NEW YORK STATE OF OPPORTUNITY. | Regional Economic Development Councils

State of the Region:

# NEW YORK CITY

## 2019 Progress Report

## NEW YORK CITY REGIONAL ECONOMIC DEVELOPMENT COUNCIL MEMBERS

### Regional Co-Chairs

Winston Fisher
*Partner, Fisher Brothers*

Cheryl A. Moore
*President & COO, New York Genome Center*

### Appointed Members

Stuart Appelbaum
*President, RWDSU*

Wellington Chen
*Executive Director, Chinatown Partnership*

Cesar J. Claro
*President & CEO, Staten Island Economic Development Corporation*

Carol Conslato
*Co-chair Queens Chamber of Commerce Foundation*

Faith C. Corbett
*Assistant Vice President, Public Affairs and Partnerships, City Tech, CUNY*

Lisa Futterman
*Regional Director New York City, Workforce Development Institute*

David Garza
*Executive Director, Henry Street Settlement*

Steve Hindy
*Co-founder and Chairman, Brooklyn Brewery*

Dr. Marcia V. Keizs
*President, York College*

Andrew Kimball
*CEO, Industry City*

Kenneth Knuckles
*Vice Chair, New York City Planning Commission*

Gary LaBarbera
*President, Building and Construction Trades Council of Greater New York*

Nick Lugo
*President, New York City Hispanic Chamber of Commerce*

Carlo Scissura, Esq.
*President & CEO, New York Building Congress*

Douglas C. Steiner
*Chairman, Steiner Studios*

Marcel Van Ooyen
*Executive Director, Grow NYC*

Jessica Walker
*President and CEO, Manhattan Chamber of Commerce*

Sheena Wright
*President & CEO, United Way of New York City*

Kathryn Wylde
*President & CEO, Partnership for New York City*

Kinda Younes
*Executive Director, ITAC*

### Ex-Officio Members

Vicki Been
*Deputy Mayor of New York City*

Ruben Diaz Jr.
*Bronx Borough President*

Eric Adams
*Brooklyn Borough President*

Gale A. Brewer
*Manhattan Borough President*

Melinda Katz
*Queens Borough President*

James Oddo
*Staten Island Borough President*

Cover: Boyce Technologies in Long Island City, Queens

# Table of Contents


**MESSAGE FROM THE CO-CHAIRS** ..... **3**

**I. EXECUTIVE SUMMARY** ..... **4**

**II. PROGRESS** ..... **9**

General Progress in the Region ..... 10

Status of Past Priority Projects ..... 14

Status of All Projects Awarded CFA Funding ..... 28

**III. IMPLEMENTATION AGENDA** ..... **31**

Affordable, High-Quality Child Care ..... 32

Economic and Environmental Justice Strategy ..... 38

Building Momentum in New York City's Life Sciences Industry ..... 42

Opportunity Zone Updates ..... 46

Update on Existing Regional Priorities ..... 56

Additional Ongoing Initiatives ..... 58

**IV. PROJECTS** ..... **65**

Priority Project Descriptions ..... 66

Geographic Distribution of Proposed Priority Projects ..... 80

Priority Project Crosswalk ..... 82

**V. PARTICIPATION** ..... **90**

Work Groups ..... 91

Public Outreach and Engagement ..... 93

**VI. APPENDIX** ..... **94**

Photo credits ..... 156

E 58 ST
ONE WAY
DON'T BLOCK THE BOX
BUS LANE BUSES ONLY 7AM - 7PM MON - FRI
SUBWAY
PASSPORT PHOTO
ONLY

NEW YORK STATE OF OPPORTUNITY. | Regional Economic Development Councils

October 1, 2019

## MESSAGE FROM THE CO-CHAIRS

Governor Cuomo and President & CEO Designate Gertler:

On behalf of the New York City Regional Economic Development Council, we are pleased to submit our 2019 Progress Report, including the council's proposed priority projects for 2019.

Our report details the REDC's continued efforts to work with new community stakeholders and business sectors in order to implement our regional plan and to secure the best possible applications for state support. We highlight projects that align with Governor Cuomo's life sciences program, the Downtown Revitalization Initiative, workforce development strategies and projects which are necessary to maintain and expand mid-wage jobs across the state and city.

