2017 Regional Council Process & Consolidated Funding Applications

Background:

The Regional Economic Development Councils (REDCs) are a community driven, regional approach to economic development in New York State. Each Council consists of over 20 business, academic and government leaders from throughout the Region.

In 2011, each of the ten Regional Councils were tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment. Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by each Regional Council were reviewed by a Strategic Plan Review Committee consisting of two State Agency Commissioners and three economic development experts. Members of the 2011 Review Team included: Dall W. Forsythe, Senior Fellow at the Wagner School of Public Service at New York University and former Vice President for Finance and Operations at The Atlantic Philanthropies; Walter D. Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University; Bruce J. Katz, Vice President at the Brookings Institution and founding Director of the Brookings Metropolitan Policy Program; Joan McDonald, Commissioner of the New York State Department of Transportation; and Cesar Perales, New York State Secretary of State. On December 8, 2011, the Governor and Legislative Leaders announced the winners of the first round of competition.

In 2012, the Councils went a step further and produced Strategic Implementation Agendas that built upon the progress from the first round and further developed and refined their Regional Five Year Strategic Plans by undertaking four primary activities: Establishing a framework to advance the Regional Strategic Plan; Implementing the strategies laid out in the Strategic Plan; Creating a project pipeline; and providing a progress report documenting the success the Council has had in implementing its Strategic Plan.

In 2013, all ten of the Regional Councils competed against each other to be designated as a "Top Performer". The 2013 Council competition was designed with a similar framework as 2012 but added several new activities for the council to focus on that would continue to help develop and advance the original strategic plans. Regional Councils were asked to develop an Opportunity Agenda, identify Innovation Hot Spots, and advance regional Cleaner, Greener Community Sustainability Plans.

In 2014, the regional councils developed strategies for several new initiatives including a Global NY Plan to identify import/export and foreign direct investment (FDI) opportunities. Councils also created a Veteran's Work Group to address the unemployment of returning veterans in New York. The REDC's were asked to identify projects as part of NY Rising to assist in the rebuilding of areas devastated by natural disasters. The Councils also provided an update on their Opportunity Agenda, workforce development challenges, and their project pipeline.

In 2015, the Regional Economic Cluster Program was launched to ensure continued focus on the importance of industry cluster growth in statewide economic development efforts through partnerships between business, academia, and venture capital. All the regional councils focused on initiatives that will drive implementation of their regional strategic plans, and to continue support for various State initiatives. Regional Council priorities include: development of strategies and projects that focus on the growth of regional economic clusters; advancement of plans and projects that strengthen the Global NY agenda; implementing additional strategies in their strategic plan; maintaining a pipeline of projects; training the workforce for today and tomorrow; and measuring the performance and progress of the strategic plan and CFA projects.

In 2016, all REDC's participated in the \$100 million Downtown Revitalization Initiative (DRI) which will invest \$10 million in one community in each region to develop a vision, articulate a plan, and identify projects and other implementation steps. Each Regional Council solicited interest in the program from communities in the region and considered how those communities met the criteria put forth from the State. The Council nominated one Downtown in each Region to receive the award.

In 2017, all REDC's once again participated in another round of the \$100 million Downtown Revitalization Initiatve (DRI). In addition, the regions focused on closing the skills gap by working with industry leaders and education providers to develop workforce development strategies. The Councils also identified projects for the state's Life Science cluster and continued to implement their strategies through the project pipeline.

These actions were designed to encourage and accelerate implementation, performance, and collaboration within the regions. Priority projects that aligned with each region's plan were chosen by the Councils from the applications submitted to the Consolidated Funding Application portal. These projects were published in the regions' Progress Report, which are publically available online at www.regionalcouncils.ny.gov. Projects were scored by both the state agencies and the Regional Councils. The agencies scored their projects based on a technical evaluation in adherence with existing funding program guidelines and awarded a project up to 80%. The remaining 20% is awarded by the Regional Councils, and were based off the following endorsement standards:

Statewide Endorsement Standards

Regional Council members will determine the degree to which the application implements the regional strategic plan and assign the corresponding number of points as a score.

IMPLEMENTATION OF	DEGREE	POINTS
THE PLAN		
The proposal is identified as a priority project by the Regional Council.	Priority	20
The proposal is identified in the plan and has regional benefits.	Very Strong	15

The proposal advances the plan and has local benefits.	Strong	10
The proposal is consistent with the plan and has project level benefits.	Moderate	5
The proposal has limited relationship to the plan	Weak	0

Since the inception of the REDCs in 2011, members have been required to sign a Code of Conduct, Conflict of Interest documents, and have undergone training from legal counsel. Both documents are updated annually and new members are required to complete these documents upon appointment. Members with conflicts of interest must recuse themselves from reviewing or discussing identified projects.

2017 Competition:

To encourage the implementation of the Regional Economic Development Councils' strategic plans and to continue to motivate investment opportunities and job creation, the Regional Councils competed in 2017 for up to \$150 million in capital funds and \$75 million in Excelsior Tax Credits for projects identified by the Regional Councils in their regions.

As part of this year's competition, all the regional councils focused on initiatives that will drive implementation of their regional strategic plans, and to continue support for various State initiatives. Regional Council priorities include: supporting the Downtown Revitalization Plan and beginning to identify projects to implement it; implementing strategies through the project pipeline; closing the skills gap; identifying projects for the State's life science cluster; and measuring the performance and progress of the strategic plan and CFA projects.

By incentivizing implementation of the strategic plans, Regional Councils, businesses, educational institutions, local governments, not-for-profit groups and other stakeholders are further motivated to work together to accomplish the regional vision. While project funding was awarded in all ten Regional Councils through the 2017 CFA, the competition placed an emphasis on Regional Council performance and action to implement strategies.

The competition was focused on the following:

- 1) Implementation of regional strategic economic development plans;
- 2) Performance in encouraging economic growth through job creation and investment;
- 3) Support for the Downtown Revitalization Initiative.
- 4) Identifying projects for the State's Life Science cluster
- 5) Working with industry and education leaders to close the skills gap

In 2017, the Regional Councils competed against each other to be designated as a "Top Performer".

The 2017 Strategic Implementation Assessment Team (SIAT) was led by Secretary of State Rosanna Rosado and included Office of General Services Commissioner RoAnn Destito, Department of Transportation Commissioner Matthew Driscoll, Environmental Facilities Corporation President and CEO Sabrina Ty, Department of Labor Commissioner Roberta Reardon, Homes and Community Renewal Commissiner Ruth Ann Visnaskus, Agriculture and Markets Commissioner Richard Ball, and Canals' Director Brian Stratton. The SIAT also included members appointed by the Legislature including Hon. Donna Lupardo, State Assembly District 123, Hon. Helene Weinstein, State Assembly District 41, Hon. James Seward, State Senate District 51 and Hon. Kenneth LaValle, State Senate District 1. The SIAT reviewed each region's Progress Report based on established criteria. In 2017, the SIAT traveled to each region and received a summary of the REDCs' 2017 activities and priorities, which included PowerPoint presentations, videos, and tours of project sites. The SIAT was also given time to ask questions of the REDC's about their progress reports and regional priority projects.

The SIAT provided an assessment of each plan and made recommendations to Howard Zemsky, President & CEO, Empire State Development Corporation of the five reports that most closely aligned with the criteria outlined in the guidebook. President Zemsky accepted the recommendations of the Committee and, pursuant to his statutory powers as head of the Urban Development Corporation, awarded five regions with the Top Performer up to \$35 million in funding consisting of \$20 million in capital grants and up to \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives was awarded to projects identified by the Councils as in alignment with their strategies and priorities.

In addition, project sponsors applied for over \$575 million in economic development resources available from twelve state agencies through the Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based on the endorsement of the local Regional Council and the technical program review of the agencies providing resources, subject to interagency review team analysis and agency discretion.

The 2017 REDC initiative was launched on April 24 and the CFA opened for applications on May 1 and closed on July 28. All details about CFA resources were made available online via the 2017 CFA Resources Available Document, the New York State Register and the Grants Gateway. When the portal closed on July 28, agencies immediately began marking project eligibility. All eligible projects were then made available to the Regional Councils for their scoring process and the agencies for their technical evaluation. On October 2, the REDCs submitted their final 2017 progress reports to the State. After the SIAT presentations concluded in November, the Inter-agency team met to review the projects and make final funding decisions.

The interagency team reviewed projects based on relevant factors including Regional Councils Implementation Agendas and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need. Priority projects are those specifically enumerated in the Regional Council Reports, receiving a score of 20 from the

Regional Council, and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team once again consisted of professional staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council Grant funds were awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated implementation agendas and are capable of stimulating economic growth and investment.

On Wednesday, December 13, 2017, the Governor announced that 1,041 projects totaling \$755.6 million had been awarded through Round Seven of the Regional Economic Development Council initiative. Top Performer awards were given to the Mid-Hudson, Capital Region, Mohawk Valley, Central New York and Long Island regions in adherence to the competition guidelines detailed above.

STATE OF NEW YORK DEPARTMENT OF STATE

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GOVERNOR

ROSSANA ROSADO
SECRETARY OF STATE

MEMORANDUM

To: Howard Zemsky, President and CEO of the Empire State Development

Corporation

From: Rossana Rosado, Secretary of State

Richard Ball, Commissioner, Department of Agriculture & Markets

RoAnn Destito, Commissioner, Office of General Services

Matthew Driscoll, Commissioner, Department of Transportation

Roberta Reardon, Commissioner, Department of Labor Brian Stratton, Director of Canals, NYS Canal Corporation

RuthAnne Visnauskas, Commissioner, Homes and Community Renewal Sabrina Ty, President and CEO of the Environmental Facilities Corporation

Assemblywoman Donna Lupardo, 123rd District

Senator James Seward, 51st District Senator Kenneth LaValle, 1st District

Assemblywoman Helene Weinstein, 41st District

Subject: Review of Progress for the 2017 Regional Economic Development Council Initiative

Date: December 12, 2017

We are honored to serve as the Strategic Implementation Assessment Team (SIAT) for Governor Cuomo's Regional Economic Development Council (REDC). In the past seven years, the REDC initiative has made serious progress in job creation and the growth of new industries across New York State. For a second year, the REDC initiative has been enhanced by a \$100 million Downtown Revitalization Initiative.

In 2011, each Regional Council was charged with developing a five-year Strategic Economic Development Plan that emphasized their region's unique assets and provided strategies to harness local resources, both human and capital, to stimulate regional economic development, and create jobs statewide. The Strategic Economic Development Plans continue today with annual updates to address emerging state and regional challenges and opportunities. Each region has a unique set of strategies to achieve greater economic prosperity. Each Regional Council was also asked to develop strategies and identify projects related to key regional industry clusters; the State life sciences cluster; downtown revitalization; workforce development and shrinking the skills gap through collaboration with industry and educational institutions; help people in distressed Opportunity Areas to overcome barriers to entry into the workforce; promote veterans' participation in the workforce; regional Hot Spots; and local government engagement. In many of the regions, strategies developed in response to the Upstate Revitalization Initiative continue to be embraced; and in Western NY REDC strategies are complemented by the Buffalo Billion Plan.

The REDC program shifted the state's economic development approach from top-down mandates to a community-driven planning process involving state government, businesses, and academia to stimulate regional economic development and create jobs. With this shift, the State asked the REDCs to use their unique understanding of their regional economies to implement important State priorities.

In 2017, the Downtown Revitalization Initiative again supported a community planning process where each community develops the key ingredients needed for successful downtown revitalization. Each Regional Council solicited interest in the program and chose from among the many applicants the community it considered most ripe for development into vibrant communities where tomorrow's workforce will want to live, work and raise families. The \$100 million Downtown Revitalization Initiative (DRI) is investing \$10 million in one community in each region to develop a vision, articulate a plan, and identify projects and other implementation steps.

In October and November, we had the privilege and responsibility of assessing the progress of the Regional Councils, through their written annual reports, oral presentations, and regional site visits. The Regional Councils presented their progress, talked about plans to implement their economic development strategies, and reported on the status of the DRI plans. We are impressed and encouraged by the continuing results of the collaborative strategic plan implementation process.

2017 Annual REDC Competition

Our task was to evaluate all ten regions based on the competition and Regional Council priorities as described in the 2017 REDC Guidebook. We focused on the following areas:

- Support for downtown revitalization
- Workforce development and identification of strategies to shrink the skills gap
- Implementation of regional strategic economic development plans and strategies through the project pipeline
- Continued advancement of state priorities and identification of projects that implement related strategies, including:
 - o The Regional Economic Cluster Plans
 - o The State Life Sciences Cluster
 - o The regional Opportunity Agenda
 - o Regional hot spots
 - o Veterans' participation in the workforce
- Measuring the performance and progress of the strategic plan and consolidated funding application (CFA) projects

Awards

All ten regions competed for up to \$150 million in capital funds and \$75 million in Excelsior Tax Credits for projects identified by the Regional Councils as priorities in their regions. In addition, each region was awarded \$10 million to plan and implement projects identified through the Downtown Revitalization Initiative, and projects from all ten regions submitted through the CFA were eligible for over \$575 million in other state agency funds.

