

Long Island Regional Economic Development Council 2018 Annual Report Assessment

I. Performance

a. Impact on job creation and retention

Strengths

- As of 2016, the regional unemployment rate was 4.1 percent, as compared to a statewide unemployment rate of 4.8 percent. For the same period, the veteran unemployment rate was 3.6 percent, as compared to a statewide rate of 5.8 percent.
- From 2012 – 2017, Priority Projects and projects awarded through the Excelsior Jobs program were projected to retain 7,781 jobs and create 8,682 jobs.
- From 2016 – 2017, the Food and Agriculture cluster had an 8.4 percent increase in average annual employment (AAE).
- Biotechnology/Life Science is the targeted cluster for the region. Total wages increased in this industry between 2011 and 2017; total job count increased by 3.1 percent; and the number of establishments increased by 1.8 percent, however establishments decreased 2.7 percent from 2016-2017.

Weaknesses

- From 2016 – 2017, the Advanced Manufacturing cluster had a 1.7 percent decrease in average annual employment (AAE).
- Long Island private sector employment increased 9.4 percent from 2011-2017, compared with statewide progress from 2011-2017 at 12.1 percent.

b. Business growth and leverage of private sector investments

Strengths

- The Gross Regional Product increased by 6.3 billion from 2015 to 2016.
- From 2011 – 2017, the ratio of total project cost to total ESD Capital Fund awards for all Priority Projects was 17 to 1 (excludes cancelled or declined projects).
- From 2011 – 2017, the ratio of total project cost to all CFA projects (including Priority Projects) was 12.5 to 1. For 2017, the ratio was 6.1 to 1.

Weaknesses

- While average annual wages for the region increased 1.9 percent from 2016-2017, the increase statewide was 3.8 percent.
- Export values declined during the past two reporting cycles. From 2014 – 2015 by over \$32 million and from 2015-2016 over \$257 million.

II. Progress

a. Implementation of regional strategies described in a previous REDC plan and plan updates

Strengths

- Previous attempts to attract a “big pharma” company have not been successful; therefore, the strategy was modified to focus on growing many smaller companies.
- Creating vibrant, livable, diverse neighborhoods remains a priority. Wyandanch Village, a prior recipient of Long Island Regional Economic Development Council (LIREDC) support, completed and fully leased two mixed use buildings and a third broke ground this year.

Weaknesses

- None noted.

b. Execution of strategies that address state priorities or emerging state challenges and opportunities

Strengths

- With new equipment and improved efficiency, D’Addario and Company brought manufacturing functions back to the region from Connecticut, enabling the addition of 27 jobs to their existing workforce of 771.
- The food cluster on Long Island continues to be a source of growth. Agriculture sector employment increased by nearly 19 percent in the region from 2011 to 2017. Total wages have increased by nearly 26 percent.

Weaknesses

- None noted.

c. Success in workforce development initiatives, including engagement of hard-to-place workers

Strengths

- STEM education continues to be a focus for the region. STEM education programs were supported from the Long Island STEM Hub (Round one) and the Center for Science, Teaching and Learning (Round seven) to create Community Stem Centers in ten underserved communities.
- After identifying a shortage of engineers, engineering programs at Hofstra, Farmingdale State, Stony Brook, and the New York Institute for Technology received LIREDC support resulting in a surge from 3,122 to 11,099 – an increase of 255 percent - in six years.
- As part of connecting business to academia, the Workforce Development Institute (“WDI”) invited regional STEM university and college faculty to tour facilities so that they can teach the skills and knowledge necessary to produce job-ready graduates.
- Farmingdale State College formed partnerships with local pharmaceutical manufacturers, who have explained Good Manufacturing Process, reviewed syllabi, recommended courses, and guided the design of stackable credentials.

Weaknesses

- There was no discussion of hard-to-place workers, such as formerly incarcerated people, people who are mentally ill, blind, or non-high school graduates.

d. Advancement of projects that revitalize downtowns

Strengths

- Fourteen of the proposed 2018 Priority Projects and eleven other proposed projects are listed as having a downtown revitalization component. For example, construction of a permanent facility will allow the East End Children’s Museum to expand access to arts and cultural programming.
- The LIREDC treats infrastructure and multifamily development as important components of downtown revitalization. The LIREDC supported both parking and sewer projects in downtown areas, a public parking garage in Patchogue that will also provide transit services and a sewer connection in the Downtown Revitalization Initiative (DRI) community of Central Islip.

Weaknesses

- None noted.

e. Advancement of prior round Priority Projects

Strengths

- 81 percent of all priority projects (183 of 228) and 79 percent of all CFA projects (508 of 647) are completed or on schedule. Only 16 percent of priority projects awarded (36 out of 228) have been cancelled or funding was declined.

Weaknesses

- None noted.

III. Planning

a. Quality of the Annual Report

Strengths

- The report presents the *Implementation Agenda* in two sections – “What We’ve Done” and “What We’ll Do” – that makes readability easy. Callout sections under the various *Implementation Agenda* headings showcase initiatives and people of interest.
- Metrics are easy to read and locate throughout the report.
- The report included an honest assessment of region showing where the challenges are and the difficulty in addressing them.

Weaknesses

- Timeframes are missing from much of the discussion of progress.

b. Ability to take the next steps in growing the regional economy

Strengths

- Tourism continues to be a strong economic generator. Visitor spending rose by 3.0 percent between 2015 and 2016, adding \$5.6 billion into the regional economy, and in 2017, visitor spending in the region increased by 4.0 percent.
- The proportion of Long Islanders who remained in the region increased slightly to 97.6 percent in 2016. The region ranks among the highest in the state in population retention, second to Western New York.

Weaknesses

- The percentage of people in the labor force who are age 55 to 64 increased by 1 percent to nearly 72 percent in 2016. This may be a sign of economic need or demand for skilled workers, but the impact is fewer job openings for younger employees.
- Over 8 percent of the population age 25 to 64 do not have a high school education. Despite a strengthening labor market and better job prospects, 5,000 more Long Islanders without a diploma dropped out of the labor market since 2012.
- Overall poverty levels on Long Island (6.7 percent) are lower than the rate for the state (15.5 percent), but regional poverty increased by 0.1 percent from 2015 to 2016. This is the highest level of poverty in the region in nearly 60 years.
- Attracting and retaining millennials may be difficult due to generally low median salary (\$40,000 a year) and high median home prices (\$450,000). 44 percent of 25-34-year-olds are living with at least one parent.

c. Coordination with institutions of higher learning to address regional workforce development needs

Strengths

- Partnerships with institutions of higher education remains an essential strategy for the region. Institution such as Stony Brook University, New York Institute of Technology, NYU Winthrop school of Medicine and Hofstra University are critical to the region's approach.