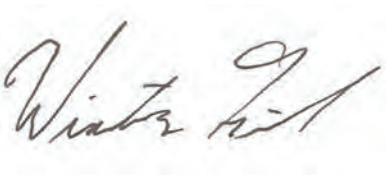
Through the combined efforts of regional council members, state agencies, local elected officials and community leaders, we conducted widespread outreach about state programs and funding opportunities, resulting in a strong pipeline of projects that will contribute to economic opportunity and workforce development in the region. As a result, the REDC received 307 finalized applications this year, including 103 first-time applicants.

In support of the governor's focus on Workforce Development, Child Care, and Economic and Environmental Justice, we convened work groups of subject matter experts to develop recommendations that are included in this Progress Report. We also identified and recommended a very promising target for this year's Downtown Revitalization Initiative.

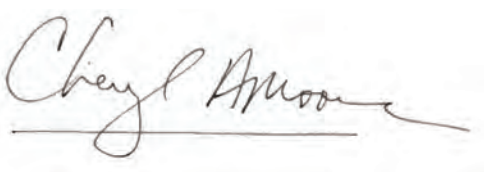
We are grateful to Lieutenant Governor Kathy Hochul for her leadership in chairing all ten REDCs across the state, as well as to our council members, as they continue to be deeply engaged and supportive of the REDC and CFA process.

The regional councils have been a remarkable contribution of your administration to establishing a more transparent and inclusive economic planning and development process in New York state. We thank you for your continued commitment to strengthening the city's economy through the REDC process, which we are proud to be a part of.

Sincerely,



**Winston Fisher**
*Partner*
Fisher Brothers



**Cheryl A. Moore**
*President & COO*
New York Genome Center

PART ONE

# Executive Summary

**The New York City region has been awarded $549.6 million over eight funding rounds to create and retain over 37,000 jobs and leverage $4.3 billion in private and other public investment.**

New York City represents 5% of U.S. economic output but its contribution to both the state and national economies is significantly enhanced due to its status as a major headquarters city for multiple industries and as a global hub of innovation. New York City continues to benefit from forces of globalization and technical revolution that are attracting talent—especially young people—to cities. The New York City Regional Economic Development Council (REDC) is dedicated to supporting these positive trends, while simultaneously spreading the benefits of growth and prosperity to the city's substantial population that is living in poverty.

The strength of the city's economy is evident across a wide variety of measures, with economic output up 46% since 2011 and unemployment at a historic low of 4.2%. There are fiscal and economic challenges, however, that threaten the continued vitality of the city:

- Residents' economic outcomes continue to be strongly influenced by their race, gender and family income level.
- Educational institutions need better connections to New York's employers to facilitate collaboration on curriculums and ensure that students are prepared to fill the most in-demand positions.
- The cost of housing is a persistent burden for many residents, and the city is becoming increasingly unaffordable for middle-income families.
- Recent changes to federal immigration policies are contributing to instability in New York, long dependent on immigrants to fuel innovation, small business growth and fill labor needs. In just two years, net international immigration in the state dropped 21%.
- Although the city's economy is strong, the threat of a national or global recession is more pronounced now than it has been in years, causing businesses to revise their growth projections, tighten hiring and invest less in growth strategies.

The REDC has developed a strategic plan and priorities for project selection that focuses on inclusive economic growth. It supports strategic growth and job creation in the most promising sectors throughout the five boroughs, while seeking to ensure that the benefits of these investments are shared across the city's population and in neighborhoods where there has been historic underinvestment.

Through the statewide REDC and Consolidated Funding Application (CFA) process, the New York City region has been awarded $549.6 million in the first eight funding rounds. Funded projects will create and retain over 37,000 jobs and result in more than $4.3 billion in private and other public investment. In 2019, the REDC continued to conduct outreach to organizations, community leaders and elected officials across the five boroughs to explain the work of the REDC and the CFA funding process and encourage a greater diversity of applications for state funding.

The temporary catering facility at Great Performances in the Bronx

Empire Outlets, New York City's first outlet shopping center

**Here are a few examples of what has been accomplished, thanks to state support, in the eighth year of the Strategic Plan:**

**The National Urban League** is moving forward with a long-planned mixed-use development in Harlem. Along with housing its headquarters, the development will include affordable housing, office space for local nonprofits and New York's first civil rights museum.