The Strategic Implementation Assessment Team has identified five regions that merit the designation as Top Performers and awards of up to \$20 million each in ESD Capital Grants. As it is every year, it was a difficult challenge to evaluate the variety of approaches to very different challenges and opportunities, and the progress which was made by the regions in implementing their strategic plans. However, after careful consideration we selected as Top Performers the following regions: Capital Region, Central New York, Long Island, Mid-Hudson, and Mohawk Valley.

- The Capital Region Regional Economic Development Council (CRREDC) continues support for past strategies, and introduces a new strategy focused on *Gaming/Software*; where colleges and universities contribute to an ecosystem that supports development of games that may also serve therapeutic purposes by countering cognitive decline or adding a gaming component to respiratory therapy. The region's *Talent* strategy seeks a cradle-tocareer approach to workforce development that connects job-seekers and employers with higher education institutions. Many of the projects supported for funding by the CRREDC address workforce development, including the proposed Global Foundries Manufacturing Tech Education Center that will be built in partnership with SUNY Albany, Clarkson University, and the Northeast Advanced Technology Education Center. The spirit of collaboration can also be found in the region's support for its priority cluster, research and development to commercialization, known as its *Lift-Off* strategy. For example, healthcare providers, health maintenance organizations, and insurance carriers will develop a shared database to assist with population health data analytics. Royalties, primarily associated with the region's intellectual property, were responsible for \$500 million in exports in 2016. Investments that promote smart growth and drive job creation in urban areas are part of the region's *Metro* strategy that addresses concentrated urban poverty in support of the Opportunity Agenda. DRI investment in the Hudson Bridge District will drive the continued success of existing private and public ventures; emphasize job growth and the attractiveness of the area; and set the stage for economic and civic expansion in Hudson.
- The Central New York Regional Economic Development Council (CNYREDC) continued to follow regional strategies from its winning Upstate Revitalization Initiative plan. The CNYREDC developed a Talent Task Force that included private, public, and nonprofit representatives to identify jobs in demand and establish strategies to address demand. The life sciences cluster is a significant portion of the region's economy, and several new initiatives would address biological threats, medical device innovation, and personalized medicine. The Unmanned Aerial Systems training corridor between Griffiss International Airport and Syracuse is advancing in a cluster category that blends life sciences and advanced manufacturing technology into a Data to Decisions (D2D) cluster. The D2D target cluster saw average wages increase 14 percent since 2010. The agriculture and agribusiness cluster also turned around, and is on the fifth year of growth in establishments (25 percent) with many more projects supported for funding this year. Investing in key growth drivers includes support for projects like a commercial food processing, packaging, and distribution center in Cayuga County. Like the state's Opportunity Agenda, CNYREDC is supporting projects to develop enablers of prosperity, such as conversion of underutilized properties in three distressed neighborhoods of Syracuse, or supporting veteran training and services. The City of Cortland,

a magnet for tourism, was selected as the DRI community. Cortland envisions new space for community activities and additional housing to accommodate an expanding residential and tourism population.

- The Long Island Regional Economic Development Council (LIREDC) is focusing workforce development efforts on preparing students for the jobs in key biotech sectors like pharmaceuticals and high-demand STEM fields like engineering. It is backing a proposal by the Center for Science, Teaching, and Learning, a not-for-profit based in Rockville Center, to create nine community STEM centers in high need communities. Support for STEM and biotech projects at many regional institutions continues to strengthen the region's framework for its identified regional economic cluster, biotechnology, which overlaps with the State focus on life sciences. For example, LIREDC is recommending projects such as the Computational Genomics Center at Feinstein Institute for Medical Research; expansion of the chemistry laboratory at Hofstra; a structural biology shared screening facility at Cold Spring Harbor Laboratory; expansion of a life science and technology lab at Adelphi University; and a research and technology innovation bioengineering laboratory at New York Institute of Technology. Creating diverse, transit-linked neighborhoods where people can live, work and play remains a priority as downtowns are crucial to economic vitality. Walkable, exciting places with affordable apartments appeal to Millennials and will help retain baby-boomers. The LIREDC continues its support for Wyandanch Rising and downtown projects in the Village of Hempstead and Riverhead. The region's 2017 DRI community of Hicksville, a transit-rich and diverse community, will plan how to capitalize on improvements to the Long Island Rail Road and provider safer space for downtown pedestrians.
- The Mid-Hudson Regional Economic Development Council (MHREDC) continued its momentum, refining its economic development strategies to best leverage the region's key assets: its proximity to New York City; highly educated workforce; diverse urban centers; and scenic beauty. The region's strategies of WORK and PLAY are supported by the its focus on priority projects in the cluster representing the food and beverage manufacturing supply chain, such as the proposed food exchange in Kingston that will be a food hall, food manufacturing facility, and grocery with an emphasis on locally sourced food. The State Life Sciences cluster fits neatly into the region's emphasis on biomedical and healthcare, shown by its continued support for core institutions; willingness to partner with other regions to create a research corridor; and support for biotechnology business incubator at NY Medical College. Stakeholders in the region are working together to identify ways to close the skills gaps identified. Commitment to downtown revitalization, part of its LIVE strategy, is evident in MHREDC funding recommendations, including support for a project in its round one DRI community of Middletown. Chosen by the MHREDC as the DRI community, additional investments in the Kingston Stockade Business District will continue the area's economic revitalization and create new opportunities for the surrounding neighborhoods, towns and counties.
- The Mohawk Valley Regional Economic Development Council (MVREDC) identified placemaking and tourism as an important component to creating a strong and desirable

workforce. This was complemented by workforce development in high-paying, in-demand STEM sectors, with a mechatronics/robotics BOCES program sponsored by manufacturers and the Otsego County Chamber of Commerce as an example. The MVREDC continued to advance the cyber and internet technology cluster, leveraging both the Marcy Nanocenter and the region's designation as an FAA Test Site to create a strong concentration of cyber and unmanned aerial systems (UAS) research and development companies. The MVREDC is continuing its strategy of supporting agribusiness, and the craft food and beverage industry is growing through small and mid-sized breweries, farms and other producers. Rome, the DRI community, has been making targeted investments to provide an ecosystem necessary to attract and retain young professionals and their families, and will further that transformation with DRI funding. The region continues to open doors for refugees, with support for the One World Welcome & Opportunity Center for the Mohawk Valley Resource Center for Refugees. The Center will work to support community engagement, workforce development for refugees, and ultimately develop inclusiveness in the region. A proposed re-purposing of the Herkimer County nursing home will target a challenged population, people with chronic addiction issues seeking recovery, by providing a space for rehabilitation and life skills training.

Five regions should receive awards of up to \$10 million each in ESD Capital Grants to help attract and grow business in their regions. The following regions are designated as Regional Awardees: Finger Lakes, New York City, North Country, Southern Tier, and Western New York.

- The Finger Lakes Regional Economic Development Council's (FLREDC) momentum is being fueled by a region united around a plan to grow jobs, increase regional wealth, drive private sector investment, and reduce poverty. The FLREDC requires that all projects identify a link to workforce development, including projects supporting the Opportunity Agenda and veterans. For example, Foodlink links together agriculture, food processing, the Opportunity Agenda, and the DRI in Batavia, to foster a creative class of workers who will spur continued job growth. The region may use its Upstate Revitalization Initiative (URI) award to create a "Workforce Development Fund" to address job skills that would specifically support the clusters of optics, photonics and imaging (OPI); agriculture and food processing; and next generation manufacturing. Monroe Community College (MCC) led an analysis of the "middle skills gap," which investigates the set of workers who have more than a high school degree, but do not have a four-year degree. By effectively understanding these areas, the region has successfully created jobs in tooling and machining and optics technicians. It has made significant progress in achieving many of its original overarching goals, including expanding the Eastman Business Park; leveraging the region's colleges and universities for direct employment and preparing workers for the new economy; and expanding and linking agricultural producers and food producers and exporters. The agriculture and food processing cluster has had significant growth since 2010, with total wages increasing by 40 percent, average wages by 17 percent, and the number of jobs by 20 percent (nearly 2,000 jobs).
- The New York City Regional Economic Development Council (NYCREDC) continues to focus on its "Opportunity Zones," 15 areas of New York City which have been historically distressed but are primed for investment and growth. It concentrates investment in these areas to ensure an inclusive approach to community revitalization and job creation. The South Bronx

is one of the opportunity areas, and includes the Bronx Civic Center, which was selected as the DRI community. The region is hoping to extend the already booming economic activity to lower-income residents of the community. Employment in New York City is at an all-time high, and competition for jobs is fierce, especially for jobs requiring les formal education. At the same time, high current and future demand exists for skilled applicants in the financial, technology, life sciences and healthcare sectors. The region is taking a sector-based approach to engaging businesses, educational institutions, and nonprofits to help direct state funding to job training and educational programs in high growth sectors. For example, the nonprofit Per Scholas in the South Bronx is partnering with the Fortune 500 company Cognizant to provide no-cost technology skills training and career development resources to create a talent pool for the company. NYREDC now counts the life sciences sector as its regional economic cluster, and has a plan for advancing the cluster that involved other New York regions. The NY Genome Center research consortium will leverage investments in basic research and incubator facilities in a sector primed for growth.

- The North Country Regional Economic Development Council (NCREDC) introduced a new strategy this year to attract international sporting events to stimulate private investment and job growth and spark the refurbishment of sports and hospitality facilities. A new Lodging Task Force is creating a model for lodging development that can be replicated to drive sustainable private sector investment. Several projects recommended for funding would improve tourism accommodations. Not only is tourism an important industry for the North Country, it also serves to provide entry level employment and training in soft skills, a need identified most frequently by employers in a regional skills-gap survey. This fall, Clinton Community College offered classes through a new Institute for Advanced Manufacturing, which provides flexible funding to support manufacturing in the transportation equipment and aerospace sector. NCREDC considers TE&A its key industry cluster. Average wages in that sector are nearly 66 percent higher than the total average for the region, and employment has grown by 67% since 2016, with more jobs to come as Norsk Titanium continues its expansion. Employment increased by double digits in the information technology sector (35 percent) and back office sector (24 percent). The region's Opportunity Agenda to support employment of hard-to-place workers is focused this year on projects in St. Lawrence County. Located in Jefferson County, the City of Watertown was selected as the DRI community for 2017. It will use DRI funds to strengthen its position as the primary hub of commerce and culture for Jefferson and neighboring counties.
- The Southern Tier Regional Economic Development Council (STREDC) has been consistent in its support for its regional strategies: Build the Greater Binghamton Innovation Ecosystem; Invest in the Advanced Manufacturing Industry; Transform the Food and Agriculture Industry; and Promote the Southern Tier's Innovative Culture. State funds are being used to support mixed-use and mixed-income developments in the region's three "iDistricts" to attract and retain college graduates and skilled workers. A recommended priority project will continue development of the Health Sciences Campus in Johnson City which will house the SUNY Binghamton School of Pharmacy and Pharmaceutical Sciences. Support for downtown revitalization extends beyond those core cities in include places like Watkins Glen,

the region's DRI community. The region has been highly effective at supporting projects that either create or retain new jobs, such as using URI funds to support a major expansion of Alstom for train manufacturing which will create nearly 200 jobs and retain an existing workforce of 1,000. Several projects support growth in the food and agriculture industry, such as industrial hemp, and the number of food processing firms increased from 2016 to 2017. There is extensive cooperation between the public, non-profit, and private sectors to address hard-to-place workers. For example, the Broome County Calice Advanced Manufacturing Center links together social services, academia, industry, and workforce development systems to provide relevant workforce training and upskilling to both traditional and hard-to-place workers.

The Western NY Regional Economic Development Council (WNYREDC) continues its focus on creating job opportunities and building the quality of life that will attract young adults to settle in the region. It is using the smart growth strategy of placemaking to focus investment near existing infrastructure and connecting people with jobs. Nearly all recommended priority projects relate to downtown revitalization, and several projects would help implement the region's first DRI Plan in Jamestown. Support for projects in Olean, the 2017 DRI community, would add to the assets being leveraged in its downtown. Many projects support workforce development, such as phase II of the Gerald Place Community Center to provide space for community needs and training related to health care research and education. WNYREDC demonstrated understanding of the labor market and how to provide training for the middle skills market. WNYREDC works with many different colleges and trade skill schools, such as the Buffalo Center for Art and Technology, the Finishing Trade Institute of Western and Central New York, and the Southern Tier Business Center at Alfred University. The region's key economic cluster is the materials and machinery advanced manufacturing cluster. This year, Alfred University dedicated the Center for High-Temperature Materials Characterization, which is helping to increase the development and analysis of materials crucial to renewable energy systems; and Jamestown Community College opened and expanded Manufacturing Technology Institute.

Conclusion

The Strategic Implementation Assessment Team was impressed by the continued dedication of Regional Council members, work group volunteers, and staff of the Regional Empire State Development offices who serve the Regional Councils. We continue to believe that the continuation of this bottom-up process is taking New York down a path of great success, driven by the informed perspective of REDC members, spurred on by the advancement of new ideas and products by business leaders and educational institutions, and fueled by the development of a workforce across all age groups and socioeconomic strata.

