

## 2012 Regional Council Process & Consolidated Funding Applications

### Background:

The Regional Economic Development Councils are a community driven, regional approach to economic development in New York State. Each Council is made up of 20 to 30 business, academic and government leaders from throughout the Region. In 2012, the Senate and Assembly majority committees selected one member from each region to be a voting Regional Council member.

In 2011, each of the ten Regional Councils were tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment.<sup>1</sup> Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by each Regional Council were reviewed by a Strategic Plan Review Committee consisting of two State Agency Commissioners and three economic development experts. Members of the 2011 Review Team included: Dall W. Forsythe, Senior Fellow at the Wagner School of Public Service at New York University and former Vice President for Finance and Operations at The Atlantic Philanthropies; Walter D. Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University; Bruce J. Katz, Vice President at the Brookings Institution and founding Director of the Brookings Metropolitan Policy Program; Joan McDonald, Commissioner of the New York State Department of Transportation; and Cesar Perales, New York State Secretary of State. On December 8, 2011, the Governor and Legislative Leaders announced the winners of the first round of competition and one year later 97% of Round One projects were under contract and/or progressing.

In 2012, the Councils went a step further and produced Strategic Implementation Agendas that built upon the progress from the first round and further developed and refined their Regional Five Year Strategic Plans by undertaking four primary activities: Establishing a framework to advance the Regional Strategic Plan; Implementing the strategies laid out in the Strategic Plan; Creating a project pipeline; and providing a progress report documenting the success the Council has had in implementing its Strategic Plan. These actions were designed to encourage and accelerate implementation, performance, and collaboration within the regions. Priority projects that aligned with each region's agenda were chosen by the Councils from the applications submitted to the Consolidated Funding Application portal. These projects were published in the regions' Implementation Agendas, which are publically available online at [www.regionalcouncils.ny.gov](http://www.regionalcouncils.ny.gov). Projects were scored by both the state agencies and the Regional Councils. The agencies scored their projects based on a technical evaluation in adherence with existing funding program guidelines and awarded a project up to 80 points. The remaining 20 points were awarded by the Regional Councils, and were based off the following endorsement standards:

---

<sup>1</sup> See Attachment A: Regional Council Guidebook: "A New State Government Approach to Economic Growth", page 4.

### Statewide Endorsement Standards

*Regional Council members will determine the degree to which the application implements the regional strategic plan and assign the corresponding number of points as a score.*

IMPLEMENTATION OF THE PLAN	DEGREE	POINTS
The proposal is identified as a priority project by the Regional Council.	Priority	20
The proposal is identified in the plan and has regional benefits.	Very Strong	15
The proposal advances the plan and has local benefits.	Strong	10
The proposal is consistent with the plan and has project level benefits.	Moderate	5
The proposal has limited relationship to the plan	Weak	0

#### **2012 Competition:**

To incentivize the implementation process, the Regional Councils competed for \$220 million in ESD capital funds and tax credits based on their Implementation Agendas. In 2012, five awards of \$25 million were made. The competition was split into two parts:

- First, the four regions with the 2011 Best Plans competed for two awards of up to \$25 million each in capital funds. Awards were made based on the progress the Regional Councils have made implementing their strategies and evolution of their strategic plans as outlined in their submitted Implementation Agendas including any revisions or updates.
- Second, the remaining six regions competed for three awards of up to \$25 million each in capital funds. Awards were made based on the progress the Regional Councils have made implementing their strategies and evolution of their strategic plans as outlined in their submitted Implementation Agendas including any revisions or updates.

The balance of the \$25 million in capital funds was divided among the five remaining regions. Each region will also be eligible for up to \$10 million in Excelsior Tax Credits to help attract and grow business in the region.<sup>2</sup>

According to the enabling legislation as passed by the New York State legislature and signed into law by the Governor, “funding will be pursuant to a plan developed by the chief executive officer of the New York state Urban Development Corporation and based in part on a competitive selection process among the Regional Economic Development Councils and will support initiatives based on anticipated economic development benefits. Such moneys will be awarded by the New York State Urban Development Corporation at its discretion.”<sup>3</sup>

To reflect the changing nature of the competition, the 2012 Strategic Implementation Assessment Team was led by Secretary of State Cesar Peralas and included Office of General Services Commissioner Roann Destito, Tax and Finance Commissioner Thomas Mattox, Environmental Facilities Corporation CEO Matthew Driscoll and Agriculture and Markets Commissioner Darrel Aubertine with support from the Brookings Institution, vis a vis Bruce Katz and Amy Liu. The SIAT reviewed each region’s Implementation Agendas based on established criteria and also traveled to each Region to view and tour the progress first hand. Each tour included a panel presentation that allowed for ample question and answer opportunities between the SIAT and Regional Council members. Each of the ten Regional Council visits included a tour of projects funded in the 2011 CFA which demonstrated Regional Council progress and accomplishments.

The SIAT provided an assessment of each plan<sup>4</sup> and made recommendations to Kenneth Adams, President & CEO, Empire State Development Corporation of the five reports that most closely aligned with these criteria.<sup>5</sup> President Adams accepted the recommendations of the Committee and, pursuant to his statutory powers as head of the Urban Development Corporation, awarded five regions with the top Implementation Agenda up to \$40 million in funding consisting of \$25 million in capital grants and \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives was awarded to projects identified by the Councils as in alignment with their strategies and priorities.

In addition, project sponsors applied for up to \$600 million in economic development resources available from ten state agencies through the Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based on the endorsement of the local Regional Council<sup>6</sup> and the technical program review of the agencies providing resources, subject to interagency team analysis and agency discretion.<sup>7</sup>

---

<sup>2</sup> See Attachment B: Regional Council Guidebook: “Implementing a New Operating Model for NYS Government,” page 16.

<sup>3</sup> See Chapter 54 of the Laws of 2011, Capital Projects Budget, page 595.

<sup>4</sup> See Attachment D: Regional Documents containing materials for each region, including the Strategic Plan, Review Committee Assessment and CFA Projects.

<sup>5</sup> See Attachment C: Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011.

<sup>6</sup> See Attachment A: Regional Council Guidebook: “A New State Government Approach to Economic Growth,” page 11.

<sup>7</sup> See Attachment A: Regional Council Guidebook: “A New State Government Approach to Economic Growth,” page 11.

In 2012, the CFA opened for applications on May 3 and closed on July 14. Prior to that, all details about CFA resources were made available online via the 2012 CFA Resources Available Document, the State Register and the New York State Contract Reporter. When the portal closed on July 14, agencies immediately began marking projects eligible or ineligible. All eligible projects were then made available to the Regional Councils for their scoring process and the agencies for their technical evaluation. Scores had to be finalized by September 15. After the SIAT Tours concluded, the Inter-agency team met to review the projects and make final funding decisions.

