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STATE OF
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Regional Economic
Development Councils

CAPITAL REGION CREATES 2019 PROGRESS REPORT



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Message from the Capital Region Co-Chairs

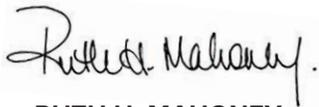
Across our eight counties, the Capital Region is abuzz with projects and possibilities. We have taken our opportunities to the next level—leveraging our creativity, our diversity and the multitude of investments we’ve attracted over the past eight rounds of the Capital Region Economic Development Council’s work. From craft beverages to digital gaming development, our region has made even greater strides this year toward reaching the goals of our strategic roadmap: Capital 20.20.

As we complete Round IX of the Regional Economic Development Council process, we can already see positive results of this year’s new statewide REDC priorities. Working with regional partners to increase the availability of child care has added an important new dimension to our work. Creating a regional conversation around environmental justice has also deepened our capacity to address this critical issue in our communities, with its grave implications for health, quality of life and economic viability. We applaud the Governor for charging the REDCs with exploring these timely and impactful priorities this year, and we are confident that the work begun in these areas will reap tremendous benefits for our workforce development efforts across the board.

As always, we deeply appreciate the very hard work of our Council members, Empire State Development regional staff, and the countless partners who lend their time and expertise to this important project.

Last but not least, our great thanks to all of this year’s CFA applicants. We know that it is no small task to complete this process, and we are grateful to the many individuals, companies and organizations who participate in this innovative approach to economic development.

We are proud to present this Progress Report, which showcases our recent achievements along with new innovative ideas that will create an even brighter future for the Capital Region.



RUTH H. MAHONEY

Market President & Regional Retail Leader, KeyBank



HAVIDÁN RODRÍGUEZ

President, University at Albany

PART ONE

Executive Summary



Four years ago, when the Capital Region Economic Development Council (CREDC) introduced Capital 20.20 under the Upstate Revitalization Initiative, we said, “This plan is about catalyzing economic growth, but it is also about inclusive growth.” As we near 2020, it is clear that our strategies have proved effective. This is no longer just a five-year plan; it is a reality today.

ACCOLADES

More and more the Capital Region is being nationally recognized as the place to be for cutting-edge R&D, making and moving goods, as well as a rich diversity of arts and cultural experiences. Earlier this year the area jumped up 11 slots on U.S. News & World Report’s “Best Cities to Live” rankings to 28th. The area ranked 10th on ZipRecruiter’s list of the “Hottest Cities for Jobs” and 21st on WalletHub’s “Most Educated Cities in America.”

ECONOMIC STRENGTH

Helping the region enhance its ranking as a top place to be are several steps the CREDC has taken to implement state priorities and regional strategies. Placemaking initiatives such as Redburn Development’s \$78 million renovation of prominent downtown Albany properties will bring 450 new residents to an Opportunity Zone. In Albany’s Midtown, the University at Albany’s \$60 million transformation of the 107-year-old former Albany High School Building into its new College of Engineering and Applied Sciences will result in an even greater influx of students, faculty and staff to the neighborhood. And similar transformational placemaking projects are being realized throughout the region: in Schenectady through the rehabilitation of State Street buildings; in Saratoga Springs through the modernization of the Saratoga Performing Arts Center; and in Glens Falls, Hudson and Albany, as they continue to implement their Downtown Revitalization Initiatives.

NEW STATE PRIORITIES

To advance the new state priorities of child care and environmental justice, the CREDC has collaborated with the Capital District Child Care Council (CDCCC) and New York State Department of Environmental Conservation (DEC) to study the local needs and challenges within these fields. On top of having 173 census tracts that qualify as child care deserts, the region has seen its ranks of child care workers decline by 12 percent over the last five years. DEC has identified 97 census tract block groups that qualify as potential environmental justice areas (PEJAs). About one in 10 Capital Region residents live in these mostly urban PEJAs, which commonly house facilities associated with pollution (i.e., air emissions sites, active solid waste facilities and brownfield or superfund sites). The CREDC has developed five-step action plans for addressing each of these two new state priorities.

WORKFORCE DEVELOPMENT

As the region with the state’s second-lowest unemployment rate and a nationally significant abundance of job openings, the CREDC is aggressively addressing the state priority on workforce development. A multitude of projects designed to bolster the region’s talent pipeline have been implemented over the past year. Apprenticeship opportunities are growing through the expansion of the Center for Economic Growth’s Capital Region Manufacturing Intermediary Apprenticeship Program and the launch of the region’s first Software Development Apprenticeship Program as well as Hudson Valley Community College’s Electronics Technician Apprenticeship Program. Hudson Valley Community College’s \$14.5 million **Gene F. Haas Center for Advanced Manufacturing Skills (75342)**, which opened last August, will secure the region’s position as a national leader in training for advanced manufacturing jobs.

More workers are being prepared for technical careers through new programs, such as Capital Region BOCES's Entertainment Technologies and Engineering Technician programs as well as SUNY Schenectady's Mechatronics Certificate Program. To support the region's burgeoning digital gaming development cluster, SUNY Schenectady this fall is launching a Game Design Program. Additionally, through their redevelopments of their Schuylar and McAuley buildings, UAlbany and Maria College are positioning the region to produce even greater numbers of engineers and registered nurses.

VETERANS PARTICIPATION IN THE WORKFORCE

Supplementing these workforce development initiatives is the CREDC's work on the state priorities of Veterans Participation in the Workforce. Last spring, CEG launched the Veteran Connect Center (VCC). The VCC is marketing career and educational opportunities to transitioning service members worldwide as well as helping local employers recruit them. The VCC also works to retain veterans in the region by connecting them with diverse resources that help them address a variety of needs.

KEY REGIONAL CLUSTERS

The region's tech clusters remain strong growth engines. The Life Sciences Cluster's employment has increased by 7.2 percent over the past year. Capital Region firms and institutions received 6 percent more in National Institutes of Health funding, and local colleges and universities invested 2 percent more on life sciences R&D. Major expansion projects by Regeneron Pharmaceuticals and Wadsworth Labs are moving forward, and the Biomedical Acceleration and Commercialization Center is expanding its services to help grow local biotech startups. The region's broader R&D to Commercialization Cluster is poised for robust growth with major projects at SUNY Polytechnic Institute, which include Applied Materials' Materials Engineering Technology Accelerator (META) Center and IBM's AI Hardware Center. Total university R&D expenditures were up over the year by 6 percent. The National Center for Science and Engineering Statistics has identified the Albany-Schenectady-Troy metropolitan statistical area (MSA) as one of only 47 MSAs where businesses spend more than \$1 billion annually on R&D.





Courtesy Upstate Alliance for the Creative Economy



INNOVATION

Complementing these advances for the state's priority on Innovation is the CREDC's work supporting startups. In 2018, Innovate 518 assisted more than 300 startups, and the Center for Economic Growth and Biomedical Acceleration and Commercialization Center assisted dozens more in the tech field. Local tech startups and small businesses over the year received 34 percent more Small Business Innovation Research (SBIR) and Small Business Technology Transfer (STTR).

OPPORTUNITY AGENDA

To improve economic opportunity, education, public safety, government reform and fairness for New Yorkers of all races, genders and ethnicities, several programs expanded their reach over the past year. For example, the Community Loan Fund of the Capital Region provided \$203,854 in loans to minority and women-owned businesses, as well as businesses located in low-income census tracts in late 2018 and early 2019. In 2018, the Employer Resource Network's success coaches saw 3,522 Capital Region employees. The Center for Economic Growth's KeyBank Business Boost & Build (KBBB) initiative launched this year and by the end of the first half of 2019 had served eight new minority and six new women entrepreneurs. One of the businesses served through CEG KBBB, United Aircraft Technologies (UAT), received a \$44,000 FuzeHub grant.

NEW PRIORITY PROJECTS

Round IX's priority projects promise to advance Capital 20.20's regional strategies. For example, the Albany College of Pharmacy and Health Sciences' **Center for Biopharmaceutical Education and Training (91781)** will be the state's first academic bioprocessing center based in a pharmacy school and bolster the Talent strategy. Dagen Trucking's **Port of Schenectady (95074)** will further the Gateway strategy. The Community Loan Fund of the Capital Region's **Incubator Expansion (94107)** will do the same for the Lift-Off strategy, as will agricultural production projects such as Klein's Kill Fruit Farm Corporation's **new cold storage and packing facility (92916)** and King Brothers Dairy's **new yogurt manufacturing facility cold storage site (90963)**. Capital Repertory Company's **Livingston Square Parking (90216)** and **SPAC Roosevelt II Rehabilitation (94542)** will deliver the types of changes called for in the Metro strategy.

PART TWO

Progress





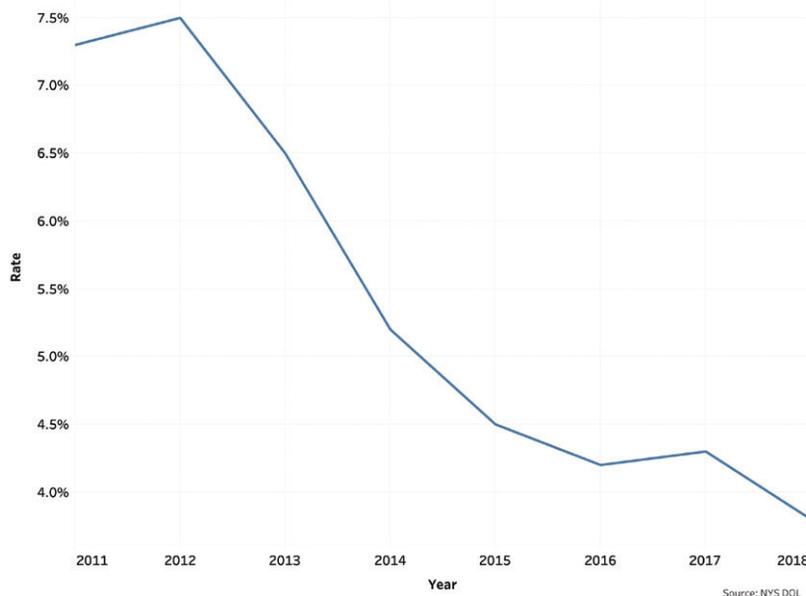
General Progress in the Region

GENERAL ECONOMIC INDICATORS

The Capital Region economy is stronger than it has been in years. In 2018, the eight-county region's annual average unemployment rate fell to 3.8 percent, which was second lowest among New York's 10 economic development regions and its lowest level since 2001. Private sector employment was the highest it has been for an even longer period, boosted by an expanding labor force that averaged 547,500 in 2018—a six-year high.

These strong economic indicators continued to attract national attention for the Capital Region. In 2019, the Albany-Schenectady-Troy metropolitan statistical area moved up 11 spots on U.S. News and World Report's list of the Best Places to Live to No. 28. ZipRecruiter named it the 10th Hottest City for Jobs in 2019. WalletHub named it the 35th Best Metro Areas for STEM Professionals.

Capital Region Unemployment Rate, 2011-2018



QUALITY OF LIFE INDICATORS

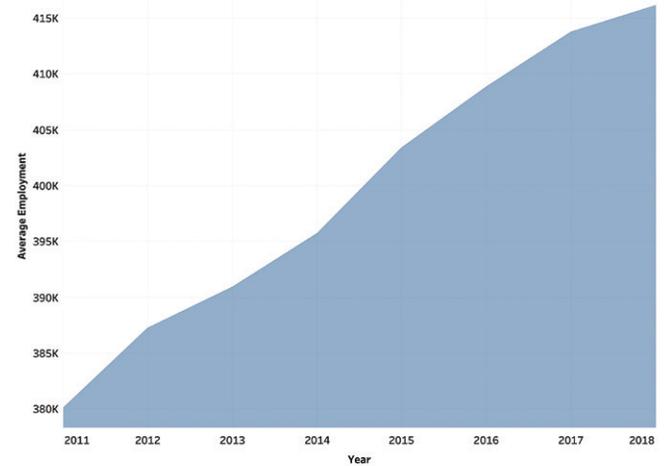
In 2018, the Capital Region again was the state’s second fastest-growing economic development region, with a total population of 1,084,941. Saratoga County was the state’s fourth fastest-growing county, and it also had New York’s largest year-over-year domestic migration gain. Greene County had the fifth highest migration gain. Additionally, the Capital Region has the third fastest-growing young adult population (28-34 years old) out of the state’s 10 economic development regions, increasing by 5.1 percent from 2011 to 2018. At 8.7 percent, Saratoga County has the state’s second fastest-growing young adult population.

Among the state’s 10 fastest-growing (Y/Y) cities, two—Schenectady and Saratoga Springs—were in the Capital Region. The region also housed three of the state’s top 10 fastest-growing towns: Ballston, Prattsville and Malta.

Despite population growth, poverty and uninsured rates decreased. In addition, the region’s educational attainment rate of adults with a bachelor’s degree or higher climbed to 34.1 percent, compared to 31.6 percent in 2011. WalletHub named the Albany-Schenectady-Troy metropolitan statistical area (MSA) the 21st most educated city in America.

Capital Region Private Sector Employment Growth, 2011-2018

Source: NYS DOL

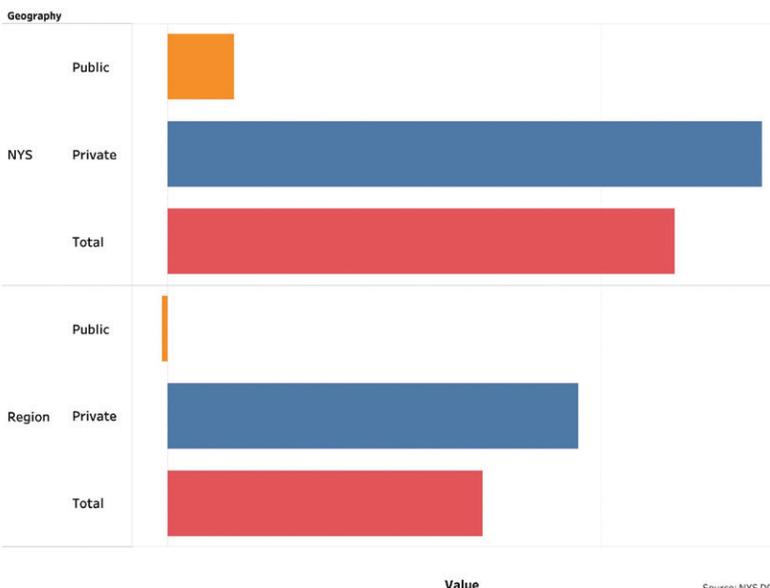


KEY REGIONAL INDICATORS

Research and development continued to drive key regional clusters. In fiscal 2018, the region’s life science cluster received \$62 million in awards from the National Institutes of Health (NIH), up 13.5 percent over the year and the highest level of NIH funding since fiscal 2013. In fiscal 2017, R&D spending at Capital Region colleges and universities increased by 5.9 percent to \$598 million. New data from the National Center of Sciences and Engineering Statistics also revealed that in fiscal 2015 the Albany-Schenectady-Troy MSA was one of one of only 47 metros nationwide—and three in New York—in which businesses spent more than \$1 billion on R&D.

Employment in the life sciences cluster continues to be a point of strength, increasing by 56.4 percent and by 5 percent in the R&D to commercialization cluster since 2011.

Capital Region vs NYS Employment Growth, 2011-2018



Source: NYS DOL

JOBS

Category	Class	Region Average Wage			2011-2018 % Change		2017-2018 % Change	
		2011	2017	2018	Region	NYS	Region	NYS
Employment	Public	113,148	112,945	113,001	-0.1%	1.5%	0.0%	2.8%
	Private	380,100	413,724	416,094	9.5%	13.7%	0.6%	1.5%
	Region	493,248	526,669	529,095	7.3%	11.7%	0.5%	1.7%
Establishments	Public	1,087	1,400	1,408	29.5%	58.8%	0.6%	1.8%
	Private	27,573	28,467	28,494	3.3%	8.8%	0.1%	0.5%
	Region	28,660	29,867	29,902	4.3%	9.7%	0.1%	0.7%
Total Wages	Public	\$5,835,635,507	\$6,673,511,284	\$6,799,382,717	16.5%	28.0%	1.9%	1.2%
	Private	\$16,516,643,353	\$20,857,738,145	\$21,535,612,717	30.4%	32.5%	3.2%	3.8%
	Region	\$22,352,278,860	\$27,531,249,429	\$28,334,995,434	26.8%	31.8%	2.9%	4.9%
Average Wages	Public	\$51,575	\$59,086	\$60,171	16.7%	26.0%	1.8%	9.0%
	Private	\$43,453	\$50,415	\$51,757	19.1%	16.5%	2.7%	2.2%
	Region	\$45,317	\$52,274	\$53,554	18.2%	18.0%	2.4%	3.1%
Unemployed	Region	40,400	23,500	20,900	-48.3%	-50.1%	-11.1%	-12.1%
Unemployed Rate	Region	7.3%	4.3%	3.8%	-3.5%	-4.2%	-0.5%	-0.6%

Source: NYS DOL

VETERANS UNEMPLOYMENT RATE (18-64 YEARS)

Region	Rate			% Change	
	2011	2016	2017	2011-2017	2016-2017
Capital Region	7.2%	5.1%	5.2%	-2.0%	0.1%
NYS	7.6%	7.0%	6.2%	-1.4%	-0.8%

Source: US Census Bureau, ACS (B21005). Five-year estimates

CAPITAL REGION CLUSTERS

Cluster	Jobs					2018 Avg. Earnings Per Job
	2011	2017	2018	% Change		
	#	#	#	2011-2018	2017-2018	
Life Sciences¹	3,750	5,470	5,865	56.4%	7.2%	\$102,212
R&D to Commercialization²	20,951	22,065	22,008	5.0%	-0.3%	\$108,556
Creative Economy³	N/A	36,514	37,771	N/A	3.4%	\$43,943

Sources: EMSI

1 NAICS 325411, 325412, 325413, 325414, 334510, 334517, 339112, 339113, 339114, 339115, 339116, 621511, 621512, 541714. Excludes NAICS 541713 (research and development in nanotechnology) and NAICS 541715 (physical, engineering and biological research) to avoid distortions of life sciences cluster through the inclusion of the region's sizeable semiconductor researcher population, which also falls under these industries.

2 NAICS 5413, 5414, 5415, 5416, 5417.

3 Creative economy = 119 6-digit NAICS industries + independently counted artisan restaurant and digital gaming development jobs. Average earnings per job does not include artisan restaurant and digital gaming development jobs.

GROSS REGIONAL PRODUCT

Region	GRP			% Change	
	2011	2017	2018	2011-2018	2017-2018
Capital Region	\$55,675,224,371	\$72,395,649,995	\$75,758,144,471	36.1%	4.6%

Source: EMSI

CAPITAL REGION NET MIGRATION

2018 Population = 1,084,941													
Cumulative Estimates of the Components of Population Change, April 1, 2010 to July 1, 2018							Annual Estimates of the Components of Population Change, July 1, 2017 to July 1, 2018						
Total Population Change	Vital Events			Net Migration			Total Population Change	Vital Events			Net Migration		
	Natural Increase	Births	Deaths	Total	International	Domestic		Natural Increase	Births	Deaths	Total	International	Domestic
#							#						
5,743	7,777	90,028	82,251	-1,403	16,965	-18,368	248	111	10,567	10,456	177	1,813	-1,636

Source: U.S. Census Bureau ACS, Estimates of the Components of Resident Population Change (PEPTCOMP, PEPANNRES).

POVERTY RATE

Range	Capital Region			New York			2012-2017 Change		2016-2017 Change	
	2012	2016	2017	2012	2016	2017	Capital Region	New York	Capital Region	New York
Total Population	11.1%	11.2%	11.0%	14.9%	15.5%	15.1%	-0.1%	0.2%	-0.2%	-0.4%
Under 18 years	15.3%	15.4%	14.9%	21.0%	21.9%	21.3%	-0.4%	0.3%	-0.5%	-0.6%
18 to 64 years	10.6%	11.0%	10.9%	13.5%	14.2%	13.9%	0.4%	0.4%	-0.1%	-0.3%
65 years and over	7.2%	6.8%	6.6%	11.4%	11.4%	11.5%	-0.5%	0.1%	-0.1%	0.1%

Source: U.S. Census Bureau ACS, Poverty Status in the Past 12 Months (S1701). Five-year estimates.

UNINSURED RATE (ALL AGES)

Region	Rate			% Change	
	2012	2016	2017	2012-2017	2016-2017
Capital Region	8.0%	5.6%	4.9%	-3.1%	-0.6%
NYS	11.3%	8.6%	7.6%	-3.7%	-1.0%

Source: US Census Bureau, ACS (B21005). Five-year estimates.

CAPITAL REGION EDUCATIONAL ATTAINMENT *

Degree Attained	2011	2017	2017	2011-2017	2016-2017
Associate's degree	11.3%	11.8%	12.0%	0.7%	0.2%
Bachelor's degree or higher	31.6%	33.5%	34.1%	2.6%	0.6%
Bachelor's degree	17.3%	18.5%	18.8%	1.5%	0.3%
Master's degree	10.4%	11.2%	11.4%	1.0%	0.2%
Professional school degree	2.2%	2.1%	2.2%	0.0%	0.1%
Doctorate degree	1.6%	1.7%	1.8%	0.1%	0.1%

*Adults 25 Years and Older.

Source: US Census Bureau ACS, (B15003). Five-year estimates.

CAPITAL REGION UNIVERSITY R&D

Geographic Area	2011	2016	2017	% Change	
				2011-2017	2016-2017
R&D Expenditures (\$000s)	\$511,684	\$564,734	\$597,316	16.7%	5.8%
R&D Personnel	3,211	3,984	4,637	44.4%	16.4%

Source: NCSSES (fiscal year data).

NIH AWARDS

Geographic Area	\$			% Change	
	2011	2017	2018	2011-2018	2017-2018
Capital Region	\$53,814,786	\$54,631,875	\$62,034,314	15.3%	13.5%
New York State	\$2,041,382,093	\$2,386,044,645	\$2,632,652,693	29.0%	10.3%

Source: NIH RePORT (fiscal year data).



River House Project, Hudson, NY

Status of Past Priority Projects

Since 2011, ESD funds and the Excelsior Jobs Program have supported 186 priority projects, with 63.9 percent being completed or on schedule, as of August 2019. A total of \$118,139,220 ESD capital funds have been awarded for 149 projects through the eight REDC rounds. These awards leveraged \$869.9 million in private investment, resulting in a 12 percent leverage rate. Over the past year six priority projects have been completed. They include:

1. **Flomatic Plant Expansion (73276):** See 2018 Progress Report, page 50
2. **NYS Mesonet XCITE Laboratory (57393):** See 2018 Progress Report, page 55
3. **Glens Falls Civic Center (32083):** See 2017 Progress Report, page 17
4. **Port of Albany Big Lift (56345):** See page 38
5. **Glens Falls Mixed-Use (28251):** See page 42
6. **JW Danforth Expansion (68532):** See 2018 Progress Report, page 40

ROUND 1

Map #	CFA #	Project name
1	2406	TVC Albany
2	2720	Creative Stage Lighting
3	4575	Windham Mountain Partners
4	4642	Etransmedia Technology Capital Loan
5	6161	Ecovative Design EIP
6	7144	The United Group of Companies
7	7489	Warren County EDC
8	8333	University at Albany - RNA Institute
9	8349	University at Albany - Biotechnology Training Center
10	8470	Albany Medical College - NYCAP Research Alliance
11	8575	Center for Economic Growth

ROUND 2

Map#	CFA #	Project name
13	16369	Ames Goldsmith
14	16897	Albany Medical Center UCDP
15	17407	Hudson Avenue Parking Structure
16	17499	Davidson Brothers
17	17620	AMI Diagnostic Imaging Agent
18	17649	Albany Medical College
19	17759	Smart Cities Technology Innovation Center
20	18592	GreenRenewable
21	18790	Albany Waterfront
22	18935	Rotterdam Multi-Modal Center
23	19382	WWARC Community Kitchen
24	19617	GLV USA
25	19647	Transfinder
26	19712	Albany College of Pharmacy
27	19811	RPI Research Facility
28	25101	Smart Cities Technology Innovation Center UCDP
29	32235	Urban Grow Center

ROUND 3

Map#	CFA #	Project name
30	17994	Tech Valley High School STEM Connect
31	26518	Infrastructure
32	27043	Menands Farmers Market
33	27538	Wellington Row
34	28251	Glens Falls Mixed Use
35	28815	St. Peter's Health Partners Troy
36	28865	Mohawk Harbor
37	29043	Berkshire Mountain Club
38	29302	Commercial Services Printing
39	29761	Downtown Albany
40	30224	WWAARC
41	30713	HVA Local Food Distribution Hub Network
42	30762	City Station North
43	30861	Kindl Workforce Development Building
44	31502	Dockside Lofts
45	31508	Challenger Learning Center
46	31691	DO-IT Center
47	31758	Park South Redevelopment
48	31836	Glens Falls Labels
49	32083	Glens Falls Civic Center
50	32235	Urban Grow Center
51	32306	ATTAIN
52	32469	Tech Valley Center of Gravity

ROUND 4

Map #	CFA #	Project name
53	40499	Premier Personal Products Corporation
54	40813	Field Goods LLC
55	40887	Finch Paper Holdings LLC
56	42081	Morcon, Inc.
57	42397	Monument Square LLC
58	43081	Albany Medical College
59	43230	The Research Foundation for the State University of New York
60	43233	Trinity Alliance of the Capital Region, Inc.
61	43286	Eagle Street Corporation
62	43361	Schenectady Metroplex Development Authority

PROJECT COMPLETE	PROJECT IS ON SCHEDULE	PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED	PROJECT CONCERNS NEED TO BE RESOLVED	PROJECT CONTRACT NOT YET EXECUTED OR SIGNIFICANT DELAYS	PROJECT CANCELED OR FUNDING DECLINED
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ROUND 5

Map#	CFA #	Project name
63	50941	Hudson Valley Creamery
64	51730	American Dance Institute
65	52073	Nine Pin Ciderworks
66	52140	Adeline Graham Center
67	52461	AMT Training Facility
68	53006	Capital District Transportation Authority
69	53191	Greenwich Anchor
70	53284	Coeymans Recycling Center
71	53344	New York Arboretum
72	53874	Hudson Opera House
73	53911	American Acoustic TV Series
74	54092	444 River Lofts
75	54799	Universal Preservation Hall
76	54968	Albany Water Board
77	55126	The Good Market
78	55554	Green Infrastructure Redevelopment
79	55576	The Wick Hotel
80	55621	Capital Repertory Theatre
81	55741	Saint-Gobain Business
82	55888	Underground Railroad History Project of the Capital Region
83	56000	NYCAP Research Alliance Investment Fund
84	56312	Center for Advanced Technology
85	56345	Port of Albany Big Lift
86	56754	Troy Innovation Garage
87	56806	Tower on the Hudson
88	57082	Community Loan Fund Infusion
89	57393	NYS Mesonet XCITE Laboratory
90	57456	Rensselaer Clean Energy
91	57889	STEAM Garden

ROUND 6

Map#	CFA #	Project name
92	49005	Polyset Expansion
93	64040	Adirondack Craft Beverage Campus
94	64598	Sustainable Agriculture Business Expansion
95	65124	Brown's Brewery Sustainable Development
96	65254	The Mill
97	65275	Original Sin Expansion
98	65464	ADI Lumberyard Waterfront
99	65554	PI Advanced Manufacturing Center
100	65941	American Theater
101	66142	Women's Wellness Center
102	6228	HVCC Building Systems Technology Programs
103	66307	LASNYY Legal Services Center
104	66508	AMC MS/ME Basement Rehabilitation
105	66812	STRIDE SHARE Center
106	67050	Hawthorne Valley Farm Expansion
107	67104	Finch Paper Residuals Project
108	67389	Common Roots Brewing Expansion
109	67663	Port of Albany Expansion
110	67820	155 River Street
111	67829	Town of East Greenbush
112	67911	The Park Theater
113	68182	Rensselaer Bioscience Development Upgrades
114	68267	Times Union Garage Egress
115	68346	Nipper Apartments
116	68532	JW Danforth Expansion

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

PROJECT CONCERNS NEED TO BE RESOLVED

PROJECT CONTRACT NOT YET EXECUTED OR SIGNIFICANT DELAYS

PROJECT CANCELED OR FUNDING DECLINED

ROUND 7

Map#	CFA #	Project name
117	71567	Craft NY Supply Chain
118	72449	PGS Millwork Expansion
119	72561	Tech Park Expansion
120	3276	Flomatic Plant Expansion
121	73926	Ops Microbrewery Expansion
122	74144	The Urban Grow Center Expansion
123	74184	Basilica Hudson Gallery Building Renovation/Upgrade
124	75147	Broadway Streetscape
125	75232	Schenectady Innovation
126	75245	Troy Innovation District
127	75342	Advanced Manufacturing Training
128	75420	River House Renovation
129	70683	Palace Theatre Restoration
130	75505	Coarc Ecycle Capital
131	75846	CTE Welding and HVAC Program
132	76185	Soldier-On
133	76646	723 Warren Street Restoration
134	76728	Digital Fabrication Advanced Mfg
135	76784	Starbuck Island Development
136	76944	Hedley Training Facility
137	77148	Maker Space at Hillside View
138	77159	Manufacturing Technology Education Center (MTEC)
139	77176	West Mountain Expansion/Upgrades

ROUND 8

Map#	CFA #	Project name
140	72149	HVCC Nursing Program Expansion
141	81869	Ski Bowl Mountain Inn
142	82089	SPAC Improvement Project
143	83448	The Paint Factory Mixed-use Building
144	83462	Computer Numeric Control Machine Purchase
145	83475	AI Incubator Project
146	83656	South Street Redevelopment
147	83839	City Station North 2018
148	83885	Erie Trustco Revitalization
149	83888	PISA BioPharm Manufacturing Pilot Plant
150	84249	Case Advanced Manufacturing Product Development

