

2016 Regional Council Process & Consolidated Funding Applications

Background:

The Regional Economic Development Councils (REDCs) are a community driven, regional approach to economic development in New York State. Each Council consists of over 20 business, academic and government leaders from throughout the Region.

In 2011, each of the ten Regional Councils were tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment. Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by each Regional Council were reviewed by a Strategic Plan Review Committee consisting of two State Agency Commissioners and three economic development experts. Members of the 2011 Review Team included: Dall W. Forsythe, Senior Fellow at the Wagner School of Public Service at New York University and former Vice President for Finance and Operations at The Atlantic Philanthropies; Walter D. Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University; Bruce J. Katz, Vice President at the Brookings Institution and founding Director of the Brookings Metropolitan Policy Program; Joan McDonald, Commissioner of the New York State Department of Transportation; and Cesar Perales, New York State Secretary of State. On December 8, 2011, the Governor and Legislative Leaders announced the winners of the first round of competition.

In 2012, the Councils went a step further and produced Strategic Implementation Agendas that built upon the progress from the first round and further developed and refined their Regional Five Year Strategic Plans by undertaking four primary activities: Establishing a framework to advance the Regional Strategic Plan; Implementing the strategies laid out in the Strategic Plan; Creating a project pipeline; and providing a progress report documenting the success the Council has had in implementing its Strategic Plan.

In 2013, all ten of the Regional Councils competed against each other to be designated as a "Top Performer". The 2013 Council competition was designed with a similar framework as 2012 but added several new activities for the council to focus on that would continue to help develop and advance the original strategic plans. Regional Councils were asked to develop an Opportunity Agenda, identify Innovation Hot Spots, and advance regional Cleaner, Greener Community Sustainability Plans.

In 2014, the regional councils developed strategies for several new initiatives including a Global NY Plan to identify import/export and foreign direct investment (FDI) opportunities. Councils also created a Veteran's Work Group to address the unemployment of returning veterans in New York. The REDC's were asked to identify projects as part of NY Rising to assist in the rebuilding of areas devastated by natural disasters. The Councils also provided an update on their Opportunity Agenda, workforce development challenges, and their project pipeline.

In 2015, the Regional Economic Cluster Program was launched to ensure continued focus on the importance of industry cluster growth in statewide economic development efforts through partnerships between business, academia, and venture capital. All the regional councils focused on initiatives that will drive implementation of their regional strategic plans, and to continue support for various State initiatives. Regional Council priorities include: development of strategies and projects that focus on the growth of regional economic clusters; advancement of plans and projects that strengthen the Global NY agenda; implementing additional strategies in their strategic plan; maintaining a pipeline of projects; training the workforce for today and tomorrow; and measuring the performance and progress of the strategic plan and CFA projects.

In 2016, all REDC's participated in the \$100 million Downtown Revitalization Initiative (DRI) which will invest \$10 million in one community in each region to develop a vision, articulate a plan, and identify projects and other implementation steps. Each Regional Council solicited interest in the program from communities in the region and considered how those communities met the criteria put forth from the State. The Council nominated one Downtown in each Region to receive the award.

These actions were designed to encourage and accelerate implementation, performance, and collaboration within the regions. Priority projects that aligned with each region's plan were chosen by the Councils from the applications submitted to the Consolidated Funding Application portal. These projects were published in the regions' Progress Report, which are publically available online at www.regionalcouncils.ny.gov. Projects were scored by both the state agencies and the Regional Councils. The agencies scored their projects based on a technical evaluation in adherence with existing funding program guidelines and awarded a project up to 80%. The remaining 20% is awarded by the Regional Councils, and were based off the following endorsement standards:

Statewide Endorsement Standards

Regional Council members will determine the degree to which the application implements the regional strategic plan and assign the corresponding number of points as a score.

IMPLEMENTATION OF THE PLAN	DEGREE	POINTS
The proposal is identified as a priority project by the Regional Council.	Priority	20
The proposal is identified in the plan and has regional benefits.	Very Strong	15
The proposal advances the plan and has local benefits.	Strong	10
The proposal is consistent with the plan and has project level benefits.	Moderate	5
The proposal has limited relationship to the plan	Weak	0

Since the inception of the REDCs in 2011, members have been required to sign a Code of Conduct, Conflict of Interest documents, and have undergone training from legal counsel. Both documents are updated annually and new members are required to complete these documents upon appointment. Members with conflicts of interest must recuse themselves from reviewing or discussing identified projects.

2016 Competition:

To encourage the implementation of the Regional Economic Development Councils' strategic plans and to continue to motivate investment opportunities and job creation, the Regional Councils competed in 2016 for up to \$175 million in capital funds and \$70 million in Excelsior Tax Credits for projects identified by the Regional Councils in their regions.

As part of this year's competition, all the regional councils focused on initiatives that will drive implementation of their regional strategic plans, and to continue support for various State initiatives. Regional Council priorities include: supporting the Downtown Revitalization Plan and beginning to identify projects to implement it; implementing strategies through the project pipeline; training the workforce for today and tomorrow; and measuring the performance and progress of the strategic plan and CFA projects.

By incentivizing implementation of the strategic plans, Regional Councils, businesses, educational institutions, local governments, not-for-profit groups and other stakeholders are further motivated to work together to accomplish the regional vision. While project funding was awarded in all ten Regional Councils through the 2016 CFA, the competition placed an emphasis on Regional Council performance and action to implement strategies.

The competition was focused on the following:

- 1) Implementation of regional strategic economic development plans;*
- 2) Performance in encouraging economic growth through job creation and investment;*
- 3) Support for the Downtown Revitalization Initiative.*

In 2016, the Regional Councils competed against each other to be designated as a "Top Performer".

The 2016 Strategic Implementation Assessment Team (SIAT) was led by Secretary of State Rosanna Rosado and included Office of General Services Commissioner RoAnn Destito, Department of Transportation Commissioner Matthew Driscoll, Environmental Facilities Corporation President and CEO Sabrina Ty, Department of Labor Commissioner Roberta Reardon, and Parks, Recreation and Historic Preservation Commissioner Rose Harvey. Due to the unprecedented commitment of state funds to economic development in the 2016 State Budget, the SIAT was expanded to include an additional member that was appointed by the Legislature, Hon. Donna Lupardo, State Assembly District 123. The SIAT reviewed each region's Progress Report based on established criteria. Members of all REDC's traveled to Albany and presented a summary of their 2016 activities and priorities to the SIAT which

included PowerPoint presentations, videos, and regional exhibit booths. The SIAT was also given time to ask questions of the REDC's about their progress reports and regional priority projects.

The SIAT provided an assessment of each plan and made recommendations to Howard Zemsky, President & CEO, Empire State Development Corporation of the five reports that most closely aligned with the criteria outlined in the guidebook. President Zemsky accepted the recommendations of the Committee and, pursuant to his statutory powers as head of the Urban Development Corporation, awarded five regions with the Top Performer up to \$40 million in funding consisting of \$25 million in capital grants and up to \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives was awarded to projects identified by the Councils as in alignment with their strategies and priorities.

In addition, project sponsors applied for over \$510 million in economic development resources available from twelve state agencies through the Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based on the endorsement of the local Regional Council and the technical program review of the agencies providing resources, subject to interagency review team analysis and agency discretion.

The 2016 REDC initiative was launched on April 29 and the CFA opened for applications on May 2 and closed on July 29. All details about CFA resources were made available online via the 2016 CFA Resources Available Document, the New York State Register and the Grants Gateway. When the portal closed on July 29, agencies immediately began marking project eligibility. All eligible projects were then made available to the Regional Councils for their scoring process and the agencies for their technical evaluation. On October 3, the REDCs submitted their final 2016 progress reports to the State. After the SIAT presentations concluded in November, the Inter-agency team met to review the projects and make final funding decisions.

The interagency team reviewed projects based on relevant factors including Regional Councils Implementation Agendas and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need. Priority projects are those specifically enumerated in the Regional Council Reports, receiving a score of 20 from the Regional Council, and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team once again consisted of professional staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council Grant funds were awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated implementation agendas and are capable of stimulating economic growth and investment.

On Thursday, December 8, 2016, the Governor announced that 950 projects totaling \$716.9 million had been awarded through Round Six of the Regional Economic Development Council initiative. Top Performer awards were given to the Mid-Hudson, Capital Region, Mohawk Valley, Finger Lakes, and New York City regions in adherence to the competition guidelines detailed above.

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ANDREW M. CUOMO
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ROSSANA ROSADO
SECRETARY OF STATE

MEMORANDUM

December 8, 2016

To: Howard Zemsky, President and CEO of the Empire State Development Corporation

From: Rossana Rosado, Secretary of State
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, Commissioner, Department of Transportation
Rose Harvey, Commissioner, Office of Parks, Recreation & Historic Preservation
Roberta Reardon, Commissioner, Department of Labor
Sabrina Ty, President and CEO of the Environmental Facilities Corporation
Assemblywoman Donna Lupardo, of the 123rd District

Subject: Review of Progress for the 2016 Regional Economic Development Council Initiative

We are honored to serve as the Strategic Implementation Assessment Team (SIAT) for Governor Cuomo's Regional Economic Development Council (REDC). In the past six years, the REDC initiative has made serious progress in job creation and the growth of new industries across New York State. This year, the REDC initiative has been enhanced by the \$100 million Downtown Revitalization Initiative.

In 2011, each Regional Council was charged with developing a five-year Strategic Economic Development Plan that emphasized their region's unique assets and provided strategies to harness local resources, both human and capital, to stimulate regional economic development, and create jobs statewide. The Strategic Economic Development Plans continue today with annual updates to address emerging state and regional challenges and opportunities. Each region has a unique set of strategies to achieve greater economic prosperity. These include strategies to focus on developing certain industry clusters; global marketing and export strategies; help people in distressed Opportunity Areas to overcome barriers to entry into the workforce; promote veterans' participation in the workforce; and regional sustainable growth strategies. In many of the regions, strategies have been further refined in response to the Upstate Revitalization Initiative and Western NY's Buffalo Billion Plan.