The interagency team reviewed projects based on relevant factors including Regional Councils Implementation Agendas and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need.<sup>8</sup> Priority projects are those specifically enumerated in the Regional Council Reports, receiving a score of 20 from the Regional Council, and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team once again consisted of professional staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council capital fund was awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated implementation agendas and are capable of stimulating economic growth and investment.

On December 19, 2012, the Governor announced that 725 projects totaling \$738 million had been awarded through Round Two of the Regional Economic Development Council initiative. Best Plan awards were given to Central New York, Mid Hudson, Southern Tier, North Country and Finger Lakes in adherence to the competition guidelines detailed above.

---

<sup>8</sup> See Attachment A: Regional Council Guidebook: "A New State Government Approach to Economic Growth," page 11.

# NORTH COUNTRY REGIONAL ECONOMIC DEVELOPMENT COUNCIL

## Assessment of the 2012 Progress Report

### Part One: Strategic Plan Update

#### Building on the 2011 Strategic Plan

##### A. Addressing weaknesses identified in the 2011 assessments

The North Country Regional Economic Development Council (NCREDC) addressed a weakness of its 2011 strategic plan involving the challenging number of strategies articulated which made it difficult to place the strategies in the context of the overall plan. They did this by identifying 12 key strategies on which the plan focuses while leaving the overall number of strategies unchanged. They include a greater degree of detail on each key strategy, the actions that fall within that strategy, and any priority projects that fall within that strategy.

One weakness was not addressed – the NCREDC did not identify specific sources of private funding leveraged by state investments.

##### B. Building upon strengths identified in the 2011 assessment

The NCREDC adhered to its award-winning 2011 plan which identified eight vision points that reflect that unique attributes of the region and its communities, provided detailed strategies addressing the region's needs, and outlined multi-year action steps. NCREDC also continued its practice of articulating the regional benefits of projects, well justifying why priority projects were chosen and demonstrating their linkage with strategies and the vision points. In addition, the progress report articulates significant detail on the scoring criteria for priority projects, outlining a weighted system by which projects are rated.

Continued reliance on colleges and universities remains, and appears to have grown to other not-for-profit organizations and for-profit entities. The level of public participation appears to have increased, with seemingly additional opportunities for public input – including ideas about potential priority projects; however, the degree to which public participation influenced changes to the structure of the NCREDC and its operations is unclear.

The NCREDC also continued to indicate significant leveraging of private resources, and to use an expansive performance measurement process.

#### Strategies

Few changes were made to the strategies, but how those strategies are prioritized is new. The NCREDC updated plan now articulates twelve key strategies out of a total of 36 strategies that correlate to the eight vision points. The level of specificity regarding each of the components of the vision and each of the *key strategies* is comprehensive.

The identification of the twelve key strategies, aimed at capturing the most significant and broad reaching aspects of the region's needs, is a significant improvement in the readability and understandability of the plan.

Strategies selected as priorities in 2012-13 were identified by work groups and the Priority Project and Plan Implementation Committee (P3IC) after they considered adjustments, refinements and additions to the 2011 strategies. Shifts in priorities reflect new information, changes in circumstances, progress already achieved and the first year's experience. For example, it specifically identified the omission of health care as a strategy in 2011 as a mistake discovered after requests for NCREDC support for health care related initiatives were received. Also, it added a workforce development strategy to bring a more holistic approach to addressing this need, rather than having each sector attempt to address individually. This created the opportunity for collaboration between industry and education to identify and address workforce needs. NCREDC also made changes to strategies relating to biotech, small business/community development, higher education, tourism, energy, and Canadian relations.

The NCREDC identified challenges in meeting the State's MWBE requirements for contracting and began efforts to educate current businesses about how they may qualify for MWBE status. These efforts were in recognition that increasing the number of MWBE-qualified vendors will help keep state dollars from going to other regions. At their presentation to the State Implementation Assessment Team the NCREDC cited a need to reach out to Mohawk-St. Regis-owned businesses.

## Implementation Agenda

The NCREDC implementation agenda outlines the progress that was made in 2012, identifies obstacles encountered, overcome, or foreseen, and discusses 2012-2013 priorities. The implementation agenda is not limited to projects or initiatives that have received state funding, but includes efforts for which no state funding has been requested, such as strategies relating to the Canadian Connection and to creating a series of canoe/kayak routes equivalent to the 46er achievement.

The implementation agenda includes a comprehensive list of actions that NCREDC-involved parties intend to take to address the twelve key strategies as well as the remaining 24 strategies – identifying the necessary steps (for as far as five years out, where appropriate), the responsible parties (with individual project lead names) and projected completion dates. In addition, NCREDC appears to have other regions of the state in mind for partnership opportunities that would play to the respective strengths, assets, or interests of other REDC regions.

The NCREDC provided guidelines describing projects it considered transformative or transformational, and developed a priority project nomination form. The nomination form specifically requested information about how a project would advance the vision and strategies outlined in the NCREDC plan. All proposed priority projects listed in the report are explicitly linked with vision point(s) and one or more strategies they would advance. In addition, the degree of project readiness and the proposed timeline for implementation were both given considerable weight in the Council's scoring process.

## Part Two: Progress Made Implementing Strategies

### Progress

#### A. Organizational progress

NCREDC has transformed itself into a body focused on implementation. The NCREDC reorganized existing work groups and developed new work groups and committees responsible for various aspects of implementation, and reviewed membership of these sub-groups to ensure proper representation and expertise. Work groups met early in 2012 to refine their purpose and implementation tasks. A Pipeline Committee and a Workforce Liaison were appointed.

A new Priority Project and Plan Implementation Committee (P3IC) replaced the Planning Committee. The P3IC met every three weeks, held at least one meeting in each of the Region's seven counties, and reported regularly to the NCREDC on implementation progress.

The NCREDC established a robust priority project selection process, involving the formation of a seven-person Priority Project Committee composed of one representative from each county in the Region. A Pipeline Committee was organized to solicit new projects and bring them to the attention of the Priority Project Committee. County IDAs and the North Country Alliance were organized to serve as a source of pipeline projects. An Economic Developers Liaison was chosen from the Pipeline Committee to facilitate this process.