**Empire Outlets**, New York City's first outlet shopping center, opened for business in May along Staten's Island North Shore waterfront. When construction is fully complete later this year, over 1,300 jobs will have been created. The shopping center will host 100 retailers, a food and beverage deck overlooking the harbor, and areas for special events.

In May, **Exalt** officially opened their new facility in Lower Manhattan, providing mentoring, career readiness programming and internships to court-involved young people. Since the organization's inception, 95% of program participants do not recidivate two years after completion and 99% remain in school.

Project completion is expected by the end of 2019 for woman-owned **Great Performances'** new catering facility in the Bronx, almost doubling the size of their former location in Manhattan. Once complete, it will accommodate hiring an additional 200 individuals.

Ground breaking took place in May 2019 for the **Taystee Lab Building**, situated on the site of the former Taystee Bakery, in Harlem. The tech-enabled space will accommodate a range of tenants, including life sciences companies and manufacturing businesses.

**For the coming year, priority projects that are recommended in this progress report include:**

In alignment with the governor's focus on increasing the availability of affordable, high-quality child care, the REDC recommends capital funding for **St. Nicks Alliance** to renovate the School Settlement Building, in order to expand the programming for preschool and school-age children along with other community services currently offered; renovations to the **Queens Community House**, which offers a free after-school program for neighborhood children, internships for high school students and services for recent immigrants; and, the new Family Center for Wellbeing and Happiness being developed by the **Lower East Side Girls Club**. The new center will offer educational programming and "Safe Sitter" training, including first aid and CPR for nannies and babysitters.

Consistent with the continued focus on building the life sciences sector in the region, the REDC supports capital funding for expansion of office and lab space for **TARA Biosystems,** a biotech company focused on cardiac tissue models used in testing the efficacy of new treatment protocols; a new research facility developing precision medicine at the **New York Stem Cell Foundation**; and, a butterfly vivarium at the **American Museum of Natural History**, a major contribution to the museum's scientific research capabilities and public programming.

In the Bronx, the REDC recommends capital funding for the **Universal Hip Hop Museum**, the first museum in the world dedicated to the preservation and celebration of hip-hop history and culture. Anchored in

the birthplace of the hip-hop culture, the museum will create educational and entertainment experiences, as well as incorporate an in-house museum jobs training program. This project will bring a compelling tourism destination to the Bronx.

To support workforce development programming in the region, the REDC recommends capital funding for the Brownsville Industrial Center being developed by the **Greenpoint Manufacturing and Design Center**, which will offer affordable space to small manufacturers along with affordable and supportive housing and a community facility on the same site through a partnership with The Bridge, and the renovation of **Emerald Isle Immigration Center** to offer additional employment services to recent immigrants, including ESL classes, technical skills development and a library. Two projects focused on expanding access for underrepresented communities of color to careers in the arts and welding—the **Apollo Theatre's** Job Readiness Pathway to the Arts program and the **Maspeth Arts Welding Fellowship**—are also recommended for funding.

The REDC proposes funding for two organizations that offer programming to support girls from underserved communities. **Digital Girl** is dedicated to empowering girls who are interested in STEM and is building out a new facility at the Bedford-Union Armory. The new space will include a technology lab and classroom space. **Girls Write Now**, New York City's only writing and mentoring organization for girls, is seeking funding to support its Writing Works Initiative. The initiative offers writing-focused workshops, professional development training, and job and internship placements.

In Staten Island, the REDC recommends support for construction of an ADA-compliant boardwalk and viewing platform at the **Snug Harbor Cultural Center & Botanical Garden**.

Supporting the governor's commitment to ensuring that strong environmental justice policies influence economic development efforts, the REDC recommends capital funding for the **Greater Jamaica Development Corporation's** industrial development projects that will redevelop three underutilized buildings to offer affordable spaces for small-batch manufacturing. The renovations will include the installation of solar panels and a green roof. The REDC also supports funding for the **Northfield Community LDC** to advance the recommendations of the Port Richmond brownfield opportunity area study. The recommendations include development of a clean-up plan, preliminary design work for affordable housing on the site and a maritime workforce needs assessment.