The REDC program redesigned the relationship between state government, businesses, and academia to stimulate regional economic development and create jobs. With this shift, the State asked the REDCs to use their unique understanding of their regional economies to implement important State priorities.

In 2016, in addition to updating their Strategic Economic Development Plans, the regions identified communities ripe for development into vibrant communities where tomorrow's workforce will want to live, work and raise families. The \$100 million Downtown Revitalization Initiative (DRI) is investing \$10 million in one community in each region to develop a vision, articulate a plan, and identify projects and other implementation steps. Each Regional Council solicited interest in the program from communities in the region; considered how interested communities met the DRI criteria and any other local criteria; nominated one downtown to receive a DRI award; and received certification by the state of the one downtown that the Regional Council deemed best positioned to take advantage of the DRI.



This November, the Regional Councils came to Albany to present their progress, talk about plans to implement their economic development strategies in 2016-2017, and to report on the status of the DRI plans. Their oral presentations complemented the regional progress reports submitted by the Regional Councils in October. We listened to those presentations and have the responsibility of assessing the progress of the ten Regional Councils.

2016 Annual REDC Competition

Our task was to evaluate all ten regions based on the competition and Regional Council priorities as described in the 2016 REDC Guidebook. We focused on the following areas:

- Support for the Downtown Revitalization Plan and identification of initial projects to implement it
- Implementation of strategies through the project pipeline
- Training of the workforce for today and tomorrow
- Continued advancement of state priorities and regional strategic economic development plans, and identification of projects that implement related strategies, including:
 - The regional economic cluster plan
 - The region's global marketing and export plan
 - The regional Opportunity Agenda
 - Regional hot spots and business incubators
 - SUNY, CUNY, and community college plans
 - Veterans' participation in the workforce
 - Local government engagement in the Regional Council process
- Measuring the performance and progress of the strategic plan and consolidated funding application (CFA) projects

Awards

All ten regions competed for up to \$175 million in capital funds and \$70 million in Excelsior Tax Credits for projects identified by the Regional Councils as priorities in their regions. In addition, each region was awarded \$10 million to implement projects identified through the Downtown Revitalization Initiative, and projects from all ten regions submitted through the CFA were eligible for over \$510 million in other state agency funds.

The Strategic Implementation Assessment Team has identified five regions that merit the designation as Top Performers and awards of up to \$25 million each in ESD Capital Grants. This was a difficult challenge, as the regions are taking a variety of approaches to very different challenges and opportunities, and are all making progress implementing their strategic plans. However, after careful consideration we selected as Top Performers the following regions: **Capital Region, Finger Lakes, Mid-Hudson, Mohawk Valley, and New York City.**

The **Capital Region Regional Economic Development Council (CREDC)** embraces the Capital 20.20 Plan it created last year. Key priorities integrated into the 2011 strategic plan include *Next Tech* - investments in innovative technology and advanced industries, such as health care, clean energy, advanced analytics, and cybersecurity; *Lift-Off* - focusing on the cluster of research and development and commercialization; *Gateway* - investments in port infrastructure, waterways, rail, and ground transport; *Talent* - a cradle-to-career approach to workforce development that connects job-seekers and employers with higher education institutions; and *Metro* - projects that address concentrated urban poverty in support of the Opportunity Agenda. Many ongoing projects support

more than one component of the CRREDC's plan, like the Park South Neighborhood revitalization in Albany, which is leveraging support from the City of Albany, Albany Medical Center, and neighborhood stakeholders to produce \$250 million in new investment, while addressing concentrated urban poverty. The CREDC also identified many projects to continue to grow its commercialization of research and development, and has been supporting construction at SUNY Albany of the Emerging Technology and Entrepreneurship Complex. Downtown revitalization projects were identified for the DRI community of Glens Falls, as well as Troy, Albany, and Schenectady. Glens Falls, the CREDC's DRI selection, imagines possible DRI projects ranging from mixed-use development, façade improvements, and pedestrian trails, to a Science, Technology, Engineering and Math (STEAM) kids' museum and indoor farmers market.

The Finger Lakes Regional Economic Development Council's (FLREDC) momentum is being fueled by a region united around a focused plan to grow jobs, increase regional wealth, drive private sector investment, and reduce poverty. FLREDC focused on three industry clusters: Optics, Photonics, and Imaging; Agriculture and Food Production; and Next Generation Manufacturing and Technology. A comprehensive partnership of private companies, local colleges and universities, federal sources, and state entities support the Optics, Photonics, and Imaging cluster. Apprentice programs at community colleges provide support services to at-risk students and apprenticeships in the OPI area for technicians. The FLREDC significantly refocused its economic development efforts on reducing regional poverty by requiring each proposed priority project to describe how it will address poverty. The City of Geneva was selected as the DRI community because its vision is strongly aligned with the FLREDC goals to grow jobs, increase private sector investment, and reduce poverty. The FLREDC supports the Rochester Monroe Anti-Poverty Initiative (RMAPI) dual generational action plan which is focused on adult mentoring; early childhood supports; and systems integration of social supports. Opportunities for employment are growing in the agricultural and food processing sector, with worker training, expanding food production and processing, growing downtown food and beverage clusters across the region, and waste to energy recycling.

The Mid-Hudson Regional Economic Development Council (MHREDC) continued to refine its economic development strategy to best leverage the region's unique assets (e.g., its proximity to New York City, highly educated workforce, and scenic beauty) and opportunities. Its LIVE, WORK, and PLAY strategies provide a clear road map for choosing projects to invest in and workforce initiatives to support, and industries in the LIVE and PLAY clusters showed growth in employment and the number of establishments. Stakeholders in the region are working together to identify means to address workforce development needs, including workers for which English is a second language and individuals targeted by the regional Opportunity Agenda program. Almost all of the proposed Priority Projects support workforce training. Commitment to downtown revitalization is evident in MHREDC funding recommendations, as half of the proposed Priority Projects are located in urban centers like Poughkeepsie, Kingston, New Rochelle, Yonkers, and Middletown. Chosen by the MHREDC as the DRI community, Middletown hopes to continue its success in adaptive reuse and expand academic partnerships. Many projects meet multiple objectives. For example, the proposed Poughkeepsie Landing Waterfront Redevelopment Project would help revitalize a distressed community identified as part of the Regional Opportunity Agenda, and provide public access and amenities along the Hudson River. Thanks to the intensive efforts to involve stakeholders and inform the public, the region had many consolidated funding applications for which to offer its support.

The **Mohawk Valley Regional Economic Development Council (MVREDC)** focuses heavily on creating vibrant, diverse, creative, innovative and safe communities. They believe that this may be the most important building block upon which to build a culture of innovation and opportunity. MVREDC is taking an ecosystem approach, investing in the people and the places that make the economy work and leveraging its core strengths in manufacturing, tourism, and agriculture. Nearly 40% of proposed Priority Projects and more than 55% of CFA applications are for downtown projects across the region. Oneonta, the DRI community, will invest in a Craft Food and Beverage Innovation District to enhance Oneonta's appeal to the next generation of employees and employers. Throughout the progress report, they discuss how doors are opened to refugees and hard to place workers for entry level advancement opportunities, as evidenced by the Mohawk Valley Resource Center for Refugees' partnership with food processors in the region. Four out of the top ten firms hiring refugees in the region are food processing and agribusiness supply chain companies, accounting for more than 500 new placements since 2009 and 90 in 2015 alone. The MVREDC industry cluster is Internet Technology (IT) and Cybersecurity. The region has been focusing on increasing the number of patents coming out of their research and development institutions. The Commercialization Academy at the Griffiss Institute is turning Air Force Research Laboratory (AFRL) technologies into commercial products and businesses, providing a continuous source of new businesses and products to support the economy.

The **New York City Regional Economic Development Council (NYCREDC)** strategic plan and project priorities are designed to help the state make investments and policy decisions that effectively address fiscal and economic challenges facing the city, such as increased competition for investment, persistent poverty, rising household costs, and reduced federal funding to address aging infrastructure and housing stock. NYCREDC has consistently prioritized projects that support their strategic plan strategies to improve quality of life, invest in the future, and foster innovation. Through the strength of the community's commitment to planning, Jamaica earned designation as the region's DRI community. This long-dormant community is addressing the needs of the local population through expanded educational, workforce development, employment and entrepreneurial opportunities. A shift in the regional economic cluster plan to Life Sciences will leverage investments in basic research and incubator facilities in a sector primed for growth. NYCREDC recognized the necessity to develop innovative long-term partnerships to accommodate the type of skills and work-based learning programs that are required to create most quality jobs. For example, the Classrooms to Career Project was successfully completed with collaboration from seven high schools; employers in IT, healthcare, engineering, energy utilities and advertising; and CUNY colleges that provide mentoring, internship and post program support to students.

Five regions should receive awards of up to \$10 million each in ESD Capital Grants to help attract and grow business in their regions: **Central New York, Long Island, North Country, Southern Tier, and Western New York.**

The **Central New York Regional Economic Development Council (CNYREDC)** added the three pillars of economic growth (Invest in Key Growth Drivers; Build an Inclusive Economy; and Develop Enablers of Prosperity) contained in its winning Upstate Revitalization Initiative plan to the strategic goals identified in 2011. A neighborhood within the City of Oswego was designated the DRI community in recognition of its many assets, such as a scenic waterfront location, compact and walkable downtown, rich cultural history, and strong anchor institutions. Many downtown revitalization projects are identified in other community centers, such as Cortland, Auburn, and Syracuse. Progress has been made on innovation corridor projects in downtown Syracuse, which includes raising capital and creating jobs at Clean Tech Center and expanding services at Tech Garden. The CNYREDC targeted industry cluster of Data to Decisions includes precision

medicine, thermal and electronic controls, cybersecurity and information assurance, and unmanned aerial systems which saw tangible progress in 2015-2016 through project U-SAFE and planning for NUSTAR and Unmanned Aircraft System Traffic Management (UTM). The ongoing Advanced Manufacturing Jobs and Innovation Accelerator Challenge (AMJIAC) cluster group provides a variety of networking, capacity building, and reporting activities to assist 64 firms employing 6,300 individuals in the D2D cluster. The strong contribution of agriculture to the regional economy was also addressed. Overlap with other regions in agribusiness proposals was recognized by the CNYREDC, which formed an interregional group to assure projects are mutually reinforcing.