Weaknesses

- None noted.

d. Collaboration with local governments in advancing opportunities for improved efficiency

Strengths

- The LIREDC continues to assist local governments in creating economies of scale through its support for shared services, although they did not demonstrate support for funding of any CFA applications for Local Government Efficiency Grants in Round 8.

Weaknesses

- None noted.

IV. Proposed Projects

a. Solicitation and development of proposed projects that advance the regional economic cluster

Regional Economic Cluster

- Biotechnology/Life Sciences

Strengths

- Approximately 14 percent of the region's proposed priority projects and several non-priority projects support the regional cluster. For example, NYU will establish a new Long Island School of Medicine at Winthrop Hospital in Mineola, and infrastructure improvements at Broad Hollow Bioscience Park will facilitate the recruitment of bioscience companies in need of wet lab space.

Weaknesses

- None noted

b. Identification of proposed projects for 2018 to advance State and regional priorities

Strengths

- The Hofstra University Cybersecurity Innovation and Research Center was supported for funding through the ESD Regional Hot Spot program.
- The LIREDC supported eleven projects to advance strategies to make the regional economy more inclusive. For example, the Bridgehampton Child Care & Recreational Center proposes construction of a new building to increase child care service capacity to lower income working families.
- The LIREDC supports several projects to promote veterans' participation in the workforce and in the CFA. For example, Interfaith Nutrition Network Community Center will construct a new community center in Hempstead, Nassau County to provide social, workforce development and pathways to employment programs.

Weaknesses

- The LIREDC Annual Report does not clearly identify projects addressing agribusiness or tourism.

c. Advancement of proposed projects for 2018 to meet workforce development needs

Strengths

- Over half of the proposed Priority Projects were listed as having a workforce development component. For example, the Spur Innovation Center in Southampton will create co-working and entrepreneurship space and the ideaHUB Incubator at Hofstra will support workforce development.
- Children with cancer and their siblings in Wyandanch will be served by the Sunrise STEAM Shack, a state-of-the-art STEAM facility where children will learn tech skills.
- Eighteen applications that applied for NYS Department of Labor funding under the Existing Employee Training Program were supported by the Regional Council.

Weaknesses

- None noted.

V. Participation

a. Engagement of the community, public, and other stakeholders in the Regional Council process

Strengths

- The LIREDC has seven work groups, consisting of both public and private stakeholders, to guide and assist in the development of regional strategies.
- The regional ESD office worked in collaboration with local elected officials to coordinate nine CFA Town Hall meetings to reach interested applicants and the general public.

Weaknesses

- None noted.

b. Regional unity and support of the Annual Report

Strengths

- Proposed priority projects seemed to capture regional needs in a broader manner, though proposed priority projects tend to be clustered in western Long Island.

Weaknesses

- None noted.