The REDC regional meetings in all seven counties – and multiple other regional and smaller scale events – were used to solicit ideas for priority projects from the public. In addition, the Priority Project Committee conducted informational sessions for prospective applicants in which they explained the scoring criteria and provided guidance on successful priority project submissions.

#### B. Examples of progress

The master implementation matrix in the report provides comprehensive and detailed information about the various projects funded through the CFA process, including progress made in the administration of each project, approvals secured, and progress toward completion.

The \$2.5M investment in Bombardier's rail car manufacturing and test facility in Plattsburgh has resulted in recent contract awards from the cities of New York and San Francisco that could total nearly \$1.5B and result in the manufacturing of nearly 1850 subway/metro rail cars. Construction of the Poultry Mobile Processing Unit by North Country Pastured, LLC is under way, the processing facility completely booked for Thanksgiving, customer targets have been reached with two producers looking to process 10,000 chickens annually, and 30 additional farmers have expressed interest.

Given its proximity to Canada and the lack of a major metropolitan area within the region, the NCREDC has a strong focus on maintaining and building a mutually beneficial relationship with Canada. NCREDC's focus goes beyond a positive trading relationship, focusing on border fluidity as a means to provide opportunities for business on either side of the border. Key infrastructure and policy aims were identified in collaboration with the region's congressman, and addressed in the "Beyond the Border" agreement announced in 2012 by President Obama and Prime Minister Harper.

Three broadband projects are underway which will fill gaps in the broadband backbone of the North Country. The 2011 CFA funded the extension of 10 miles of fiber optic cable in St. Lawrence County, switches are being upgraded in Hamilton County which will open up access to broadband, and 23 miles of fiber optic cable will connect Tupper Lake in Franklin County with Long Lake in Hamilton County. The 3 projects enhance on-going telecom projects receiving federal funding, helping to retain jobs and encourage entrepreneurs.

NCREDC's report also demonstrates progress implementing strategies that did not receive state funding. One example involves efforts to advance the Energy Efficiency key strategy through the involvement of community-based partners to assist in outreach. Toward that end, contracts were executed; a clean energy conference was held; seven work groups were formed to focus on various aspects; a contract was secured to conduct case studies on savings; and 40 outreach events were held, reaching more than 5,000 residents.

## Leveraging of Resources

The region's proposed 2012 priority projects total \$25M (\$13.8M of which is for capital funds), which would leverage \$156M in other funding (\$154M of which would match projects seeking capital funds).

NCREDC helped form the North Country Higher Education and Research and Development Consortium to share resources and foster implementation of the Region's transformational agenda. NCREDC played a role in facilitating the formation of the Adirondack Partnership, a broad coalition of Adirondack public, private and non-profit interests that serve as a support network for various initiatives, working in close alliance with NCREDC Adirondack Park Work Group; and completion of the 'Adirondack Futures Project' by the Common Ground Alliance.

The report provides details outlining the in-kind, technical assistance and other resources supporting each of the *key strategies* going forward, several of which come from new or expanded partnerships with other entities. Examples include: Clarkson School of Business MBA Consulting Group's survey of key industry sector businesses to identify skill sets needed and gaps in workforce development capacity; partnership with the Adirondack Economic Development Corporation to manage the Community Transformation Tourism Fund for capital investments in tourism; and establishment of the Priority Project and Plan Implementation (P3IC) Committee, consisting of faculty and staff from Jefferson Community College, Clarkson, St. Lawrence, SUNY Potsdam and SUNY Plattsburgh.

All ten colleges in the region staffed or provided facilities for work group meetings, public forums and NCREDC meetings; 50% of the work group participants are from non-educational not-for-profit organizations; and more than 40 individuals from private businesses participated in one or more of the work groups, while other businesses contributed and provided support through involvement with chambers of commerce, CITEC Business Solutions and the North Country Alliance.

Some of the priority projects funded in 2011 are demonstrating leverageable resources. For example: other commercial entities are benefiting from the increase in water pressure made to meet Kinney Drugs' demand in the Village of Gouverneur; restoration of the Newton Falls rail line will prove useful not only for Newton Falls Fine Paper and other companies, but will allow for the easy import of biomass materials for use as fuel; the establishment of broadband capacity where it was not available before will provide many opportunities for economic growth that have not yet been foreseen; and USDA



certification of the Poultry Mobile Processing Unit will make their products eligible for purchase by higher education institutions.

## Performance Measures

The NCREDC has established a robust set of performance measures associated with each of the eight vision points. The P3IC developed the performance measures, which are quite specific in many cases, but provide comprehensive coverage for all twelve *key strategies*. In all cases, measurements are quantifiable and have identified the sources of the data. Examples include the number of registrants at DEC trailheads, number of manufacturing jobs retained/created through CFA awards or NCREDC priority project investment, number of collaborative white papers and articles published, number of farm leases/contracts signed by firms for biomass energy production, and change in footprint of broadband coverage map produced by the Empire State Development.

The P3IC Committee also tracks priority projects with data provided by Empire State Development on the status of contracts, anticipated start and completion dates, identification of obstacles, and other sources of data they collect and analyze. Each project also has project-specific performance measures.

## Process

The NCREDC established a Public Participation Committee, responsible for coordinating outreach activities to educate the public and engage stakeholders through numerous methods. The NCREDC Co-Chairs delivered public presentations on the NCREDC's progress in year 1 and how organizations and businesses could seek funding in year two in all seven counties. Similar presentations were made at several large regional events and numerous smaller venues. At each of these events, the council received direct feedback from individuals in industry, healthcare, and community development.

The eight NCREDC work groups provided the Regional Council with input from major economic segments of the economy, as well as the opportunity to discuss future opportunities and plan implementation with individuals with expertise in the field.

The [www.northcountryopenforbusiness.com](http://www.northcountryopenforbusiness.com) website and Facebook page were also developed, providing the opportunity to distribute pertinent information about NCREDC activities and solicit participation in NCREDC events where the public may comment.