The Long Island Regional Economic Development Council (LIREDC) continues support of the strategies identified in its strategic plan. It is maintaining its momentum in the biotechnology sector through ongoing projects like the Broad Hollow Bioscience Park and Ronkonkoma Hub, nine projects supported for priority project funding this year, as well as others being advanced through other funding sources. The LIREDC supported workforce development initiatives like eMINDSET at Stony Brook University, expected to boost enrollment in engineering and applied science by 700% and to help the region meet the expected demand for engineers in increasingly complex and entrepreneurial-minded endeavors. LIREDC developed five sector advisory groups (health care, manufacturing, information technology, agriculture, and retail/hospitality/tourism) to identify skills gaps and unmet labor needs; assemble a database of existing degree and training programs in the region; and then propose a program to address identified needs. Through its Opportunity Agenda, LIREDC continues to support Wyandanch Rising infrastructure improvements and programs that target hard-to-place workers. LIREDC recognizes the need for improved infrastructure as a foundational element for downtown revitalization, and its selection of Westbury as the DRI will allow the community to plan how to capitalize on improvements to the Long Island Rail Road. To support a new Foodie Long Island cluster, local agencies will partner to establish a proposed Nassau County Food Production Incubator to support fledgling new food producers.

The North Country Regional Economic Development Council (NCREDC) identified a diverse set of strategies to deliver a continuous series of "firecrackers" through the tailored targeting of key communities described in the progress report. Plattsburgh, selected as the region's DRI community, is showing strong continuing growth as heart of region's Transportation Equipment & Aerospace Cluster, including the current development of Norsk Titanium, major expansion of capabilities at Plattsburgh International Airport, and construction of a new Institute for Advanced Manufacturing. Watertown retained Fort Drum as NYS's largest single site employer, meeting housing needs and creating energy independence. In Clayton, ripple effects from investment in the 1000 Islands Harbor Hotel illustrate the payoff in investing in new accommodations for many distressed tourism communities across the region. The region's tourism fund used \$1.12M of state dollars to leverage \$8.67M of private investment. Tupper Lake boosted visitation and spending with a multi-phase investment in the Wild Center "Wild Walk" and new businesses downtown. Several proposed Priority Projects link tourism to downtown revitalization as a driver for private investment, such as the Downtown Campus Revitalization of Clarkson University in Potsdam. The NCREDC is working hard to be a successful member of the global community as well, attracting foreign direct investment in more than 20 companies, growing exports, enhancing global logistics, and forming new international partnership agreements.

The Southern Tier Regional Economic Development Council (STREDC) maintained its focus on picking priority projects that address one or more of the four regional strategies (Build the Greater Binghamton Innovation Ecosystem; Invest in the Advanced Manufacturing Industry; Transform the Food and Agriculture Industry; and Promote the Southern Tier's Innovative Culture). For example, Binghamton University purchased and installed the NECCES Battery Dry Room at the Center of Excellence to create a testing facility for new materials and devices related to the energy storage industry. The creation of GLASE (Greenhouse Lighting and Systems Engineering) allowed for more affordable LED crop lighting for New York growers, increasing

local crop production and the availability of year-round fresh vegetables. Downtown Elmira, selected as the region's DRI community, has strong links between its proposed downtown revitalization strategies and the STREDC emphasis on entrepreneurship, advanced manufacturing, and the innovation culture. STREDC supports several different programs/training options to appeal to various demographics, such as impoverished residents, veterans, people without formal education or English language skills, and people with sustained and severe vision loss. The STREDC also provides numerous examples of collaboration between employers and educational institutions to offer training for jobs skills of various levels and experience. There are signs of economic improvement in the region – increases in manufacturing wages; increasing numbers of 30-34 year olds migrating into the region; and growth in employment in food manufacturing.

The **Western NY Regional Economic Development Council (WNYREDC)** presents “A Strategy for Prosperity” that encompasses 10 strategies, including implementation of smart growth principles like downtown investment, neighborhood revitalization, brownfield redevelopment, and water resource protection. One smart growth project is accelerating the redevelopment of a long-vacant, major brownfield site, Bethlehem Steel. WNYREDC focuses on seven industry sectors, which helps drive investment decisions. The region experienced job growth in several sectors such as agriculture, bi-national logistics, professional services, and tourism. Its targeted cluster of Materials and Manufacturing has seen an increase in total wages, and total job count and firm count have decreased in the past few years. Buffalo has been a focus of investment, but other communities are benefiting from ESD Capital Funds and other state investments. For example, parkways are being rethought in Niagara Falls; riverfront access restored; and downtown areas revitalized. In addition, recent investments in adaptive reuse projects, complete streets, tourism, and the waterfront positioned Jamestown as the community most ready to benefit from DRI funding. Job training and engagement of hard-to-place workers is a regional priority (Prepare our Workforce), and includes efforts for unskilled workers, construction trades, and high tech/bio tech workers. As part of its Opportunity Agenda, the WNYREDC is taking steps to ensure that education, transportation and support services are growing so that economic prosperity is reaching all segments of the population.

Conclusion

In each of the regions, the Strategic Implementation Assessment Team was impressed by the continued dedication of the Regional Council members, work group volunteers, their selection of strategic and realistic projects, and staff of the Regional Empire State Development offices who serve the Regional Councils. We continue to believe that the REDC process is a recipe for success, bringing together the key ingredients of economic development, academic advancement of new ideas and products, and development of a workforce across all age groups and socioeconomic strata. While we may only recommend five regions as top performers, we believe all of the regions are winners.

We extend our thanks and our congratulations to all Region Council members for the outstanding work they are doing to strengthen New York's economy.

New York City REDC

2016 Progress Report Assessment

Section I. Performance

Impact on job creation and retention

Strengths

- The region has seen an 8.3% job growth since 2011, which is over 150% higher than the state average.
- The region added 4,000 public sector jobs in 2015.
- The report discusses industry specific job creation data for life sciences.

Weaknesses

- None noted.

Business growth and leverage of private sector investments

Strengths

- For 2011-2015, the reported ratio of total projects for Priority Projects to total ESD capital is 28.9:1.
- The ratio of total project cost to all CFA awards in 2015 was estimated at 9.6:1, and for 2011-2015 at 17.8:1, including awards for Excelsior Jobs Program tax credits.
- Estimated visitor spending is up 20% since 2014, and 38% since 2011.

Weaknesses

- None noted.

Section II. Progress

Implementation of strategies in the 5-year regional strategic economic development plan

Strengths

- The NYCREDC has consistently prioritized multi-regional strategies and projects since 2011, (e.g. Life Sciences Cluster with Long Island, and Airports Exports Improvement Project with the Mid-Hudson and Long Island REDCs).
- 33 out of 55 projects from the 2011 Strategic Plan have been completed.
- The NYCREDC has prioritized development of Brooklyn Navy Yard as it is a major source of economic development and job creation, which is also a primary economic development strategy of the New York City Economic Development Corporation.
- The NYCREDC has consistently prioritized projects that support their strategies to improve quality of life, invest in the future, and foster innovation.
- One project is listed as declined or withdrawn out of 35 Priority Projects, and 22 of 323 overall projects.

Weaknesses

- None noted.

Execution of strategies in annual plan updates that address emerging state and regional challenges and opportunities

Strengths

- The NYCREDC expanded its veterans' initiative which resulted in 65 CFA applicants expressing a desire to directly engage the veteran community as part of the implementation of their projects.
- The NYCREDC recognized the necessity to develop innovative long-term partnerships to accommodate the type of skills and work-based learning programs that are required to create most quality jobs.
- Dredging of New York Container Terminal's Berth 3 to allow the terminal to handle deep draft post-Panama vessels was completed this year. This project advanced the Global NY agenda.

Weaknesses

- None noted.

Success in job training and engagement of hard-to-place workers

Strengths

- The Classrooms to Career Project was successfully completed with collaboration from 7 high schools; employers in IT, healthcare, engineering, energy utilities and advertising; and CUNY colleges that provide mentoring, internship and post program support to students. This project represents a concrete approach to addressing two youth issues: (1) only 35% of public high school graduates are deemed college or career ready; and (2) over 150,000 New York City residents ages 16 - 24 are out of work or out of school, many of them racial minorities.
- NYU Veterans Incubator (2015 Award) was launched with participation of multiple businesses. This project creates a Tech Hub in the redeveloping waterfront Industry City complex in Sunset Park, Brooklyn and encompasses workforce development programs as well as business incubation space and prototyping facilities. The space is explicitly designed and programmed to support veterans who are seeking to re- enter the workforce or start their own companies.
- The Per Scholas project (2015 Award) was completed. This is a public-private partnership between Bronx-based nonprofit Per Scholas and Dorean Jones, an IT consulting firm, that trained and employed economically disadvantaged individuals in the technology sector with a focus on software testing skills.

Weaknesses

- The NYCREDC has not developed a comprehensive strategy to address workforce development needs of hard-to-place workers and people living in poverty.

Advancement and completion of prior round Priority Projects

Strengths

- Thirty-three out of 55 projects included in the 2011 Strategic Plan have been completed.
- Only 1 project has been declined or withdrawn out of 35 Priority Projects awarded in the past 5 years.
- Twenty-two (60%) of the Priority Projects are on schedule, with 7 (17%) already completed.
- The Brooklyn Navy Yard continues to be a focus of the NYCREDC. \$22.25M of state support, with a total project costs over \$265M, has helped transform 1,215,000 square feet of space in multiple buildings (the Green Manufacturing Center and Building 77) into usable industrial space that has created or preserved 3,500 jobs.

