

Western New York

2011 CFA Scoring and Process Memo

2011 Regional Council & Consolidated Funding Applications

The Regional Economic Development Councils are a community driven, regional approach to economic development in New York State. Each of the ten Regional Councils was tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment.¹

To incentivize the planning process, the Regional Councils competed for \$200 million in ESD capital funds and tax credits based on their Strategic Plans. According to the enabling legislation as passed by the New York State legislature and signed into law by the Governor, “funding will be pursuant to a plan developed by the chief executive officer of the New York state urban development corporation and based in part on a competitive selection process among the regional economic development councils and will support initiatives based on anticipated economic development benefits. Such moneys will be awarded by the New York state urban development corporation at its discretion.”²

Pursuant to the statute, the Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by the local councils were reviewed by a Strategic Plan Review Committee. The Committee was comprised of nationally recognized experts in planning and economic development and state Commissioners. The Committee reviewed each region’s Strategic Plan based on established criteria that included a clearly articulated regional economic development vision, robust public and stakeholder engagement in the planning process, meaningful strategies and priority projects aligned with regional goals and objectives, an implementation agenda, and performance measures.

The Review Committee provided an assessment of each plan³ and made recommendations to Kenneth Adams, President & CEO, Empire State Development Corporation of the four plans that most closely aligned with these criteria.⁴ President Adams accepted the recommendations of the Committee and pursuant to his statutory powers as head of the Urban Development Corporation awarded four regions with the top Strategic Plans up to \$40 million in funding consisting of \$25 million in capital grants and \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives were awarded to priority projects in alignment with the Strategic Plans of the Councils.

In addition, project sponsors applied for up to \$800 million in economic development resources available from nine state agencies and 29 existing programs through the new Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based

¹ See Attachment A: Regional Council Guidebook: “A New State Government Approach to Economic Growth”, page 4.

² See Chapter 54 of the Laws of 2011, Capital Projects Budget, page 595.

³ See Attachment D: Regional Documents containing materials for each region, including the Strategic Plan, Review Committee Assessment and CFA Projects.

⁴ See Attachment C: Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011.

on the endorsement of the local Regional Council⁵ and the technical program review of the agencies providing resources, subject to interagency team analysis and agency discretion.⁶

The interagency team reviewed projects based on relevant factors including Regional Councils Strategic Plans and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need.⁷ Priority projects are those specifically enumerated in the Regional Council Strategic Plans and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team consisted of career staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council capital fund was awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated strategic plan and are capable of stimulating economic growth and investment.

Attachments include:

- Regional Council Guidebook: "A New State Government Approach to Economic Growth" (2011)
- Available CFA Resources Guide (2011)
- Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011

For each of the ten regions, the following region specific documents are attached:

- Regional Council Strategic Plan
- Strategic Plan Review Committee Assessment
- Spreadsheet of CFA projects

⁵ To account for grading variances among regions, the Regional Council score was normalized through a standard statistical process approved and accepted by the Office of the State Comptroller.

⁶ The description and review criteria for these funds can be found in Attachment B: Available CFA Resources Guide.

⁷ See Attachment A: Regional Council Guidebook: "A New State Government Approach to Economic Growth", page 11.

Strategic Plan Review Committee Assessment Memo

MEMORANDUM

To: Kenneth Adams, President/CEO of Empire State Development Corporation

From: Joan McDonald, NYS Commissioner of Transportation
Cesar Perales, NYS Secretary of State
Bruce Katz, Vice President, Brookings Institution
Dall Forsythe, Senior Fellow, Wagner School of Public Service, New York University
Walter Broadnax, Professor of Public Administration, Maxwell School, Syracuse University

RE: Strategic Plan Review

Date: December 5, 2011

Thank you for inviting us to serve on the Strategic Plan Review Committee for New York State's Regional Economic Development Councils. We are honored to be a part of Governor Cuomo's effort to transform how New York coordinates and invests in economic development. In a matter of months, New York State has changed course from a top-down development model to a community-based approach that emphasizes each region's unique assets, harnesses local expertise, and empowers communities to stimulate regional economic development and create jobs statewide.

In launching the Regional Economic Development Councils, Governor Cuomo noted that "[n]o one knows their regions better than the people who live there. Yet for too long, the State has imposed economic development plans that haven't offered the flexibility for regions to make their own decisions about their future." The Councils, comprised of local experts and stakeholders from business, academia, local government, and non-governmental organizations, were challenged to develop strategic plans that emphasize each region's unique assets.

Over the past three weeks, we have had the privilege and responsibility of assessing the work of the Councils, both in their written plans and their oral presentations. We were impressed and inspired by the results of the collaborative strategic planning process. In our review of the plans, several things became apparent.

First, this is a truly galvanizing initiative. It has stimulated cooperation in every part of the state – across sectors, across jurisdictions, and even across historically competitive institutions.

Second, all of the Councils undertook this effort with a tremendous sincerity of purpose, serious focus and tireless dedication. The obvious commitment of all those who lent their voices and talents to the deliberations should be commended.

Third, the Councils and the people they represent are passionate about their regions and about the potential to grow a vibrant economy.

Fourth, every region of the State is rich with talent, resources, innovation and promise, and the work of the Councils will enable New York to capitalize on these strengths.

And perhaps the most important and obvious of all conclusions: there were no clear winners and losers in this process. Each Plan was a powerful blueprint for growth and job creation in the region.

Development of the strategic plans united regional leaders who were not accustomed to working together on economic development issues and reflected the participation of thousands of residents who enthusiastically embraced the process. Each Plan sought to exploit the region's strengths, while honestly assessing and addressing weaknesses, and offered a realistic vision for the region that could only be developed by those who know the region best.

While all of the plans were of high quality, demonstrating a passion for improving the economic vitality of the region and the state, our task was to use the Strategic Plan Scoring Criteria identified in the Regional Plan Guidebook to identify the four plans with the greatest potential to bring transformational change. The criteria, as outlined below, required a bold regional economic development vision, a robust process for stakeholder participation, meaningful strategies for achieving their goals, an implementation process committed to outcomes, significant leverage of public resources and performance measures:

1. Regional Economic Development Vision (5%)
2. Process (10%)
3. Strategies (35%)
4. Implementation (15%)
5. Leverage Resources (15%)
6. Performance Measures (20%)

The Committee has identified the following Strategic Plans as most closely aligning with these criteria:

- North Country
- Central New Yorkⁱ
- Long Island
- Western New York

Identifying the most exemplary plans was a daunting task given the strength of each of the proposals. Each of the 10 regions offered an energetic plan of action, worthy of mention.

The New York City Regional Plan advances bold projects that will bring jobs and revitalization to each of its boroughs, while promoting interregional cooperation and growth. Many of the City's projects can be furthered with economic development funds available to the State through the New York New Jersey Port Authority, and the Committee recommends that New York City's plan receive funding from the Port as well as from the Regional Council process. The Committee also encourages the State and the Chairman's Committee to work with the City to address regulatory hurdles that may impede the Plan's transformational initiatives.

The Finger Lakes Region provides a high quality blueprint with a plan to accelerate its transformation to a diverse, knowledge-based economy by building on strengths, as well as its successful history of collaboration between public and private institutions, to become a national leader in innovation and commercialization. The Region presents focused projects in areas such as renewable energy and technology innovation, which directly connect to their strategic goals.

The Southern Tier's plan presents a bold vision that strikes a balance between a high tech economy - grounded in higher education and larger employers – and the appeals of small-town life. The plan provided a comprehensive review of their strengths and weaknesses and identifies strategies that

advance recovery, economic growth and uniquely thriving down towns.

Mohawk Valley's strategies are based on leveraging its strengths to build new products and new growth opportunities. Mohawk Valley's emergence as a nanotechnology leader will complement its increasingly diverse economic base.

The Capital Region's Plan identifies broad goals that focus on leveraging the area's robust research capacity and revitalizing urban centers. The plan promotes success by maximizing the region's existing strengths – especially in high-tech industry and research.

The Mid-Hudson's Plan, which stresses its unique location north of New York City and south and east of New York's upstate counties, recognizes the skills of its citizens and high quality of life are all assets for future economic development. The plan establishes a cogent strategy for expanding the region's biomedical capacity.

In each of the winning plans, the Committee was impressed by the intensity of the region's collaborative spirit, mission and purpose, forged by challenging economic circumstances. The projects that were identified by the regions were both strategic and realistic, reflecting a sober, judicious and multi-dimensional approach to economic growth. The Committee would like to make special note of the inclusive nature that these four regions brought to the process. The plans were owned and produced by multiple stakeholders, setting the stage for sustained attention and collective action over time.