Application Number	Regions	Agency	ProgramName	Project_Name	Business_Name	AgencyScore	REDCScore	TotalScore	AgencyRecommendedFunding	Awarded
16336	North Country	Ag_and_Markets	AgMkts ADP	Adirondack Meat Company	Essex County Industrial Development Agency	73.67	20	93.67	\$165,000.00	Awarded
17787	North Country	Ag_and_Markets	AgMkts ADP	Value Added Agriculture Program	Development Authority of the North Country	54	20	74	\$0.00	Not-Awarded
16143	North Country	Ag_and_Markets	AgMkts ADP	Clayton Agricultural Wine Cheese Development	Clayton Local Development Corporation	58.33	10	68.33	\$0.00	Not-Awarded
15202	North Country	Ag_and_Markets	AgMkts ADP	Tug Hill Vineyard Expansion	Lewis County	56.67	7.5	64.17	\$0.00	Not-Awarded
19821	North Country	Ag_and_Markets	AgMkts ADP	North Country Food Hub	United Helpers Management Company and Sparx Corp	43.67	20	63.67	\$0.00	Not-Awarded
16557	North Country	Ag_and_Markets	AgMkts ADP	Schoharie County Agriculture Assistance Program	Schoharie County	42.33	15	57.33	\$0.00	Not-Awarded
17390	North Country	Ag_and_Markets	AgMkts ADP	Port Grain Silos	Ogdensburg Bridge Port Authority	26.33	12.5	38.83	\$0.00	Not-Awarded
16959	North Country	Ag_and_Markets	AgMkts ADP	CARI	Clements Agricultural Research Institute Inc	28	10	38	\$0.00	Not-Awarded
18071	North Country	Arts	Arts APG	Adirondack Lakes Summer Theater Festival	Adirondack Lakes Center for the Arts	64	10	74	\$150,000.00	Awarded
18074	North Country	Arts	Arts APG	Buyer Days	Adirondack North Country Association	55	15	70	\$50,000.00	Awarded
16358	North Country	Arts	Arts APG	Exhibition Master Plan: Alternatives Analysis	Adirondack Museum	50	7.5	57.5	\$50,625.00	Awarded
17489	North Country	Arts	Arts APG	The Marjorie Lansing Porter Collection MultiMedia Project	Traditional Arts in Upstate New York	41	12.5	53.5	\$139,500.00	Awarded
17982	MULTI: Capital District, Central New York, Finger Lakes, Long Island, Mid-Hudson, Mohawk Valley, New York City, North Country, Southern Tier, Western New York	Arts	Arts APG	CSC Live	CSC Repertory Ltd dba Classic Stage Company	0	15	15	\$0.00	Not-Awarded
18759	North Country	Arts	Arts APG	New France in New York Public Programming	Fort Ticonderoga Association Inc	0	10	10	\$0.00	Not-Awarded
17243	North Country	Arts	Arts APG	North Country PassagePorts	Essex County Historical Society Adirondack History Center Museum	0	7.5	7.5	\$0.00	Not-Awarded
17287	North Country	Arts	Arts APG	Ticonderoga Cultural Arts Initiative	Town of Ticonderoga Ticonderoga Revitalization Alliance	0	7.5	7.5	\$0.00	Not-Awarded
18772	North Country	Canals	Canals CGP	Northern Tier Recreation Trail	County of Clinton	24.5	10	34.5	\$0.00	Not-Awarded
16506	North Country	DEC	DEC CWSRF	Town of Champion Collection System Replacement Engineering Study	Town of Champion	76	10	86	\$30,000.00	Awarded

Application Number	Regions	Agency	ProgramName	Project_Name	Business_Name	AgencyScore	REDCScore	TotalScore	AgencyRecommendedFunding	Awarded
19410	North Country	DEC	DEC CWSRF	Village of Carthage Wastewater Engineering Study	Village of Carthage	70	10	80	\$30,000.00	Awarded
18194	North Country	DEC	DEC CWSRF	Village of Gouverneur Wastewater Engineering Study	Village of Gouverneur	74	5	79	\$30,000.00	Awarded
18448	North Country	DEC	DEC CWSRF	Village of Alexandria Bay Wastewater Improvement Engineering Study	Village of Alexandria Bay	55	12.5	67.5	\$30,000.00	Awarded
16649	North Country	DEC	DEC CWSRF	Town of Henderson Decentralized Collection and Treatment Engineering Study	Town of Henderson	48	12.5	60.5	\$30,000.00	Awarded
17767	North Country	DEC	DEC CWSRF	Town of Orleans Wastewater Engineering Study	Town of Orleans	48	12.5	60.5	\$30,000.00	Awarded
16130	North Country	DEC	DEC CWSRF	Village of Lyons Falls Engineering Study	Village of Lyons Falls	41	10	51	\$30,000.00	Awarded
17341	North Country	DEC	DEC CWSRF	Town and Village of Turin Wastewater Planning and Preliminary Engineering Study	Town of Turin	37	10	47	\$24,000.00	Awarded
19412	North Country	DEC	DEC CWSRF	Village of Malone Wastewater Facilities Engineering Study	Village of Malone	37	5	42	\$25,000.00	Awarded
18394	North Country	DOL	DOL EET	HCR Home Care Customer Service Grant	HCR Home Care	44.05	12.5	56.55	\$0.00	Not-Awarded
16122	North Country	DOL	DOL EET	Hitech job retention and recruitment	Adworkshop	27.48	15	42.48	\$0.00	Not-Awarded
18038	North Country	DOL	DOL UWT	Manufacturing Technician Training	BOCES Clinton Essex Warren & Washington Counties	51.05	15	66.05	\$100,000.00	Awarded
16569	North Country	DOL	DOL UWT	The Stones Smokehouse and Meat Packing Inc	North country SBDC	36.3	12.5	48.8	\$0.00	Not-Awarded
16244	North Country	DOL	DOL UWT	JCC Broadband Project	Jefferson Community College	34.16	12.5	46.66	\$0.00	Not-Awarded
15306	North Country	DOS	DOS LWR	Comprehensive Plan Preparation	Town of North Elba	72	20	92	\$23,200.00	Awarded
18267	North Country	DOS	DOS LWR	Advancing Tourism Infrastructure Development and Marketing	Village of Tupper Lake	76.8	15	91.8	\$445,000.00	Awarded
18879	North Country	DOS	DOS LWR	Implementing the Ausable Watershed Management Plan	Essex County	75.2	15	90.2	\$217,950.00	Awarded
16988	North Country	DOS	DOS LWR	Implementation of the Raquette River Blueway Trail Corridor	Village of Potsdam	69.6	20	89.6	\$143,610.00	Awarded
14824	North Country	DOS	DOS LWR	Construction of Waterfront Parks Improvements and Preparation of Sustainable Hamlet Expansion Plan	Town of Wilmington	74.4	15	89.4	\$251,150.00	Awarded