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal
84174	Long Island	Arts	Arts ACFIP	Childrens Museum of the East End Riverside Expansion	Children's Museum of the East End	67.41	20	87.41	\$302,400	Awarded	
81594	Long Island	Arts	Arts ACFIP	Phase 2 Restoration Westbury House Roof	Old Westbury Gardens, Inc.	55.70	20	75.70	\$0	Not-Awarded	Paulette Satur
80950	Long Island	Arts	Arts ACFIP	Sag Harbor Cinema Project	Sag Harbor Cinema Arts Center	34.96	20	54.96	\$0	Not-Awarded	
83472	Long Island	Arts	Arts ACFIP	Gallery Expansion and Renovation	Gallery North, Inc.	26.67	20	46.67	\$0	Not-Awarded	
83568	Long Island	Arts	Arts ACFIP	Bayard Cutting Arboretum Visitors Center	Bayard Cutting Arboretum Horticultural Society	8.89	20	28.89	\$0	Not-Awarded	Desmond Ryan
83851	Long Island	Arts	Arts ACIP	Training LW Staff	Life's WORC, Inc.	36.54	10	46.54	\$0	Not-Awarded	
80881	Long Island	Arts	Arts ACIP	Waterfront Heroes on the Big Screen	Long Island Traditions	28.44	15	43.44	\$0	Not-Awarded	
81178	Long Island	Arts	Arts WIP	Workforce Expansion	Huntington Arts Council, Inc.	65.78	15	80.78	\$59,400	Awarded	
81885	Long Island	Arts	Arts WIP	Workforce Expansion	East End Arts & Humanities Council, Inc	67.56	10	77.56	\$60,000	Awarded	
80276	Long Island	Arts	Arts WIP	Workforce Expansion	Creative Ministries Inc.	40.30	20	60.30	\$0	Not-Awarded	
83834	Long Island	Arts	Arts WIP	Workforce Expansion	SCOA, Inc. (d/b/a Southampton Arts Center)	48.00	10	58.00	\$0	Not-Awarded	
83008	Long Island	Arts	Arts WRP	Workforce Training and Development Programs	Herstory Writers Workshop	58.07	10	68.07	\$75,000	Awarded	
84174	Long Island	Arts	Arts WRP	Workforce Training and Development Programs	Children's Museum of the East End	46.81	20	66.81	\$75,000	Awarded	
83828	Long Island	DEC	DEC CSC C	Town of Huntington Climate Action Plan Update	Town of Huntington	60.00	15	75.00	\$62,500	Awarded	Tracey Edwards
83951	Long Island	DEC	DEC CSC C	Energy & Sustainability Master Plan Update	Town of Hempstead	56.00	15	71.00	\$80,000	Awarded	
82297	Long Island	DEC	DEC CSC I	Alewife Creek Culvert Right Sizing	Town of Southampton	58.00	20	78.00	\$410,000	Awarded	
81824	Long Island	DEC	DEC CSC I	Mastic Beach Wetlands Restoration	Town of Brookhaven	49.00	15	64.00	\$375,000	Awarded	Desmond Ryan
82526	Long Island	DEC	DEC WQIP MS4	Town of Hempstead MS4 Mapping and Vacuum Truck	Town of Hempstead	70.00	10	80.00	\$599,860	Awarded	
81897	Long Island	DEC	DEC WQIP MS4	Town of Brookhaven MS4 Vacuum Truck	Town of Brookhaven	65.00	15	80.00	\$300,000	Awarded	Desmond Ryan
83444	Long Island	DEC	DEC WQIP MS4	Vacuum Truck Project	Town of North Hempstead	30.00	15	45.00	\$0	Not-Awarded	
82741	Long Island	DEC	DEC WQIP NPS	Town of Hempstead Cherrywood Yard Green Infrastructure Stormwater Improvements	Town of Hempstead	44.00	20	64.00	\$306,000	Awarded	
82739	Long Island	DEC	DEC WQIP NPS	Town of Hempstead Roosevelt Highway Yard Green Infrastructure Stormwater Improvements	Town of Hempstead	46.00	15	61.00	\$1,000,000	Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal
83624	Long Island	DEC	DEC WQIP NPS	Town of Brookhaven Davis Park Marina Permeable Reactive Barrier	Town of Brookhaven	40.00	20	60.00	\$313,401	Awarded	Desmond Ryan
83164	Long Island	DEC	DEC WQIP Salt	Town of Hempstead Cherrywood Yard Salt Storage	Town of Hempstead	68.00	20	88.00	\$193,414	Awarded	
83441	Long Island	DEC	DEC WQIP Salt	Salt Storage Control Project	Town of North Hempstead	24.00	10	34.00	\$0	Not-Awarded	
82754	Long Island	DEC	DEC WQIP SWP	Regional Aquifer Protection Land Acquisition Program Phase II	Peconic Land Trust	65.00	20	85.00	\$3,000,000	Awarded	
80410	Long Island	DEC	DEC WQIP WWT GEN	Tappan Beach Water Quality Improvement Project	Town of Oyster Bay	48.00	20	68.00	\$0	Not-Awarded	John Costanzo
81607	Long Island	DEC	DEC WQIP WWT GEN	2018 Outfall and Effluent Pumping Station	Belgrave Water Pollution Control District	44.00	20	64.00	\$0	Not-Awarded	
81908	Long Island	DEC	DEC WQIP WWT GEN	Manorhaven Water Quality Improvement Project	Village of Manorhaven	44.00	15	59.00	\$0	Not-Awarded	
83450	Long Island	DEC	DEC WQIP WWT IOS	Village of Westhampton Beach Sewer Extension	Village of Westhampton Beach	68.00	20	88.00	\$5,000,000	Awarded	
83809	Long Island	DEC	DEC WQIP WWT IOS	Suffolk County Sewer Extensions	Suffolk County	68.00	20	88.00	\$5,000,000	Awarded	
83176	Long Island	DEC	DEC WQIP WWT NIT	Nassau County Wastewater Consolidation and Long Beach Water Pollution Control Plant Diversion	Nassau County Department of Public Works	78.00	20	98.00	\$5,000,000	Awarded	
81560	Long Island	DOL	DOL EET	Supervisory and Management Skill Training	Precipart Corporation	71.54	20	91.54	\$33,190	Awarded	
80545	Long Island	DOL	DOL EET	Emerging Leaders Training	King Kullen Grocery Co., Inc.	66.79	20	86.79	\$36,800	Awarded	Paulette Satur
81933	Long Island	DOL	DOL EET	Product Manufacturing Training	Spectronics Corporation	64.71	20	84.71	\$48,533	Awarded	
81646	Long Island	DOL	DOL EET	Product Manufacturing Training	Luitpold Pharmaceuticals, Inc.	64.03	20	84.03	\$50,316	Awarded	
84326	Long Island	DOL	DOL EET	Information Technology Training	John T. Mather Memorial Hospital of Port Jefferson, New York, Inc.	68.79	15	83.79	\$11,200	Awarded	
82888	Long Island	DOL	DOL EET	Workforce Development Training	Purolator International, Inc.	63.64	20	83.64	\$35,372	Awarded	John Costanzo
82350	Long Island	DOL	DOL EET	Soldering Certification Training	Sag Harbor Industries Inc	66.96	15	81.96	\$49,063	Awarded	
83061	Long Island	DOL	DOL EET	Nurse Certification Training	Brookhaven Memorial Hospital Medical Center, Inc.	66.21	15	81.21	\$100,000	Awarded	Desmond Ryan
81367	Long Island	DOL	DOL EET	Health Care Trainings	South Nassau Communities Hospital	68.42	10	78.42	\$99,425	Awarded	Stuart Rabinowitz, Desmond Ryan
84102	Long Island	DOL	DOL EET	Lean Manufacturing Training	Aeroflex Plainview Inc	63.25	15	78.25	\$89,400	Awarded	
82189	Long Island	DOL	DOL EET	Operational and External Challenge Trainings	Space-Craft Worldwide, Inc.	56.76	20	76.76	\$28,000	Awarded	
82283	Long Island	DOL	DOL EET	Information Technology Training	Maloya Laser, Inc.	61.23	15	76.23	\$100,000	Awarded	
80574	Long Island	DOL	DOL EET	Lean Manufacturing Training	Parker-Hannifin Corporation	61.19	15	76.19	\$90,000	Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal
82006	Long Island	DOL	DOL EET	Regulations and Safety Compliance Training	Inter-County Bakers, Inc.	60.64	15	75.64	\$100,000	Awarded	
81390	Long Island	DOL	DOL EET	Lean Manufacturing Training	Sundial Brands LLC	56.37	15	71.37	\$85,000	Awarded	
84127	Long Island	DOL	DOL EET	Capital Investment in Job Creation	Designatronics Incorporated	49.78	20	69.78	\$98,210	Awarded	Stuart Rabinowitz, Anne Shybunko-Moore
82657	Long Island	DOL	DOL EET	Customer Service Training	BNB Bank	57.09	10	67.09	\$94,500	Awarded	
81308	Long Island	DOL	DOL EET	Lean Supply Chain Management	Mod-A-Can Inc.	50.58	15	65.58	\$43,900	Awarded	
82087	Long Island	DOL	DOL EET	Worker Training for Advanced Manufacturing	Cable Managment Solutions, Inc.	49.89	15	64.89	\$0	Not-Awarded	
81822	Long Island	DOL	DOL EET	Clerical Assistant Training	Nationwide Court Services, Inc.	54.71	10	64.71	\$0	Not-Awarded	
82386	Long Island	DOL	DOL EET	Regulsation and Safety Compliance Training	Lutech Veterinary Industries, Inc.	44.00	20	64.00	\$0	Not-Awarded	
82137	Long Island	DOL	DOL EET	Skills Enhancement Training for Pharmaceutical Manufacturing	Contract Pharmacal Corp.	43.32	20	63.32	\$0	Not-Awarded	
80517	Long Island	DOL	DOL EET	Lean Manufacturing Training	Graphic Image Incorporated	47.57	15	62.57	\$0	Not-Awarded	
82794	Long Island	DOL	DOL EET	Improving Worker Skills in Lean Manufacturing in Food Manufacturing	Wenner Bread Products, Inc.	42.51	20	62.51	\$0	Not-Awarded	
82455	Long Island	DOL	DOL EET	Regulsation and Safety Compliance Training	The Ruhof Corporation	46.91	15	61.91	\$0	Not-Awarded	
84550	Long Island	DOL	DOL EET	Customer First Training	Bestcare, Inc.	46.31	15	61.31	\$0	Not-Awarded	Linda Armyn
83987	Long Island	DOL	DOL EET	Advanced Manufacturing Training in Lean, Quality, & Supervisor Skills	Berry Specialty Tapes, LLC	43.28	15	58.28	\$0	Not-Awarded	
84560	Long Island	DOL	DOL EET	AS9100:2016 Transition and ERP/MRP Training	Catalina Instrument Corp.	38.00	20	58.00	\$0	Not-Awarded	
83402	Long Island	DOL	DOL EET	Strategic Skills Training for Advanced Manufacturing	B & R Industries Inc.	37.36	20	57.36	\$0	Not-Awarded	
84203	Long Island	DOL	DOL EET	Advanced Manufacturing Training	Oerlikon Metco, Inc.	42.26	15	57.26	\$0	Not-Awarded	Stuart Rabinowitz, Anne Shybunko-Moore
81121	Long Island	DOL	DOL EET	Certified Elevator Training for Elevator Manufacturer Phase II	All-Ways Elevator Inc.	36.26	20	56.26	\$0	Not-Awarded	
80609	Long Island	DOL	DOL EET	Management and Improvement Training	Resion LLC	40.63	15	55.63	\$0	Not-Awarded	
84477	Long Island	DOL	DOL EET	Growth Plan Training	Sensaras, LLC	34.91	20	54.91	\$0	Not-Awarded	Stuart Rabinowitz, Anne Shybunko-Moore
84055	Long Island	DOL	DOL EET	Management and Improvement Training	Air Stream Corp.	38.59	15	53.59	\$0	Not-Awarded	Noreen Carro, Paulette Satur
81556	Long Island	DOL	DOL EET	Training to Improve Processes to Increase Capacity for Biotech Manufacturing	Biochemical Diagnostics Inc.	37.39	15	52.39	\$0	Not-Awarded	

