

2014 Regional Council Process & Consolidated Funding Applications

Background:

The Regional Economic Development Councils (REDCs) are a community driven, regional approach to economic development in New York State. Each Council consists of up to 30 business, academic and government leaders from throughout the Region.

In 2011, each of the ten Regional Councils were tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment. Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by each Regional Council were reviewed by a Strategic Plan Review Committee consisting of two State Agency Commissioners and three economic development experts. Members of the 2011 Review Team included: Dall W. Forsythe, Senior Fellow at the Wagner School of Public Service at New York University and former Vice President for Finance and Operations at The Atlantic Philanthropies; Walter D. Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University; Bruce J. Katz, Vice President at the Brookings Institution and founding Director of the Brookings Metropolitan Policy Program; Joan McDonald, Commissioner of the New York State Department of Transportation; and Cesar Perales, New York State Secretary of State. On December 8, 2011, the Governor and Legislative Leaders announced the winners of the first round of competition and one year later 97% of Round One projects were under contract and/or progressing.

In 2012, the Councils went a step further and produced Strategic Implementation Agendas that built upon the progress from the first round and further developed and refined their Regional Five Year Strategic Plans by undertaking four primary activities: Establishing a framework to advance the Regional Strategic Plan; Implementing the strategies laid out in the Strategic Plan; Creating a project pipeline; and providing a progress report documenting the success the Council has had in implementing its Strategic Plan.

In 2013, all ten of the Regional Councils competed against each other to be designated as a “Top Performer”. The 2013 Council competition was designed with a similar framework as 2012 but added several new activities for the council to focus on that would continue to help develop and advance the original strategic plans. Regional Councils were asked to develop an Opportunity Agenda, identify Innovation Hot Spots, and advance regional Cleaner, Greener Community Sustainability Plans.

This year the regional councils developed strategies for several new initiatives including a Global NY Plan to identify import/export and foreign direct investment (FDI) opportunities. Councils also created a Veteran’s Work Group to address to the unemployment of returning Veteran’s in New York. The REDC’s were asked to identify projects as part of NY Rising to assist in the rebuilding of areas devastated by natural disasters. The Councils also provided an update on their Opportunity Agenda, workforce development challenges, and their project pipeline.

These actions were designed to encourage and accelerate implementation, performance, and collaboration within the regions. Priority projects that aligned with each region’s plan were chosen by the Councils from the applications submitted to the Consolidated Funding Application portal. These projects were

published in the regions' Progress Report, which are publically available online at www.regionalcouncils.ny.gov. Projects were scored by both the state agencies and the Regional Councils. The agencies scored their projects based on a technical evaluation in adherence with existing funding program guidelines and awarded a project up to 80%. The remaining 20% is awarded by the Regional Councils, and were based off the following endorsement standards:

Statewide Endorsement Standards

Regional Council members will determine the degree to which the application implements the regional strategic plan and assign the corresponding number of points as a score.

IMPLEMENTATION OF THE PLAN	DEGREE	POINTS
The proposal is identified as a priority project by the Regional Council.	Priority	20
The proposal is identified in the plan and has regional benefits.	Very Strong	15
The proposal advances the plan and has local benefits.	Strong	10
The proposal is consistent with the plan and has project level benefits.	Moderate	5
The proposal has limited relationship to the plan	Weak	0

2014 Competition:

To encourage the implementation of the Regional Economic Development Councils' strategic plans and to continue to motivate investment opportunities and job creation, the Regional Councils competed in 2014 for up to \$150 million in capital funds and \$70 million in Excelsior Tax Credits for projects identified by the Regional Councils in their regions.

By incentivizing implementation of the strategic plans, Regional Councils, businesses, educational institutions, local governments, not-for-profit groups and other stakeholders are further motivated to work together to accomplish the regional vision. While project funding was awarded in all ten Regional Councils through the 2014 CFA, the competition placed an emphasis on Regional Council performance and action to implement strategies.

The competition was focused on the following:

- 1) Implementation of regional strategic economic development plans;*
- 2) Performance in encouraging economic growth through job creation and investment;*
- 3) Identification of global marketing and export strategies;*

In 2014, the five regions identified as top performers from 2013 would be competing for two awards of \$25 million each in additional funding while the remaining five regions from 2013 were competing for three awards of \$25 million each. The ten regions were also eligible for up to \$10 million in Excelsior Tax Credits to help attract and grow businesses in the region.

The 2014 Strategic Implementation Assessment Team (SIAT) was led by Secretary of State Cesar Perales and included Commissioner and Civil Service President Jerry Boone, Office of General Services Commissioner Roann Destito, Environmental Facilities Corporation CEO Matthew Driscoll, Chair of NYS Tourism Advisory Council Cristyne Nicholas, Director of NYS Division of Veteran's Affairs Colonel Eric J. Hesse, Tax and Finance Commissioner Thomas Mattox, and the Director of the Trade Promotion Coordinating Committee, International Trade Administration Patrick Kirwan. The SIAT reviewed each region's Progress Report based on established criteria. Members of all REDC's traveled to Albany and presented a summary of their 2014 activities and priorities to the SIAT which included PowerPoint presentations, videos, and regional exhibit booths. The SIAT was also given time to ask questions of the REDC's about their progress reports and regional priority projects.

The SIAT provided an assessment of each plan and made recommendations to Kenneth Adams, President & CEO, Empire State Development Corporation of the five reports that most closely aligned with the criteria outlined in the guidebook. President Adams accepted the recommendations of the Committee and, pursuant to his statutory powers as head of the Urban Development Corporation, awarded five regions with the top Progress Report up to \$35 million in funding consisting of \$25 million in capital grants and \$10 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives was awarded to projects identified by the Councils as in alignment with their strategies and priorities.

In addition, project sponsors applied for over \$500 million in economic development resources available from twelve state agencies through the Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based on the endorsement of the local Regional Council and the technical program review of the agencies providing resources, subject to interagency review team analysis and agency discretion.

The 2014 REDC initiative was launched on April 28 and the CFA opened for applications on May 01 and closed on June 16. All details about CFA resources were made available online via the 2014 CFA Resources Available Document, the State Register and the New York State Contract Reporter. When the portal closed on June 16, agencies immediately began marking project eligibility. All eligible projects were then made available to the Regional Councils for their scoring process and the agencies for their technical evaluation. On August 15, the REDCs submitted their final 2014 progress reports to the State. After the SIAT presentations concluded in September, the Inter-agency team met to review the projects and make final funding decisions.

The interagency team reviewed projects based on relevant factors including Regional Councils Implementation Agendas and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need. Priority projects are those specifically enumerated in the Regional Council Reports, receiving a score of 20 from the Regional Council, and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team once again consisted of professional staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council Grant funds were awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated implementation agendas and are capable of stimulating economic growth and investment.

On Thursday, December 11, 2014, the Governor announced that 852 projects totaling \$709.2 million had been awarded through Round Four of the Regional Economic Development Council initiative. Top Performer awards were given to the Finger Lakes, Southern Tier, Central New York, Mid-Hudson, and Long Island regions in adherence to the competition guidelines detailed above.