Application Number	Regions	Agency	ProgramName	Project_Name	Business_Name	AgencyScore	REDCScore	TotalScore	AgencyRecommendedFunding	Awarded
18272	North Country	DOS	DOS LWR	Implementation of Essex and Clinton Counties Waterfront Plan: Advancing Key Clinton County Tourism Development Projects	Village of Rouses Point	74.4	15	89.4	\$700,000.00	Awarded
13820	North Country	DOS	DOS LWR	Preparation and Implementation of the Salmon River Watershed Management Plan and LWRP	Village of Malone	73.6	15	88.6	\$21,000.00	Awarded
18993	North Country	DOS	DOS LWR	Preparation of Thousand Island Regional Assessment	Town of Hammond	72.8	15	87.8	\$75,000.00	Awarded
15216	North Country	DOS	DOS LWR	Lake Champlain Nonpoint Source Pollution Subwatershed Assessment and Management Plan	Town of Moriah	73.6	11.25	84.85	\$200,000.00	Awarded
16161	North Country	DOS	DOS LWR	Design and Construct Improvements to Arrowhead Park	Town of Inlet	73.6	10	83.6	\$248,000.00	Awarded
18610	North Country	DOS	DOS LWR	Construction of Bulwagga Bay Shoreline Stabilization and Preparation of Strategic Plan for Recreational Facilities	Town of Moriah	72	10	82	\$249,815.00	Awarded
19238	North Country	DOS	DOS LWR	Preparation of Chaumont River Corridor Waterfront Revitalization Strategy	Town of Clayton	74.4	7.5	81.9	\$15,775.00	Awarded
17207	North Country	DOS	DOS LWR	Design and Construction of Canoe and Kayak Launch on the Grasse River	Town of Canton	70.4	10	80.4	\$0.00	Not-Awarded
18570	North Country	DOS	DOS LWR	Long Lake Waterfront Revitalization	Town of Long Lake	70.4	10	80.4	\$0.00	Not-Awarded
14999	North Country	DOS	DOS LWR	Preparation of Dredging Feasibility Study for Mountain View and Indian Lakes	Town of Belmont	69.6	10	79.6	\$0.00	Not-Awarded
17241	North Country	DOS	DOS LWR	Preparation of Canton Comprehensive Trail Master Plan	Town of Canton	69.6	10	79.6	\$0.00	Not-Awarded
16811	North Country	DOS	DOS LWR	Preparation of Waterfront Access Plan	Town of Indian Lake	68.8	10	78.8	\$0.00	Not-Awarded
13928	North Country	DOS	DOS LWR	Preparation of St. Lawrence River Watershed Management Plan	Town of Fort Covington	72	5	77	\$0.00	Not-Awarded
17438	North Country	DOS	DOS LWR	Citywide Wayfinding and Branding	City of Ogdensburg	56.8	10	66.8	\$0.00	Not-Awarded
18772	North Country	DOS	DOS LWR	Design and Construction of Northern Tier Recreation Trail	Clinton County	53.6	10	63.6	\$0.00	Not-Awarded

Application Number	Regions	Agency	ProgramName	Project_Name	Business_Name	AgencyScore	REDCScore	TotalScore	AgencyRecommendedFunding	Awarded
17168	North Country	DOS	DOS LWR	Install Gateway and other Signage,	Village of Lyons Falls	42.4	10	52.4	\$0.00	Not-Awarded
14515	North Country	EFC	EFC GIGP	chubb river restoration	Village of Lake Placid	65	10	75	\$1,012,006.00	Awarded
19368	North Country	EFC	EFC GIGP	Ticonderoga Stormwater Separation	Essex County Office of Community Resources	64	10	74	\$0.00	
15994	North Country	EFC	EFC GIGP	Cape Vincent Permeable Pavement	Fourth Coast	41	10	51	\$0.00	
16804	North Country	EFC	EFC GIGP	Village of Deferiet Green Wall	Fourth Coast	39	7.5	46.5	\$0.00	
16466	Western New York	ESD	ESD EIPRDD	NDTurf	New Dimensions Turf	50	20	70	\$0.00	Not-Awarded
13749	North Country	ESD	ESD EJP	AMC	Adirondack Meat Company	46	20	66	\$0.00	Not-Awarded
14764	North Country	ESD	ESD EJP	HydroCoil	HydroCoil Power Inc	30	10	40	\$0.00	Not-Awarded
14730	North Country	ESD	ESD EJP	BreathMonitor	Healthy Breathing LLC	18	10	28	\$0.00	Not-Awarded
17133	North Country	ESD	ESD Grants	Wood Fire Combustion Productivity Improvements	Curran Renewable Energy LLC	65	20	85	\$168,000.00	Awarded
18501	North Country	ESD	ESD Grants	Natural Gas Energy Conversion	International Paper Ticonderoga Mill	65	20	85	\$1,000,000.00	Awarded
18908	North Country	ESD	ESD Grants	Carthage Apartments	COR Route 26 Company	65	20	85	\$2,000,000.00	Awarded
19418	North Country	ESD	ESD Grants	Current Applications expansion project	Current Applications	65	20	85	\$140,000.00	Awarded
19019	North Country	ESD	ESD Grants	Creekwood Phase II	Norstar Development USA LP	63	20	83	\$3,000,000.00	Awarded
19167	North Country	ESD	ESD Grants	Airport Business Center at Watertown International Airport	Jefferson County	67	15	82	\$1,000,000.00	Awarded
13749	North Country	ESD	ESD Grants	AMC	Adirondack Meat Company	61	20	81	\$300,000.00	Awarded
16948	North Country	ESD	ESD Grants	Long Lake Next Generation Broadband	Slic Network Solutions	61	20	81	\$1,370,000.00	Awarded
30000	North Country	ESD	ESD Grants	North Country Infrastructure Fund		60	20	80	\$2,500,000.00	Awarded
21451	North Country	ESD	ESD Grants	DANC NC DANC NC Public Emergency network		60	20	80	\$2,222,000.00	Awarded
19609	North Country	ESD	ESD Grants	Community Transformation Tourism Fund	Adirondack Economic Development Corporation Inc AEDC	59	20	79	\$2,000,000.00	Awarded
16858	North Country	ESD	ESD Grants	Croghan Dam Restoration Initiative	Lewis County Development Corporation	69	10	79	\$375,000.00	Awarded
16449	North Country	ESD	ESD Grants	Timeless Vertical Integration and Manufacturing Expansion	Timeless Frames	66	12.5	78.5	\$260,000.00	Awarded