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84658	Long Island	DOL	DOL EET	Machine Center Training & Renovation	Aero Structures Long Island, Inc.	41.25	5	46.25	\$0	Not-Awarded	Stuart Rabinowitz, Anne Shybunko-Moore
83925	Long Island	DOL	DOL UWT	Community Health Worker (CHW) Program	Nassau Community College	70.27	20	90.27	\$100,000	Awarded	John Durso
79932	Long Island	DOL	DOL UWT	Career Pathways 8.0	Town of Hempstead Department of Occupational Resources	69.06	20	89.06	\$100,000	Awarded	
82700	Long Island	DOL	DOL UWT	Construction Trades Training	Eastern Suffolk BOCES	62.34	20	82.34	\$99,999	Awarded	
84023	Long Island	DOL	DOL UWT	Solar Design and Installation Training	Cambridge Business Institute Inc.	63.87	15	78.87	\$100,000	Awarded	
81416	Long Island	DOL	DOL UWT	Workforce Development Training	United Way of Long Island	57.72	20	77.72	\$100,000	Awarded	John Durso, John Costanzo, Elaine Gross, Tracey Edwards
80482	Long Island	DOL	DOL UWT	CDL Training	Suffolk County Department of Labor, Licensing & Consumer Affairs	56.59	20	76.59	\$98,800	Awarded	
83709	Long Island	DOL	DOL UWT	Project Management Certificate Training	Stony Brook University	50.27	15	65.27	\$100,000	Awarded	Linda Army, Jim Morgo, Samuel L. Stanley, Jr., Kevin Law, Doon Gibbs
71753	Long Island	DOL	DOL UWT	Making Autism Work	Spectrum Designs Foundation LTD.	45.00	20	65.00	\$100,000	Awarded	
80669	Long Island	DOL	DOL UWT	Significant Industry Trainings	Town of Oyster Bay	38.21	20	58.21	\$0	Not-Awarded	John Costanzo
82405	Long Island	DOS	DOS LGE	Regional Highway Services Consolidation Phase II	Town of Smithtown	46.00	20	66.00	\$0	Not-Awarded	Kevin Law
83432	Long Island	DOS	DOS LGE	Coordinated Anti-Graffiti Effort	Town of Noth Hempstead	24.33	10	34.33	\$0	Not-Awarded	
84637	Long Island	DOS	DOS LWRP	City of Long Beach Local Waterfront Revitalization Program	City of Long Beach	75.00	20	95.00	\$90,100	Awarded	
82292	Long Island	DOS	DOS LWRP	Town of Southampton Riverside Maritime Trail	Town of Southampton	71.50	20	91.50	\$387,484	Awarded	
83059	Long Island	DOS	DOS LWRP	Manhasset Bay Water Quality Improvement Plan	Town of North Hempstead	70.00	20	90.00	\$125,000	Awarded	
82411	Long Island	DOS	DOS LWRP	Stormwater Management Feasibility Study for Cordwood Path and Park	Town of Smithtown	71.50	15	86.50	\$72,375	Awarded	Kevin Law
82252	Long Island	DOS	DOS LWRP	Town of East Hampton Consolidated Shellfish Hatchery and Nursery	Town of East Hampton	61.00	20	81.00	\$0	Not-Awarded	
81729	Long Island	DOS	DOS LWRP	Port Jefferson Local Waterfront Revitalization Plan Update	Village of Port Jefferson	58.50	20	78.50	\$0	Not-Awarded	
84246	Long Island	DOS	DOS LWRP	Town of Smithtown Mean High Water Study	Town of Smithtown	60.50	15	75.50	\$0	Not-Awarded	Kevin Law
81738	Long Island	DOS	DOS LWRP	Village of Sag Harbor Wharf Improvements	Village of Sag Harbor	68.00	5	73.00	\$0	Not-Awarded	