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

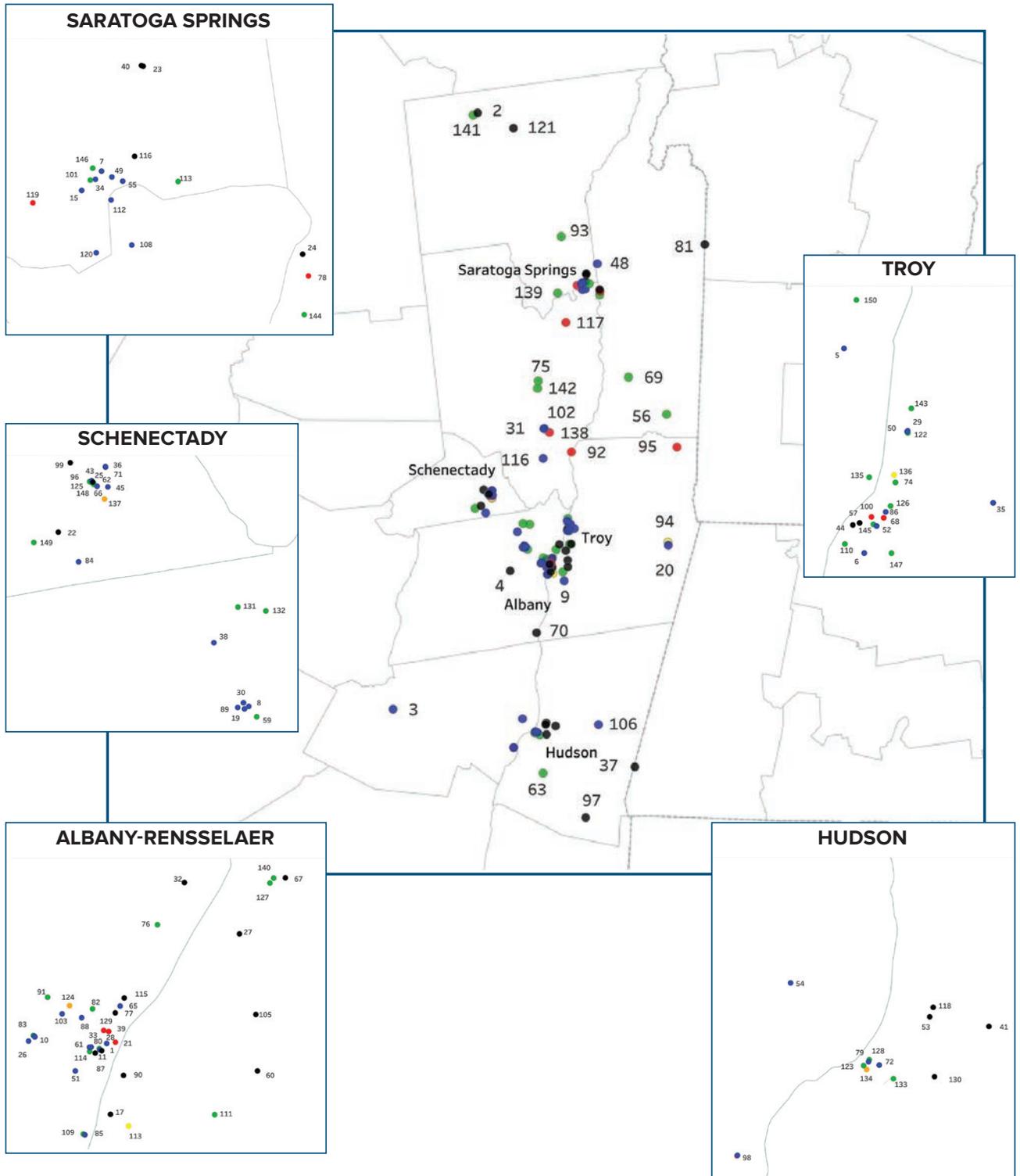
PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

PROJECT CONCERNS NEED TO BE RESOLVED

PROJECT CONTRACT NOT YET EXECUTED OR SIGNIFICANT DELAYS

PROJECT CANCELED OR FUNDING DECLINED

Mapped Status of Past Priority Projects



PROJECTS COMPLETE OR ON SCHEDULE — 64.0%

STATUS OF ESD PAST PRIORITY PROJECTS

Past Priority Projects	Round 1	Round 2	Round 3	Round 4	Round 5	Round 6	Round 7	Round 8	Excelsior	TOTAL	% OF PROJECT
	8	8	15	3	10	5	1	0	1	51	27.4%
	0	1	0	4	9	8	11	11	24	68	36.6%
	0	0	0	0	0	2	1	0	1	4	2.2%
	0	1	1	0	2	4	4	0	1	13	7.0%
	0	0	0	0	0	1	3	0	0	4	2.2%
	3	7	7	3	8	5	3	0	10	46	24.7%
TOTAL	11	17	23	10	29	25	23	11	37	186	100.0%

PROJECT COMPLETE	PROJECT IS ON SCHEDULE	PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED	PROJECT CONCERNS NEED TO BE RESOLVED	PROJECT CONTRACT NOT YET EXECUTED OR SIGNIFICANT DELAYS	PROJECT CANCELED OR FUNDING DECLINED
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LEVERAGE OF STATE INVESTMENT IN ALL PAST PRIORITY PROJECTS

Round	Total Awards	Total Project Cost	Total Awards	Total ESD Capital Funds	Leverage
Round 1	11	\$63,849,089	\$8,611,000	\$8,611,000	13%
Round 2	17	\$95,394,622	\$7,565,000	\$7,365,000	8%
Round 3	23	\$263,699,789	\$21,956,956	\$21,792,000	8%
Round 4	10	\$52,070,370	\$5,500,000	\$5,500,000	11%
Round 5	29	\$118,140,126	\$21,813,000	\$21,750,000	18%
Round 6	25	\$144,353,425	\$23,900,000	\$23,651,220	16%
Round 7	23	\$143,982,633	\$19,470,000	\$19,470,000	14%
Round 8	11	\$106,600,312	\$10,000,000	\$10,000,000	9%
TOTALS	149	\$988,090,366	\$118,815,956	\$118,139,220	12%

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Status of All Projects Awarded CFA Funding

Out of the 799 CFA projects since 2011, 85 percent of them have been completed or are in progress. A total of \$300 million has been awarded for CFA projects with a total project cost of \$1.42 billion. This funding has helped create 6,217 jobs and retain 8,559 jobs at risk.

PROJECTS COMPLETE OR ON SCHEDULE — 85%

AGGREGATED STATUS OF ALL CFA PROJECTS - ALL AGENCIES

	Round 1	Round 2	Round 3	Round 4	Round 5	Round 6	Round 7	Round 8	TOTAL	% OF PROJECTS
	78	66	78	58	52	43	7	1	383	48%
	3	6	13	17	42	53	81	82	297	37%
	0	0	1	1	2	3	2	0	9	1%
	1	1	1	0	2	4	4	0	13	2%
	0	0	0	0	1	3	9	11	24	3%
	11	14	14	10	10	10	4	0	73	9%
TOTAL	93	87	107	86	109	116	107	94	799	100%

PROJECT COMPLETE	PROJECT IS ON SCHEDULE	PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED	PROJECT CONCERNS NEED TO BE RESOLVED	PROJECT CONTRACT NOT YET EXECUTED OR SIGNIFICANT DELAYS	PROJECT CANCELED OR FUNDING DECLINED
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LEVERAGE OF STATE INVESTMENT IN ALL CFA PROJECTS: ALL AGENCIES

	Round 1	Round 2	Round 3	Round 4	Round 5	Round 6	Round 7	Round 8	GRAND TOTAL
Total Projects	81	73	94	76	99	106	103	94	726
TPC	\$169,712,053	\$165,216,893	\$287,104,679	\$71,380,148	\$147,673,790	\$182,114,010	\$208,946,966	\$189,347,027	\$1,421,495,566
Total CFA Award	\$46,721,875	\$33,988,168	\$34,921,845	\$16,304,550	\$43,667,700	\$41,310,598	\$45,660,914	\$37,514,359	\$300,090,009
Ratio	3.6	4.9	8.2	4.4	3.4	4.4	4.6	5.0	4.7

**Calculations and project count excludes cancelled, terminated or declined awards

JOB CREATION ALL AGENCIES

	Jobs Created	Jobs retained at risk	Jobs Projected	Construction Jobs	Indirect Jobs
Round 1	660	406	645	112	526
Round 2	750	674	316	2,741	1,003
Round 3	1,776	1,642	658	2,428	2,070
Round 4	229	701	217	237	832
Round 5	464	194	457	1,335	554
Round 6	259	628	419	1,153	964
Round 7	132	45	132	1,589	1,413
Round 8	274	209	368	1,312	1,004
Open Enrollment	1,673	4,060	1,673	619	7,964
TOTAL CFA	6,217	8,559	4,885	11,526	16,330

**Calculations exclude projects that were cancelled, terminated or where the award was declined.

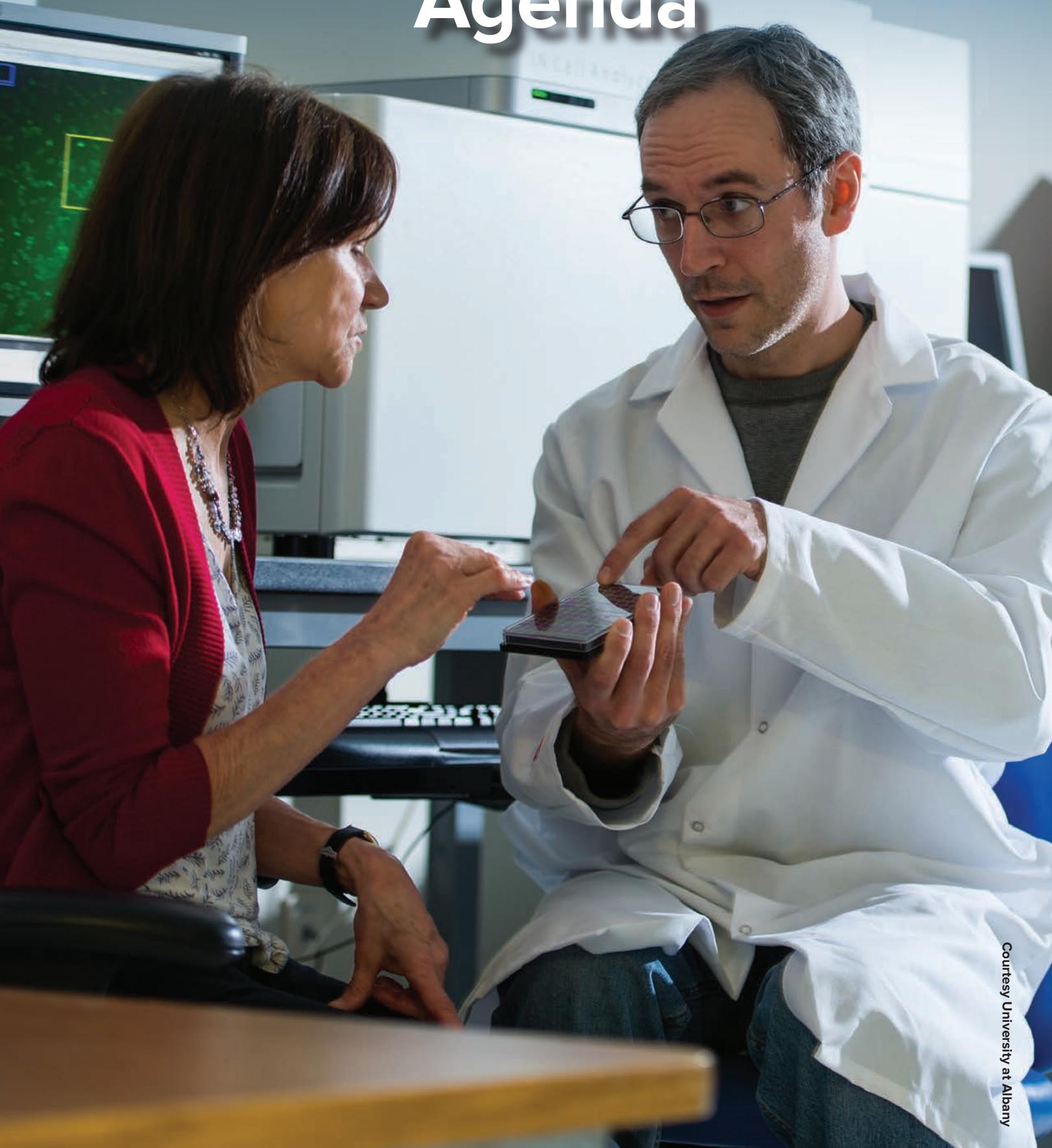




Courtesy University at Albany

PART THREE

Implementation Agenda



Strategies and Actions Related to State Priorities

1. CHILDCARE NEEDS AND POTENTIAL SOLUTIONS

With the Capital Region having the state's second lowest unemployment rate, worker access to quality, affordable child care is a pressing need for both families and workforce development.

According to a study by the Capital District Child Care Council (CDCCC), there are an estimated 36,000 children in the Capital Region. Average annual costs for center-based care range from \$14,000 for infants to \$11,500 for four years olds. In addition, accessibility to quality child care lacks throughout the region. As a result, parents are facing the choice of bringing children to work or missing shifts. Children go without quality early education opportunities, which can impair the long-term development of high-skill human capital. Businesses experience low productivity and high turnover.

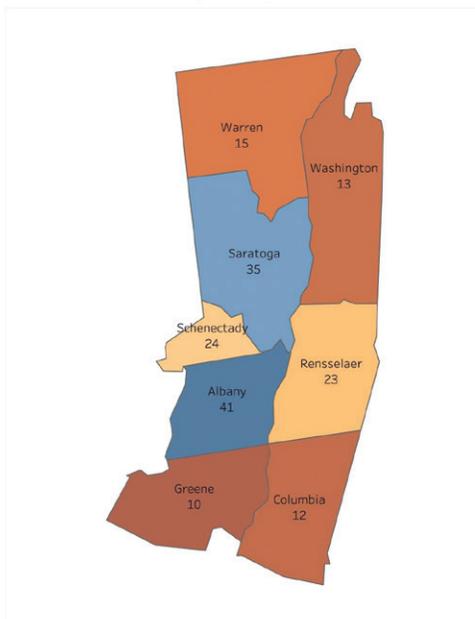
Focus Challenges

Two areas the CREDC needs to pay particular attention to are the Capital Region's insufficient supply of regulated child care programs offering care during non-traditional hours and child care deserts. The former is especially important to workers in major employer industries with non-traditional hours, such as health care and manufacturing. Regionwide, only 83 regulated child care programs offer care during non-traditional hours, with 42 percent of them being in Albany County. Warren and Greene counties have only one each, according to the CDCCC study.

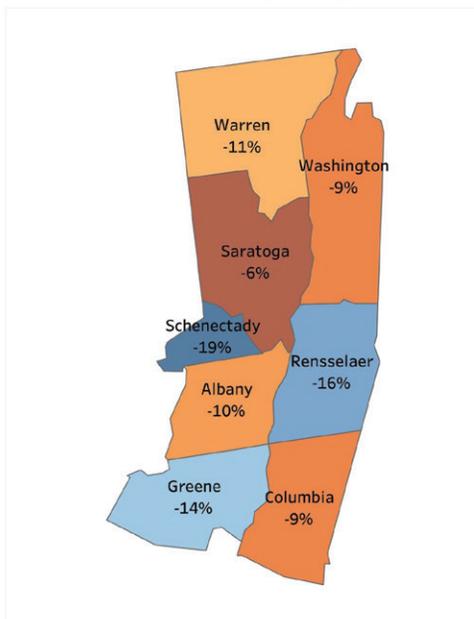
- a. In the Capital Region, child care deserts, which are areas that either lack child care facilities or have three times fewer slots than children living in it, are most common in low-income and rural communities. Families of color and parents who work nontraditional hours often find themselves

Capital Region Child Care Challenges

Child Care Deserts by County



Child Care Worker Growth by County, 2014-2018



living in child care deserts. The CDCCC identified 172 census tracts that qualify as child care deserts. It also found significant shortages of child care in the following areas:

- ii. Menands and Cohoes;
- iii. Columbia, Greene, Saratoga, Warren and Washington counties, which all have numerous rural communities without a single regulated child care program;
- iv. South Troy, where there are 50 children per single available child care slot; and
- v. Schenectady County, which suffers from an overall shortage of infant and toddler care.

Workforce concerns must also be front-and-center in the CREDC’s strategy to address the region’s child care challenges. Over the past five years, the number of child care workers throughout the eight counties has declined by 787, or 12 percent, to 5,766. Declines were as great as 19 percent in Schenectady County and 16 percent in Rensselaer County. Even more, Greene and Warren counties have concentrations of child care workers that are far below the national average (location quotients <1).

CREDC Action Plan

- a. Continuity:** Make the CREDC Child Care Committee permanent and broaden its membership to enhance its regional representation and add diversity.
- b. Business Mentoring:** Foster the growth of new and existing child care providing businesses by assisting them with business and marketing plan preparation so they can operate more efficiently and profitably as well as reach and onboard more children in need of care.
- c. Licensing:** Review existing policies to make it easier for child care providers to be licensed to operate near remote manufacturing facilities while also maintaining New York’s gold standard for ensuring the safety of children.
- d. Talent:** Bolster the number of child care workers in the region by promoting opportunities in the field to low-skill individuals and retirees while also highlighting career benefits and upward mobility. Also explore a child care worker boot camp certification program.

- e. Study:** The CREDC will consult with the CDCCC on the findings from its survey of businesses on employees who miss work or quit because of child care-related problems and the economic impacts of those actions. CDCCC received \$15,000 for the survey from the Council on Children and Families’ New York State Birth through Five (NYSB5) initiative.

2. ECONOMIC AND ENVIRONMENTAL JUSTICE STRATEGY

About one in ten Capital Region residents lived in what the New York State Department of Environmental Conservation (DEC) has designated as “potential environmental justice areas” (PEJAs). Statistically, these are areas where either:

- a.** At least 51.1% of the population in an urban area reported themselves to be members of minority groups; or
- b.** At least 33.8% of the population in a rural area reported themselves to be members of minority groups; or
- c.** At least 23.59% of the population in an urban or rural area had household incomes below the federal poverty level.

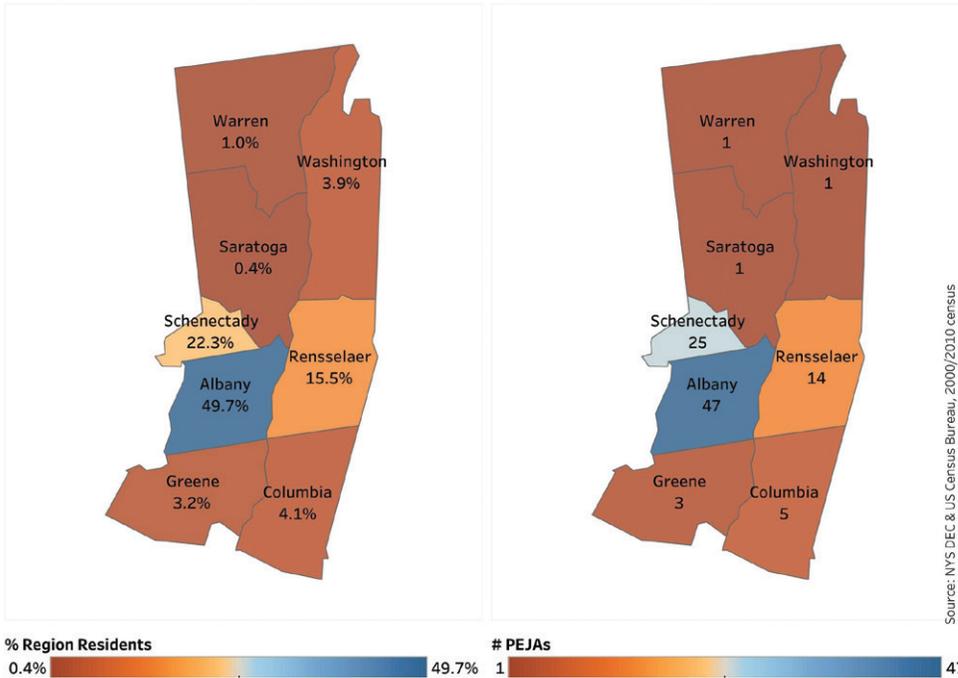
In terms of living, these statistics translate into meaning PEJAs are places where there is not “fair treatment and meaningful involvement of all people regardless of race, color, or income with respect to the development, implementation, and enforcement of environmental laws, regulations, and policies.” Throughout the eight counties, DEC has identified 97 PEJAs, based on 2000 and 2010 census data. About half of the region’s population living in PEJAs are in Albany County alone.

While the metrics for PEJAs are economic, there are serious environmental concerns associated with these areas because facilities commonly associated with pollution tend to cluster in them. These environmentally threatening facilities include air emissions sites; active solid waste facilities; remediation site, such as brown-fields or superfund sites; waste discharge sites; and water withdrawal facilities.

Capital Region Potential Environmental Justice Areas (PEJAs)

Distribution of Residents in PEJAs by County

Distribution of PEJAs by County



Background

From the 2002 decision to dredge the Hudson River to DEC's 2010 launch of Operation Eco-Quality to reduce air quality issues in Albany's South End, the Capital Region has been a pioneer in environmental justice in New York. The CREDC has continued in this tradition with several of its priority projects, such as Hudson Headwaters Health Network's **Women's Wellness Center (66142)**, the development and expansion of the **Urban Grow Center (32235, 74144)**, as well as through other CFA projects, such as the Town of Bolton's **Wastewater Treatment Improvements (82070)**. However, to be more strategic in its approach to environmental justice, the CREDC has developed a five-point action plan. Steps to improve air quality should be taken in each of these strategies, when possible. The CREDC will also prioritize strengthening existing communities facing environmental burdens as well as consider issues of gentrification and displacement.

CREDC Action Plan

- Continuity:** Make the CREDC Environmental Justice Committee permanent and broaden and diversify its representation of the region.
- Resource Utilization:** Drive the greater utilization of existing funding sources for environmental justice projects, such as Restore New York, Brownfield Cleanup Program, and the Green Innovation Grant Program
- Economic Development:** Focus on projects that will 1. Reduce exposure to impacts of goods movement; 2. Clean and reuse contaminated properties, such as brownfields and vacant buildings; 3. Reduce exposure to facilities/industries with environmental concerns; and 4. promote green buildings and green streets.
- Green benefits:** Pursue projects that will result in more green space and other recreational opportunities; more renewable energy; the electrification of transportation; and more jobs in green sectors.

- e. **Grassroots Support:** Build capacity with local organizations to improve their awareness of, and access to, funding for environmental justice projects.

The above action plan on “green benefits” will complement the CREDC’s Next Tech strategy from Capital 20.20, which focuses on advancing clean technologies. The “economic development” action plan is also supported by Capital 20.20’s Metro strategy, which focuses on building vibrant cities for businesses and families.

3. SUPPORT FOR COMMUNITY INVESTMENT IN PLACEMAKING AND DOWNTOWN REVITALIZATION

- a. **SPAC Improvement Project (82089):** The rejuvenation of the Saratoga Performing Arts Center (SPAC) made significant progress last spring when, with funds from NY Parks 2020, it completed \$1.75 million in renovations to the amphitheater’s aging balcony ramps, lighting and entryway. Work on the replacement of SPAC’s aging restroom and concession facilities, supported by \$1,000,000 from ESD, \$500,000 from Parks and \$195,000 from Market NY, is scheduled to start in the fall and be completed before the start of the 2020 season.

- b. **Kenmore Portfolio:** Redburn Development is investing \$78 million in several prominent downtown properties within an Albany Opportunity Zone. Supported by a \$5 million ESD capital grant, Redburn will create 350 mixed-income apartments and more than 50,000 square feet of commercial and retail space. The project, which will bring 450 new residents to downtown, includes the following properties:

- iii. The Kenmore Hotel, 74 North Pearl Street
- iv. Steuben Athletic Club, 1 Steuben Place
- v. The Knick, 16 Sheridan Avenue
- vi. Capital Repertory Theatre and Garage, 111 North Pearl Street
- vii. 39 Columbia Street
- viii. Kennedy Garage Netzero, 43 Columbia Street (82825)
- vii. 55 Columbia Street



Courtesy University at Albany



c. State Street Revitalization in Round V

In Round V of RESTORE NY, the City of Schenectady received \$1.8 million for the rehabilitation and construction of four properties on Clinton and State Streets, totaling 114,838-square-feet. The grant helped the city bridge a funding gap and rehabilitate the blighted buildings into new mixed-use facilities. They include:

i. 144-148 Clinton Street:

Completed last February, this project converted a former insurance company's headquarters into a mixed-use building, with the Clinton Street Mercantile, a unique retail space for small retailers and artisans, on the first floor, as well as 12 market-rate apartments on the two upper floors.

ii. 134 State Street:

To be completed this fall, Mill Lane Apartments, LLC converted the former Breslows Department Store, a four-story, 62,518 square-foot building, into a mixed-use facility with 40 market-rate apartments and the Frog Alley Brewery, which in May opened in a 25,000-square-foot space.

iii. 267 State Street:

Civco Realty Corp. in September started redeveloping the former Schenectady County DMV, which will undergo front and rear façade improvements as well as a complete rehabilitation. The \$2.2 million project will prepare the 8,150-square-foot building for commercial purposes.

iv. 302 State Street:

The \$5.3 million redevelopment of this four-story, 29,046-square-foot building by Highbridge Development began last July and is scheduled to end mid-2020. It will create retail, commercial and/or rental housing opportunities.

d. Downtown Revitalization Initiative Updates

- v. **Glens Falls:** The city last August began demolition work at a site that will help transform South Street into a thriving corridor. Preliminary plans for the interior and exterior of this catalytic project, the "Market," have already been developed. Round IX funds have been requested for a nearby proposed parking structure. To strengthen the vibrancy of downtown's mixed use and walkable neighborhoods, the city will rehabilitate 45 South St. and convert the first floor of 36 Elm St. into a USDA test kitchen with space for vendors and public restroom. The latter project will serve as an extension of the adjoining "Market." RFQs for both properties were scheduled to be issued late last summer. Other progress in implementing the DRI include the opening SUNY Adirondack's downtown Culinary Arts Center in September 2018, the development of a logo for a planned Art District and a logo for a planned Public Arts Trail is forthcoming. The city also acquired a deteriorating building for a pocket park and storm retention, with demolition scheduled to begin last September.
- vi. **Hudson:** Since the August 2017 announcement that Hudson was the Capital Region's \$10 million winner of DRI Round II, a Local Planning Committee (LPC) submitted priority projects for State funding. Thirteen projects, both privately and publicly-led initiatives, were selected and awarded allocations of the DRI investment. A significant share of the funding (\$6,482,840) was awarded to the City of Hudson to make strategic infrastructure and waterfront building asset investments. City leadership immediately engaged professional services to implement its program and continues to host monthly DRI Committee Meetings (12) to advance the projects. In 2019, Hudson Common Council authorized solicitation for design services mobilizing \$5,332,550 in DRI investment. America's first public park, Promenade Hill is the first project to advance. Promenade Hill Park is slated for renovations in 2020.

vii. **Albany:** Following the September 2018 announcement that Albany was the Capital Region’s \$10 million winner of DRI Round III, three public workshops, and six Local Planning Committee (LPC) meetings and more than one dozen stakeholder meetings were held between October 2018 and March 2019. The following 12 projects were selected for funding:

1. Improve the Pedestrian Experience along Clinton Avenue (\$2,818,010)
2. Create Live, Work and Exhibition Space for the Capital Region Artist Community (\$2,000,000)
3. Activate the Skyway with a Dynamic Linear Pop-Up Park (\$1,100,000)
4. Create the Clinton Market Collective at Federal Park (\$1,000,000)
5. Create a Distinctive Gateway to the New Skyway (\$800,000)
6. Enhance Connectivity and Pedestrian Safety throughout Quackenbush Square (\$650,000)
7. Redesign Key Pedestrian and Vehicular Corridors for Safe and Stimulating Use (\$400,000)
8. Light Up Livingston Avenue with an Illuminated Pedestrian Underpass (\$250,000)
9. Add a Vehicular and Pedestrian Entrance to Quackenbush Garage (\$250,000)
10. Provide Additional Units and Pathways to Stable, Affordable Housing at Ida Yarbrough Homes (\$200,000)
11. Create Room for a Local Coffee Company to Grow into Its First Standalone Cafe (\$160,240)
12. Animate Clinton Square with Four Large-Scale Murals (\$71,750)

e. Related Strategies

- vi. Metro (See page 42)
- vii. Supporting the Creative Economy (See page 42)

4. SUPPORT FOR WORKFORCE DEVELOPMENT INITIATIVE

a. Capital Region Manufacturing Intermediary Apprenticeship Program:

Since launching this program in 2018, Center for Economic Growth (CEG) has expanded it to a cross regional cooperation including Beechnut Nutrition Company, which last April onboarded 16 apprentices into the electromechanical technician program. CEG also started Plug Power’s electromechanical technician program in June with two apprentices participating, in addition to continuing efforts with Greno Industries’ CNC machinist program.

b. Capital Region Software Developer Apprenticeship Program:

CEG, SUNY Schenectady and Albany Can Code partnered to launch in summer 2019 the region’s first software developer apprenticeship program with Jahnel Group, MVP Health Care and Troy Web Consulting being the first participating employers.

c. Entertainment Technologies:

A collaboration between Capital Region BOCES, Proctors and Fulton Montgomery Community College, this program launched in September 2019. It trains students in disciplines such as digital photography, modern design, stagecraft, audio production, project management, digital TV/broadcast operations and digital modeling.

d. Engineering Technician:

Launched in September 2018, this Capital Region BOCES program provides frontline training for technical careers in engineering systems. Curriculum supports employment with GLOBALFOUNDRIES.

- e. **Electronics Technician Apprenticeship Program:** Hudson Valley Community College will help skill up GLOBALFOUNDRIES employees through this microcredential program, supported by a \$144,000 grant from the American Association of Community Colleges.
- f. **Gene F. Haas Center for Advanced Manufacturing Skill** (See page 39)
- g. **Related Strategies**
 - vi. Talent (See page 38)
 - vii. Veterans Participation in the Workforce (See page 7)

5. LIFE SCIENCES CLUSTER

- a. **NIH Grants:** In fiscal 2018, the Capital Region's life sciences cluster received 13.6 percent more in National Institutes of Health (NIH) funding than the previous year, totaling \$62 million. University at Albany research received \$22.9 million, its largest amount in NIH funding since fiscal 2004, when adjusting for inflation.
- b. **CEG Industry Attraction:** The Center for Economic Growth continued to market the Capital Region's Life Sciences Cluster at events such as the NY BIO Annual Conference, BIO International and MedTech Conference.
- c. **University R&D:** Capital Region colleges and universities spent \$107.6 million on life sciences R&D in fiscal 2017, up 2.4 percent from the previous year. In fiscal 2017, local colleges and universities housed 284,000 square feet of life sciences R&D space, according to the National Center for Science and Engineering Statistics.
- d. **Regeneron Pharmaceuticals:** Last December, ESD approved a \$70 million capital grant and \$70 million in Excelsior Jobs Program tax credits for the pharmaceutical manufacturers' planned \$800 million East Greenbush expansion, which will create 1,500 jobs.
- e. **ILÚM Health Solutions** (See page 37)
- f. **Wadsworth Center:** On Nov. 6, 2019, two development teams are expected to submit to the state Dormitory Authority their proposals for this new 750,000-square-foot lab campus at the Harriman State Office Building Campus. This \$750 million project could create up to 1,200 life sciences jobs.

g. Biomedical Acceleration and Commercialization Center (BACC):

- i. The BACC continues to support and recruit new companies for the incubator. In February 2019, the BACC received a \$250,000 grant from National Grid that enables the BACC's Entrepreneur in Residence to provide more direct mentorship to its companies and actively find them partners and opportunities to accelerate their commercialization. It also allows the BACC to provide up to \$25,000 for BACC companies that can demonstrate the funds will help accelerate the commercialization of their product. Other BACC highlights include:
 1. **Clinical Immersion Program:** In 2018, the BACC, in collaboration with Albany Medical College, coordinated its second cohort for this program with biomedical students from Union College, the original partner in the program, as well as the University of Buffalo and Rensselaer Polytechnic Institute. The BACC negotiated shared ownership on all intellectual properties developed in the program with the three partnering institutions and executed a memorandum of understanding signed by the partner engineering institutions. To date, a partner institution has submitted a provisional patent as a result of the program, and the BACC anticipates additional patents as the program grows.
 2. **The BACC Academy:** This program's third cohort started in fall 2019. Created as a partnership with Siena College's Institute for Leadership Development, BACC Academy exposes participants to the commercialization pathway for biomedical discoveries during a 13-week intensive class.
 3. **Public Education:** In June 2019, the BACC, in collaboration with the UAlbany Innovation Center and Innovate 518, launched a new Commercialization and Innovation Seminar Series. Throughout 2018 and into 2019, senior leadership at the BACC held five informational presentations to various groups across the state, giving insight into the BACC's regional impact on biotechnology and commercialization.