The North Country's plan represents the first-ever coordinated and collaborative regional economic development effort in the largest geographic area in the competition. We are impressed by the sophisticated explication of the integrated nature of the Canadian and North Country economies, and by the region's powerful statement of support for broadband access as a key to growing small business throughout the region.

In Central New York, our panel is pleased to see that the Plan embraces the region's socio-economic diversity and specific measures (i.e. Say Yes to Education) to enhance the quality of life and the economic potential of those living in the region's urban core. The Central New York Plan also places a special focus on improving competitiveness in and connections to the regional, national and global economies by strengthening targeted industry concentrations that leverage its unique economic assets.

In Long Island, the Committee applauds the Regional Council's honest appraisal of its condition and its commitment to transforming low-income minority communities. The Council's focus on using the smart growth principle of transit oriented development (TOD) to shift from a sprawling development pattern to one that focuses on downtown revitalization positions the region well for sustainable development. Simultaneously it offers Long Island's existing downtowns a much-needed facelift that will provide a significant economic stimulus across the region. While addressing the region's challenges, Long Island's plan also seeks to build on successful cluster strategies from other parts of the United States.

In Western New York, the Committee is encouraged by the Regional Council's enthusiastic commitment to inclusiveness in the Region's economic resurgence. The Plan draws a compelling connection between a sound education, targeted training and job opportunities for minority youth. The Plan also advances a solid strategy for smart growth investment that will help to revitalize urban cores and attract private investment. The Region's commitment to a holistic approach to downtown revitalization is a

central and distinctive element of its plan. And as with the North Country, Western New York recognizes and seeks to exploit the inextricable linkage between the Canadian economy and its own.

In this exciting process, all of the regions are winners – partnerships and cooperative strategies have developed, many for the first time, and these plans will serve as a living document which will guide economic development in the regions and the state for many years to come.

We would like to extend congratulations to all of the Regional Councils for their outstanding work. Thank you again for inviting us to be a part of this truly transformative initiative. State agencies will continue to make all final decisions about how resources are allocated. For the initial competition, however, a Strategic Plan Review Committee will analyze and compare each region's Strategic Plan.

ⁱ Dr. Walter Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University, recused himself from assessing Central New York's regional plan, given Syracuse University's role in developing the plan.

Strategic Plan Review Committee Assessment

WESTERN NY REGIONAL COUNCIL

Strategic Plan Scoring Criteria

1. REGIONAL ECONOMIC DEVELOPMENT VISION – MAXIMUM 5 %

Discussion/Comments:

The Vision statement clearly lays out the key elements of the strategic plan: workforce enhancement; smart growth and entrepreneurship. These fundamental themes are woven throughout the Plan and the vision statement makes adequate reference to them.

Strengths:

- Recognizes the economic value of the Region and its proximity to Canada; Region promoted as a “bi-national logistics trading center.”
- The Plan articulates the strengths and weakness of the region and commits to a coordinated, inclusive process.
- The Plan’s written presentation was creatively packaged using high quality graphics to capture regional economic data.

Weaknesses:

- None noted

2. PROCESS – MAXIMUM 10 %

Discussion/Comments:

The Plan makes note that over 300 surveys of residents of the Region were completed and over 200 stakeholders participated in topic and industry section focused work groups. Overall more than 1,000 citizens added their voices to the planning process.

Strengths:

- The Council engaged in significant outreach and formed a large number of work groups.
- The Plan’s “work group component” of the public participation was strong and included many of the core fundamental and industry strategies.

Weaknesses:

- None noted.

3. STRATEGIES – MAXIMUM 35 %

Discussion/Comments:

The plan identifies the following strategic fundamentals: 1) to strengthen the human capital of the Region by workforce preparation; 2) to promote entrepreneurship; and 3) to employ smart growth principles. The Plan states that by acknowledging, promoting and nurturing these “core fundamentals” the stage will be set for business and job growth in the eight industry sectors that have been identified in the Plan as strategic to the success of the Region.

Strengths:

- The strategies reflect and confront the unique challenges of the region. The plan sets forth a series of strategies and projects to capitalize on the region’s research capacity.
- At same time, the Plan and the Presentation directly confront the sobering fact that minorities in the region suffer from a staggering unemployment rate. The plan sets forth a number of actions designed to train this population for the high demand middle wage professions that can be the stepping stone to economic stability.
- The Council, particularly in its oral presentation, offers a spirited commitment to helping at-risk teens gain the support they need to complete high school and to compete in the market place.
- The Plan’s smart growth plan emphasized mixed use development that can attract the young adults who are critical to reversing the Region’s population decline and reinvigorating the Region’s image, two weaknesses that were cited by the Council.
- The Plan endorses tax credit investments in specific companies that are at the core of the Region’s primary industry sectors.
- The Council recognizes that the Region’s progress in attracting research dollars has not been accompanied by growth in product commercialization and has set forth strategies and projects to address this challenge.
- The Council’s oral presentation provided a more thorough explanation of the priority projects for which funding was being sought.
- The Council establishes both short and long term strategies to capitalize on its position as a global gateway to Canadian markets.
- The Plan contains a SWOT analysis of eight strategic industry sectors and includes strategies that are tailored to each of these eight industry sectors.

Weakness:

- None noted.

4. IMPLEMENTATION – MAXIMUM 15 %

Discussion/Comments:

The Plan and presentation acknowledged that considerable work remains to be done to bring strategies and projects to fruition and the Council commits to assuming a continuing leadership role.

Strengths:

- Each priority project offers milestones and, where available, implementation schedules.
- The Plan sets forth the lead organization for each priority project.
- The Council, particularly in its oral presentation, evinces a strong commitment to partnering with primary and secondary schools and higher education institutions to invest in career talent pipeline initiatives that will engage students, parents, educators and businesses.

Weaknesses:

- Several of the priority projects do not include specific timeframes for implementation.

5. LEVERAGE RESOURCES – MAXIMUM 15 %

Discussion/Comments:

The Plan and by extension the strategies leverage the significant intellectual capital found in the Region at institutions of higher learning and the existing health care industry. The list of priority projects (pages 49-53) provides information on resources needed and those in hand. During the oral presentation, the Review Committee noted that Plan would have benefited from a single table with the sources and uses of the priority projects.

Strengths:

- Strategies have been adopted that focus upon leveraging the Region's existing institutions and resources and intellectual capital. During the oral presentation for example, the Plan identified the importance of leveraging Alfred University's expertise in the High-Temp material processing.
- Leveraging partners are identified for several of the priority projects.

Weakness:

- A single table clearly identifying the priority projects, sources and uses, and leverage ratios was not provided in the plan.

6. EVALUATION/PERFORMANCE MEASURES – MAXIMUM 20 %

Discussion/Comments:

For each of the core fundamentals, the Council set forth metrics to be tracked. For each of the eight industry sectors, the Council will track employment and investments data.

Strengths:

- The Council offers performance measures, using verifiable data, for each of the Region's core fundamentals as well as for its industry sectors.
- The plan provides solid employment and wage based metrics for the eight industry sectors using the NYS Department of Labor as a 3rd party data source.
- The performance measures for the core fundamentals are cogent and address the desired outcomes.

Weakness:

- None noted.