Application Number	Regions	Agency	ProgramName	Project_Name	Business_Name	AgencyScore	REDCScore	TotalScore	AgencyRecommendedFunding	Awarded
17449	North Country	ESD	ESD Grants	Canton Industrial Park	St Lawrence County Industrial Development Agency	64	12.5	76.5	\$470,000.00	Awarded
19203	North Country	ESD	ESD Grants	SLBC	St Lawrence Brewing Company	61	15	76	\$65,000.00	Awarded
16129	North Country	ESD	ESD Grants	Strand Restoration	North Country Cultural Center for the Arts	54	20	74	\$250,000.00	Awarded
18877	North Country	ESD	ESD Grants	Cape Vincent Green Energy Willow project	Celtic Energy Farm LLC	54	20	74	\$470,000.00	Awarded
18897	North Country	ESD	ESD Grants	North Country Telecommunications Loan Fund	Development Authority of the North Country	53	20	73	\$500,000.00	Awarded
14518	North Country	ESD	ESD Grants	Massena Industrial Park Rail Access	Business Development Corp for a Greater Massena	58	15	73	\$209,000.00	Awarded
17353	North Country	ESD	ESD Grants	Trail Development Project	St Lawrence County	58	15	73	\$250,000.00	Awarded
17926	North Country	ESD	ESD Grants	Hamilton County Broadband Phase II	Hamilton County	52	20	72	\$1,700,000.00	Awarded
16692	North Country	ESD	ESD Grants	Wild Walk	The Wild Center	52	20	72	\$1,000,000.00	Awarded
18361	North Country	ESD	ESD Grants	Wood Pellet Boiler System	Adirondack Museum	52	20	72	\$130,000.00	Awarded
19002	North Country	ESD	ESD Grants	Madison Barracks Water Project	Fourth Coast Inc	57	15	72	\$500,000.00	Awarded
18042	North Country	ESD	ESD Grants	Lyons Falls Mill Site Redevelopment	Lewis County Development Corporation	51	20	71	\$1,000,000.00	Awarded
19599	North Country	ESD	ESD Grants	PBG Insfrastrucutre	CS Engineers	56	15	71	\$200,000.00	Awarded
19849	North Country	ESD	ESD Grants	Crossroads Redevelopment Project	Tupper Lake Crossroads LLC	56	15	71	\$36,000.00	Awarded
19327	North Country	ESD	ESD Grants	Massena Lots 18 and 19 Improvements	St Lawrence County IDA Local Development Corporation	56	15	71	\$60,000.00	Awarded
18195	North Country	ESD	ESD Grants	Town of Alexandria Rt 12 Water District	Fourth Coast	56	15	71	\$500,000.00	Awarded
17564	North Country	ESD	ESD Grants	Town of Orleans Rt 12 Water	Fourth Coast Inc	58	12.5	70.5	\$500,000.00	Awarded
17588	North Country	ESD	ESD Grants	J L Environmental Assessment and Preliminary Engineering for building demolition	St Lawrence County Industrial Development Agency	58	12.5	70.5	\$175,000.00	Awarded
19821	North Country	ESD	ESD Grants	North Country Food Hub	United Helpers Management Company and Sparx Corp	50	20	70	\$350,000.00	Awarded
19478	North Country	ESD	ESD Grants	Dialysis Center	Lewis CountyLewis County General Hospital	60	10	70	\$300,000.00	Awarded
19612	North Country	ESD	ESD Grants	PBG ED	CS Engineers	51	15	66	\$0.00	Not-Awarded
18977	North Country	ESD	ESD Grants	Interpretive Center Capital Improvements	Adirondack Park Institute Inc	49	15	64	\$0.00	Not-Awarded
18782	North Country	ESD	ESD Grants	Revitalize Elizabethtown	Town of Elizabethtown	47	15	62	\$0.00	Not-Awarded
18851	North Country	ESD	ESD Grants	BCIP	Bonnie Castle Resort and Marina	46	15	61	\$0.00	Not-Awarded
18125	North Country	ESD	ESD Grants	C2RP Shared Water and Sewer Improvements	Town of Champlain	45	15	60	\$0.00	Not-Awarded
18650	North Country	ESD	ESD Grants	rhholm	Dawson Associates	45	15	60	\$0.00	Not-Awarded
19385	North Country	ESD	ESD Grants	Veterans Center Initiative	St Josephs Rehabilitation Center	43	12.5	55.5	\$0.00	Not-Awarded

Application Number	Regions	Agency	ProgramName	Project_Name	Business_Name	AgencyScore	REDCScore	TotalScore	AgencyRecommendedFunding	Awarded
16797	North Country	ESD	ESD Grants	Seagle Music Colony campus improvements	Seagle Music Colony	44	10	54	\$0.00	Not-Awarded
18126	North Country	ESD	ESD Grants	Municipal Arena Upgrade	City of Watertown	39	15	54	\$0.00	Not-Awarded
19496	North Country	ESD	ESD Grants	HBA	Homeward Bound Adirondacks	38	15	53	\$0.00	Not-Awarded
16569	North Country	ESD	ESD Grants	The Stones Smokehouse and Meat Packing Inc	North country SBDC	33	12.5	45.5	\$0.00	Not-Awarded
17129	North Country	ESD	ESD Grants	Inn on Schroon Lake	Inn on Schroon Lake DBA	30	15	45	\$0.00	Not-Awarded
16667	North Country	ESD	ESD Grants	Collection System Expansion Project	Village of Speculator	36	7.5	43.5	\$0.00	Not-Awarded
14764	North Country	ESD	ESD Grants	HydroCoil	HydroCoil Power Inc	30	10	40	\$0.00	Not-Awarded
19863	North Country	ESD	ESD Grants	Joe and Carrie	Red Rose Forrestry	24	15	39	\$0.00	Not-Awarded
18309	North Country	ESD	ESD Grants	Mental Health Care Facility	Bousquet Holstein PLLC	24	12.5	36.5	\$0.00	Not-Awarded
18696	North Country	ESD	ESD Grants	Hydro Electric Synchroization	8 star Homes Inc	34	2.5	36.5	\$0.00	Not-Awarded
19490	North Country	ESD	ESD Grants	LP Campus MOB Fitness Center	Adirondack Health	26	10	36	\$0.00	Not-Awarded
19334	North Country	ESD	ESD Grants	senior housing residency	keene senior housing association	25	10	35	\$0.00	Not-Awarded
14730	North Country	ESD	ESD Grants	BreathMonitor	Healthy Breathing LLC	18	10	28	\$0.00	Not-Awarded
18204	North Country	ESD	ESD Grants	New Corporate Jet Bulk Hangar	Town of Harrietstown	15	12.5	27.5	\$0.00	Not-Awarded
18337	North Country	ESD	ESD Grants	Self Service Above Ground Aviation Fuel Farm	Town of Malone	13	12.5	25.5	\$0.00	Not-Awarded
19286	North Country	ESD	ESD Grants	North Country Revitalization	North Country Community College	8	12.5	20.5	\$0.00	Not-Awarded
17381	North Country	ESD	ESD Grants	Imaginarium Phase I	Imaginarium Childrens Museum of the North Country	10	10	20	\$0.00	Not-Awarded
19071	North Country	ESD	ESD IDBC	Maple Court	Jefferson County Industrial Development Agency	80	10	90	\$5,400,000.00	Awarded
19874	North Country	ESD	ESD RTMGI	The Adirondack Park Recreation Web Portal Project	Adirondack Association of Towns Villages	59	20	79	\$108,000.00	Awarded
19860	North Country	ESD	ESD RTMGI	I Love NY Fishing	Thousand Islands Regional Tourism Development Corporation	65	13	78	\$60,000.00	Awarded
18928	North Country	ESD	ESD RTMGI	I81 Corridor Marketing	Thousand Islands Regional Tourism Development Corporation	60	15	75	\$84,000.00	Awarded
18795	North Country	ESD	ESD RTMGI	Byways marketing	Adirondack North Country Association	47	12.5	59.5	\$0.00	Not-Awarded
17489	North Country	ESD	ESD RTMGI	The Marjorie Lansing Porter Collection MultiMedia Project	Traditional Arts in Upstate New York	38	12.5	50.5	\$0.00	Not-Awarded
17828	North Country	ESD	ESD RTMGI	New France in New York Marketing Plan	Fort Ticonderoga	40	10	50	\$0.00	Not-Awarded
18467	North Country	ESD	ESD RTMGI	AKA Akwesasne Museum	Akwesasne Cultural Center Inc	27	10	37	\$0.00	Not-Awarded