While we may only recommend five regions as top performers, we believe all the regions are winners and extend our thanks and our congratulations to all Region Council members for the outstanding work they are doing to strengthen New York's economy.

Mid-Hudson REDC 2017 Annual Report Assessment

I. Performance

a. Impact on job creation and retention

Strengths

- From 2012 2016, priority projects retained 10,393 jobs and created 2,363 jobs. In 2016, 2000 jobs were created.
- From 2012 2016, all CFA projects retained 14,786 jobs and created 5,871 jobs. In 2016, 360 jobs were created.
- Average annual employment increased 1.2 percent from 2015 2016.
- From 2015 2016, the Food and Beverage cluster had an increase in average annual employment of 5.66 percent.

Weaknesses

- Despite the region's gains in various metrics, the regional economy still lags statewide improvements from 2011 to 2016.
- The number of biotech and biomedical establishments decreased by 6.43 percent from 2015-16, and wages decreased by 20.09%

b. Business growth and leverage of private sector investments

Strengths

- From 2011 2016, the ratio of total project cost to total ESD Capital Fund awards for all Priority Projects was 11:1.
- From 2011 2016, the ratio of total project cost to all CFA projects was 6.1:1.
- The number of establishments in the region increased by 4.58 percent since 2011.
- From 2015 -2016, Gross Regional Product increased 1.4 percent as compared to a statewide increase of 0.2 percent.

Weaknesses

• None noted.

II. Projects

a. Solicitation and development of projects that advance the regional economic cluster

Regional Cluster

• The regional cluster is the Food and Beverage Manufacturing Supply Chain, which supports the region's broader strategies of WORK & PLAY.

Strengths

Nearly half of the priority projects support the regional cluster, such as construction of CA
 Warehouse for locally grown fruit; increasing the capacity of EFCO to make bakery products; and

- transformation of a vacant building at the former Mid-Orange Correctional Facility in Warwick into the New York Brewing Company brew house with dining spaces.
- Many other CFAs are being supported for food & beverage related projects, such as a program to grown participation in the Hudson Valley Grown Certified Program.
- The MHREDC supported funding for the Garner Craft Beer & Immersive Arts Fest, which will combine agritourism, craft beverage, and art to increase tourism and visitation to the area.

Weaknesses

• The report could have provided more information about some priority projects the Regional Council supported for funding through ESD capital grants.

b. Identification of projects to advance State and regional priorities

Strengths

- The MHREDC linked many of its favored projects to its core strategies of LIVE, WORK, and PLAY. Together, they have the potential to generate nearly \$300 million in economic activity, and to create or retain more than 4,000 jobs, leveraging private investment at a ratio of nearly 14:1.
- The Mid-Hudson is partnering with NYC and Long Island to create a powerful Life Sciences
 research corridor by harnessing regional leadership, research institutions and life science
 companies. A key proposed project is a linear accelerator at the Radiological Research
 Accelerator Facility in Irvington that will help in understanding impact of heavy-ion radiation on
 tumors.
- The region continued support for funding of the New York Medical College BioInc Innovation Hot Spot. Ten entrepreneur client-firms lease space at BioInc@NYMC, providing a nexus for consultation between researchers that is vital to innovation.
- The region has identified eleven communities as economically distressed, and have identified
 projects to revitalize those communities and move impoverished people into jobs. Several of the
 projects highlighted in the report support the Opportunity Agenda, such as water and sewer
 upgrades in Brewster; construction documents for pier improvements to support economic
 development in Newburgh; and an effort to create anchor projects and an innovation district in
 Poughkeepsie.

Weaknesses

• The MHREDC indicated support for several CFA applications to promote Veterans' participation in the workforce, though it is difficult to determine how many of the projects relate to veterans.

c. Advancement of projects to meet workforce development needs

<u>Strengths</u>

Four projects that applied for NYS Department of Labor funding under the Existing Employee
 Training Program were supported by the MHREDC, as was one project applying for the
 Unemployed Worker Training Program.

Weaknesses

 Several priority projects list workforce development as a strategy which is being addressed by the project, but none include workforce development/training in project descriptions.

d. Identification of projects in the region that would revitalize downtowns

Strengths

- Several proposed priority projects were listed as having a downtown revitalization component, such as the Hyde Park wastewater infrastructure project which will replace individual septic systems in the downtown to allow for economic growth leading to a mixed-use walkable area.
- One priority project is in the Kingston DRI area. 2017 Stockade Works is a media, arts, and technology center that will connect media-makers and technologist.
- Other priority projects promise to help revitalize Kingston, such as the Kingstonian, a \$48 million mixed-use development on the site of the Kingstonian Hotel that will include a public plaza and parking for city use and market rate residential units.

Weaknesses

 No projects were identified that would help implement the DRI plan for the round one DRI community, the City of Middletown.

III. Progress

a. Implementation of strategies in the 5-year regional strategic economic development plan and plan updates

Strengths

- 46 out of 66 projects from the 2011 Strategic Plan have been completed.
- The LIVE strategy focuses on downtown revitalization and livable communities with a goal of stimulating job growth. There have been 30 LIVE projects in 6 rounds.
- The WORK strategy is an industry based initiative that seeks to attract and retain quality jobs in the Region. There has been some job growth, with more success in retention of jobs that might have left the region.
- The region continues success with the PLAY strategy which seeks to position the region as a premier tourist location. There has been growth in tourism and the food and beverage industry, and projects are advancing, such as LEGOLAND.

Weaknesses

None noted.

b. Execution of strategies that address emerging state and regional challenges and opportunities

Strengths

- Interest in capitalizing on the craft food and beverage trend remains strong and there is a growing interest by farmers to plant hops and grains.
- Training the agriculture workforce remains important. The Hudson Valley Agricultural Development Corporation's Farm and Food Business Accelerator provides a mentoring and training program for the region's farmers and food entrepreneurs seeking to build sales and gain access to capital.
- Seven of the region's Opportunity Areas received an assessment of key infrastructure issues and recommendations which showed that-all areas require significant investment. Although funding issues remain, the MHREDC is aware and working on this revitalization-related issue.

The MHREDC is working to collaborate with the New York City and Long Island regions to
establish a Life Science Cluster that spans the state. They are identifying additional institutional
and intellectual assets and identifying real estate in the Region that is suitable for life sciences
companies.

Weaknesses

None noted.

c. Success in job training and engagement of hard-to-place workers

Strengths

- The region has a low job growth rate but high job retention. Many small manufacturing businesses are adding trained employees.
- MHREDC Workforce Development Work Group streamlined their efforts, folding a focus on veterans into its efforts, adopting a holistic approach to training, and providing employers access to all available workers.
- The Hudson Valley Educational Consortium (HVEC) prepared a study which outlined the
 economy of the region and provided a gap analysis highlighting workforce trends. The only
 recommendation was for community colleges to assess how well their offerings align with the
 regional labor market.
- Two classes about entrepreneurship and basic jobs skills were taught in English and Spanish in the opportunity cities of Peekskill and Brewster.
- In collaboration with the Council of Industry, the MHREDC is supporting an employer-led publicprivate pilot program for registered apprentices in manufacturing occupations, and a manufacturing careers platform (Go Make It) designed to help students, parents, and teachers explore the world of advanced manufacturing.

Weaknesses

- While great ideas are being developed by the HVEC and the workforce development stakeholders, action items and projects are limited.
- Progress on veterans' initiatives appears to be very slow.

d. Advancement and completion of prior round Priority Projects

<u>Strengths</u>

- 87 percent of all priority projects are completed or on schedule. Only 13 percent have been cancelled/terminated/declined in the past six years.
- 90 percent of all CFA projects are complete or on schedule. Less than 10 percent have been cancelled/terminated/declined in the past six years.

Weaknesses

The report would be improved with the inclusion of additional data on the completed projects.

IV. Planning

a. Quality of the Annual Report

Strengths

- The region has well-developed core strategies of LIVE, WORK, and PLAY.
- The repost emphasizes the region's strong focus on regional food cluster.

Weaknesses

None noted.

b. Ability to take the next steps in growing the regional economy

<u>Strengths</u>

- Supports the implementation of Hudson Valley Technology.
- The MHREDC is working with Valley Table and Taste NY on promotion of Mid-Hudson products.
- An increase in visitor spending in the region that is outpacing statewide increases bodes well for further development of the region's tourism industry.

Weaknesses

• Limited geographic distribution of priority projects does not facilitate growth in more remote areas.

c. Coordination with institutions of higher learning to address regional workforce development needs

Strengths

• The Workforce Work Group is working with industry and educational partners across the region to implement a comprehensive strategy for workforce training and closing the skills gaps identified in the region.

Weaknesses

• Discussion of how to address skill gaps was very high level in the report.

d. Collaboration with local governments in advancing opportunities for improved efficiency

Strengths

• Continues affiliation with the Pace Land Use Law Center, which conducts mayor's roundtables to discuss issues of common importance.

Weaknesses

None noted.

e. Development of regional metrics to monitor performance

Strengths

 Metrics in the report measure progress in all identified clusters within the LIVE WORK PLAY strategies.

Weaknesses

None noted.

V. Participation

a. Engagement of the community, public, and other stakeholders in the Regional Council process

Strengths

- The region's 8 work groups and committees were wide-ranging and inclusive, holding 22 public meetings with approximately 1,484 people from all seven counties participating. There were meetings held in each Mid-Hudson county.
- In 2017 the MHREDC received more CFA applications than any other region (306) and the largest number of Downtown Revitalization Initiative applications (29) statewide.
- To identify its proposed Mid-Hudson DRI Community, the council undertook an extensive outreach process, first sending the DRI application to all 192 municipalities in the Region.
 The DRI was explained at all the CFA workshop meetings.

Weaknesses

- None noted.
- b. Regional unity and support of the Annual Report

Strengths

None noted.

Weaknesses

None noted.

CFA#	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal(s)
72556	Mid-Hudson	Ag & Markets	Ag & Mkts GCAP	l	Cornell Cooperative Extension Dutchess County	68.33	20	88.33	\$500,000	Awarded	
76946	Mid-Hudson	Ag & Markets	Ag & Mkts GCAP	Administration of NYSGC Program for the Mid-Hudson Region	The County of Sullivan Industrial Development Agency	69.67	15	84.67	\$0	Not-Awarded	Jonathan Drapkin
76877	Mid-Hudson	Arts	Arts ACFIP	DiaBeacon Facilities Improvement	Dia Center for the Arts, Inc. dba Dia Art Foundation	68.00	20	88.00	\$760,000	Awarded	Kim Jacobs
72868	Mid-Hudson	Arts	Arts ACFIP	Music Conservatory of Westchester Facilities Improvement and Upgrades	Music Conservatory of Westchester	68.00	20	88.00	\$500,000	Awarded	Aleida Frederico
74554	Mid-Hudson	Arts	Arts ACFIP	Westchester Children's Museum Facilities Expansion and Improvement Project	The Campaign for the Westchester Children's Museum, Inc.	67.00	20	87.00	\$824,000	Awarded	
74351	Mid-Hudson	Arts	Arts ACFIP	Center for Arts and Education	Boys Girls Club of Newburgh, Inc.	59.00	20	79.00	\$0	Not-Awarded	Jonathan Drapkin
71960	Mid-Hudson	Arts	Arts ACFIP	JBFC Capital	Jacob Burns Film Center	59.00	20	79.00	\$0	Not-Awarded	
73822	Mid-Hudson	Arts	Arts ACFIP	Catskill Art Society Renovation and Expansion	Catskill Art Society, Inc.	64.00	10	74.00	\$0	Not-Awarded	
73858	Mid-Hudson	Arts	Arts ACFIP	Philipsburg Manor Visitor Facilities	Historic Hudson Valley	66.00	5	71.00	\$0	Not-Awarded	
75933	Mid-Hudson	Arts	Arts ACFIP	Restoring Pride in Culture: Henry Street	TRANSART Cultural Services, Inc.	59.00	10	69.00	\$0	Not-Awarded	
76583	Mid-Hudson	Arts	Arts ACFIP	Firehouse Media Center Project	Larchmont Mamaroneck Community Television, Inc.	57.00	10	67.00	\$0	Not-Awarded	
74160	Mid-Hudson	Arts	Arts ACFIP	Replacement Windows	Westchester Arts Council, Inc.	54.00	5	59.00	\$0	Not-Awarded	Aleida Frederico
75475	Mid-Hudson	Arts	Arts ACFIP	Byrdcliffe Artists Residency Renovations	Woodstock Guild of Craftsmen	31.00	20	51.00	\$0	Not-Awarded	
74233	Mid-Hudson	Arts	Arts ACFIP	Theater and Community Center Renovation	Bedford Playhouse, Inc.	41.00	10	51.00	\$0	Not-Awarded	
76543	Mid-Hudson	Arts	Arts ACIP	Public Art on the Bridge	Westchester Arts Council	62.00	15	77.00	\$75,000	Awarded	Aleida Frederico
73701	Mid-Hudson	Arts	Arts ACIP	Bethel Woods on Main - the arts in distressed communities - Liberty, NY	Bethel Woods Center for the Arts. Inc.	63.00	5	68.00	\$0	Not-Awarded	Jonathan Drapkin
74261	Mid-Hudson	Arts	Arts ACIP	NYSCA Arts and Cultural Impact Programming	Paloma Hutton	58.00	10	68.00	\$0	Not-Awarded	Jonathan Drapkin
72403	Mid-Hudson	Arts	Arts ACIP	Amplify Newburgh Interventions	Amplifier Inc.	43.00	20	63.00	\$0	Not-Awarded	
74460	Mid-Hudson	Arts	Arts ACIP	Public Art Festival Womens Suffrage	Women's Studio Workshop	56.00	5	61.00	\$0	Not-Awarded	
76209	Mid-Hudson	Arts	Arts ACIP	Erie Canal Exhibit	Hudson River Maritime Museum	50.00	10	60.00	\$0	Not-Awarded	
74357	Mid-Hudson	Arts	Arts ACIP	Mount Kisco Public Art	Village/Town of Mount Kisco	41.00	10	51.00	\$0	Not-Awarded	
76715	Mid-Hudson	Arts	Arts ACIP	Arts and Culture Initiatives	Pelham Art Center Inc.	43.00	5	48.00	\$0	Not-Awarded	
72227	Mid-Hudson	Arts	Arts WIP	Administrative Workforce Expansion	Dutchess County Art Association, Inc.	60.00	20	80.00	\$25,000	Awarded	