- ii. Plans for Future Growth:
 - 1. Continuum Program: The BACC would like to add a continuum program to the BACC Academy and the Clinical Immersion Program. This new program, which will be called the TRPP (Translational Research Partners Program), would provide two critical components in overcoming the “Valley of Death” in the entrepreneurship company life cycle: 1. provide a minimal one-year stipend to young entrepreneurs/scientists/engineers who commit to pursuing their technology full-time; 2. provide funds for a small stipend, prototype development and market research and establish a relevant one-on-one interaction and mentorship with clinicians that will provide clinical insight and valuable customer requirements.

6. VETERAN PARTICIPATION IN THE WORKFORCE

- a. **Veteran Connect Center:** Faced with extremely low unemployment and with projections for a 25 percent decline over the next 10 years in the Capital Region’s ranks of working-age veterans, the Center for Economic Growth (CEG) launched the Veteran Connect Center (VCC) in April 2019. The goals of the VCC are to attract more transitioning service members and veterans from around the globe to the Capital Region and to retain those already here by connecting them to local career, educational and community support services. The VCC will focus on:
 - i. Worldwide Transitioning Service Member Attraction
 - ii. Veteran Retention
 - iii. Business/institution veteran Community Training
 - iv. Offer a custom-design job search database for veterans/spouses

The VCC will extend to Capital Region employers access to JobPath software, the nation’s leading veteran employment platform for

transitioning service members. JobPath allows local employers to immediately reach over 200,000 veterans and their spouses globally. It also helps transitioning service members worldwide find jobs in the region requiring their unique military skillsets. During its first three months (Q2 2019), the VCC had engaged eight local veterans, six service members interested in transitioning to the region, and three military spouses.

- b. **VETCON:** VETCON is a groundbreaking alliance started in 2016 to assist veterans in their transition from service to everyday life. With a focus on providing financial tools, resources and support to veterans and their businesses, VETCON has garnered millions of dollars of opportunities for veterans under the NY Service-Disabled Veteran Owned Business (SDVOB) program. It is the first and only conference for veterans in New York and the largest along the East Coast. Each of last year’s two-day conferences attracted more than 500 attendees, from veteran business owners from all over the country to representatives from New York state agencies, not-for profit and community leaders. The next VETCON is scheduled for November 19 and 20, 2019, at the Desmond Hotel in Albany.
- c. **SDVOBs:** The Capital Region’s ranks of New York State-certified service-disabled, veteran-owned businesses grew to 54 as of June 2018, up 20 percent from a year earlier.

7. INNOVATION HOT SPOT

- a. The Innovation Hot Spot Program in the Capital Region, Innovate 518, is a vital programmatic component of the CREDC’s prioritized industry cluster of R&D to Commercialization. In three years, the program has become the starting point for all innovation-oriented startups to begin their journey towards commercialization. Led by an Operations Committee consisting of the University at Albany, the Center for Economic Growth, SUNY Adirondack and IgniteU/NYSTEC, the consortium has implemented a fully functional advisory committee, partner’s committee and mentor pool of supporting experts.

Innovate 518 hit many important milestones and strategic initiatives during 2018. Most important are the collaborations and success stories that resulted from partnerships. During 2018, Innovate 518:

- i. Assisted over 300 startup companies through direct and group advisory meetings and over 50 ecosystem service providers.
- ii. Attracted interest from numerous capital and investor groups from within and outside the Capital Region, including New York City, Texas, Boston, Miami, Scottsdale, Chicago and California.
- iii. Participated and led numerous panels, events and workshops with a number of collaborative resource partners including: FuzeHub, Pioneer Bank, TD Bank, Saratoga County Prosperity Partnership, SparkSaratoga, Warren County EDC, SUNY Adirondack, BOCES, Ballston Spa School District, Hudson Valley Community College, KeyBank, Upstate Venture Connect, LAUNCH NY, Rutgers University, UMASS Lowell, LEVER, Berkshire EDC, IgniteU, Tech Valley Center of Gravity, CUNY, NYCRIN and Rensselaer IDA.
- iv. Assisted and advised affiliate partners through counsel and led best-practice sessions and programs to build robust incubation and second level resources for the Capital Region Innovation ecosystem.
- v. Received over 100 new contacts via the contact form on the Innovate 518 website (www.innovate518.com) and referred those startup companies to resources throughout the Capital Region based on their needs.

b. To highlight a few of the successes during 2018, Innovate 518 has:

- i. Sourced and negotiated over \$500,000 in private funding.
- ii. Assisted in the creation of 16 MVPs (minimum viable products).
- iii. Assisted in the commercialization of over 10 companies.
- iv. Developed banking relationships for startups with lines of credits totaling \$1.5 million dollars .

- v. Assisted in the pitch preparation of startup companies that won over \$2 million in prizes in competition events.
 - vi. Added five new Affiliated Partners to the existing 20 (total 26 Affiliated Partners total), including NY-BEST and CoLab Coworking & Events in Albany, WorkSmart in Glens Falls and the Business Hub powered by Migrate in Saratoga Springs .
- c. Highlighted Companies:**
- i. **CytoMIST** in Albany is developing a microchip that can bind to diseased cells to mark them for cancer or other illnesses. This chip can detect if something is wrong with the cell and alert doctors and researchers about the components of the cell. This technology can accurately depict the diseased cells in a sample and could be used to save millions of lives.
 - ii. **Peak Neuro Group** in Troy is impacting the healthcare community through the development of a graduate level curriculum that will help educate and train the next generation of intraoperative neurophysiologists. By implementing a structured, IONM-centric curriculum paired with clinical experience in the OR, institutions that partner with PNG to offer graduate degrees in neurophysiological monitoring will produce highly-qualified clinicians that are unavailable to many hospitals, surgeons and patients today.
 - iii. **United Aircraft Technologies** (See page 35)
 - iv. **National Toxicology Center (NTC)** in Albany is innovating new drug testing methods at the Center for Medical Sciences in Albany. NTC applies robotics and advanced instrumentation for definitive drug testing. This analytical solution uncovers the dangerous compounds that new psychoactive drugs are made with. For example, the composition of drugs purchased off the street is unknown. This use of technology allows researchers to discover exactly what is in a sample and how much of it was present. The National Toxicology Center brings new definitive testing to those fighting against drug abuse.

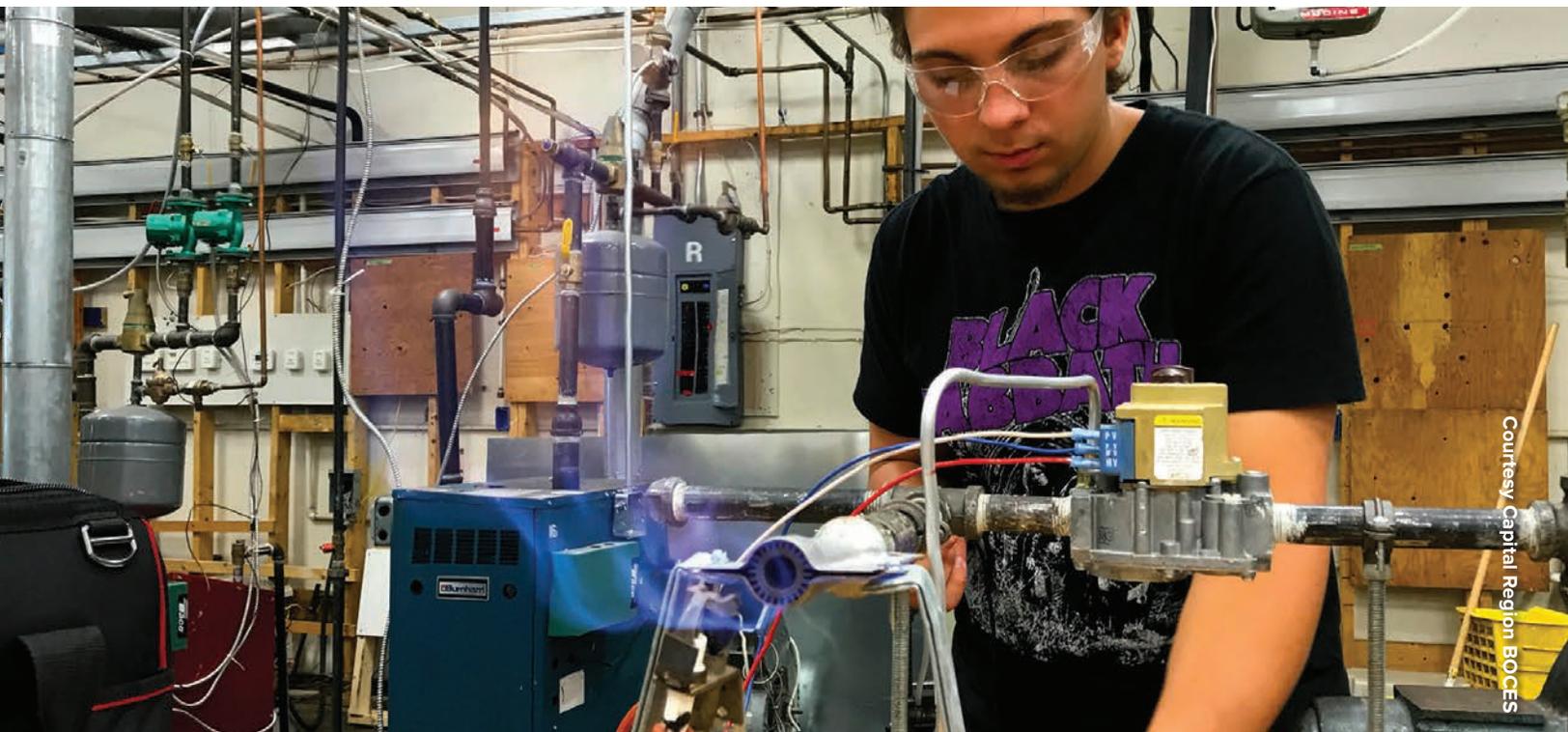
- v. **Lithoz America** in Troy specializes in the development and production of materials and additive manufacturing systems for the 3D printing of bone replacement material and high-performance ceramics. Through interdisciplinary collaboration between specialists in the areas of mechanical engineering, process engineering and chemistry, Lithoz has succeeded in developing a manufacturing system for the additive manufacture of ceramics suited to industrial and medical applications.

8. OPPORTUNITY AGENDA

- a. **Community Loan Fund of the Capital Region:** In late 2018 and early 2019, the Community Loan Fund provided \$203,854 in loans to minority and women-owned businesses, as well as businesses located in low-income census tracts. The average loan amount was \$29,122. The Community Loan Fund also provided training and technical assistance to 251 minority and women owned business enterprises, including business classes and one-on-one coaching sessions. The Community Loan Fund also leased below-market-rate office space to six businesses and nonprofits at its 255 Orange St. location. Finally, during this same period, the Loan Fund provided \$1.1 million in loans to nonprofits that provide vital assistance to underserved

people and communities. Those services include affordable housing, healthcare and early childhood education.

- b. **Capital Region STEAM Hub All-Girl Summer Coding Camp:** Launched in summer 2019 in partnership with Capital Region BOCES, Albany Can Code, Albany City Schools and the Center for Economic Growth, with funding from AT&T, this first-of-its-kind program for the region was offered to Albany City School District students. It is a free two-week class.
- c. **Business Boost & Build (KBBB):** Under this initiative, which received funding from KeyBank in 2018, the Center for Economic Growth (CEG) is working to support the growth of women-owned business enterprises (MWBs) and disadvantaged small businesses. During the first half of 2019, CEG's KBBB program served eight new minority and six new women entrepreneurs. It conducted seven workshops and eight one-on-one, hour-long consultations.
- d. **United Aircraft Technologies (UAT):** Last February, CEG worked with this Troy veteran-owned, woman-led business to develop a pitch for its VentureB series. A month later, UAT received a \$44,000 FuzeHub grant. Prior to making its VentureB pitch, UAT, with its smart interconnecting-clamp technology, had already won \$28,000 in competitions.
- e. **Employer Resource Network** (See page 39)



Courtesy Capital Region BOCES

Implementation of Key Regional Priorities

1. KEY INDUSTRY CLUSTER

a. R&D to Commercialization

- i. **University R&D:** Capital Region colleges and universities spent \$598 million on R&D in fiscal 2017, up 5.9 percent from the previous year.
- ii. **SBIR/STTR Grants:** In fiscal 2018, Capital Region startups and other small businesses received \$17 million from the Small Business Innovation Research (SBIR) and Small Business Technology Transfer (STTR) programs, up 34 percent from the previous year. Lux Semiconductors in Albany received its first SBIR grant.
- iii. **AI Center of Excellence (83475):** In June, the Rensselaer County Industrial Development Agency approved plans for this artificial intelligence incubator, which will be housed in a senior center that used to be a Masonic Temple. Through a partnership with Microsoft, IBM, Columbia University, Rensselaer Polytechnic Institute and others, the AI Center of Excellence will help companies design and develop AI solutions. The project received \$337,000 in Round VIII.
- iv. **META Center:** Applied Materials in November 2018 announced it will invest \$600 million in a Materials Engineering Technology Accelerator (META) Center at SUNY Polytechnic's NanoFabX building. The center, supported by a five-year, \$250 million ESD grant for the SUNY Research Foundation, will employ 400 researchers who will perform R&D for next-generation semiconductor materials that will drive artificial intelligence hardware and quantum computing.
- v. **AI Hardware Center:** In February, IBM announced plans to invest \$2 billion in its New York facilities, which includes the creation of

a new AI Hardware Center at SUNY Poly for artificial intelligence-focused computer chip R&D. ESD is providing the SUNY Research Foundation with \$300 million for the purchase and installation of tools for the AI Hardware Center. SUNY RF will provide \$25 million to match IBM's \$30 million investment for artificial intelligence research. IBM is also extending by seven years its SUNY Poly partnership for the Center for Semiconductor Research. Through these investments, IBM will create more than 320 jobs over five years.

vi. **Wadsworth Lab** (See page 32)

vii. **Center for Economic Growth:** As a National Institute of Standards and Technology (NIST) Manufacturing Extension Partnership (MEP) center, CEG provided technical support services to the following startups since October 2018:

1. Automated Laboratory Technologies
2. Bio Soil Farm
3. Dalphaeus
4. Deathwish Coffee
5. ecoLong, LLC
6. Gatherer's Granola
7. Glauconix BioSciences
8. Green Enviro Machine
9. Hawthorne Valley Ferments
10. Kirsh Helmets
11. MX3
12. NoBendz Products

13. Paper Battery Company
14. Pill Locker
15. Precision Manufacturing Equipment
16. Riverside Maple Farm
17. SunPowerd Innovations
18. ThermoAura
19. United Aircraft Technologies
20. Vara Corporation
21. Vital Vio
22. Whitehorne

viii. GE Global Research: At its Niskayuna location, GE is establishing a contract research services facility that utilizes electron microscopes, lasers and other advanced technologies to provide customers with molecular analyses of their sample materials.

ix. Kitware: In March this software R&D firm held a grand opening for its \$10 million, 43,000 square feet of office headquarters in Clifton Park. To support the creation of 41 jobs, ESD offered \$400,000 in Excelsior Jobs Program tax credits.

x. Related Strategies

1. Life Sciences Cluster (See page 32)
2. Next-Tech (See page 37)
3. Lift-Off (See page 41)
4. Innovation Hot Spot (See page 33)

2. URI IMPLEMENTATION UPDATE

a. Next-Tech

- i. **Key Capture Energy:** This startup joined the University at Albany’s START-UP NY Program and will invest more than \$250,000 and create at least 10 local jobs. In September 2018 in Stillwater, it broke ground on the state’s largest lithium-ion battery storage project.
- ii. **Philips Medical Systems MR:** This MRI component manufacturer will undergo a \$13.2 million expansion, which includes a 36,000-square-foot expansion at its Latham facility and the creation of 94 jobs over five years, supported by \$1 million in Excelsior Jobs Program tax credits.
- iii. **ILÚM Health Solutions:** This subsidiary of Merck & Co. is developing a real-time hospital early detection safety network and patient registry for bacterial and viral pathogens. While it has more than a dozen employees in Albany, if this pilot project proves successful, ILÚM plans to invest \$48.6 million and create 115 jobs over five years in a statewide hospital warning system, supported by \$22.4 million from the New York State Life Sciences Initiative.
- iv. **CDPHP/RPI AI:** Capital District Physicians Health Plan (CDPHP) has partnered with Rensselaer Polytechnic Institute (RPI) for the utilization of a form of artificial intelligence developed by a university researcher, called the “cadre” modeling technique. This technique can “identify subgroups of at risk-patients, offer doctors an explanation for why those patients may be facing health challenges and also suggest services that will improve their health.”

b. Gateway

i. Ports

1. **Port of Albany Expansion:** The port completed its acquisition of 82 acres to its south in Bethlehem, expanding its footprint by 25 percent.
2. **Port of Albany Big Lift Capital (56345):** In Round V the port received \$4 million for the construction of a 45,000-square-foot warehouse and facility improvements, including the extension of heavy rail through the building allowing for efficient and safe movement of cargo. The Big Lift Maritime Operations Warehouse is a temperature-controlled building with 2,000 pounds-per-square-foot floor capacity to handle heavy displaced loads. With heavy rail running through the structure and at least three over-sized overhead doors, the warehouse allows regional manufacturers to connect to the Port of Albany with cargo that can be stored cumulatively until being shipped out. This project was completed in December 2018.
3. **Offshore Wind Supply Chain:** In collaboration with the Port of Albany and Port of Coeymans, the Center for Economic Growth (CEG) has worked to build an offshore wind (OSW) supply chain by engaging domestic and international developers interested in establishing operations in the U.S. market. Before last July's announcement of the winners of New York's OSW solicitation (Empire Wind and Sunrise Wind development projects of Equinor US Holdings, Inc. and of a joint venture of Ørsted A/S and Eversource Energy), CEG had already opened lines of communications with these developers and familiarized them with the Capital Region's assets and opportunities. CEG's OSW supply chain activities have included:
 - a. Attending NYSERDA-sponsored OSW events, including a June 6 supplier forum in Albany with 16 mostly European OEMs;
 - b. Showcasing the Capital Region's assets to 10 OSW OEMs and introduced them to local port representatives;
 - c. Creating a Capital Region OSW supplier inventory consisting of 45 Capital Region manufacturers, workforce, consumables and engineering companies that could serve the industry; and
 - d. Identifying OSW industry-required certifications and developing a plan by which CEG's Business Growth Solutions unit could help Capital Region suppliers affordably attain those credentials.
4. **Schenectady Amtrak Station:** The city's new \$23 million Amtrak station on Erie Boulevard opened in October 2018.
5. **Albany International Airport:** Construction on the airport's new, 1,000-space multi-level parking garage is scheduled for completion in 2020. The project is part of a \$42.1 million renovation supported by \$2.1 million from the Upstate Airport Economic Development and Revitalization Competition. Work on a more direct route to the airport, through a reconfiguration of the Adirondack Northway at Exit 4 is ongoing. The new Exit 3, with a direct link to the airport, will open in 2020.
6. **Fulfillment Hub Expansion:** Select companies that are establishing or expanding their warehousing operations in the Capital Region include:
 - a. A. Duie Pyle: Expanded its Albany services center by 44 percent to 46,000, doubling its service capacity and driving the creation of an expected 20 jobs.
 - b. Tierra Farm: Opened an 11,000-square-foot distribution center in Latham for its organic food.
 - c. Dagen Trucking: leased the Port of Albany's climate-controlled 45,000-square-foot warehouse.

- d. Plug Power: Developed a 38,400-square-foot warehouse in Clifton Park.
- e. Galesi Group: Developing a 100,000-square-foot warehouse at its Rotterdam Corporate Park.
- f. The Shaker Group: Relocating its operations from Latham to a 58,250-square-foot warehouse in Waterford that will be renovated and expanded by 3,000 square feet.
- g. Stewart's Shops: Expected in 2020 to begin a 61,250-square-foot expansion of its 275,000-square foot distribution center in Greenfield.

c. Talent

- i. **Albany Can Code:** Albany Can Code continued to expand the reach of its coding courses for non-traditional students. By mid-2019, Albany Can Code had 53 students, with two-thirds of them being women. In winter 2019, Albany Can Code offered adult coding course at the Capital South Campus Center in the South End of Albany, through a partnership with Capital Region BOCES, and at the SUNY Adirondack Wilton Center, through a partnership with the Saratoga County Prosperity Partnership. Previously, funding from Rounds VI and VII (**66241, 75239**) had supported coding courses at SUNY Schenectady and a separate KeyBank grant supports courses at Hudson Valley Community College.

- ii. **Employer Resource Network (ERN):** In 2018, ERN success coaches saw 3,522 Capital Region employees, up 72 percent from the previous year. The success coaches primarily help entry-level workers retain their jobs and improve their performance. Also in 2018, Schenectady Works, partnered with Jefferson County and Community Action Planning Council to launch the Jefferson County ERN. By the end of 2019, Schenectady Works, a division of the City Mission of Schenectady, expects to serve more than 45 employers in the immediate Capital Region.

iii. Community Colleges

- 1. **Gene F. Haas Center for Advanced Manufacturing Skills (75342):** Hudson Valley Community College in August opened this \$14.5 million, 37,000-square-foot training facility. The CAMS building has been designed to allow for corporate partners, faculty offices, student classrooms and student labs. The new structure is seven times larger than the old training facility, which was built in 1953. The center provides hands-on training to machinists, toolmakers, industrial maintenance technicians and other skilled technical workers. This project, which was supported with a \$2.9 million ESD capital grant in Round VII, has allowed the college to double the enrollment in the Advanced Manufacturing Technology (AOS) degree program based in the center to grow from 144 to 288 students.



2. **Manufacturing Technology Boot Camp:** In June 2019, Hudson Valley Community College's Office of Workforce Development completed a fifth round of its Manufacturing Technology Boot Camp for training entry-level workers. Seventeen people received certificates of completion for tasks including precision measurement, blue print reading, safety principles, intro to CAD, fasteners and hand tools, manufacturing process and operations, mechatronics and CNC machine tool operations. Forty-one students completed the boot camp through the CEG-KeyBank funds. Most students applied for local jobs with up to 10 employers. A total of 65 individuals have completed the program since it began in January 2018. In the last two rounds, the program's wait list has exceeded 20 people.
3. **Certified Production Technician Program:** Launched in fall 2018 at SUNY Schenectady, this certificate program is skilling up incumbent and unemployed manufacturing workers in practices and measurement; manufacturing processes and production; maintenance awareness; and green production. Eighteen students completed the program's first two cohorts in fall and spring and another began last September.

4. **Game Design Program:** In September 2019, SUNY Schenectady launched this program at its City Center campus. This new associate's degree program includes courses for designing and coding websites, learning programming languages and developing an electronic portfolio of game design elements.
5. **Mechatronics Certificate Program:** A new SUNY Schenectady program launched in fall 2019 that applies mechanical, electrical and computer technologies to automated 'intelligent' machinery. Students will become proficient in developing system-level troubleshooting skills and installing, operating, maintaining and repairing automated and robotically controlled systems, equipment and component parts.
6. **Maria College:** In response to a new state law requiring associate degree-licensed registered nurses earn a bachelor's of science within 10 years of receiving their licensure, Maria College in Albany last December completed a \$1.3 million expansion of its McAuley building. The expansion created space for the college's nursing program, including simulation clinical areas with health care informatics technology, and classes started there last January.
7. **Entertainment Technologies** (See page 31)
8. **Electronics Technician Apprenticeship Program** (See page 32)

iv. **Capital Region BOCES**

1. **Adult Welding (775846, 82679):** On March 1, 2019, Capital Region BOCES launched its adult welding and heating, ventilation, air-conditioning and refrigeration (HVAC/R) courses at its Career and Technical Education Center (CTE) in Albany. The program was funded by \$96,000 in Round VIII. Also in the spring of 2019, Capital Region BOCES completed the installation of updated welding equipment at the Center, supported by \$130,000 from Round VII.



2. **Expanded Health Careers:** A second health careers program was opened in September 2019 to support training in CNA, HHA, PCA and LPN.
 3. **Telecommunications and Network Cabling Technician:** A new program launched in September 2019 with seven nationally recognized certifications in Telecomm Technologies, Copper and Fiber Cabling, VOIP, Residential Automation Systems and Energy Management Automation Systems.
 4. **Engineering Technician** (See page 31)
- v. **Related Strategies**
1. **Workforce Development Initiative** (See page 31)
 2. **Veterans in the Workforce** (See page 7)
- d. **Lift-Off**
- i. **Biomedical Acceleration and Commercialization Center (BACC)** (See page 32)
 - ii. **KeyBank Boost & Build** (See Page 35)
 - iii. **Innovate 518** (See page 33)
 - iv. **META Center** (See page 36)
 - v. **Ross Precision Manufacturing Inc.:** Supported by up to \$800,000 in Excelsior Jobs Program tax credits, this Troy manufacturer will create up to 50 jobs at a 45,000-square-foot manufacturing facility in Green Island. The acquisition of the facility from LAI International, announced last June, will allow Ross to increase production of its valves and water control gates—necessitating the hiring more workers.
 - vi. **Glauconix Biosciences:** This Albany specialty pharmaceutical company last March completed a pilot study in which its 3D human trabecular meshwork model was used to generate data validating the mechanism of action of a proprietary prodrug of tetrahydrocannabinol, which was developed by Nemus Biosciences to lower glaucoma-related intraocular pressure.
 - vii. **Best Pass:** This Schenectady software start-up, which provides commercial fleets with single-source payment and streamlined toll management services, surpassed 500,000 active transponders deployed on U.S. toll roads in 2018. It also hired 22 people last year, bringing its total payroll to 78.
 - viii. **Kirsh Helmets:** This startup, which joined SUNY Schenectady's START-UP NY program in 2018, last summer was expected to begin manufacturing its revolutionary motorcycle helmets with patented fluid displacement liners.
 - ix. **Passport for Good (P4G):** In fall 2018, this Troy software startup launched its web and mobile platforms that enable college-bound students and others to track their volunteer, internship and extracurricular activities. P4G has secured a contract with the New York State Board of Cooperative Educational Services (BOCES) as an exclusive vendor in this category, and the startup has expanded its services to the New York State Parent Teacher Association (NYSPTA), the Anti-defamation League's World of Difference and No Place for Hate programs, and Junior Achievement
 - x. **Möbius Labs:** This startup founded by Rensselaer Polytechnic Institute students last summer received a \$750,000 Small Business Innovation Research (SBIR) grant from the National Science Foundation grant to continue to develop and commercialize its FirstDrops™ water-leak detection system. The Internet-of-Things device employs artificial intelligence and advanced software to identify leaks in toilets and is initially being marketing to hotel property managers.
 - xi. **Vara Safety:** Last September, this Latham startup shipped the first batch of its biometric gun holsters, dubbed "Reach." Vara, which was founded by an RPI student, is in talks with several industry leaders for expansion and expects to ship thousands of locally assembled Reach units through QES Solutions in Rochester.

e. Metro

- i. **CDTA Expansion:** The Capital District Transportation Authority last May awarded a contract to develop the infrastructure for a new bus rapid transit route that will connect Troy, Cohoes, Waterford and Albany. The 16-mile round-trip River Corridor’s scheduled completion date is late 2020.
- ii. **Former Convention Center Site:** In May, ESD approved a \$10.1 million Upstate Revitalization Initiative award for the Capitalize Albany Corp. to purchase property within the former convention center site and prepare for its conversion into a large-scale, mixed-use development.
- iii. **Opportunity Zones:** To raise the profile of the Capital Region’s 20 Opportunity Zones, the Center for Economic Growth (CEG), in partnership with Capitalize Albany Corp. and other economic development organizations in the region, created a prospectus that will be shared with investors nationwide. The prospectus provides demographic statistics on each Opportunity Zone as well as listing assets and investment opportunities within them. CEG also advertised Capital Region Opportunity Zone investment opportunities in American City Business Journal publications.
- iv. **Glens Falls Mixed-Use (28251):** With \$2.5 million in ESD capital funds awarded in Round III, on top of funds awarded in the previous round, the City of Glens Falls pursued the development of a four-story, 52,500-square-foot, 504-space parking garage completed in fall 2016 and a nearby 132,000-square-foot mixed-use building completed in June 2017. The mixed-use building includes 60,000 square feet of new commercial/retail space—81 percent of which is leased—and 80 new market-rate apartments—91 percent of which are occupied. The project transformed previously fenced-in, surface parking areas into an appealing destination and livable community.
- v. **Hudson River Place:** Completed in February 2018, this project on Third Street in Troy involved the renovation of 10,000 square feet in the city’s historic Market Block. In 2016, ESD awarded the property’s owner a \$100,000 capital grant to bridge a financing gap for

the renovations that were needed to retain a tenant. With improvements such as data and electrical updates, the creation of new server room and new furnishings and equipment, this project created a modern workspace to accommodate the high-tech video gaming industry.