Application Number	Regions	Agency	ProgramName	Project_Name	Business_Name	AgencyScore	REDCScore	TotalScore	AgencyRecommendedFunding	Awarded
19200	MULTI: Capital District, Central New York, Finger Lakes, Long Island, Mid-Hudson, Mohawk Valley, New York City, North Country, Southern Tier, Western New York	ESD	ESD RTMGI	KnowledgeNYorg	The Commission on Independent Colleges and Universities	21	15	36	\$0.00	Not-Awarded
17381	North Country	ESD	ESD RTMGI	Imaginarium Phase I	Imaginarium Childrens Museum of the North Country	25	10	35	\$0.00	Not-Awarded
17063	North Country	ESD	ESD RTMGI	Zoo Marketing Project	New York State Zoo	24	10	34	\$0.00	Not-Awarded
18639	North Country	ESD	ESD RTMGI	Reconstruction of Bandshell in Mids Park	Lake Placid Village Inc	7	7.5	14.5	\$0.00	Not-Awarded
16041	North Country	HCR	HCR CDBG PI	Port Henry Water and Sewer Improvements	Essex County Office of Community Resources	42	12.5	54.5	\$600,000.00	Awarded
17251	North Country	HCR	HCR NYMS	Massena's Historic Downtown Core: Anchors and Gateways	Business Development Corporation for a Greater Massena	58	15	73	\$250,000.00	Awarded
14607	North Country	HCR	HCR NYMS	Downtown Plattsburgh Renaissance Project	City of Plattsburgh	54	7.5	61.5	\$0.00	Not-Awarded
15388	North Country	HCR	HCR NYMS	Downtown Watertown	Neighbors Of Watertown Inc	51	10	61	\$0.00	Not-Awarded
17877	North Country	HCR	HCR NYMS	Port Henry New York Main Street	Village of Port Henry	40	15	55	\$0.00	Not-Awarded
15356	North Country	HCR	HCR NYMS	Town of Alexandria Revitalization Program	Town of Alexandria	42	12.5	54.5	\$0.00	Not-Awarded
2025	North Country	HCR	HCR NYMS	Downtown Facade Improvement Program	Village of Saranac Lake	41	10	51	\$0.00	Not-Awarded
15980	North Country	HCR	HCR NYMS	Village of Keeseville Main Street	Friends of the North Country Inc	37	12.5	49.5	\$0.00	Not-Awarded
16739	North Country	HCR	HCR NYMS	Lowville Main Street Program	Snow Belt Housing Company Inc	38	10	48	\$0.00	Not-Awarded
17035	North Country	HCR	HCR NYMS	DeKalb Main Street	CW Augustine Inc	36	10	46	\$0.00	Not-Awarded
13824	North Country	HCR	HCR NYMS	Gouverneur Main Street Revitalization Program	Avalon Associates Inc	35	10	45	\$0.00	Not-Awarded
16268	North Country	HCR	HCR NYMS	Village of Brownville Main Street Phase II	Village of Brownville	37	7.5	44.5	\$0.00	Not-Awarded
16427	North Country	HCR	HCR NYMS	Carthage Downtown Revitalization Program12	Carthage Industrial Development Corporation	39	5	44	\$0.00	Not-Awarded
17161	North Country	HCR	HCR NYMS	Revitalizing Downtown Ti	Town of Ticonderoga Ticonderoga Revitalization Alliance	28	15	43	\$0.00	Not-Awarded
13897	North Country	HCR	HCR NYMS	Central Adirondacks Main Streets	Central Adirondack Partnership	19	12.5	31.5	\$0.00	Not-Awarded
18402	North Country	HCR	HCR NYMS	CLDC NY Main Street 2012	Clayton Local Development Corporation	10	10	20	\$0.00	Not-Awarded
17144	North Country	HCR	HCR RARP	Indian Lake Theater Project	Indian Lake Theater, Inc.	60	10	70	\$62,723.00	Awarded