2011 CFA Project Scores

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded

CANALS CORPORATION: CANALWAY GRANT PROGRAM

5480	City of Lockport	Lockport Harbor Marina	43.00	8.59	51.59	\$ -
2178	Town of Amherst	Nature View Park	24.00	7.67	31.67	\$ -
4582	Riviera Theatre & Organ Preservation Society	Riviera Theater Marque	21.50	9.50	31.00	\$ -
3750	Carousel Society of the Niagara Frontier	Kiddieland	11.50	9.50	21.00	\$ -

DEPARTMENT OF LABOR: ON THE JOB TRAINING PROGRAM

4343	Galvstar, LLC	Galvstar Workforce Development	67.00	18.66	85.66	\$ 4,154.00
6705	Goodyear Dunlop Tires North America LTD	On the Job Training	59.00	18.66	77.66	\$ 48,897.00
6869	Niagara Blower Company	Niagara Blower Workforce Training	62.00	9.96	71.96	\$ 9,600.00
5423	Buffalo Blends, Inc.	Industry Specific Equipment Training	47.00	15.91	62.91	\$ 14,400.00
4114	L.D. McCauley, LLC	Machine Operator Training	48.00	9.96	57.96	\$ 12,000.00
7428	Erie Regional Housing Development Corporation	Positive Light Innovation Center	37.00	13.62	50.62	\$ -
3855	Norampac Niagara Falls, Inc. dba Norampac Niagara Falls, Inc.	Skilled Worker Upgrade Training in Paper Manufacturing Processes	20.00	6.76	26.76	\$ -

DEPARTMENT OF LABOR: UNEMPLOYED WORKER PROGRAM

6896	Immco Diagnostics, Inc.	IMMCO_NYS_1	36.36	20.00	56.36	\$ -
3833	People Inc.	Management Training	47.50	7.67	55.17	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
5589	Skyview Learning Group, Inc.	CTC	34.19	9.96	44.15	\$ -

DEPARTMENT OF LABOR: WORKER SKILLS UPGRADING PROGRAM

6705	Goodyear Dunlop Tires North America LTD	On the Job Training	67.66	18.66	86.32	\$ 40,004.00
2333	Conestoga Rovers and Associates, Inc.	Sustainable Development Leadership Training	57.56	14.54	72.10	\$ 50,000.00
7859	International Imaging Materials, Inc.	Professional Level Skills Upgrade Training	48.86	17.74	66.60	\$ -
7149	Hospice Chautauqua County, Inc.	Health Care Worker Training	53.50	11.33	64.83	\$ 2,420.00
4343	Galvstar, LLC	Galvstar Workforce Development	44.74	18.66	63.40	\$ 28,970.00
6869	Niagara Blower Company	Niagara Blower Workforce Training	53.19	9.96	63.15	\$ 16,000.00
5106	Computer Task Group, Inc.	Information Technology Training	50.18	11.79	61.97	\$ 41,589.00
3250	Catholic Charities of Buffalo, NY	Quality Management Training	52.91	8.59	61.50	\$ 50,000.00
6272	Community Action Organization of Erie County, Inc.	National Family Development Credential Training	52.72	7.67	60.39	\$ 42,208.00
6821	Buffalo Computer Graphics, Inc.	Professional Level Technical Skills Upgrade Training	48.19	10.42	58.61	\$ 45,880.00
2823	Ronco Communications & Electronics, Inc.	Data Network Technical Training	47.19	8.13	55.32	\$ 49,875.00
8020	Ecology and Environment, Inc.	Project Management and Environmental Prevention Act Training	46.28	7.22	53.50	\$ 4,718.00
2600	Catholic Health System	Certified Lactation Consultant Training	47.47	5.84	53.31	\$ 16,500.00
4566	Allegany County Chapter NYSARC, Inc. dba Albany Community Action Partnership	Leadership Training	40.32	12.71	53.03	\$ 12,300.00
7226	Smith + Associates Architects, PLLC	Smith Associates Training Grant	38.33	12.17	50.05	\$ 20,150.00
3437	Network Services, LLC	Advanced Information Technology Training	38.13	13.62	51.75	\$ 18,000.00

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
8694	ESM Group, Inc.	Information Technology Training	44.69	6.76	51.45	\$ 7,380.00
3855	Norampac Niagara Falls, Inc. dba Norampac Niagara Falls, Inc.	Skilled Worker Upgrade Training in Paper Manufacturing Processes	44.67	6.76	51.43	\$ 50,000.00
6265	Life Technologies	Customer Care 2012	42.26	8.59	50.85	\$ -
6685	Utilities International, Inc. dba Mainstreethost.com	training grant	41.85	8.59	50.44	\$ -
6044	Transport National Development dba North American Carbide	NACTND	42.76	7.67	50.43	\$ -
3833	People Inc.	Management Training	36.77	7.67	44.44	\$ -
8238	MBMS Incorporated	NYS Training Grant 2011	37.20	6.76	43.96	\$ -
6948	Gaines Kriner Elliott LLP	Paperless	27.63	12.25	39.88	\$ -
8395	IEvolve Inc.	IEVOLVE	33.63	5.39	39.02	\$ -
8072	Torrent EMS LLC	Quality System	25.31	8.59	33.90	\$ -
8364	Young Architectural LLC	Training	23.57	9.50	33.07	\$ -
4079	WNR Pattern & Tool, Inc.	WNR Expansion	20.22	9.96	30.18	\$ -
5559	Statler City, LLC	Statler City	13.13	15.00	28.13	\$ -

DEPARTMENT OF STATE: LOCAL WATERFRONT REVITALIZATION PROGRAM

7687	Town of Westfield	Barcelona Hamlet Improvements	68.80	15.45	84.25	\$ 200,000.00
1985	City of Niagara Falls	LaSalle Waterfront Park	64.80	15.91	80.71	\$ 102,440.00
4968	Town of Newfane	Town of Newfane Marina Facilities Upgrade	64.80	15.19	79.99	\$ 63,800.00
5480	City of Lockport	Lockport Harbor Marine Center	68.80	8.59	77.39	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
2063	Town of Grand Island	Scenic Woods Development Project	63.20	10.42	73.62	\$ -
4871	Chautauqua County	Chautauqua Lake 2012	60.00	12.71	72.71	\$ -
6483	Village of Bemus Point	Sharpen the Point	55.20	16.83	72.03	\$ -
1987	City of Niagara Falls	Griffon Park	56.00	10.88	66.88	\$ -
5618	Chautauqua County	Chautauqua Watershed 2012	46.40	13.17	59.57	\$ -

DEPARTMENT OF TRANSPORTATION: AVIATION BOND PROGRAM

5103	Niagara Frontier Transportation Authority (NFTA)	Buffalo Niagara International Airport Parking Expansion Project	39.00	17.28	56.28	\$ 6,000,000.00
8298	City of Olean	Olean Airport Hangar Construction	37.00	11.79	48.79	\$ 630,000.00
5122	Aviation Consultants of WNY, Inc.	Buffalo Airfield: Construct New Airport Terminal and Operations Building	38.00	9.50	47.50	\$ -
4950	Lancaster Airport Inc.	Airport Pavement Repairs Crack Filling Sealing and New Markings	32.00	14.54	46.54	\$ -
8149	Town of Wellsville (Wellsville Municipal Airport)	Tarantine Field Upgrades	35.00	10.88	45.88	\$ -
5048	Christian Airmen, Inc.	Replacement of Existing Terminal Building and Hangar	33.00	12.71	45.71	\$ -
5120	Aviation Consultants of WNY, Inc.	THangar Rehabilitation and New Doors 10Unit	34.00	10.42	44.42	\$ -
6386	City of Olean	Olean Mower	33.00	9.05	42.05	\$ -
5121	Christian Airmen, Inc.	Utility Infrastructure Septic and Water	30.00	11.33	41.33	\$ -
5118	Chautauqua County	Replace Existing Bulk Hangar	30.00	10.42	40.42	\$ -
7180	Chautauqua County	Jamestown Fuel Facility	32.00	5.84	37.84	\$ -
5123	Aviation Consultants of WNY, Inc.	Public Parking Lot Rehabilitation and Drainage Improvements	25.00	5.84	30.84	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
4771	Lancaster Airport Inc.	Flight School and Hangar Improvements	0.00	6.76	6.76	\$ -

