled workers, and address a crisis in the health and human services sector are mentioned, the region does not present regional coordination of governance, or over-arching strategies to address these issues.
- NYCREDC did not provide a timeline with detailed tasks for regional priorities, processes to evaluate the implementation agenda, and specific performance metrics.

b. Development of regional metrics to measure success

Strengths

- The report lays out a data-driven framework for justifying an IT focused strategy by demonstrating recent growth in tech employment, business demand, tech wages, and capital investment.
- The city's regional exports, which have a significant economic multiplier effect, have increased by 10.2% since 2011.

Weaknesses

- No performance measures or any other mention of steps to assess the success of the regional industry cluster plan are presented.
- Given the region's highly diverse population, it would have been helpful to see statistics that illustrated disparities or unique challenges that different segments of the population face.
- While growth in the technology sector was demonstrated, the report did not indicate whether growth was achieved in other sectors, including manufacturing, which appears to be a focus in the report of workforce development activities. Other industry clusters underpin the "Smart Cities" approach (e.g., transportation, manufacturing), and no supportive industry data is provided.

c. Identification of regional workforce development needs for key sectors

Strengths

- NYCREDC is building extensive partnerships to address workforce development, as typically 100,000 regional jobs are vacant and local residents do not qualify for them.

- NYCREDC describes what an improved sector-based strategy for workforce development which focuses on multiple workforce development and sector-based strategy initiatives, resulting in 37 CFAs.
- Included more workforce development initiatives targeted at economically disadvantaged individuals (e.g., long-term unemployed women, disconnected youth and veterans).

Weaknesses

- A comprehensive demand and data-driven regional workforce planning strategy focusing on multiple sectors and skills gaps of residents would be beneficial.

d. Readiness of the region

Strengths

- In consideration of its size, economic strength, global positioning, and variety of institutions, the region has the capacity to support expansion in high growth industry sectors such as tech and manufacturing.
- In conjunction with the NYCREDC, government, business, labor, the civic sector, and academia are all invested in identifying challenges to growth and solutions for success.
- Prior projects provide infrastructure needed to attract continued economic development (e.g., supporting BioBAT in the Brooklyn Army Terminal).

Weaknesses

- Despite improved connections between workforce development and sector initiatives, the lack of skills and education in a significant portion of the population may present a challenge for future economic growth, specifically in middle wage jobs.
- On a regional basis, increased identification and promotion of business intermediaries (e.g., Per Scholas) that can bridge pervasive skill gaps is needed to address workforce readiness issues.

Section II. Performance

a. Impact on job creation and retention

Strengths

- NYCREDC indicates that unemployment has fallen to about 256,000 individuals - from 9.5% to 6.1%.
- NYCREDC states that CFA projects from 2011-2014 retained 9,632 jobs and created 12,026 jobs in the region. In addition, an estimated 16,035 construction jobs were created over that period.
- From 2011-2013, more than 15,000 tech jobs were added, outpacing the nation in tech growth.

Weaknesses

- Approximately 21% of city residents are living in poverty, in comparison to 16% for NYS. It would be beneficial to see an explanation of the further work needed to provide workforce development activities aimed at skills deficient populations.

b. Success in job training and engagement of hard-to-place workers

Strengths

- NYCREDC provided updates on key workforce development initiatives from prior years and, in one case, proposed an expansion of a successful past project.
- A CFA-funded public-private partnership with Per Scholas and Doran Jones is training and employing economically disadvantaged individuals in the technology sector in the \$2.8 million Bronx training facility, the Urban Development Center.
- G.A.L. Manufacturing is using a Round IV grant to train 300 employees in technical skills and customer service (\$100,000 from the N.Y.S. Dept. of Labor).

Weaknesses

- Although projects are identified as supporting the Opportunity Agenda, the link seems to be as a result of the location of the projects, rather than a particular focus on the needs of the disadvantaged.

c. Business growth and leverage of private sector investments

Strengths

- NYC has experienced a 3.3% growth in new business since 2014, which exceeds the overall rate for New York State. In the past year, NYC has achieved a historic high of 4.2 million jobs and \$709 billion in economic output.
- NYC has experienced a 7.6% increase in the number of private sector establishments from 2011-2014, from 238,504 to 256,602.
- NYC has shown strong leveraging with a ratio of total costs of Prior Priority projects to ESD Capital awards at 30.5:1. The reported 2014 Priority Project ratio was 108.5:1.
- The ratio of total project costs to CFA awards over the past four years has been 20.7. The reported 2014 ratio was 45.5:1.
- NYCREDC indicates that venture capital is booming; growing by over 82% last year.

Weaknesses

- Business growth statistics by borough would provide valuable information on challenges and opportunities in the region.

Section III. Progress

a. Advancement of the Region's 2014-15 Implementation Agenda

Strengths

- NYREDC identifies an industry cluster called "Smart Cities" which includes technology that to help manage and deliver government services and public infrastructure. NYCREDC has already taken multiple steps to assess key industry groups and implement the Smart Cities cluster, such as getting commitment of resources from NYC, and identifying potential barriers to implementation.

- The update of the 2014 NYCREDC Global NY export and marketing strategy with tracking of private and public investments and integration with Smart Cities cluster is excellent.
- Bus Rapid Transit (BRT) projects to increase bus speeds and make ridership more attractive have been implemented. A newly signed contract between NYC and NYSERDA is advancing BRT efforts related to the region's Cleaner Greener plan.

Weaknesses

- Even though the REDC recognizes the importance of workforce development with colleges and neighboring regions to fill the vacant jobs in the city, a stronger analysis of skill gaps may be warranted.
- NYCREDC is focused on supporting projects in opportunity neighborhoods; however, a consistent and overarching strategy could strengthen this priority.

b. Advancement and completion of prior round Priority Projects

Strengths

- Sixteen out of 19 Priority Projects from Rounds I to IV are complete or on schedule and only 1 project was cancelled, 1 delayed and 1 was not executed.
- 32% of projects from all four CFA rounds are completed and 51% are on schedule for completion.
- The New York Wheel (2014 CFA) in St. George, Staten Island is in the final stages of permitting for construction, set to begin in early 2016. It will create 600 permanent jobs and 350 construction jobs.
- The Hunts Point Terminal Produce Cooperative has announced a 7 year lease (thru 2021) which will retain 3,000 employees.

Weaknesses

- Only two Priority Projects have been completed thus far, but this may be because other priority projects are of a scale/complexity that necessitates longer timeframes for implementation.

c. Ability to take the next steps in growing the regional economy

Strengths

- New York City has four Innovation Hot Spots and NYS Certified Business Incubators, two of which are also START-UP New York Tax free sites. NYS Hot Spots and NYS Certified incubators submitted nine CFA applications.
- The Smart Cities effort has already identified future infrastructure initiatives to promote and expedite.

Weaknesses

- NYC has a growing skills gap, which may create a shortage of workers for technology related jobs, and apart from a few individual CFA projects, this skills gap is not addressed strategically on a regional basis.

Section IV. Projects

a. Solicitation and development of projects for regional economic growth, including transformational projects with large scale targeted job growth

Strengths

- “Smart Cities” is a creative approach to a regional cluster strategy, and is supported by data indicating a competitive advantage in this area. The proposed Innovation Center in Brooklyn is projected to create and/or retain approximately 3,700 construction and indirect jobs.
- Priority projects include the creation of jobs for veterans and low-income individuals across various communities within New York City.
- Proposed Round V Priority Projects have a leverage ratio of 24.3:1.