- vi. **Catskill Corridor Revitalization:** To revitalize the corridor between New York State Thruway Exit 21 and the Town of Catskill, the Greene County Industrial Development Corp. received a Restore IV grant of up to \$250,000 for infrastructure and site preparation, including the demolition of a 28,087-square-foot hotel on Route 23B that had stood vacant since 2012.
- vii. **Related Strategies**
 1. **Support for community investment in placemaking and downtown revitalization** (See page 29)

f. Supporting the Creative Economy

- i. **CEG/ACE merger:** In April, the Center for Economic Growth (CEG) announced it was merging with the Upstate Alliance for the Creative Economy (ACE). The merger will bolster their efforts to advocate for the Capital Region’s creative economies, which employ more than 35,000 people, and to showcase the creative economy as a means for better attracting and retaining talent and entrepreneurs.
 1. **Capital Region Branding Initiative:** As part of its affiliation with ACE, CEG is seeking to create a regional identity effort to help drive economic development and attract talent to the Capital Region. This strategy aims to market and brand the Capital Region as a “metro region” with more than 1 million residents, positioning the region as a Top 50 player with distinct competitive advantages, including strategic location, educational assets, cultural vibrancy, innovation, recreational opportunities, affordability and livability. This initiative will attract individuals back to the region, increase the availability of highly skilled talent within our growth industries, help diversify talent, retain local graduates and provide local businesses with tools to help recruit new employees.

- ii. **Lumberyard (51730):** In September 2018, the American Dance Institute (ADI) opened its \$7.2 million arts facility in Catskill. In Round VI, ADI received \$300,000 to relocate its performance center in Maryland to a former lumberyard that was converted into a 7,000-square-foot flexible-use space that is a Qualified Production Facility (QPF) and can accommodate musical performances, dancer performances and professional photoshoots. The facility features a 400-seat theater (600 standing capacity). Last spring REMcycle Productions utilized the Lumberyard for the production of its full-length feature film, “A Deadly Legend.”
 - iii. **SPAC Improvement Project** (See page 29)
 - iv. **Skywalk Marketing Campaign (73809):** With the support of a \$225,000 Market NY grant from Round VII, the Thomas Cole National Historic Site (TCNHS) by this December will have completed the development of the Skywalk marketing campaign, which will employ both advertising and special exhibitions at the TCNHS and Olana State Historic Site. These efforts will be done in coordination with visitor research and the new Skywalk Arts Festival.
 - v. **River House Project (75420):** Located in the Hudson historic waterfront district and completed in February 2019, this Round VII project used a \$225,000 grant to restore a 116-year-old building that had served as a schoolhouse until the 1970s. The building has become the area’s first state-of-the-art professional workspace for creative professionals and enterprises, with a special focus on the film industry.
 - vi. **Culinary Arts Center:** In September 2018 SUNY Adirondack opened this 8,100-square-foot, downtown facility. Supported by \$600,000 from Glens Falls’ Downtown Revitalization Initiative and a \$500,000 ESD capital grant, the center features a 100-seat dining area called Seasoned as well as a teaching kitchen, bake shop and two classrooms.
 - vii. **Entertainment Technology Program** (See page 31)
- g. **Digital Gaming Hub**
 - i. **Velan Studios:** In September 2018, this Troy studio announced it would invest \$630,000 in its downtown, 7,600-square-foot office and create 49 jobs over five years, with the support of a \$200,000 ESD capital grant. Later in March Velan announced Electronic Arts will publish Velan’s first original IP for consoles, PC and mobile. Velan’s studios are the founders of the Capital Region’s largest digital gaming development studio, Vicarious Visions, and were behind hit games such as Guitar Hero, Skylanders and Destiny.
 - ii. **Vicarious Visions:** This digital gaming studio—the largest in the Capital Region—completed the relocation of its headquarters from Menands to Colonie. Vicarious invested \$7.3 million for the move and retrofit of the 44,000-square-foot office. With the support of \$2 million in Excelsior Jobs Program tax credits, the studio will create 115 jobs.
 - iii. **Hudson River Place** (See page 42)
 - iv. **HV Gamer Con (83311):** On March 30-31, Albany hosted HV Gamer Con, the largest collegiate esports event in the Northeast. The event attracted 2,500 esports fans and players to the Albany. About 400 gamers from 19 collegiate teams competed for an Eastern College Athletic Conference (ECAC) Esports Championship. Event partners included I LOVE NY, the Albany Convention Center, Center for Economic Growth (CEG), ECAC, Metro Atlantic Athletic Conference (MAAC) and Rensselaer Polytechnic Institute (RPI).
 - v. **Game Development Cluster Study:** In February 2019, the Center for Economic Growth surveyed the Capital Region’s digital gaming studios. CEG found that the region’s large video game studios (>15 employees) added 5.6 percent more jobs over the past year. In all, 21 studios were surveyed, with five large studios employing 340 workers and 16 independent studios having 78 employees, contractors and volunteers. In total the region’s digital gaming development cluster has 418 workers.
 - vi. **SUNY Schenectady Game Design Program** (See page 40)



Courtesy Capital Region BOCES

PART FOUR

Projects



Priority Project Descriptions

CTE RENOVATION

CFA #: 89315

Project Applicant: Capital Region BOCES

Project Location: Albany

Amount of Award Requested: \$6,800,000

Total Project Cost: \$34,000,000

Description: Albany-Schoharie-Schenectady-Saratoga BOCES (Capital Region BOCES) proposes to replace its deteriorating, 46 year-old, Career and Technical Education (CTE) center, where escalating structural and mechanical deficiencies disrupt operations and displace students and staff. Because it would be cost-prohibitive to repair the crumbling infrastructure and also modernize and expand CTE capacity, BOCES will build a new, 133,200-square-foot Albany CTE center on a nearby, shovel-ready parcel in the

Town of Colonie. In this new facility, BOCES will provide cutting-edge workforce training in eight in-demand career clusters that have created large numbers of jobs in the region—including health sciences, building trades and manufacturing. Elevated by this new facility, BOCES CTE will continue to drive the regional workforce and economy by tailoring student skills to local employer needs and adapting as industry needs evolve.

Link to Goal or Strategy Being Implemented:

The project aligns with the theme “Talent: Building the Workforce of Today and Tomorrow” described in Capital 20.20. Capital Region BOCES has a proven record of providing high-quality, cost-effective workforce training and development throughout the geographical area covered by The CREDC. The renovated CTE center will provide students with state-of-the-art facilities where they can acquire the skills they need to directly enter the job market or pursue further education.

FLACH DEVELOPMENT HOTEL AND EVENT VENUE

CFA #: 89536

Project Applicant: Flach Development and Realty, Inc.

Project Location: Greene

Amount of Award Requested: \$2,000,000

Total Project Cost: \$10,248,765

Description: This project involves the redevelopment of two long-vacant historic industrial buildings located on the Hudson River shoreline in Coxsackie. The goal of the development is reinvigorating Coxsackie’s waterfront area with an entertainment and hospitality venue that supports local jobs, attracts visitors from across the globe, and enables business creation. The buildings were originally constructed in 1909 and known as J G Newbury Ironworks and later, State Wire and Cable. The larger of the two buildings will be converted into The Wire, a large banquet

hall space with a waterfront bar. The 13,000-square-foot venue will be used for weddings and other private events as well as for community purposes, including Christmas by the River and the Farmers’ Market. The smaller of the two buildings will become The Newbury, a high-end boutique hotel with 40 hotel rooms and amenities that will complement the event center and support the region’s growing visitation industry.

Link to Goal or Strategy Being Implemented:

This transformative project for the Village of Coxsackie aligns with the Capital Region’s URI plan’s strategies of Gateway, Lift-off, Talent, and Metro. Beyond the new direct jobs that will be created, the project will fulfill the much-desired revitalization of the downtown area and will create new commercial opportunities for residents. The economic development impacts of the project will be felt beyond those generated directly on-site—driving foot traffic to existing businesses and creating new job and business opportunities for residents, contributing to the Capital Region’s desirability as a place to live, work, and visit.

LIVINGSTON SQUARE PARKING

CFA #: 90216

Project Applicant: Capital Repertory Company

Project Location: Albany

Amount of Award Requested: \$150,000

Total Project Cost: \$850,000

Description: Capital Repertory Theatre (theREP) will purchase, develop and operate a flat surface parking lot on a long-vacant lot in Arbor Hill, Albany's most under-resourced neighborhood. This \$850,000 project will provide 89 parking spaces serving more than 75,000 visitors coming to the area as well as alleviating local parking stress for a redeveloping block which has seen more than \$73 million in investment in the past two years. TheREP's new theatre facility (under construction) and the Church of the

Holy Innocents adaptive reuse outdoor venue project (in development) both require off-street parking in order to proceed. When completed, the lot will also serve Albany Distilling Company, Clinton Square Artist Lofts, Albany Housing Authority, the Warehouse District and many other expanding businesses and facilities nearby. TheREP alone will host more than 50,000 visitors each year.

Link to Goal or Strategy Being Implemented: This project will redevelop a long-blighted and vacant lot. While eliminating blight, the parking lot will provide convenient access to many local attractions, including a year-round season of professional theatre at theREP, locally produced beverages at Albany Distilling and Death Wish Coffee Roasters. This project is part of Albany's DRI proposal and provides a needed service for several DRI projects, including Clinton Square Artist Lofts, Ida Yarbrough Homes, and the Church of the Holy Innocents.

NEW YOGURT MANUFACTURING FACILITY COLD STORAGE SITE

CFA #: 90963

Project Applicant: King Brothers Dairy, LLC

Project Location: Saratoga

Amount of award requested: \$340,000

Total Project Cost: \$1,850,000

Description: Jan and Jeff King and their families operate a 1,000-cow dairy in Saratoga County that sells milk in 35 retail locations. Their on-farm store now has the opportunity to custom produce a premium yogurt for La Ferrière Yogurt Company—a rapidly expanding French-owned company that

has expanded to the United States. To improve profitability and capitalize on co-packing opportunities for their dairy products line, King Brothers must add processing capacity to improve output efficiency of their dairy processing center. Under this project, King Brothers will construct 7,000 square feet of additional processing space, a cold storage unit, and renovate part of the barns that house dairy cattle to accommodate the processing expansion.

Link to Goal or Strategy Being Implemented: King Brothers' project is directly aligned with Capital 20.20's goals around expanding agribusiness and food processing. The Region has prioritized expanding niche markets by building regional infrastructure to support pasture-raised, all-natural livestock and poultry, dairy products and artisanal value-add products, such as yogurt.

CHEESE PLANT EXPANSION

CFA #: 91500

Project Applicant: Lumazu LLC

Project Location: Warren

Amount of Award Requested: \$120,000

Total Project Cost: \$692,525

Description: Nettle Meadow Cheese Company & Sanctuary Farm has outgrown its current cheese plant in Warrensburg and plans to acquire a nearby landmark property in Johnsbury. There, the food manufacturer will quadruple its production

facility and triple its cheese aging cellar space. The project includes developing a 500-square-foot storefront with retail and demonstration space where visitors can learn about the cheese making process and participate in cheese tasting and pairing events with local breweries, wineries and cideries.

Link to Goal or Strategy Being Implemented: This project advances CREDC strategies by maintaining and creating more year-round skilled jobs in Warren County. The project will also attract more tourists to the area by creating a space where they can learn about artisan cheese and craft beverages, all locally made. The company already sees more than 6,000 tourists annually and expects its larger facility to attract more.

CENTER FOR BIO-MANUFACTURING EDUCATION AND TRAINING

CFA #: 91781

Project Applicant: Albany College of Pharmacy and Health Sciences

Project Location: Albany

Amount of Award Requested: \$4,100,000

Total Project Cost: \$21,000,000

Description: The Albany College of Pharmacy and Health Sciences (ACPHS) is launching a Center for Biopharmaceutical Education and Training (CBET) to educate current and future life science professionals to operate at the top of their profession in the rapidly growing biopharmaceutical industry. Located in Albany, CBET will be the state's first academic bioprocessing center based in a pharmacy school. CBET will be rolled out in two stages: the first stage will see the center's

launch through with the renovation of 5,000 square feet for workforce development and undergraduate and graduate courses. The second stage will involve the development of a new 20,000-square-foot advanced technology center, which will feature emerging technologies such as single-use and continuous bioprocessing, cell therapy, gene therapy, and real-time analytics.

Link to Goal or Strategy Being Implemented: CBET will support the state priorities of Workforce Development and Innovation and Life Sciences Cluster as well as Capital 20.20's strategy focused on Talent. Additionally, CBET will be a talent pipeline for the region's R&D to Commercialization and Life Sciences clusters. CBET will offer education and training in three different modalities: traditional bachelor's and master's programs; projected more than 1,000 participants in the workforce training program; and customized short courses and workshops to meet the specific needs or situations of the private sector. CBET will enhance the flexibility and adaptability of the region's rapidly growing biopharmaceutical private sector.

NEW COLD STORAGE AND PACKING FACILITY

CFA #: 92916

Project Applicant: Klein's Kill Fruit Farm Corporation

Project Location: Columbia

Amount of Award Requested: \$340,000

Total Project Cost: \$1,700,000

Description: Klein's Kill Fruit Farm grows 10 varieties of apples, pears, peaches, nectarines, plums, and cherries on 600 acres in Livingston. In response to increased demand, the farm has planted 140,000 fruit trees in the last 10 years, including 25,000 in 2019. To accommodate additional production volume, this family farm plans to build and equip an 18,750-square-foot, \$1.7 million facility for the storage

and packaging of fruit. The new facility will include an atmosphere-controlled, refrigerated storage cooler rated for 40,000 bushels. Extra storage will be made available to other growers in the Hudson Valley. The farm will hire 10 full-time employees to staff the new facility.

Link to Goal or Strategy Being Implemented: The project supports Capital 20.20's goal of ensuring "the agriculture, food and tourism sectors serve as powerful economic drivers for New York and particularly the Capital Region." Capital 20.20 also emphasized supporting "entrepreneurs in rural areas who do not have access to upfront and operating capital to expand their businesses," as well as funding large-scale farming operations to make them "more competitive...sustainable profit-generating businesses that create local employment opportunities."

COMMUNITY LOAN FUND INCUBATOR EXPANSION—CLINTON AVENUE

CFA #: 94107

Project Applicant: Community Loan Fund of the Capital Region, Inc.

Project Location: Albany

Amount of Award Requested: \$823,394

Total Project Cost: \$4,116,968

Description: The Community Loan of the Capital Region is looking to double capacity and expand its facility at 255 Orange St. in Albany to accommodate 15 new incubator and training spaces. The project is located adjacent to recent investments in Clinton Square and Sheridan Hollow, and

the expansion will provide minority and women-owned businesses with greater access to commercial incubator space, affordable housing, child care and fitness activities.

Link to Goal or Strategy Being Implemented:

The Community Loan Fund of the Capital Region serves 11 counties and has loaned more than \$55 million to community and economic development projects that have created and/or retained nearly 2,600 jobs. In addition to doubling capacity, which will directly facilitate the support of more businesses and create new jobs, the project advances CREDC priorities by introducing a new child care center facility for low-wage workers, identifying and closing employment gaps in the region, and making accessible the Community Loan Fund's programs and services to veterans and military families.

SPAC ROOSEVELT II REHABILITATION PROJECT

CFA #: 94542

Project Applicant: Saratoga Performing Arts Center, Inc.

Project Location: Saratoga

Amount of Award Requested: \$1,553,275

Total Project Cost: \$7,766,392

Description: SPAC is the premier cultural center in upstate New York, annually attracting hundreds of thousands of visitors who drive an estimated \$100 million into the regional economy. The rehabilitation of the long vacant, 20,720 square-foot Roosevelt II Bathhouse in Saratoga Spa State Park will create a year-round arts center that features a teaching kitchen, wellness studio, black box theater, art

gallery, and rehearsal and learning space. It will be a venue for regional artists to make and showcase their work and is estimated to generate an additional \$3 million per year in ancillary income for the regional economy. When the project is complete, SPAC will hire five full-time employees.

Link to Goal or Strategy Being Implemented:

This project, Phase 1 of "Park for the Arts," is focused on establishing the park as a unique international cultural tourism destination. It will lead to increased visitors to the park and expanded opportunities for educational, creative, and cultural enrichment benefitting diverse and underserved populations across the region. The renovation project will be 100 percent ADA-compliant. It will also create more employment opportunities across the region; grow the population, as SPAC is noted as a reason why people relocate to and remain in the Capital Region; and advance downtown revitalization.

INDUSTRIAL HEMP PROCESSING

CFA #: 94789

Project Applicant: Hudson Valley Fish Farm, Inc.

Project Location: Columbia

Amount of Award Requested: \$2,600,000

Total Project Cost: \$13,000,000

Description: Hudson Valley Fish Farm (HVFF)—North America's largest commercial-sale, indoor steelhead trout

farm—began developing facilities for industrial hemp cultivation in 2018. These facilities include seeding, cloning, grow-out, harvest and oil extraction operations. This will be the state's first commercial sale, aquaponic industrial hemp greenhouse, and HVFF is seeking \$2.6 million in ESD capital funds for an 80,000-square-foot advanced greenhouse.

Link to Goal or Strategy Being Implemented:

This project advances Capital 20.20's Lift-Off strategy by supporting rural entrepreneurship. This project will introduce the production of a new and emerging crop to the region's agriculture sector, giving consumers and businesses access to locally sourced hemp.

CAPITAL REGION AQUATIC CENTER

CFA #: 94963

Project Applicant: Adirondack Aquatic Center, Inc.

Project Location: Schenectady

Amount of Award Requested: \$5,000,000

Total Project Cost: \$35,393,212

Description: This project involves the development of the state-of-the-art, indoor Capital Region Aquatic Center at Mohawk Harbor. The 76,000-square-foot facility would be equipped with an Olympic-size swimming pool, a diving well for 1-10 meter platforms and an eight-lane

programming/instructional pool. Designed for therapy, recreation, instruction, training and competitive water sports, the Center would be a community asset and a major economic driver, offering year-round programs for residents and visitors of every age. It will attract regional swimming competitions from across New York State and the nation.

Link to Goal or Strategy Being Implemented: There will be no facility comparable to the Aquatic Center within 270 miles. That will make it a major destination and support the state's Placemaking priority. Capital 20.20's primary goal is "More Jobs," and this project creates 19 direct jobs, in addition to an estimated 400 construction and 45 indirect jobs. Further, the Aquatic Center will increase stability for the tourism and hospitality industries by attracting more than 100,000 athletes and visitors to the region annually.

PORT OF SCHENECTADY

CFA #: 95074

Project Applicant: Dagen Trucking, Inc.

Project Location: Albany

Amount of Award Requested: \$1,566,000

Total Project Cost: \$7,830,000

Description: Dagen Trucking and Logistics plans to construct a heavy lift and special cargo capacity maritime infrastructure on the New York State Canal Corridor in Schenectady County. The project will feature a barge slip and crane system, enhancing the competitiveness of

regional manufacturing companies by making export and import opportunities more readily available. Located within the Mohawk Riverfront Revitalization Plan for Schenectady County, the project will also create 34 direct jobs and an estimated 60 construction jobs, as well as anticipated indirect construction-related jobs.

Link to Goal or Strategy Being Implemented: The Port of Schenectady project embodies CREDC's Gateway strategy by focusing on the distribution, logistics, and supply chain sectors of the region. It also aligns with the Ports Modernization and Expansion focus by establishing infrastructure upgrades that will connect manufacturing companies to the marine transportation network, via the Port of Albany.



FINISH

FINISH

Lockable Ski & Equipment Rack

Lockable Ski & Equipment Rack

Priority Projects Crosswalk

ESD PROPOSED PRIORITY PROJECTS RELATING TO STATE PRIORITIES

Application #	Applicant Project Name	County	Regional Strategic Goals					State Priorities			
			Next-Tech	Lift Off	Talent	Gateway	Metro	Placemaking/Downtown Revitalization	Workforce Development	Childcare	Environmental Justice
95074	Dagen Trucking Inc Port Schenectady	Schenectady		X	X	X	X		X		
90963	King Brothers Dairy, LLC Yogurt Manufacturing and Cold Storage Facility	Saratoga		X	X				X		X
92916	Klein's Kill Fruit Farm Corporation New Cold Storage and Packing Facility	Columbia		X	X				X		
94107	Community Loan Fund of the Capital Region, Inc. Community Loan Fund Incubator Expansion	Albany		X	X		X	X	X	X	X
89315	Albany-Schoharie-Schenectady-Saratoga Board of Cooperative Educational Services (BOCES) Center for Technology Education Expansion	Albany, Saratoga, Schenectady		X	X				X	X	X
94542	Saratoga Performing Arts Center, Inc. SPAC Roosevelt II Rehabilitation Project	Saratoga					X	X			
91500	Lumazu LLC Cheese Plant Expansion	Warren			X			X	X		
89536	Flach Development & Realty, Inc. Flach Development Hotel and Event Venue	Greene			X		X	X	X		X
90216	Capital Repertory Company Livingston Square Parking	Albany					X	X			
91781	Albany College of Pharmacy and Health Sciences Center for Biomanufacturing Education and Training CBET	Albany	X	X	X		X	X	X		
94789	Hudson Valley Fish Farm, Inc. Industrial Hemp Processing	Columbia	X	X	X				X		X
94963	Adirondack Aquatic Center, Inc. Capital Region Aquatic Center	Schenectady		X	X		X	X			X

Regionally Significant Projects Crosswalk

ESD REGIONALLY SIGNIFICANT PROJECTS RELATING TO STATE PRIORITIES

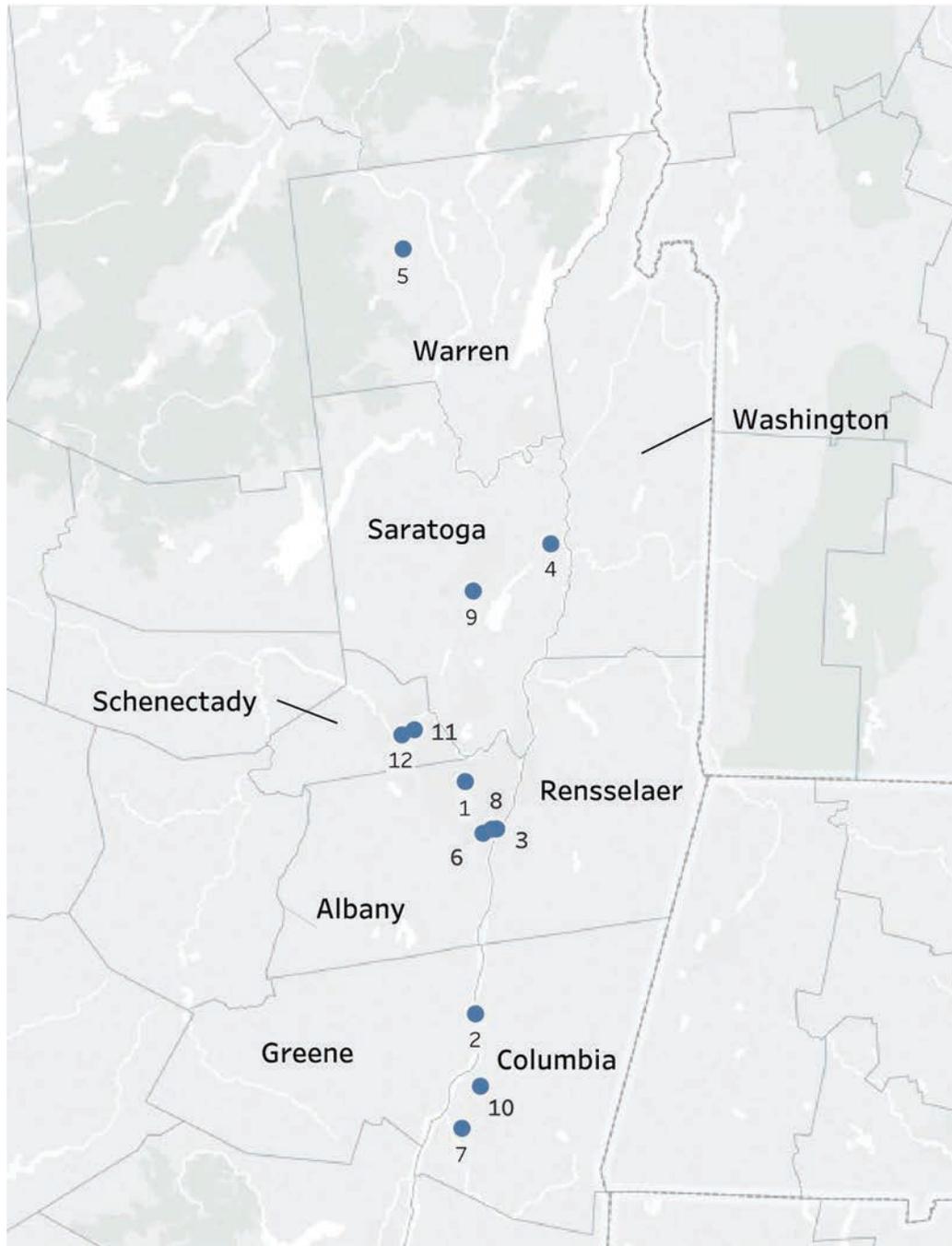
Application #	Applicant Project Name	County	Regional Strategic Goals					State Priorities			
			Next-Tech	Lift Off	Talent	Gateway	Metro	Placemaking/Downtown Revitalization	Workforce Development	Childcare	Environmental Justice
94795	Troy Waterfront Farmers Market The Troy Public Market	Rensselaer		X			X	X			
94688	Capital District Cooperative, Inc. Expansion of Agricultural Producers Marketplace in Capital Region	Albany		X			X	X			
92110	Shaker Museum & Library A New Shaker Museum for Columbia County	Columbia						X			
93235	Highbridge/Prime Erie Development, LLC Erie Landing	Schenectady					X	X			X
90950	Catskill Golf Resort LLC The Greens Hotel at CGR	Greene		X	X			X			
93499	Pearl Over Look Corporation Steamboat 20 Renovation	Albany					X	X		X	X
94513	Best Medical International, Inc. Particle Therapy Systems	Albany	X	X	X				X		
92897	Troy Savings Bank Music Hall Corporation Troy Music Hall Expansion - The Alliance for Music Performance in Troy	Rensselaer					X	X			
90477	The Sage Colleges Health Sciences & Nursing Simulation Lab Expansion	Rensselaer	X		X		X		X		
94380	Children's Museum of Science and Technology CMOST 2019	Rensselaer					X	X		X	
90327	Capital Repertory Company Church of the Holy Innocents	Albany					X	X			X
90999	Luncrest Farm, LLC New Milking Center and Free Stall Facility	Washington		X	X						
94889	Lexington Arts + Science LLC Historic Lexington House in Catskill Park	Greene						X			
90215	Arts Center and Theatre of Schenectady, Inc. Collaborative LED Lighting Project	Albany, Rensselaer, Saratoga, Schenectady						X			

Geographic Distribution of Proposed Priority Projects

Map#	CFA#	Project Name	County
1	89315	CTE renovation	Albany
2	89536	Flach Development Hotel and Event Venue	Greene
3	90216	Livingston Square Parking	Albany
4	90963	new yogurt manufacturing facility cold storage site	Saratoga
5	91500	Cheese Plant Expansion	Washington
6	91781	Center for Biomanufacturing Education and Training CBET	Albany
7	92916	New Cold Storage and Packing Facility	Columbia
8	94107	Community Loan Fund Incubator Expansion - Clinton Avenue	Albany
9	94542	SPAC Roosevelt II Rehabilitation Project	Saratoga
10	94789	Industrial Hemp Processing	Columbia
11	94963	Capital Region Aquatic Center	Schenectady
12	95074	Port Schenectady	Schenectady



Capital Region Proposed Priority Projects



PART FIVE

Participation



Work Groups

EXECUTIVE COMMITTEE

The mission of the Executive Committee is to provide vision, leadership and direction in carrying out the mission of the CREDC.

Participants

Ruth Mahoney, co-chair, KeyBank
Havidán Rodríguez, co-chair, University at Albany
Michael Hickey, Siena College
Todd Erling, Hudson Valley Agribusiness Development Corporation
Linda MacFarlane, Community Loan Fund of the Capital Region, Inc.
Joseph Dragone, Capital Region BOCES
James Barba, Albany Medical Center
Lauren Payne, Spiral Design Studio

SPECIAL INITIATIVE COMMITTEE

The Special Initiative Committee is a standing committee of the CREDC supporting the advisory needs of Empire State Development. The committee will provide input and guidance for special state initiatives that occur outside of the Consolidated Funding Application formal rounds.

Participants

Michael Hickey, co-chair, Siena College
Philip Morris, Proctors Theatre
Matthew Nelson, The Community Preservation Corporation, Inc. (CPC)
Linda MacFarlane, Community Loan Fund of the Capital Region, Inc.
Andrew Meader, Adirondack Film Commission
Todd Erling, Hudson Valley Agribusiness Development Corporation

SIAT PREP WORKGROUP MEMBERS

The mission of the SIAT Prep Workgroup is to prepare presentation material required for the SIAT committee review of the CREDC annual report.

Participants

Lauren Payne, co-chair, Spiral Design Studio
Andrew Kennedy, co-chair, Center for Economic Growth
Todd Erling, Hudson Valley Agribusiness Development Corporation
Alice Oldfather, University at Albany
Matthew Grattan, University at Albany
Michael Conlin, KeyBank
James Schlett, Center for Economic Growth

TECHNOLOGY AND INNOVATION WORKGROUP

The mission of the Technology and Innovation Workgroup is to serve as a resource, facilitator and guide to address a broad range of information technology-related opportunities and issues including promotion of tradable sectors (technology), life sciences, next tech, video gaming and software within the Capital Region.

Participants

Michael Hickey, co-chair, Siena College
Guha Bala, co-chair, Velan Ventures
Robert Blackman, Howard Hanna Real Estate
Sinclair Schuller, Nuvalence
F. Michael Tucker, Tucker Strategies, Inc.
Michael Lobsinger, Center for Economic Growth
Amy Johnson, Albany Medical Center BACC
Bob Bedard, deFacto Global, Inc.
Anmarie Lanese, Albany Can Code

WORKFORCE DEVELOPMENT WORKGROUP

The Workforce Development Workgroup facilitates, advocates, and allocates resources for workforce solutions resulting in employer engagement and improved quality of life in the Region. Focus areas include the promotion of the Regions Talent strategy, Opportunity Agenda, Veterans Initiative and promotion of synergy between workforce and education.

Participants

Joseph Dragone, co-chair, Capital Region BOCES
Matt Grattan, co-chair, University at Albany
David Brown, Capital District YMCA
Crickett Thomas-Odell, Workforce Development Institute
Kevin Alexander, NYS DOL
Robert Wildermuth, Capital Region Workforce Development Board
Katy Drake, Columbia Greene WDB
Doug Leavens, Saratoga-Warren-Washington WDB
Steady Moono, Schenectady County Community College
Kristine Duffy, SUNY Adirondack
Roger Ramsammy, Hudson Valley Community College
Amber Mooney, The Business Council of NYS
Charles Moore, City of Rensselaer
Amanda Vitullo, Center for Economic Growth
Chris Wessell, Pinnacle Recruiting
Christine Hayes, Albany Medical Center

PLACEMAKING WORKGROUP

The mission of the Placemaking Workgroup is to mobilize community partners to identify and implement projects related to downtown revitalization, the live-work-play-learn community philosophy, and to enhance both urban and rural development.