DEPARTMENT OF TRANSPORTATION: MULTI MODAL PROGRAM

6816	City of Olean	East State Street Reconstruction	80.00	20.00	100.00	\$ 500,000.00
3324	Joseph Davis State Park Local Development Corporation	Joseph Davis State Park Phase I Capital Improvements	80.00	16.83	96.83	\$ -
4950	Lancaster Airport Inc.	Airport Pavement Repairs Crack Filling Sealing and New Markings	80.00	14.54	94.54	\$ -
5048	Christian Airmen, Inc.	Replacement of Existing Terminal Building and Hangar	80.00	12.71	92.71	\$ -
7470	Buffalo Southern Railroad Inc.	Rush Creek Stone Arch MP827	80.00	11.79	91.79	\$ -
8298	City of Olean	Olean Airport Hangar Construction	80.00	11.79	91.79	\$ -
8149	Town of Wellsville (Wellsville Municipal Airport)	Tarantine Field Upgrades	80.00	10.88	90.88	\$ -
5118	Chautauqua County	Replace Existing Bulk Hangar	80.00	10.42	90.42	\$ -
5120	Aviation Consultants of WNY, Inc.	THangar Rehabilitation and New Doors 10 Unit	80.00	10.42	90.42	\$ -
8244	New York & Lake Erie Railroad, Inc.	New York and Lake Erie Railroad Yard Track Rehabilitation Project	80.00	9.96	89.96	\$ -
5122	Aviation Consultants of WNY, Inc.	Buffalo Airfield: Construct New Airport Terminal and Operations Building	80.00	9.50	89.50	\$ 366,300.00
8551	Buffalo Southern Railroad Inc.	Siding and Switch Track Rehab MP175MP23	80.00	8.59	88.59	\$ -
7129	Mohawk Adirondack & Northern RR Corp	Inspect Engineer Loadrate and Repair Culverts Bridges	80.00	7.71	87.71	\$ -
7188	Mohawk Adirondack & Northern RR Corp	Track Infrastructure and M of W improvements Utica to Lyons Falls	80.00	7.40	87.40	\$ -
6439	City of Tonawanda	City Sidewalk Improvement Project	80.00	7.22	87.22	\$ -
8547	Somerset Railroad Corporation	Main Line Track Rehabilitation on Gulf Bridge	80.00	7.22	87.22	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7587	Falls Railroad Co.,Inc.	FRR Ethanol Unit Train Siding	80.00	6.30	86.30	\$ -
5123	Aviation Consultants of WNY, Inc.	Public Parking Lot Rehabilitation and Drainage Improvements	80.00	5.84	85.84	\$ -
7180	Chautauqua County	Jamestown Fuel Facility	80.00	5.84	85.84	\$ -
7290	Falls Road Railroad Co.	Track Repairs and Infrastructure Upgrades	80.00	5.84	85.84	\$ -
5020	Town of Lockport	Transit North Improvement Project	80.00	4.93	84.93	\$ -
5150	Clarence Flying Club, Inc.	Pave Perimeter Security Road and Taxiway	80.00	4.01	84.01	\$ -
5151	Clarence Flying Club, Inc.	Upgrade Fuel Farm Security and Install Lighting and Additional CCTV Cameras	80.00	4.01	84.01	\$ -
6954	Town of Wheatfield	Culvert Project	80.00	4.01	84.01	\$ -
7244	Falls Road Railroad Co.	Bridges repairs Loadings and culverts repairs	80.00	3.84	83.84	\$ -
7105	Depew Lancaster & Western RR Co. Inc	DLW Lancaster Div Transload Track	80.00	3.56	83.56	\$ -
6866	New York & Lake Erie Railroad, Inc.	South DaytonCherry Creek Rehabilitation	80.00	2.18	82.18	\$ -

DEPARTMENT OF TRANSPORTATION: RAIL AND PORT PROGRAM

5883	Chautauqua, Cattaraugus, Allegany and Steuben Southern Tier Extension Railroad Authority	STERA Railroad Rehab Project	75.70	14.10	89.80	\$ 786,850.00
7290	Falls Road Railroad Co.	Track Repairs and Infrastructure Upgrades	52.50	5.80	58.30	\$ -
7105	Depew Lancaster & Western RR Co. Inc	DLW Lancaster Div Transload Track	54.50	3.56	58.06	\$ -
8547	Somerset Railroad Corporation	Main Line Track Rehabilitation on Gulf Bridge	49.33	7.22	56.55	\$ 164,900.00
7244	Falls Road Railroad Co.	Bridges repairs Loadings and culverts repairs	50.30	5.80	56.10	\$ -
8551	Buffalo Southern Railroad Inc.	Siding and Switch Track Rehab MP175MP23	44.00	8.59	52.59	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
8244	New York & Lake Erie Railroad, Inc.	New York and Lake Erie Railroad Yard Track Rehabilitation Project	30.50	9.96	40.46	\$ -
7587	Falls Railroad Co.,Inc.	FRR EthanolUnit Train Siding	31.67	6.30	37.97	\$ -
6866	New York & Lake Erie Railroad, Inc.	South DaytonCherry Creek Rehabilitation	35.67	2.18	37.85	\$ -

ENVIRONMENTAL FACILITIES CORPORATION: GREEN INNOVATION GRANT PROGRAM

2986	City of North Tonawanda	Webster Street Green Infrastructure	55.00	19.57	74.57	\$ 574,500.00
3890	Ford Motor Company	Stormwater Reuse	61.00	9.50	70.50	\$ 135,000.00
5845	Buffalo Urban Development Corporation	RiverBend	59.00	9.05	68.05	\$ -
3723	Village of Youngstown	Youngstown Waterfront Water Filtration Improvement Project	34.00	13.17	47.17	\$ -
7954	DBA	Niagara Bicycle Building	34.00	13.17	47.17	\$ -
6114	Swain Resort	Swain	26.00	13.17	39.17	\$ -

EMPIRE STATE DEVELOPMENT

7913	RWB Energy, LLC	Riverwright Biorefinery	70.00	16.83	86.83	\$ -
7855	Roswell Park Cancer Institute	WNY Genomics and Health Consortium	65.00	20.00	85.00	\$ 5,100,000.00
7252	Calspan Corporation	Calspan Transportation Safety Campus	57.00	20.00	77.00	\$ 260,000.00
2051	City of Olean Urban Renewal Agency	City of Olean 2011	56.00	20.00	76.00	\$ 1,000,000.00
7304	The John R. Oishei Foundation	Buffalo Arts and Technology Center	56.00	20.00	76.00	\$ 800,000.00
6373	Niagara County Community College	Hospitality and Tourism Center	55.00	20.00	75.00	\$ 2,000,000.00
6349	City of Buffalo	Economic Advancement of Buffalo's Central Business District	53.00	20.00	73.00	\$ 4,000,000.00