Weaknesses

- There does not appear to be a strong connection between the proposed projects and the designated Smart Cities regional cluster. Only two projects relate to the regional cluster, although they do affect a large number of indirect jobs.

b. Identification of projects to advance State and regional priorities

Strengths

- Most projects described advance regional priorities of creating upward mobility for the region’s residents living in distressed areas and creating jobs that pay wages reflecting the high cost of living.
- Priority projects are distributed across all five boroughs, ensuring each section of the region is provided opportunity to advance economic goals.
- One priority project is designed to specifically target veterans and three are to serve them in a more indirect fashion. Overall, NYCREDC presented 81 applications for CFA funding that state that hiring or serving veterans is a priority.

Weaknesses

- Many state priorities (e.g., NY Rising, Sustainability, Global NY) are only sporadically addressed.
- NYCREDC Priority Project criterion includes interregional cooperation and boosting economic revitalization in depressed regions throughout the state. However, significant attention to this criterion is only reflected in projects related to Smart Cities and the Export Pipeline.
- Projects in NYC Opportunity Zones do not necessarily serve hard-to-place workers.

c. Building and maintaining a project pipeline for future funding opportunities

Strengths

- NYCREDC has increased awareness of funding opportunities through targeted presentations and one-on-one meetings with workforce development groups working with distressed populations.
- Work groups met on five occasions to identify potential projects.

- Several locations of priority projects are large, multi-use spaces and/or sections of boroughs waterfronts that allow for future expansion and/or additional companies to request funding opportunities.
- Multiple projects in diverse sectors indicate that job creation will take place over the next several years, which will likely require additional funding requests for implementation, training, etc.

Weaknesses

- None noted.

Section V. Participation

a. Engagement of the community, public, and other stakeholders in the Regional Council process

Strengths

- Membership in Veterans' and Workforce Development Work Groups was increased.
- Outreach was made to workforce development groups that work with distressed populations.
- Outreach to businesses was increased, a previous weakness identified by the SIAT.

Weaknesses

- There was either a lack of engagement with the general public or a lack of information about engagement efforts.

b. Collaboration with local government to transform the regional business climate

Strengths

- NYCREDC participated in and facilitated multiple forums and avenues for local government and regional businesses to provide feedback and contribute towards the Smart Cities initiative.
- NYCREDC involved the NYC Economic Development Corporation in identifying possible priority projects.
- To increase communications between the REDC and City agencies, NYC City Hall and Borough President staff were included in four REDC work groups.

Weaknesses

- None noted.

c. Regional unity and support of the Progress Report

Strengths

- The region expanded public-private collaborative efforts, such as the Jobs for New Yorkers Task Force.

Weaknesses

- Although the report makes mention of the various partnerships in place, overall activity seems limited, for example each of the REDC workgroups only held one meeting.