CFA#	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal(s)
73499	Mid-Hudson	Arts	Arts WIP	Administrative Workforce Expansion	Starling Productions, Inc.	61.00	15	76.00	\$45,000	Awarded	
75742	Mid-Hudson	Arts	Arts WIP	Artistic Workforce Expansion	The Picture House Regional Film Center, Inc.	65.00	10	75.00	\$27,000	Awarded	Kim Jacobs
73237	Mid-Hudson	Arts	Arts WIP	Administrative Workforce Expansion	Shandaken Theatrical Society Inc.	50.00	20	70.00	\$32,600	Awarded	
75096	Mid-Hudson	Arts	Arts WIP	Artistic Director Position	Woodstock School of Art, Inc.	58.00	10	68.00	\$0	Not-Awarded	
76690	Mid-Hudson	Arts	Arts WIP	Expand hours of parttime executive director to fulltime	Maverick Concerts Inc	63.00	5	68.00	\$0	Not-Awarded	
74447	Mid-Hudson	Arts	Arts WIP	NCA Workforce Development General Manager	Nesin Cultural Arts Inc.	44.00	20	64.00	\$0	Not-Awarded	
73443	Mid-Hudson	Arts	Arts WIP	Lifetime Arts Workforce Investment	Lifetime Arts, Inc.	56.00	5	61.00	\$0	Not-Awarded	
76525	Mid-Hudson	Arts	Arts WIP	Employment Project	International Percy Grainger Society	41.00	10	51.00	\$0	Not-Awarded	
75003	Mid-Hudson	Arts	Arts WRP	Workforce Training and Development Expansion	Hudson Valley Shakespeare Festival, Inc.	71.00	10	81.00	\$75,000	Awarded	
74430	Mid-Hudson	Arts	Arts WRP	Workforce Training and Development Expansion	Mill Street Loft	65.00	15	80.00	\$52,100	Awarded	
75997	Mid-Hudson	DEC	DEC CSC C	Ulster County Vulnerability Assessment and Municipal Support	Ulster County	73.25	20	93.25	\$84,000	Awarded	Jonathan Drapkin
74823	Mid-Hudson	DEC	DEC CSC C	Sullivan County Organic Waste Management Plan	Sullivan County	68.50	15	83.50	\$77,500	Awarded	Jonathan Drapkin
74790	Mid-Hudson	DEC	DEC CSC C	Kingston Organic Waste Management Plan	City of Kingston	72.25	10	82.25	\$62,960	Awarded	Jonathan Drapkin
74633	Mid-Hudson	DEC	DEC CSC C	Ossining Climate and Public Health Policy Updates	Town of Ossining	56.00	15	71.00	\$70,100	Awarded	Jonathan Drapkin
76196	Mid-Hudson	DEC	DEC CSC C	Planning and Design of a Flood Warning System	Westchester County	52.25	15	67.25	\$200,000	Awarded	Don Christian, Jonathan Drapkin, Kim Jacobs
76123	Mid-Hudson	DEC	DEC CSC C	Comprehensive Plan Update with Sustainability Focus	Village of Mamaroneck	36.50	10	46.50	\$37,500	Awarded	
75583	Mid-Hudson	DEC	DEC CSC C	Concept Evaluation and Engineering for Food Waste Disgestion	Town of Yorktown	4.00	10	14.00	\$0	Not-Awarded	
75943	Mid-Hudson	DEC	DEC CSC I	Culvert Right-sizing for Hudson View Park Flood Mitigation	Village of Irvington	66.75	20	86.75	\$299,317	Awarded	
73542	Mid-Hudson	DEC	DEC CSC I	Building Two Cool Bot Refrigerated Sheds for Food Recovery	Town of New Paltz	64.25	10	74.25	\$17,190	Awarded	
74816	Mid-Hudson	DEC	DEC CSC I	Design and Construction of Franklin Street Complete Streets Features	City of Kingston	63.75	10	73.75	\$750,000	Awarded	Jonathan Drapkin
72844	Mid-Hudson	DEC	DEC CSC I	Construction of Community Warming/Cooling/Charging Center	Village of Dobbs Ferry	70.75	0	70.75	\$306,656	Awarded	

CFA#	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal(s)
75105	Mid-Hudson	DEC	DEC CSC I	Flood proofing for Rhinebeck Low Lift Pump Station	Village of Rhinebeck	60.00	10	70.00	\$32,500	Awarded	
75808	Mid-Hudson	DEC	DEC CSC I	Construction of Sparkill Creek/Route 303 Culvert	Town of Orangetown	48.75	20	68.75	\$220,000	Awarded	
74492	Mid-Hudson	DEC	DEC CSC I	Implementation of Food Scrap Recycling Drop-off Facilities	Town of Greenburgh	47.75	20	67.75	\$30,000	Awarded	
73447	Mid-Hudson	DEC	DEC CSC I	Construction of New Rochelle Complete Streets Phase II	City of New Rochelle	46.25	10	56.25	\$804,350	Awarded	Jonathan Drapkin
74751	Mid-Hudson	DEC	DEC CSC I	Pleasant Valley Town Hall Relocation out of Flood Zone	Town of Pleasant Valley	36.50	5	41.50	\$867,753	Awarded	
72154	Mid-Hudson	DEC	DEC CSC I	Construction of a Sewage Treatment Facility for Downtown Hyde Park	Town of Hyde Park	20.00	20	40.00	\$0	Not-Awarded	Jonathan Drapkin
74527	Mid-Hudson	DEC	DEC CSC I	Construction of Underground Overflow Pipeline for Flood Mitigation	Sullivan County	18.75	20	38.75	\$0	Not-Awarded	Jonathan Drapkin
76180	Mid-Hudson	DEC	DEC CSC I	Construction of One-Year Storm Water Management Improvements	Town of New Castle	25.75	10	35.75	\$0	Not-Awarded	
73319	Mid-Hudson	DEC	DEC CSC I	Pump Station Rehabilitation for Cromline Creek Small Watershed District	Orange County	25.75	5	30.75	\$0	Not-Awarded	Jonathan Drapkin, Maureen Halahan
75301	Mid-Hudson	DEC	DEC CSC I	Raising Manitou Station Road for Flood Mitigation	Town of Philipstown	10.25	10	20.25	\$0	Not-Awarded	
75902	Mid-Hudson	DEC	DEC EPG	Spackenkill Pump Station	Town of Poughkeepsie	70.00	20	90.00	\$100,000	Awarded	Jonathan Drapkin
75482	Mid-Hudson	DEC	DEC EPG	Central Corridors Inflow and Infiltration Study	Village of Ellenville	60.00	10	70.00	\$30,000	Awarded	Jonathan Drapkin
74313	Mid-Hudson	DEC	DEC EPG	Calicoon Wastewater Treatment Plant Relocation	Town of Delaware	37.00	20	57.00	\$30,000	Awarded	Jonathan Drapkin
76549	Mid-Hudson	DEC	DEC EPG	Village of Millerton Wastewater	Village of Millerton	31.00	20	51.00	\$18,800	Awarded	
75384	Mid-Hudson	DEC	DEC EPG	Mountaindale Wastewater Treatment Plant Collection System Planning Initiative	Town of Fallsburg	37.00	10	47.00	\$30,000	Awarded	Jonathan Drapkin
74775	Mid-Hudson	DEC	DEC EPG	Rosendale Hamlet Inflow and Infiltration Mitigation Project	Town of Rosendale	37.00	10	47.00	\$100,000	Awarded	Jonathan Drapkin
77059	Mid-Hudson	DEC	DEC WQIP AHR	Gardner Hollow Road Bridge Replacement	Town of Beekman	41.00	20	61.00	\$0	Not-Awarded	
75446	Mid-Hudson	DEC	DEC WQIP AHR	Manitou Station Road Culvert Reconstruction	Putnam County	11.00	5	16.00	\$0	Not-Awarded	Jonathan Drapkin
76444	Mid-Hudson	DEC	DEC WQIP MS4	Municipal Separate Storm Sewer System Comprehensive System Mapping (GIS)	City of Middletown	51.00	20	71.00	\$128,887	Awarded	Jonathan Drapkin

CFA#	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal(s)
76081	Mid-Hudson	DEC	DEC WQIP MS4	Mapping Program	Town of Poughkeepsie	55.00	15	70.00	\$28,063	Awarded	Jonathan Drapkin
74253	Mid-Hudson	DEC	DEC WQIP NPS	Veterans Park Stormwater Project	Town of Patterson	64.00	5	69.00	\$146,250	Awarded	
72516	Mid-Hudson	DEC	DEC WQIP Salt	Salt Shed	Town of Delaware	62.00	20	82.00	\$393,995	Awarded	
75652	Mid-Hudson	DEC	DEC WQIP Salt	Salt Shed	Town of Highland	64.00	15	79.00	\$624,750	Awarded	Jonathan Drapkin
77112	Mid-Hudson	DEC	DEC WQIP Salt	Rockland County Shared Salt Storage Facility	Rockland County	64.00	10	74.00	\$0	Not-Awarded	Jonathan Drapkin
76801	Mid-Hudson	DEC	DEC WQIP Salt	Salt Shed	Village of Warwick	52.00	10	62.00	\$0	Not-Awarded	
73918	Mid-Hudson	DEC	DEC WQIP Salt	Salt Shed	Town of Ulster	27.00	5	32.00	\$0	Not-Awarded	Jonathan Drapkin
75584	Mid-Hudson	DEC	DEC WQIP SWP	Land Acquisition for Source Water Protection in Dutchess County	Dutchess Land Conservancy	58.00	15	73.00	\$982,290	Awarded	
76043	Mid-Hudson	DEC	DEC WQIP SWP	Land Acquisition Project for Source Water Protection	City of Middletown	56.00	15	71.00	\$3,056,565	Awarded	Jonathan Drapkin
74015	Mid-Hudson	DEC	DEC WQIP SWP	City of Newburgh Water Supply Land Acquisition and Restoration Program	Orange County Water Authority	58.00	10	68.00	\$1,723,870	Awarded	Ned Sullivan
74214	Mid-Hudson	DEC	DEC WQIP SWP	Saw Kill Land Acquisition	Winnakee Land Trust	46.00	5	51.00	\$1,214,650	Awarded	Jonathan Drapkin
76391	Mid-Hudson	DEC	DEC WQIP WWT GEN	Sewer Treatment Plant UV Replacement	Town of Bethel	26.00	15	41.00	\$0	Not-Awarded	
75454	Mid-Hudson	DEC	DEC WQIP WWT GEN	Beacon Wastewater Treatment Plant Effluent Disinfection System Improvement Project	City of Beacon	30.00	10	40.00	\$0	Not-Awarded	Jonathan Drapkin
75403	Mid-Hudson	DEC	DEC WQIP WWT	Loch Sheldrake Wastewater Treatment Plant Phase 3 Improvement Project	Town of Fallsburg	64.00	20	84.00	\$110,500	Awarded	Jonathan Drapkin
74258	Mid-Hudson	DOL	DOL EET	Food Safety Leadership Training	Shop-Rite Supermarkets, Inc.	64.30	20	84.30	\$100,000	Awarded	
74079	Mid-Hudson	DOL	DOL EET	Lean Manufacturing Skills Training	Konica Minolta Supplies Manufacturing U.S.A., Inc.	54.20	20	74.20	\$48,400	Awarded	
72578	Mid-Hudson	DOL	DOL EET	Direct Support Professional Training	NYSARC Inc, Westchester County Chapter	54.20	15	69.20	\$80,900	Awarded	
72397	Mid-Hudson	DOL	DOL EET	Lean Manufacturing Skills Training	Praxair Surface Technologies, Inc.	43.40	20	63.40	\$66,000	Awarded	
74400	Mid-Hudson	DOL	DOL EET	Lean Manufacturing Skills Training	Chromalloy Gas Turbine, LLC	49.00	10	59.00	\$0	Not-Awarded	
74613	Mid-Hudson	DOL	DOL UWT	CNA Training	Ferncliff Nursing Home Company, Inc.	60.50	10	70.50	\$72,302	Awarded	
76028	Mid-Hudson	DOL	DOL UWT	Food Preparation, Electrical & Security Skills Training	Westhab, Inc.	42.70	20	62.70	\$97,386	Awarded	Kim Jacobs
74530	Mid-Hudson	DOL	DOL UWT	Practical Nursing Skills Training	Southern Westchester BOCES	48.00	10	58.00	\$0	Not-Awarded	
75737	Mid-Hudson	DOL	DOL UWT	Child Care Skills Training	Reliable Child Care, Inc.	49.40	5	54.40	\$0	Not-Awarded	
76374	Mid-Hudson	DOS	DOS LGE	Rockland County Shared Services Program	Rockland County	52.00	10	62.00	\$25,000	Awarded	Jonathan Drapkin