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
8413	Buffalo Neighborhood Stabilization Company, Inc.	Small Business Green Retrofit Initiative	52.00	20.00	72.00	\$ 800,000.00
4797	Jacobs Institute	Hopkins JI	51.00	20.00	71.00	\$ 4,000,000.00
3952	St John Fruit Belt CDC	Auto tech	51.00	20.00	71.00	\$ 2,000,000.00
4319	Niagara Wine Trail	Niagara Wine Trail	51.00	20.00	71.00	\$ 30,000.00
6725	Manufacturing Technology Institute	Dream It Do It Western New York	50.00	20.00	70.00	\$ 500,000.00
6579	Niagara County IDA	Rubberform Recycled Products, LLC Expansion	62.00	7.67	69.67	\$ 250,000.00
7327	Launch New York	JumpStart NY Project	49.00	20.00	69.00	\$ 93,565.00
5732	Hauptman Woodward Medical Research Institute	HWI HTCL	48.00	20.00	68.00	\$ 500,000.00
4441	Springville Center for the Arts	Acquire Building for Arts Cafe	53.00	13.17	66.17	\$ -
5103	Niagara Frontier Transp Auth for B-N Airport Parking Lot	Buffalo Niagara International Airport Parking Expansion Project	48.45	17.28	65.74	\$ 880,000.00
5949	Niagara Frontier Transportation Authority (NFTA)	NFTA Airport Plan	45.00	20.00	65.00	\$ 970,000.00
5423	Buffalo Blends, Inc.	Instant Cocoa	49.00	15.91	64.91	\$ -
6816	City of Olean	East State Street Reconstruction	44.00	20.00	64.00	\$ 500,000.00
4958	Alfred University	High Temperature Laboratory	40.00	20.00	60.00	\$ 2,800,000.00
4735	Acquest Hospitality LLC	Fort Niagara	38.00	20.00	58.00	\$ -
3967	Niagara Experience Center, Inc.	Niagara Experience Center	38.00	20.00	58.00	\$ -
2345	Niagara Generation, LLC	Zeus33	47.00	10.88	57.88	\$ -
7736	P2 Collaborative of WNY, Inc.	WNYCHPI	35.00	20.00	55.00	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
8193	Lucille Ball-Desi Arnaz Center, Inc.	Lucille Ball Comedy Center Hall of Fame	41.00	12.25	53.25	\$ -
4758	Buffalo Olmsted Parks Conservancy, Inc.	Buffalo Olmsted Parks Conservancy 2011	36.00	16.83	52.83	\$ -
6028	Erie County Industrial Development Agency	Erie County Agribusiness Park	35.00	15.00	50.00	\$ -
3493	Zoological Society of Buffalo, Inc.	Arctic Exhibit	30.00	19.57	49.57	\$ -
7513	Eastern Niagara Hospital, Inc.	URGENTCAREIMAGING	30.00	17.74	47.74	\$ -
8040	RiverSullivan Corp	Silo City	30.00	16.83	46.83	\$ -
7231	TM Montante Development LLC	Tonawanda MicroGrid	38.00	8.13	46.13	\$ -
8473	Arrowhead Spring Vineyards, LLC	Regional Mobile Bottling Line	32.00	13.17	45.17	\$ -
5845	Buffalo Urban Development Corporation	RiverBend	36.00	9.05	45.05	\$ -
6380	Erie Community College	ECC Health Sciences	33.00	11.33	44.33	\$ -
2464	Artpark & Company, Inc.	Artpark Amphitheater	28.00	15.91	43.91	\$ -
5646	Alleyway Theatre Inc.	Upper West Arts Center	25.00	18.66	43.66	\$ -
7670	Haley Marketing Group, Inc.	Social Media Management	30.00	13.17	43.17	\$ -
7624	St. John Fruitbelt Community Development Corporation / SICDC	wellness center	34.00	9.05	43.05	\$ -
2073	Chautauqua County	Ripley Gateway Center	23.00	20.00	43.00	\$ -
8780	Buffalo Naval Park Committee Inc.	Navy Fleet Week	28.00	14.08	42.08	\$ -
6929	City of Lockport	Flight of Five Lock 69 Restoration	37.00	4.93	41.93	\$ -
6508	City of Olean - Olean Local Development Corporation	Bradner Stadium Renovation	31.00	10.88	41.88	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
8382	US itek Incorporated	EMR Showroom	27.00	13.62	40.62	\$ -
6580	Niagara University	Construction of the B Thomas Golisano Center for Integrated Sciences	30.00	10.42	40.42	\$ -
8227	Integrated Care Systems, LLC	NRHCCSNFBLG	30.00	9.96	39.96	\$ -
5872	Challenger Learning Center of Orleans, Niagara and Erie Counties	CLC of ONE	24.00	15.91	39.91	\$ -
7450	Mount St. Mary's Hospital of Niagara Falls	Mount St Marys Hospital Expansion	30.00	9.05	39.05	\$ -
7806	Market Arcade Film & Arts Centre	Digital Film Center	29.00	9.96	38.96	\$ -
7223	Newark Niagara LLC	The Cooperage Waterfront Lofts	23.00	15.45	38.45	\$ -
8485	Canisius College	New York State Minority Womens Business Center	27.00	10.88	37.88	\$ -
7398	Tapecon Inc	TC Expansion	22.00	15.00	37.00	\$ -
6794	Community Action Organization of Erie County Inc	Big Red Wagon	30.00	6.30	36.30	\$ -
5605	Seneca Larkin 701, LLC	Project Gateway	28.00	8.13	36.13	\$ -
5559	Statler City, LLC	Statler City	21.00	15.00	36.00	\$ -
7603	OSC Equipment Services LLC	OSC Equipment	26.00	9.96	35.96	\$ -
8279	Empire GeNomics	WNY Genome Project	22.00	13.62	35.62	\$ -
5718	Buffalo Niagara Medical Campus	TransformBNMC	22.00	13.62	35.62	\$ -
7073	Modular Radiant TechNologies, Inc.	Rubber Pannels	28.00	7.22	35.22	\$ -
7852	Kaleida Health	Western NY Regional Health Alliance	21.00	14.08	35.08	\$ -
8527	Edward Abell	BBL	24.00	10.42	34.42	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
5583	Village of Hamburg	Parking Hamburg	22.00	12.25	34.25	\$ -
6742	western new york miNority media professionals inc	The Broadway Theater	26.00	8.13	34.13	\$ -
4079	WNR Pattern & Tool, inc.	WNR Expansion	24.00	9.96	33.96	\$ -
3324	Joseph Davis State Park Local Development Corporation	Joseph Davis State Park Phase I Capital Improvements	17.00	16.83	33.83	\$ -
3750	Carousel Society of the Niagara Frontier	Kiddieland	24.00	9.50	33.50	\$ -
2570	RossWilson & Associates Inc.and Vineyard Group LLC	Bonaventure Square llc	22.00	11.33	33.33	\$ -
6193	NorthWinds Biodiesel LLC	NorthWinds	33.00		33.00	\$ -
7428	Erie Regional Housing Development Corporation	Positive Light Innovation Center	19.00	13.62	32.62	\$ -
4157	Allegany County	Crossroads Water	22.00	10.42	32.42	\$ -
2866	Lumber City Development Corporation	Gateway Harbor Inn	19.00	13.17	32.17	\$ -
6114	Swain Recreation, LLC	Swain	19.00	13.17	32.17	\$ -
8436	Anthony Verel	International Martial Arts MMA Hall of Fame	23.00	9.05	32.05	\$ -
6824	Continental 1	Continental 1	25.00	6.76	31.76	\$ -
6953	GoGreen AutoCenters LLC	Hybrid Training	23.00	8.59	31.59	\$ -
8172	Allegany Trails, Inc.	Barrel House	24.00	6.76	30.76	\$ -
6675	Juneteenth of Buffalo	African Cultural Center	18.00	12.25	30.25	\$ -
7521	Eastern Niagara Hospital, Inc.	ASCENTER	27.00	3.10	30.10	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
8481	Torrent EMS, LLC	Growth and Expansion	19.00	10.42	29.42	\$ -
7317	Buffalo BioBlower TechNologies LLC	High Efficiency Heat Exchangers for Energy Conservation	21.00	8.13	29.13	\$ -
8560	Mount St. Mary's of Niagara Falls	PETCT Suite	22.00	6.76	28.76	\$ -
7815	Mount St. Mary's of Niagara Falls	Emstar Fast Track	20.00	7.67	27.67	\$ -
7860	WNY Railway Historical Society, Inc.	Heritage Discovery Center	17.00	10.42	27.42	\$ -
7379	OSC Inc.	OSC PARK	19.00	8.13	27.13	\$ -
6260	Buffalo First, Inc.	The Main Street Initiative	17.00	9.96	26.96	\$ -
5551	CUBRC, Inc.	Chemical Laboratory Instrumentation	16.00	10.88	26.88	\$ -
7993	Rivershore, Inc.	Rivershore Center for Learning and Growth	23.00	3.10	26.10	\$ -
8454	Field & Fork Network Inc.	Ready to Grow Increasing Access to Western New Yorks Farm Products	6.00	20.00	26.00	\$ -
5020	Town of Lockport	Transit North Improvement Project	21.00	4.93	25.93	\$ -
3374	T-krow inc, Krow Entertainment inc	The Krows Nest Family Fun Center Little Krow Day Care	20.00	5.84	25.84	\$ -
5028	American Heritage Homes	AHH	19.00	6.76	25.76	\$ -
5592	CUBRC, Inc.	CO2 to Fuel Conversion	13.00	12.71	25.71	\$ -
8270	Niagara Frontier Transportation Authority (NFTA)	The NFTA Railcar Rebuild Project	15.00	10.42	25.42	\$ -
7717	Weatherpanel, Inc.	Weatherpanel Holdings Inc	15.00	9.96	24.96	\$ -
8602	Erie County Industrial Development Agency	Export Trade Shows	20.00	4.93	24.93	\$ -
7623	Brenda L. Calhoun	Consulting and Energy Efficient Supplies	18.00	6.76	24.76	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
8045	Niagara 1812 Bicentennial	1812 Bicentennial	24.00	0.01	24.01	\$ -
8364	Jerry Young	Training	14.00	9.50	23.50	\$ -
8298	City of Olean	Olean Airport Hangar Construction	11.00	11.79	22.79	\$ -
8092	Niagara Falls Water Board	lift station	15.00	7.67	22.67	\$ -
8351	Destination Buffalo	Start Up	12.00	9.05	21.05	\$ -
8698	Hurondel I, Inc.	Miller Livery	11.00	9.96	20.96	\$ -
2499	Chautauqua County Department of Planning & EcoNomic Development	Chautauqua Food Hub	8.00	11.79	19.79	\$ -
7517	Eastern Niagara Hospital, Inc.	CHILDADOLESCENT	5.00	13.62	18.62	\$ -
4912	James Baker	Signage	8.00	9.96	17.96	\$ -
7115	Buffalo Niagara RIVERKEEPER	Scajaquada Creek Water Quality Improvement Demonstration Project Green Infrastructure	5.00	12.71	17.71	\$ -
2977	The Woods at Bear Creek LLC.	Woods at Bear Creek	8.00	8.59	16.59	\$ -