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
50998	New York City	Arts	Arts CHPG I	Technical Theatre Career Development	Roundabout Theatre Company	70	15	85	\$90,000.00	Awarded
56115	New York City	Arts	Arts CHPG I	Public Art, Public Housing	Groundswell Community Mural Project	72	10	82	\$31,500.00	Awarded
54349	New York City	Arts	Arts CHPG I	The Somewhere Project	Carnegie Hall	66	15	81	\$90,000.00	Awarded
54465	New York City	Arts	Arts CHPG I	BLITZ(Bronx Latin Jazz) Performances	Casita Maria	67	10	77	\$54,000.00	Awarded
54818	New York City	Arts	Arts CHPG I	Brownsville Dance Project	Mark Morris Dance Group	67	10	77	\$36,000.00	Awarded
56568	New York City	Arts	Arts CHPG I	21 Islands: A Global Arts Stage for the South Bronx	Pregones Theater	59	15	74	\$63,000.00	Awarded
56952	New York City	Arts	Arts CHPG I	Beyond the Melting Pot Exhibit	Lower East Side Tenement Museum	64	10	74	\$90,000.00	Awarded
53966	New York City	Arts	Arts CHPG I	Programming in Brooklyn Bridge Park	St Ann's Warehouse	64	10	74	\$63,000.00	Awarded
53323	New York City	Arts	Arts CHPG I	Public Works	The Public Theater	62	10	72	\$63,000.00	Awarded
55740	New York City	Arts	Arts CHPG I	Apollo Theater The Classical Theatre of Harlem - Winter 2016	Apollo Theater Foundation, Inc.	55	10	65	\$0.00	Not-Awarded
55851	New York City	Arts	Arts CHPG I	Federal Hall National Memorial	National Parks of NY Harbor Conservancy	53	10	63	\$0.00	Not-Awarded
41869	New York City	Arts	Arts CHPG I	People's History of Los Sures Mural Project	El Puente	49	10	59	\$0.00	Not-Awarded
53045	New York City	Arts	Arts CHPG I	LANDMARK Festival	Green-Wood Historic Fund	47	10	57	\$0.00	Not-Awarded
50500	New York City	Arts	Arts CHPG I	Arts Business Incubator	New York Foundation for the Arts	47	10	57	\$0.00	Not-Awarded
53383	New York City	Arts	Arts CHPG I	Faces of New York	Hester Street Collaborative	41	10	51	\$0.00	Not-Awarded
56441	New York City	Arts	Arts CHPG I	World Music Institutes GlobalLocal Initiative	World Music Institute	37	10	47	\$0.00	Not-Awarded
55217	New York City	Arts	Arts CHPG I	2016 BCM NYSCA REDC Project	Brooklyn Children's Museum	37	10	47	\$0.00	Not-Awarded
53723	New York City	Arts	Arts CHPG I	Lower East Side Arts Jobs Training Program	Clemente Soto Velez Cultural Educational Center Inc	37	10	47	\$0.00	Not-Awarded
52768	New York City	Arts	Arts CHPG I	Digital Connectivity Initiative	Gibney Dance	38	5	43	\$0.00	Not-Awarded
53881	New York City	Arts	Arts CHPG I	TBG New Initiative Implementation	The Barrow Group	28	10	38	\$0.00	Not-Awarded
55810	New York City	Arts	Arts CHPG I	Andrew Freedman Media Center	Mid-Bronx Senior Citizens Council, Inc.	26	10	36	\$0.00	Not-Awarded
52553	New York City	Arts	Arts CHPG I	Enhancing Capacity for Educational Programming	American Folk Art Museum	11	15	26	\$0.00	Not-Awarded
57661	New York City	Arts	Arts CHPG I	7 Loaves Culture in the City	7 Loaves Inc	18	5	23	\$0.00	Not-Awarded
56658	New York City	Arts	Arts CHPG I	HiArts Strategic Planning	HipHop Theater Festival Inc	12	10	22	\$0.00	Not-Awarded
53846	New York City	Arts	Arts CHPG P	Expanded Veterans Programming	Josephine Herrick Project	75	10	85	\$46,357.00	Awarded
57409	New York City	Arts	Arts CHPG P	Collections Website Planning	Anthology Film Archives	70	10	80	\$39,520.00	Awarded
55791	New York City	Arts	Arts CHPG P	The Working Waterfront	Council on the Arts and Humanities for Staten Island	67	10	77	\$49,500.00	Awarded
57551	New York City	Arts	Arts CHPG P	Theater+ArtsFestival Planning	Society of the Educational Arts	65	10	75	\$49,500.00	Awarded
54579	New York City	Arts	Arts CHPG P	Project One Arts	Young Audiences New York Inc	69	5	74	\$0.00	Not-Awarded
53898	New York City	Arts	Arts CHPG P	Social Impact Game Accelerator	Games for Change Inc	63	5	68	\$0.00	Not-Awarded
53532	New York City	Arts	Arts CHPG P	LNP Culture and Creative Assets Mapping	The Municipal Art Society of New York	59	5	64	\$0.00	Not-Awarded
55316	New York City	Arts	Arts CHPG P	Brooklyn World Carnival	Brooklyn Conservatory of Music	50	10	60	\$0.00	Not-Awarded
54056	New York City	Arts	Arts CHPG P	Expanding Marketing Capacity	UrbanGlass	51	5	56	\$0.00	Not-Awarded
54438	New York City	Arts	Arts CHPG P	2015 Funding Application	The Bronx Museum of the Arts	35	10	45	\$0.00	Not-Awarded
54311	New York City	Arts	Arts CHPG P	National Jazz Museum in Harlem Planning Grant	The National Jazz Museum in Harlem	34	10	44	\$0.00	Not-Awarded
53348	New York City	Arts	Arts CHPG P	Destination Dixon Place	Open Channels New York, Inc. (dba Dixon Place)	39	5	44	\$0.00	Not-Awarded
50377	New York City	Arts	Arts CHPG P	SummerStage Festival	City Parks Foundation	23	15	38	\$0.00	Not-Awarded
54117	New York City	Arts	Arts CHPG P	Connecting Youth Employment to Arts-in-Education	Bronx Arts Ensemble, Inc.	28	5	33	\$0.00	Not-Awarded
56967	New York City	Arts	Arts CHPG P	The E.A.Poe Cottage at Poe Park	The Bronx County Historical Society	7	15	22	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
51654	New York City	Arts	Arts WIP	Expanded Programmatic Capacity	Big Dance Theater	73	10	83	\$49,500.00	Awarded
51355	New York City	Arts	Arts WIP	Expanded Development Capacity	Jack Arts	64	15	79	\$48,000.00	Awarded
50607	New York City	Arts	Arts WIP	Expanded Marketing and Outreach Capacity	The TriCentric Foundation	68	10	78	\$15,000.00	Awarded
57413	New York City	Arts	Arts WIP	Expanded Development Capacity	The LIT Fund	67	10	77	\$32,000.00	Awarded
23987	New York City	Arts	Arts WIP	Expanded Development Capacity	Cave Canem Foundation	67	10	77	\$49,500.00	Awarded
51098	New York City	Arts	Arts WIP	Expanded Programmatic and Outreach Capacity	Exploring the Metropolis	72	5	77	\$49,500.00	Awarded
51974	New York City	Arts	Arts WIP	Expanded Development Capacity	Asian American Arts Alliance	66	10	76	\$49,500.00	Awarded
50997	New York City	Arts	Arts WIP	Expanded Development Capacity	African Voices Communications	61	15	76	\$45,000.00	Awarded
56479	New York City	Arts	Arts WIP	Expanded Operational Capacity	PortSide NewYork	66	10	76	\$49,500.00	Awarded
56297	New York City	Arts	Arts WIP	Expanded Operational Capacity	UpBeat NYC	66	10	76	\$49,500.00	Awarded
54987	New York City	Arts	Arts WIP	Expanded Programmatic Capacity	Willie Mae Rock Camp for Girls	66	10	76	\$49,500.00	Awarded
53633	New York City	Arts	Arts WIP	Expanded Programmatic Capacity	The Brick Theater	71	5	76	\$49,500.00	Awarded
56108	New York City	Arts	Arts WIP	Expanded Programming and Marketing Capacity	Theatre of the Oppressed NYC	71	5	76	\$34,000.00	Awarded
58043	New York City	Arts	Arts WIP	Director of Professional Development	UnionDocs, Inc.	60	15	75	\$0.00	Not-Awarded
55134	New York City	Arts	Arts WIP	Expanding Paid Staff	globalFEST, Inc.	70	5	75	\$0.00	Not-Awarded
54164	New York City	Arts	Arts WIP	Workforce Investment Naked Angels Managing Director	Naked Angels LTD	70	5	75	\$0.00	Not-Awarded
52730	New York City	Arts	Arts WIP	Haiti Cultural Exchange 2015	Haiti Cultural Exchange	70	5	75	\$0.00	Not-Awarded
53556	New York City	Arts	Arts WIP	Theater Breaking Through Barriers 2015 Grant Proposal for Capacity Building	Theater Breaking Through Barriers Corp	69	5	74	\$0.00	Not-Awarded