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84054	Long Island	DOS	DOS LWRP	Town of Hempstead Salt Marsh Restoration	Town of Hempstead	52.00	15	67.00	\$0	Not-Awarded	
81731	Long Island	DOS	DOS LWRP	Village of Brightwaters Local Waterfront Revitalization Program	Village of Brightwaters	56.50	10	66.50	\$0	Not-Awarded	
83379	Long Island	DOS	DOS LWRP	Town of Huntington Halesite Marina Park	Town of Huntington	49.00	10	59.00	\$0	Not-Awarded	Tracey Edwards
81901	Long Island	DOS	DOS LWRP	Town of Brookhaven Mt Sinai Jetty Erosion Control	Town of Brookhaven	30.50	15	45.50	\$0	Not-Awarded	Desmond Ryan
84054	Long Island	EFC	EFC GIGP	High Meadow Island And Smith Salt Marsh Restoration Project	Town of Hempstead	39.00	15	54.00	\$433,000	Awarded	
83013	Long Island	ESD	ESD BISP	ideaHUB Incubator at Hofstra	Hofstra University	58.00	20	78.00	\$625,000	Awarded	John Durso, Stuart Rabinowitz, Elaine Gross
83438	Long Island	ESD	ESD Grants	Bridgehampton Child Care & Recreational Center Expansion	Bridgehampton Child Care & Recreational Center	75	20	95	\$300,000	Awarded	
80008	Long Island	ESD	ESD Grants	NYU Long Island School of Medicine at Winthrop Hospital	NYU Winthrop Hospital (NYUWH)	74	20	94	\$1,000,000	Awarded	Stuart Rabinowitz
83502	Long Island	ESD	ESD Grants	The Interfaith Nutrition Network Community Center	The Interfaith Nutrition Network, Inc.	74	20	94	\$79,000	Awarded	Linda Armyn
78442	Long Island	ESD	ESD Grants	Industrial Steam Boiler Corp Expansion	Industrial Steam Boiler Corp.	73	20	93	\$300,000	Awarded	
83875	Long Island	ESD	ESD Grants	Broad Hollow Bioscience Park Infrastructure Improvements	Broad Hollow Bioscience Park, Inc.	72	20	92	\$750,000	Awarded	John Nader
82252	Long Island	ESD	ESD Grants	East Hampton Shellfish Hatchery	TOWN OF EAST HAMPTON	72	20	92	\$400,000	Awarded	
83596	Long Island	ESD	ESD Grants	Stony Brook University Center for the Advanced Study of Drug Action	STONY BROOK UNIVERSITY	72	20	92	\$250,000	Awarded	Linda Armyn, Jim Morgo, Samuel L. Stanley, Jr., Kevin Law, Doon Gibbs
82100	Long Island	ESD	ESD Grants	Hofstra HighTech Anatomy Teaching Laboratory	HOFSTRA UNIVERSITY	71	20	91	\$180,000	Awarded	John Durso, Stuart Rabinowitz, Elaine Gross
84174	Long Island	ESD	ESD Grants	Childrens Museum of the East End at Riverside Expansion	Childrens Museum of the East End	71	20	91	\$150,000	Awarded	
82564	Long Island	ESD	ESD Grants	Sunrise STEAM Shack	Sunrise Association	71	20	91	\$150,000	Awarded	Linda Armyn
81165	Long Island	ESD	ESD Grants	STEAM Research & Education Center	We Connect The Dots	71	20	91	\$100,000	Awarded	
79970	Long Island	ESD	ESD Grants	Estella Housing Infrastructure	Concern for Independent Living, Inc.	70	20	90	\$1,000,000	Awarded	Elaine Gross, Jim Morgo, Resi Cooper
80689	Long Island	ESD	ESD Grants	Matinecock Court Housing Development	Matinecock Court Housing Development Fund Corp	70	20	90	\$1,000,000	Awarded	
83467	Long Island	ESD	ESD Grants	Stony Brook University Smart Manufacturing	STONY BROOK UNIVERSITY	70	20	90	\$500,000	Awarded	Linda Armyn, Jim Morgo, Samuel L. Stanley, Jr., Kevin Law, Doon Gibbs