- Brooklyn Brewery has signed a 40-year lease for a new 68,000 square foot headquarters at Building 77 in the Brooklyn Navy Yard. The project includes a manufacturing facility, offices, a rooftop beer garden and a restaurant in the buildings food court at a cost of \$25M.

Weaknesses

- Only one of the four Priority Projects associated with the “pro-growth, pro-jobs environment strategy” is on schedule.

Section III. Planning

Quality of the Progress Report

Strengths

- The report has an exhaustive list of projects and easy to understand tables.
- Narrative was provided on the status of past Priority Projects.
- The NYCREDC developed plans to prioritize projects that include an affordable housing component. It supported efforts to increase the inventory of affordable housing and provision of workforce development opportunities and quality construction jobs.
- The report demonstrates a linkage to specific strategies for many proposed projects.
- The NYREDC included meetings and collaborations in its proposed implementation actions.

Weaknesses

- None noted.

Coordination with institutions of higher learning to address regional workforce development needs

Strengths

- In 2016-2017, the NYCREDC plans quarterly check-ins and continual collaboration with NYC Workforce Development Board to support regional workforce development strategies.

Weaknesses

- There is little discussion of using institutions of higher learning to support adult workers.

Collaboration with local governments in advancing opportunities for improved efficiency

Strengths

- The NYCREDC worked with the borough presidents, which resulted in 17 Consolidated Funding Applications this year. NYCREDC further plans to work with city agencies and local officials to develop a pipeline of projects and identify opportunities to collaborate for the 2017 CFA.
- Held a meeting with leadership from city wide and neighborhood level organizations to discuss the CFA and to encourage applications.

Weaknesses

- The region did not supply information about proposed local government efficiency efforts.

Ability to take the next steps in growing the regional economy

Strengths

- The NYCREDC has focused on key sectors like life sciences and technology innovation that are primed for growth according to cluster analysis.
- The New York City population continues to grow rapidly, providing both human capital and market opportunities.
- New York City employers posted 120,000 job openings in June of 2016—up 167 percent from 2011—suggesting businesses are eager to hire qualified applicants.

Weaknesses

- Only 35% of public high school graduates are deemed college or career-ready.
- NYCREDC reports a shortage of venture capital for investment in biotech, medical devices & equipment.

Development of regional metrics to measure success

Strengths

- The report tracks both project status and jobs created by project.
- The report included information on job postings, public high school graduation rates, college readiness, and population diversity, although it included little analysis.

Weaknesses

- NYCREDC has developed little in the way of regional metrics.

Section IV. Projects

Solicitation and development of projects that advance the regional economic cluster

Regional Cluster

- Life Sciences

Strengths

- New data on cluster opportunities indicated an opportunity for the region to advance the Life Sciences industry cluster. At least four of the state's regions would be potential collaborators with NYCREDC.
- The NYCREDC plans to convene an interregional workgroup with the Long Island REDC to coordinate policy and funding efforts. This is not mentioned in the LIREDC progress report.
- Efforts continued to implement the 2015 industry cluster, "Smart Cities." To build on a 2015 capital grant, the NYC Economic Development Corporation has committed \$3.6 million to help launch the Smart Cities Innovation Center at New Lab's facility in the Brooklyn Navy Yard. Another project is also moving forward.
- The expansion of Suneris Lab to build space for research and manufacturing of a gel-bandage is projected to create 25 new jobs and retain 23 jobs.
- While only one priority project for the cluster was proposed for CFA funding, this cluster can be advanced by other sources of funding.

Weaknesses

- None noted.

Identification of projects to advance State and regional priorities.

Strengths

- The NYCREDC identifies all proposed projects by State and Regional Priorities.
- The 13 selection criteria used by the NYCREDC demonstrates that a comprehensive review is made of each proposed project and how they fit into a larger economic development strategy.
- Proposed projects at the Brooklyn Navy Yard would create a combined 161 new jobs, 7,000 retained positions, 10,400 indirect jobs, and 49 construction positions with an ESD proposed contribution of \$6.5 million to the total project cost of \$15.1 million.
- Three projects are identified as addressing Global NY priorities.

Weaknesses

- None noted.

Advancement of projects and activities to meet workforce development needs

Strengths

- Eleven of the proposed 21 Priority Projects are listed as having a Workforce Development Component.
- Additional CFA projects described as “notable” suggest relate to workforce development.
- The proposed Brooklyn Navy Yard Transportation System will use tech-enabled shuttle busses to connect to the city’s larger transportation system and thus increase access to the jobs.
- The Henry Street Settlement Firehouse would convert a historic firehouse into a new neighborhood resource center where the organization’s extensive workforce development programs that place more than 600 low-income people in jobs each year could be promoted.

Weaknesses

- Many of the proposed workforce development projects are not connected to a specific employer, priority project, or industry sectors.

Identification of projects in the region that would revitalize downtowns

Strengths

- While the local planning committee was not yet formed at the time the Progress Report was submitted, community engagement in revitalization planning has been ongoing.
- Fifteen Priority Projects are designated as projects that with help revitalize downtowns. For example, the Bronx Music Hall, Henry Street Settlement improvements, and Staten Island museum.
- Proposed Long Island City wayfinding and streetscapes improvements will increase awareness and improve utilization of Long Island City’s cultural sites, parks and open space, as well as its growing employment centers, industrial business zones and business improvement districts.

Weaknesses

- None noted.

Section V. Participation

Engagement of the community, public, and other stakeholders in the Regional Council process

Strengths

- Borough Presidents, other local elected officials, and local economic leaders are engaged.
- Several work groups were engaged in planning and identification of projects related to veterans affairs, workforce development, and smart cities.
- Focused outreach to university-affiliated incubator and accelerator programs occurred through tours and specific events.
- Multiple priority projects include local government funding illustrating continued participation of local governments and NYCREDC; for example Hunts Point Market Cooling Towers Replacement, Botanical Garden Conservatory Restoration Project, Lower East Side Girls Club NextGen Nurses Center, and Container Terminal Street Improvement Project.
- Outreach included attendance at a New York Tech Meetup. New York Tech is a nonprofit organization representing professionals from across the New York technology community and the largest meetup group in the world.

Weaknesses

- None noted.

Regional unity and support of the Progress Report and Downtown Revitalization Plan

Strengths

- There was unanimous agreement by the NYCREDC Executive Committee to nominate Jamaica, Queens, as the DRI community.
- The Regional Plan Association's Fourth Regional Plan will include recommendations for Jamaica's further development based on its proximity to JFK Airport.
- The 2007 re-zoning of downtown Jamaica increased the allowable density adjacent to the transit hubs and public-private partnerships have made a concerted effort to change the perception of Jamaica. These committed projects total over \$1 billion in private sector funding and reflect the confidence of significant market research conducted by a variety of banks and developers.
- The Jamaica rail terminal has received \$250 million in public investment since 2003.

Weaknesses

- None noted.