57100	New York City	Arts	Arts WIP	Workforce Investment Support	Talea Ensemble	68	5	73	\$0.00	Not-Awarded
56256	New York City	Arts	Arts WIP	Enhance Fundraising Capacity	Opus 118 Harlem School of Music	63	10	73	\$0.00	Not-Awarded
56413	New York City	Arts	Arts WIP	Kundiman Expanding Asian American Communities and Voices	Kundiman	67	5	72	\$0.00	Not-Awarded
54201	New York City	Arts	Arts WIP	Brooklyn Steppers Workforce Investment Proposal	The Brooklyn Steppers Inc	67	5	72	\$0.00	Not-Awarded
54159	New York City	Arts	Arts WIP	NYSICA: Arts, Culture and Heritage Initiatives REDC Workforce Investment	YarnWire	67	5	72	\$0.00	Not-Awarded
54178	New York City	Arts	Arts WIP	Workforce Investment Development and Outreach	New Ohio Theatre	66	5	71	\$0.00	Not-Awarded
51252	New York City	Arts	Arts WIP	Workforce Investment	Behind the Book	61	10	71	\$0.00	Not-Awarded
56853	New York City	Arts	Arts WIP	Brooklyn Book Festival	Brooklyn Book Festival, Inc.	65	5	70	\$0.00	Not-Awarded
54278	New York City	Arts	Arts WIP	NYSICA - Development Manager	Elders Share the Arts	60	10	70	\$0.00	Not-Awarded
54028	New York City	Arts	Arts WIP	One Story Workforce Investment Grant	One Story Inc	65	5	70	\$0.00	Not-Awarded
50490	New York City	Arts	Arts WIP	Primary Information Workforce Application	Primary Information	59	10	69	\$0.00	Not-Awarded
57041	New York City	Arts	Arts WIP	Workforce Investment Round 5 Development Director	Electric Lit Inc	63	5	68	\$0.00	Not-Awarded
56742	New York City	Arts	Arts WIP	Workforce Investment	The Nouveau Classical Project	58	10	68	\$0.00	Not-Awarded
56678	New York City	Arts	Arts WIP	Salary Increase	New Federal Theatre	57	10	67	\$0.00	Not-Awarded
51715	New York City	Arts	Arts WIP	Enhancing MATAs Work Force	Music at the Anthology Inc	57	10	67	\$0.00	Not-Awarded
50758	New York City	Arts	Arts WIP	Staff Development	Belladonna Series	62	5	67	\$0.00	Not-Awarded
55953	New York City	Arts	Arts WIP	Magnetic Media Preservationist	Standby Program	61	5	66	\$0.00	Not-Awarded
43270	New York City	Arts	Arts WIP	Professional Fundraiser - BxO	Bronx Opera Company	61	5	66	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
53908	New York City	Arts	Arts WIP	Web Development - Workforce Investment	Rhizome	60	5	65	\$0.00	Not-Awarded
52702	New York City	Arts	Arts WIP	Expansion of Education Program Manager	Notes in Motion	58	5	63	\$0.00	Not-Awarded
54196	New York City	Arts	Arts WIP	Futurepoem Managing Editor	Futurepoem Inc	57	5	62	\$0.00	Not-Awarded
52396	New York City	Arts	Arts WIP	EMD Operational Support	Elisa Monte Dance	52	10	62	\$0.00	Not-Awarded
58083	New York City	Arts	Arts WIP	REDC NYNME	New York New Music Ensemble	55	5	60	\$0.00	Not-Awarded
54679	New York City	Arts	Arts WIP	Producing Director Expansion	Creative Minds NYC Inc	55	5	60	\$0.00	Not-Awarded
55502	New York City	Arts	Arts WIP	Workforce Development	Ugly Duckling Presse	59	0	59	\$0.00	Not-Awarded
54731	New York City	Arts	Arts WIP	Resource Center Director	Music From Japan Inc	53	5	58	\$0.00	Not-Awarded
54192	New York City	Arts	Arts WIP	KyoShinAn Arts Producer	KyoShinAn Arts	53	5	58	\$0.00	Not-Awarded
56586	New York City	Arts	Arts WIP	Administrative Support	Thin Man Dance Inc	57	0	57	\$0.00	Not-Awarded
53221	New York City	Arts	Arts WIP	Chinese Dance and Culture	New York Chinese Cultural Center	46	10	56	\$0.00	Not-Awarded
52867	New York City	Arts	Arts WIP	ED SALARY	The Negro Ensemble Company Inc	51	5	56	\$0.00	Not-Awarded
50771	New York City	Arts	Arts WIP	C4 New Hire Grant	C4: The Choral Composer/Conductor Collective	46	10	56	\$0.00	Not-Awarded
57987	New York City	Arts	Arts WIP	Building UTA's Internal Bookkeeping Capacity	Universal Temple of the Arts	50	5	55	\$0.00	Not-Awarded
55687	New York City	Arts	Arts WIP	A Better Jamaica Workforce Expansion	A Better Jamaica	42	10	52	\$0.00	Not-Awarded
57973	New York City	Arts	Arts WIP	Creativity Technology New Jobs for Artists	Harvestworks Inc	41	10	51	\$0.00	Not-Awarded
53268	New York City	Arts	Arts WIP	Workforce Investment for Public Relations and Marketing Position	Peridance Contemporary Dance Company	40	10	50	\$0.00	Not-Awarded
51029	New York City	Arts	Arts WIP	AME Workforce Investment Application	American Modern Ensemble	45	5	50	\$0.00	Not-Awarded
50611	New York City	Arts	Arts WIP	Work Force Investment New Stage Theatre Company	The New Stage Theatre Company	40	10	50	\$0.00	Not-Awarded
57878	New York City	Arts	Arts WIP	Workforce Investment	Cinema Tropical	44	5	49	\$0.00	Not-Awarded
56392	New York City	Arts	Arts WIP	League Workforce Investment	League of Composers Inc	38	10	48	\$0.00	Not-Awarded
57130	New York City	Arts	Arts WIP	ZviDance Staff Development Initiative	zvidance	37	10	47	\$0.00	Not-Awarded
51159	New York City	Arts	Arts WIP	Work staff	The Camera Club of New York	41	5	46	\$0.00	Not-Awarded
57940	New York City	Arts	Arts WIP	Childrens Programs Director	Musica Reginae Productions	40	5	45	\$0.00	Not-Awarded
56296	New York City	Arts	Arts WIP	Managing Director Position	Arts in the Armed Forces	38	5	43	\$0.00	Not-Awarded
52733	New York City	Arts	Arts WIP	Salary Stabilization	Hispanic Organization of Latin Actors	38	5	43	\$0.00	Not-Awarded
58002	New York City	Arts	Arts WIP	St Georges Choral Society BiCentennial Project Dir	St Georges Choral Society Since 1817 Inc	37	5	42	\$0.00	Not-Awarded
54624	New York City	Arts	Arts WIP	Classroom Connections Teaching New York City History to Public School Students	Mount Vernon Hotel Museum and Garden	32	10	42	\$0.00	Not-Awarded
55504	New York City	Arts	Arts WIP	AGENCY Program Directorship	Immediate Medium Inc	38	0	38	\$0.00	Not-Awarded
50699	New York City	Arts	Arts WIP	Additional Office Staff	Theater Resources Unlimited	32	5	37	\$0.00	Not-Awarded
54009	New York City	Arts	Arts WIP	Production Expansion	FRIGID New York	29	5	34	\$0.00	Not-Awarded
55505	New York City	Arts	Arts WIP	Executive Director Position Part Time	Dancing Crane Inc	32	0	32	\$0.00	Not-Awarded
55670	New York City	Arts	Arts WIP	Workforce Investment	Creative Ammo INc	23	5	28	\$0.00	Not-Awarded
53381	New York City	Arts	Arts WIP	The TEAM Workforce Investment	The TEAM	21	5	26	\$0.00	Not-Awarded
55898	New York City	Arts	Arts WIP	african Story	African Story Network, Inc.	24	0	24	\$0.00	Not-Awarded
55434	New York City	DEC	DEC WQIP MS4	NYC MS4 Mapping Project	New York City Department of Parks Recreation	48	10	58	\$257,575.00	Awarded
51694	New York City	DOL	DOL EET	Process Improvement Training	The Beverage Works NY, Inc.	48.37	10	58.37	\$0.00	Not-Awarded
54853	New York City	DOL	DOL EET	Project Management and Clean Energy Training	WSP USA Corp.	50.29	5	55.29	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
54845	New York City	DOL	DOL EET	Quality and Testing Training	Aero Nav Laboratories, Inc.	34.78	20	54.78	\$0.00	Not-Awarded
54860	New York City	DOL	DOL EET	Management Training	Tower Isles Frozen Foods, LTD.	34.08	20	54.08	\$0.00	Not-Awarded
54628	New York City	DOL	DOL EET	Manufacturing Process Improvement Training	Maritime Broadband Inc.	36.4	15	51.4	\$0.00	Not-Awarded