MEMORANDUM

To: Kenneth Adams, President and CEO of Empire State Development Corporation

From: Cesar Perales, Secretary of State
Jerry Boone, Commissioner and President, Civil Service Commission
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, President and CEO, Environmental Facilities Corporation
Thomas Mattox, Commissioner, Department of Taxation and Finance
Cristyne Nicholas, Chair, New York State Tourism Advisory Council
Colonel Eric J. Hesse, Director, NYS Division of Veteran's Affairs
Patrick Kirwan, Director of the Trade Promotion Coordinating Committee, International Trade Administration

Subject: Review of 2014 Regional Economic Development Councils' Progress

Date: December 9, 2014

We have been honored to serve as the Strategic Implementation Assessment Team (SIAT) for Governor Cuomo's Regional Economic Development Council Initiative. In the past four years, this important initiative has created jobs and grown new industries across the state.

In 2011, each Regional Council was charged with developing a five-year Strategic Economic Development Plan which emphasized the region's unique assets and provided strategies to harness local resources, both human and capital, to stimulate regional economic development and create jobs statewide. Each year since, the plans have been updated to identify projects that continue to support each region's vision of its economic future.

In September of this year, each Regional Council came to Albany to present their progress. Their oral presentations complemented and built upon regional progress reports and plan updates submitted by the Regional Councils in August. We heard those presentations and have the responsibility of assessing the progress of the Regional Councils.

With the shift to a bottom-up planning process, the State has turned to the Regional Councils to implement many State priorities. In year four (2014), Regional Councils were asked to address three new State priorities: global marketing and export strategies; veterans' participation in the workforce; and support of NY Rising Community Reconstruction Plan projects.

2014 Competition

Our task this year was to evaluate all ten regions based on the competition and Regional Council priorities as described in the 2014 REDC Guidebook. We focused on three areas:

1) Implementation of regional strategic economic development plans, including how the regions addressed the following 2014 priorities:

- Support NY Rising Community Reconstruction Plan projects
- Maintain a project pipeline
- Address regional workforce development needs for key sectors
- Refine the region's Opportunity Agenda
- Encourage Veterans' participation in the workforce
- Contribute to NYSUNY 2020 Challenge Grant Program
- Implement Cleaner, Greener Communities Sustainability Plan
- Nominate Innovation Hot Spots
- Expand collaborative efforts with other Regional Councils

2) Performance in encouraging economic growth through job creation and investment, including such factors as:

- Job creation and investment
- Status of past priority projects
- Collaboration with local government to transform the regional business climate
- Performance measures

3) Identification of global marketing and export strategies.

Awards

The regions competed in two groups this year. One group consisted of the five regions identified as Top Performers in 2013. They competed for two awards of \$25 million each, and consisted of the following regions: Capital Region, Long Island, Mohawk Valley, North Country, and Southern Tier.

The second group consisted of the five regions that did not receive top awards in 2013. They competed for three awards of \$25 million each, and consisted of the following regions: Central NY, Finger Lakes, Mid-Hudson, New York City, and Western NY.

The Strategic Implementation Assessment Team has identified five regions that deserve the highest awards this year: **Central NY, Finger Lakes, Long Island, Mid-Hudson,** and the **Southern Tier**. This was a difficult task, as regions shined in different areas, with some excelling in the development of global marketing and export strategies while others excelled in different priority areas. All regions continued to build upon their previous successes, adjusting their strategies as needed and identifying projects that will help advance their vision.

The regions we are recommending, however, edged out the others and should receive up to \$25 million in capital funds and up to \$10 million in Excelsior Tax Credits.

The **Central New York Regional Economic Development Council (CNYREDC)** provides a forum for stronger partnerships, growth-oriented investments, and incubation of new initiatives to bolster economic growth in Central New York. CNYREDC joined forces with the Mohawk Valley Regional Economic Development Council to develop a joint Global NY Plan, with emphasis on manufacturers of building systems that heat and cool buildings, refrigerate produce, and control manufacturing processes. They have joined with MVREDC, private industry, and academic institutions to move the Northeast UAS Airspace Integration Research Alliance (NUAIR) forward, establishing the Regions' place in the burgeoning field of unmanned aircraft. CNYREDC has also been working to push workforce alignment and training to the forefront of community discussions, through programs like Salt Works, Work Train, and Say Yes to Education Syracuse, and the efforts of the Next Generation Job Linkage Work Group.

The **Finger Lakes Regional Economic Development Council (FLREDC)** continued its focus on revitalizing the Eastman Business Park, and has identified new priority projects that will foster innovation and technology commercialization, strengthen communities and key industrial sites, address key infrastructural barriers to growth, enhance workforce development, and expand access to foreign markets and capital. FLREDC is seeking to create a new center for high tech manufacturing in Genesee County through development of the Science and Technology Advanced Manufacturing Park. The region has identified middle skills positions as key for future economic growth, and is advancing a priority project to address this. It has also extended its Opportunity Agenda to include more of the City of Rochester, proposing new programs to target at-risk students and prepare them for academic success and job opportunities.

The **Long Island Regional Economic Development Council (LIREDC)** maintained its focus on key initiatives, including creating a cohesive education and workforce training strategy through partnerships among a range of stakeholders - business, trade groups, labor, government agencies, educational institutions, and parents; and developing

innovation and industry clusters in transformative locations across the region - including downtowns, brownfields, and university research and medical centers. In addition to reinvigorating Long Island's manufacturing sector through a shift to technology products, the region is producing a new generation of sustainable, well-paying jobs in the legacy sectors of agriculture, aquaculture, fisheries and tourism. Finally, it is revitalizing its poorest neighborhoods by targeting the region's collective resources on new community-driven initiatives that can create jobs, homes and businesses. The Wyandanch Rising project embodies that community centered work.

The **Mid-Hudson Regional Economic Development Council (MHREDC)** excels in identifying projects that will help the region attain its economic vision, and has persuaded priority project sponsors to provide paid internships as a way of boosting training opportunities. New performance measures using sector metrics are useful for identifying specific areas of opportunity or concern within the regional economy. Strong performance of mature industries suggest the region's economic fundamentals are sound, although employment gains have been offset by losses in technology firms. Regional strategies have been fine-tuned with increased emphasis on university/public/private partnerships, and projects such as expansion of the SUNY Manufacturing Alliance for Research and Technology Transfer (SMARTT) are proposed to implement those strategies.

The **Southern Tier Regional Economic Development Council (STREDC)** continues its enthusiastic commitment to a strategic plan that is "Catalytic, Collaborative, Comprehensive and Competitive." This collaborative spirit is reflected in the Regional Council's support for plans and projects developed under the NY Rising Community Reconstruction Program, and the participation of local governments and others in a Regional Resiliency Summit. The global marketing and export strategy for the region is extensive, identifying existing regional exporters, barriers to exporting and opportunities for expanded exporting. One identified approach is to capitalize on the region's location between two major international visitor destinations (New York City and Niagara Falls), and to improve its competitiveness in hosting global racing events by addressing critical safety issues at the Watkins Glen International racing facility.

Five regions should receive up to \$5 million in capital funding each, and up to \$10 million in Excelsior Tax Credits to help attract and grow business in their regions: **Capital Region, Mohawk Valley, New York City, North Country, and Western NY.**

The **Capital Region Economic Development Council (CRREDC)** is seeking to secure market share for existing companies and to target industries that have national and

international potential; prepare for the future through investments in projects to enhance security, improve weather forecasting; build an infrastructure for new businesses in defense, paper, emerging high-tech fields and others; and open up opportunities for students, veterans and others eager to contribute to the economic well-being of the Capital Region. The CRREDC is collaborating with local industry stakeholders to implement the region's sustainability plan, creating a ripple effect that produces a stream of consistent, effective projects, dubbed "Sustainability Squared." Global strategies seek to both attract foreign direct investment (FDI) and increase exports, particularly service exports like the arts, culture, tourism and higher education.