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
64903	New York City	Arts	Arts CHPG I	Implementation of Expansion of Veterans Programming	Josephine Herrick Project	60	20	80.00	\$50,000	Awarded
68538	New York City	Arts	Arts CHPG I	NY Voices/NY Votes	Center for Traditional Music and Dance	69	10	79.00	\$75,000	Awarded
67031	New York City	Arts	Arts CHPG I	LeAp's Womens Suffrage Commemoration	LeAp	61	15	76.00	\$45,000	Awarded
67211	New York City	Arts	Arts CHPG I	Working Waterfront Project Implementation	Council on the Arts and Humanities for Staten Island	60	15	75.00	\$75,000	Awarded
67700	New York City	Arts	Arts CHPG I	New York Womens Suffrage Exhibition	New York Historical Society	51	20	71.00	\$75,000	Awarded
65490	New York City	Arts	Arts CHPG I	Apollo Women of the World Festival 2017	Apollo Theater	61	10	71.00	\$75,000	Awarded
66735	New York City	Arts	Arts CHPG I	Beyond Suffrage: 100 Years of Womens Activism in New York	Museum of the City of New York	56	10	66.00	\$60,000	Awarded
68135	New York City	Arts	Arts CHPG I	PSNY2016	PortSide NewYork	53	10	63.00	\$0	Not-Awarded
67535	New York City	Arts	Arts CHPG I	The Public Theater presents "KINGS," a new play by Sarah Burgess	The Public Theater	43	15	58.00	\$0	Not-Awarded
68283	New York City	Arts	Arts CHPG I	Community Murals Community Parks	Groundswell Community Mural Project Inc	43	10	53.00	\$0	Not-Awarded
67880	New York City	Arts	Arts CHPG I	Holding the Torch for Liberty A Suffrage Celebration Tour	The Jazz Drama Program	47	5	52.00	\$0	Not-Awarded
64213	New York City	Arts	Arts CHPG I	The Town Hall Foundation's Womens Suffrage Commemoration	Town Hall Foundation	36	15	51.00	\$0	Not-Awarded
65839	New York City	Arts	Arts CHPG I	Erie Canal Bicentennial in New York Harbor	Waterfront Alliance	45	5	50.00	\$0	Not-Awarded
65292	New York City	Arts	Arts CHPG I	Towards Equal Rights: SI and the Women's Suffrage Centennial in NY	Staten Island Museum	37	5	42.00	\$0	Not-Awarded
67636	New York City	Arts	Arts CHPG I	Arts for All Festival/Arte pa' Mi Gente Festival	Society of the Educational Arts Inc	31	10	41.00	\$0	Not-Awarded
64253	New York City	Arts	Arts CHPG I	Keeping the Torch Lit	Green-Wood Historic Fund	24	10	34.00	\$0	Not-Awarded
65812	New York City	Arts	Arts CHPG P	Art, Data and Ecology at NYS Field Stations	Harvestworks Digital Media Arts Center	60	10	70.00	\$43,500	Awarded
67507	New York City	Arts	Arts CHPG P	Cultural Asset Mapping on the Lower East Side	Fourth Arts Block Inc	49	10	59.00	\$0	Not-Awarded
67596	New York City	Arts	Arts CHPG P	Arts and Cultural Marketing Plan for Long Island City	Long Island City Partnership	38	20	58.00	\$0	Not-Awarded
64904	New York City	Arts	Arts CHPG P	ArtsEd Mapping and Civic Engagement Project	The Center for Arts Education	54	0	54.00	\$0	Not-Awarded
65001	New York City	Arts	Arts CHPG P	Queens Creative Asset Mapping	Queens Council on the Arts	46	5	51.00	\$0	Not-Awarded
64758	New York City	Arts	Arts CHPG P	NYC Independent Theater Cultural Mapping Project	Indie Theater Fund	41	5	46.00	\$0	Not-Awarded
64537	New York City	Arts	Arts CHPG P	Fortunes Community Based Arts Initiative for Formerly Incarcerated Populations	The Fortune Society	35	10	45.00	\$0	Not-Awarded
66709	New York City	Arts	Arts CHPG P	Rooftop Films Film and Training Pilot Program in Brooklyns Underserved Communities	Rooftop Films	33	10	43.00	\$0	Not-Awarded
67926	New York City	Arts	Arts CHPG P	EDUCATION AND COMMUNITY ENGAGEMENT OUTREACH EXPANSION	Pan Asian Repertory Theatre	36	5	41.00	\$0	Not-Awarded
68307	New York City	Arts	Arts CHPG P	Woodside Revitalization Project	Woodside on the Move	30	10	40.00	\$0	Not-Awarded
66238	New York City	Arts	Arts CHPG P	Poetry Path through Lower Manhattan	Poets House	32	5	37.00	\$0	Not-Awarded
64562	New York City	Arts	Arts CHPG P	Neinman Center Expansion Project	Arts Horizons LeRoy Neiman Art Center Inc	24	10	34.00	\$0	Not-Awarded
68590	New York City	Arts	Arts CHPG P	JALC Jazz Pride FY17	Jazz at Lincoln Center Inc	13	5	18.00	\$0	Not-Awarded
65418	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	BRIC	74	10	84.00	\$49,500	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
68125	New York City	Arts	Arts WIP	Artistic Workforce Expansion	The Noble Maritime Collection	72	10	82.00	\$29,500	Awarded
65335	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Alliance of Resident Theatres	71	10	81.00	\$30,500	Awarded
67456	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Primary Information	71	10	81.00	\$25,000	Awarded
66574	New York City	Arts	Arts WIP	Administrative Workforce Expansion	NYC Arts in Education Roundtable	70	10	80.00	\$31,000	Awarded
63393	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Flux Factory	63	15	78.00	\$49,500	Awarded
66440	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Los Pleneros de la 21	68	10	78.00	\$28,000	Awarded
66570	New York City	Arts	Arts WIP	Administrative Workforce Expansion	UnionDocs, Inc.	67	10	77.00	\$43,000	Awarded
66304	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Voices of Ascension	71	5	76.00	\$49,500	Awarded
65050	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Historic Districts Council	71	5	76.00	\$37,500	Awarded
68289	New York City	Arts	Arts WIP	Administrative Workforce Expansion	New York Lesbian and Gay Experimental Film Festival, Inc.	71	5	76.00	\$35,000	Awarded
66384	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Arts for Art	66	10	76.00	\$30,000	Awarded
67677	New York City	Arts	Arts WIP	Administrative Workforce Expansion	New Georges	66	10	76.00	\$28,500	Awarded
66336	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Music at the Anthology, Inc.	66	10	76.00	\$25,000	Awarded
65319	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Asian American Writers Workshop	70	5	75.00	\$32,500	Awarded
67045	New York City	Arts	Arts WIP	Administrative Workforce Expansion	The Harlem Chamber Players Inc	60	15	75.00	\$30,000	Awarded
64492	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Notes in Motion	65	10	75.00	\$25,000	Awarded
66847	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Talea Ensemble Inc	64	10	74.00	\$40,000	Awarded
66224	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Community of Literary Magazines and Presses	69	5	74.00	\$37,500	Awarded
68418	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	SculptureCenter	64	10	74.00	\$25,000	Awarded
67174	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Haiti Cultural Exchange	63	10	73.00	\$32,000	Awarded
56246	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Triangle Arts Association	63	10	73.00	\$30,000	Awarded
67060	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Creative Minds NYC, Inc.	57	15	72.00	\$49,500	Awarded
67054	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Theater Mitu Inc	67	5	72.00	\$48,000	Awarded
68221	New York City	Arts	Arts WIP	Administrative Workforce Expansion	The Time In Childrens Arts Initiative	62	10	72.00	\$45,000	Awarded
66968	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Socrates Sculpture Park	61	10	71.00	\$40,000	Awarded
64702	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Manhattan Class Company	65	5	70.00	\$26,000	Awarded
67899	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Treehouse Shakers Inc	65	5	70.00	\$25,000	Awarded
64775	New York City	Arts	Arts WIP	Administrative Workforce Expansion	The New Festival	64	5	69.00	\$39,500	Awarded
64923	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	St. Lukes Chamber Ensemble Inc	64	5	69.00	\$28,000	Awarded
25026	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	HB Studio	59	10	69.00	\$25,000	Awarded
64419	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	New York Foundation for the Arts	57	10	67.00	\$25,000	Awarded
68675	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Storefront for Art and Architecture	61	5	66.00	\$39,500	Awarded
65486	New York City	Arts	Arts WIP	Administrative Workforce Expansion	New York Classical Theatre, Inc.	61	5	66.00	\$32,500	Awarded
66788	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Smack Mellon Studios, Inc.	56	10	66.00	\$25,000	Awarded
65668	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Dieu Donn	64	0	64.00	\$0	Not-Awarded
64883	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Billie Holiday Theatre Inc	59	5	64.00	\$0	Not-Awarded
64881	New York City	Arts	Arts WIP	Administrative Workforce Expansion	El Taller Latino Americano	59	5	64.00	\$0	Not-Awarded
64314	New York City	Arts	Arts WIP	Administrative Workforce Expansion	PARTICIPANT INC	59	5	64.00	\$0	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
67214	New York City	Arts	Arts WIP	Administrative Workforce Expansion	En Foco Inc	53	10	63.00	\$0	Not-Awarded
65172	New York City	Arts	Arts WIP	Administrative Workforce Expansion	The New York Neo-Futurists	62	0	62.00	\$0	Not-Awarded
67907	New York City	Arts	Arts WIP	Administrative Workforce Expansion	The Camera Club of New York, Inc.	56	5	61.00	\$0	Not-Awarded
66401	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Dance/NYC	51	10	61.00	\$0	Not-Awarded
64263	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Elisa Monte Dance	51	10	61.00	\$0	Not-Awarded
64105	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Carnegie Hall Corporation	56	5	61.00	\$0	Not-Awarded
65822	New York City	Arts	Arts WIP	Administrative Workforce Expansion	YarnWire	60	0	60.00	\$0	Not-Awarded
67450	New York City	Arts	Arts WIP	Administrative Workforce Expansion	MONO NO AWARE	49	10	59.00	\$0	Not-Awarded
67168	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Womens Housing and Economic Development Corporation	43	15	58.00	\$0	Not-Awarded
68647	New York City	Arts	Arts WIP	Administrative Workforce Expansion	ARTs East New York	52	5	57.00	\$0	Not-Awarded
67272	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Immediate Medium Inc	52	5	57.00	\$0	Not-Awarded
65617	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	The Center for Urban Pedagogy	51	5	56.00	\$0	Not-Awarded
65861	New York City	Arts	Arts WIP	Artistic Workforce Expansion	BCT Brooklyn Childrens Theatre	55	0	55.00	\$0	Not-Awarded
68198	New York City	Arts	Arts WIP	Administrative Workforce Expansion	The Builders Association	49	5	54.00	\$0	Not-Awarded
66758	New York City	Arts	Arts WIP	Administrative Workforce Expansion	ID Studio Theater Performance and Research Center Inc	44	10	54.00	\$0	Not-Awarded
66890	New York City	Arts	Arts WIP	Administrative Workforce Expansion	International African Arts Festival	42	10	52.00	\$0	Not-Awarded
66863	New York City	Arts	Arts WIP	Artistic Workforce Expansion	Doing Art Together	42	10	52.00	\$0	Not-Awarded
55598	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	City Lore	42	10	52.00	\$0	Not-Awarded
33273	New York City	Arts	Arts WIP	Administrative Workforce Expansion	KSJAMM Dance Troupe	47	5	52.00	\$0	Not-Awarded
68602	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Early Music Foundation Inc	46	5	51.00	\$0	Not-Awarded
66360	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Make Music New York Inc	41	10	51.00	\$0	Not-Awarded
64559	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Lower East Side Tenement Museum	35	15	50.00	\$0	Not-Awarded
64024	New York City	Arts	Arts WIP	Resident Artist Workforce Expansion	Residency Unlimited	45	5	50.00	\$0	Not-Awarded
66743	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	The Elizabeth Foundation for the Arts	43	5	48.00	\$0	Not-Awarded