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal
84127	Long Island	ESD	ESD Grants	Designatronics Expansion	Designatronics Inc.	70	20	90	\$200,000	Awarded	Stuart Rabinowitz, Anne Shybunko-Moore
81203	Long Island	ESD	ESD Grants	Sylhan, LLC Expansion	Sylhan, LLC	70	20	90	\$140,000	Awarded	
82620	Long Island	ESD	ESD Grants	Wyandanch Community Resource Center at Wyandanch Village	Town of Babylon Wyandanch Community Resource Center	70	20	90	\$120,000	Awarded	
82803	Long Island	ESD	ESD Grants	Adelphi University Computational and Informatics Center	ADELPHI UNIVERSITY	70	20	90	\$100,000	Awarded	
82360	Long Island	ESD	ESD Grants	Target Rock Expansion	Curtiss Wright Flow Control Corp	69	20	89	\$200,000	Awarded	
83028	Long Island	ESD	ESD Grants	Haskells Seafood	Excelsior Fish Corp	69	20	89	\$125,000	Awarded	
82810	Long Island	ESD	ESD Grants	Shinnecock Dock Revitalization	Manna Fish Farms, Inc.	69	20	89	\$100,000	Awarded	
81373	Long Island	ESD	ESD Grants	Patchogue Parking Garage	Incorporated Village of Patchogue	68	20	88	\$1,000,000	Awarded	
81456	Long Island	ESD	ESD Grants	The Spur Innovation Center in Southampton	Spur Innovation, Inc .	68	20	88	\$500,000	Awarded	
80219	Long Island	ESD	ESD Grants	Renewable Energy, STEM Workforce Development, and Cybersecurity Labs	Suffolk County Community College	68	20	88	\$200,000	Awarded	Jim Morgo, Belinda Pagdanganan
82042	Long Island	ESD	ESD Grants	Hofstra University Cybersecurity Innovation and Research Center	HOFSTRA UNIVERSITY	68	20	88	\$200,000	Awarded	John Durso, Stuart Rabinowitz, Elaine Gross
84477	Long Island	ESD	ESD Grants	Sensaras Growth and Training Project	Sensaras, LLC	68	20	88	\$150,000	Awarded	Stuart Rabinowitz, Anne Shybunko-Moore
83472	Long Island	ESD	ESD Grants	Gallery North Expansion at Setauket	Gallery North	68	20	88	\$76,000	Awarded	
83268	Long Island	ESD	ESD Grants	Boss Facility Services Expansion	Boss Facility Services, Inc.	68	20	88	\$30,000	Awarded	
84007	Long Island	ESD	ESD Grants	Southside Hospital Medical Residency Center	Northwell Health	66	20	86	\$100,000	Awarded	Stuart Rabinowitz
83080	Long Island	ESD	ESD Grants	Downtown Central Islip Sewer Connection	Town of Islip	67	15	82	\$800,000	Awarded	
81678	Long Island	ESD	ESD Grants	Lynbrook Downtown Revitalization	Village of Lynbrook	62	20	82	\$150,000	Awarded	
84126	Long Island	ESD	ESD Grants	WildPlay Jones Beach	Jones Beach Adventures Excursions	60	20	80	\$0	Not-Awarded	Desmond Ryan
84655	Long Island	ESD	ESD Grants	Electrical Training Center Workforce Development Project	Electrical Training Center	60	20	80	\$0	Not-Awarded	Tracey Edwards
83152	Long Island	ESD	ESD Grants	LIU Science Research Labs	Long Island University	65	15	80	\$0	Not-Awarded	Seymour Liebman
83240	Long Island	ESD	ESD Grants	Glen Cove Seaman Road Station Improvements	CITY OF GLEN COVE	65	15	80	\$0	Not-Awarded	
82202	Long Island	ESD	ESD Grants	Southampton Arts Outdoor Enhancements	SCOA, INC. DBA Southampton Arts Center	65	15	80	\$0	Not-Awarded	
81288	Long Island	ESD	ESD Grants	Telsa Science Center	Tesla Science Center at Wardencllyffe	64	15	79	\$0	Not-Awarded	
84356	Long Island	ESD	ESD Grants	Triple Five National Aviation and Transportation Center	Triple Five	64	15	79	\$0	Not-Awarded	Phil Boyle

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal
51439	Long Island	ESD	ESD Grants	Northport, Engeman Theater Downtown Parking Expansion	225 Northport LLC	63	15	78	\$0	Not-Awarded	
82794	Long Island	ESD	ESD Grants	Wenner Bread Improving Worker Skills in Lean Manufacturing in Food Manufacturing	Wenner Bread Products Inc	54	20	74	\$0	Not-Awarded	
81738	Long Island	ESD	ESD Grants	Sag Harbor Wharf Improvements	Village of Sag Harbor	49	5	54	\$0	Not-Awarded	
84658	Long Island	ESD	ESD Grants	Aero Structures Training & Renovation	Aero Structures Long Island	44	5	49	\$0	Not-Awarded	Stuart Rabinowitz, Anne Shybunko-Moore
82763	Long Island	ESD	ESD Grants	LI Integrated MultiTrophic Aquaculture	Manna Fish Farms Inc	44	5	49	\$0	Not-Awarded	
81736	Long Island	ESD	ESD Grants	Village of Brightwaters Canal Improvements	Village of Brightwaters	43	5	48	\$0	Not-Awarded	
84011	Long Island	ESD	ESD Grants	AOE Anaerobic Digester Project	American Organic Energy	42	5	47	\$0	Not-Awarded	
82291	Long Island	ESD	ESD Grants	Southampton Good Ground Park Phase 2 Development	Town of Southampton	35	10	45	\$0	Not-Awarded	
83114	Long Island	ESD	ESD Grants	Town of Brookhaven Landfill Construction	Town of Brookhaven	34	10	44	\$0	Not-Awarded	Desmond Ryan
83940	Long Island	ESD	ESD Grants	Baldwin Revitalization	Town of Hempstead	33	5	38	\$0	Not-Awarded	
81656	Long Island	ESD	ESD Grants	Sheltair Farmingdale LLC Phase 5 Expansion	Sheltair Farmingdale LLC	26	10	36	\$0	Not-Awarded	Desmond Ryan
82742	Long Island	ESD	ESD Grants	Town of Shelter Island Crescent Beach Comfort Station 2018	Town of Shelter Island	22	10	32	\$0	Not-Awarded	
82072	Long Island	ESD	ESD Grants	Theodore Roosevelt Audubon Center	Audubon New York the state program of the National Audubon Society Inc	19	10	29	\$0	Not-Awarded	
84424	Long Island	ESD	ESD Grants	East Moriches Aquaculture	Peconic Land Trust	17	10	27	\$0	Not-Awarded	
83394	Long Island	ESD	ESD Grants	Blue Point Laundry Site Remediation & Revitalization Project 2018	Suffolk County Economic Development & Planning	22	5	27	\$0	Not-Awarded	Dave Kapell
84732	Long Island	ESD	ESD Grants	Wyndanch Mix Use	suffolk home rehab llc	19	5	24	\$0	Not-Awarded	
81344	Long Island	ESD	ESD MNY	New York Professional Surfing Competition	World Surf League	73.00	20	93.00	\$254,240	Awarded	
83609	Long Island	ESD	ESD MNY	Discover Long Island (DLI) International Marketing Initiative	Discover Long Island	65.00	20	85.00	\$300,000	Awarded	Desmond Ryan
82788	Long Island	ESD	ESD MNY	Celebrating a Legacy: Tourism Marketing Plan	Ward Melville Heritage Organization	59.00	15	74.00	\$75,000	Awarded	
83733	Long Island	ESD	ESD MNY	Long Island Wine Country Direct Marketing Tours	Winship Media	57.00	15	72.00	\$150,000	Awarded	
83623	Long Island	ESD	ESD MNY	Pride on the Beach 2019	LGBT Network	49.00	20	69.00	\$375,000	Awarded	Linda Armyn, Resi Cooper