Application Number	Regions	Agency	ProgramName	Project_Name	Business_Name	AgencyScore	REDCScore	TotalScore	AgencyRecommendedFunding	Awarded
16335	North Country	HCR	HCR RARP	Club Street Waterfront Development	Cape Vincent Local Development Corporation	49	7.5	56.5	\$200,000.00	Awarded
19517	North Country	HCR	HCR RARP	Village of Port Henry: 4316 Main Street	Housing Assistance Program of Essex County, Inc.	48	7.5	55.5	\$150,000.00	Awarded
13867	North Country	HCR	HCR RARP	The Gateway Project	Snow Belt Housing Company, Inc.	44	5	49	\$200,000.00	Awarded
19378	North Country	HCR	HCR RARP	Canton Downtown Project	North Country Housing Council, Inc.	38	10	48	\$200,000.00	Awarded
16427	North Country	HCR	HCR RARP	Carthage Downtown Revitalization Program	Carthage Industrial Development Corporation	40	5	45	\$200,000.00	Awarded
16037	North Country	HCR	HCR RARP	Tahawus Lodge Center Economic Recovery through Commerce and Culture	Town of Jay	37	7.5	44.5	\$0.00	Not-Awarded
15606	North Country	HCR	HCR RARP	New York Rural Preservation Black Brook	Snow Belt Housing Company Inc	24	12.5	36.5	\$0.00	Not-Awarded
15148	North Country	HCR	HCR RARP	New York Rural Preservation Roderick Rock	Snow Belt Housing Company Inc	24	10	34	\$0.00	Not-Awarded
17161	North Country	HCR	HCR RARP	Revitalizing Downtown Ti	Town of Ticonderoga Ticonderoga Revitalization Alliance	19	15	34	\$0.00	Not-Awarded
16268	North Country	HCR	HCR RARP	Village of Brownville Main Street Phase II	Village of Brownville	22	7.5	29.5	\$0.00	Not-Awarded
18501	North Country	NYSERDA	NYSERDA REDGHG	Natural Gas Energy Conversion	International Paper Ticonderoga Mill	63.59	20	83.59	\$750,000.00	Awarded
18487	North Country	NYSERDA	NYSERDA REDGHG	The Village of Tupper Lake Biomass Fired District Energy System	Village of Tupper Lake	62.08	15	77.08	\$300,000.00	Awarded
17179	North Country	NYSERDA	NYSERDA REDGHG	Anaerobic Digester Project	City of Watertown	61.58	15	76.58	\$585,646.00	Awarded
16111	North Country	NYSERDA	NYSERDA REDGHG	Model Neighborhood Project	Village of Tupper Lake	56.75	15	71.75	\$0.00	Not-Awarded
19916	North Country	NYSERDA	NYSERDA REDGHG	Clean Tech Bioenergy Heating Development in the North Country Region	Bioenergy Project Partners	58.91	12.5	71.41	\$0.00	Not-Awarded
17133	North Country	NYSERDA	NYSERDA REDGHG	Wood Fire Combustion Productivity Improvements	Curran Renewable Energy LLC	47.25	20	67.25	\$0.00	Not-Awarded
14764	North Country	NYSERDA	NYSERDA REDGHG	HydroCoil	HydroCoil Power Inc	27.91	10	37.91	\$0.00	Not-Awarded
19863	North Country	NYSERDA	NYSERDA REDGHG	Joe and Carrie	Red Rose Forrestry	22.08	15	37.08	\$0.00	Not-Awarded
14589	North Country	Parks	Parks HPA	Town Hall Roof and Access Improvements	Town of Russell	53	10	63	\$117,705.00	Awarded
16129	North Country	Parks	Parks HPA	Strand Theatre Restoration	North Country Cultural Center for the Arts	41.5	20	61.5	\$305,175.00	Awarded
15963	North Country	Parks	Parks HPA	Great Camp Sagamore	Sagamore Institute of the Adirondacks	47	13	60	\$238,650.00	Awarded
17864	North Country	Parks	Parks HPA	Old Town Hall	Town of Waddington	46	13	59	\$0.00	Not-Awarded
19073	North Country	Parks	Parks HPA	Town of Alexandria Chamber Building	Bernier Carr Associates	34.5	10	44.5	\$0.00	Not-Awarded

Application Number	Regions	Agency	ProgramName	Project_Name	Business_Name	AgencyScore	REDCScore	TotalScore	AgencyRecommendedFunding	Awarded
19749	North Country	Parks	Parks PA	Otter Creek Preserve Nature Trail	Thousand Islands Land Trust	52.5	13	65.5	\$110,774.00	Awarded
15306	North Country	Parks	Parks PA	Development of Recreational Fields	Essex County Office of Community Resources	45	20	65	\$440,000.00	Awarded
18986	North Country	Parks	Parks PA	Heart Lake Program Center Upgrades	Adirondack Mountain Club	43	20	63	\$221,073.00	Awarded
16763	North Country	Parks	Parks PA	Whitaker Falls Park Trail Improvement Project	Town of Martinsburg	49.5	10	59.5	\$0.00	Not-Awarded
14256	North Country	Parks	Parks PA	Dewey Mountain	Dewey Mountain Friends	46.5	12.5	59	\$0.00	Not-Awarded
14955	North Country	Parks	Parks PA	Rebuild Grove Road Park	Town of Jay	51.5	7.5	59	\$0.00	Not-Awarded
18610	North Country	Parks	Parks PA	Bulwagga Bay Campground Shoreline Stabilization	Town of Moriah	46.5	10	56.5	\$0.00	Not-Awarded
15102	North Country	Parks	Parks PA	Little Ausable River Trail Phase 1 Connecting Two Parks	Town of Peru	45	10	55	\$0.00	Not-Awarded
15092	North Country	Parks	Parks PA	Clayton Playground	Clayton Local Development Corporation	40.5	13	53.5	\$0.00	Not-Awarded
17339	North Country	Parks	Parks PA	Cadyville Park Acquisition	Town of Plattsburgh	45.5	7.5	53	\$0.00	Not-Awarded
18639	North Country	Parks	Parks PA	Reconstruction of Bandshell in Mids Park	Lake Placid Village Inc	45.5	7.5	53	\$0.00	Not-Awarded
16273	North Country	Parks	Parks PA	Town of Wilna Herrings Waterfront Park	Town of Wilna	42	10	52	\$0.00	Not-Awarded
18187	North Country	Parks	Parks PA	Lewis County Rail Corridor Acquisition	Lewis County Development Corporation	38.5	13	51.5	\$0.00	Not-Awarded
15172	North Country	Parks	Parks PA	LaFontaine Recreational Park Project	Village of Dannemora	39	7.5	46.5	\$0.00	Not-Awarded
17058	North Country	Parks	Parks PA	Gateway Project Long Term Recreation Tourism Plan	Town of Willsboro	35	10	45	\$0.00	Not-Awarded
16404	North Country	Parks	Parks PA	Cape Vincent East End Park Pavilion	Cape Vincent Lions Club	39.5	5	44.5	\$0.00	Not-Awarded
18772	North Country	Parks	Parks PA	Northern Tier Recreation Trail	County of Clinton	34	10	44	\$0.00	Not-Awarded
2679	North Country	Parks	Parks PA	Adirondack Architectural Heritage Waterfront Park	Adirondack Architectural Heritage	33	10	43	\$0.00	Not-Awarded
19399	North Country	Parks	Parks PA	Village Playground	Village of Champlain	32.5	5	37.5	\$0.00	Not-Awarded