64840	New York City	Arts	Arts WIP	Administrative Workforce Expansion	The Performance Zone Inc	43	5	48.00	\$0	Not-Awarded
64787	New York City	Arts	Arts WIP	Artistic Workforce Expansion	FRIGID New York	47	0	47.00	\$0	Not-Awarded
67424	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Martina Arroyo Foundation	41	5	46.00	\$0	Not-Awarded
66102	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Martha Graham Center of Contemporary Dance	34	10	44.00	\$0	Not-Awarded
65915	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Open Source Gallery	44	0	44.00	\$0	Not-Awarded
67032	New York City	Arts	Arts WIP	Administrative Workforce Expansion	One Year Lease Inc	38	5	43.00	\$0	Not-Awarded
66624	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Midori Foundation	30	10	40.00	\$0	Not-Awarded
66079	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Brooklyn Institute of Arts and Sciences	30	10	40.00	\$0	Not-Awarded
67121	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	globalFEST, Inc	27	10	37.00	\$0	Not-Awarded
64504	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Orchestrating Dreams	26	10	36.00	\$0	Not-Awarded
66948	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	National Parks of New York Harbor Conservancy	25	10	35.00	\$0	Not-Awarded
65455	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Compagnia de Colombari	30	5	35.00	\$0	Not-Awarded
63927	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	CultureHub	30	5	35.00	\$0	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
67680	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Jamaica Center for Arts and Learning JCAL	18	15	33.00	\$0	Not-Awarded
65299	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	The New York Pops	28	5	33.00	\$0	Not-Awarded
65557	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Council For Living Music	31	0	31.00	\$0	Not-Awarded
64757	New York City	Arts	Arts WIP	Administrative Workforce Expansion	IndieSpace	25	5	30.00	\$0	Not-Awarded
66217	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Belladonna Series, Inc.	18	10	28.00	\$0	Not-Awarded
64746	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Arts in Action VAP Inc	23	5	28.00	\$0	Not-Awarded
65914	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Gina Gibney Dance, Inc.	27	0	27.00	\$0	Not-Awarded
67269	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Recess Activities Inc	20	5	25.00	\$0	Not-Awarded
64311	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Long Island City Cultural Alliance	1	15	16.00	\$0	Not-Awarded
67422	New York City	Arts	Arts WIP	Administrative Workforce Expansion	The New Stage Theatre Company	1	10	11.00	\$0	Not-Awarded
66704	New York City	Arts	Arts WIP	Artistic Workforce Expansion	Artists Alliance Inc	1	10	11.00	\$0	Not-Awarded
66444	New York City	Arts	Arts WIP	Administrative Workforce Expansion	IlluminArt Productions	1	10	11.00	\$0	Not-Awarded
66031	New York City	Arts	Arts WIP	Administrative Workforce Expansion	South Asian Womens Creative Collective	1	10	11.00	\$0	Not-Awarded
63941	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Allied Productions Inc	1	10	11.00	\$0	Not-Awarded
63832	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Storyville Center for the Spoken Word	1	10	11.00	\$0	Not-Awarded
41647	New York City	Arts	Arts WIP	Artistic Workforce Expansion	The Laundromat Project	1	10	11.00	\$0	Not-Awarded
68514	New York City	Arts	Arts WIP	Administrative Workforce Expansion	Art Collision Incorporated	1	5	6.00	\$0	Not-Awarded
67229	New York City	Arts	Arts WIP	Administrative Workforce Expansion	JazzReach Performing Arts Education Association	1	5	6.00	\$0	Not-Awarded
65735	New York City	Arts	Arts WIP	Fellowship Workforce Expansion	Queens Museum	1	5	6.00	\$0	Not-Awarded
68433	New York City	Canals	Canals	Rehabilitation of 1930 Tugboat W.O. Decker	South Street Seaport Museum	53	20	73.00	\$0	Not-Awarded
67231	New York City	DEC	DEC CSC C	Natural Areas Assessment, Inventory and Mapping for the Staten Island Greenbelt (Phase 3)	NYC Parks	24.75	20	44.75	\$0	Not-Awarded
67705	New York City	DEC	DEC CSC I	Living Shoreline and Marsh Migration Preparation at Alley Creek	New York City Department of Parks and Recreation	65.5	5	70.50	\$410,000	Awarded
67513	New York City	DEC	DEC CSC I	Urban Stream Assessment and Restoration Project in Bloodroot Valley, Staten Island Greenbelt	NYC Parks	35	20	55.00	\$0	Not-Awarded
68070	New York City	DEC	DEC CSC I	Miscellaneous Pedestrian and Bicycle Projects	New York City Department of Transportation	13.25	10	23.25	\$0	Not-Awarded
67743	New York City	DEC	DEC WQIP AHR	Aquatic Habitat Restoration for River Herring and American Eel on the Bronx River	Bronx River Alliance Inc.	23	20	43.00	\$0	Not-Awarded
67513	New York City	DEC	DEC WQIP NPS	NYC Parks Greenbelt Urban Stream Restoration Project	City of New York Parks and Recreation	23	20	43.00	\$0	Not-Awarded
67089	New York City	DOL	DOL EET	Upgrade Training for Personal Care Aides	Selfhelp Community Services, Inc.	65.64	15	80.64	\$100,000	Awarded
64597	New York City	DOL	DOL EET	Palliative Care Training and Education	Parker Jewish Institute for Health Care and Rehabilitation	66.7	10	76.70	\$35,400	Awarded
68176	New York City	DOL	DOL EET	Madeline Chocolate Growth Expansion	The Madelaine Chocolate Company	55.42	20	75.42	\$100,000	Awarded
67721	New York City	DOL	DOL EET	Brooklyn Brands	Brooklyn Brands, LLC	49	20	69.00	\$0	Not-Awarded
68024	New York City	DOL	DOL EET	ISO9001	ST Auto Body Repair, Inc.	55.08	5	60.08	\$0	Not-Awarded
68115	New York City	DOL	DOL SPT	Construction Works in NB	St. Nicks Alliance	70.79	20	90.79	\$50,000	Awarded
64386	New York City	DOL	DOL SPT	SCS Home Health Aide Training Program	Sunnyside Community Services	66.91	20	86.91	\$100,000	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
67482	New York City	DOL	DOL SPT	Rockaways Works	Ocean Bay Community Development Corporation	62.91	20	82.91	\$50,000	Awarded
68048	New York City	DOL	DOL SPT	EBOFs Special Populations Training Program	El Barrio's Operation Fightback, Inc.	60.61	20	80.61	\$100,000	Awarded
64928	New York City	DOL	DOL SPT	Fortunes Employment Services	The Fortune Society	60.61	20	80.61	\$100,000	Awarded
64694	New York City	DOL	DOL SPT	Workforce Development Training	Sustainable South Bronx	63	15	78.00	\$100,000	Awarded
67285	New York City	DOL	DOL SPT	MAP Inc.	Members Assistance Program, Inc.	55.07	20	75.07	\$40,000	Awarded
64159	New York City	DOL	DOL SPT	Next Step SPT	Project Renewal, Inc.	60.13	10	70.13	\$0	Not-Awarded
67787	New York City	DOL	DOL SPT	EKG Technician and Phlebotomist Occupational and Employability Skills Training	Allied Business Solutions, Inc.	65.09	5	70.09	\$0	Not-Awarded
67786	New York City	DOL	DOL SPT	Certified Nurse Assistant Training	Alliance Computing Solutions, Inc.	63.56	5	68.56	\$0	Not-Awarded
67788	New York City	DOL	DOL SPT	Pharmacy Technician Occupational Skills Training	Premium Services Management	60.56	5	65.56	\$0	Not-Awarded
67353	New York City	DOL	DOL SPT	CASAC Training for Dislocated Workers	Exponents Center for Personal Professional Development, Inc.	52.24	10	62.24	\$0	Not-Awarded
68079	New York City	DOL	DOL SPT	AABR Workforce Development	AABR, Inc.	29	5	34.00	\$0	Not-Awarded
67105	New York City	DOL	DOL UWT	IT Network Support and Health Information Security Programs	CUNY - Bronx Community College	70.69	15	85.69	\$100,000	Awarded
68115	New York City	DOL	DOL UWT	Construction Works in NB	St. Nicks Alliance	63.64	20	83.64	\$50,000	Awarded
66884	New York City	DOL	DOL UWT	Economic Solutions Center Workforce Development	Bedford Stuyvesant Restoration Corporation	62	20	82.00	\$100,000	Awarded
67482	New York City	DOL	DOL UWT	Rockaways Works	Ocean Bay Community Development Corporation	61.78	20	81.78	\$25,000	Awarded
63647	New York City	DOL	DOL UWT	Sector Focused Skills Training and Job Placement	Leap, Inc. dba Brooklyn Workforce Innovations	70.23	10	80.23	\$99,850	Awarded
68227	New York City	DOL	DOL UWT	Unemployed Worker Training for Construction Positions	Nontraditional Employment for Women	56.18	20	76.18	\$100,000	Awarded
67872	New York City	DOL	DOL UWT	Sector-based IT Training	Per Scholas, Inc.	60.2	15	75.20	\$100,000	Awarded
67787	New York City	DOL	DOL UWT	EKG Technician and Phlebotomist Occupational and Employability Skills Training	Allied Business Solutions, Inc.	67.7	5	72.70	\$30,000	Awarded
67023	New York City	DOL	DOL UWT	AIACS Training Program	Agudath Israel of America Community Services, Inc.	65.45	5	70.45	\$65,000	Awarded
65728	New York City	DOL	DOL UWT	Mid-Bronx Construction Training Program	Mid-Bronx Senior Citizens Council, Inc.	60.15	10	70.15	\$100,000	Awarded
67786	New York City	DOL	DOL UWT	Certified Nurse Assistant Training	Alliance Computing Solutions, Inc.	63.78	5	68.78	\$30,000	Awarded
67285	New York City	DOL	DOL UWT	MAP Inc.	Members Assistance Program, Inc.	48	20	68.00	\$60,000	Awarded
66757	New York City	DOL	DOL UWT	Unemployed Worker Training	Chianatown Manpower Project, Inc.	57.67	10	67.67	\$0	Not-Awarded
67784	New York City	DOL	DOL UWT	Hostos Unemployed Training	Hostos Community College	56.08	10	66.08	\$0	Not-Awarded
67788	New York City	DOL	DOL UWT	Pharmacy Technician Occupational Skills Training	Premium Services Management	59.78	5	64.78	\$0	Not-Awarded
68234	New York City	DOL	DOL UWT	Unemployed Worker Training Program Application	Coalition for Queens, Inc.	51	10	61.00	\$0	Not-Awarded
65823	New York City	DOL	DOL UWT	Line Cook Training Program	The Chef's Connection, LLC	36.19	10	46.19	\$0	Not-Awarded
65014	New York City	DOS	DOS LWRP	Harlem Lane Playground Waterfront Access	City of New York	60.72	20	80.72	\$950,000	Awarded
66209	New York City	DOS	DOS LWRP	Creek Landing Planning and Assessment	City of New York	62.79	15	77.79	\$90,000	Awarded
66393	New York City	DOS	DOS LWRP	Idlewild Park Coastal Marsh Restoration	City of New York	61.41	15	76.41	\$500,000	Awarded
68007	New York City	DOS	DOS LWRP	Flushing Creek Strategic Plan	City of New York	61.41	15	76.41	\$94,900	Awarded
65971	New York City	DOS	DOS LWRP	Public Access Implementation Study	City of New York	66.24	10	76.24	\$290,000	Awarded
67052	New York City	DOS	DOS LWRP	Jamaica Bay Watershed Plan Update	City of New York	50.37	15	65.37	\$0	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
67615	New York City	DOS	DOS LWRP	NYC Parks Staten Island Greenbelt Local Watershed Planning Project	City of New York	44.16	15	59.16	\$0	Not-Awarded
65074	New York City	EFC	EFC GIGP	Pervious Pavement Roadway Pilot	New York City Department of Transportation	32	15	47.00	\$0	Not-Awarded
67387	New York City	EFC	EFC GIGP	Hudson River Greenway Comfort Station	New York City Parks Recreation	21	15	36.00	\$0	Not-Awarded
66451	New York City	ESD	ESD BIHSP I	Downstate Biotech Incubator	Downstate Technology Center, Inc.	70.33	15	85.33	\$125,000	Awarded
67360	New York City	ESD	ESD BIHSP I	NYU Certified Business Incubator	New York University	68.33	15	83.33	\$125,000	Awarded
68243	New York City	ESD	ESD BIHSP I	HBK Incubates	Hot Bread Kitchen	59.33	20	79.33	\$0	Not-Awarded
65648	New York City	ESD	ESD BIHSP I	Staten Island Business Incubator Program	Staten Island Economic Development Corporation	53	20	73.00	\$0	Not-Awarded
62785	New York City	ESD	ESD BIHSP I	Bronx CookSpace	WHEDco	54	15	69.00	\$0	Not-Awarded
66426	New York City	ESD	ESD BIHSP I	NEW INC Art Design Technology incubator	New Museum of Contemporary Art	52	15	67.00	\$0	Not-Awarded