Participants

Matt Nelson, co-chair, Sabal Capital Partners
Jeff Mirel, co-chair, Rosenblum Cos.
Melissa Auf der Maur, Basilica Hudson
David Buicko, Galesi Group
Philip Morris, Proctors Theatre

Angelica Morris, Schenectady County Human Rights Commission

Ruth Abrams, Behold New Lebanon

Georgette Steffens, Downtown Albany BID

Kate Manley, Rensselaer County Regional Chamber of Commerce

Martin Ping, Hawthorne Valley Farm

Mark Castiglione, Capital District Regional Planning Commission

Ross Farrell, CDTA

INFRASTRUCTURE AND TRANSPORTATION

The mission of the Infrastructure and Transportation Workgroup is to identify, promote and advocate for projects related to traditional infrastructure (water, sewer, power etc.) and next-tech infrastructure (broadband, etc.). The Workgroup will also promote and advocate for transportation infrastructure to improve accessibility, reliability and affordability of transportation throughout the Capital Region.

Participants

Bill Hart, co-chair, Irving Tissue Inc.
Carm Basile, co-chair, CDTA
Joseph Wildermuth, Peckham Industries
Jeff Stark, Greater Capital Region Building Trades Council
Dennis Brobston, Saratoga Economic Development Corporation
Dan McGraw, IBOE Local 158
Rich Hendrick, Port of Albany
Katie Newcombe, National Grid
Jason Denno, Environmental Facilities Corporation
Patrick Barnes, NYS Department of Transportation
Todd Helfrich, Eastern Contractor's Association
Mike Franchini, Capital District Transportation Committee
Mark Castiglione, Capital District Regional Planning Commission

BUSINESS DEVELOPMENT WORKGROUP

The mission of the Business Development Workgroup is to promote businesses that enhance development of the Capital Region's tradable sectors, agriculture, small businesses and start-up businesses. The Workgroup will focus on business retention and expansion and new business attraction.

Participants

Todd, Erling, co-chair, Hudson Valley Agribusiness Development Corp.

Andrew Kennedy, co-chair, Center for Economic Growth

Linda MacFarlane, Community Loan Fund of the Capital Region, Inc.

Andrew Meader, Adirondack Film Commission

Bob Pasinella, Rensselaer County Economic Development & Planning

Dennis Brobston, Saratoga Economic Development Corporation

Marty Vanags, Saratoga County Prosperity Partnership

Ed Bartholomew, Warren County Economic Development Corporation

Laura Oswald, Washington County Local Development Corporation

Matthew Cannon, Albany County Executive's Office

F. Michael Tucker, Tucker Strategies, Inc.

Ray Gillen, Schenectady Metroplex Development Authority

Warren Hart, Greene County Planning & Economic Development

Steven Strichman, City of Troy

Charles Moore, City of Rensselaer

Sarah Reginelli, Capitalize Albany Corporation

PUBLIC ENGAGEMENT WORKGROUP

The mission of the Public Engagement Workgroup includes public outreach, communication strategy and promotion of the region and the Capital Region Economic Development Council.

Participants

F. Michael Tucker, co-chair, Tucker Strategies, Inc.

Pam Sawchuk Brown, co-chair, Albany Medical Center

Lauren Payne, Spiral Design Studio

Melissa Auf der Maur, Basilica Hudson

Adam Ostrowski, Empire State Development

Alice Oldfather, University at Albany

Michael Conlin, KeyBank

ARTS, CULTURE AND ENTERTAINMENT WORKGROUP

The mission of the Arts, Culture and Entertainment Workgroup is to promote the creative economy including, the culinary, craft beverage, tourism and film/music production industries located throughout the Capital Region.

Participants

Philip Morris, co-chair, Proctors Theatre

Maureen Sager, co-chair, Upstate Alliance for the Creative Economy

Melissa Auf der Maur, Basilica Hudson

Andrew Meader, Adirondack Film Commission

Todd Erling, Hudson Valley Agribusiness Development Corp.

Elizabeth Sobol, Saratoga Performing Arts Center

Tom Lloyd, Adirondack Studios

John Tobin, EYP Architecture & Engineering

Chuck Rosenthal, Hudson Business Coalition

Kristan Keck, Wm. Farmer and Sons

Bhawin Suchak, Youth FX

Crickett Thomas-Odell, Workforce Development Institute

John Curtin, Albany Distillery

Elizabeth Jacks, Thomas Cole National Historic Site

Debby Goedeke, Albany Film Commission

Elizabeth Reiss, Arts Center of the Capital Region

Billy Piskutz, Palace Performing Arts Center

Public Outreach and Engagement

Outreach	Blast Emails	Workshops/Seminars/ Conferences	One-on-one meetings	Project Tours	information requests
# of events	87	45	212	83	368
# of individuals contacted	10,314	3,568	515	320	438

OUTREACH OVERVIEW

The CREDC has ramped up its public outreach efforts to engage as many business owners, entrepreneurs and local government officials as possible. With assistance from the Center for Economic Growth (CEG), the CREDC hosted 45 workshops, seminars and conferences between September 2018 and October 2019, compared to 33 for the same period a year earlier. It also had 83 project tours, compared to 35 the previous year.

In addition to the below work group activities, the CREDC attended county tours of industrial parks to assess available infrastructure and availability with each of the 8 county economic development representatives; arranged and participated in DRI community visits and tours to provide feedback and assistance in future CFA applications; offered presentations at industry specific speaking events and panel discussions; and engaged with nonprofit organizations to address local challenges and provide insight and assistance.

CREDC WORKGROUP ACTIVITIES

- **Technology and Innovation Workgroup:** Last June, ESD, the CREDC Innovation and Technology Workgroup and New York State Department of Labor (DOL) held a regional roundtable for gaming and software executives in Troy at the Tech Valley Center of Gravity. The purpose of this meeting was to learn more about this industry, which is growing rapidly throughout New York State, particularly in Troy and the surrounding Capital Region. Specifically, the goal was to identify areas in which ESD and DOL can assist these companies as they search for, and add, new employees to their teams.
- **Workforce Development Workgroup:** Last June, this workgroup, in partnership with the Chamber of Southern Saratoga County and the Capital Region Chamber, held the 2019 Workforce Development Implementation Summit. The event was attended by 140 business and industry leaders along with workforce/economic development and education professionals and highlighted the Governor's new \$175 million Workforce Development Initiative.

- **Infrastructure and Transportation Workgroup:** Every year the Port of Albany hosts leaders from around the region, state and federal partners, as well as the community to attend an event to learn more about the Port of Albany. This is a chance to welcome people to the port and get a chance to see and experience first-hand the construction and business activity that happens there. The 2019 event included international leaders in maritime, commercial shipping and port economics. The event hosted close to 200 people and was held in the Port's new 45,000-square-foot clear span Big Lift Maritime warehouse, which was supported in part with CFA funds through the CREDC.
- **Arts, Culture and Entertainment Workgroup:** Last April, Maureen Sager, Executive Director of Upstate Alliance for the Creative Economy and co-chair of the CREDC Arts Culture and Entertainment Workgroup, with Meredith Powell, Co-Founder and CEO of Public City, led a discussion on how cultural tourism can have both positive and negative effects on the growing Capital Region economy. Public City leads Austin's cultural tourism planning efforts and has been at the forefront of efforts to preserve the elements of Texas' capital that have made it a great place to live while taking advantage of the areas that set it apart. About 250 people gathered at the Troy Music Hall for the event.

CEG WORKING GROUPS

In spring 2018, CEG formed five Working Groups with about 50 community and business leaders in key regional clusters. The groups met quarterly in 2019 and continued to advise CEG on attraction/regional competition, workforce development and investment needs. In addition to sector/cluster strategy development, the CEG Working Groups have supported regional industry attraction efforts through their participation and input on development of new regional events such as HV Gamercon; participation in CEG/NYSERDA supply chain events for Offshore wind; support for the Aurora Games; support for the regional branding initiative; and new market opportunities for regional firms in the semiconductor supply chain.

PART SEVEN

Appendix



Courtesy: Vicarious Visions

Application #	CFA Round #	Project Name	Agency Name
78498	Open Enrollment	Streetscaping & Green Infrastructure	DOS
18592	Open Enrollment	GreenRenewable Capital	ESD
18692	Open Enrollment	Hacker Boat Excelsior	ESD
22595	Open Enrollment	M&G DuraVent Excelsior	ESD
26487	Open Enrollment	Virtusa Excelsior	ESD
36745	Open Enrollment	Ferguson Enterprise Distribution Center Excelsior	ESD
39982	Open Enrollment	Energy Security for Emergency Response Excelsior	ESD
42081	Open Enrollment	Morcon Tissue Capital	ESD
42294	Open Enrollment	Argyle Cheese Capital	ESD
43429	Open Enrollment	New Craft Distillery Excelsior	ESD
50941	Open Enrollment	Hudson Valley Creamery	ESD
51372	Open Enrollment	Apprenda Excelsior	ESD
55741	Open Enrollment	Saint-Gobain Business Excelsior	ESD
57863	Open Enrollment	Sabre Manufacturing Capital	ESD
61066	Open Enrollment	Bimbo Bakeries Excelsior	ESD
61388	Open Enrollment	UltrePET Excelsior	ESD
61476	Open Enrollment	Cell-nique Excelsior	ESD
65551	Open Enrollment	Architectural Cast Stone Excelsior	ESD
70084	Open Enrollment	Stone Bridge Iron & Steel Excelsior	ESD
70289	Open Enrollment	Monolith Solar Excelsior	ESD
71177	Open Enrollment	Adirondack Beverages Excelsior	ESD
72561	Open Enrollment	Tech Park Excelsior	ESD
73276	Open Enrollment	Flomatic Plant Expansion Excelsior	ESD
74385	Open Enrollment	Espey Excelsior	ESD
75968	Open Enrollment	Infrastructure Technologies Excelsior	ESD
76360	Open Enrollment	Kitware Excelsior	ESD
76728	Open Enrollment	Digital Fabrication Advanced Mfg Excelsior	ESD

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	DOS Downtown Revitalization Round 1	\$2,100,000	\$2,241,000	\$0	
	Excelsior Jobs Program	\$300,000	\$1,140,000	\$1,702	
	Excelsior Jobs Program	\$600,000	\$3,740,380	\$0	
	Excelsior Jobs Program	\$1,000,000	\$8,300,000	\$0	
	Excelsior Jobs Program	\$200,000	\$440,000	\$0	
	Excelsior Jobs Program	\$1,200,000	\$40,500,000	\$35,890	
	Excelsior Jobs Program	\$360,000	\$1,619,000	\$0	
	Excelsior Jobs Program	\$775,000	\$5,675,000	\$0	
	Excelsior Jobs Program	\$310,000	\$1,088,725	\$0	
	Excelsior Jobs Program	\$35,000	\$165,000	\$0	
	Excelsior Jobs Program	\$500,000	\$3,894,000	\$0	
	Excelsior Jobs Program	\$400,000	\$570,600	\$0	
	Excelsior Jobs Program	\$750,000	\$10,267,411	\$0	
	Excelsior Jobs Program	\$3,000,000	\$10,000,000	\$0	
	Excelsior Jobs Program	\$450,000	\$19,150,000	\$34,615	
	Excelsior Jobs Program	\$250,000	\$4,000,000	\$0	
	Excelsior Jobs Program	\$200,000	\$12,450,000	\$0	
	Excelsior Jobs Program	\$500,000	\$4,125,000	\$0	
	Excelsior Jobs Program	\$200,000	\$4,555,000	\$0	
	Excelsior Jobs Program	\$400,000	\$4,975,000	\$0	
	Excelsior Jobs Program	\$400,000	\$2,926,160	\$54,545	
	Excelsior Jobs Program	\$150,000	\$3,000,000	\$0	
	Excelsior Jobs Program	\$300,000	\$3,300,000	\$0	
	Excelsior Jobs Program	\$100,000	\$5,263,417	\$0	
	Excelsior Jobs Program	\$4,000,000	\$11,027,000	\$144,444	
	Excelsior Jobs Program	\$400,000	\$10,400,000	\$0	
	Excelsior Jobs Program	\$200,000	\$2,500,000	\$0	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
78539	Open Enrollment	Art District & Public Arts Trail	HCR
78544	Open Enrollment	Fund for Downtown Revitalization	HCR
61854	Open Enrollment	Electric Vehicle City	NYSERDA
6010	Round 1	ALCO portion of Canalway Trail	Canals
6536	Round 1	Matton's Shipyard	Canals
6686	Round 1	Historic culvert and waste weir restoration	Canals
8591	Round 1	Regional Visitor Center	Canals
8594	Round 1	Scoharie Crossing	Canals
4295	Round 1	Unemployed Worker	DOL
4462	Round 1	Worker Skills Upgrading	DOL
5265	Round 1	Unemployed Worker	DOL
5486	Round 1	Unemployed Worker	DOL
5561	Round 1	Worker Skills Upgrading	DOL
6598	Round 1	Worker Skills Upgrading	DOL
7133	Round 1	Unemployed Worker	DOL
8257	Round 1	On-the-Job Training	DOL
8319	Round 1	Unemployed Worker	DOL
2446	Round 1	First Wilderness Heritage Corridor Implementation 2011	DOS
2667	Round 1	Redevelopment and Connection Plan for Pruyns Island	DOS
5514	Round 1	Lake George Environmental Park	DOS
5972	Round 1	Public Access Improvements at Riverfront Park and Troy City Center	DOS
6010	Round 1	ALCO Mohawk River Multi-Use Trail	DOS
7076	Round 1	Downtown Economic Development Strategic Plan	DOS
3334	Round 1	Columbia County Rail Transloading Facility	DOT
5767	Round 1	Schenectady County Airport: Extension of Sanitary Sewer Line and Water Main	DOT
6198	Round 1	Albany International Airport: Commercial Aircraft Maintenance Hangar Improvements	DOT

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	HCR Downtown Revitalization Round 1	\$125,000	\$208,150	\$0	
	HCR Downtown Revitalization Round 1	\$600,000	\$1,150,000	\$0	
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Flexible Funding Pilots – Round 3 (CFA Round 5)	\$250,000	\$354,749	\$0	
	NYS Canalway Grant Program	\$140,000	\$159,470	\$0	
	NYS Canalway – Agency Education Interpretive Grant Program	\$40,000	\$80,000	\$0	
	NYS Canalway Grant Program	\$150,000	\$765,000	\$0	
	NYS Canalway Grant Program	\$191,000	\$700,000	\$0	
	NYS Canalway – Agency Education Interpretive Grant Program	\$75,000	\$150,000	\$0	
	Unemployed Worker Skills Training	\$50,000	\$43,900	\$24,750	
	Business Hiring and Training Incentives – Worker Skills Upgrading	\$50,000	\$49,107	\$49,107	
	Unemployed Worker Skills Training	\$50,000	\$49,995	\$49,995	
	Unemployed Worker Skills Training	\$50,000	\$50,000	\$48,627	
	Business Hiring and Training Incentives – Worker Skills Upgrading	\$6,000	\$6,000	\$5,250	
	Business Hiring and Training Incentives – Worker Skills Upgrading	\$43,900	\$43,900	\$13,128	
	Unemployed Worker Skills Training	\$14,000	\$14,000	\$14,000	
	Business Hiring and Training Incentives – On-the-Job Training	\$50,000	\$50,000	\$4,539	
	Unemployed Worker Skills Training	\$50,000	\$50,000	\$50,000	
	Local Waterfront Revitalization	\$381,000	\$762,000	\$463,116	
	Local Waterfront Revitalization	\$32,860	\$65,719	\$18,183	
	Local Waterfront Revitalization	\$463,116	\$1,148,680	\$134,741	
	Local Waterfront Revitalization	\$954,000	\$2,172,000	\$259,556	
	Local Waterfront Revitalization	\$339,735	\$1,159,470	\$57,922	
	Local Waterfront Revitalization	\$86,162	\$172,325	\$56,275.20	
	Rail & Port Bond Project	\$2,208,600	\$3,358,600	\$0	
	Aviation Bond Project	\$284,090	\$315,655	\$0	
	Aviation Bond Project	\$3,780,000	\$4,200,000	\$132,263	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
6448	Round 1	Rensselaer Wharf Reconstruction	DOT
6448	Round 1	Rensselaer Wharf Reconstruction	DOT
8256	Round 1	Restore northern connection to Canadian Pacific Railway in Whitehall	DOT
4973	Round 1	Sustainable Advancement of the Lake George Environmental Park	EFC
8725	Round 1	Green Roof	EFC
4575	Round 1	Windham Mountain Partners Capital	ESD
5365	Round 1	Swan St Lofts	ESD
6161	Round 1	Ecovative Design EIP Capital	ESD
7144	Round 1	The United Group of Companies Capital	ESD
7489	Round 1	Warren County EDC Capital	ESD
8333	Round 1	University at Albany Capital - RNA Institute Capital	ESD
8349	Round 1	University at Albany - Biotechnology Training Center	ESD
8470	Round 1	Albany Medical College Capital & Working Capital – NYCAP Research Alliance	ESD
8575	Round 1	Center for Economic Growth Working Capital	ESD
2186	Round 1	NY Spring Water	HCR
2599	Round 1	Mechanicville Microenterprise Program	HCR
2750	Round 1	Greene County Microenterprise Assistance Program	HCR
6381	Round 1	The Kinderhook Wastewater Collection System	HCR
8631	Round 1	Monument Square Apts	HCR
8695	Round 1	Valatie Senior Citizen Housing	HCR
8695	Round 1	Valatie Senior Citizen Housing	HCR
14033	Round 1	GREENE COUNTY RESTORE 2011	HCR
14035	Round 1	CLTS 2011 RESTORE PROGRAM	HCR
14039	Round 1	WASHINGTON COUNTY ACCESS TO HOME	HCR
14043	Round 1	RESTORE 2011 2012	HCR
14056	Round 1	ACRHA RESTORE PROGRAM 2011	HCR
14057	Round 1	HOME DOWN PAYMENT ASSISTANCE	HCR

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Rail & Port Bond Project	\$9,884,780	\$12,730,000	\$3,950,166	
	Multi-Modal Project	\$1,572,220	\$12,730,000	\$331,560	
	Rail & Port Bond Project	\$1,100,000	\$1,250,000	\$58,924	
	Green Innovation Grant Program	\$738,000	\$733,232	\$651,232	
	Green Innovation Grant Program	\$1,298,000	\$1,370,072	\$1,225,850	
	Regional Council Capital Fund	\$1,500,000	\$3,500,000	\$1,450,000	
	Industrial Development Bond Cap	\$5,400,000	\$9,663,900	\$5,400,000	
	Environmental Investment Program – Capital	\$250,000	\$1,457,103	\$0	
	Regional Council Capital Fund	\$2,500,000	\$42,315,676	\$2,500,000	
	Economic Development Purposes Fund	\$250,000	\$500,000	\$0	
	Economic Development Purposes Fund	\$2,036,000	\$14,705,328	\$2,036,000	
	Regional Council Capital Fund	\$1,000,000	\$1,570,000	\$1,000,000	
	Economic Development Purposes Fund	\$950,000	\$5,032,093	\$950,000	
	Economic Development Purposes Fund	\$125,000	\$138,889	\$125,000	
	Community Development Block Grant (CDBG) Economic Development	\$280,000	\$716,000	\$280,000	
	Community Development Block Grant (CDBG) Economic Dev. Microenterprise	\$200,000	\$216,850	\$200,000	
	Community Development Block Grant (CDBG) Economic Dev. Microenterprise	\$200,000	\$261,500	\$188,133	
	Community Development Block Grant (CDBG) Economic Development	\$541,715	\$710,017	\$541,715	
	Federal Low Income Housing Tax Credit	\$1,151,806	\$17,258,934	\$1,151,806	
	Federal Low Income Housing Tax Credit	\$647,120	\$7,108,093	\$647,120	
	Housing Trust Fund	\$968,725	\$7,108,093	\$968,725	
	RESTORE	\$50,000	\$100,000	\$50,000	
	RESTORE	\$75,000	\$150,000	\$75,000	
	Access to Home	\$200,000	\$323,000	\$200,000	
	RESTORE	\$75,000	\$150,000	\$75,000	
	RESTORE	\$75,000	\$185,000	\$75,000	
	HOME	\$390,000	\$2,303,400	\$390,000	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
14058	Round 1	ACRHA HOME REHAB PROGRAM	HCR
14059	Round 1	TOWN & VILLAGE SHARED HOUSING INITIATIVE	HCR
14065	Round 1	HARP III	HCR
14068	Round 1	PRATTSVILLE MAIN STREET REVITALIZATION 2011	HCR
14070	Round 1	GLENS FALLS RESTORE PROGRAM 2011	HCR
14077	Round 1	WWARC ACCESS TO HOME 2011	HCR
14081	Round 1	2011 NEIGHBORHOOD REVITALIZATION PROGRAM	HCR
14083	Round 1	2011 WORKING FAMILIES REVITALIZATION	HCR
14100	Round 1	HOUSING RESOURCES EMERGENCY REPAIR PROGRAM	HCR
14105	Round 1	VILLAGE OF HUNTER NYMS PROGRAM	HCR
14113	Round 1	WASHINGTON COUNTY HOUSING REHABILITATION PROGRAM	HCR
14116	Round 1	HRCC HOME IMPROVEMENT PROGRAM	HCR
14119	Round 1	60 STATE STREET NEW YORK MAIN STREET PROJECT	HCR
14145	Round 1	Washington County Pleasant Valley Nursing Home Fire Prevention Project	HCR
14147	Round 1	City of Watervliet Housing Rehabilitation Program	HCR
14163	Round 1	City of Cohoes Downtown Gateway Housing Rehabilitation Project	HCR
14181	Round 1	Village of Fort Edward Depot Neighborhood Water Improvements	HCR
14186	Round 1	Village of Green Island Albany Avenue Improvements	HCR
14197	Round 1	HRCC Home Improvement Program	HCR
14206	Round 1	ACRHA HOME Rehab Program	HCR
14207	Round 1	2011 Working Families Revitalization	HCR
14208	Round 1	2011 Neighborhood Revitalization Program	HCR
14209	Round 1	Neighborhood Strategy Area HIP	HCR
14215	Round 1	Washington County Housing Rehab	HCR
14216	Round 1	Town & Village Shared Housing Initiative	HCR
14236	Round 1	Rensselaer County Homeownership Program	HCR
2232	Round 1	Cleaner Greener Communities Phase I: Regional Sustainability Planning Grants	NYSERDA3

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	HOME	\$400,000	\$643,000	\$400,000	
	HOME	\$267,000	\$364,500	\$262,181	
	HOME	\$486,000	\$1,336,000	\$485,503	
	New York Main Street	\$215,000	\$309,000	\$194,129	
	RESTORE	\$75,000	\$255,550	\$75,000	
	Access to Home	\$250,000	\$408,000	\$249,111	
	HOME	\$307,000	\$439,150	\$284,465	
	HOME	\$278,200	\$414,700	\$276,336	
	RESTORE	\$75,000	\$829,050	\$75,000	
	New York Main Street	\$372,222	\$668,222	\$110,069	
	HOME	\$324,000	\$324,000	\$324,000	
	HOME	\$300,000	\$463,750	\$257,694	
	New York Main Street	\$250,000	\$6,405,000	\$250,000	
	CDBG – Public Facilities	\$750,000	\$750,000	\$750,000	
	CDBG – Housing	\$400,000	\$400,000	\$400,000	
	CDBG – Housing	\$400,000	\$704,000	\$396,464	
	CDBG – Public Infrastructure	\$600,000	\$630,000	\$587,463	
	CDBG – Public Infrastructure	\$595,300	\$595,300	\$595,300	
	Affordable Home Ownership Development Program (AHC)	\$300,000	\$763,750	\$300,000	
	Affordable Home Ownership Development Program (AHC)	\$300,000	\$588,300	\$300,000	
	Affordable Home Ownership Development Program (AHC)	\$289,800	\$704,500	\$289,800	
	Affordable Home Ownership Development Program (AHC)	\$198,000	\$637,150	\$148,500	
	Affordable Home Ownership Development Program (AHC)	\$300,000	\$700,000	\$300,000	
	Affordable Home Ownership Development Program (AHC)	\$200,000	\$524,000	\$200,000	
	Affordable Home Ownership Development Program (AHC)	\$276,000	\$640,500	\$276,000	
	CDBG – Housing	\$400,000	\$410,900	\$284,387	
	Cleaner, Greener Communities Regional Sustainability Planning Program	\$1,000,000	\$1,053,325	\$975,234	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
3790	Round 1	Restoration	Parks
3828	Round 1	Phase II Restoration Dr Oliver Bronson House	Parks
4091	Round 1	First Floor Restoration	Parks
6191	Round 1	Rogers Island Acquisition	Parks
7408	Round 1	Dix Bridge Rehabilitation	Parks
8374	Round 1	Proctors Historic Restoration and Heritage Area	Parks
17960	Round 2	Columbia County Value-Added Agricultural Program	Ag_and_Markets
14872	Round 2	Found Art in North Troy	Arts
17275	Round 2	Modern Nature Georgia O’Keeffe Lake George Exhibition Catalogue and Program Season	Arts
17423	Round 2	American Music Festival: Christopher Rouse and His American Legacy	Arts
17678	Round 2	Mainly Greene: Cultural Tourism Corridor	Arts
18543	Round 2	Hudson River School Art Trail	Arts
18342	Round 2	Multi-Use Trail	Canals
18482	Round 2	Mohawk River Overlook	Canals
18580	Round 2	Canal Street Farmers Marketplace	Canals
18684	Round 2	Multi-Use Trail	Canals
19149	Round 2	Harbor Center Upgrades	Canals
14959	Round 2	Town of Catskill (+Leeds & Jefferson Heights) Sewer Expansion Engineering Study	DEC
17299	Round 2	Engineering Study	DEC
17783	Round 2	Wastewater Engineering Study	DEC
18020	Round 2	Wastewater Upgrades Engineering Study	DEC
19154	Round 2	Wastewater Treatment Facility & Collection System Upgrade Engineering Study	DEC
19354	Round 2	Sewage Pump Station Engineering Study	DEC
19632	Round 2	Sanitary Sewer Overflow Elimination Study	DEC
15286	Round 2	Taconic Farms, Inc. – Existing Employee Training	DOL
18634	Round 2	Retronix International Inc. – New Hire/OJT Training	DOL
19966	Round 2	Yincae Advanced Materials, LLC – New Hire/OJT Training	DOL

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Historic Property Acquisition, Development and Planning	\$274,125	\$365,500	\$274,125	
	Historic Property Acquisition, Development and Planning	\$300,000	\$400,000	\$300,000	
	Historic Property Acquisition, Development and Planning	\$400,000	\$1,329,550	\$400,000	
	Historic Property Acquisition, Development and Planning	\$400,000	\$929,855	\$292,526	
	Heritage Areas System Acquisition, Development and Planning	\$300,000	\$3,125,000	\$300,000	
	Heritage Areas System Acquisition, Development and Planning	\$100,000	\$140,000	\$100,000	
	Agriculture Development Program	\$82,200	\$164,400	\$82,200	
	Art Project Grant	\$100,000	\$250,000	\$30,000	
	Art Project Grant	\$92,201	\$323,902	\$27,660	
	Art Project Grant	\$75,000	\$150,000	\$75,000	
	Art Project Grant	\$150,000	\$300,000	\$45,000	
	Art Project Grant	\$50,000	\$100,000	\$15,000	
	NYS Canalway Grant Program	\$50,000	\$250,000	\$0	
	NYS Canalway Grant Program	\$75,000	\$150,000	\$0	
	NYS Canalway Grant Program	\$93,493	\$440,000	\$0	
	NYS Canalway Grant Program	\$132,500	\$265,000	\$0	
	NYS Canalway Grant Program	\$76,000	\$152,000	\$76,000	
	CWSRF Engineering Planning Grant Program	\$30,000	\$45,000	\$30,000	
	CWSRF Engineering Planning Grant Program	\$24,500	\$30,625	\$24,500	
	CWSRF Engineering Planning Grant Program	\$23,120	\$30,620	\$23,120	
	CWSRF Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000	
	CWSRF Engineering Planning Grant Program	\$24,000	\$30,000	\$24,000	
	CWSRF Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000	
	CWSRF Engineering Planning Grant Program	\$19,840	\$24,840	\$19,840	
	Worker Skills Upgrading—Existing Employee Training	\$6,041	\$6,041	\$4,560	
	Worker Skills Upgrading—New Hire (On-the-Job) Training	\$65,000	\$65,000	\$5,000	
	Worker Skills Upgrading—New Hire (On-the-Job) Training	\$100,000	\$100,000	\$10,211	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
15154	Round 2	Implementation of the Schroon Lake Watershed Management Plan	DOS
15433	Round 2	Implementation of the First Wilderness Heritage Corridor Action Plan	DOS
15558	Round 2	Improvements at Charles R. Wood (Lake George Environmental) Park	DOS
16114	Round 2	Preparation of Town of Stillwater Local Waterfront Revitalization Program	DOS
16422	Round 2	Enhance Route 23 Streetscape	DOS
16707	Round 2	Design and Construct Historic Catskill Downtown and Waterfront Enhancements	DOS
16869	Round 2	Preparation of a Community Revitalization Strategy for the Town of Lake George	DOS
17314	Round 2	Riverfront Park Access Improvements and Connections	DOS
18580	Round 2	Redevelop Canal Building as Canal Street Farmers Marketplace	DOS
18645	Round 2	Reconstruction of Public Docks	DOS
18790	Round 2	Improvements at the Corning Preserve. Renamed as "Albany Waterfront Performance Place Gateway"	DOS
19004	Round 2	Lake George Water Quality Assessment and Management	DOS
16280	Round 2	The Urban Grow Center	EFC
16608	Round 2	Green Streets Program Implementation Phase 1	EFC
16867	Round 2	Green Gateway Improvements	EFC
18656	Round 2	Greening the Quail Street Corridor	EFC
15161	Round 2	Free Form Fibers – EIP -RC2	ESD
15161	Round 2	Free Form Fibers – EIP -RC2	ESD
15496	Round 2	Hudson River Valley Tourism: A Plan of Action	ESD
15544	Round 2	Hudson River Greenway Water Trail Marketing Materials	ESD
16369	Round 2	Ames Goldsmith Capital	ESD
16897	Round 2	Albany Medical Center Capital	ESD
17026	Round 2	TMG NY Albany I LP	ESD
17275	Round 2	Modern Nature: Georgia O'Keefe and Lake George	ESD
17407	Round 2	Glens Falls Garage/Mixed Use Capital	ESD
17649	Round 2	Albany Medical College Capital	ESD