CFA#	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal(s)
73088	Mid-Hudson	DOS	DOS LGE	Orange County Shared Water Efficient Fleet Wash	County of Orange	36.33	10	46.33	\$0	Not-Awarded	Jonathan Drapkin, Maureen Halahan
75574	Mid-Hudson	DOS	DOS LGE P	Roscoe, Downsville and Livingston Manor School District Shared Services Study	Roscoe Central School District	50.33	10	60.33	\$37,500	Awarded	
75500	Mid-Hudson	DOS	DOS LWRP	Byram River Bulkhead Replacement	Village of Port Chester	70.00	20	90.00	\$1,167,558	Awarded	Jonathan Drapkin
72767	Mid-Hudson	DOS	DOS LWRP	Local Waterfront Revitalization Program	Town of Cortlandt	77.00	10	87.00	\$250,000	Awarded	
76248	Mid-Hudson	DOS	DOS LWRP	Newburgh Landing Pier Final Design	City of Newburgh	67.00	20	87.00	\$280,000	Awarded	Jonathan Drapkin
72903	Mid-Hudson	DOS	DOS LWRP	Headless Horseman Statue Island Improvements	Village of Sleepy Hollow	66.00	20	86.00	\$195,000	Awarded	Jonathan Drapkin
74424	Mid-Hudson	DOS	DOS LWRP	Highland Falls Waterfront Revitalization Strategy	Village of Highland Falls	71.00	15	86.00	\$56,250	Awarded	Jonathan Drapkin
76800	Mid-Hudson	DOS	DOS LWRP	Tarrytown Transit Oriented Development Pedestrian Connector and Streetscapes	Village of Tarrytown	64.00	20	84.00	\$0	Not-Awarded	
72954	Mid-Hudson	DOS	DOS LWRP	Construction of Highland Delaware River Access	Sullivan County	73.00	10	83.00	\$0	Not-Awarded	Jonathan Drapkin
76390	Mid-Hudson	DOS	DOS LWRP	Development of the Ten Mile River Watershed Management Plan	Town of Dover	67.00	15	82.00	\$0	Not-Awarded	
75710	Mid-Hudson	DOS	DOS LWRP	Milton Landing Lower Park Improvements	Town of Marlborough	72.00	10	82.00	\$0	Not-Awarded	Jonathan Drapkin
76159	Mid-Hudson	DOS	DOS LWRP	Shoreline Stabilization of Tivoli Waterfront	Village of Tivoli	72.00	10	82.00	\$0	Not-Awarded	
74786	Mid-Hudson	DOS	DOS LWRP	Kingston Point Passenger Boat Landing Design and Planning	City of Kingston	61.00	20	81.00	\$0	Not-Awarded	Jonathan Drapkin
74788	Mid-Hudson	DOS	DOS LWRP	Kingston Rondout Riverport Shoreline Stabilization Phase 1 Construction	City of Kingston	61.00	20	81.00	\$0	Not-Awarded	Jonathan Drapkin
76996	Mid-Hudson	DOS	DOS LWRP	Mid-Hudson Mayors Redevelopment Roundtable LWRP Project	Village of Dobbs Ferry	65.00	15	80.00	\$0	Not-Awarded	Jonathan Drapkin
75535	Mid-Hudson	DOS	DOS LWRP	Zoning Code Update and Risk Assessment of Municipal Infrastructure	Village of Piermont	59.00	20	79.00	\$0	Not-Awarded	Jonathan Drapkin
72007	Mid-Hudson	DOS	DOS LWRP	Town of Somers Waterfront Revitalization Plan	Town of Somers	64.00	10	74.00	\$0	Not-Awarded	
74152	Mid-Hudson	DOS	DOS LWRP	Wallkill River Watershed Plan	Town of New Paltz	64.00	10	74.00	\$0	Not-Awarded	
77115	Mid-Hudson	DOS	DOS LWRP	Wayfinding and Parking Access Improvements	Village of Tarrytown	64.00	10	74.00	\$0	Not-Awarded	

CFA#	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal(s)
76291	Mid-Hudson	DOS	DOS LWRP	Reconstruction of Village Marina Parking Lot	Village of Nyack	60.00	10	70.00	\$0	Not-Awarded	Jonathan Drapkin
76441	Mid-Hudson	DOS	DOS LWRP	Adaptive Reuse of Eastview Pump Station	Village of Tarrytown	58.00	10	68.00	\$0	Not-Awarded	
74589	Mid-Hudson	DOS	DOS LWRP	Construction of Quarry Park	Village of Hastings-on-Hudson	57.00	10	67.00	\$0	Not-Awarded	
75396	Mid-Hudson	DOS	DOS LWRP	Fort Hill Park Trails Expansion	City of Peekskill	51.00	15	66.00	\$0	Not-Awarded	Jonathan Drapkin
74615	Mid-Hudson	DOS	DOS LWRP	Indian Brook Croton Gorge Watershed Plan Update	Town of Cortlandt	52.00	10	62.00	\$0	Not-Awarded	
76134	Mid-Hudson	DOS	DOS LWRP	Guion Creek Blue Trail and Wetland Walk	Village of Mamaroneck	50.00	10	60.00	\$0	Not-Awarded	
77024	Mid-Hudson	DOS	DOS LWRP	Bronx River Connectivity Plan	City of Mount Vernon	44.50	10	54.50	\$0	Not-Awarded	Jonathan Drapkin
77118	Mid-Hudson	DOS	DOS LWRP	Replacement of Water Pollution Mitigation Measures at Harbor Island Beach	Village of Mamaroneck	33.00	20	53.00	\$0	Not-Awarded	
74322	Mid-Hudson	EFC	EFC GIGP	West Nyack Hamlet Green Revitalization	Town of Clarkstown	54.00	5	59.00	\$1,050,000	Awarded	Jonathan Drapkin
74784	Mid-Hudson	EFC	EFC GIGP	Kingston Midtown Parking Lot Green Infrastructure Upgrades	City of Kingston	39.00	10	49.00	\$0	Not-Awarded	Jonathan Drapkin
74232	Mid-Hudson	EFC	EFC GIGP	Pocantico River Green Restoration	Village of Sleepy Hollow	37.00	10	47.00	\$0	Not-Awarded	Jonathan Drapkin
73509	Mid-Hudson	EFC	EFC GIGP	Library Plaza Improvements	City of White Plains	33.00	10	43.00	\$0	Not-Awarded	Jonathan Drapkin
73170	Mid-Hudson	EFC	EFC GIGP	North Street Civic Space	Village of Monticello	25.00	10	35.00	\$0	Not-Awarded	Jonathan Drapkin
76678	Mid-Hudson	EFC	EFC GIGP	Innovative MultiUse Green Municipal Parking Lot	Village of Red Hook	21.00	10	31.00	\$0	Not-Awarded	
77060	Mid-Hudson	EFC	EFC GIGP	Green Infrastructure Parking Lot Improvement Town of Beekman Town Hall	Town of Beekman	16.00	10	26.00	\$0	Not-Awarded	
75653	Mid-Hudson	ESD	ESD Grants	The Kingstonian Uptown Revitalization Project	JM Development Group, LLC	80	20	100	\$2,000,000	Awarded	
72012	Mid-Hudson	ESD	ESD Grants	Nyack Hospital Transitional Care Unit	Nyack Hospital	77	20	97	\$340,000	Awarded	
73649	Mid-Hudson	ESD	ESD Grants	Schatz Bearing Competitiveness Initiative	Schatz Bearing Corporation	76	20	96	\$600,000	Awarded	Harold King
76394	Mid-Hudson	ESD	ESD Grants	Manufacturing Capacity Increase	Efco Products Inc	70	20	90	\$550,000	Awarded	Jonathan Drapkin
73695	Mid-Hudson	ESD	ESD Grants	Powder/Skin Care Suites 2018	Kolmar Laboratories	70	20	90	\$500,000	Awarded	
76943	Mid-Hudson	ESD	ESD Grants	VITS International Inc. Expansion	VITS International Inc	70	20	90	\$400,000	Awarded	
75904	Mid-Hudson	ESD	ESD Grants	Radiological Research Accelerator Facility - Research Equipment	Columbia University Center for Radiological Research	69	20	89	\$400,000	Awarded	
74811	Mid-Hudson	ESD	ESD Grants	Restoration of the Historic Antrim Lodge	The Antrim LLC	69	20	89	\$800,000	Awarded	
75824	Mid-Hudson	ESD	ESD Grants	New York Brewing Company	Kraftify LLC	68	20	88	\$390,000	Awarded	

CFA#	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal(s)
75286	Mid-Hudson	ESD	ESD Grants	Tuxedo Sloatsburg Corridor Revitalization Project Phase II	Tuxedo Hudson Mgmt. Co. LLC	68	20	88	\$1,000,000	Awarded	
75887	Mid-Hudson	ESD	ESD Grants	2017 Stockade Works	RUPCO, Inc.	67	20	87	\$242,500	Awarded	Jonathan Drapkin, Vincent Cozzolino
73990	Mid-Hudson	ESD	ESD Grants	Cambridge 2017 Expansion Project	Cambridge Security Seals LLC	66	20	86	\$730,000	Awarded	
76608	Mid-Hudson	ESD	ESD Grants	Hutton Brickyards Redevelopment Project	North Street Brick Works LLC	66	20	86	\$1,000,000	Awarded	Jonathan Drapkin
73000	Mid-Hudson	ESD	ESD Grants	Route 9D Redevelopment and Recreation Destination Project	Dutchess County	66	20	86	\$1,500,000	Awarded	Jonathan Drapkin
73966	Mid-Hudson	ESD	ESD Grants	USAI Expansion Phase 2	USAI, LLC	66	20	86	\$720,000	Awarded	Jim Taylor
73191	Mid-Hudson	ESD	ESD Grants	CA Warehouse	Allstate Apple Exchange, Inc.	65	20	85	\$180,000	Awarded	
73140	Mid-Hudson	ESD	ESD Grants	Seminary Hill Cidery Development Project	Doetsch Family II LLC	65	20	85	\$400,000	Awarded	
76755	Mid-Hudson	ESD	ESD Grants	The Bowery of Port Chester- Revitalizing Down Town	Bowery Brewery	65	20	85	\$2,000,000	Awarded	
72154	Mid-Hudson	ESD	ESD Grants	Hyde Park Downtown Infrastructure Project	Town of Hyde Park	61	20	81	\$1,500,000	Awarded	Jonathan Drapkin
74971	Mid-Hudson	ESD	ESD Grants	The Plant Powerhouse - Phase 2	Lela Goren Group	66	15	81	\$1,000,000	Awarded	
74003	Mid-Hudson	ESD	ESD Grants	Chartwell Congers Expansion Project	Chartwell Pharmaceuticals	70	10	80	\$700,000	Awarded	
73829	Mid-Hudson	ESD	ESD Grants	Mount Saint Mary Campus Revitalization Project Phase II	Mount Saint Mary College	70	10	80	\$500,000	Awarded	Don Christian, Jonathan Drapkin
73396	Mid-Hudson	ESD	ESD Grants	New Rochelle Green Parking Garage	City of New Rochelle	70	10	80	\$1,000,000	Awarded	Jonathan Drapkin
72820	Mid-Hudson	ESD	ESD Grants	Sloop Brewing	Hudson Valley Beverage Co. Inc.	65	15	80	\$400,000	Awarded	
73304	Mid-Hudson	ESD	ESD Grants	Southeast Sewer and Water Infrastructure	Putnam County	75	5	80	\$1,147,500	Awarded	Jonathan Drapkin
77217	Mid-Hudson	ESD	ESD Grants	HVRL Growth Renovation Planning	Hudson Valley Research Lab, Inc.	64	15	79	\$0	Not Awarded	
76714	Mid-Hudson	ESD	ESD Grants	PPMH Capital Program	Pine Plains Memorial Hall, Inc.	64	15		\$0	Not Awarded	
71828	Mid-Hudson	ESD	ESD Grants	Castle Fun Center Expansion Project	Leentjes Amusements Corp.	58	20			Not Awarded	
73778	Mid-Hudson	ESD	ESD Grants	Heartwood	Shinrin Yoku LLC	63	15		\$0	Not Awarded	
73141	Mid-Hudson	ESD	ESD Grants	Patient Pavilion Project Phase III	Vassar Brothers Medical Center	58	20		\$0	Not Awarded	
76950	Mid-Hudson	ESD	ESD Grants	Expansion New Equipment	Contract Packaging Services Inc	62	15	77	\$0	Not Awarded	
73239	Mid-Hudson	ESD	ESD Grants	Minnewaska Visitor Center	Open Space Institute	57	20	77	\$0	Not Awarded	Jonathan Drapkin
76087	Mid-Hudson	ESD	ESD Grants	Village of Goshen Water Filtration Plant Replacement	Village of Goshen	61	15	76	\$0	Not Awarded	
76474	Mid-Hudson	ESD	ESD Grants	UnionFranklin Block Revitalization Project	Unisol Soccer Field LLC	65	10	75	\$0	Not Awarded	
73822	Mid-Hudson	ESD	ESD Grants	Catskill Art Society Renovation and Expansion	Catskill Art Society, Inc.	64	10	74	\$0	Not Awarded	
73867	Mid-Hudson	ESD	ESD Grants	Dayspring CFA 2017	Westhab Inc	64	10	74	\$0	Not Awarded	Kim Jacobs