The **Mohawk Valley Regional Economic Development Council (MVREDC)**, maintains a focus on attracting high technology jobs; revitalizing its downtown and waterfronts; growing agriculture and agribusinesses; and expanding tourism. Updates were made to its strategic plan to include projects from five NY Rising Communities. Other project ideas were generated at a Regional Summit which brought together leaders and stakeholders across the six county region. MVREDC continued to provide substantial emphasis on workforce development and training, prioritizing the following sectors: STEM, high technology, agri-business, downtown development, tourism and waterfronts. Global marketing strategies were developed in collaboration with the CNYREDC, and include maturation of the proposed Northeast UAS Airspace Integration Research Alliance (NUAIR).

The **New York City Regional Economic Development Council (NYCREDC)** is focused on design and implementation of public-private and interregional partnerships in order to accelerate economic growth and job creation in the City and State and to extend the benefits of growth to the most economically distressed individuals and communities. During this year of transition in the City's government, the REDC has begun work to ensure that the new Mayor's economic development team is informed about the REDC's strategic plan and is fully engaged in implementation of regional priority projects. NYCREDC is working with employers and developers to ensure that state-assisted projects maximize opportunities for local hiring and training initiatives. The NY Metro Export plan represents a collaborative effort between the New York City, Long Island, and the Mid-Hudson regions, and involve developing a network to share information and resources among the different regions.

The **North Country Regional Economic Development Council (NCREDC)** seeks to receive global recognition of the region as a special place to visit, live, work and study. Its global marketing and export strategies are comprehensive and build upon the strengths and characteristics of the region, such as: bi-national partnerships, aerospace, border

crossings, transportation, international tourism, agriculture, and international sports. The NCCREDC continues to successfully engage with other regions in advancing recreation and tourism, broadband, defense, and international business strategies. Its progress and prioritization in its work with sister regions is reflective of its ability to tap in to the potential of the North Country, despite its immense geography and sparse population. The Cleaner Greener Communities program continues to be a central component of the NCREDC's strategic plan, with sustainability plan goals built into priority project and Consolidated Funding Application (CFA) scoring criteria.

The **Western NY Regional Economic Development Council (WNYREDC)** continues to embrace its three core strategies of workforce enhancement, entrepreneurship and smart growth to provide a regional foundation by which its seven strategic industries can grow and prosper. The Regional Council has developed meaningful performance metrics that will allow for assessments of the Regions' social and economic progress and provide guidance for amendments where needed in their strategies and initiatives. The Region's commitment to workforce enhancement is evidenced by the number of education based priority projects which have been advanced by the WNYREDC. It also uses a three-prong approach to meeting the educational and workforce needs of the region's veterans – access to employment counselors, helping develop educational plans, and promoting veteran employment to potential employers.

Conclusion

The Assessment Team was impressed by the continued dedication of the Regional Council members, people who volunteer for their work groups, and staff of the Regional Empire State Development offices who serve the Regional Councils. We continue to believe that the REDC process is taking New York down the path of even greater success, driven by the economic development skills of REDC members, spurred on by the advancement of new ideas and products by institutions of higher learning, and fueled by the development of a workforce across all age groups and socioeconomic strata. Please extend our congratulations to all members of the Regional Councils for the outstanding work they are doing to strengthen New York's economy.

Western New York Regional Economic Development Council

2014 Progress Report Assessment

Section I. Implementation of the Regional Strategic Economic Development Plans

a. Support NY Rising Community Reconstruction Plan projects

Strength

- The Niagara County Resiliency Plan aligns with the Western NY Regional Economic Development Council (WNYREDC) core strategy of Implement Smart Growth.

Weakness

- No linkages are explained between the 2014 projects being supported by the WNYREDC and the 61 proposed projects in the resiliency plan.

b. Maintain a Project Pipeline

Strengths

- In the formulation of a project pipeline, the WNYREDC has embraced a letter of intent process to identify priority projects and pursued public engagement, an improvement from past years.
- The WNYREDC proposes to conduct regular meeting with the heads of the five county economic development agencies to ensure that regionally significant projects are on the WNYREDC radar.

Weakness

- Detail about the types of projects being sought out (in each of the five counties of the region) and a discussion of their congruency with the WNYREDC strategic economic development plan were lacking.

c. Address Regional workforce development needs for key sectors.

Strengths

- Projects supporting workforce enhancement are advanced under the strategic industry sectors of tourism and advanced manufacturing as well as under the core strategy of work force enhancement.
- The Region's commitment to workforce enhancement is evidenced by the number of education based priority projects which have been advanced by the WNYREDC.

Weakness

- Some previously funded workforce enhancement projects have not come to fruition.

d. Refine the Regional Opportunity Agenda

Strengths

- The Opportunity Agenda continues to embrace the overarching strategies introduced in 2013.
- New educational and case management initiatives were proposed.

Weaknesses

- There was no follow up to the statuses of opportunity agenda strategies introduced in the 2013 Progress Report.
- There is no mention of progress or accomplishments in addressing affordable day care or affordable housing; and transportation is just barely mentioned.

e. Promote Veterans' participation in the workforce

Strengths

- Presents a robust holistic approach which takes advantage of existing organizational infrastructure in the region.
- Uses a three-prong approach to meeting the educational and work force needs of the region's veterans – access to employment counselors, helping develop educational plans, and promoting veteran employment to potential employers.

Weakness

- The region, with its huge numbers of veterans, places its focus on one organization to carry the WNYREDC strategies. This organization is underequipped to address all the existing need.

f. NYSUNY 2020 Challenge Grants

Strength

- Plans for collaborative efforts between four campuses in the southern tier of the Region are developed which involve participation of a number area advanced manufacturing employers.

Weakness

- There is no indication that the WNYREDC assisted SUNY campuses in their planning efforts.

g. Cleaner, Greener Communities Sustainability Plans

Strength

- The Western NY Smart Growth Coordinating Council, a work group of WNYREDC, continues to guide and coordinate projects of regional importance that drive sustainable development.
- The Council developed and uses a Smart Growth Score Card to assist with review and scoring of Consolidated Funding Applications (CFAs) to ensure projects are aligned with smart growth, agriculture and energy strategies.

h. Innovation Hot Spots

- UB's Technology Incubator, selected in 2013, serves as the lead entity for Regions' Innovation Hot Spot. The Hot Spot hired staff and created memorandums of understanding among partners. All programming has been planned and it will be launched and fully operational by the

end of 2014. A network of eight partners have been defined and are integrated into the Hot Spot.

i. Interregional Collaboration

Strengths

- Lines of communication and shared initiatives with the Finger Lakes Regional Council and Southern Tier Regional Council are established and described.
- WNYREDC propose collaboration with the Southern Tier in the area of advanced manufacturing citing the Ceramics Corridor Innovation Centers (CCIC) near Alfred College and Corning.

j. Implementation gaps

Weakness

- Specific examples of collaborative actions and initiatives with local governments are not provided.

k. New priorities and strategies

- Actions and initiatives related to the Buffalo Billion are reported in the 2014 Progress Report
- A continued adherence to the core strategies and strategic industry sectors that are the defining components of their 2011 Strategic Plan.
- Strategies related to veterans and global marketing and exports were added.