63968	New York City	ESD	ESD Grants	Henry Street Settlement Firehouse Renovation	Henry Street Settlement	75	20	95.00	\$1,000,000	Awarded
67473	New York City	ESD	ESD Grants	NextGen Nurses Center	The Lower Eastside Girls Club of New York, Inc.	75	20	95.00	\$325,000	Awarded
67736	New York City	ESD	ESD Grants	Greenpoint Manufacturing and Design Center New Facility	Greenpoint Manufacturing and Design Center	74	20	94.00	\$2,100,000	Awarded
65635	New York City	ESD	ESD Grants	Galvanize Tech Campus	Galvanize, Inc.	74	20	94.00	\$1,300,000	Awarded
66878	New York City	ESD	ESD Grants	1776 New York City Tech Accelerator	1776 Global, Inc. PBC	73	20	93.00	\$1,000,000	Awarded
68485	New York City	ESD	ESD Grants	Bronx Music Hall Capital Project	Women's Housing and Economic Development Corp.	72	20	92.00	\$2,000,000	Awarded
67892	New York City	ESD	ESD Grants	Long Island City Wayfinding and Streetscape Improvements	Long Island City Partnership	72	20	92.00	\$100,000	Awarded
65328	New York City	ESD	ESD Grants	Capital Improvements to Staten Island Museum	Staten Island Museum	72	20	92.00	\$45,000	Awarded
67113	New York City	ESD	ESD Grants	Brooklyn Navy Yard Transportation System	Brooklyn Navy Yard Development Corporation	71	20	91.00	\$1,000,000	Awarded
67427	New York City	ESD	ESD Grants	Medgar Evers- Derbywire	Derbywire, Inc.	70	20	90.00	\$500,000	Awarded
64877	New York City	ESD	ESD Grants	Medgar Evers- Selfiepay	Selfiepay, Inc.	70	20	90.00	\$500,000	Awarded
67549	New York City	ESD	ESD Grants	Medgar Evers- Tuki	Tuki, Inc.	70	20	90.00	\$500,000	Awarded
65577	New York City	ESD	ESD Grants	GFS Media Center	GFS, Inc.	70	20	90.00	\$180,000	Awarded
65024	New York City	ESD	ESD Grants	New York Container Terminal Street Improvement Project	New York City Department of Small Business Services	69	20	89.00	\$2,430,000	Awarded
65889	New York City	ESD	ESD Grants	Brooklyn Industrial Development Center	Evergreen, Inc.	69	20	89.00	\$1,000,000	Awarded
66212	New York City	ESD	ESD Grants	Cooling Towers Replacement	Hunts Point Cooperative Market, Inc.	69	20	89.00	\$950,000	Awarded
63677	New York City	ESD	ESD Grants	China Institute Facility Renovations	China Institute in America, Inc.	68	20	88.00	\$675,000	Awarded
65867	New York City	ESD	ESD Grants	Conservatory Restoration Project	The New York Botanical Garden	65	20	85.00	\$500,000	Awarded
67543	New York City	ESD	ESD Grants	Pier 86 Reconstruction Completion	Intrepid Museum Foundation	64	20	84.00	\$800,000	Awarded
68515	New York City	ESD	ESD Grants	Brooklyn DDL IAVI - HIV Vaccine Research Program	Brooklyn DDL International AIDS Vaccine Initiative	73	10	83.00	\$200,000	Awarded
66688	New York City	ESD	ESD Grants	Irish Arts Center Expansion Project	An Claidheamh Soluis, Inc.	72	10	82.00	\$2,000,000	Awarded
63912	New York City	ESD	ESD Grants	DUMBO Waterfront Exhibition	The Brooklyn Historical Society	65	15	80.00	\$170,000	Awarded
64581	New York City	ESD	ESD Grants	York Studios Bronx Project	Bronx River Media Group, LLC	64	15	79.00	\$1,200,000	Awarded
67598	New York City	ESD	ESD Grants	Development of eSTEAM Commons Building	NYU	64	15	79.00	\$1,000,000	Awarded
66860	New York City	ESD	ESD Grants	Steiner Studios - Expansion Master Plan Phase IV	Steiner Studios	64	15	79.00	\$1,000,000	Awarded
67142	New York City	ESD	ESD Grants	Lighthouse Point Development in Staten Island	Triangle Equities Development Company	63	15	78.00	\$2,000,000	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
66829	New York City	ESD	ESD Grants	Cowan's Canal Dredging Project	Peckham Industries, Inc.	63	15	78.00	\$475,000	Awarded
65126	New York City	ESD	ESD Grants	Renovation of Simulation/Skills Lab	Parker Jewish Institute for Health Care Rehabilitation	68	10	78.00	\$50,000	Awarded
63992	New York City	ESD	ESD Grants	Restoration and Expansion of the Apollo and Victoria Theaters	Apollo Theater Foundation, Inc	61	15	76.00	\$0	Not-Awarded
63936	New York City	ESD	ESD Grants	Bedford Courts - Redevelopment of Bedford Union Armory	Bedford Courts LLC	56	20	76.00	\$0	Not-Awarded
67002	New York City	ESD	ESD Grants	N2 Supergrid Expansion	N2 Global Solutions, Inc.	55	20	75.00	\$0	Not-Awarded
65356	New York City	ESD	ESD Grants	Brooklyn Bridge Park - Construction of Brooklyn Bridge Plaza	Brooklyn Bridge Park	54	20	74.00	\$0	Not-Awarded
66272	New York City	ESD	ESD Grants	National Museum of the American Indian - Capital Project for Cafe Space	Smithsonian National Museum of the American Indian	59	15	74.00	\$0	Not-Awarded
66493	New York City	ESD	ESD Grants	SIEDC - Urban Industry Center campus	Staten Island Economic Development Corporation	64	10	74.00	\$0	Not-Awarded
66300	New York City	ESD	ESD Grants	The Met Museum - Skylight and Mechanical Equipment Replacement Project	The Metropolitan Museum of Art	58	15	73.00	\$0	Not-Awarded
66870	New York City	ESD	ESD Grants	Civic Hall - Community Center Expansion Project	Civic Hall LLC	63	10	73.00	\$0	Not-Awarded
68348	New York City	ESD	ESD Grants	Futureworks NYC	NYCEDC	58	15	73.00	\$0	Not-Awarded
67837	New York City	ESD	ESD Grants	Cubit Power One - Expansion of Manufacturing	Cubit Power One, Inc.	56	15	71.00	\$0	Not-Awarded
66046	New York City	ESD	ESD Grants	NYC Brownfield Program	City of New York	50	20	70.00	\$0	Not-Awarded
68339	New York City	ESD	ESD Grants	Pier 26 Hudson River Estuarium Education Research Center	Clarkson University	65	5	70.00	\$0	Not-Awarded
65592	New York City	ESD	ESD Grants	Greater Jamaica Development Corp. – Development of Business Space	Greater Jamaica Development Corporation	63	5	68.00	\$0	Not-Awarded
66478	New York City	ESD	ESD Grants	X3CNG - Hunts Point Compressed Natural Gas(CNG) station	X3CNG Corp	53	15	68.00	\$0	Not-Awarded
68032	New York City	ESD	ESD Grants	Refinery 29 Expansion Grant Request	Refinery 29 Inc.	51	15	66.00	\$0	Not-Awarded
63259	New York City	ESD	ESD Grants	Staten Island Mall Development	GGP Staten Island Mall, LLC	50	15	65.00	\$0	Not-Awarded
67244	New York City	ESD	ESD Grants	Ruppert's Ice House - Building Renovation	Bruckner Development LLC	52	10	62.00	\$0	Not-Awarded
64860	New York City	ESD	ESD Grants	9/11 Tribute Center Relocation and Expansion	September 11th Widows And Victims' Families Association, Inc.	54	5	59.00	\$0	Not-Awarded
67946	New York City	ESD	ESD Grants	SAENY - Workforce Development	Science and Arts Engagement New York	50	5	55.00	\$0	Not-Awarded
68093	New York City	ESD	ESD Grants	Hunts Point Clean Energy DME Project	Hunts Point Clean Energy, LLC	36	10	46.00	\$0	Not-Awarded
68612	New York City	ESD	ESD Grants	Candy and Candles - Store Build Up	DBA Candy and Candles	21	5	26.00	\$0	Not-Awarded
63582	New York City	ESD	ESD MNY	Tenement Museum Marketing Initiative	Lower East Side Tenement Museum	68	20	88.00	\$204,600	Awarded
65328	New York City	ESD	ESD MNY	Capital Improvements to Staten Island Museum	Staten Island Museum	64	20	84.00	\$77,976	Awarded
65867	New York City	ESD	ESD MNY	Conservatory Restoration Project	The New York Botanical Garden	62	20	82.00	\$100,000	Awarded
66378	New York City	ESD	ESD MNY	Brooklyn Botanic Garden Woodland Garden and Accessibility Improvement Project	Brooklyn Botanic Garden	61	20	81.00	\$500,000	Awarded
66538	New York City	ESD	ESD MNY	Staten Island Tourism Proposal	Staten Island Chamber of Commerce Foundation	60	20	80.00	\$324,738	Awarded
63912	New York City	ESD	ESD MNY	Waterfront Exhibition	Brooklyn Historical Society	61	15	76.00	\$176,283	Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
65022	New York City	ESD	ESD MNY	2016 AMNH Market New York	American Museum of Natural History	61	10	71.00	\$1,000,000	Awarded
65356	New York City	ESD	ESD MNY	Brooklyn Bridge Plaza	Brooklyn Bridge Park	51	20	71.00	\$740,000	Awarded
65577	New York City	ESD	ESD MNY	The GFS Culture and Media Center	GFS	48	20	68.00	\$0	Not-Awarded
65416	New York City	ESD	ESD MNY	WE ARE NY: Expanding Markets in NYCs Diverse Communities	The Greater Harlem Chamber of Commerce	48	20	68.00	\$0	Not-Awarded
67022	New York City	ESD	ESD MNY	Smart Cities NYC17	Global Futures Group	54	10	64.00	\$0	Not-Awarded
63987	New York City	ESD	ESD MNY	Market New York China Institute	China Institute in America	48	15	63.00	\$0	Not-Awarded
67049	New York City	ESD	ESD MNY	Future Cities Barge	Level MFinland Partnership	52	10	62.00	\$0	Not-Awarded
54086	New York City	ESD	ESD MNY	Marketing New York the Big Apple Greeter Way	Big Apple Greeter, Inc.	50	10	60.00	\$0	Not-Awarded
66300	New York City	ESD	ESD MNY	Skylight and Mechanical Equipment Replacement Project	The Metropolitan Museum of Art	42	15	57.00	\$0	Not-Awarded
67608	New York City	ESD	ESD MNY	Brooklyn Navy Yard Art Exhibit	Brooklyn Navy Yard Development Corporation	45	10	55.00	\$0	Not-Awarded
68156	New York City	ESD	ESD MNY	Market NY 2016	Alliance for Coney Island	44	10	54.00	\$0	Not-Awarded
64860	New York City	ESD	ESD MNY	9/11 Tribute Center Relocation and Expansion	September 11th Widows And Victims Families Association Inc	43	5	48.00	\$0	Not-Awarded
67298	New York City	ESD	ESD MNY	The Venous Symposium New York	Complete Conference Management	38	5	43.00	\$0	Not-Awarded
68679	New York City	ESD	ESD MNY	The Culture Trip Commercial	The Culture Trip	23	10	33.00	\$0	Not-Awarded
67804	New York City	ESD	ESD MNY	Richmond County Fair Market NY	Staten Island Historical Society	33	0	33.00	\$0	Not-Awarded
66078	New York City	ESD	ESD SPFS	NYC ITAC - Advanced Manufacturing Market Assessment	NYC Industrial Technology Assistance Corporation (ITAC)	75	20	95.00	\$100,000	Awarded
67853	New York City	ESD	ESD SPFS	Coney Island - Mermaid Avenue Revitalization	Alliance for Coney Island, Inc.	74	15	89.00	\$50,000	Awarded
68657	New York City	ESD	ESD SPFS	Commonwise Education - BronXchange Vendor Platform	Commonwise Education Inc.	54	10	64.00	\$0	Not-Awarded
65474	New York City	ESD	ESD SPFS	NYC Dept of Small Business Services - Database Development for Springfield IBID	New York City Department of Small Business Services	57	5	62.00	\$0	Not-Awarded
68350	New York City	ESD	ESD SPFS	Emeral Cities - Interfaith Medical Center	Emerald Cities Collaborative	42	15	57.00	\$0	Not-Awarded
64303	New York City	HCR	HCR NYMS	Pitkin Avenue Renaissance Program	Pitkin Avenue District Management Association	62	20	82.00	\$250,000	Awarded
64486	New York City	HCR	HCR NYMS	Tenement Museum Facilities Expansion	Lower East Side Tenement Museum	36	15	51.00	\$0	Not-Awarded
63658	New York City	HCR	HCR NYMS	China Institute New York Main Street	China Institute in America	34	15	49.00	\$0	Not-Awarded
64343	New York City	Parks	OPRHP HP D	Church House Rehabilitation	Reformed Protestant Dutch Church of Flatbush	61.50	5	66.50	\$500,000	Awarded
67487	New York City	Parks	OPRHP HP D	Gould Memorial Library Dome Restoration	Research Foundation/CUNY on behalf of Bronx Community College	49.50	15	64.50	\$500,000	Awarded
63580	New York City	Parks	OPRHP HP D	97 Orchard Street Preservation Project	Lower East Side Tenement Museum	40.00	15	55.00	\$0	Not-Awarded
65356	New York City	Parks	OPRHP PKS D	Brooklyn Bridge Plaza	Brooklyn Bridge Park	54.50	20	74.50	\$500,000	Awarded
68540	New York City	Parks	OPRHP PKS D	Prospect Park Water Quality Project	Prospect Park Alliance, Inc.	54.50	5	59.50	\$394,473	Awarded
67543	New York City	Parks	OPRHP PKS D	PIER 86 REPLACEMENT OF FINAL SEGMENT	Intrepid Museum Foundation	37.50	20	57.50	\$0	Not-Awarded
66722	New York City	Parks	OPRHP PKS D	Improve Public Access, Urban Trail Management, and Forest Restoration at Pelham Bay Park, the Bronx	City Parks Foundation	32.00	10	42.00	\$0	Not-Awarded