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74109	Mid-Hudson	ESD	ESD Grants	Galaxy Development	Galaxy Limited	59	15	74	\$0	Not Awarded	
77019	Mid-Hudson	ESD	ESD Grants	Matthew Vassar Brewing	Matthew Vassar Brewing	64	10	74	\$0	Not Awarded	Jonathan Drapkin
76772	Mid-Hudson	ESD	ESD Grants	Historic May School Redevelopment	Arthur May Redevelopment LLC	58	15	73	\$0	Not Awarded	Jonathan Drapkin
73509	Mid-Hudson	ESD	ESD Grants	Library Plaza Improvements	City of White Plains	63	10	73	\$0	Not Awarded	Jonathan Drapkin
73187	Mid-Hudson	ESD	ESD Grants	The Gardens at Harriman Station Phase I	The Gardens at Harriman Station, LLC	58	15	73	\$0	Not Awarded	
73660	Mid-Hudson	ESD	ESD Grants	Design and Construction of Fairview Fire HouseEmergency Services Facility	Fairview Fire District	57	15	72	\$0	Not Awarded	
73651	Mid-Hudson	ESD	ESD Grants	Downtown Redevelopment Infrastructure Upgrades	City of New Rochelle	62	10	72	\$0	Not Awarded	Jonathan Drapkin
74727	Mid-Hudson	ESD	ESD Grants	Interactive Digital Environments Alliance IDEA New Rochelle	New Rochelle Downtown Business Improvement District	57	15	72	\$0	Not Awarded	Jonathan Drapkin
73770	Mid-Hudson	ESD	ESD Grants	Lake Carmel Wastewater Treatment Plant	Putnam County	62	10	72	\$0	Not Awarded	Jonathan Drapkin
73894	Mid-Hudson	ESD	ESD Grants	MidHudson Workshop Roof Renovation Project	Mid-Hudson Workshop for the Disabled Inc.	62	10	72	\$0	Not Awarded	Harold King
71341	Mid-Hudson	ESD	ESD Grants	Beacon Hills	Town of Fishkill	61	10	71	\$0	Not Awarded	Jonathan Drapkin
73638	Mid-Hudson	ESD	ESD Grants	Mahopac Sewer Infratructure	Putnam County	61	10	71	\$0	Not Awarded	Jonathan Drapkin
73868	Mid-Hudson	ESD	ESD Grants	Mount Vernon Employment Center CFA 2017	Westhab Inc	61	10	71	\$0	Not Awarded	Kim Jacobs
75013	Mid-Hudson	ESD	ESD Grants	Rockland County Pride Center Capital Project	Rockland County Pride Center, Inc.	61	10	71	\$0	Not Awarded	
72874	Mid-Hudson	ESD	ESD Grants	Village of Nyack - Watermain and Valve Replacement	Village of Nyack	61	10	71	\$0	Not Awarded	Jonathan Drapkin
72700	Mid-Hudson	ESD	ESD Grants	GARNER Historic District Restoration and Visitor Enhancement Project	Garnerville Holding Company Inc	55	15	70	\$0	Not Awarded	Jonathan Drapkin
73448	Mid-Hudson	ESD	ESD Grants	Weyman Avenue Study for ReDesign	City of New Rochelle	59	10	69	\$0	Not Awarded	Jonathan Drapkin
75954	Mid-Hudson	ESD	ESD Grants	101 Wolfs Lane Transit Oriented Development	Matriarch Development Company	63	5	68	\$0	Not Awarded	
74027	Mid-Hudson	ESD	ESD Grants	Barbara Walters Campus Center Capital Grant	Sarah Lawrence College	63	5	68	\$0	Not Awarded	Don Christian
72542	Mid-Hudson	ESD	ESD Grants	SMARTT Labs and SMARTT PODs	The Solar Energy Consortium, Inc.	63	5	68	\$0	Not Awarded	Jonathan Drapkin, Vincent Cozzolino
73902	Mid-Hudson	ESD	ESD Grants	Vassar Warner Home Revitalization Project	Vassar-Warner Home	58	10	68	\$0	Not Awarded	
76956	Mid-Hudson	ESD	ESD Grants	Campus Expansion Creating Economic Opportunity for Persons Most in Need	Venture Foundation Ltd	57	10	67	\$0	Not Awarded	

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75941	Mid-Hudson	ESD	ESD Grants	XSJ2017-1	Xin Shi Ji Corporation	52	15	67	\$0	Not Awarded	
74350	Mid-Hudson	ESD	ESD Grants	MacDonnell Heights Town Center	MacDonnell Heights Town Center Development LLC	56	10	66	\$0	Not Awarded	Jonathan Drapkin
76109	Mid-Hudson	ESD	ESD Grants	Downtown Kiosks and Community Boards	Gregory Cutler	55	10	65	\$0	Not Awarded	
75256	Mid-Hudson	ESD	ESD Grants	Mid Broadway Development	North River Communities	50	15	65	\$0	Not Awarded	Kim Jacobs
74121	Mid-Hudson	ESD	ESD Grants	The Nepperhan Community Forward Promise Complex	Nepperhan Community Center	54	10	64	\$0	Not Awarded	
76822	Mid-Hudson	ESD	ESD Grants	Pleasant Drive Watermain Replacement	Village of Woodbury	47	15	62	\$0	Not Awarded	
75921	Mid-Hudson	ESD	ESD Grants	Village of Maybrook - Downtown Revitalization Initiative (New Murray Avenue)	Village of Maybrook	52	10	62	\$0	Not Awarded	Jonathan Drapkin
76883	Mid-Hudson	ESD	ESD Grants	Weygant Hill Storage Tank Replacement	Village of Woodbury	47	15	62	\$0	Not Awarded	
77035	Mid-Hudson	ESD	ESD Grants	17M Goshen Corridor Water Sewer Project	County of Orange	50	10	60	\$0	Not Awarded	Maureen Halahan, Jonathan Drapkin
77215	Mid-Hudson	ESD	ESD Grants	Mount Vernon City as a Living Museum	Mount Vernon Urban Renewal Agency	44	15	59	\$0	Not Awarded	Jonathan Drapkin
77179	Mid-Hudson	ESD	ESD Grants	Hunts Point Clean Energy Pearl River	Hunts Point Clean Energy, LLC	53	5	58	\$0	Not Awarded	
76031	Mid-Hudson	ESD	ESD Grants	Holocaust Museum renovation and revitalization	Holocaust Museum Study Center	47	10	57	\$0	Not Awarded	
75715	Mid-Hudson	ESD	ESD Grants	Demolition of Village's Department of Works facility and conversion to commuter parking	Village of Croton on Hudson	41	15	56	\$0	Not Awarded	Jonathan Drapkin
74559	Mid-Hudson	ESD	ESD Grants	Medical Village Community Space	HealthAlliance of the Hudson Valley	51	5		\$0	Not Awarded	Jonathan Drapkin
75827	Mid-Hudson	ESD	ESD Grants	Teacher Mommy Daycare Inc	Teacher Mommy Daycare Center	56	0	56	\$0	Not Awarded	
76766	Mid-Hudson	ESD	ESD Grants	Mount Vernon Sports Entertainment Center at Memorial Field Feasibility Study	Mount Vernon Urban Renewal Agency	46	5	51	\$0	Not Awarded	Jonathan Drapkin
77221	Mid-Hudson	ESD	ESD Grants	Downtown Port Chester Form-Based Code Planning Initiative	Village of Port Chester	35	15	50	\$0	Not Awarded	Jonathan Drapkin
74207	Mid-Hudson	ESD	ESD HSSP	BioIncNYMC - Mid-Hudson Innovation Hot Spot	The Biotechnology Incubator at NYMC Inc.	65.00	20	85.00	\$1,250,000	Awarded	
74811	Mid-Hudson	ESD	ESD MNY	Restoration of the Historic Antrim Lodge Project	The Antrim LLC	68.33	20	88.33	\$800,000	Awarded	
75207		ESD	ESD MNY	Craft Beer Arts Fest at GARNER Historic District	GARNER Arts Center		20			Awarded	Jonathan Drapkin
73239	Mid-Hudson	ESD	ESD MNY	Minnewaska Visitor Center	Open Space Institute	65.67	20	85.67	\$150,000	Awarded	Jonathan Drapkin

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73140	Mid-Hudson	ESD	ESD MNY	Seminary Hill Cidery Development Project	Doetsch Family II LLC	61.00	20	81.00	\$500,000	Awarded	
71828	Mid-Hudson	ESD	ESD MNY	Castle Fun Center Expansion Project	The Castle Fun Center	51.33	20	71.33	\$500,000	Awarded	
71968	Mid-Hudson	ESD	ESD MNY	50th Anniversary of Woodstock Special Event	Bethel Woods Center for the Arts	50.33	20	70.33	\$689,063	Awarded	Jonathan Drapkin
75640	Mid-Hudson	ESD	ESD MNY	New York By Rail Travel Package Program	Martinelli Custom Publishing	55.00	15	70.00	\$65,625	Awarded	
74305	Mid-Hudson	ESD	ESD MNY	Hudson Valley Distinctly Dutchess Marketing Project	Dutchess Tourism, Inc.	58.67	10	68.67	\$121,875	Awarded	Jonathan Drapkin
75824	Mid-Hudson	ESD	ESD MNY	New York Brewing Brewhouse Renovation	Kraftify LLC	47.00	20	67.00	\$150,000	Awarded	
72469	Mid-Hudson	ESD	ESD MNY	Marketing The Historic Thayer Hotel at West Point	The Thayer Hotel	46.00	20	66.00	\$0	Not-Awarded	
72854	Mid-Hudson	ESD	ESD MNY	2018 Beer and Roots Music Festival	Caramoor Center for Music and the Arts, Inc.	43.00	20	63.00	\$0	Not-Awarded	
72482	Mid-Hudson	ESD	ESD MNY	Agritourism Event Marketing	SUNY Rockland Community College	41.67	20	61.67	\$0	Not-Awarded	
75294	Mid-Hudson	ESD	ESD MNY	Cycle the Hudson Valley: An Empire State Trail Adventure	Parks Trails New York	51.67	10	61.67	\$0	Not-Awarded	
74968	Mid-Hudson	ESD	ESD MNY	Legend of Sleepy Hollow Film Event	Historic Hudson Valley	47.33	10	57.33	\$0	Not-Awarded	
76135	Mid-Hudson	ESD	ESD MNY	Gateway to Westchester Rockland Arts	ArtsWestchester	41.67	10	51.67	\$0	Not-Awarded	
76116	Mid-Hudson	ESD	ESD MNY	Advertising and Marketing for Hudson Valley 2018	Thayer Leader Development Group at West Point (TLDG)	31.33	20	51.33	\$0	Not-Awarded	
75951	Mid-Hudson	ESD	ESD MNY	Arts Related Tourism Marketing Program	Piermont Straus Foundation	40.67	10	50.67	\$0	Not-Awarded	
74059	Mid-Hudson	ESD	ESD MNY	Catskill Cuisine	Sullivan County Visitors Association	44.33	5	49.33	\$0	Not-Awarded	Jonathan Drapkin
73647	Mid-Hudson	ESD	ESD MNY	Catskill Region Virtual Reality Experience	Catskill Association for Tourism, Inc.	28.33	20	48.33	\$0	Not-Awarded	
74850	Mid-Hudson	ESD	ESD MNY	Edward Hopper House Capital Project	Edward Hopper House	33.00	10	43.00	\$0	Not-Awarded	
73620	Mid-Hudson	ESD	ESD MNY	The Wassaic Project	The Wassaic Project	34.67	5	39.67	\$0	Not-Awarded	Jonathan Drapkin
76755	Mid-Hudson	ESD	ESD MNY	Bowery Brewery- Downtown Revitalization	Bowery Brewery	17.67	20	37.67	\$0	Not-Awarded	
74445	Mid-Hudson	ESD	ESD MNY	Hudson Valley Gateway Campaign Phase II	Visit Nyack, Inc.	27.00	10	37.00	\$0	Not-Awarded	
73919	Mid-Hudson	ESD	ESD MNY	Upward Brewing Capital Project	Upward Brewing Company	22.33	10		\$0	Not-Awarded	
74697	Mid-Hudson	ESD	ESD MNY	New Hanger Capital Project	Independent Helicopters	25.33	5		\$0	Not-Awarded	
75688	Mid-Hudson	ESD	ESD MNY	Tough Mudder Hudson Valley 2018	Tough Mudder, Inc.	27.33	0	27.33	\$0	Not-Awarded	
76031	Mid-Hudson	ESD	ESD MNY	Museum Renovation	Holocaust Museum Center for Tolerance and Education	13.00	10	23.00	\$0	Not-Awarded	