Section II. Performance in Encouraging Economic Growth through Job Creation and Investment

a. Job Creation and Investment

Strengths

- Adherence to core strategies which imbue the selection of priority/CFA projects.
- The role of the Buffalo Billion in support of the region's seven strategic industry sectors is illustrated throughout the progress report.

Weaknesses

- Few priority project/CFA awards of the past years have gone to private sector firms that have short term job creation potential.
- The 2013 and 2014 progress reports showed nearly all of the priority projects reported upon were not shown to be generators of job growth in the short term.

b. Status of past priority projects

Strength

- The status of past priority projects is fully described, although few descriptions include the number of jobs expected to be created or retained.

Weaknesses

- Few of the past priority projects have been completed.

c. Collaborate with Local Governments

Strength

- Examples are provided of Regional Plans that have been aligned with the WNY REDC Strategic Plan and Progress Reports (i.e. *Erie County Economic Development Strategy (June 2013)* and *Buffalo Niagara Partnership's Regional Agenda (2014)*)

Weakness

- The Progress Report does not contain specific instances, actions and/or initiatives that the WNY REDC has undertaken in concert with local officials to implement plans beyond endorsing certain CFAs.

d. Performance Measures

Strengths

- Relevant performance metrics are included for each of the three core strategies and seven strategic industry sectors, an improvement from past years.
- All metrics are compared to New York State as a whole, providing valuable benchmarks.

Weakness

- Macro indicators of leveraged investment and jobs retained and created are not supported by tables which tie these accomplishments to past projects.

Section III. Identification of Global Marketing and Export Strategies

a. Develop Global marketing and export strategies

Strengths

- A logical and phased implementation plan for new global marketing and export strategies has been adopted.
- Performance metrics have been identified to measure the success of new global strategies.
- The implementation plan will be carried out by the existing organizations in cooperation with the WNYREDC: Buffalo Niagara Enterprise and the World Trade Center Buffalo Niagara.

Weaknesses

- The WNY Progress report does not discuss how the priority project/CFA process could support/link into their global/export strategies.

b. Global marketing and export projects

Weaknesses

- Few priority projects are identified of a global nature, and no past CFA projects that could be supporting the region's Global NY strategies are mentioned.