ESD EXCELSIOR TAX CREDITS

7041	Computer Task Group	CTG NYS Initiative	72.00	20.00	92.00	\$ 1,000,000.00
6896	Immco Diagnostics, Inc.	IMMCO_NYS_1	69.00	20.00	89.00	\$ 1,000,000.00
6341	Hebeler Corporation	LNG Expansion Project	67.00	20.00	87.00	\$ 1,250,000.00
6997	Ascion LLC	Project Expansion Silver Creek	61.00	20.00	81.00	\$ 800,000.00
7252	Calspan Corporation	Calspan Transportation Safety Campus	57.00	20.00	77.00	\$ 1,034,500.00

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
4547	Sentient Corporation	Office and laboratory renovation project	55.00	20.00	75.00	\$ 811,534.00
4931	WATT Fuel Cell Corp	Watt Fuel Cell	53.00	20.00	73.00	\$ 951,652.00
8582	ENrG Incorporated	TES Expansion	54.00	13.62	67.62	\$ 601,500.00
8025	FMC Corporation	Persulfate Expansion Project	62.00	13.17	75.17	\$ 1,000,000.00
6303	Niagara Transformer Corp.	1755 Dale Rd Expansion	70.00	15.00	85.00	\$ 673,835.00
3636	David Karczewski	HamiltonRoadSoccer	7.00	7.67	14.67	\$ -
6124	Michael Carbone	TRR Productions	4.00	10.42	14.42	\$ -
8091	South Buffalo Auto Sales LLC	Sbuffauto	4.00	8.14	12.14	\$ -
3069	N.I.C.Y.O. Furniture Bank of Western New York	Furniture Bank of WNY	5.00	4.93	9.93	\$ -
5377	Community Empowerment Group	Minority Group	4.00	5.84	9.84	\$ -
2820	Town of Amherst	Amherston Drive Drainage Improvements	4.00	5.84	9.84	\$ -
3938	Latin American Cultural Association	El Buen Amigo Expansion	4.00	3.56	7.56	\$ -
3978	YMCA Camp Onyahsa	Onyahsa Septic System	2.00	5.39	7.39	\$ -
7311	Buffalo Harbor Global Warming AstroNomy & Planetarium Centers, Inc.	global centers	1.00	4.01	5.01	\$ -

HOMES AND COMMUNITY RENEWAL: 9% LOW INCOME HOUSING CREDIT PROGRAM

8868/20116085	Riverside Special Needs Apartments LP	Riverside Special Needs Apartments	73.00	9.05	82.05	\$ 855,755.00
2238/20116206	Regan Development Corp.	Dunkirk Meadows Workforce Housing	61.00	11.33	72.33	\$ 1,143,491.00

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
2217/20116249	Southern Tier Environments for Living, Inc.	Silver Creek Supportive Affordable Apts	65.00	7.67	72.67	\$ -
3082/20116231	Bridges Development Inc.	AD Price Phase 3	61.00	10.88	71.88	\$ -
2559/20116245	Liberty Affordable Housing, Inc.	Mariner Townhomes	53.00	11.79	64.79	\$ -
8808/20116061	Episcopal Community Housing Development Organization, Inc.	Canterbury Gardens II	46.00	4.93	50.93	\$ -
8896/20116049	Belmont Housing Resources for WNY, Inc.	Westcott Gardens	34.00	8.59	42.59	\$ -

HOMES AND COMMUNITY RENEWAL: LOW INCOME HOUSING TRUST FUND PROGRAM

8868/20116085	Riverside Special Needs Apartments LP	Riverside Special Needs Apartments	73.00	9.05	82.05	\$ 2,400,000.00
2238/20116206	Regan Development Corp.	Dunkirk Meadows Workforce Housing	61.00	11.33	72.33	\$ 2,400,000.00
2217/20116249	Southern Tier Environments for Living, Inc.	Silver Creek Supportive Affordable Apts	65.00	7.67	72.67	\$ -
3082/20116231	Bridges Development Inc.	AD Price Phase 3	61.00	10.88	71.88	\$ -
8808/20116061	Episcopal Community Housing Development Organization, Inc.	Canterbury Gardens II	46.00	4.93	50.93	\$ -
8896/20116049	Belmont Housing Resources for WNY, Inc.	Westcott Gardens	34.00	8.59	42.59	\$ -

HOMES AND COMMUNITY RENEWAL: HOMES FOR WORKING FAMILIES PROGRAM

7995/20110241	Southport Financial Services, Inc.	Monteagle	80.00	10.42	90.42	\$ 1,865,401.00
3436/20116252	Liberty Affordable Housing, Inc.	Mariner Towers	75.00	10.88	85.88	\$ 2,500,000.00

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: ACCESS TO HOME PROGRAM

20113379	People, Inc.	People Inc. Access to Home 2011	76.00	H	76.00	\$ -
20113285	Chautauqua Home Rehabilitation and Improvement Corporation	Access Chautauqua IV	74.00	H	74.00	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
20113191	NeighborWorks Home Resources	Rural Accessibility Modification Program 3	66.00		66.00	\$ -
20113053	Chautauqua Opportunities, Inc.	Opportunities for Access II	60.00		60.00	\$ -
20113079	Directions In Independent Living, Inc.	Allegany Access	54.00		54.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - ECONOMIC DEVELOPMENT

8046	City of North Tonawanda	Remington Events Center on the Canal	53.00	16.83	69.83	\$ 266,000.00
5462	City of Lockport	Development of Harrison Place	43.00	13.17	56.17	\$ 260,000.00

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - MICROENTERPRISE

2478	City of North Tonawanda	North Tonawanda Microenterprise Assistance Program	51.00	14.08	65.08	\$ 200,000.00
------	-------------------------	--	-------	-------	-------	---------------

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - HOME OWNERSHIP

663HO38-11	City of Lockport	City of Lockport Homeownership Program	341.00	H	341.00	\$ 400,000.00
------------	------------------	--	--------	---	--------	---------------

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - HOUSING REHAB

199HR95-11	Cattaraugus County	Cattaraugus County Well & Septic Replacement Program	363.00	H	363.00	\$ 278,000.00
222HR96-11	Chautauqua County	Chautauqua County Septic and Well Repair/Replacement	363.00	H	363.00	\$ 200,000.00
222HR78-11	Chautauqua County	Chautauqua County Housing Rehabilitation Project	343.00	H	343.00	\$ 400,000.00
23HR118-11	Town of Almond	Town of Almond Severely Substandard Housing Rehabilitation Program	329.00	H	329.00	\$ 400,000.00
1224HR120-11	Town of Wellsville	Town of Wellsville Critical Housing Repair Program Phase I (CHRP)	320.00	H	320.00	\$ 400,000.00
429HR94-11	Town of Friendship	Town of Friendship Housing Rehabilitation Program	307.00	H	307.00	\$ 400,000.00
88HR76-11	Town of Belfast	Town of Belfast Housing Rehabilitation Program	284.00		284.00	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
297HR106-11	Town of Cuba	Town of Cuba Housing Rehabilitation Program	264.00		264.00	\$ -
22HR83-11	Town of Alma	Town of Alma Housing Rehabilitation Program	145.00		145.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC INFRASTRUCTURE (SEWAR)

841PR49-11	City of Olean	City of Olean East Olean Sewer Project Phase II	195.00		195.00	\$ -
------------	---------------	---	--------	--	--------	------

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC INFRASTRUCTURE (WATER)

114PW99-11	Village of Bolivar joint with Village of Richburg	Village of Bolivar Joint Project with the Village of Richburg Water System Improvements	376.00	H	376.00	\$ 900,000.00
167PW87-11	Village of Canaseraga	Village of Canaseraga Water System Improvements	285.00		285.00	\$ -
131PW97-11	Village of Brocton	Village of Brocton West Main Water Main Project	0.00		0.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: NYS HOME PROGRAM

20113308	West Side Neighborhood Housing Services, Inc.	West Side Rehabilitation Initiative	92.00	H	92.00	\$ 399,600.00
20113100	Cattaraugus Community Action, Inc.	Manufactured HOME Replacement Initiative II	86.00	H	86.00	\$ 749,986.00
20113284	NeighborWorks Home Resources	Cattaraugus HOME Repair and Replacement Program	86.00	H	86.00	\$ 500,000.00
20113101	Cattaraugus Community Action, Inc.	Housing Opportunities Program IV	84.00	H	84.00	\$ 500,000.00
20113173	The Empire Housing Center, Inc.	Western New York Healthy HOMEs Project	82.00	H/H	82.00	\$ 400,000.00
20113173	The Empire Housing Center, Inc.	Western New York Healthy HOMEs Project	82.00	H/H	82.00	\$ 400,000.00
20113259	Heart of the City Neighborhoods, Inc.	2011 Green & Healthy HOMEs Rehabilitation Program	81.00	H	81.00	\$ 288,122.00