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal
83573	Long Island	ESD	ESD MNY	"Seasons of Reasons"- East End of Long Island Tourism Promotions	East End Tourism Alliance	49.00	20	69.00	\$140,625	Awarded	
84408	Long Island	ESD	ESD MNY	Tough Mudder Long Island 2019	Tough Mudder Inc.	49.00	20	69.00	\$67,000	Awarded	
83297	Long Island	ESD	ESD MNY	Great Jack O Lantern Blaze Marketing	Historic Hudson Valley	47.00	20	67.00	\$0	Not-Awarded	
81671	Long Island	ESD	ESD MNY	Long Island Winterfest	Main Street Agency	52.00	15	67.00	\$0	Not-Awarded	
83436	Long Island	ESD	ESD MNY	Stepping Stones Lighthouse Regional Marketing Project	Town of North Hempstead	52.00	15	67.00	\$0	Not-Awarded	
83791	Long Island	ESD	ESD MNY	NY Fit Fest	New York Fit Fest Corp	51.00	15	66.00	\$0	Not-Awarded	
83472	Long Island	ESD	ESD MNY	Gallery Expansion and Renovation	Gallery North	44.00	20	64.00	\$0	Not-Awarded	
84653	Long Island	ESD	ESD MNY	North Fork Authentic Marketing Program	North Fork Authentic Inc.	46.00	15	61.00	\$0	Not-Awarded	Paulette Satur
81795	Long Island	ESD	ESD MNY	North Fork TV Festival	North Fork TV Festival Inc.	40.00	15	55.00	\$0	Not-Awarded	Dave Kapell
83763	Long Island	ESD	ESD MNY	"Choose LI Local" Buy Local Marketign Campaign	Suffolk County Economic Development Planning	29.00	20	49.00	\$0	Not-Awarded	Dave Kapell, Paulette Satur
82750	Long Island	ESD	ESD SPFS	Town of Riverhead Railroad Avenue	TOWN OF RIVERHEAD	72	20	92	\$25,000	Awarded	
83726	Long Island	ESD	ESD SPFS	St. James Visioning Study	Town of Smithtown	72	20	92	\$25,000	Awarded	Kevin Law
81128	Long Island	ESD	ESD SPFS	Huntington Strategic Plan	TOWN OF HUNTINGTON	72	20	92	\$25,000	Awarded	Tracey Edwards
81735	Long Island	ESD	ESD SPFS	Downtown Master Plan	Village of Brightwaters	70	20	90	\$25,000	Awarded	
81234	Long Island	HCR	HCR NYMS	New Cassel Community Revitalization	Town of North Hempstead Community Development Agency	64.00	20	84.00	\$20,000	Awarded	
81128	Long Island	HCR	HCR NYMS	Huntington 2018 NYMS	Town of Huntington	24.00	20	44.00	\$0	Not-Awarded	Tracey Edwards
81464	Long Island	NYSERDA	NYSERDA NZEED	United Way of Long Island Net Zero Energy Project	United Way of Long Island	63.00	20	83.00	\$595,000	Awarded	John Durso, John Costanzo, Elaine Gross, Tracey Edwards
80689	Long Island	NYSERDA	NYSERDA NZEED	Matinecock Court	Matinecock Court HDFC	41.00	20	61.00	\$0	Not-Awarded	
82096	Long Island	NYSERDA	NYSERDA NZEED	Southampton Library Solar PV	Stony Brook University	26.00	20	46.00	\$0	Not-Awarded	Linda Armyn, Jim Morgo, Samuel L. Stanley, Jr., Kevin Law, Doon Gibbs
82152	Long Island	NYSERDA	NYSERDA NZEED	Lindenhurst Recharge	Village of Lindenhurst	13.00	20	33.00	\$0	Not-Awarded	
83338	Long Island	OPRHP	OPRHP HAS D	Heckscher Park Centennial Heritage Fencing	Town of Huntington	50.50	15	65.50	\$0	Not-Awarded	Tracey Edwards
82072	Long Island	OPRHP	OPRHP HAS D	Theodore Roosevelt Sanctuary & Audubon Center	National Audubon Society, Inc.	49.50	10	59.50	\$0	Not-Awarded	
84870	Long Island	OPRHP	OPRHP HAS D	Kings Park Blvd Roundabout	Town of Smithtown	44.50	15	59.50	\$0	Not-Awarded	Kevin Law
81041	Long Island	OPRHP	OPRHP HAS D	Windows Restoration	Christ Church in the Town of Oyster Bay	42.50	15	57.50	\$0	Not-Awarded	
81594	Long Island	OPRHP	OPRHP HP D	Westbury House Roof Restoration Phase 2	Old Westbury Gardens, Inc.	54.00	20	74.00	\$500,000	Awarded	Paulette Satur