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
40477	Western New York	Arts	Arts APCE	Front Yard Project High-Luminosity Projectors	Burchfield Penney Art Center	67.22	20	87.22	\$49,500.00	Awarded
42710	Western New York	Arts	Arts APCE	Seamless Movie Screen, 16-Channel Sound Board & LED Color Lighting Instruments	1891 Fredonia Opera House	57.22	20	77.22	\$11,800.00	Awarded
39490	Western New York	Arts	Arts APCE	disABILITY Tour Room	Museum of disABILITY History	60.56	5	65.56	\$0.00	Not-Awarded
41844	Western New York	Arts	Arts APCE	MusicalFare Mainstage Capital Equipment Upgrades	MusicalFare Theatre	51.67	10	61.67	\$0.00	Not-Awarded
39668	Western New York	Arts	Arts CHPG	Roycroft Campus Visitor Center	Roycroft Campus Corporation	64.29	20	84.29	\$30,000.00	Awarded
40552	Western New York	Arts	Arts CHPG	The Calling: Torn Spaces Site Specific Performance	Torn Space Theater	68.1	15	83.1	\$15,200.00	Awarded
41428	Western New York	Arts	Arts CHPG	AK Innovation Lab	Buffalo Fine Arts Academy	66.67	15	81.67	\$76,000.00	Awarded
43021	Western New York	Arts	Arts CHPG	ArtWorks: Hired to Create, Inspired to Succeed	Young Audiences of Western New York	63.33	15	78.33	\$50,200.00	Awarded
43424	Western New York	Arts	Arts CHPG	JB40	Just Buffalo Literary Center	55	15	70	\$60,000.00	Awarded
43421	Western New York	Arts	Arts CHPG	Expanded Education Director Position	Squeaky Wheel/Buffalo Media Resources, Inc	51.43	15	66.43	\$11,500.00	Awarded
42335	Western New York	Arts	Arts CHPG	Being Good Neighbors	Explore More Childrens Museum	30	20	50	\$0.00	Not-Awarded
43311	Western New York	Arts	Arts CHPG	Arts and Culture Matter: Regional Engagement Project	Arts Services Initiative of Western New York	29.58	20	49.58	\$0.00	Not-Awarded
38781	Western New York	Arts	Arts CHPG	BPO REDC 2014	Buffalo Philharmonic Orchestra	28.1	20	48.1	\$0.00	Not-Awarded
42218	Western New York	Arts	Arts WIP	New Assistant to the Director Position	EL MUSEO FRANCISCO OLLER Y DIEGO RIVERA	63.81	15	78.81	\$24,700.00	Awarded
39712	Western New York	Arts	Arts WIP	New Director of Development Position	Herschell Carrousel Factory Museum	58.57	15	73.57	\$6,300.00	Awarded
42673	Western New York	Arts	Arts WIP	Expanded Executive Director Position	Western New York Book Arts Collaborative	42.38	20	62.38	\$35,200.00	Awarded
42135	Western New York	Arts	Arts WIP	New Development Associate Position	CEPA Gallery	49.52	5	54.52	\$49,500.00	Awarded
41979	Western New York	Arts	Arts WIP	Workforce Investment Program - NYSCA	Road Less Traveled Productions Ltd.	24.29	20	44.29	\$0.00	Not-Awarded
42590	Western New York	Arts	Arts WIP	Development Position	Neglia Ballet Artists	20.48	5	25.48	\$0.00	Not-Awarded
41713	Western New York	Canals	Canals	Scajaquada Creek Paddlesport Launch	Buffalo Niagara Riverkeeper	66	20	86	\$150,000.00	Awarded
41503	Western New York	Canals	Canals	North Tonawanda Gateway Harbor Signage	City of North Tonawanda	62	10	72	\$0.00	Not-Awarded
40994	Western New York	DEC	DEC EPGP	Newfane Wastewater Plant Engineering Study	Town of Newfane	66	15	81	\$30,000.00	Awarded
41741	Western New York	DEC	DEC EPGP	Ripley Planning Study	Town of Ripley	74	0	74	\$30,000.00	Awarded
39521	Western New York	DEC	DEC EPGP	Village of Akron Wastewater Infrastructure Engineering Planning Grant	Village of Akron	46	20	66	\$30,000.00	Awarded
41655	Western New York	DEC	DEC EPGP	Allegany Planning Study	Village of Allegany	45	15	60	\$30,000.00	Awarded
42659	Western New York	DEC	DEC EPGP	Village of Wellsville Wastewater Treatment Plant Engineering Planning Grant	Village of Wellsville	26	10	36	\$30,000.00	Awarded
43090	Western New York	DEC	DEC EPGP	Town of Concord Sewer Districts #1 and # 2 Engineering Study	Town of Concord	23	10	33	\$30,000.00	Awarded
42268	Western New York	DOL	DOL EET	Office Operations and Information Technology Training	HealthNow New York Inc. dba Blue Cross/Blue Shield of Western New York and Blue Shield of Northeastern New York	54.31	15	69.31	\$99,725.00	Awarded
41063	Western New York	DOL	DOL EET	Research Associate Training	Frontier Science & Technology Research Foundation, Inc.	54.02	15	69.02	\$30,000.00	Awarded
42071	Western New York	DOL	DOL EET	Wound Care Training	Catholic Health System, Inc.	48.82	10	58.82	\$0.00	Not-Awarded
41499	Western New York	DOL	DOL EET	Syteline Information Technology Training	Trek, Inc.	43.35	15	58.35	\$0.00	Not-Awarded
41057	Western New York	DOL	DOL EET	Software and Welding Training	Bear Metal Works, Inc.	38.32	20	58.32	\$0.00	Not-Awarded
41812	Western New York	DOL	DOL EET	Automated Teller Machine Technician Training	Aktion Installation Inc.	36.83	20	56.83	\$0.00	Not-Awarded
42693	Western New York	DOL	DOL EET	Machine Operation Training	Transport National Development, Inc.	40.41	15	55.41	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
40692	Western New York	DOL	DOL EET	Business Principles Training	Roar Logistics, Inc.	53.21	0	53.21	\$0.00	Not-Awarded
41757	Western New York	DOL	DOL EET	Lean Manufacturing and Process Improvement Training	Sampla Belting North America LLC	46.43	5	51.43	\$0.00	Not-Awarded
38923	Western New York	DOL	DOL NHT	Medical Billing and Coding Training	Erie-Niagara Area Health Education Center, Inc.	56.64	20	76.64	\$20,000.00	Awarded
42511	Western New York	DOL	DOL NHT	Hospitality and Service Training	PLSIII LLC dba We Care Transportation	41.84	15	56.84	\$0.00	Not-Awarded
42154	Western New York	DOL	DOL NHT	Digital Dental Technology Training	Evolution Dental Science LLC	41.02	15	56.02	\$0.00	Not-Awarded
41812	Western New York	DOL	DOL NHT	Automated Teller Machine Technician Training	Aktion Installation Inc.	32.32	20	52.32	\$0.00	Not-Awarded
38976	Western New York	DOL	DOL NHT	Welding and Fabricating Training	Dimar Manufacturing Corporation	29.64	20	49.64	\$0.00	Not-Awarded
43039	Western New York	DOL	DOL NHT	Customer Service Representative Training	Center for Transportation Excellence, LLC	35.11	10	45.11	\$0.00	Not-Awarded
38733	Western New York	DOL	DOL UWT	Maintenance Mechanic Training	Erie 1 BOCES	51.96	20	71.96	\$100,000.00	Awarded
39294	Western New York	DOL	DOL UWT	Manufacturing, Medical and Office Training	Goodwill Industries of Western New York, Inc.	56.84	15	71.84	\$99,200.00	Awarded
41968	Western New York	DOL	DOL UWT	Customer Service Training	Niagara County Community College	50.63	20	70.63	\$63,375.00	Awarded
40589	Western New York	DOL	DOL UWT	Dental Assistant Training	Research Foundation for the State University of New York on behalf of University of Buffalo	48.86	20	68.86	\$52,710.00	Awarded
40102	Western New York	DOL	DOL UWT	Machinist Training	Jamestown Community College	48.74	20	68.74	\$99,998.00	Awarded
39137	Western New York	DOL	DOL UWT	Advanced Manufacturing Technician Training	Research Foundation for the State University of New York on behalf of Buffalo State	48.28	20	68.28	\$100,000.00	Awarded
42493	Western New York	DOL	DOL UWT	Pre-Training Literacy	Buffalo Arts and Technology Center, Inc.	50.6	15	65.6	\$100,000.00	Awarded
39134	Western New York	DOL	DOL UWT	Medical Worker Training	The WNY Women's Foundation, Inc.	45.59	20	65.59	\$100,000.00	Awarded
41656	Western New York	DOL	DOL UWT	Hospitality and Tourism Training	Catholic Charities of Buffalo	45.48	20	65.48	\$99,600.00	Awarded
41069	Western New York	DOL	DOL UWT	Advanced Manufacturing Training	Erie Community College	46.7	15	61.7	\$100,000.00	Awarded
38710	Western New York	DOL	DOL UWT	Advanced Manufacturing Training	Research Foundation for the State University of New York on behalf of University of Buffalo	41.75	15	56.75	\$0.00	Not-Awarded
40432	Western New York	DOL	DOL UWT	Welder Training	Orleans Niagara BOCES	36.64	20	56.64	\$0.00	Not-Awarded
39691	Western New York	DOL	DOL UWT	Tourism Training	Buffalo and Erie County Workforce Development Consortium, Inc.	33.4	20	53.4	\$0.00	Not-Awarded
42154	Western New York	DOL	DOL UWT	Digital Dental Technology Training	Evolution Dental Science LLC	32	15	47	\$0.00	Not-Awarded
38976	Western New York	DOL	DOL UWT	Welding and Fabricating Training	Dimar Manufacturing Corporation	19.4	20	39.4	\$0.00	Not-Awarded
42151	Western New York	DOL	DOL UWT	Software, Web, and Database Training	Castle Company Services, LLC	15.95	10	25.95	\$0.00	Not-Awarded
41539	Western New York	DOL	DOL UWT	Continued Legal Education Training	Erie County Bar Foundation, Inc.	6	0	6	\$0.00	Not-Awarded
41056	Western New York	DOS	DOS CSBG	ACCORDs ASSET Program	Allegany County Community Opportunities and Rural Development ACCORD Corporation	68.6	20	88.6	\$100,000.00	Awarded
39294	Western New York	DOS	DOS CSBG	Collaborative Workforce Development	Goodwill Industries of Western New York Inc	58.2	15	73.2	\$0.00	Not-Awarded
43326	Western New York	DOS	DOS CSBG	Moving Generation Forward II	Buffalo Urban League	60.1	10	70.1	\$0.00	Not-Awarded
42417	Western New York	DOS	DOS CSBG	Breaking Barriers	Boys Girls Clubs of Buffalo Inc	57.2	10	67.2	\$0.00	Not-Awarded
42751	Western New York	DOS	DOS CSBG	Growing Green	Massachusetts Avenue Project	50.2	15	65.2	\$0.00	Not-Awarded
42622	Western New York	DOS	DOS CSBG	CSBG DOS CFA	Community Action Organization of Erie County, Inc.	53.8	10	63.8	\$0.00	Not-Awarded
41490	Western New York	DOS	DOS CSBG	Immigrant and Refugee Manufacturing Employment Program	International Institute of Buffalo	48.5	10	58.5	\$0.00	Not-Awarded
40741	Western New York	DOS	DOS CSBG	CSBG Workforce Readiness Program	Chautauqua Opportunities, Inc.	49.7	5	54.7	\$0.00	Not-Awarded
40387	Western New York	DOS	DOS LGE	Town Machias Village Arcade Joint Sewer Operations	Town of Machias	49.13	20	69.13	\$0.00	Not-Awarded
43184	Western New York	DOS	DOS LGE	Transportation Collaboration	Lake Shore Central School District	26.16	20	46.16	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
43251	Western New York	DOS	DOS LGE	Town of Amherst LGE Study	Town of Amherst	33.73	10	43.73	\$0.00	Not-Awarded
41460	Western New York	DOS	DOS LWRP	Allegheny River Public Access and Recreation Plan	City of Olean	67.2	20	87.2	\$38,785.00	Awarded
43050	Western New York	DOS	DOS LWRP	Village of Lewiston Landing Phase 4	Village of Lewiston	65.6	20	85.6	\$177,500.00	Awarded
39255	Western New York	DOS	DOS LWRP	City of Tonawanda Main Street Development Program	City of Tonawanda	62.4	20	82.4	\$187,225.00	Awarded
40834	Western New York	DOS	DOS LWRP	Evans Shoreline Trail Phase 2a Wendt Beach Park Section	Erie County	60.8	5	65.8	\$0.00	Not-Awarded
43510	Western New York	EFC	EFC GIGP	Buffalo Green Site Restoration Demonstration Project	Buffalo Sewer Authority	65	20	85	\$1,800,000.00	Awarded
42463	Western New York	EFC	EFC GIGP	Long Street Green Infrastructure Project	Village of Williamsville	54	15	69	\$1,093,000.00	Awarded
42393	Western New York	EFC	EFC GIGP	Green Infrastructure Retrofit	TriMain Development	49	20	69	\$930,000.00	Awarded
39780	Western New York	EFC	EFC GIGP	North Union Street Green Revitalization	City of Olean	49	20	69	\$854,000.00	Awarded
39378	Western New York	EFC	EFC GIGP	Lincoln Park Green Pathway	Town of Tonawanda	47	20	67	\$700,000.00	Awarded
43327	Western New York	EFC	EFC GIGP	Ripley Oddfellows Hall Community Park Project	Town of Ripley	33	15	48	\$0.00	Not-Awarded
42936	Western New York	EFC	EFC GIGP	Green Event Retrofit	Riverworks	33	15	48	\$0.00	Not-Awarded
41585	Western New York	EFC	EFC GIGP	Erie County Correctional Facility Parking Lot ReConstruction	Erie County DEP	40	5	45	\$0.00	Not-Awarded
38550	Western New York	EFC	EFC GIGP	Big Six Mile Creek Marina Redevelopment	New York State Office of Parks, Recreation and Historic Preservation	34	10	44	\$0.00	Not-Awarded
42151	Western New York	ESD	ESD EJP	Business Startup	Castle Company Services	65	10	75	\$0.00	Not-Awarded
40172	Western New York	ESD	ESD EJP	Campus Labs	McGuire Development LLC on behalf of Campus Labs	62	0	62	\$0.00	Not-Awarded
40389	Western New York	ESD	ESD Grants	Gerard Place Education and Community Center	Gerard Place Housing Development Company, Inc.	80	20	100	\$250,000.00	Awarded