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74298	Mid-Hudson	ESD	ESD SPFS	MidHudson Municipal Redevelopment Readiness	Pace University	70	20	90	\$40,000	Awarded	Jonathan Drapkin
76459	Mid-Hudson	ESD	ESD SPFS	Poughkeepsie Vision	Mid-Hudson Pattern for Progress	65	20	85	\$60,000	Awarded	Jonathan Drapkin, Kim Jacobs
76279	Mid-Hudson	ESD	ESD SPFS	Midtown Kingston Equitable Development Plan	City of Kingston	70	10	80	\$0	Not Awarded	Jonathan Drapkin
75744	Mid-Hudson	ESD	ESD SPFS	Village of Ossining Urban Circulator	Village of Ossining	58	20	78	\$0	Not Awarded	
72535	Mid-Hudson	ESD	ESD SPFS	Historic Ward Acres Barn Feasibility Analysis	City of New Rochelle	62	10	72	\$0	Not Awarded	Jonathan Drapkin
76424	Mid-Hudson	ESD	ESD SPFS	Village of Mamaroneck Industrial Area GEIS and Implementation	Village of Mamaroneck	57	15	72	\$0	Not Awarded	
75214	Mid-Hudson	ESD	ESD SPFS	Village of Maybrook Downtown Revitalization Initiative (Strategic Planning)	Village of Maybrook	52	20	72	\$0	Not Awarded	Jonathan Drapkin
76199	Mid-Hudson	ESD	ESD SPFS	Mt Vernon URA Westchester Food Bank Training	Mount Vernon Urban Renewal Agency	59	10	69	\$0	Not Awarded	Jonathan Drapkin
76056	Mid-Hudson	ESD	ESD SPFS	N. Moger / S. Moger Parking Lot Redevelopment	Village/Town of Mount Kisco	57	10	67	\$0	Not Awarded	
76825	Mid-Hudson	ESD	ESD SPFS	Master Plan for the City of Newburgh, NY	City of Newburgh	51	15	66	\$0	Not Awarded	Jonathan Drapkin
75885	Mid-Hudson	ESD	ESD SPFS	Central Business District - Main Street	Town of Tuxedo	50	15	65	\$0	Not Awarded	
77168	Mid-Hudson	ESD	ESD SPFS	NYS Route 9D/Market Street Corridor Study	Village of Wappingers Falls	54	10	64	\$0	Not Awarded	Jonathan Drapkin
76179	Mid-Hudson	ESD	ESD SPFS	Chappaqua and Millwood Hamlet Capacity / Site Yield Analyses	Town of New Castle	53	10	63	\$0	Not Awarded	
75921	Mid-Hudson	ESD	ESD SPFS	Village of Maybrook - Downtown Revitalization Initiative (New Murray Avenue)	Village of Maybrook	52	10	62	\$0	Not Awarded	Jonathan Drapkin
74523	Mid-Hudson	HCR	HCR CDBG PF	Town of Greenburgh Sidewalk Improvements	Town of Greenburgh	56.00	10	66.00	\$0	Not-Awarded	
73170	Mid-Hudson	HCR	HCR CDBG PF	Village of Monticello Stroebele Recreation Center Improvements	Village of Monticello	51.00	10	61.00	\$0	Not-Awarded	Jonathan Drapkin
73250	Mid-Hudson	HCR	HCR CDBG PF	Putnam County Senior Center Construction	Putnam County	23.00	10	33.00	\$0	Not-Awarded	Jonathan Drapkin
76204	Mid-Hudson	HCR	HCR CDBG PI	Town of Ulster Spring Lake Sewer District Improvement	Town of Ulster	53.00	15	68.00	\$750,000	Awarded	
72228	Mid-Hudson	HCR	HCR CDBG PI	Town of Wawarsing Sewer Infrastructure Improvements	Town of Wawarsing	46.00	20	66.00	\$750,000	Awarded	Jonathan Drapkin

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72229	Mid-Hudson	HCR	HCR CDBG PI	Town of Liberty White Sulphur Springs Water District Improvements	Town of Liberty	53.00	10	63.00	\$748,900	Awarded	Jonathan Drapkin
72231	Mid-Hudson	HCR	HCR CDBG PI	Village of New Paltz Sewer Improvements	Village of New Paltz	50.00	5	55.00	\$0	Not-Awarded	
75818	Mid-Hudson	HCR	HCR CDBG PI	Town of Rye Crawford Park Community Center Improvements	Town of Rye	41.00	10	51.00	\$0	Not-Awarded	
72230	Mid-Hudson	HCR	HCR CDBG PI	Village of Liberty Waste Water Treatment Plant Improvements	Village of Liberty	40.00	10	50.00	\$0	Not-Awarded	Jonathan Drapkin
71781	Mid-Hudson	HCR	HCR CDBG PI	City of Peekskill Water Main Replacement	City of Peekskill	29.00	20	49.00	\$0	Not-Awarded	Jonathan Drapkin
72870	Mid-Hudson	HCR	HCR CDBG PI	Village of Kiryas Joel Waste Water Treatment Plant Improvements	Village of Kiryas Joel	29.00	5	34.00	\$0	Not-Awarded	
75474	Mid-Hudson	HCR	HCR CDBG PI	Village of Ellenville Stormwater Infrastructure Improvements	Village of Ellenville	12.00	10	22.00	\$0	Not-Awarded	Jonathan Drapkin
74484	Mid-Hudson	HCR	HCR CDBGCP	Town of Rye Engineering Study	Town of Rye	47.00	20	67.00	\$45,000	Awarded	
74779	Mid-Hudson	HCR	HCR CDBGME	Village of Kiryas Joel Microenterprise Program	Village of Kiryas Joel	60.00	0	60.00	\$0	Not-Awarded	Jonathan Drapkin
73460	Mid-Hudson	HCR	HCR NYMS	Broadway Revitalization Initiative	Sullivan County	68.00	10	78.00	\$300,000	Awarded	Jonathan Drapkin
74889	Mid-Hudson	HCR	HCR NYMS	The Metro Stockade Works	Rural Ulster Preservation Company, Inc.	40.00	20	60.00	\$0	Not-Awarded	Jonathan Drapkin
74727	Mid-Hudson	HCR	HCR NYMS	Interactive Digital Environments Alliance	Downtown New Rochelle Business Improvement District Management Association, Inc.	42.00	15	57.00	\$0	Not-Awarded	Jonathan Drapkin
76575	Mid-Hudson	HCR	HCR NYMS	Amenia Downtown Revitalization Phase 2	Town of Amenia	32.00	20	52.00	\$0	Not-Awarded	
73748	Mid-Hudson	HCR	HCR NYMS	Family Partnership Center Community Facilities Renewal Project	Family Services, Inc.	42.00	10	52.00	\$0	Not-Awarded	Aleida Frederico
73822	Mid-Hudson	HCR	HCR NYMS	Catskill Art Society Renovation and Expansion	Catskill Art Society, Inc.	40.00	10	50.00	\$0	Not-Awarded	
74976	Mid-Hudson	HCR	HCR NYMS	South Center Street Expansion	Northeast Community Council, Inc.	34.00	10	44.00	\$0	Not-Awarded	
75484	Mid-Hudson	Parks	OPRHP HAS D	West Gallery Building Rehabilitation	Hudson River Maritime Museum	47.50	20	67.50	\$0	Not-Awarded	
73281	Mid-Hudson	Parks	OPRHP HAS D	Reher Bakery Restoration Project	Jewish Federation of Ulster County, Inc.	45.50	10	55.50	\$0	Not-Awarded	
72450	Mid-Hudson	Parks	OPRHP HP D	Ritz Theater Rehabilitation Project	Safe Harbors of the Hudson, Inc.	52.00	20	72.00	\$500,000	Awarded	Jonathan Drapkin
72565	Mid-Hudson	Parks	OPRHP HP D	Gateway Tower	Mohonk Preserve, Inc.	47.00	20	67.00		Awarded	Don Christian, Jonathan Drapkin
72371	Mid-Hudson	Parks	OPRHP HP D	Barrett House Roof Restoration and Fire Safety Improvements	Dutchess County Art Association, Inc.	46.50	20	66.50	\$0	Not-Awarded	

CFA#	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal(s)
73495	Mid-Hudson	Parks	OPRHP HP D	St. George's Church Restoration	St. George's Episcopal Church	52.00	10	62.00	\$0	Not-Awarded	
75934	Mid-Hudson	Parks	OPRHP HP D	Rye Town Park Oakland Beach ADA Improvements	Rye Town Park Commission	38.28	20	58.28	\$0	Not-Awarded	
73281	Mid-Hudson	Parks	OPRHP HP D	Reher Bakery Restoration Project	Jewish Federation of Ulster County, Inc.	41.50	10	51.50	\$0	Not-Awarded	
73910	Mid-Hudson	Parks	OPRHP HP D	Montgomery Place Mansion Restoration Project	Bard College	45.00	5	50.00	\$0	Not-Awarded	
73909	Mid-Hudson	Parks	OPRHP HP D	Rehabilitation of the John Green House Phase 3	John Green Preservation Coalition, Inc.	44.00	5	49.00	\$0	Not-Awarded	
73463	Mid-Hudson	Parks	OPRHP HP D	Keepers House Rehabilitation Completion	Friends of The Old Croton Aqueduct, Inc.	38.50	10	48.50	\$0	Not-Awarded	
76607	Mid-Hudson	Parks	OPRHP HP D	Restoration of 1741 Wing of Brewer- Mesier House	Village of Wappingers Falls	30.50	15	45.50	\$0	Not-Awarded	Jonathan Drapkin
73117	Mid-Hudson	Parks	OPRHP HP D	Upper Mill Street Historic Preservation Project	Hudson River Housing, Inc.	32.50	10	42.50	\$0	Not-Awarded	Jonathan Drapkin
73947	Mid-Hudson	Parks	OPRHP HP D	Restoration of Superintendents Cottage at Dale Cemetery	Town of Ossining	36.00	5	41.00	\$0	Not-Awarded	Jonathan Drapkin
73549	Mid-Hudson	Parks	OPRHP HP D	Saint Johns Episcopal Church Campus Restoration Project	St. John's Episcopal Church Monticello NY	27.00	10	37.00	\$0	Not-Awarded	
72685	Mid-Hudson	Parks	OPRHP HP D	Restoration of Rest Haven	Preservation of Rest Haven, Inc.	16.50	10	26.50	\$0	Not-Awarded	
73814	Mid-Hudson	Parks	OPRHP HP P	Planning Preservation Improvements to the Historic 1969 Woodstock Festival Site	Bethel Woods Center for the Arts	44.50	20	64.50	\$36,950	Awarded	Jonathan Drapkin
75092	Mid-Hudson	Parks	OPRHP HP P	Revitalization of Hasbrouck House	United Way of Mid-Hudson Valley, Inc	43.50	5	48.50	\$0	Not-Awarded	
76242	Mid-Hudson	Parks	OPRHP PKS A	Callicoon Shores Acquisition	The Trust For Public Land (Delaware)	31.50	15	46.50	\$0	Not-Awarded	
75695	Mid-Hudson	Parks	OPRHP PKS A	Newburgh Anchorage Acquisition	The Trust For Public Land	31.50	0	31.50	\$0	Not-Awarded	
76255	Mid-Hudson	Parks	OPRHP PKS D	Wallkill Valley Rail Trail Improvements - Northern Extension	Open Space Institute	65.58	20	85.58	\$459,300	Awarded	Jonathan Drapkin
73239	Mid-Hudson	Parks	OPRHP PKS D	Minnewaska Visitor Center	Open Space Institute	57.25	20	77.25	\$500,000	Awarded	Jonathan Drapkin
73799	Mid-Hudson	Parks	OPRHP PKS D	Walkway East Entranceway Visitor Improvement Project	Poughkeepsie-Highland Railroad Bridge Company, Inc.	53.25	20	73.25	\$500,000	Awarded	Jonathan Drapkin
74340	Mid-Hudson	Parks	OPRHP PKS D	Breakneck Connector Phase 2	Town of Fishkill	49.75	20	69.75	\$200,000	Awarded	Ned Sullivan
75934	Mid-Hudson	Parks	OPRHP PKS D	Rye Town Park Oakland Beach ADA Improvements	Rye Town Park Commission	45.63	20	65.63	\$0	Not-Awarded	
75396	Mid-Hudson	Parks	OPRHP PKS D	Fort Hill Park Trails Expansion	City of Peekskill	43.50	15	58.50	\$0	Not-Awarded	Jonathan Drapkin
73170	Mid-Hudson	Parks	OPRHP PKS D	North Street Civic Space Development	Village of Monticello	48.50	10	58.50	\$0	Not-Awarded	Jonathan Drapkin