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not Awarded	Recusal
83385	Long Island	OPRHP	OPRHP HP D	Roslyn Grist Mill Restoration	Roslyn Landmark Society	58.50	5	63.50	\$500,000	Awarded	
81041	Long Island	OPRHP	OPRHP HP D	Windows Restoration	Christ Church in the Town of Oyster Bay	46.50	15	61.50	\$0	Not-Awarded	
83677	Long Island	OPRHP	OPRHP HP D	Historic Kellogg House Rehabilitation	Nassau County	44.50	15	59.50	\$0	Not-Awarded	Linda Armyn
84753	Long Island	OPRHP	OPRHP HP D	Saddle Rock Grist Mill Restoration	Nassau County Department of Public Works	42.50	15	57.50	\$0	Not-Awarded	
84309	Long Island	OPRHP	OPRHP HP D	Sands Point Entry Bridge	Nassau County Department of Public Works	40.00	15	55.00	\$0	Not-Awarded	
82647	Long Island	OPRHP	OPRHP HP D	Phase II Power Plant Restoration	Fireboat Fire Fighter Museum, Inc.	41.50	5	46.50	\$0	Not-Awarded	
80492	Long Island	OPRHP	OPRHP HP P	West Portico	Planting Fields Foundation	47.00	20	67.00	\$42,250	Awarded	
82689	Long Island	OPRHP	OPRHP PKS D	Park Entrance Improvements	The Caumsett Foundation, Inc.	57.00	20	77.00	\$500,000	Awarded	
82742	Long Island	OPRHP	OPRHP PKS D	Crescent Beach Comfort Station	Town of Shelter Island	60.00	10	70.00	\$113,370	Awarded	
82291	Long Island	OPRHP	OPRHP PKS D	Good Ground Park Phase 2 Development	Town of Southampton	59.00	10	69.00	\$0	Not-Awarded	
84284	Long Island	OPRHP	OPRHP PKS D	Cow Harbor Park Restroom Renovations	Town of Huntington	54.00	15	69.00	\$0	Not-Awarded	Tracey Edwards
81275	Long Island	OPRHP	OPRHP PKS D	Prospect Park Bulkhead Replacement	Village of Freeport	54.00	15	69.00	\$0	Not-Awarded	
83338	Long Island	OPRHP	OPRHP PKS D	Heckscher Park Centennial Heritage Fencing	Town of Huntington	53.00	15	68.00	\$0	Not-Awarded	Tracey Edwards
84768	Long Island	OPRHP	OPRHP PKS D	Denton Green Park Improvements	Village of Hempstead Community Development Agency	52.00	15	67.00	\$0	Not-Awarded	
82072	Long Island	OPRHP	OPRHP PKS D	Theodore Roosevelt Sanctuary & Audubon Center	National Audubon Society, Inc.	53.00	10	63.00	\$0	Not-Awarded	
83394	Long Island	OPRHP	OPRHP PKS D	Blue Point Laundry Site Remediation & Revitalization	Suffolk County Economic Development & Planning	50.50	5	55.50	\$0	Not-Awarded	Dave Kapell
81902	Long Island	OPRHP	OPRHP PKS D	Boyle Road/Selden Ballfields	Town of Brookhaven	40.00	15	55.00	\$0	Not-Awarded	Desmond Ryan
81895	Long Island	OPRHP	OPRHP PKS D	All Access Ballfield	Town of Brookhaven	35.00	20	55.00	\$0	Not-Awarded	Desmond Ryan
84870	Long Island	OPRHP	OPRHP PKS D	Kings Park Blvd Roundabout	Town of Smithtown	39.00	15	54.00	\$0	Not-Awarded	Kevin Law
81738	Long Island	OPRHP	OPRHP PKS D	Sag Harbor Wharf Improvements	Village of Sag Harbor	48.50	5	53.50	\$0	Not-Awarded	
82040	Long Island	OPRHP	OPRHP PKS D	Rockville Centre Dog Park	Village of Rockville Centre	47.50	5	52.50	\$0	Not-Awarded	
80492	Long Island	OPRHP	OPRHP PKS P	West Portico	Planting Fields Foundation	46.50	20	66.50	\$0	Not-Awarded	

2018 Program Legend

Agency	Abbreviation	Program Name
Arts	Arts ACFIP	Arts & Cultural Facilities Improvement Program - Large Capital Project Fund
Arts	Arts ACIP	Arts and Cultural Impact Programming
Arts	Arts WIP	Workforce Investment Program
Arts	Arts WRP	Workforce Readiness Program
Canals	Canals	Canalway Grant Program
DEC	DEC CSC C	Climate Smart Communities Program - Certification
DEC	DEC CSC I	Climate Smart Communities Program - Implementation
DEC	DEC EPG	Engineering Planning Grant
DEC	DEC WQIP AHR	Water Quality Improvement Project - Aquatic Habitat Restoration
DEC	DEC WQIP MS4	Water Quality Improvement Project - Municipal Separate Storm Sewer Systems
DEC	DEC WQIP NPS	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control
DEC	DEC WQIP Salt	Water Quality Improvement Program - Salt Storage
DEC	DEC WQIP SWP	Water Quality Improvement Program - Land Acquisition for Source Water Protection
DEC	DEC WQIP WWT CSO/SSO	Water Quality Improvement Program - Wastewater Treatment Improvement Combined Sewer Overflow/Sanitary Sewer Overflow
DEC	DEC WQIP WWT DIS	Water Quality Improvement Program - Wastewater Treatment Improvement Disinfection
DEC	DEC WQIP WWT GEN	Water Quality Improvement Program - Wastewater Treatment Improvement General Wastewater Improvements, secondary priority
DEC	DEC WQIP WWT IOS	Water Quality Improvement Program - Wastewater Treatment Improvement Inadequate On-Site Septic Systems
DEC	DEC WQIP WWT NIT	.
DEC	DEC WQIP WWT WAT	Water Quality Improvement Program - Wastewater Treatment Improvement Watershed Plan Implementation
DOL	DOL EET	Existing Employee Training
DOL	DOL UWT	Unemployed Worker Training
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LGE P	Local Government Efficiency Program - Planning
DOS	DOS LWRP	Local Waterfront Revitalization Program
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD BISP	Business Incubator Program
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR	HCR CDBG PF	Community Development Block Grant - Public Facilities
HCR	HCR CDBG PI	Community Development Block Grant - Public Infrastructure
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGME	Community Development Block Grant - Microenterprise
HCR	HCR NYMS	New York Main Street
NYSERDA	NYSERDA NZEED	Net Zero Energy for Economic Development
OPRHP	OPRHP HAS D	Heritage Area Systems (Development)
OPRHP	OPRHP HAS P	Heritage Area Systems (Planning)
OPRHP	OPRHP HP A	Historic Property (Acquisition)
OPRHP	OPRHP HP D	Historic Property (Development)
OPRHP	OPRHP HP P	Historic Property (Planning)
OPRHP	OPRHP PKS A	Parks (Acquisition)
OPRHP	OPRHP PKS D	Parks (Development)
OPRHP	OPRHP PKS P	Parks (Planning)