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Local Waterfront Revitalization	\$300,000	\$600,000	\$156,060	
	Local Waterfront Revitalization	\$308,000	\$616,000	\$229,721	
	Local Waterfront Revitalization	\$750,000	\$1,500,000	\$723,725	
	Local Waterfront Revitalization	\$37,500	\$75,000	\$37,489	
	Local Waterfront Revitalization	\$200,000	\$400,000	\$200,000	
	Local Waterfront Revitalization	\$600,000	\$1,200,000	\$600,000	
	Local Waterfront Revitalization	\$37,500	\$75,000	\$37,500	
	Local Waterfront Revitalization	\$562,803	\$1,125,606	\$30,141	
	Local Waterfront Revitalization	\$150,000	\$300,000	\$74,713	
	Local Waterfront Revitalization	\$85,083	\$170,166	\$83,299	
	Local Waterfront Revitalization	\$200,000	\$400,000	\$42,319.10	
	Local Waterfront Revitalization	\$390,000	\$780,000	\$0	
	Green Innovation Grant Program	\$196,347	\$214,899	\$185,664	
	Green Innovation Grant Program	\$850,500	\$907,934	\$813,434	
	Green Innovation Grant Program	\$544,500	\$300,429	\$215,861	
	Green Innovation Grant Program	\$1,795,500	\$1,995,000	\$1,795,500	
	Environmental Investment Program – Capital	\$100,000	\$160,000	\$0	
	Environmental Investment Program – RD & D	\$100,000	\$130,000	\$0	
	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$300,000	\$525,000	\$300,000	
	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$90,000	\$180,000	\$90,000	
	Empire State Development Grant Funds	\$465,000	\$1,848,850	\$0	
	Empire State Development Grant Funds	\$500,000	\$30,026,800	\$500,000	
	Industrial Development Bond Cap	\$11,500,000	\$17,620,000	\$0	
	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$45,000	\$140,000	\$45,000	
	Empire State Development Grant Funds	\$500,000	\$27,500,000	\$0	
	Empire State Development Grant Funds	\$500,000	\$2,500,000	\$0	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
17759	Round 2	Smart Cities Technology Innovation Center Capital	ESD
18592	Round 2	GreenRenewable Capital	ESD
18790	Round 2	Albany Waterfront	ESD
19712	Round 2	Albany College of Pharmacy Capital	ESD
25101	Round 2	Smart Cities Technology Innovation Center UCDP	ESD
32235	Round 2	Urban Grow Center Capital	ESD
15425	Round 2	Depot District Redevelopment Program	HCR
15673	Round 2	Renewal Uptown Troy	HCR
15748	Round 2	Windham Willows Senior Apartments	HCR
17372	Round 2	Prattsville Homeownership Project	HCR
17492	Round 2	Wheelchair Accessible Elevator UI	HCR
17573	Round 2	Sheridan Hollow Village	HCR
17778	Round 2	Blight to Betterment	HCR
17899	Round 2	The Front Door	HCR
17916	Round 2	Warrensburg Health Center	HCR
17943	Round 2	Hudson Falls Neighborhood Water Service Line Replacement Program	HCR
18025	Round 2	CNSE Zero Energy Building	NYSERDA
19814	Round 2	Bioenergy Heating Development	NYSERDA
14279	Round 2	Harlem Valley Rail Trail Planning Chatham to Philmont	Parks
14806	Round 2	Mount Lebanon North Pastures	Parks
15183	Round 2	Kate Mullany National Historic Site	Parks
16015	Round 2	Railroad Station Development Project	Parks
16246	Round 2	Prattsville Park Improvements	Parks
17431	Round 2	Olana Showcase our Beauty 2012	Parks
17823	Round 2	Rail Trail Development Project	Parks
18601	Round 2	Town Park Water Quality Remediation Planning	Parks
26966	Round 3	Digital Conversion for Film Projection	Arts

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Empire State Development Grant Funds	\$2,625,000	\$10,000,000	\$2,625,000	
	Empire State Development Grant Funds	\$250,000	\$1,090,000	\$0	
	Empire State Development Grant Funds	\$750,000	\$3,750,000	\$0	
	Empire State Development Grant Funds	\$150,000	\$1,076,775	\$150,000	
	Empire State Development Grant Funds	\$1,375,000	\$10,000,000	\$1,375,000	
	Empire State Development Grant Funds	\$250,000	\$2,370,315	\$238,709	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure	\$600,000	\$965,000	\$575,973	
	HCR – Urban Initiatives (UI)	\$135,000	\$192,000	\$134,178	
	HCR – Rural Area Revitalization Projects (RARP)	\$100,000	\$1,653,500	\$100,000	
	HCR – Rural Area Revitalization Projects (RARP)	\$200,000	\$405,000	\$200,000	
	HCR – Urban Initiatives (UI)	\$150,000	\$213,000	\$150,000	
	HCR – Urban Initiatives (UI)	\$200,000	\$13,361,435	\$200,000	
	HCR – Urban Initiatives (UI)	\$200,000	\$2,000,000	\$199,184	
	HCR – Urban Initiatives (UI)	\$200,000	\$4,864,819	\$200,000	
	HCR – Community Development Block Grant (CDBG) – Public Facilities	\$400,000	\$7,500,000	\$400,000	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure	\$570,000	\$664,000	\$570,000	
	NYSERDA – Regional Economic Development and GHG Reduction Program	\$1,000,000	\$3,500,000	\$670,000	
	NYSERDA – Regional Economic Development and GHG Reduction Program	\$600,000	\$2,943,550	\$568,000	
	Park Acquisition, Development and Planning	\$258,750	\$345,000	\$258,750	
	Historic Property Acquisiton, Development and Planning	\$150,000	\$375,600	\$149,616	
	Historic Property Acquisiton, Development and Planning	\$179,790	\$359,580	\$161,811.0	
	Heritage Areas System Acquisition, Development and Planning	\$100,000	\$389,206	\$305,175	
	Park Acquisition, Development and Planning	\$250,000	\$1,033,000	\$376,000	
	Historic Property Acquisiton, Development and Planning	\$343,000	\$562,000	\$47,589	
	Park Acquisition, Development and Planning	\$500,000	\$1,355,000	\$66,150	
	Park Acquisition, Development and Planning	\$15,000	\$35,000	\$337,500	
	Digital Film Projector Conversion Program	\$23,000	\$46,000	\$23,000	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
28003	Round 3	Cirque Eloize Summer Residency	Arts
29104	Round 3	The Palace Digital Projector Project	Arts
29158	Round 3	Folk Arts Internships	Arts
30133	Round 3	Internship Funding	Arts
30341	Round 3	Mystery of the Albany Mummies Spring Marketing	Arts
30532	Round 3	American Music Festival	Arts
30665	Round 3	Digital Film Projector Conversion	Arts
31150	Round 3	Digital Projection System	Arts
31178	Round 3	Professional Theatrical Lighting and Sound Equipment	Arts
31231	Round 3	City of Stories Project	Arts
32574	Round 3	NATURE Lab	Arts
28805	Round 3	Riverside Trail Community Linkage Project	Canals
26919	Round 3	Washington County Wastewater Engineering Study for S. D. 2	DEC
28296	Round 3	City of Schenectady Wastewater Engineering Study	DEC
28835	Round 3	City of Glens Falls Wastewater Engineering Study	DEC
30287	Round 3	Village of Coxsackie Wastewater System Engineering Study	DEC
30668	Round 3	Town of Warrensburg Wastewater Engineering Study	DEC
32344	Round 3	City of Saratoga Springs Sewage Pump Stations Study	DEC
26438	Round 3	Customer Service and Food Safety Training	DOL
27807	Round 3	Software Skills Training	DOL
27848	Round 3	HVAC, LPN and Welding Training	DOL
29007	Round 3	Healthcare Aide, Driving and Hospitality Training	DOL
26577	Round 3	First Wilderness Heritage Corridor Plan Implementation Projects	DOS
27451	Round 3	Environmental Park Signage and Water Feature	DOS
27778	Round 3	Regional Combined Sewer Overflow Governance and Implementation Program	DOS
28859	Round 3	City of Troy Local Waterfront Revitalization Program	DOS
28960	Round 3	Community Recovery Components: Design and Construction	DOS

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Arts, Culture & Heritage Project Grant	\$100,000	\$800,000	\$100,000	
	Digital Film Projector Conversion Program	\$76,500	\$113,000	\$76,500	
	Arts Intern Workforce Development Program	\$8,968	\$15,438	\$8,968	
	Arts Intern Workforce Development Program	\$5,208	\$7,440	\$5,208	
	Arts, Culture & Heritage Project Grant	\$50,000	\$147,299	\$50,000	
	Arts, Culture & Heritage Project Grant	\$74,000	\$183,739	\$74,000	
	Digital Film Projector Conversion Program	\$17,003	\$34,005	\$17,003	
	Digital Film Projector Conversion Program	\$62,250	\$124,500	\$62,250	
	Artistic Program Capital Equipment	\$40,000	\$80,000	\$40,000	
	Arts Intern Workforce Development Program	\$7,560	\$18,000	\$7,560	
	Arts, Culture & Heritage Project Grant	\$37,000	\$100,000	\$37,000	
	NYS Canalway Grant Program	\$150,000	\$484,110	\$0	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$27,600	
	Engineering Planning Grant Program	\$50,000	\$62,500	\$50,000	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$28,303	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000	
	Engineering Planning Grant Program	\$19,760	\$25,760	\$19,287	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$29,999	
	Existing Employee Training Program	\$100,000	\$100,000	\$37,563	
	Unemployed Worker Training	\$49,995	\$60,825	\$48,330	
	Unemployed Worker Training	\$99,948	\$99,948	\$31,251	
	Unemployed Worker Training	\$100,000	\$625,000	\$23,690	
	Local Waterfront Revitalization Program	\$553,500	\$1,107,000	\$73,757	
	Local Waterfront Revitalization Program	\$200,000	\$400,000	\$200,000	
	Local Government Efficiency Program	\$854,526	\$866,351	\$854,526	
	Local Waterfront Revitalization Program	\$80,000	\$160,000	\$25,067	
	Local Waterfront Revitalization Program	\$807,000	\$1,614,000	\$558,500	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
29007	Round 3	Career Readiness	DOS
29915	Round 3	Erie Canal Towpath Community Connector Construction	DOS
30139	Round 3	Regional Wastewater Management Project	DOS
30877	Round 3	Rogers Memorial Park Improvements	DOS
32168	Round 3	Lake George Invasive Species Management and Control	DOS
29807	Round 3	Campus Center Expansion Green Infrastructure	EFC
17994	Round 3	Tech Valley High School STEM Connect Capital	ESD
26518	Round 3	Infrastructure Capital	ESD
27538	Round 3	Wellington Row Capital	ESD
27556	Round 3	Kaaterskill Clove – Working Capital	ESD
28077	Round 3	Market Golf – Working Capital	ESD
28251	Round 3	Glens Falls Mixed Use Capital	ESD
28275	Round 3	Cirque Eloize Marketing Campaign Working Capital	ESD
28815	Round 3	St. Peter's Health Partners Troy Capital	ESD
28865	Round 3	Mohawk Harbor Capital	ESD
29302	Round 3	Commercial Services Printing Capital	ESD
29344	Round 3	Catskill Association for Tourism Services Working Capital	ESD
29413	Round 3	Goat Industry Development Plan	ESD
29761	Round 3	Downtown Albany – Capital	ESD
30204	Round 3	Stewart Shops Capital	ESD
30341	Round 3	Mystery of the Albany Mummies Working Capital	ESD
30406	Round 3	Lakes to Locks Passage Geotourism Working Capital	ESD
30861	Round 3	Kindl Workforce Development Building Capital	ESD
31501	Round 3	Paper Battery EIP	ESD
31501	Round 3	Paper Battery EIP	ESD
31508	Round 3	Challenger Learning Center Capital	ESD
31603	Round 3	Suits Bueche Planetarium at miSci Capital	ESD

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Community Services Block Grant	\$93,358	\$116,698	\$92,479	
	Local Waterfront Revitalization Program	\$200,000	\$400,000	\$25,283	
	Local Government Efficiency Program	\$800,000	\$1,013,000	\$0	
	Local Waterfront Revitalization Program	\$350,000	\$700,000	\$350,000	
	Local Waterfront Revitalization Program	\$482,050	\$964,100	\$464,781	
	Green Innovation Grant Program	\$607,847	\$766,843	\$595,830	
	Empire State Development Grant Funds	\$1,500,000	\$9,000,000	\$1,500,000	
	Empire State Development Grant Funds	\$750,000	\$4,060,000	\$550,000	
	Empire State Development Grant Funds	\$950,000	\$10,260,000	\$950,000	
	Market New York	\$150,000	\$765,000	\$149,713	
	Market New York	\$150,000	\$150,000	\$149,639	
	Empire State Development Grant Funds	\$2,500,000	\$30,000,000	\$0	
	Market New York	\$60,000	\$300,000	\$60,000	
	Empire State Development Grant Funds	\$1,250,000	\$9,214,388	\$1,250,000	
	Empire State Development Grant Funds	\$5,000,000	\$90,065,000	\$5,000,000	
	Empire State Development Grant Funds	\$350,000	\$1,583,167	\$313,181.0	
	Market New York	\$270,000	\$270,000	\$270,000	
	ESD – Strategic Planning and Feasibility Studies	\$35,000	\$98,000	\$35,000	
	Empire State Development Grant Funds	\$1,200,000	\$34,500,000	\$0	
	Environmental Investment Program – Capital	\$128,500	\$317,100	\$0	
	Market New York	\$21,519	\$147,299	\$21,519	
	Market New York	\$100,000	\$155,000	\$100,000	
	Empire State Development Grant Funds	\$150,000	\$850,000	\$150,000	
	Environmental Investment Program – Capital	\$83,282	\$208,205	\$0	
	Environmental Investment Program – Research Development and Demonstration (RD&D)	\$83,282	\$208,205	\$0	
	Empire State Development Grant Funds	\$250,000	\$1,056,787	\$0	
	Market New York	\$20,137	\$68,227	\$20,137	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
31758	Round 3	Park South Redevelopment Capital	ESD
31770	Round 3	Center for Economic Growth Feasibility Study	ESD
31836	Round 3	Glens Falls Labels Capital	ESD
31956	Round 3	Tech Valley Business Incubator	ESD
32083	Round 3	Glens Falls Civic Center Capital	ESD
32235	Round 3	Urban Grow Center Capital	ESD
32306	Round 3	ATTAIN Capital	ESD
32306	Round 3	ATTAIN Working Capital (Opportunity Agenda)	ESD
32336	Round 3	Adirondack Park Recreation Web Portal Working Capital	ESD
32469	Round 3	Tech Valley Center of Gravity Capital	ESD
32522	Round 3	Thomas Cole House Capital	ESD
32572	Round 3	RPI Business Incubator	ESD
32597	Round 3	Regatta Center Saratoga Capital	ESD
26552	Round 3	City of Watervliet NYMS	HCR
27282	Round 3	ILC of the Hudson Valley Phase II UI Renovations	HCR
27735	Round 3	Village of Hudson Falls Main Street Revitalization Program Phase II	HCR
28553	Round 3	Town of Queensbury Assistance to Davidson Brothers	HCR
28559	Round 3	Village of Coxsackie Public Infrastructure Improvements	HCR
28751	Round 3	2347 Fifth Avenue, Troy UI Project	HCR
29074	Round 3	Housing Resources State Street Revitalization Project	HCR
29637	Round 3	Hudson Day Care Center	HCR
30879	Round 3	Sheridan Avenue Improvement Project	HCR
32159	Round 3	Downtown Albany Tactical Plan	HCR
27842	Round 3	Proctors Downtown District Energy Expansion In Schenectady	NYSERDA
28993	Round 3	Albany 2030 Sustainable Code Project	NYSERDA

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Empire State Development Grant Funds	\$2,500,000	\$41,726,196	\$2,500,000	
	ESD – Strategic Planning and Feasibility Studies	\$65,000	\$130,000	\$65,000	
	Empire State Development Grant Funds	\$75,000	\$628,500	\$75,000	
	New York State Business Incubator and Innovation Hot Spot Support Program	\$125,000	\$2,250,000	\$86,917	
	Empire State Development Grant Funds	\$675,000	\$750,000	\$675,000	
	Empire State Development Grant Funds	\$250,000	\$2,031,815	\$0	
	Empire State Development Grant Funds	\$375,000	\$416,677	\$337,500	
	ESD Technical Assistance and Training Grants – Opportunity Agenda Projects	\$100,000	\$111,111	\$90,000	
	Market New York	\$82,500	\$82,500	\$82,500	
	Empire State Development Grant Funds	\$550,000	\$2,750,000	\$550,000	
	Market New York	\$500,000	\$1,100,000	\$500,000	
	New York State Business Incubator and Innovation Hot Spot Support Program	\$125,000		\$60,995	
	Market New York	\$42,000	\$210,000	\$42,000	
	HCR – New York Main Street (NYMS)	\$110,000	\$197,000	\$110,000	
	HCR – Urban Initiatives (UI)	\$150,000	\$201,300	\$150,000	
	HCR – New York Main Street (NYMS)	\$195,000	\$255,625	\$178,106	
	HCR – Community Development Block Grant (CDBG) – Small Business Assistance	\$60,000	\$139,047	\$60,000	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure	\$590,000	\$688,600	\$391,917	
	HCR – Urban Initiatives (UI)	\$150,000	\$1,578,407	\$150,000	
	HCR – Rural Area Revitalization Projects (RARP)	\$100,000	\$450,000	\$100,000	
	HCR – Rural Area Revitalization Projects (RARP)	\$150,000	\$200,000	\$150,000	
	HCR – Urban Initiatives (UI)	\$150,000	\$217,687	\$150,000	
	HCR – New York Main Street Technical Assistance (NYMS-TA)	\$20,000	\$626,700	\$20,000	
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects	\$2,903,522	\$3,507,520	\$1,165,044	
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Comprehensive Planning	\$300,000	\$9,500,000	\$183,662	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
30552	Round 3	Albany County Rail Trail	NYSERDA
31779	Round 3	Comprehensive Plan Implementation	NYSERDA
31244	Round 3	CHCANYS Community HealthCorps	ONCS
29007	Round 3	Albany Community Action Partnership (ACAP) SNAP Opportunities Program	OTDA
29503	Round 3	CEO SNAP Opportunities Program	OTDA
26778	Round 3	Courthouse Envelope Restoration	Parks
27763	Round 3	Harlem Valley Rail Trail Construction from Copake to Hillsdale	Parks
27827	Round 3	Proctors Interior Finish Restoration	Parks
28310	Round 3	Exterior Restoration of Rice House and Rice House Annex	Parks
28699	Round 3	Trail Grooming Equipment	Parks
28805	Round 3	Riverside Trail Community Linkage Project	Parks
31897	Round 3	Design and plans for restoration of the Main Barn complex at Olana State Historic Site	Parks
32235	Round 3	Acquisition to support Urban Grow Center	Parks
38640	Round 4	Mainly Greene American Masquerade	Arts
39726	Round 4	Next Act New Play Summit	Arts
39942	Round 4	21st Century Cinema Project	Arts
41409	Round 4	Green Screen Troy Employment Training	Arts
41472	Round 4	Expand Educational Offerings	Arts
41687	Round 4	Top 50 Exhibit	Arts
41792	Round 4	Increase Public Awareness & Participation	Arts
41871	Round 4	Enhance Development Capabilities	Arts
42168	Round 4	Power of Storytelling for Cultural Heritage Tourism	Arts
42432	Round 4	Mobile Media Lab	Arts
42682	Round 4	Enhance Digital Programming & Outreach	Arts
43238	Round 4	River Crossing: Contemporary Art at the Thomas Cole Site and Olana	Arts
43403	Round 4	Strengthen Organizational Leadership	Arts

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects	\$1,003,478	\$5,730,100	\$0	
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Comprehensive Planning	\$200,000	\$250,000	\$42,566	
	New York State AmeriCorps Program	\$244,412	\$668,912	\$216,703	
	SNAP Opportunities	\$200,000	\$400,000	\$153,742	
	SNAP Opportunities	\$60,000	\$120,000	\$92,334	
	Historic Property Acquisition, Development and Planning	\$200,000	\$1,371,520	\$200,000	
	Park Acquisition, Development and Planning	\$375,584	\$751,168	\$375,584	
	Historic Property Acquisition, Development and Planning	\$455,000	\$655,000	\$455,000	
	Historic Property Acquisition, Development and Planning	\$100,000	\$175,000	\$0	
	Recreational Trails Program	\$59,200	\$74,000	\$59,200	
	Recreational Trails Program	\$200,000	\$484,110	\$27,518	
	Historic Property Acquisition, Development and Planning	\$195,000	\$195,000	\$0	
	Park Acquisition, Development and Planning	\$64,956	\$1,947,250	\$0	
	Arts, Culture & Heritage Project Grant – Round 4	\$60,000	\$284,550	\$48,000	
	Arts, Culture & Heritage Project Grant – Round 4	\$32,200	\$171,400	\$32,200	
	Artistic Program Capital Equipment – Round 4	\$39,000	\$78,400	\$39,000	
	Arts, Culture & Heritage Project Grant – Round 4	\$45,000	\$150,000	\$45,000	
	Workforce Investment Program – Round 4	\$34,000	\$80,240	\$34,000	
	Arts, Culture & Heritage Project Grant – Round 4	\$60,000	\$200,179	\$48,000	
	Workforce Investment Program – Round 4	\$49,500	\$99,000	\$49,500	
	Workforce Investment Program – Round 4	\$48,000	\$216,250	\$48,000	
	Arts, Culture & Heritage Project Grant – Round 4	\$15,200	\$40,000	\$15,200	
	Arts, Culture & Heritage Project Grant – Round 4	\$47,700	\$125,850	\$47,700	
	Workforce Investment Program – Round 4	\$41,200	\$64,500	\$41,200	
	Arts, Culture & Heritage Project Grant – Round 4	\$60,000	\$593,600	\$48,000	
	Workforce Investment Program – Round 4	\$49,500	\$49,500	\$49,500	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
43484	Round 4	American Music Festival	Arts
39486	Round 4	Historic Saratoga Battlefield Champlain Canal Connector Trail	Canals
40417	Round 4	Mohawk Hudson Bike Trail Rehabilitation	Canals
41773	Round 4	Rotterdam Junction Bike Path Railway Tunnel	Canals
42931	Round 4	Waterford Canal Harbor Visitor Center Rehabilitation Project Phase II	Canals
39694	Round 4	Germantown Wastewater Treatment Plant Improvement Project	DEC
40097	Round 4	Town of Glenville Wastewater Engineering Study	DEC
40829	Round 4	Clendon Avenue Storm Sewer	DEC
41130	Round 4	Castleton Inflow and Infiltration Study	DEC
41300	Round 4	Village of South Glens Falls Wastewater Engineering Study	DEC
41405	Round 4	Rotterdam Inflow and Infiltration Study Project	DEC
42169	Round 4	Cohoes Combined Sewer Overflow Clean Water Project	DEC
42253	Round 4	Village of Lake George Wastewater Treatment Improvement Initiative	DEC
42254	Round 4	Town of Bolton Wastewater Treatment Improvement Initiative	DEC
42255	Round 4	Town of Hague Wastewater Treatment Improvement Initiative	DEC
41414	Round 4	Office Operations Training	DOL
38756	Round 4	Upper Hudson River Watershed Revitalization Plan	DOS
38854	Round 4	Hurricane Irene Storm Recovery Program	DOS
38885	Round 4	First Wilderness Plan Implementation 2014	DOS
40053	Round 4	Police Consolidation Implementation	DOS
40807	Round 4	Riverfront Park North Riverwalk	DOS
41620	Round 4	Corning Riverfront Park Tidal Ponds Design and Engineering	DOS
41626	Round 4	The Shared Code Enforcement Information Resource Pilot Project - Leveraging Cross City Collaborations to Fight Blight	DOS
42248	Round 4	Watershed Management Priority Action Plan Implementation	DOS
42618	Round 4	Veterans Park Improvements Phase 2 South Dock Replacement	DOS
41427	Round 4	Roosevelt Baths Green Parking Lot Retrofit	EFC

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Arts, Culture & Heritage Project Grant – Round 4	\$60,000	\$208,087	\$60,000	
	NYS Canalway Grant Program	\$98,943	\$197,886	\$0	
	NYS Canalway Grant Program	\$75,000	\$150,000	\$0	
	NYS Canalway Grant Program	\$150,000	\$300,000	\$0	
	NYS Canalway Grant Program	\$71,400	\$142,800	\$0	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$29,439	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000	
	Engineering Planning Grant Program	\$26,000	\$32,500	\$26,000	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$28,750	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000	
	Engineering Planning Grant Program	\$19,920	\$24,900	\$19,882	
	New Hire Training Program	\$100,000	\$1,029,455	\$2,074	
	Local Waterfront Revitalization Program	\$255,500	\$511,000	\$51,434.70	
	Local Waterfront Revitalization Program	\$231,000	\$462,000	\$0	
	Local Waterfront Revitalization Program	\$410,450	\$820,900	\$72,071	
	Local Government Efficiency Program	\$400,641	\$445,641	\$400,242	
	Local Waterfront Revitalization Program	\$214,560	\$429,120	\$0	
	Local Waterfront Revitalization Program	\$200,000	\$400,000	\$0	
	Local Government Efficiency Program	\$558,002	\$800,000	\$0	
	Local Waterfront Revitalization Program	\$535,250	\$1,070,500	\$0	
	Local Waterfront Revitalization Program	\$117,000	\$234,000	\$114,699	
	Green Innovation Grant Program	\$212,000	\$265,000	\$212,000	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
38891	Round 4	Greene County Infrastructure Working Capital	ESD
39401	Round 4	Capital Sports Events Working Capital	ESD
39622	Round 4	Windham Mountain Bike World Cup Working Capital	ESD
39730	Round 4	Proctors We Are Broadway Working Capital	ESD
40813	Round 4	Field Goods Local Distribution Capital	ESD
40887	Round 4	Finch Modernization Capital	ESD
42081	Round 4	Morcon Tissue Capital	ESD
42330	Round 4	SUNY Adirondack Regional Education Center Working Capital	ESD
42899	Round 4	Market Hudson NY Working Capital	ESD
43081	Round 4	NYCAP Research Alliance Capital	ESD
43204	Round 4	River Crossing Creative Marketing Working Capital	ESD
43230	Round 4	NYQuality for Weather Detection	ESD
43233	Round 4	Nano Alliance Center for Careers in Subsystems and Site Services	ESD
43286	Round 4	Eagle Street Garage Capital	ESD
43361	Round 4	Robinson Block Capital	ESD
43423	Round 4	Capital Region Innovation Hot Spot	ESD
39099	Round 4	Microenterprise Grant Program	HCR
39195	Round 4	Microenterprise Grant Program	HCR
39625	Round 4	Microenterprise Assistance Program	HCR
39626	Round 4	Sewer Improvements	HCR
39632	Round 4	Assistance to Extreme Molding, LLC	HCR
39760	Round 4	Water Improvement Project	HCR
39998	Round 4	Sewer Improvements	HCR
40443	Round 4	Stormwater Separation Project	HCR
41848	Round 4	58 North Pearl Street – Downtown Albany	HCR
42627	Round 4	Countryside Adult Home Wastewater Connection	HCR

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
ESD – Strategic Planning and Feasibility Studies	\$37,500	\$75,000	\$37,500	
Market New York	\$125,000	\$175,000	\$125,000	
Market New York	\$247,875	\$330,500	\$246,222	
Market New York	\$150,000	\$850,000	\$150,000	
Empire State Development Grant Funds	\$100,000	\$696,346	\$100,000	
Empire State Development Grant Funds	\$1,000,000	\$5,079,924	\$1,000,000	
Empire State Development Grant Funds	\$300,000	\$5,225,000	\$0	
ESD – Strategic Planning and Feasibility Studies	\$65,000	\$163,000	\$65,000	
Market New York	\$60,000	\$75,000	\$60,000	
Empire State Development Grant Funds	\$500,000	\$2,500,000	\$0	
Market New York	\$200,000	\$250,000	\$200,000	
Empire State Development Grant Funds	\$900,000	\$4,500,000	\$0	
Empire State Development Grant Funds	\$400,000	\$4,150,000	\$0	
Empire State Development Grant Funds	\$900,000	\$6,890,000	\$900,000	
Empire State Development Grant Funds	\$1,200,000	\$19,777,000	\$0	
New York State Innovation Hot Spot Support Program	\$750,000	\$2,250,000	\$0	
HCR – Community Development Block Grant (CDBG) Microenterprise	\$200,000	\$216,000	\$190,800	
HCR – Community Development Block Grant (CDBG) Microenterprise	\$200,000	\$220,000	\$200,000	
HCR – Community Development Block Grant (CDBG) Microenterprise	\$200,000	\$260,000	\$195,000	
HCR – Community Development Block Grant (CDBG) – Public Infrastructure	\$600,000	\$790,000	\$600,000	
HCR – Community Development Block Grant (CDBG) – Economic Development	\$195,000	\$601,445	\$195,000	
HCR – Community Development Block Grant (CDBG) – Public Infrastructure	\$500,000	\$582,000	\$500,000	
HCR – Community Development Block Grant (CDBG) – Public Infrastructure	\$600,000	\$629,828	\$600,000	
HCR – Community Development Block Grant (CDBG) – Public Infrastructure	\$600,000	\$600,000	\$600,000	
HCR – New York Main Street (NYMS)	\$236,250	\$4,972,000	\$236,250	
HCR – Community Development Block Grant (CDBG) – Public Facilities	\$400,000	\$450,000	\$383,319	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
39768	Round 4	Capital District Inter-Municipal Organics Waste Management Plan	NYSERDA
41631	Round 4	Kiliaen's Landing	NYSERDA
42156	Round 4	Comprehensive Plan Development	NYSERDA
39046	Round 4	Facility Improvements	Parks
39060	Round 4	Thacher State Park Visitor Center	Parks
39242	Round 4	Schenectady Gateway Park	Parks
39486	Round 4	Historic Saratoga Battlefield Champlain Canal Connector Trail	Parks
39561	Round 4	Hudson North Bay Recreation and Natural Center	Parks
39854	Round 4	Stephen and Harriet Myers Residence Restoration	Parks
40309	Round 4	Mount Lebanon Shaker Great Stone Barn Preservation and Tourism Development	Parks
41347	Round 4	Copake Iron Works Furnace Cornerstones Stabilization	Parks
42150	Round 4	Matton Shipyard Adaptive Reuse Project	Parks
42933	Round 4	Lawson Lake Infrastructure Improvements	Parks
39817	Round 5	Expanded Programmatic and Outreach Capacity	Arts
51478	Round 5	Pathways to Dance	Arts
51751	Round 5	Expanded Operational Capacity	Arts
52217	Round 5	Expanded Development Capacity	Arts
53911	Round 5	American Acoustic Television Series	Arts
54099	Round 5	Water Music NY	Arts
54408	Round 5	Troy Cultural Alliance	Arts
56291	Round 5	Washington County Creative Assets Mapping	Arts
56503	Round 5	Expanded Programmatic Capacity	Arts