41643	Western New York	ESD	ESD Grants	Initial Development and Construction	National Comedy Center, Inc.	76	20	96	\$1,500,000.00	Awarded
39702	Western New York	ESD	ESD Grants	Flight of Five Restoration	City of Lockport	75	20	95	\$700,000.00	Awarded
40043	Western New York	ESD	ESD Grants	Olean Business Incubation Center	Cattaraugus Empire Zone Corporation	75	20	95	\$400,000.00	Awarded
42714	Western New York	ESD	ESD Grants	Pedestrian Bridge Construction	Buffalo Niagara Medical Campus, Inc.	74	20	94	\$650,000.00	Awarded
39191	Western New York	ESD	ESD Grants	North Chautauqua County Regional Water Supply System	Chautauqua County New York	73	20	93	\$1,000,000.00	Awarded
42713	Western New York	ESD	ESD Grants	Bethlehem Steel Acquisition and Redevelopment	County of Erie	72	20	92	\$500,000.00	Awarded
39714	Western New York	ESD	ESD Grants	Business Loan Fund	Southern Tier Enterprise Development Organizartion, Inc.	71	20	91	\$0.00	Not-Awarded
38864	Western New York	ESD	ESD Grants	Explore More at Canalside	Explore More a childrens museum	71	20	91	\$0.00	Not-Awarded
40594	Western New York	ESD	ESD Grants	Cars Sharing Main Street 400 Block	City of Buffalo	70	20	90	\$0.00	Not-Awarded
40584	Western New York	ESD	ESD Grants	Re-opening of Historic Front Entrance and Observatory	Buffalo Society of Natural Sciences	70	20	90	\$0.00	Not-Awarded
43460	Western New York	ESD	ESD Grants	Light Rail Vehicle Rebuild	Niagara Frontier Transportation Authority	69	20	89	\$0.00	Not-Awarded
41713	Western New York	ESD	ESD Grants	Scajaquada Creek Paddlesport Launch	Buffalo Niagara Riverkeeper	69	20	89	\$0.00	Not-Awarded
39648	Western New York	ESD	ESD Grants	Salamanca Fiber Build	Southern Tier West Regional Planning and Development Board	68	20	88	\$0.00	Not-Awarded
39713	Western New York	ESD	ESD Grants	Training Center Welding Exhaust Upgrade	Plumbers and Steamfitters Local No. 22	68	20	88	\$0.00	Not-Awarded
43197	Western New York	ESD	ESD Grants	Biorefinery Commercialization Center	Alfred State College	67	20	87	\$0.00	Not-Awarded
43349	Western New York	ESD	ESD Grants	Buffalo Urban League Center for Economic Advancement	Buffalo Urban League	67	20	87	\$0.00	Not-Awarded
42378	Western New York	ESD	ESD Grants	Bradner Stadium and Forness Trail Recreation Project	City of Olean	72	15	87	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
39435	Western New York	ESD	ESD Grants	Gates Circle Redevelopment Project Phase I	Gates Circle Holdings LLC	66	20	86	\$0.00	Not-Awarded
42151	Western New York	ESD	ESD Grants	Business Startup	Castle Company Services	65	10	75	\$0.00	Not-Awarded
41745	Western New York	ESD	ESD Grants	Village of Westfield Water Pollution Control Facility Upgrade Project	Village of Westfield	60	15	75	\$0.00	Not-Awarded
42871	Western New York	ESD	ESD Grants	Justice Lifeline Transitional Service Center	Justice Lifeline, Inc.	61	10	71	\$0.00	Not-Awarded
37697	Western New York	ESD	ESD Grants	Findley Lake Dam Repairs	Findley Lake Watershed Foundation	61	10	71	\$0.00	Not-Awarded
42449	Western New York	ESD	ESD Grants	Niagara Rail Grants	Covanta Niagara, LP	53	15	68	\$0.00	Not-Awarded
43327	Western New York	ESD	ESD Grants	Ripley Oddfellows Hall Renovation Project	Town of Ripley	52	15	67	\$0.00	Not-Awarded
42748	Western New York	ESD	ESD Grants	Veteran's Center Renovation Project	Niagara County Cmmunity College	62	5	67	\$0.00	Not-Awarded
42154	Western New York	ESD	ESD Grants	Digital Technician	Evolution Dental Science	51	15	66	\$0.00	Not-Awarded
41573	Western New York	ESD	ESD Grants	EB Holmes Pattern Building Restoration	Old 1st Ward Community Association, Inc.	56	10	66	\$0.00	Not-Awarded
41411	Western New York	ESD	ESD Grants	Village Ellicottville Wastewater Improvments for Economic Development	Village of Ellicottville	50	15	65	\$0.00	Not-Awarded
40399	Western New York	ESD	ESD Grants	Transforming the Performance Hall	Villa Maria College	59	5	64	\$0.00	Not-Awarded
42552	Western New York	ESD	ESD Grants	Jamestown Parks, Recreation and Historic Preservation	Citizen's Opportunity for Development and Equality, Inc.	53	10	63	\$0.00	Not-Awarded
42936	Western New York	ESD	ESD Grants	Buffalo RiverWorks	RiverWorks LLC.	44	15	59	\$0.00	Not-Awarded
42052	Western New York	ESD	ESD Grants	Onyx Energy and Technology Center	Onyx Global Group, LLC	49	10	59	\$0.00	Not-Awarded
43453	Western New York	ESD	ESD Grants	Small Business District Investment Program City of Niagara Falls	City of Niagara Falls	48	10	58	\$0.00	Not-Awarded
42973	Western New York	ESD	ESD Grants	Riviera Theatre Expansion and Economic Development Project	Riviera Theatre and Organ Preservation Society, Inc.	47	10	57	\$0.00	Not-Awarded
42692	Western New York	ESD	ESD Grants	Western New York Cancer Immunotherapy Consortium	Roswell Park Cancer Institute Corporation	44	10	54	\$0.00	Not-Awarded
40427	Western New York	ESD	ESD Grants	County Fair Agriculture Infrastructure Reinvestment Project	New York State Association of Agricultural Fairs	43	10	53	\$0.00	Not-Awarded
42499	Western New York	ESD	ESD Grants	Heritage Discovery Center	Western New York Railway Historical Society, Inc.	43	5	48	\$0.00	Not-Awarded
40451	Western New York	ESD	ESD Grants	Museum Renovation	Somerset Union Museum	38	10	48	\$0.00	Not-Awarded
40354	Western New York	ESD	ESD Grants	Niagara Technology Crescent	Four Points Communication LLC	43	5	48	\$0.00	Not-Awarded
42040	Western New York	ESD	ESD Grants	The Richmond Ferry Church Visual and Performing Arts Center	467 Richmond Avenue LLC	42	5	47	\$0.00	Not-Awarded
41261	Western New York	ESD	ESD Grants	STARS The 5 Point Solution	The Resource Center	35	5	40	\$0.00	Not-Awarded
40042	Western New York	ESD	ESD Grants	St Bonaventure University Recreation Project	St. Bonaventure Univerisity	35	5	40	\$0.00	Not-Awarded
41539	Western New York	ESD	ESD Grants	Erie County Bar Foundation CLE Grant	Erie County Bar Foundation	36	0	36	\$0.00	Not-Awarded
43013	Western New York	ESD	ESD Grants	Manufacturing Expansion Project	Americas Green International Products, Inc.	30	5	35	\$0.00	Not-Awarded
41568	Western New York	ESD	ESD Grants	Comedy Hall of Fame Implementation Project	National Comedy Hall of Fame	5	5	10	\$0.00	Not-Awarded
42560	Western New York	ESD	ESD MNY	Canadian Marketing Initiative	Visit Buffalo Niagara	67.5	20	87.5	\$250,000.00	Awarded
37830	Western New York	ESD	ESD MNY	Alix Rice Peace Park Skatepark	Alix Rice Peace Park Foundation	58.5	20	78.5	\$5,000.00	Awarded
40750	Western New York	ESD	ESD MNY	Niagara Falls Culinary Institute Promotion	Niagara County Community College	61	10	71	\$99,930.00	Awarded
41302	Western New York	ESD	ESD MNY	Traveling Exhibitions Program	Burchfield Penney Art Center	55	15	70	\$36,000.00	Awarded
41664	Western New York	ESD	ESD MNY	Project Funding 2015	Buffalo Niagara Heritage Village	45.5	5	50.5	\$0.00	Not-Awarded
40344	Western New York	ESD	ESD MNY	Tifft Nature Preserve Visitor and Sustainability Center	Buffalo Society of Natural Sciences	32	15	47	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
41568	Western New York	ESD	ESD MNY	Comedy Hall of Fame Implementation Project	National Comedy Hall of Fame	40	5	45	\$0.00	Not-Awarded
42973	Western New York	ESD	ESD MNY	Riviera Theatre Expansion and Economic Development Project	Riviera Theatre and Organ Preservation Society Inc	34.5	10	44.5	\$0.00	Not-Awarded
42936	Western New York	ESD	ESD MNY	Buffalo RiverWorks	Riverworks LLC	25.5	15	40.5	\$0.00	Not-Awarded
38738	Western New York	ESD	ESD MNY	Fly to Niagara Falls Marketing Campaign II	Four Points Communication LLC	25	15	40	\$0.00	Not-Awarded
22533	Western New York	ESD	ESD MNY	Hull Family Farmstead Renovation	Hull House Foundation	25	15	40	\$0.00	Not-Awarded
42499	Western New York	ESD	ESD MNY	Heritage Discovery Center	WNY Railway Historical Society Inc	20	5	25	\$0.00	Not-Awarded
41062	Western New York	ESD	ESD SPFS	Seneca Mall Strategic Development Plan	Town of West Seneca	37	5	42	\$0.00	Not-Awarded
39929	Western New York	HCR	HCR CDBGCP	Village of Andover Water Engineering Report	Village of Andover	49	20	69	\$50,000.00	Awarded
41824	Western New York	HCR	HCR CDBGCP	Village of Forestville Stormwater Planning Study and Project	Village of Forestville	43	15	58	\$0.00	Not-Awarded
39816	Western New York	HCR	HCR CDBGCP	Town of Rushford Water Engineering Study	Town of Rushford	39	15	54	\$0.00	Not-Awarded
41387	Western New York	HCR	HCR CDBGPI	Village of Sinclairville Water Project	Village of Sinclairville	43	15	58	\$600,000.00	Awarded
40050	Western New York	HCR	HCR CDBGPI	Town of Niagara Belden Center Stormwater Project	Town of Niagara	43	15	58	\$599,854.00	Awarded
42065	Western New York	HCR	HCR NYMS	Lockport Main Street Program	Greater Lockport Development Corporation	63	15	78	\$250,000.00	Awarded
39185	Western New York	HCR	HCR NYMS	STRIVE Jamestown 2014	Jamestown Renaissance Corporation	55	15	70	\$250,000.00	Awarded
38501	Western New York	HCR	HCR NYMS	V. Springville Revitalization	Village of Springville	46	15	61	\$0.00	Not-Awarded
38732	Western New York	HCR	HCR NYMS	Olean North Union Project	NeighborWorks Home Resources	25	20	45	\$0.00	Not-Awarded
41743	Western New York	HCR	HCR NYMS	Village of Wilson NYMS 2014	Village of Wilson	29	10	39	\$0.00	Not-Awarded
39938	Western New York	HCR	HCR NYMSTA	Village of Brocton Downtown Feasibility Studies	Village of Brocton	53	20	73	\$20,000.00	Awarded
42054	Western New York	HCR	HCR NYMSTA	Bailey Business Downtown Plan	University District Community Development Association, Inc.	24	15	39	\$0.00	Not-Awarded
42761	Western New York	NYSERDA	NYSERDA CGC2	Form Based Zoning	Town of Amherst	48.8	20	68.8	\$161,250.00	Awarded
40859	Western New York	NYSERDA	NYSERDA CGC2	Erie County Sustainability Plan	Erie County	56.2	10	66.2	\$250,000.00	Awarded
41633	Western New York	NYSERDA	NYSERDA CGC2	Grand Island Development Ready Study	Town of Grand Island	45.4	15	60.4	\$0.00	Not-Awarded
41991	Western New York	NYSERDA	NYSERDA CGC2	Comprehensive Traffic Study for Town of Orchard Park	Town of Orchard Park	36.4	5	41.4	\$0.00	Not-Awarded
42826	Western New York	NYSERDA	NYSERDA CGC3	Buffalo Community Sustainability Initiative	People United for Sustainable Housing (PUSH) Buffalo	49	20	69	\$902,980.00	Awarded
40947	Western New York	NYSERDA	NYSERDA CGC3	Erie Niagara Climate Smart Communities Outreach	Erie County	58	10	68	\$0.00	Not-Awarded
43459	Western New York	NYSERDA	NYSERDA CGC3	Blasdell and Hamburg Sewer Interceptor	Erie County Division of Sewerage Management	40	20	60	\$0.00	Not-Awarded
42714	Western New York	NYSERDA	NYSERDA CGC3	Bridges to Sustainable Commuting in Buffalo	Buffalo Niagara Medical Campus Inc	29.57	20	49.57	\$0.00	Not-Awarded
42260	Western New York	NYSERDA	NYSERDA CGC3	Olean Community Biosolids Composting Demonstration	BF Compost, LLC	24.71	15	39.71	\$0.00	Not-Awarded
39666	Western New York	Parks	Parks HP A	Roycroft Campus Print Shop Acquisition	Roycroft Campus Corporation	38.5	20	58.5	\$0.00	Not-Awarded
42465	Western New York	Parks	Parks HP D	Trinity Window Protection Project	Trinity Church	53.5	20	73.5	\$193,590.00	Awarded
39510	Western New York	Parks	Parks HP D	Restoration of a Community Anchor and Tourism Product	Blessed Trinity Catholic Church	53	15	68	\$329,643.00	Awarded
39109	Western New York	Parks	Parks HP D	Hollywood Theater Restoration	Gowandas Historic Hollywood Theater Ltd	43	20	63	\$0.00	Not-Awarded
40845	Western New York	Parks	Parks HP D	Buffalo Religious Arts Center Restoration Project	Buffalo Religious Arts Center	50.5	10	60.5	\$0.00	Not-Awarded
41424	Western New York	Parks	Parks HP D	AlbrightKnox Art Gallery Marble Floor Restoration	Buffalo Fine Arts Academy	39	20	59	\$0.00	Not-Awarded
39172	Western New York	Parks	Parks HP D	Euclid Gardens Renovations	CODE Inc	36	20	56	\$0.00	Not-Awarded
39715	Western New York	Parks	Parks HP D	Williamsville Meeting House Improvement Project	Village of Williamsville	40	15	55	\$0.00	Not-Awarded
22533	Western New York	Parks	Parks HP D	Hull Family Home Farmstead	Hull House Foundation	20	15	35	\$0.00	Not-Awarded