CFA#	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal(s)
76889	Mid-Hudson	Parks	OPRHP PKS D	New Paltz Joint Recreation Project Phase 1	Village of New Paltz	47.75	10	57.75	\$0	Not-Awarded	
73554	Mid-Hudson	Parks	OPRHP PKS D	Saw Kill Link Trail Project	Winnakee Land Trust	33.85	20	53.85	\$0	Not-Awarded	Jonathan Drapkin
74702	Mid-Hudson	Parks	OPRHP PKS D	Improving the Sebago Cabins Family Camping Area	Palisades Parks Conservancy, Inc.	32.00	20	52.00	\$0	Not-Awarded	
73821	Mid-Hudson	Parks	OPRHP PKS D	John Burroughs Black Creek Trail Phase I Implementation	Scenic Hudson Land Trust, Inc.	42.00	10	52.00	\$0	Not-Awarded	Ned Sullivan
75726	Mid-Hudson	Parks	OPRHP PKS D	Upper Park Improvements	Town of Marlborough	40.93	10	50.93	\$0	Not-Awarded	
74828	Mid-Hudson	Parks	OPRHP PKS D	Kingston Point Park Infrastructure Improvements Phase 2	City of Kingston	33.50	15	48.50	\$0	Not-Awarded	Jonathan Drapkin
73929	Mid-Hudson	Parks	OPRHP PKS D	Town of Bethel Forest Reserve Park and Trails Project	Town of Bethel	43.00	5	48.00	\$0	Not-Awarded	
72779	Mid-Hudson	Parks	OPRHP PKS D	JFK Marina Rehabilitation and Esplanade Creation	The City of Yonkers	26.50	20	46.50	\$0	Not-Awarded	Jonathan Drapkin
74836	Mid-Hudson	Parks	OPRHP PKS D	Rhinebeck Park Connections Project	Winnakee Land Trust	35.50	10	45.50	\$0	Not-Awarded	Jonathan Drapkin
73964	Mid-Hudson	Parks	OPRHP PKS D	Constitution Park Enhancements	Village of Larchmont	39.00	5	44.00	\$0	Not-Awarded	
75700	Mid-Hudson	Parks	OPRHP PKS D	Franny Reese Park Improvements	Village of Wappingers Falls	22.53	20	42.53	\$0	Not-Awarded	Jonathan Drapkin
72289	Mid-Hudson	Parks	OPRHP PKS D	Rehabilitation of Historic Carriage Roads at Rockefeller State Park Preserve	Friends of the Rockefeller State Park Preserve	32.50	10	42.50	\$0	Not-Awarded	
74948	Mid-Hudson	Parks	OPRHP PKS D	Bristol Beach State Park Access Improvements Project	Town of Saugerties	32.00	10	42.00	\$0	Not-Awarded	Jonathan Drapkin
74985	Mid-Hudson	Parks	OPRHP PKS D	Thorn Preserve Public Access Project	Catskill Center for Conservation and Development, Inc.	32.00	10	42.00	\$0	Not-Awarded	
73792	Mid-Hudson	Parks	OPRHP PKS D	Welch Trail Education Center Improvements	New York-New Jersey Trail Conference	31.00	10	41.00	\$0	Not-Awarded	
75930	Mid-Hudson	Parks	OPRHP PKS D	Construction of Heritage Park	New Rochelle Municipal Housing Authority	25.69	15	40.69	\$0	Not-Awarded	Jonathan Drapkin
73923	Mid-Hudson	Parks	OPRHP PKS D	Construction of Quarry Park	Village of Hastings-on-Hudson	32.50	5	37.50	\$0	Not-Awarded	
76134	Mid-Hudson	Parks	OPRHP PKS D	Trail Installation at Guion Creek	Village of Mamaroneck	27.28	10	37.28	\$0	Not-Awarded	
75010	Mid-Hudson	Parks	OPRHP PKS D	Pawling Parks Revitalization Project	Pawling Community Foundation	31.00	5		\$0	Not-Awarded	Jonathan Drapkin
72847	Mid-Hudson	Parks	OPRHP PKS D	New Square Parks Construction	Village of New Square	30.00	5	35.00	\$0	Not-Awarded	
75850	Mid-Hudson	Parks	OPRHP PKS D	Olley Park Community Center	Village of Walden	27.03	5	32.03	\$0	Not-Awarded	
73463	Mid-Hudson	Parks	OPRHP PKS D	Keepers House Rehabilitation Completion	Friends of The Old Croton Aqueduct, Inc.	21.15	10	31.15	\$0	Not-Awarded	
72751	Mid-Hudson	Parks	OPRHP PKS D	Renovation of bathhouse at Charles J Cook Recreation Center	Town of Cortlandt	20.00	5	25.00	\$0	Not-Awarded	
72535	Mid-Hudson	Parks	OPRHP PKS D	Historic Ward Acres Barn Feasibility Analysis	City of New Rochelle	6.50	10	16.50	\$0	Not-Awarded	Jonathan Drapkin

CFA#	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal(s)
76819	Mid-Hudson	Parks	OPRHP PKS P	Poughkeepsie Northside Community Greenway planning project	City of Poughkeepsie	53.12	5	58.12	\$0	Not-Awarded	Jonathan Drapkin, Ned Sullivan
75981	Mid-Hudson	Parks	OPRHP PKS P	Untermyer Gardens Pool RestorationPlanning Documents	Untermyer Gardens Conservancy Inc.	37.75	20	57.75	\$0	Not-Awarded	
75787	Mid-Hudson	Parks	OPRHP PKS P	Yonkers Greenway Trail	City of Yonkers	35.65	20	55.65	\$0	Not-Awarded	Jonathan Drapkin
75772	Mid-Hudson	Parks	OPRHP PKS P	Downtown Port Chester Waterfront Trailway Feasibility Study	Village of Port Chester	32.50	20	52.50	\$0	Not-Awarded	Jonathan Drapkin
75469	Mid-Hudson	Parks	OPRHP PKS P	Beacon Pool Improvement Project	City of Beacon	33.00	5	38.00	\$0	Not-Awarded	Jonathan Drapkin
74110	Mid-Hudson	Parks	OPRHP PKS P	Blind Brook Restoration	Friends of Rye Nature Center	29.00	5	34.00	\$0	Not-Awarded	·
76766	Mid-Hudson	Parks	OPRHP PKS P	Mount Vernon Sports Entertainment Center at Memorial Field Feasibility Study	Mount Vernon Urban Renewal Agency	11.28	5	16.28	\$0	Not-Awarded	Jonathan Drapkin
73893	Mid-Hudson	Parks	OPRHP RTP D	Middletown and New Jersey Railroad (MNJRR) Rail Trail	County of Orange	46.00	10	56.00	\$0	Not-Awarded	Jonathan Drapkin, Maureen Halahan
76677	Mid-Hudson	Parks	OPRHP RTP MD	Hurleyville "Milk Train" Rail Trail Phase II	Town of Fallsburg	29.50	5	34.50	\$0	Not-Awarded	Jonathan Drapkin
76007	Mid-Hudson	Parks	OPRHP RTP NMD	Harriman-Bear Mountain Trails Improvement Project	New York-New Jersey Trail Conference	57.00	20	77.00	\$157,040	Awarded	
74982	Mid-Hudson	Parks	OPRHP RTP NMD	Kingston Waterfront Empire State Trail Improvements	City of Kingston	48.50	20	68.50	\$178,000	Awarded	Jonathan Drapkin
75017	Mid-Hudson	Parks	OPRHP RTP NMD	Hudson Valley Rail Trail Restoration Project	Town of Lloyd	54.50	10	64.50	\$196,500	Awarded	
75787	Mid-Hudson	Parks	OPRHP RTP NMD	Yonkers Greenway Trail	City of Yonkers	40.00	20	60.00	\$0	Not-Awarded	Jonathan Drapkin
75396	Mid-Hudson	Parks	OPRHP RTP NMD	Fort Hill Park Trails Expansion	City of Peekskill	34.50	15	49.50	\$0	Not-Awarded	Jonathan Drapkin
74594	Mid-Hudson	Parks	OPRHP RTP NMD	Rehabilitation of Carriage Roads in Rockefeller State Park Preserve	Friends of the Rockefeller State Park Preserve	44.00	5	49.00	\$0	Not-Awarded	
73929	Mid-Hudson	Parks	OPRHP RTP NMD	Town of Bethel Forest Reserve Park and Trails Project	Town of Bethel	41.00	5	46.00	\$0	Not-Awarded	
76769	Mid-Hudson	Parks	OPRHP RTP NMD	Tilly Foster County Farm Trail Connection	Putnam County	29.00	15	44.00	\$0	Not-Awarded	Jonathan Drapkin
75010	Mid-Hudson	Parks	OPRHP RTP NMD	Pawling Parks Revitalization Project	Pawling Community Foundation	38.00	5	43.00	\$0	Not-Awarded	Jonathan Drapkin
75504	Mid-Hudson	Parks	OPRHP RTP NMD	Rockland County Empire State Trail Enhancement Project	County of Rockland	31.50	10	41.50	\$0	Not-Awarded	Jonathan Drapkin
77193	Mid-Hudson	Parks	OPRHP RTP NMD	Recreation Center Trail Improvement Project	Town of Beekman	19.50	10	29.50	\$0	Not-Awarded	

2017 Program Legend

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Agency	Abbreviation	Program Name
Ag & Mkts	Ag & Mkts GCAP	NYS Grown & Certified Agricultural Producers' Grant Program
Arts	Arts ACFIP	NYSCA/ESD Arts & Cultural Facilities Improvement Program
Arts	Arts ACIP	Arts and Cultural Impact Programming
Arts	Arts WIP	Workforce Investment Program
Arts	Arts WRP	Workforce Readiness Program
Canals	Canals	Canalway Grant Program
DEC	DEC CSC C	Climate Smart Communities Program - Certification
DEC	DEC CSC I	Climate Smart Communities Program - Implementation
DEC	DEC EPG	Engineering Planning Grant
DEC	DEC WQIP AHR	Water Quality Improvement Project - Aquatic Habitat Restoration
DEC	DEC WQIP MS4	Water Quality Improvement Project - Municipal Separate Storm Sewer Systems
DEC	DEC WQIP NPS	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control
DEC	·	
	DEC WQIP NPS OGL-NBS	Water Quality Improvement Program - Oceans and Great Lakes, Nature Based Shoreline Projects
DEC	DEC WQIP Salt	Water Quality Improvement Program - Salt
DEC	DEC WQIP SWP	Water Quality Improvement Program - Land Acquisition for Source Water Protection
DEC	DEC WQIP WWT CSO/SSO	Water Quality Improvement Program - Combined Sewer Overflow/Sanitary Sewer Overflow
DEC	DEC WQIP WWT DIS	Water Quality Improvement Program - Wastewater Treatment Improvement Disinfection
DEC	DEC WQIP WWT GEN	Water Quality Improvement Program - General Wastewater Improvements
DEC	DEC WQIP WWT IOS	Water Quality Improvement Program - Inadequate On-Site Septic Systems
DEC	DEC WQIP WWT TMDL	Water Quality Improvement Program - Total Maximum Daily Load
DOL	DOL EET	Existing Employee Training
DOL	DOL UWT	Unemployed Worker Training
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LGE P	Local Government Efficiency Program - Planning
DOS	DOS LWRP	Local Waterfront Revitalization Program
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD HSSP	Innovation Hot Spot Support Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR		† · · · · · · · · · · · · · · · · · · ·
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGME HCR CDBG PF	Community Development Block Grant - Microenterprise
HCR	HCR CDBG PF	Community Development Block Grant - Public Facilities Community Development Block Grant - Public Infrastructure
HCR	HCR NYMS	New York Main Street
OPRHP	OPRHP HAS A	Heritage Area Systems (Acquisition)
OPRHP	OPRHP HAS D	Heritage Area Systems (Development)
OPRHP	OPRHP HAS P	Heritage Area Systems (Planning)
OPRHP	OPRHP HP A	Historic Property (Acquisition)
OPRHP	OPRHP HP D	Historic Property (Development)
OPRHP	OPRHP HP P	Historic Property (Planning)
OPRHP	OPRHP PKS A	Parks (Acquisition)
OPRHP	OPRHP PKS D	Parks (Development)
OPRHP	OPRHP PKS P	Parks (Planning)
OPRHP OPRHP	OPRHP RTP D	Parks - Recreational Trails Program Diverse
OPRHP	OPRHP RTP M OPRHP RTP MD	Parks - Recreational Trails Program Motorized Parks - Recreational Trails Program Motorized Diverse
OPRHP	OPRHP RTP NM	Parks - Recreational Trails Program Non-Motorized
OPRHP	OPRHP RTP NMD	Parks - Recreational Trails Program Non-Motorized Diverse