52007	New York City	DOL	DOL EET	Operational Training	Jewish Home Lifecare, Manhattan	44.52	5	49.52	\$0.00	Not-Awarded
54843	New York City	DOL	DOL EET	Production Training	Alphapointe	39.22	10	49.22	\$0.00	Not-Awarded
51178	New York City	DOL	DOL EET	Management and Performance Training	Fancy Foods, Inc.	30.4	15	45.4	\$0.00	Not-Awarded
57229	New York City	DOL	DOL EET	Commercial Bakery Manufacturing Training	Cosmoledo LLC dba Maison Kayser	24.71	20	44.71	\$0.00	Not-Awarded
50292	New York City	DOL	DOL EET	Spanish for Health Care Workers	Parker Jewish Institute for Health Care and Rehabilitation	34.29	10	44.29	\$0.00	Not-Awarded
56809	New York City	DOL	DOL NHT	Building Maintenance Training	Clean Solutions Technologies, Inc.	50	10	60	\$35,000.00	Awarded
54418	New York City	DOL	DOL NHT	Workforce Training	Extend Fertility, LLC	42.5	10	52.5	\$0.00	Not-Awarded
57229	New York City	DOL	DOL NHT	Commercial Bakery Manufacturing Training	Cosmoledo LLC dba Maison Kayser	18	20	38	\$0.00	Not-Awarded
57264	New York City	DOL	DOL SPTP	Construction Worker Training	St. Nicks Alliance Corp.	54.69	20	74.69	\$50,000.00	Awarded
56589	New York City	DOL	DOL SPTP	Construction Worker Training	Genesis One Enterprise Inc.	50.05	15	65.05	\$50,000.00	Awarded
57031	New York City	DOL	DOL SPTP	Health Care, Hospitality and Culinary Training	Covenant House/Under 21	53.25	10	63.25	\$100,000.00	Awarded
55444	New York City	DOL	DOL SPTP	Culinary Arts Training	FEDCAP Rehabilitation Services, Inc.	47.75	15	62.75	\$0.00	Not-Awarded
52938	New York City	DOL	DOL SPTP	Commercial Driver Training	Leap, Inc. dba Brooklyn Workforce Innovations	51.65	10	61.65	\$0.00	Not-Awarded
55322	New York City	DOL	DOL SPTP	Counselor Training	Exponents Center for Personal Professional Development, Inc.	49.11	10	59.11	\$0.00	Not-Awarded
56928	New York City	DOL	DOL SPTP	Health Care and Office Management Training	Sanctuary for Families, Inc.	49.05	10	59.05	\$0.00	Not-Awarded
51890	New York City	DOL	DOL SPTP	Health Care Careers Training	Chinatown Manpower Project, Inc.	39.82	15	54.82	\$0.00	Not-Awarded
52948	New York City	DOL	DOL SPTP	Entrepreneurial Training	New York University	33.54	20	53.54	\$0.00	Not-Awarded
53987	New York City	DOL	DOL SPTP	Workforce Development Training	Chinese-American Planning Council, Inc.	38.55	10	48.55	\$0.00	Not-Awarded
55693	New York City	DOL	DOL SPTP	Barber Training	Anthony Barber Shop LLC	40	5	45	\$0.00	Not-Awarded
57229	New York City	DOL	DOL SPTP	Commercial Bakery Manufacturing Training	Cosmoledo LLC dba Maison Kayser	8.69	20	28.69	\$0.00	Not-Awarded
56066	New York City	DOL	DOL UWT	Information Technology Training	Rockaway Development and Revitalization Corporation	66	15	81	\$100,000.00	Awarded
57264	New York City	DOL	DOL UWT	Construction Worker Training	St. Nicks Alliance Corp.	58.95	20	78.95	\$50,000.00	Awarded
53741	New York City	DOL	DOL UWT	Direct Support Professional Training	Bronx Educational Opportunity Center	67.51	10	77.51	\$87,426.00	Awarded
55014	New York City	DOL	DOL UWT	Construction Worker Training	Non-traditional Employment for Women	56.58	20	76.58	\$100,000.00	Awarded
56159	New York City	DOL	DOL UWT	EKG and Phlebotomy Training	Allied Business Solutions, Inc.	54.18	15	69.18	\$99,500.00	Awarded
56935	New York City	DOL	DOL UWT	Information Technology Training	Per Scholas, Inc.	48.33	20	68.33	\$100,000.00	Awarded
55835	New York City	DOL	DOL UWT	Nurse and Home Health Aide Training	Alliance Computing Solutions, Inc.	52.39	15	67.39	\$99,800.00	Awarded
55663	New York City	DOL	DOL UWT	Asbestos and Safety Training	West Harlem Environmental Action, Inc. dba WE ACT for Environmental Justice	52.15	15	67.15	\$100,000.00	Awarded
54139	New York City	DOL	DOL UWT	Pre-apprenticeship Training	Mid Bronx Senior Citizens Council Inc.	56.69	10	66.69	\$100,000.00	Awarded
52938	New York City	DOL	DOL UWT	Commercial Driver Training	Leap, Inc. dba Brooklyn Workforce Innovations	54.77	10	64.77	\$99,985.00	Awarded
54082	New York City	DOL	DOL UWT	Work Readiness Training	Opportunities for a Better Tomorrow, Inc.	43.23	20	63.23	\$100,000.00	Awarded
57047	New York City	DOL	DOL UWT	Information Technology Training	Research Foundation of CUNY on behalf of Bronx Community College	48.85	10	58.85	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
56589	New York City	DOL	DOL UWT	Construction Worker Training	Genesis One Enterprise Inc.	43.6	15	58.6	\$0.00	Not-Awarded
54749	New York City	DOL	DOL UWT	Health Care Careers Training	Hostos Community College	44.63	10	54.63	\$0.00	Not-Awarded
57125	New York City	DOL	DOL UWT	Commercial Driver Training	Research Foundation of CUNY on behalf of LaGuardia Community College	46.46	5	51.46	\$0.00	Not-Awarded
56062	New York City	DOL	DOL UWT	Clean Energy and Management Training	Ocean Bay Community Development Corporation	29.15	15	44.15	\$0.00	Not-Awarded
57229	New York City	DOL	DOL UWT	Commercial Bakery Manufacturing Training	Cosmoledo LLC dba Maison Kayser	15.08	20	35.08	\$0.00	Not-Awarded
55693	New York City	DOL	DOL UWT	Barber Training	Anthony Barber Shop LLC	21	5	26	\$0.00	Not-Awarded
55094	New York City	DOS	DOS LWRP	Freshkills Park Community Hub	City of New York	72	15	87	\$280,106.00	Awarded
53740	New York City	DOS	DOS LWRP	Harlem River Watershed Plan - Bronx Side	City of New York	67.2	15	82.2	\$350,000.00	Awarded
52783	New York City	DOS	DOS LWRP	Waterfront Greenway Phase 5	Borough of Brooklyn	68.8	10	78.8	\$1,820,000.00	Awarded
54904	New York City	DOS	DOS LWRP	Shoreline Parks Plan for the East Shore of Staten Island	City of New York	67.2	10	77.2	\$415,000.00	Awarded
56330	New York City	DOS	DOS LWRP	Waterfront Exhibit at Brooklyn Historical Society DUMBO	City of New York	66.4	5	71.4	\$0.00	Not-Awarded
54114	New York City	DOS	DOS LWRP	Greenbelt Watershed Resiliency Initiative	City of New York	60	10	70	\$0.00	Not-Awarded
56050	New York City	EFC	EFC GIGP	NYC Porous Sidewalk Pilot	New York City Department of Transportation	49	10	59	\$1,200,000.00	Awarded
55480	New York City	EFC	EFC GIGP	Green Outlook Hudson River Greenway Comfort Station	New York City Department of Parks and Recreation	30	10	40	\$0.00	Not-Awarded
55189	New York City	EFC	EFC GIGP	Sherman Creek Park Living Shoreline	New York Restoration Project	28	10	38	\$0.00	Not-Awarded
52927	New York City	EFC	EFC GIGP	Pratt Towers	WE Design	27	5	32	\$0.00	Not-Awarded
56879	New York City	ESD	ESD BISP	Pratt Institute Fasion and Design NYS Certified Business Incubator	Pratt Institute	69.25	20	89.25	\$125,000.00	Awarded
56545	New York City	ESD	ESD BISP	NY Designs NYS Certified Business Incubator	NYDesigns at LaGuardia Community College	74	15	89	\$125,000.00	Awarded
50554	New York City	ESD	ESD BISP	QEDC NYS Certified Business Incubator	Queens Economic Development Corporation	68.5	20	88.5	\$125,000.00	Awarded
55472	New York City	ESD	ESD BISP	Mount Sinai MedTech NYS Certified Business Incubator	Icahn School of Medicine at Mount Sinai	76	10	86	\$125,000.00	Awarded
54280	New York City	ESD	ESD BISP	Bronx CookSpace	WHEDco	60	20	80	\$0.00	Not-Awarded