CFA #	Region	Agency	Program Name	Project Title	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded/Not-Awarded
42695	Western New York	Parks	Parks HP P	Arts Center Design Phase II	Springville Center for the Arts	48	15	63	\$0.00	Not-Awarded
41223	Western New York	Parks	Parks PKS A	Seneca Bluffs Natural Habitat Park	Erie County	47	20	67	\$75,000.00	Awarded
42815	Western New York	Parks	Parks PKS A	Eighteen Mile Creek Headwater Forest Connection	Buffalo Niagara Riverkeeper	50.7	5	55.7	\$0.00	Not-Awarded
38902	Western New York	Parks	Parks PKS A	Springville Park Land Acquisition	Village of Springville	38	15	53	\$0.00	Not-Awarded
40124	Western New York	Parks	Parks PKS D	Appleyard Greenway	CODE, Inc.	54.91	20	74.91	\$338,886.00	Awarded
41052	Western New York	Parks	Parks PKS D	Bolivar Municipal Pool Improvements	Town of Bolivar	49.63	20	69.63	\$240,156.00	Awarded
37830	Western New York	Parks	Parks PKS D	Alix Rice Peace Park Skatepark	Alix Rice Peace Park Foundation	49.24	20	69.24	\$123,888.00	Awarded
40277	Western New York	Parks	Parks PKS D	City of Tonawanda Ives Park Improvements	City of Tonawanda	50.72	15	65.72	\$78,567.00	Awarded
42378	Western New York	Parks	Parks PKS D	Bradner Stadium and Forness Trail Recreation Project	City of Olean	47.85	15	62.85	\$0.00	Not-Awarded
39669	Western New York	Parks	Parks PKS D	Skyline Park Enhancements	Town of Newstead	46.89	15	61.89	\$0.00	Not-Awarded
39491	Western New York	Parks	Parks PKS D	Gratwick Marina Redevelopment	City of North Tonawanda	44.72	15	59.72	\$0.00	Not-Awarded
41152	Western New York	Parks	Parks PKS D	Bike Path Expansion	Town of Clarence	49.53	10	59.53	\$0.00	Not-Awarded
41462	Western New York	Parks	Parks PKS D	South Creek Pool Improvement Project	Town of Evans	52.56	5	57.56	\$0.00	Not-Awarded
41120	Western New York	Parks	Parks PKS D	Scenic Woods Bicentennial Park Project Phases I and IA	Town of Grand Island	50	5	55	\$0.00	Not-Awarded
41151	Western New York	Parks	Parks PKS D	Cambria Town Park Improvements	Town of Cambria	44.1	5	49.1	\$0.00	Not-Awarded
43327	Western New York	Parks	Parks PKS D	Ripley Oddfellows Hall Community Space	Town of Ripley	26.84	15	41.84	\$0.00	Not-Awarded
41628	Western New York	Parks	Parks PKS D	ParkPreserve Interpretive Signage	Buffalo Society of Natural Sciences	29.62	5	34.62	\$0.00	Not-Awarded
41533	Western New York	Parks	Parks PKS P	Town of Caneadea Park Acquisition and Planning	Town of Caneadea	52.3	20	72.3	\$82,491.00	Awarded