CFA #	Region	Agency	Program Name	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded
67513	New York City	Parks	OPRHP PKS D	NYC Parks Greenbelt Urban Stream Restoration Project	City of New York Parks and Recreation	17.00	20	37.00	\$0	Not-Awarded
68165	New York City	Parks	OPRHP PKS P	Hudson River Park Pier 26 Science Play Area	Hudson River Park Trust	60.00	10	70.00	\$500,000	Awarded
62431	New York City	Parks	OPRHP PKS P	Plus Pool	Friends of + POOL Inc.	33.50	10	43.50	\$0	Not-Awarded
65640	New York City	Parks	OPRHP PKS P	Planning the New Kids Culture Garden	Queens Botanical Garden Society, Inc.	32.50	5	37.50	\$0	Not-Awarded

2016 Program Legend

Agency	Abbreviation	Program Name
Arts	Arts CHPG I	Arts, Culture, Heritage New Initiatives - Implementation
Arts	Arts CHPG P	Arts, Culture, Heritage New Initiatives - Planning
Arts	Arts WIP	Workforce Investment
Canals	Canals	Canalway Grant Program
DEC	DEC CSC C	Climate Smart Communities Program - Certification
DEC	DEC CSC I	Climate Smart Communities Program - Implementation
DEC	DEC EPG	Engineering Planning Grant
DEC	DEC WQIP AHR	Water Quality Improvement Project - Aquatic Habitat Restoration
DEC	DEC WQIP MS4	Water Quality Improvement Project - Municipal Separate Storm Sewer Systems
DEC	DEC WQIP NPS	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control
DEC	DEC WQIP NPSGL	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control - Great Lakes
DEC	DEC WQIP WTI	Water Quality Improvement Program - Wastewater Treatment Improvement
DEC	DEC WQIP WTID	Water Quality Improvement Program - Wastewater Treatment Improvement Disinfection
DOL	DOL EET	Existing Employee Training
DOL	DOL NHT	New Hire Training
DOL	DOL SPT	Special Populations Training
DOL	DOL UWT	Unemployed Worker Training
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LGE P	Local Government Efficiency Program - Planning
DOS	DOS LWRP	Local Waterfront Revitalization Program
DOS	DOS LWRP CC	Local Waterfront Revitalization Program - Climate Change
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD BIHSP HS	Business Incubator and Innovation Hot Spot Program - Hot Spot
ESD	ESD BIHSP I	Business Incubator and Innovation Hot Spot Program - Incubator
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGME	Community Development Block Grant - Microenterprise
HCR	HCR CDBGPIPF	Community Development Block Grant - Public Infrastructure & Public Facilities
HCR	HCR NYMS	New York Main Street
OPRHP	OPRHP HAS A	Heritage Area Systems (Acquisition)
OPRHP	OPRHP HAS D	Heritage Area Systems (Development)
OPRHP	OPRHP HAS P	Heritage Area Systems (Planning)
OPRHP	OPRHP HP A	Historic Property (Acquisition)
OPRHP	OPRHP HP D	Historic Property (Development)
OPRHP	OPRHP HP P	Historic Property (Planning)
OPRHP	OPRHP PKS A	Parks (Acquisition)
OPRHP	OPRHP PKS D	Parks (Development)
OPRHP	OPRHP PKS P	Parks (Planning)