53886	New York City	ESD	ESD BISP	NEW INC Incubator	New Museum	45.75	15	60.75	\$0.00	Not-Awarded
51404	New York City	ESD	ESD BISP	Centre for Social Innovation	Centre for Social Innovation	46	10	56	\$0.00	Not-Awarded
57639	New York City	ESD	ESD BISP	Veterans Business Hub	United War Veterans Council	40.25	15	55.25	\$0.00	Not-Awarded
56835	New York City	ESD	ESD BISP	West Harlem Incubator	Innovation Studio of Manhattanville	22	15	37	\$0.00	Not-Awarded
54860	New York City	ESD	ESD EJP	Business Expansion	Tower Isles Frozen Foods, LTD.	76	20	96	\$512,000.00	Awarded
57229	New York City	ESD	ESD EJP	Business Expansion	Cosmoledo LLC	73	20	93	\$250,000.00	Awarded
56904	New York City	ESD	ESD EJP	Business Expansion	Bright Power, Inc.	73	20	93	\$970,000.00	Awarded
52888	New York City	ESD	ESD EJP	Business Expansion	Edenworks	71	20	91	\$128,000.00	Awarded
56285	New York City	ESD	ESD EJP	Business Expansion	Boyce Technologies, Inc.	70	20	90	\$1,635,000.00	Awarded
55583	New York City	ESD	ESD EJP	Manufacturing Expansion	FXE Industries Inc.	66	15	81	\$460,000.00	Awarded
53484	New York City	ESD	ESD Grants	Brooklyn Brewery Staten Island Facility 2015	The Brooklyn Brewery Corporation	76	20	96	\$1,500,000.00	Awarded
53432	New York City	ESD	ESD Grants	Empire Outlets	St George Outlet Development LLC	74	20	94	\$1,000,000.00	Awarded
57607	New York City	ESD	ESD Grants	Steiner Studios Master Plan Phase IV	Brooklyn Navy Yard Development Corporation	73	20	93	\$1,000,000.00	Awarded
57229	New York City	ESD	ESD Grants	Business Expansion	Cosmoledo, LLC	73	20	93	\$500,000.00	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
55778	New York City	ESD	ESD Grants	Smart Cities Innovation Center	NYCEDC	73	20	93	\$750,000.00	Awarded
54433	New York City	ESD	ESD Grants	BioBAT Expansion Project	BioBAT	73	20	93	\$300,000.00	Awarded
54094	New York City	ESD	ESD Grants	Silvercup North	Silvercup Studios	73	20	93	\$1,600,000.00	Awarded
57289	New York City	ESD	ESD Grants	Billion Oyster Project	NewYork Harbor Foundation	72	20	92	\$250,000.00	Awarded
52948	New York City	ESD	ESD Grants	NYU Veteran Community Incubator	New York University	72	20	92	\$1,000,000.00	Awarded
57310	New York City	ESD	ESD Grants	Per Scholas NYC Citywide Expansion 2016	Per Scholas, Inc.	71	20	91	\$114,000.00	Awarded
57398	New York City	ESD	ESD Grants	New York BioLabs	Cambridge BioLabs	70	20	90	\$2,000,000.00	Awarded
56285	New York City	ESD	ESD Grants	Boyce Technologies Expansion Project	Boyce Technologies, Inc.	70	20	90	\$1,000,000.00	Awarded
55438	New York City	ESD	ESD Grants	Hunts Point Cooperative Market Improvement Project	Hunts Point Cooperative Market	69	20	89	\$1,000,000.00	Awarded
56420	New York City	ESD	ESD Grants	NYS Pavilion	Office of the Queens Borough President	67	20	87	\$500,000.00	Awarded
56265	New York City	ESD	ESD Grants	Sweat Equity A New Center for Women's History and Labor History	NewYork Historical Society	66	20	86	\$500,000.00	Awarded
51905	New York City	ESD	ESD Grants	Harlem Biospace Expansion	Harlem Biospace	66	20	86	\$1,500,000.00	Awarded
57328	New York City	ESD	ESD Grants	La Marqueta	Placeful Company, Inc.	66	15	81	\$250,000.00	Awarded
52729	New York City	ESD	ESD Grants	The Conservatory Restoration and Resiliency Project	The New York Botanical Garden	66	15	81	\$250,000.00	Awarded
55374	New York City	ESD	ESD Grants	Grameen America Microbusiness Technology Build Out Phase I	Grameen America, Inc.	64	15	79	\$0.00	Not-Awarded
52025	New York City	ESD	ESD Grants	George Washington Bridge Bus Station	George Washington Bridge Bus Station Development Venture LLC	64	15	79	\$0.00	Not-Awarded
55583	New York City	ESD	ESD Grants	FXE Industries Manufacturing Expansion	FXE Industries	63	15	78	\$0.00	Not-Awarded
55157	New York City	ESD	ESD Grants	Bone and Joint Center Expansion in Jackson Heights	NewYork-Presbyterian/Queens	63	15	78	\$0.00	Not-Awarded
57915	New York City	ESD	ESD Grants	The NYSCF Incubator	New York Stem Cell Foundation Inc	61	15	76	\$0.00	Not-Awarded
57702	New York City	ESD	ESD Grants	West Shore Light Rail Study	Staten Island Economic Development Corporation	55	20	75	\$0.00	Not-Awarded
55519	New York City	ESD	ESD Grants	Harlem Incubator	New York City Department of Small Business Services	60	15	75	\$0.00	Not-Awarded
56991	New York City	ESD	ESD Grants	Woodhaven Boulevard Select Bus Service	New York City Department of Transportation	64	10	74	\$0.00	Not-Awarded
55091	New York City	ESD	ESD Grants	LES Girls Club of NY Avenue D Expansion Manhattan	The Lower Eastside Girls Club of NY	59	15	74	\$0.00	Not-Awarded
53146	New York City	ESD	ESD Grants	The Rockaways Healthcare Redevelopment and Investment Project	105 Rockaway Realty, LLC	59	15	74	\$0.00	Not-Awarded
54217	New York City	ESD	ESD Grants	Bronx River Media Group Expansion Project	Bronx River Media Group LLC	62	10	72	\$0.00	Not-Awarded
55110	New York City	ESD	ESD Grants	Manufacturing Innovation Center	Manufacture New York Inc	56	15	71	\$0.00	Not-Awarded
54861	New York City	ESD	ESD Grants	Bronx Building Renovations for Startup NY, Capital Funds	SoBRO	61	10	71	\$0.00	Not-Awarded
50708	New York City	ESD	ESD Grants	Shoe Studio New York	Golden Pacific LXJ, Inc.	59	10	69	\$0.00	Not-Awarded
51245	New York City	ESD	ESD Grants	From Learning to Doing: Simulation and Skills Lab for Nurses	Parker Jewish Institute for Health Care Rehabilitation	63	5	68	\$0.00	Not-Awarded
57427	New York City	ESD	ESD Grants	BNY Transportation System	Brooklyn Navy Yard Development Corporation	52	15	67	\$0.00	Not-Awarded
56415	New York City	ESD	ESD Grants	38th St Bakery	38th St. Bakery, LLC	51	15	66	\$0.00	Not-Awarded
54892	New York City	ESD	ESD Grants	AMNH 2015 ESD Grant Funds	American Museum of Natural History	56	10	66	\$0.00	Not-Awarded
55776	New York City	ESD	ESD Grants	Co-Packing Facility	New York City Department of Small Business Services	50	15	65	\$0.00	Not-Awarded
55063	New York City	ESD	ESD Grants	Personalized Medicine In New York	New York Structural Biology Center	60	5	65	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
57118	New York City	ESD	ESD Grants	Rockaway Surf and Spa	Seawave Realty Inc	52	10	62	\$0.00	Not-Awarded
54418	New York City	ESD	ESD Grants	Project NYCEExtend	Extend Fertility LLC	51	10	61	\$0.00	Not-Awarded
56961	New York City	ESD	ESD Grants	Illumination of the Four Freedoms Park	Four Freedoms Park Conservancy, Inc.	50	10	60	\$0.00	Not-Awarded
51195	New York City	ESD	ESD Grants	UltraFlex ME Retention Project	UltraFlex Packaging Corporation	53	5	58	\$0.00	Not-Awarded
56265	New York City	ESD	ESD MNY	Sweat Equity: A New Center for Womens History and Labor History	New-York Historical Society	72.67	20	92.67	\$500,000.00	Awarded
56420	New York City	ESD	ESD MNY	NYS Pavilion	Queens Borough President	62	20	82	\$1,000,000.00	Awarded
54890	New York City	ESD	ESD MNY	American Museum of Natural History Expansion Project	American Museum of Natural History	57	20	77	\$1,000,000.00	Awarded
54081	New York City	ESD	ESD MNY	Coney Island: Day Trippers Campaign	Alliance for Coney Island, Inc.	61.33	15	76.33	\$83,018.50	Awarded