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance – Round 2 (CFA Round 4)	\$100,000	\$140,000	\$0	
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance – Round 2 (CFA Round 4)	\$187,500	\$250,000	\$76,000	
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance – Round 2 (CFA Round 4)	\$51,500	\$75,000	\$11,300	
	Park Acquisition, Development and Planning	\$123,625	\$247,250	\$111,262.50	
	Park Acquisition, Development and Planning	\$220,000	\$481,620	\$220,000	
	Heritage Areas System Acquisition, Development and Planning	\$400,000	\$850,000	\$360,000	
	Park Acquisition, Development and Planning	\$98,942	\$197,885	\$7,785	
	Park Acquisition, Development and Planning	\$131,250	\$175,000	\$89,260.80	
	Historic Property Acquisition, Development and Planning	\$60,500	\$80,700	\$9,042.20	
	Historic Property Acquisition, Development and Planning	98942	197885	\$106,128	
	Historic Property Acquisition, Development and Planning	\$50,000	\$100,000	\$44,534	
	Historic Property Acquisition, Development and Planning	\$238,642	\$334,892	\$238,642	
	Park Acquisition, Development and Planning	\$50,000	\$100,000	\$17,303.30	
	Council on the Arts – Workforce Investment (Round 5)	\$49,500	\$62,000	\$48,900	
	Council on the Arts - Arts, Culture and Heritage New Initiatives – Implementation (Round 5)	\$90,000	\$426,985	\$90,000	
	Council on the Arts – Workforce Investment (Round 5)	\$48,960	\$72,000	\$48,960	
	Council on the Arts – Workforce Investment (Round 5)	\$49,500	\$100,000	\$49,500	
	Council on the Arts – Arts, Culture and Heritage New Initiatives – Implementation (Round 5)	\$63,000	\$1,312,856	\$63,000	
	Council on the Arts – Arts, Culture and Heritage New Initiatives – Planning (Round 5)	\$48,906	\$49,500	\$48,906	
	Council on the Arts – Arts, Culture and Heritage New Initiatives – Planning (Round 5)	\$49,500	\$84,500	\$49,500	
	Council on the Arts – Arts, Culture and Heritage New Initiatives – Planning (Round 5)	\$48,195	\$58,780	\$48,195	
	Council on the Arts - Workforce Investment (Round 5)	\$49,500	\$61,875	\$49,500	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
56864	Round 5	Expanded Development Capacity	Arts
57065	Round 5	Tri City Illumination: A Public Broadcast Documentary	Arts
52327	Round 5	Black Bridge Connector Trail Project	Canals
54912	Round 5	Aqueduct Park Access Improvement Project	Canals
55653	Round 5	Crescent Park Boat Launch Project	Canals
57506	Round 5	Canalway Trail Rehab	Canals
48650	Round 5	Town of Lake George Septic Initiative Program	DEC
51817	Round 5	Albany County MS4 Mapping Project	DEC
52554	Round 5	Washington County Sewer District No. 2 Engineering Study	DEC
53002	Round 5	Warren County Stormwater Improvement Project	DEC
53244	Round 5	Town of Schodack Highway Garage Fueling Station	DEC
53295	Round 5	Coeymans Sewer Overflow Elimination Project	DEC
53675	Round 5	City of Cohoes Middle Vliet Street Sewer Separation	DEC
53940	Round 5	Wastewater Improvements in Cohoes, Watervliet and Green Island	DEC
53965	Round 5	Village of Whitehall Engineering Study	DEC
55925	Round 5	Village of Catskill Engineering Study	DEC
56206	Round 5	Warren County Aquatic Habitat Improvement Project	DEC
56587	Round 5	Beaver Creek Sewershed Overflow Abatement and Flood Mitigation	DEC
56917	Round 5	Town of Brunswick Sycaway Avenue Combined Sewer Separation	DEC
55857	Round 5	Customer Service Training	DOL
50488	Round 5	First Wilderness Plan Implementation 2015	DOS
51707	Round 5	Gooseberry Creek Corridor Revitalization Planning and Design	DOS
52338	Round 5	Planning for Glenville Freemans Bridge Gateway Revitalization	DOS
52616	Round 5	Local Waterfront Revitalization Plan	DOS
52674	Round 5	Local Waterfront Revitalization Program	DOS
52684	Round 5	Bike Trail Feasibility Study	DOS

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Council on the Arts – Workforce Investment (Round 5)	\$49,500	\$100,000	\$49,500	
	Council on the Arts – Arts, Culture and Heritage New Initiatives – Implementation (Round 5)	\$45,131	\$100,291	\$45,131	
	NYS Canalway Grant Program	\$44,000	\$440,000	\$0	
	NYS Canalway Grant Program	\$150,000	\$320,080	\$0	
	NYS Canalway Grant Program	\$100,000	\$200,000	\$0	
	NYS Canalway Grant Program	\$75,000	\$150,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$104,000	\$160,500	\$78,762	
	Water Quality Improvement Project (WQIP) Program	\$486,720	\$648,960	\$234,628	
	Engineering Planning Grant Program	\$100,000	\$125,000	\$100,000	
	Water Quality Improvement Project (WQIP) Program	\$100,000	\$134,000	\$64,374	
	Water Quality Improvement Project (WQIP) Program	\$222,325	\$296,450	\$0	
	Water Quality Improvement Project (WQIP) Program	\$2,500,000	\$3,300,000	\$1,216,205	
	Water Quality Improvement Project (WQIP) Program	\$900,000	\$1,430,000	\$611,051	
	Water Quality Improvement Project (WQIP) Program	\$178,500	\$210,000	\$139,634	
	Engineering Planning Grant Program	\$30,000	\$39,750	\$30,000	
	Engineering Planning Grant Program	\$100,000	\$125,000	\$100,000	
	Water Quality Improvement Project (WQIP) Program	\$68,000	\$93,000	\$43,473	
	Water Quality Improvement Project (WQIP) Program	\$1,000,000	\$4,800,000	\$1,000,000	
	Water Quality Improvement Project (WQIP) Program	\$196,650	\$262,200	\$0	
	Special Populations Training Program	\$22,500	\$22,500	\$22,500	
	Local Waterfront Revitalization Program	\$425,988	\$851,976	\$13,314	
	Local Waterfront Revitalization Program	\$150,000	\$300,000	\$113,005	
	Local Waterfront Revitalization Program	\$50,000	\$100,000	\$0	
	Local Waterfront Revitalization Program	\$15,000	\$30,000	\$15,000	
	Local Waterfront Revitalization Program	\$37,500	\$86,320	\$33,750	
	Local Waterfront Revitalization Program	\$15,000	\$30,000	\$14,330.70	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
52919	Round 5	Comprehensive Plan Update	DOS
53062	Round 5	Albany Pool Communities Green Infrastructure Planning Project	DOS
53258	Round 5	Route 9P Corridor Revitalization Plan	DOS
53605	Round 5	Local Waterfront Revitalization Plan	DOS
54765	Round 5	Rogers Memorial Park Phase 4 Waterfront Improvements	DOS
54846	Round 5	Shared School Transportation Efficiency Project	DOS
55654	Round 5	Halfmoon Waterfront Connection Project	DOS
55686	Round 5	Mohawk Gateway Streetscape Project	DOS
55766	Round 5	Hudson River Skywalk: Gateways Connecting Art History and Landscape	DOS
56099	Round 5	911 Regional Dispatch Center	DOS
56446	Round 5	Comprehensive Plan Implementation	DOS
56792	Round 5	Comprehensive Watershed Management Plan for Lake George	DOS
55624	Round 5	East Street Green Retrofit	EFC
55809	Round 5	Tapestry on the Hudson: Green Infrastructure	EFC
56587	Round 5	Beaver Creek Stormwater Retrofit	EFC
57447	Round 5	Upper Union Street Green Stormwater Improvement	EFC
57755	Round 5	Ida Yarbrough Homes Redevelopment Green Roof & Stormwater Retrofit	EFC
50941	Round 5	Hudson Valley Creamery	ESD
51343	Round 5	Erie Canalway Tourism Working Capital	ESD
51730	Round 5	American Dance Institute Capital	ESD
52073	Round 5	Nine Pin Ciderworks Capital	ESD
52140	Round 5	Adeline Graham Center Capital	ESD
53006	Round 5	Capital District Transportation Authority Capital	ESD
53080	Round 5	AMC BACC NYS Certified Business Incubator	ESD
53191	Round 5	Greenwich Anchor Capital	ESD
53874	Round 5	Hudson Opera House Capital	ESD
54021	Round 5	Columbia County Feasibility Study Working Capital	ESD

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Local Waterfront Revitalization Program	\$50,000	\$100,859	\$34,912	
	Local Government Efficiency Program	\$220,500	\$245,000	\$111,059	
	Local Waterfront Revitalization Program	\$50,000	\$110,000	\$42,552.70	
	Local Waterfront Revitalization Program	\$37,500	\$75,000	\$15,045	
	Local Waterfront Revitalization Program	\$362,000	\$724,000	\$11,118.90	
	Local Government Efficiency Program	\$600,000	\$5,068,687	\$0	
	Local Waterfront Revitalization Program	\$90,795	\$185,000	\$0	
	Local Waterfront Revitalization Program	\$370,000	\$740,000	\$14,694.90	
	Local Waterfront Revitalization Program	\$124,250	\$248,500	\$123,964.80	
	Local Government Efficiency Program	\$50,000	\$100,000	\$0	
	Local Waterfront Revitalization Program	\$600,000	\$1,200,000	\$0	
	Local Waterfront Revitalization Program	\$243,000	\$454,800	\$0	
	Green Innovation Grant Program	\$927,000	\$1,030,000	\$84,327.20	
	Green Innovation Grant Program	\$289,350	\$321,500	\$289,350	
	Green Innovation Grant Program	\$450,000	\$629,811	\$450,000	
	Green Innovation Grant Program	\$248,400	\$283,200	\$235,980	
	Green Innovation Grant Program	\$1,000,000	\$1,111,111	\$1,000,000	
	Empire State Development Grant Funds	\$500,000	\$3,894,000	\$0	
	Market New York	\$126,500	\$169,000	\$126,500	
	Empire State Development Grant Funds	\$500,000	\$3,950,000	\$0	
	Empire State Development Grant Funds	\$100,000	\$511,000	\$100,000	
	Empire State Development Grant Funds	\$330,000	\$2,147,194	\$330,000	
	Empire State Development Grant Funds	\$650,000	\$3,500,000	\$0	
	New York State Business Incubator Support Program	\$375,000	\$1,125,000	\$129,143	
	Empire State Development Grant Funds	\$300,000	\$1,500,000	\$0	
	Empire State Development Grant Funds	\$1,300,000	\$9,500,000	\$1,300,000	
	ESD – Strategic Planning and Feasibility Studies	\$75,000	\$150,000	\$0	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
54092	Round 5	444 River Lofts Capital	ESD
54799	Round 5	Universal Preservation Hall Capital	ESD
54968	Round 5	Albany Water Board Capital	ESD
55554	Round 5	Green Infrastructure Redevelopment Capital	ESD
55576	Round 5	The Wick Hotel Capital	ESD
55621	Round 5	Capital Repertory Theatre Capital	ESD
55724	Round 5	Behold! New Lebanon Working Capital	ESD
55888	Round 5	Underground Railroad History Project of the Capital Region Capital	ESD
56000	Round 5	NYCAP Research Alliance Investment Fund Capital	ESD
56312	Round 5	Center for Advanced Technology Capital	ESD
56345	Round 5	Port of Albany Big Lift Capital	ESD
56754	Round 5	Troy Innovation Garage Capital	ESD
56915	Round 5	Saratoga Regattas: Elevating the Spectator Experience	ESD
57082	Round 5	Community Loan Fund Infusion Capital	ESD
57393	Round 5	NYS Mesonet XCITE Laboratory Capital	ESD
57889	Round 5	STEAM Garden Capital	ESD
50414	Round 5	Village of Corinth Sewer System Improvement Project	HCR
50681	Round 5	City of Watervliet Civic Center Improvements	HCR
51189	Round 5	ILC Renovations Phase III	HCR
53931	Round 5	Village of Fort Edward Broadway East Side Water Lines	HCR
54505	Round 5	City of Rensselaer Boys and Girls Club Improvements	HCR
55249	Round 5	Washington County Broadway East Side Renaissance	HCR
55371	Round 5	Albany County Microenterprise Assistance Program	HCR
55389	Round 5	Village of Whitehall Sanitary Sewer Mains	HCR
55738	Round 5	Catskill Bridge Street Theatre Downtown Anchor Project	HCR
56419	Round 5	Downtown Albany Residential Program	HCR
56979	Round 5	Village of Hudson Falls Water Infrastructure	HCR

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Empire State Development Grant Funds	\$300,000	\$1,800,000	\$0	
	Empire State Development Grant Funds	\$800,000	\$4,169,250	\$0	
	Empire State Development Grant Funds	\$1,900,000	\$9,500,000	\$0	
	Empire State Development Grant Funds	\$1,000,000	\$6,165,000	\$0	
	Empire State Development Grant Funds	\$1,500,000	\$7,800,000	\$1,500,000	
	Empire State Development Grant Funds	\$950,000	\$5,776,571	\$0	
	Market New York	\$25,000	\$52,300	\$18,750	
	Empire State Development Grant Funds	\$70,000	\$279,600	\$0	
	Empire State Development Grant Funds	\$2,250,000	\$11,000,000	\$0	
	Empire State Development Grant Funds	\$300,000	\$1,503,831	\$0	
	Empire State Development Grant Funds	\$4,000,000	\$8,000,000	\$0	
	Empire State Development Grant Funds	\$100,000	\$1,000,000	\$100,000	
	Market New York	\$35,000	\$175,000	\$0	
	Empire State Development Grant Funds	\$700,000	\$5,608,000	\$350,000	
	Empire State Development Grant Funds	\$800,000	\$2,272,407	\$0	
	Empire State Development Grant Funds	\$350,000	\$1,786,692	\$0	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure	\$600,000	\$675,000	\$600,000	
	HCR – Community Development Block Grant (CDBG) – Public Facilities	\$400,000	\$400,000	\$400,000	
	HCR – New York Main Street (NYMS)	\$200,000	\$270,000	\$200,000	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure	\$600,000	\$630,200	\$600,000	
	HCR – Community Development Block Grant (CDBG) – Public Facilities	\$400,000	\$430,000	\$400,000	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure	\$600,000	\$796,160	\$600,000	
	HCR – Community Development Block Grant (CDBG) – Microenterprise	\$200,000	\$225,000	\$128,288	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure	\$600,000	\$662,868	\$581,199	
	HCR – New York Main Street (NYMS)	\$105,000	\$140,000	\$105,000	
	HCR – New York Main Street (NYMS)	\$390,000	\$5,360,000	\$185,000	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure	\$600,000	\$600,000	\$600,000	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
57989	Round 5	STEAM Garden	HCR
53356	Round 5	Cleaner Greener Category 3 Community Partnership	NYSERDA
54941	Round 5	Capital Region Opportunity Zone EcoDistrict	NYSERDA
47670	Round 5	Public Performance and Gathering Garden	Parks
50415	Round 5	Newcomb Pond 2 Acquisition	Parks
51726	Round 5	Albany County Shaker Site	Parks
53544	Round 5	City of Schenectady Orchard Park Improvements	Parks
53617	Round 5	Hoosic River Greenway Trail Enhancements Project	Parks
53895	Round 5	Hurricane Irene Recovery: An Accessible Park	Parks
55928	Round 5	Troy Urban Trails	Parks
64262	Round 6	On the Go – Touring Educational Theatre	Arts
65620	Round 6	Administrative Workforce Expansion	Arts
65696	Round 6	Administrative Workforce Expansion	Arts
65758	Round 6	Administrative Workforce Expansion	Arts
65811	Round 6	Water Music 2017	Arts
66342	Round 6	Exploring Shaker Ideas and Actions on Womens Rights: A Celebration of the Centennial of Womans Suffrage	Arts
66587	Round 6	Echoes of Lock One	Arts
66768	Round 6	The City of Cohoes' Erie Canal Bicentennial Celebration	Arts
66899	Round 6	Administrative Workforce Expansion	Arts
67140	Round 6	Administrative Workforce Expansion	Arts
67732	Round 6	The Mother of Us All	Arts
67901	Round 6	Master Plan for Art in Public Places in Troy, NY	Arts

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
HCR - New York Main Street (NYMS)	\$500,000	\$1,786,692	\$304,876	
Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Community-Scale Sustainability Projects – Round 3 (CFA Round 5)	\$3,000,000	\$4,000,000	\$562,294	
Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Community-Scale Sustainability Projects – Round 3 (CFA Round 5)	\$1,500,000	\$8,831,956	\$0	
Heritage Areas System Acquisition, Development and Planning	\$294,030	\$392,045	\$258,874	
Park Acquisition, Development and Planning	\$53,310	\$106,620	\$52,128	
Historic Property Acquisition, Development and Planning	\$500,000	\$1,000,000	\$0	
Park Acquisition, Development and Planning	\$354,735	\$665,735	\$0	
Recreational Trails Program	\$107,200	\$134,000	\$840	
Park Acquisition, Development and Planning	\$152,775	\$203,700	\$137,498	
Park Acquisition, Development and Planning	\$48,480	\$64,640	\$47,697	
Council on the Arts – Arts, Culture and Heritage New Initiatives – Implementation (Round 6)	\$44,000	\$90,508	\$44,000	
Council on the Arts – Workforce Investment (Round 6)	\$27,500	\$37,000	\$27,500	
Council on the Arts – Workforce Investment (Round 6)	\$34,000	\$57,120	\$34,000	
Council on the Arts – Workforce Investment (Round 6)	\$41,000	\$55,000	\$41,000	
Council on the Arts – Arts, Culture and Heritage New Initiatives – Implementation (Round 6)	\$75,000	\$594,740	\$18,750	
Council on the Arts – Arts, Culture and Heritage New Initiatives – Implementation (Round 6)	\$41,500	\$187,147	\$41,500	
Council on the Arts – Arts, Culture and Heritage New Initiatives – Implementation (Round 6)	\$68,000	\$271,400	\$17,000	
Council on the Arts – Arts, Culture and Heritage New Initiatives – Implementation (Round 6)	\$62,500	\$187,500	\$15,625	
Council on the Arts – Workforce Investment (Round 6)	\$25,000	\$31,250	\$25,000	
Council on the Arts – Workforce Investment (Round 6)	\$49,500	\$60,000	\$49,500	
Council on the Arts – Arts, Culture and Heritage New Initiatives – Implementation (Round 6)	\$75,000	\$242,000	\$18,750	
Council on the Arts – Arts, Culture and Heritage New Initiatives – Planning (Round 6)	\$49,500	\$49,500	\$49,500	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
68621	Round 6	Hudson History Project	Arts
65054	Round 6	Mohawk Harbor Visitor Center and Large Vessel Dockage	Canals
65279	Round 6	Matton Shipyard Structural Preservation Initiative	Canals
66768	Round 6	Cohoes Visitor Center	Canals
63827	Round 6	Watervliet Waste Water Planning Grant 2016	DEC
63974	Round 6	Washington County Erosion Control and Stormwater Mitigation Program	DEC
64257	Round 6	Joint Climate Action Plan and Certification	DEC
64313	Round 6	Green Brook Culvert Removal Project	DEC
65320	Round 6	Warren County Erosion and Sediment Control Project	DEC
65429	Round 6	Downtown Green Infrastructure	DEC
65595	Round 6	Stormshed Mapping	DEC
67122	Round 6	Comprehensive System Mapping Program	DEC
67184	Round 6	Construction of the City of Albany South End Bikeway	DEC
67831	Round 6	Philmont Wastewater Treatment Facility Disinfection Project	DEC
67851	Round 6	Construction of The Greenbelt Trail Downtown Connector	DEC
67944	Round 6	Tivoli Lake Preserve Stream Daylighting	DEC
67987	Round 6	Noster Kill Barrier Removal Project: Reconnecting Brook Trout Habitat in the Hudson Valley	DEC
68450	Round 6	Village of Corinth Wastewater Preliminary Engineering Report	DEC
68571	Round 6	PFOA Wastewater Study	DEC
65546	Round 6	Columbia Greene: Transportation Training Program	DOL
65673	Round 6	SCAP Employment Services	DOL
65699	Round 6	ACAP Career Services	DOL
66241	Round 6	SCCC UWT 2016	DOL
66287	Round 6	Certified Nurse Aide Special Populations Training	DOL
68414	Round 6	Career Pathways Workforce Initiative	DOL
68438	Round 6	IPH 2016	DOL

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 6)	\$14,000	\$28,090	\$14,000	
	NYS Canalway Grant Program	\$150,000	\$3,194,900	\$0	
	NYS Canalway Grant Program	\$148,000	\$386,812	\$0	
	NYS Canalway Grant Program	\$62,000	\$187,500	\$0	
	Engineering Planning Grant Program	\$23,000	\$27,836	\$23,000	
	Water Quality Improvement Project (WQIP) Program	\$395,760	\$527,800	\$98,940	
	Climate Smart Communities Grants	\$25,000	\$54,999	\$11,698.10	
	Water Quality Improvement Project (WQIP) Program	\$287,280	\$287,280	\$0	
	Water Quality Improvement Project (WQIP) Program	\$57,000	\$77,000	\$14,250	
	Water Quality Improvement Project (WQIP) Program	\$168,750	\$225,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$18,675	\$24,900	\$16,131	
	Water Quality Improvement Project (WQIP) Program	\$61,500	\$82,500	\$0	
	Climate Smart Communities Grants	\$325,000	\$1,500,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$191,250	\$225,000	\$0	
	Climate Smart Communities Grants	\$1,134,333	\$2,268,665	\$77,876	
	Water Quality Improvement Project (WQIP) Program	\$1,000,000	\$3,132,500	\$250,000	
	Water Quality Improvement Project (WQIP) Program	\$69,700	\$69,700	\$0	
	Engineering Planning Grant Program	\$78,000	\$97,500	\$39,000	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$15,000	
	Unemployed Worker Training Program	\$42,630	\$42,630	\$42,575	
	Special Populations Training Program	\$100,000	\$176,282	\$40,063	
	Unemployed Worker Training Program	\$99,870	\$131,352	\$11,602	
	Unemployed Worker Training Program	\$49,812	\$49,812	\$9,000	
	Special Populations Training Program	\$91,381	\$91,381	\$5,052	
	Existing Employee Training Program	\$40,000	\$49,200	\$27,564	
	New Hire Training Program	\$38,693	\$87,360	\$14,812	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
68643	Round 6	Morcon Training and Development	DOL
63348	Round 6	First Wilderness Plan Implementation 2016	DOS
63852	Round 6	Washington County Shared Regional Highway Operations Center	DOS
64038	Round 6	Local Waterfront Revitalization Program, Comprehensive Plan and Zoning Ordinance Updates	DOS
64271	Round 6	Functional Consolidation of Code Enforcement Offices	DOS
64275	Round 6	Water System Operation and Maintenance Consolidation	DOS
64543	Round 6	Capital Region Shared Student Transportation Project	DOS
65149	Round 6	Implementation of Gooseberry Creek Revitalization Strategy	DOS
65876	Round 6	Veterans Memorial Park Master Plan Update	DOS
66296	Round 6	Shared Bus Repair Program	DOS
67184	Round 6	South End Multi-Use Design and Construction	DOS
67273	Round 6	Planning for Waterfront and Hamlet Revitalization	DOS
67341	Round 6	Hudson River Skywalk Phase 2	DOS
67944	Round 6	Tivoli Lake Preserve Stream Daylighting	EFC
49005	Round 6	Polyset Expansion	ESD
64040	Round 6	Adirondack Craft Beverage Campus Capital	ESD
64598	Round 6	Sustainable Agriculture Business Expansion	ESD
65124	Round 6	Craft Brewery- Sustainable Development Capital RC6	ESD
65124	Round 6	Brown's Brewery Sustainable Development Capital RC6	ESD
65199	Round 6	The Manufacturing Incubator at Tech Valley Center of Gravity	ESD
65254	Round 6	The Mill Capital	ESD
65313	Round 6	Greene County Bike Ride Center Working Capital	ESD
65464	Round 6	ADI Lumberyard Waterfront Capital	ESD
65811	Round 6	Water Music Working Capital	ESD
65941	Round 6	American Theater Capital RC6	ESD
66142	Round 6	Women's Wellness Center	ESD

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	New Hire Training Program	\$3,000	\$100,000	\$0	
	Local Waterfront Revitalization Program	\$520,300	\$15,906.6	\$0	
	Local Government Efficiency Program	\$37,500	\$75,000	\$0	
	Local Waterfront Revitalization Program	\$45,000	\$90,000	\$0	
	Local Government Efficiency Program	\$12,000	\$24,000	\$0	
	Local Government Efficiency Program	\$400,000	\$1,041,000	\$0	
	Local Government Efficiency Program	\$182,160	\$221,478	\$0	
	Local Waterfront Revitalization Program	\$500,000	\$1,000,000	\$0	
	Local Waterfront Revitalization Program	\$18,750	\$37,500	\$1,155	
	Local Government Efficiency Program	\$17,500	\$35,000	\$0	
	Local Waterfront Revitalization Program	\$325,000	\$650,000	\$26,204	
	Local Waterfront Revitalization Program	\$40,000	\$80,000	\$0	
	Local Waterfront Revitalization Program	\$875,000	\$1,750,000	\$705,455	
	Green Innovation Grant Program	\$1,100,000	\$3,132,500	\$0	
	Empire State Development Grant Funds	\$250,000	\$1,250,000	\$0	
	Empire State Development Grant Funds	\$325,000	\$1,552,000	\$0	
	Empire State Development Grant Funds	\$3,000,000	\$31,000,000	\$0	
	Market New York	\$107,450	\$8,119,501	\$0	
	Empire State Development Grant Funds	\$450,000	\$3,947,900	\$0	
	New York State Business Incubator and Innovation Hot Spot Support Program	\$125,000	\$3,004,240	\$125,000	
	Empire State Development Grant Funds	\$2,325,000	\$11,625,000	\$0	
	Market New York	\$75,000	\$100,000	\$75,000	
	Empire State Development Grant Funds	\$300,000	\$1,994,133	\$0	
	Market New York	\$296,055	\$394,775	\$296,055	
	Empire State Development Grant Funds	\$600,000	\$3,647,450	\$0	
	Empire State Development Grant Funds	\$250,000	\$1,551,500	\$0	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
66160	Round 6	Erie Canal Water Trail Working Capital	ESD
66228	Round 6	HVCC Building Systems Technology Programs	ESD
66307	Round 6	LASNNY Center for Legal Services Capital	ESD
67050	Round 6	Hawthorne Valley Farm Capital	ESD
67104	Round 6	Finch Paper Residuals Project	ESD
67389	Round 6	Common Roots Brewery Expansion Capital	ESD
67555	Round 6	Thomas Cole Exhibit Working Capital	ESD
67663	Round 6	Port of Albany Expansion Capital RC6	ESD
67752	Round 6	Hudson River Sojourn Working Capital	ESD
67820	Round 6	155 River Street	ESD
67829	Round 6	Town of East Greenbush	ESD
67911	Round 6	The Park Theater Capital	ESD
67954	Round 6	Washington County Arts Working Capital	ESD
68182	Round 6	Rensselaer Bioscience Development Upgrades Capital	ESD
68267	Round 6	Times Union Garage Egress Capital RC6	ESD
68532	Round 6	JW Danforth Expansion Capital	ESD
68656	Round 6	TriCity ValleyCats All-Star Working Capital	ESD
68677	Round 6	Hudson River Train Model Tour App Working Capital	ESD
63342	Round 6	Village of Corinth Wastewater Facility Improvements	HCR
63521	Round 6	Town of Bethlehem Microenterprise Program	HCR
63523	Round 6	City of Watervliet Municipal Water System Study	HCR
63624	Round 6	Village of Granville Wastewater Treatment Plant Upgrades	HCR
63710	Round 6	City of Watervliet Senior Center and Library Project	HCR
63880	Round 6	City of Cohoes Sidewalk Improvement Project	HCR
64248	Round 6	Greene County Microenterprise Program	HCR

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Market New York	\$182,936	\$304,894	\$77,694	
	Empire State Development Grant Funds	\$75,000	\$120,000	\$0	
	Empire State Development Grant Funds	\$300,000	\$1,500,000	\$300,000	
	Empire State Development Grant Funds	\$600,000	\$2,201,100	\$440,220	
	Empire State Development Grant Funds	\$1,000,000	\$5,000,000	\$0	
	Empire State Development Grant Funds	\$100,000	\$500,000	\$100,000	
	Market New York	\$165,000	\$220,000	\$165,000	
	Empire State Development Grant Funds	\$5,000,000	\$34,300,000	\$0	
	Market New York	\$100,000	\$125,000	\$0	
	Empire State Development Grant Funds	\$1,000,000	\$5,643,600	\$0	
	Empire State Development Grant Funds	\$2,000,000	\$10,863,600	\$0	
	Empire State Development Grant Funds	\$600,000	\$3,000,000	\$600,000	
	Market New York	\$15,000	\$20,000	\$15,000	
	Empire State Development Grant Funds	\$4,000,000	\$15,000,000	\$0	
	Empire State Development Grant Funds	\$200,000	\$848,000	\$0	
	Empire State Development Grant Funds	\$575,000	\$4,000,000	\$0	
	Market New York	\$135,000	\$180,000	\$0	
	Market New York	\$100,000	\$140,000	\$0	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$1,000,000	\$14,442,000	\$1,000,000	
	HCR – Community Development Block Grant (CDBG) – Microenterprise	\$200,000	\$220,000	\$166,840	
	HCR – Community Development Block Grant (CDBG) – Community Planning	\$47,500	\$50,000	\$44,900	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$600,000	\$600,000	\$458,857	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$300,000	\$450,000	\$300,000	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$300,000	\$639,500	\$300,000	
	HCR – Community Development Block Grant (CDBG) – Microenterprise	\$200,000	\$260,000	\$200,000	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
64436	Round 6	Village of Cambridge Sewer Project Study	HCR
64556	Round 6	Wallies of Greenwich	HCR
65093	Round 6	Village of Hoosick Falls Wood Brook Flood Mitigation Study	HCR
65233	Round 6	Village of Whitehall Water System Improvements	HCR
65664	Round 6	Town of Glenville Economic Development Study	HCR
66082	Round 6	Town of Ballston Microenterprise Program	HCR
67582	Round 6	Village of Hudson Falls Water System Improvements	HCR
63876	Round 6	Shaw Bridge Restoration	Parks
64023	Round 6	Albany Skyway Project	Parks
64950	Round 6	D&H Rail Trail Corridor	Parks
65430	Round 6	The Olana Farm Education Center	Parks
65447	Round 6	Harlem Valley Rail Trail State Route 22 Crossing	Parks
66023	Round 6	Dr. Oliver Bronson House Phase III Restoration	Parks
66196	Round 6	John Boyd Thacher Planning Trails Project	Parks
66295	Round 6	48 Hudson Avenue Restoration	Parks
67041	Round 6	Restore Coles Decorative Painting plus Fire Suppression System	Parks
67502	Round 6	Zim Smith Trail Extension Coons Crossing Road to City of Mechanicville	Parks
68051	Round 6	Ingalls Avenue Shoreline Park	Parks
74857	Round 7	Administration of New York State Grown Certified Program for the Capital Region	Ag_and_Markets
73455	Round 7	Administrative Workforce Expansion	Arts
73657	Round 7	Workforce Training and Development Expansion	Arts
74958	Round 7	Workforce Training and Development Expansion	Arts
75079	Round 7	A celebration of the 200th anniversary of Thomas Cole's arrival in America	Arts
75519	Round 7	Workforce Training and Development Expansion	Arts
75556	Round 7	Administrative Workforce Expansion	Arts
75581	Round 7	River Sings New York Music Festival	Arts