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
20113354	Cuba Community Development Corporation	HOME Rehab For Allegany County	81.00	H	81.00	\$ 500,000.00
20113366	Chautauqua Home Rehabilitation and Improvement Corp.	Chautauqua TBRA 2011	78.00	H	78.00	\$ -
20113301	Chautauqua Home Rehabilitation and Improvement Corp.	TBRA Jamestown 2011	77.00		77.00	\$ -
20113004	NHS of South Buffalo, Inc.	NHS of South Buffalo-HOME 2011	68.00		68.00	\$ -
20113103	Martin Luther King Block Club Association, Inc.	MLK Owner-Occupied Rehab Program	67.00		67.00	\$ -
20113392	NeighborWorks Home Resources	HOMEownership Assistance Resources Program 2	67.00		67.00	\$ -
20113283	Chautauqua Opportunities Inc.	Chautauqua HOMEowner Program	66.00		66.00	\$ -
20113039	Southtowns Rural Preservation Company, Inc.	Southtowns Affordable HOME Repair Program	64.00		64.00	\$ -
20113037	Citizens Alliance, Inc.	Citizens Alliance HOME LPA	30.00		30.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: NEW YORK MAIN STREET PROGRAM

20113042	The Elmwood Village Association	Elmwood Village 2011 NYMS Program	85.00	H	85.00	\$ 500,000.00
20113359	Buffalo Place, Inc.	Theatre District NY Main Street Program	85.00	H	85.00	\$ 500,000.00
20113200	Lockport Main Street, Inc.	Lockport Main Street	80.00	H	80.00	\$ 251,300.00
20113185	Village of Wilson	Wilson Building Improvement Program	75.00		75.00	\$ -
20113327	Town of Clarence	Historic Clarence Hollow Main St. Revitalization	74.00		74.00	\$ -
20113240	Hamburg Development Corp.	Lake Street Economic & Community Revitalization Program	68.00		68.00	\$ -
20113356	Village of Lancaster Community Development Corporation	Central Business District Improvement Program	66.00		66.00	\$ -
20113262	Hamburg Development Corp.	South Park Avenue Revitalization & Construction Project	64.00		64.00	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
20113268	Chautauqua Opportunities Inc.	Westfield Revitalization 2011	60.00		60.00	\$ -
20113291	Chautauqua Home Rehabilitation and Improvement Corp.	Brocton Main Street	58.00		58.00	\$ -
20113010	Jamestown Local Development Corporation	JLDC Downtown Renaissance	52.00		52.00	\$ -
20113131	Town of Evans	Lake Erie Beach Revitalization	51.00		51.00	\$ -
20113186	Lumber City Development Corp.	Remington Lofts on the Canal and Signage Program	51.00		51.00	\$ -
20113035	Alfred Housing Committee, Inc.	Wellsville NYMS 2011	50.00		50.00	\$ -
20113305	Allegany County Community Opportunity and Rural Development	Angelica Main Street 2011	33.00		33.00	\$ -
20113202	Community Action Organization of Erie County, Inc.	Better Schools Better Neighborhoods Facade Program	22.00		22.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: RESTORE PROGRAM

20113013	Niagara Community Action Program, Inc.	Niagara Community Action Program, Inc. RESTORE	91.00	H	91.00	\$ 75,000.00
20113054	Chautauqua Opportunities, Inc.	Chautauqua RESTORE 2011	91.00	H	91.00	\$ 75,000.00
20113281	Chautauqua Home Rehabilitation and Improvement Corporation	CHRIC-RESTORE 2011	86.00	H	86.00	\$ 75,000.00
20113024	Allegany County Community Opportunity and Rural Development	ACCORD- RESTORE VI	73.00		73.00	\$ -
20113297	West Side Neighborhood Housing Services, Inc.	RESTORE Buffalo 2011	67.00		67.00	\$ -
20113380	People, Inc.	People Inc. RESTORE 2011	56.00		56.00	\$ -
20113003	NHS of South Buffalo, Inc.	NHS of South Buffalo-RESTORE 2011	48.00		48.00	\$ -
20113038	Citizens Alliance, Inc.	Citizens Alliance Emergency Repair Program	26.00		26.00	\$ -

INDUSTRIAL DEVELOPMENT BOND CAP

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
3436/20116252	Liberty Affordable Housing, Inc.	Mariner Towers	75.00	10.88	85.88	\$ 13,000,000.00
5028	Erie County IDA	American Heritage Homes	80.00	6.76	86.76	\$ 2,500,000.00

NEW YORK STATE ENERGY RESEARCH AND DEVELOPMENT AUTHORITY: CLEANER GREENER COMMUNITIES PROGRAM

3772	Allegany County	WNY Regional Sustainability Planning Program	61.00	16.00	77.00	\$ 998,224.00
------	-----------------	--	-------	-------	-------	---------------

NEW YORK STATE POWER AUTHORITY: RECHARGE NEW YORK

9682	Kaleida Health - Buffalo General Hospital	N/A	56.46	16.69	73.14	1740 kW
9691	Kaleida Health - Women and Children's Hospital of Buffalo	N/A	53.28	16.69	69.97	990 kW
6050	Roswell Park Cancer Institute Corporation	N/A	52.75	16.69	69.44	1826kW
9686	Kaleida Health - Millard Fillmore Suburban Hospital	N/A	49.48	15.92	65.40	570 kW
9497	Niagara Falls Memorial Medical Center	N/A	47.21	16.69	63.90	566 kW
9728	SAMCO Technologies, Inc.	N/A	46.41	16.69	63.10	50 kW
8992	Computer Task Group, Incorporated	N/A	45.23	16.69	61.91	120 kW
5871	Sealing Devices, Inc.	N/A	47.97	13.11	61.09	110 kW
4561	AccuMED Innovative Technologies LLC	N/A	44.34	16.69	61.03	86 kW
10047	Brooks Memorial Hospital	N/A	45.07	15.92	60.99	226 kW
9485	Moog Inc.	N/A	43.64	16.69	60.33	990 kW
9687	Kaleida Health - DeGraff Memorial Hospital	N/A	44.83	14.52	59.35	336 kW
6614	PCB Piezotronics, Inc.	N/A	42.68	15.92	58.60	60 kW

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
5016	Upstate Niagara Cooperative, Inc.	N/A	41.88	16.69	58.57	800kW
4249	Aurubis Buffalo, Inc.	N/A	40.80	16.69	57.49	1750 kW
9923	Buflovak LLC	N/A	41.17	15.92	57.09	156 kW
9226	General Mills Flour Division	N/A	41.01	15.92	56.93	500 kW
9875	Dal Tile Corporation	N/A	40.42	15.92	56.34	350 kW
5421	Mount Saint Mary's Hospital of Niagara Falls	N/A	47.32	8.90	56.22	330 kW
4132	Young Woman's Christian Association of Niagara, Inc.	N/A	39.40	15.92	55.32	10kW
9643	Eastern Niagara Hospital, Inc.	N/A	44.72	10.30	55.03	466 kW
10251	Protective Industries, Inc.	N/A	39.04	15.92	54.96	336 kW
9718	Life Technologies Corporation	N/A	38.94	15.92	54.87	506 kW
9403	Ethox International, Inc.	N/A	38.24	15.92	54.17	250 kW
9257	Delphi Automotive Systems, LLC	N/A	42.33	11.71	54.04	250 kW
5719	Sorrento Lactalis, Inc.	N/A	37.32	16.69	54.01	660 kW
4497	TMP Technologies, Inc.	N/A	39.46	14.52	53.98	30 kW
4721	Upstate Niagara Cooperative, Inc.	N/A	39.38	14.52	53.90	190 kW
3894	Linita Design & Mfg. Corp.	N/A	37.81	15.92	53.73	86 kW
8736	Kreher's Farm Fresh Eggs, LLC	N/A	42.00	11.71	53.71	276 kW
9560	Producto Corporation	N/A	43.93	9.53	53.45	176 kW