53432	New York City	ESD	ESD MNY	Empire Outlets; Staten Island	Empire Outlets	55.67	20	75.67	\$875,000.00	Awarded
52729	New York City	ESD	ESD MNY	The Conservatory Restoration and Resiliency Project	The New York Botanical Garden	52.33	15	67.33	\$0.00	Not-Awarded
53484	New York City	ESD	ESD MNY	Brooklyn Brewery Staten Island Facility 2015	The Brooklyn Brewery Corporation	44.67	20	64.67	\$0.00	Not-Awarded
51314	New York City	ESD	ESD MNY	Woodlawn Cemetery Tourism Destination Marketing	Woodlawn Conservancy, Inc.	49.67	10	59.67	\$0.00	Not-Awarded
53443	New York City	ESD	ESD MNY	Facility Expansion	China Institute in America	41	10	51	\$0.00	Not-Awarded
55316	New York City	ESD	ESD MNY	Brooklyn World Carnival	Brooklyn Conservatory of Music	38.33	10	48.33	\$0.00	Not-Awarded
56618	New York City	ESD	ESD MNY	Marketing the Scandinavian Music Festival	New York Scandia Symphony, Inc.	42	5	47	\$0.00	Not-Awarded
56521	New York City	ESD	ESD MNY	I AM NY Expanding Markets in NY States Diverse Communities	The Greater Harlem Chamber of Commerce	39.67	5	44.67	\$0.00	Not-Awarded
56886	New York City	ESD	ESD MNY	The Jazz Gallery Tourism Outreach	The Jazz Gallery	33.67	10	43.67	\$0.00	Not-Awarded
54052	New York City	ESD	ESD MNY	Garibaldi Meucci Museum Renovations	Garibaldi Meucci Museum	33.33	5	38.33	\$0.00	Not-Awarded
54557	New York City	ESD	ESD SPFS	Red Hook RETI Center Feasibility Study	Southwest Brooklyn Industrial Development Corporation	68	20	88	\$50,000.00	Awarded
57627	New York City	ESD	ESD SPFS	La Cocina Brooklyn	Mixteca Organization Inc	63	10	73	\$25,000.00	Awarded
57611	New York City	ESD	ESD SPFS	Per Scholas BX Tech Corridor Feasibility and Implementation Planning	Per Scholas	57	15	72	\$0.00	Not-Awarded
54856	New York City	ESD	ESD SPFS	SoBRO's Harlem River Planning Feasibility Study	The South Bronx Overall Economic Development	50	10	60	\$0.00	Not-Awarded
52430	New York City	HCR	HCR NYMS	Port Richmond Main Street	Northfield Community LDC of Staten Island	58	10	68	\$392,375.00	Awarded
57757	New York City	HCR	HCR NYMS	Sutphin Blvd BID Facade Improvement Project	Sutphin Blvd Business Improvement District	58	10	68	\$300,000.00	Awarded
55619	New York City	HCR	HCR NYMS	Gregory Jackson Center for Brownsville	Community Solutions	49	15	64	\$0.00	Not-Awarded
51242	New York City	HCR	HCR NYMS	Pitkin Avenue Renaissance Program	Pitkin Avenue BID	57	5	62	\$0.00	Not-Awarded
53607	New York City	HCR	HCR NYMS	Abrons Arts Center Renovations	Henry Street Settlement	45	15	60	\$0.00	Not-Awarded
52063	New York City	HCR	HCR NYMS	SoBRO New York Main Street 2015	South Bronx Overall Economic Development Corporation (SoBRO)	35	5	40	\$0.00	Not-Awarded
51775	New York City	HCR	HCR NYMS	RDRC Main Street Anchor	Rockaway Development Revitalization Corporation	19	15	34	\$0.00	Not-Awarded
54317	New York City	HCR	HCR NYMS	The Junction NYMS Project	Flatbush Nostrand Junction BID	17	15	32	\$0.00	Not-Awarded
54612	New York City	NYSERDA	NYSERDA CGC3	NYSERDA 3 Greener Cleaner Communities	CALSTART INC	78.67	10	88.67	\$1,500,000.00	Awarded
55294	New York City	NYSERDA	NYSERDA CGC3	NYS Community Partnership for NYC and Long Island	Solar One	76.35	10	86.35	\$2,902,488.00	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/ Not-Awarded
56950	New York City	NYSERDA	NYSERDA CGC3	Getting to 80 x 50 Energy Efficiency Green Infrastructure and Water Conservation in Southeastern Queens	New York City Department of Environmental Protection	64.6	20	84.6	\$738,397.00	Awarded
32252	New York City	NYSERDA	NYSERDA CGC3	Greener Greater Buildings Plan Accelerator	NYCEEC	59.41	20	79.41	\$500,000.00	Awarded
57577	New York City	NYSERDA	NYSERDA CGC3	Accelerating 80x50	Urban Green Council	61.94	15	76.94	\$0.00	Not-Awarded
51904	New York City	NYSERDA	NYSERDA CGC3	CleanTech Program for NYC CTE and Other High Schools	Solar One	56.89	20	76.89	\$0.00	Not-Awarded
56361	New York City	NYSERDA	NYSERDA CGC3	CommunityBased Retrofit Accelerator	NYC Mayors Office of Sustainability	61.47	15	76.47	\$0.00	Not-Awarded
51642	New York City	NYSERDA	NYSERDA CGC3	Here Comes Solar	Solar One	58.02	15	73.02	\$0.00	Not-Awarded
54928	New York City	NYSERDA	NYSERDA CGC3	Coop City Community Engagement to Enhance and Drive Sustainability	Riverbay Corporation	54.29	10	64.29	\$0.00	Not-Awarded
56999	New York City	NYSERDA	NYSERDA CGC3	Real Time Information Displays for Select Bus Service Stations in the Bronx	New York City Department of Transportation	54.27	10	64.27	\$0.00	Not-Awarded
58071	New York City	NYSERDA	NYSERDA CGC3	Sunset Park North	New York City Department of Transportation	33.73	10	43.73	\$0.00	Not-Awarded
54156	New York City	Parks	OPRHP HP D	The General Society Library Skylight and Roof Replacement	General Society of Mechanics and Tradesmen in the City of New York	56	10	66	\$500,000.00	Awarded
53922	New York City	Parks	OPRHP HP D	Church Rehabilitation	St. Anselm's Church	51	5	56	\$500,000.00	Awarded
53483	New York City	Parks	OPRHP HP D	Tower and Facade Restoration	Congregation Baith Israel Anshei Emes	47.5	5	52.5	\$0.00	Not-Awarded
52918	New York City	Parks	OPRHP HP D	Structural Stabilization of 97 Orchard Street	Lower East Side Tenement Museum	47	5	52	\$0.00	Not-Awarded
54591	New York City	Parks	OPRHP HP D	Church Rehabilitation	Holy House Of Prayer For All People	40.5	10	50.5	\$0.00	Not-Awarded
54737	New York City	Parks	OPRHP HP D/P	SS Columbia Restoration	SS Columbia Project	57.5	15	72.5	\$500,000.00	Awarded
53464	New York City	Parks	OPRHP HP D/P	Hispanic Heritage Celebration Planning	Town Hall	34	10	44	\$0.00	Not-Awarded
54600	New York City	Parks	OPRHP HP D/P	AMNH 2015 NYSOPRHP Historic Property Program	American Museum of Natural History	19.5	10	29.5	\$0.00	Not-Awarded
56245	New York City	Parks	OPRHP HP P	Intrepid Museum: Bringing History to Life	Intrepid Museum Foundation	39	20	59	\$250,000.00	Awarded
52789	New York City	Parks	OPRHP HP P	Site Specific Study of Woodlawn Cemetery's Lake District	The Woodlawn Conservancy	38.5	10	48.5	\$0.00	Not-Awarded
55530	New York City	Parks	OPRHP PKS D	Reconstruction of the Oriental Pavilion and Surrounding Landscape in Prospect Park Borough of Brooklyn	Prospect Park Alliance	58.3	10	68.3	\$0.00	Not-Awarded
57719	New York City	Parks	OPRHP PKS D	Prospect Plaza Park	Brooklyn Community Services	46.25	10	56.25	\$0.00	Not-Awarded
55108	New York City	Parks	OPRHP PKS D/P	Enhancement of NYC Community Gardens	New York Restoration Project	48	10	58	\$0.00	Not-Awarded
53115	New York City	Parks	OPRHP PKS D/P	Urban Trail Management and Forest Restoration at Alley Pond Park Queens	Natural Areas Conservancy	40.5	10	50.5	\$0.00	Not-Awarded
56417	New York City	Parks	OPRHP PKS D/P	Greenbelt Natural Area and Multiuse Trail Revitalization	Greenbelt Conservancy Inc	26.5	10	36.5	\$0.00	Not-Awarded
56450	New York City	Parks	OPRHP PKS P	Bruckner Greenway Plan	New York City Department of Transportation	66.5	10	76.5	\$0.00	Not-Awarded
55489	New York City	Parks	OPRHP RTP	John Muir Trail Stone Step Restoration	Friends of Van Cortlandt Park	28.38	10	38.38	\$0.00	Not-Awarded