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	HCR – Community Development Block Grant (CDBG) – Community Planning	\$30,000	\$37,500	\$30,000	
	HCR – New York Main Street (NYMS)	\$500,000	\$1,130,240	\$362,611	
	HCR – Community Development Block Grant (CDBG) – Community Planning	\$23,560	\$24,800	\$23,560	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$750,000	\$797,800	\$67,960	
	HCR – Community Development Block Grant (CDBG) – Community Planning	\$47,500	\$50,000	\$41,170	
	HCR – Community Development Block Grant (CDBG) – Microenterprise	\$200,000	\$200,000	\$200,000	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$750,000	\$798,768	\$652,894	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$170,000	\$390,000	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$375,000	\$500,000	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$22,500	\$30,000	\$22,500	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$197,878	\$263,837	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$285,000	\$380,000	\$42,625	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$487,500	\$650,000	\$47,600	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$16,693	\$33,386	\$1,094	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$268,032	\$357,375	\$22,093	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$417,650	\$556,866	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$1,814,000	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$454,006	\$605,341	\$0	
	NY Grown & Certified Agricultural Producer's Grant Program	\$500,000	\$500,000	\$0	
	Council on the Arts – Workforce Investment (Round 7)	\$49,400	\$74,400	\$0	
	Council on the Arts – Workforce Readiness (Round 7)	\$75,000	\$103,220	\$0	
	Council on the Arts – Workforce Readiness (Round 7)	\$63,200	\$84,309	\$0	
	Council on the Arts – Arts and Cultural Impact Programming (Round 7)	\$52,000	\$104,000	\$0	
	Council on the Arts – Workforce Readiness (Round 7)	\$45,000	\$60,281	\$0	
	Council on the Arts – Workforce Investment (Round 7)	\$45,000	\$60,000	\$0	
	Council on the Arts – Arts and Cultural Impact Programming (Round 7)	\$75,000	\$598,348	\$0	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
76329	Round 7	Administrative Workforce Expansion	Arts
77056	Round 7	Administrative Workforce Expansion	Arts
77249	Round 7	Artistic Workforce Expansion	Arts
73297	Round 7	Matton Shipyard Preservation Adaptive Reuse Initiative	Canals
72615	Round 7	Sewer Sliplining	DEC
72848	Round 7	Construction of Remsen Street Sidewalks - Ontario Street to Howard Street	DEC
72904	Round 7	Lake View Circle Stormwater Projects	DEC
73019	Round 7	Wastewater Sanitary Sewer Study	DEC
74220	Round 7	Washington County Sewer Overflow Abatement	DEC
74454	Round 7	Rotterdam Land Acquisition for Source Water Protection	DEC
74455	Round 7	Schodack Outfall Mapping	DEC
74829	Round 7	Wastewater Treatment Plant Effluent Disinfection Study	DEC
74912	Round 7	Rensselaer County Land Protection Program	DEC
75199	Round 7	Inflow and Infiltration Study	DEC
75205	Round 7	Engineers Report for the Caldwell Sewer District	DEC
75786	Round 7	Wastewater Treatment Facility Upgrade	DEC
75961	Round 7	Stormwater Abatement Project	DEC
76197	Round 7	Infiltration and Inflow Reduction Study	DEC
76290	Round 7	Natural Resource Inventory	DEC
76669	Round 7	Lake George Regional Road Salt Delcing Reduction Project	DEC
76817	Round 7	City of Albany, Floatables Control Facilities	DEC
76985	Round 7	Construction of NYS Route 146 Sidewalk Extension	DEC
77003	Round 7	Columbia Street Green Infrastructure Phase II	DEC
77134	Round 7	Greenhouse Gas Inventory and Vulnerability Assessment	DEC
65541	Round 7	Transportation Training Program	DOL
75239	Round 7	Capital Region Software Talent Training	DOL
75306	Round 7	Advanced Healthcare Skills Training	DOL

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Council on the Arts – Workforce Investment (Round 7)	\$29,550	\$39,400	\$0	
	Council on the Arts – Workforce Investment (Round 7)	\$48,750	\$65,000	\$0	
	Council on the Arts – Workforce Investment (Round 7)	\$32,250	\$48,160	\$0	
	NYS Canalway Grant Program	\$150,000	\$757,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$120,000	\$300,000	\$0	
	2017 Climate Smart Communities Grants	\$464,100	\$1,228,200	\$0	
	Water Quality Improvement Project (WQIP) Program	\$125,000	\$156,250	\$0	
	Engineering Planning Grant Program	\$30,000	\$38,000	\$14,559	
	Water Quality Improvement Project (WQIP) Program	\$977,000	\$1,150,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$48,750	\$65,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$18,675	\$24,900	\$0	
	Engineering Planning Grant Program	\$30,000	\$36,000	\$12,625	
	Water Quality Improvement Project (WQIP) Program	\$1,500,000	\$2,000,000	\$0	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$15,000	
	Engineering Planning Grant Program	\$100,000	\$125,000	\$100,000	
	Water Quality Improvement Project (WQIP) Program	\$2,500,000	\$17,095,690	\$0	
	Water Quality Improvement Project (WQIP) Program	\$114,398	\$154,398	\$28,600	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$15,000	
	2017 Climate Smart Communities Grants	\$15,000	\$37,098	\$5,886.20	
	Water Quality Improvement Project (WQIP) Program	\$200,000	\$250,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$5,000,000	\$8,000,000	\$0	
	2017 Climate Smart Communities Grants	\$220,000	\$440,000	\$0	
	Engineering Planning Grant Program	\$72,000	\$90,000	\$36,000	
	2017 Climate Smart Communities Grants	\$28,000	\$56,000	\$0	
	Unemployed Worker Training Program	\$50,330	\$50,330	\$0	
	Unemployed Worker Training Program	\$37,800	\$37,800	\$0	
	Unemployed Worker Training Program	\$99,806	\$173,806	\$23,207	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
76201	Round 7	Certified Nursing Assistants for The Eddy	DOL
76210	Round 7	Capital District WERCforce Computer Call Center Training	DOL
76336	Round 7	ACAP Career Services	DOL
76397	Round 7	Central Processing Technician	DOL
76725	Round 7	CTE Health Careers program	DOL
72825	Round 7	DPW and Motorpool Consolidation Study	DOS
73394	Round 7	Capital Region Shared Student Transportation Project II	DOS
74503	Round 7	Lake George Invasive Species Eradication	DOS
74870	Round 7	Battenkill Waterfront Park Master Plan	DOS
75237	Round 7	Mohawk Harbor Dockage Design & Multi-Use Path Construction	DOS
75284	Round 7	Champlain Canalway Trail Improvements	DOS
75389	Round 7	Local Waterfront Revitalization Program	DOS
75516	Round 7	Pruyn's Island Connection to Downtown Glens Falls	DOS
75802	Round 7	Green Island/Watervliet Water Interconnect	DOS
76021	Round 7	Local Waterfront Revitalization Program Amendment	DOS
73362	Round 7	Canal Square Park	EFC
71567	Round 7	Craft NY Supply Chain Capital	ESD
71662	Round 7	Innovate 518 - Capital Region Innovation Hot Spot	ESD
72561	Round 7	Tech Park Capital	ESD
73276	Round 7	Flomatic Plant Expansion Capital	ESD
73323	Round 7	Adventure Travel Trade Association 2019 ELEVATE Conference Working Capital	ESD
73809	Round 7	Skywalk Marketing Campaign Working Capital	ESD
74144	Round 7	The Urban Grow Center Capital	ESD
74184	Round 7	Basilica Hudson Gallery Building Renovation/Upgrade Capital	ESD
74540	Round 7	Erie Canalway 200 Marketing Campaign Working Capital	ESD
74963	Round 7	The Children's Museum of Science and Technology Capital	ESD
75147	Round 7	Broadway Streetscape Capital	ESD

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Unemployed Worker Training Program	\$100,000	\$242,363	\$0	
	Unemployed Worker Training Program	\$18,000	\$36,000	\$0	
	Unemployed Worker Training Program	\$99,025	\$135,775	\$0	
	Unemployed Worker Training Program	\$98,700	\$98,700	\$0	
	Unemployed Worker Training Program	\$99,700	\$99,700	\$0	
	Local Government Efficiency Program	\$25,000	\$50,000	\$0	
	Local Government Efficiency Program	\$169,557	\$188,397	\$0	
	Local Waterfront Revitalization Program	\$600,000	\$800,000	\$0	
	Local Waterfront Revitalization Program	\$32,000	\$43,000	\$0	
	Local Waterfront Revitalization Program	\$503,251	\$2,866,727	\$0	
	Local Waterfront Revitalization Program	\$430,000	\$600,000	\$0	
	Local Waterfront Revitalization Program	\$85,000	\$100,000	\$0	
	Local Waterfront Revitalization Program	\$363,750	\$485,000	\$0	
	Local Government Efficiency Program	\$274,000	\$305,000	\$0	
	Local Waterfront Revitalization Program	\$85,000	\$100,000	\$0	
	Green Innovation Grant Program	\$415,000	\$461,200	\$0	
	Empire State Development Grant Funds	\$300,000	\$1,500,000	\$0	
	New York State Innovation Hot Spot Support Program	\$1,250,000	\$3,751,000	\$0	
	Empire State Development Grant Funds	\$255,000	\$3,000,000	\$0	
	Empire State Development Grant Funds	\$350,000	\$3,300,000	\$0	
	Market New York	\$166,410	\$252,360	\$91,376.60	
	Market New York	\$225,000	\$300,000	\$0	
	Empire State Development Grant Funds	\$700,000	\$3,711,597	\$0	
	Empire State Development Grant Funds	\$75,000	\$375,859	\$0	
	Market New York	\$124,575	\$166,825	\$40,133	
	Market New York	\$200,000	\$3,500,000	\$0	
	Empire State Development Grant Funds	\$150,000	\$750,000	\$0	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
75232	Round 7	Schenectady Innovation Capital	ESD
75245	Round 7	Troy Innovation District Capital	ESD
75342	Round 7	Advanced Manufacturing Training Capital	ESD
75420	Round 7	River House Renovation Capital	ESD
75478	Round 7	Palace Theatre Capital	ESD
75685	Round 7	Glenville Greenway Strategic Development Plan	ESD
75846	Round 7	CTE Welding and HVAC Program Capital	ESD
76185	Round 7	Soldier-On Capital	ESD
76378	Round 7	Warren County Opportunity Zone	ESD
76646	Round 7	723 Warren Street Restoration Capital	ESD
76728	Round 7	Digital Fabrication Advanced Mfg Capital	ESD
76784	Round 7	Starbuck Island Development Capital	ESD
76944	Round 7	Hedley Training Facility Capital	ESD
77148	Round 7	Maker Space at Hillside View Capital	ESD
77159	Round 7	Manufacturing Technology Education Center (MTEC) Capital	ESD
77176	Round 7	West Mountain Capital	ESD
74983	Round 7	Seating and Hearing Loop Accessibility Project	ESD-Arts
71844	Round 7	City of Watervliet Community Center Improvements	HCR
71910	Round 7	City of Mechanicville Storm Drainage System	HCR
72065	Round 7	City of Watervliet Housing Needs Assessment Study	HCR
72398	Round 7	Village of Corinth Force Main and Sewer Improvements	HCR
72676	Round 7	Town of Queensbury Affordable Housing Strategy	HCR
72848	Round 7	City of Cohoes Sidewalk Improvements	HCR

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Empire State Development Grant Funds	\$2,900,000	\$15,000,000	\$0	
	Empire State Development Grant Funds	\$4,000,000	\$21,675,000	\$0	
	Empire State Development Grant Funds	\$2,900,000	\$14,500,000	\$0	
	Empire State Development Grant Funds	\$225,000	\$1,126,143	\$0	
	Empire State Development Grant Funds	\$2,500,000	\$29,000,000	\$0	
	ESD - Strategic Planning and Feasibility Studies	\$50,000	\$100,000	\$0	
	Empire State Development Grant Funds	\$130,000	\$650,000	\$0	
	Empire State Development Grant Funds	\$100,000	\$900,000	\$0	
	ESD - Strategic Planning and Feasibility Studies	\$25,000	\$55,500	\$0	
	Empire State Development Grant Funds	\$120,000	\$604,400	\$0	
	Empire State Development Grant Funds	\$300,000	\$2,500,000	\$0	
	Empire State Development Grant Funds	\$1,790,000	\$8,950,884	\$0	
	Empire State Development Grant Funds	\$400,000	\$3,000,000	\$0	
	Empire State Development Grant Funds	\$85,000	\$645,000	\$0	
	Empire State Development Grant Funds	\$1,700,000	\$30,193,750	\$0	
	Empire State Development Grant Funds	\$400,000	\$2,000,000	\$0	
	Arts & Cultural Facilities Improvement Program	\$500,000	\$1,140,798	\$0	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$300,000	\$939,650	\$0	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$1,000,000	\$1,180,000	\$0	
	HCR – Community Development Block Grant (CDBG) – Community Planning	\$40,000	\$42,000	\$40,000	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$1,000,000	\$2,219,800	\$4,500	
	HCR – Community Development Block Grant (CDBG) – Community Planning	\$47,500	\$50,000	\$45,125	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$300,000	\$1,228,200	\$285,000	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
73371	Round 7	Village of Hudson Falls Water Infrastructure Improvements	HCR
74240	Round 7	Village of Hoosick Falls Storm Drainage System Improvements	HCR
74699	Round 7	Catskill Main Street Renovations	HCR
75935	Round 7	Washington County Community Needs Assessment Plan	HCR
76038	Round 7	Wood Block Building Stabilization Project	HCR
76551	Round 7	Hudson Falls Courthouse Renovation	HCR
76643	Round 7	Warren County Building Study	HCR
72386	Round 7	Jerry Burrell Park Improvement	Parks
72387	Round 7	miSci-Vale Park Education Conservancy Trail Project	Parks
72419	Round 7	Pilot Knob Trail Reconstruction Project	Parks
73297	Round 7	Matton Shipyard Preservation Adaptive Reuse Initiative	Parks
73362	Round 7	Canal Square Park Expansion Project	Parks
73391	Round 7	Hand Hollow Trail Improvements	Parks
74724	Round 7	Burden Iron Works Museum Restoration and Rehabilitation	Parks
74767	Round 7	Saratoga Spa State Park Tennis Court Renovations	Parks
74894	Round 7	Hart-Cluett/Carr Restoration	Parks
75160	Round 7	South End Connector Lowline Project	Parks
75779	Round 7	Olanas Historic Farm Landscape Restoration	Parks
67762	Round 8	Petronio Residency Center Workforce Expansion	Arts
80634	Round 8	Workforce Training and Development Programs	Arts
81341	Round 8	Palace Theatre Renovation and Revitalization Project	Arts
82300	Round 8	Street Scenes: Public Art for the Capital Region	Arts
82598	Round 8	Water/Ways Stories	Arts
82785	Round 8	Opalka Gallery	Arts
82830	Round 8	Hubbard Hall Susan B. Anthony Programming	Arts

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$750,000	\$750,000	\$590,057	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$900,000	\$900,000	\$0	
	HCR – New York Main Street (NYMS)	\$300,000	\$377,750	\$41,390	
	HCR – Community Development Block Grant (CDBG) – Community Planning	\$48,500	\$51,000	\$48,500	
	HCR – New York Main Street (NYMS)	\$150,000	\$200,000	\$0	
	HCR – New York Main Street (NYMS)	\$500,000	\$831,383	\$0	
	HCR – Community Development Block Grant (CDBG) – Community Planning	\$43,237	\$45,398	\$39,188	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$205,417	\$800,169	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$415,120	\$625,120	\$0	
	Recreational Trails Program	\$40,000	\$114,000	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$223,400	\$757,000	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$1,611,000	\$0	
	Recreational Trails Program	\$51,776	\$64,720	\$429	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$667,000	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$75,000	\$150,000	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$361,620	\$1,012,044	\$0	
	Recreational Trails Program	\$200,000	\$550,000	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$420,000	\$560,000	\$0	
	Council on the Arts – Workforce Investment (Round 8)	\$54,240	\$67,800	\$0	
	Council on the Arts – Workforce Readiness (Round 8)	\$45,600	\$60,800	\$0	
	Council on the Arts – Arts & Cultural Facilities Improvement Program (Round 8) – Large Capital Project Fund	\$360,000	\$29,000,000	\$0	
	Council on the Arts – Arts and Cultural Impact Programming (Round 8)	\$49,500	\$104,500	\$0	
	Council on the Arts – Arts and Cultural Impact Programming (Round 8)	\$49,500	\$99,000	\$0	
	Council on the Arts – Arts and Cultural Impact Programming (Round 8)	\$25,000	\$50,000	\$0	
	Council on the Arts – Arts and Cultural Impact Programming (Round 8)	\$30,000	\$76,540	\$0	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
82900	Round 8	Speak Up Festival	Arts
83184	Round 8	Spirit of the Suffragettes 2019	Arts
83363	Round 8	Workforce Expansion	Arts
83455	Round 8	Lock by Lock: Why the World Needs to Know About the Champlain Canal	Arts
83509	Round 8	MANY Brings Smithsonians WaterWays to NY Museums	Arts
83607	Round 8	Workforce Expansion	Arts
83688	Round 8	Shaker themes in contemporary art	Arts
84462	Round 8	Ancram Opera House Workforce Expansion	Arts
84545	Round 8	Salem Art Works Inc. Workforce Expansion	Arts
80895	Round 8	Climate Smart Communities Certification Actions	DEC
80915	Round 8	Upper Hudson River Watershed Roadside Erosion Remediation Phase 1	DEC
81502	Round 8	Town of Glenville MS4 Vacuum Truck	DEC
81710	Round 8	Town of East Greenbush MS4 Mapping	DEC
81905	Round 8	Warren County Soil and Water Conservation District Erosion Control	DEC
82052	Round 8	City of Hudson Power Avenue Pump Station Combined Sewer Overflow Elimination	DEC
82070	Round 8	Town of Bolton Wastewater Treatment Improvements	DEC
82249	Round 8	Washington County MS4 Mapping and Vacuum Truck	DEC
82314	Round 8	City of Glens Falls Henry Street Infiltration and Inflow Study	DEC
82591	Round 8	Town of Hague Wastewater Treatment Plant Improvements	DEC
82951	Round 8	City of Mechanicville Sanitary Sewer Collection System Restoration Study	DEC
83084	Round 8	Town of Lake George Wastewater Pump Station Consolidation	DEC
83262	Round 8	Village of Lake George Infiltration and Inflow Study	DEC
83313	Round 8	Village of Scotia Pumpstation Forcemain Study	DEC
83446	Round 8	Mariaville Lake Wastewater Treatment Plant Disinfection	DEC
84042	Round 8	City of Schenectady North Ferry Street Pump Station Sanitary Sewer Overflow Improvements	DEC
84167	Round 8	Village of Granville Wastewater Treatment Plant Disinfection Study	DEC

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Council on the Arts – Arts and Cultural Impact Programming (Round 8)	\$49,500	\$483,500	\$0	
	Council on the Arts – Arts and Cultural Impact Programming (Round 8)	\$49,500	\$100,000	\$0	
	Council on the Arts – Workforce Investment (Round 8)	\$35,000	\$43,750	\$0	
	Council on the Arts – Arts and Cultural Impact Programming (Round 8)	\$49,500	\$49,500	\$0	
	Council on the Arts – Arts and Cultural Impact Programming (Round 8)	\$42,000	\$94,000	\$0	
	Council on the Arts – Workforce Investment (Round 8)	\$68,800	\$86,606	\$0	
	Council on the Arts – Arts and Cultural Impact Programming (Round 8)	\$47,671	\$97,538	\$0	
	Council on the Arts – Workforce Investment (Round 8)	\$30,000	\$37,500	\$0	
	Council on the Arts – Workforce Investment (Round 8)	\$25,000	\$37,440	\$0	
	2018 Climate Smart Communities Grants	\$43,500	\$92,350	\$0	
	Water Quality Improvement Project (WQIP) Program	\$389,178	\$486,472	\$0	
	Water Quality Improvement Project (WQIP) Program	\$281,250	\$375,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$57,000	\$76,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$65,200	\$89,200	\$0	
	Water Quality Improvement Project (WQIP) Program	\$263,736	\$659,340	\$0	
	Water Quality Improvement Project (WQIP) Program	\$1,000,000	\$1,334,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$272,500	\$340,625	\$0	
	Engineering Planning Grant Program	\$100,000	\$120,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$230,625	\$307,500	\$0	
	Engineering Planning Grant Program	\$30,000	\$37,500	\$0	
	Water Quality Improvement Project (WQIP) Program	\$657,028	\$2,012,150	\$0	
	Engineering Planning Grant Program	\$100,000	\$120,000	\$0	
	Engineering Planning Grant Program	\$30,000	\$36,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$300,000	\$400,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$5,000,000	\$14,990,000	\$0	
	Engineering Planning Grant Program	\$24,950	\$24,950	\$0	

**PROJECT CONCERNS
NEED TO BE RESOLVED**

**PROJECT CONTRACT NOT YET EXECUTED
OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
84175	Round 8	Village of Tannersville Water Treatment Wastewater Sewer Connection Study	DEC
84615	Round 8	Town of Warrensburg Library Avenue Sewer District Extension Study	DEC
84652	Round 8	City of Albany Green Infrastructure In-Lieu Fee and Credit Banking and Trading	DEC
80580	Round 8	ERP System Training	DOL
80875	Round 8	Transportation Training	DOL
81329	Round 8	Lean Manufacturing Training	DOL
82050	Round 8	Certified Nurse Aide Training Program	DOL
82679	Round 8	CTE Welding, HVAC/R and Engineering Technician Training	DOL
82924	Round 8	Customer Service Computer Training	DOL
83215	Round 8	Lean Manufacturing Training	DOL
80358	Round 8	Rogers Memorial Park Waterfront Sustainability Improvements	DOS
81490	Round 8	Hudson River Waterfront Gateway Improvements Design and Construction	DOS
81948	Round 8	Schroon Lake Invasive Species Prevention and Control Program	DOS
82639	Round 8	Countywide Property Revaluation Program	DOS
82682	Round 8	School Shared Food Services Program	DOS
82699	Round 8	Hudson River Waterfront Park Design	DOS
82751	Round 8	Hudson Shores Park Shoreline Stabilization & Improvements	DOS
83353	Round 8	Village of Coxsackie Local Waterfront Revitalization Program	DOS
84170	Round 8	Congress Street Bridge Waterfront Access and Connectivity Study	DOS
81218	Round 8	ETEC Green Infrastructure Project	EFC
81840	Round 8	Paris Park Green Project	EFC
82375	Round 8	Green Infrastructure Practices Project	EFC
72149	Round 8	HVCC Nursing Program Expansion	ESD
81476	Round 8	Biomedical Acceleration and Commercialization Center (BACC)	ESD
81488	Round 8	Lark Street Improvement Study	ESD
81869	Round 8	Ski Bowl Mountain Inn	ESD
82089	Round 8	SPAC Improvement Project	ESD

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Engineering Planning Grant Program	\$30,000	\$47,700	\$0	
	Engineering Planning Grant Program	\$30,000	\$36,000	\$0	
	Water Quality Improvement Project (WQIP) Program	\$1,000,000	\$1,333,333	\$0	
	Existing Employee Training Program	\$74,000	\$151,673	\$0	
	Unemployed Worker Training Program	\$56,528	\$56,528	\$0	
	Existing Employee Training Program	\$90,000	\$341,385	\$0	
	Unemployed Worker Training Program	\$94,752	\$386,800	\$0	
	Unemployed Worker Training Program	\$96,000	\$96,000	\$0	
	Unemployed Worker Training Program	\$18,000	\$18,000	\$0	
	Existing Employee Training Program	\$80,000	\$178,647	\$0	
	Local Waterfront Revitalization Program	\$600,000	\$800,000	\$0	
	Local Waterfront Revitalization Program	\$340,000	\$400,000	\$0	
	Local Waterfront Revitalization Program	\$289,750	\$386,350	\$0	
	Local Government Efficiency Program	\$590,031	\$660,590	\$0	
	Local Government Efficiency Program	\$945,662	\$1,141,091	\$0	
	Local Waterfront Revitalization Program	\$79,000	\$495,840	\$0	
	Local Waterfront Revitalization Program	\$511,700	\$602,000	\$0	
	Local Waterfront Revitalization Program	\$100,000	\$140,000	\$0	
	Local Waterfront Revitalization Program	\$170,000	\$200,000	\$0	
	Green Innovation Grant Program	\$220,000	\$559,000	\$0	
	Green Innovation Grant Program	\$725,000	\$1,627,308	\$0	
	Green Innovation Grant Program	\$375,000	\$417,975	\$0	
	Empire State Development Grant Funds	\$200,000	\$1,010,570	\$0	
	New York State Business Incubator Program	\$625,000	\$1,875,000	\$0	
	ESD – Strategic Planning and Feasibility Studies	\$20,000	\$40,000	\$0	
	Empire State Development Grant Funds	\$800,000	\$4,100,000	\$0	
	Empire State Development Grant Funds	\$1,000,000	\$5,515,527	\$0	

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**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
82493	Round 8	Destination Expanded Basilica Hudson Working Capital	ESD
82900	Round 8	Albany Symphony Orchestra Working Capital	ESD
83311	Round 8	Hudson Valley Esports Invitational and Expo Working Capital	ESD
83448	Round 8	The Paint Factory Mixed-use Building	ESD
83462	Round 8	Computer Numeric Control Machine Purchase	ESD
83475	Round 8	AI Incubator Project	ESD
83513	Round 8	GymRat CHALLENGE Sporting Event Working Capital	ESD
83656	Round 8	South Street Redevelopment	ESD
83712	Round 8	Red Barn Hudson	ESD
83815	Round 8	Times Union Center Capital Improvements	ESD
83839	Round 8	City Station North 2018	ESD
83885	Round 8	Erie Trustco Revitalization	ESD
83888	Round 8	PiSA BioPharm Manufacturing Pilot Plant	ESD
84249	Round 8	Case Advanced Manufacturing Product Development	ESD
84633	Round 8	Saratoga Performing Arts Center Working Capital	ESD
74515	Round 8	Abner Perry House	HCR
80126	Round 8	Town of Bethlehem Microenterprise Program	HCR
80345	Round 8	Town of Stillwater Water District #6 Water Line Replacement	HCR
80631	Round 8	Village of Hudson Falls Clark, School, and Union Streets Water Mains Project	HCR
81200	Round 8	Cambridge TA	HCR
81323	Round 8	New York Main Street Program for Crane Street Corridor	HCR
81752	Round 8	Village of Whitehall Public Parking Facility	HCR
82949	Round 8	City of Mechanicville Water Mains Replacement	HCR
81967	Round 8	The Urban Grow Center	NYSERDA2
82825	Round 8	Kennedy Garage Netzero	NYSERDA2

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Market New York	\$58,500	\$78,000	\$0	
	Market New York	\$250,000	\$348,000	\$0	
	Market New York	\$152,168	\$211,168	\$0	
	Empire State Development Grant Funds	\$700,000	\$700,000	\$0	
	Empire State Development Grant Funds	\$400,000	\$400,000	\$0	
	Empire State Development Grant Funds	\$337,000	\$337,000	\$0	
	Market New York	\$211,420	\$327,185	\$0	
	Empire State Development Grant Funds	\$1,500,000	\$1,500,000	\$0	
	Market New York	\$420,860	\$2,104,000	\$0	
	Market New York	\$995,000	\$4,970,000	\$0	
	Empire State Development Grant Funds	\$1,700,000	\$19,050,000	\$0	
	Empire State Development Grant Funds	\$363,000	\$1,906,233	\$0	
	Empire State Development Grant Funds	\$2,500,000	\$2,500,000	\$0	
	Empire State Development Grant Funds	\$500,000	\$500,000	\$0	
	Market New York	\$195,000	\$260,000	\$0	
	HCR – New York Main Street (NYMS)	\$12,350	\$13,500	\$0	
	HCR – Community Development Block Grant (CDBG) – Microenterprise	\$200,000	\$220,000	\$0	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$750,000	\$795,000	\$0	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$750,000	\$800,000	\$0	
	HCR – New York Main Street (NYMS)	\$20,000	\$20,000	\$19,000	
	HCR – New York Main Street (NYMS)	\$460,749	\$1,093,762	\$0	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$300,000	\$300,000	\$0	
	HCR – Community Development Block Grant (CDBG) – Public Infrastructure & Public Facilities	\$750,000	\$750,000	\$0	
	Net Zero Energy for Economic Development	\$1,136,218	\$5,095,298	\$0	
	Net Zero Energy for Economic Development	\$1,010,202	\$11,800,000	\$0	

**PROJECT CONCERNS
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**PROJECT CANCELED
OR FUNDING DECLINED**

Application #	CFA Round #	Project Name	Agency Name
83887	Round 8	Regional Bisolids Facility	NYSERDA2
80610	Round 8	Lincoln Park Pool Design Project	Parks
81081	Round 8	Northern Slate Valley Rail Trail	Parks
82089	Round 8	SPAC Improvement Project	Parks
83836	Round 8	Rehabilitation of 44 Central Avenue	Parks
84114	Round 8	North Bay ReGeneration Project	Parks
84172	Round 8	Tracy Memorial Village Hall Roof Restoration	Parks
84211	Round 8	AZS Viewing Area Phase II	Parks
84428	Round 8	The Skyway Arrival	Parks

PROJECT COMPLETE

PROJECT IS ON SCHEDULE

PROJECT PROGRESSING MORE SLOWLY THAN ANTICIPATED

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Project Status
	Net Zero Energy for Economic Development	\$1,000,000	\$48,500,000	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$262,500	\$350,000	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$250,000	\$562,900	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$5,515,527	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$250,000	\$581,686	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$100,000	\$1,476,000	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$200,000	\$558,498	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$63,191	\$126,383	\$0	
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$200,000	\$990,009	\$0	

**PROJECT CONCERNS
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OR SIGNIFICANT DELAYS**

**PROJECT CANCELED
OR FUNDING DECLINED**



Courtesy Schenectady Metroplex



**Capital Region
Regional Economic
Development Council**