Program Legend

Agency	Program Abbreviation	Program Name
Arts	Arts APCE	Artistic Program Capital Equipment
Arts	Arts CHPG	Arts, Culture & Heritage Project Grant
Arts	Arts TIP	Technology Improvements Program
Arts	Arts WIP	Workforce Investment Program
Canals	Canals	Canalway Grant Program
DEC	DEC EPGP	Engineering Planning Grant Program
DOL	DOL EET	Existing Employee Training Program
DOL	DOL NHT	New Hire Training Program
DOL	DOL UWT	Unemployed Worker Training Program
DOS	DOS CSBG	Community Services Block Grant
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LWRP	Local Waterfront Revitalization Program
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD EJP	Excelsior Jobs Program
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD HSSP	New York State Innovation Hot Spot Support Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGED	Community Development Block Grant - Economic Development
HCR	HCR CDBGME	Community Development Block Grant - Microenterprise
HCR	HCR CDBGPF	Community Development Block Grant - Public Facilities
HCR	HCR CDBGPI	Community Development Block Grant - Public Infrastructure
HCR	HCR CDBGSBA	Community Development Block Grant - Small Business Assistance
HCR	HCR NYMS	New York Main Street
HCR	HCR NYMSTA	New York Main Street Technical Assistance
NYSERDA	NYSERDA CGC2	Cleaner Greener Communities - Category 2: Planning & Technical Assistance
NYSERDA	NYSERDA CGC3	Cleaner Greener Communities - Category 3: Sustainability Projects
Parks	Parks HAS D	Heritage Area Systems (Development)
Parks	Parks HAS P	Heritage Area Systems (Planning)
Parks	Parks HP A	Historic Property (Acquisition)
Parks	Parks HP D	Historic Property (Development)
Parks	Parks HP P	Historic Property (Planning)
Parks	Parks PKS A	Parks (Acquisition)
Parks	Parks PKS D	Parks (Development)
Parks	Parks PKS P	Parks (Planning)