2015 Program Legend

Agency	Abbreviation	Program Name
Arts	Arts CHPG I	Arts, Culture, Heritage New Initiatives - Implementation
Arts	Arts CHPG P	Arts, Culture, Heritage New Initiatives - Planning
Arts	Arts WIP	Workforce Investment
Canals	Canals	Canalway Grant Program
DEC	DEC EPG	Engineering Planning Grant
DEC	DEC WQIP AHR	Water Quality Improvement Project - Aquatic Habitat Restoration
DEC	DEC WQIP MS4	Water Quality Improvement Project - Municipal Separate Storm Sewer Systems
DEC	DEC WQIP NSAC	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control
DEC	DEC WQIP WTI	Water Quality Improvement Program - Wastewater Treatment Improvement
DEC	DEC WQIP WTID	Water Quality Improvement Program - Wastewater Treatment Improvement Disinfection
DOL	DOL EET	Existing Employee Training
DOL	DOL NHT	New Hire Training
DOL	DOL SPTP	Special Populations Training
DOL	DOL UWT	Unemployed Worker Training
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LGE P	Local Government Efficiency Program - Planning
DOS	DOS LWRP	Local Waterfront Revitalization Program
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD BISP	Business Incubator Support Program
ESD	ESD EJP	Excelsior Jobs Program
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGME	Community Development Block Grant - Microenterprise
HCR	HCR CDBGPF	Community Development Block Grant - Public Facilities
HCR	HCR CDBGPI	Community Development Block Grant - Public Infrastructure
HCR	HCR NYMS	New York Main Street
HCR	HCR NYMS-TA	New York Main Street Technical Assistance
NYSERDA	NYSERDA CGC3	Cleaner Greener Communities
OPRHP	OPRHP HAS D	Heritage Area Systems (Development)
OPRHP	OPRHP HP D	Historic Property (Development)
OPRHP	OPRHP HP D/P	Historic Property (Development & Planning)
OPRHP	OPRHP HP P	Historic Property (Planning)
OPRHP	OPRHP PKS A	Parks (Acquisition)
OPRHP	OPRHP PKS A/D	Parks (Acquisition & Development)
OPRHP	OPRHP PKS D	Parks (Development)
OPRHP	OPRHP PKS D/A	Parks (Development & Acquisition)
OPRHP	OPRHP PKS D/P	Parks (Development & Planning)
OPRHP	OPRHP PKS P	Parks (Planning)
OPRHP	OPRHP RTP D	Recreational Trails Program