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
10248	Calspan Corporation	N/A	40.29	13.11	53.40	5530 kW
9762	MOD-PAC Corporation	N/A	37.31	15.92	53.23	860 kW
9210	Dynabrade, Inc.	N/A	37.12	15.92	53.04	176kW
9533	Norampac Ind. Inc. Niagara Falls Division	N/A	38.39	14.52	52.91	2990 kW
10365	API Heat Transfer, Inc.	N/A	36.21	16.69	52.90	150 kW
10256	Precious Plate Inc.	N/A	36.80	15.92	52.72	100 kW
5244	Candlelight Cabinetry, Inc.	N/A	39.10	13.11	52.21	30 kW
10235	Mayer Bros. Apple Products, Inc.	N/A	38.84	13.11	51.95	250 kW
3661	Ascension Industries, Inc.	N/A	35.26	16.69	51.94	40kW
6285	Ford Motor Company	N/A	37.34	14.52	51.85	920 kW
5414	Polymer Conversions, Inc.	N/A	38.68	13.11	51.79	136 kW
9437	Eastman Machine Company	N/A	35.01	16.69	51.70	110 kW
6303	Niagara Transformer Corporation	N/A	41.26	9.53	50.79	250 kW
6781	Pivot Punch Corporation	N/A	40.41	10.30	50.71	176 kW
9233	Greatbatch, Ltd	N/A	43.17	7.50	50.66	250 kW
9169	Yahoo! Inc.	N/A	44.52	6.09	50.61	1000 kW
6335	Linde LLC	N/A	45.70	4.69	50.39	80 kW
9626	Conax Technologies LLC	N/A	40.01	10.30	50.32	140 kW

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
3613	Providential Foods Corporation	N/A	42.55	7.50	50.04	216 kW
6884	Snyder Industries, Inc.	N/A	43.79	6.09	49.88	466kW
4077	AirSep Corporation	N/A	40.65	8.90	49.55	326 kW
9969	Cliffstar LLC	N/A	33.55	15.92	49.47	1000 kW
4865	Mayer Brothers Apple Products	N/A	34.71	14.52	49.23	376 kW
7530	Derrick Corporation	N/A	41.31	7.50	48.80	1170 kW
3768	Allied Frozen Storage, Inc.	N/A	44.06	4.69	48.74	200 kW
5484	Harmac Medical Products, Inc.	N/A	39.05	9.53	48.58	350 kW
8928	International Fiber Corporation	N/A	41.05	7.50	48.54	900 kW
9379	3M Company	N/A	42.34	6.09	48.43	1750 kW
6144	Fitzpatrick & Weller, Inc.	N/A	42.57	4.69	47.26	476 kW
9625	FCMP Inc.	N/A	36.50	10.30	46.81	90 kW
4289	HFW Industries, Inc.	N/A	37.72	8.90	46.62	150 kW
7846	Hebeler Corporation	N/A	34.59	11.71	46.30	186kW
9398	Keystone Corporation	N/A	38.45	7.50	45.95	90 kW

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HERITAGE AREAS SYSTEM DEVELOPMENT PROJECTS

3003	Concord Grape Belt Heritage Association, Inc	Grape Discovery Center	50.00	12.25	62.25	\$ 200,000.00
4935	Shea's O'Connell Preservation Guild Ltd.	Interior Theatre Restoration	49.50	17.74	67.24	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
2161	Buffalo Religious Arts Center	BRAC	31.00	6.76	37.76	\$ -

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HISTORIC PRESERVATION - ACQUISITION PROJECTS

2670	The Archaeological Conservancy	NewtonHopper Conservation	32.00	10.42	42.42	\$ -
------	--------------------------------	---------------------------	-------	-------	-------	------

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HISTORIC PRESERVATION - DEVELOPMENT PROJECT

3128	Central Terminal Restoration Corp. Inc.	Buffalo Central Terminal Canopy Restoration	53.50	14.08	67.58	\$ 306,117.00
4935	Shea's O'Connell Preservation Guild Ltd.	Interior Theatre Restoration	47.00	17.74	64.74	\$ 400,000.00
5473	Child & Family Services of Erie County	Restoration of the RichmondLockwood Mansion	46.00	15.00	61.00	\$ -
2139	Springville Center for the Arts, Inc.	SCA Renovation	44.50	9.96	54.46	\$ -
6751	Blessed Trinity Roman Catholic Church Society of Buffalo	Restoration of windows roof and entrance	46.00	4.93	50.93	\$ -
2161	Buffalo Religious Arts Center	BRAC	43.50	6.76	50.26	\$ -
2091	Buffalo Seminary	Exterior Restoration of Buffalo Seminary formerly The Buffalo Female Academy	40.50	6.76	47.26	\$ -
2126	AIDS Community Services of WNY, Inc.	Exterior Restoration Structural Repairs of the 1901 Roanoke Arms Hotel	39.00	5.39	44.39	\$ -
2312	Town of Amherst	Amherst Gateways	27.00	10.88	37.88	\$ -

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - ACQUISITION PROJECTS

2789	Town of Aurora	Mill Road Scenic Overlook	40.50	15.00	55.50	\$ -
2347	Town of Wellsville	Wellsville Recreation Center	32.50	9.05	41.55	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - DEVELOPMENT PROJECTS

3493	Zoological Society of Buffalo, Inc.	Arctic Exhibit	70.00	19.57	89.57	\$ 400,000.00
3293	Town of West Seneca	West Seneca Parks Development	58.00	15.91	73.91	\$ 50,603.00
2464	Artpark & Company, Inc.	Artpark Amphitheater	53.50	15.91	69.41	\$ 391,150.00
2063	Town of Grand Island	Scenic Woods Development	56.00	10.42	66.42	\$ -
1987	City of Niagara Falls	Griffon Park	51.50	10.88	62.38	\$ -
7621	Aurora Ice Association, Inc.	Aurora Ice Association Development Plan	42.50	14.08	56.58	\$ -
2188	Town of Pendleton	Pendleton Town Park Improvement	49.00	7.22	56.22	\$ -
2556	Town of Hartland	Hartland Town Park Enhancement Initiative	43.50	10.42	53.92	\$ -
3914	Town of Orchard Park	Green Lake Remediation	42.00	10.88	52.88	\$ -
5608	Town and Village of Bolivar	Moore Memorial Pool	43.00	6.76	49.76	\$ -
2557	Town of Holland	Holland Town Park Pavilion Enclosure	38.00	11.33	49.33	\$ -
2178	Town of Amherst	Nature View Park Improvement	41.00	7.67	48.67	\$ -
5035	Town of Newstead	Parks	29.00	14.54	43.54	\$ -
2314	Town of Lockport	Day Road Park Trail Extension	31.00	10.42	41.42	\$ -

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - PLANNING PROJECT

2117	Gowanda Area Redevelopment Corporation	Gowanda Zoar Valley Gateway	66.00	11.33	77.33	\$ 57,375.00
6762	Rushford Lake Recreation District	Balcom Beach Planning Grant	31.00	7.22	38.22	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7012	Town of Caneadea	Town Park	22.00	4.93	26.93	\$ -

2011 CFA Projects

WESTERN NEW YORK

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
1987	City of Niagara Falls	Griffon Park	51.50	10.88	62.38	\$ -
7621	Aurora Ice Association, Inc.	Aurora Ice Association Development Plan	42.50	14.08	56.58	\$ -
2188	Town of Pendleton	Pendleton Town Park Improvement	49.00	7.22	56.22	\$ -
2556	Town of Hartland	Hartland Town Park Enhancement Initiative	43.50	10.42	53.92	\$ -
3914	Town of Orchard Park	Green Lake Remediation	42.00	10.88	52.88	\$ -
5608	Town and Village of Bolivar	Moore Memorial Pool	43.00	6.76	49.76	\$ -
2557	Town of Holland	Holland Town Park Pavilion Enclosure	38.00	11.33	49.33	\$ -
2178	Town of Amherst	Nature View Park Improvement	41.00	7.67	48.67	\$ -
5035	Town of Newstead	Parks	29.00	14.54	43.54	\$ -
2314	Town of Lockport	Day Road Park Trail Extension	31.00	10.42	41.42	\$ -

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - PLANNING PROJECT

2117	Gowanda Area Redevelopment Corporation	Gowanda Zoar Valley Gateway	66.00	11.33	77.33	\$ 57,375.00
6762	Rushford Lake Recreation District	Balcom Beach Planning Grant	31.00	7.22	38.22	\$ -
7012	Town of Caneadea	Town Park	22.00	4.93	26.93	\$ -