Opening the new Exalt facility in Lower Manhattan

In Queens, the REDC recommends Market NY funding for **Flushing Town Hall**, a multi-disciplinary arts and culture venue, enabling it to attract a larger number of tourists and residents to the area. The REDC also proposes funding for a master planning project for **GallopNYC**, a nonprofit organization offering therapeutic riding programs to individuals with disabilities.

Building on the 2018 Downtown Revitalization Initiative (DRI) designation, the **Downtown Brooklyn Partnership** is undertaking a study to identify the barriers for startups and growing companies to expand in Downtown Brooklyn and assess real estate and programmatic resource gaps in the neighborhood. The REDC recommends funding to support this study.

Finally, the REDC is excited to recommend Market NY funding for expanding the reach of **CURLFEST**, the largest natural hair gathering in the world. The funding will support engaging schools and workplaces on inclusion year-round, as well as operational capacity for the annual event.

Further details on these and other projects are presented throughout this report. These projects advance the goals of the REDC and those that Governor Cuomo set forward for inclusive economic growth.

PART TWO

# Progress

**New York City accounts for 57% of statewide economic output. The REDC seeks to ensure the continued growth in jobs and economic activity across the five boroughs, with a focus on preparing all residents for employment and on attracting jobs that pay a living wage.**

# General Progress in the Region

## GENERAL ECONOMY

New York City's private sector added over 80,000 jobs in 2018 for the eighth straight year, while private establishments and economic output reached all-time highs (figures 1, 2, 3). The financial services sector remains the city's anchor industry, generating 22% of private sector economic output and 28% of the city's private sector payroll. The fastest job growth continues to be in technology-related industries, with a 53% increase in high-tech jobs just since 2011 (figure 4). Growth has also been fueled by record levels of venture capital investment for startups (figure 5). However, New York City typically experiences a large outward migration of residents to other parts of the country. This threatens the city's future growth, especially with foreign immigration slowing down in recent years (figure 6).

The unemployment rate is now lower than it was before the Great Recession but does not tell the full story (figure 7). Over 186,000 New Yorkers have stopped looking for work or are involuntarily working part-time. After including these people, the unemployment rate more than doubles, but is still trending downward (figure 8).

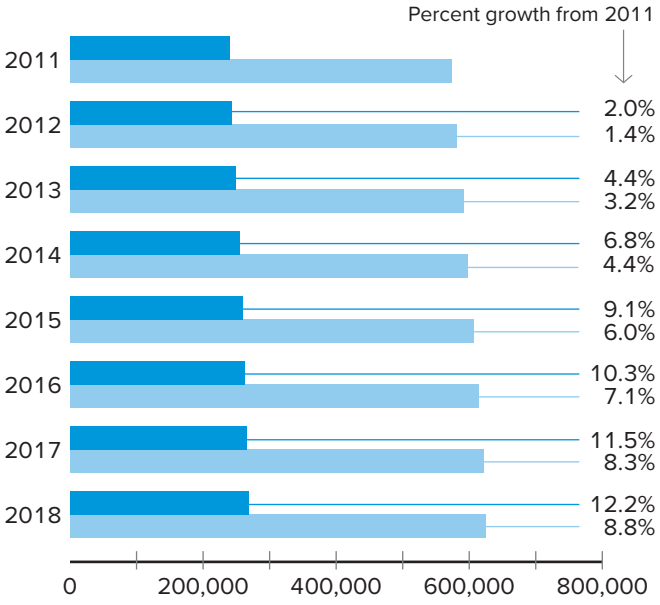
## QUALITY OF LIFE INDICATORS

Despite a strong economy, many New Yorkers are struggling. New York City generates 57% of statewide economic output, but it is also home to 56% of New Yorkers living in poverty. New York City's poverty rates are higher than the statewide average and are alarmingly high among children (figures 9, 10). While public high school graduation and college readiness rates are improving, less than half of students are prepared for college (figures 11, 12). At the same time, New York City employers posted 307,000 job openings in June 2019, evidence that local businesses have hiring needs that New Yorkers are not prepared to fill.

## GENERAL ECONOMY

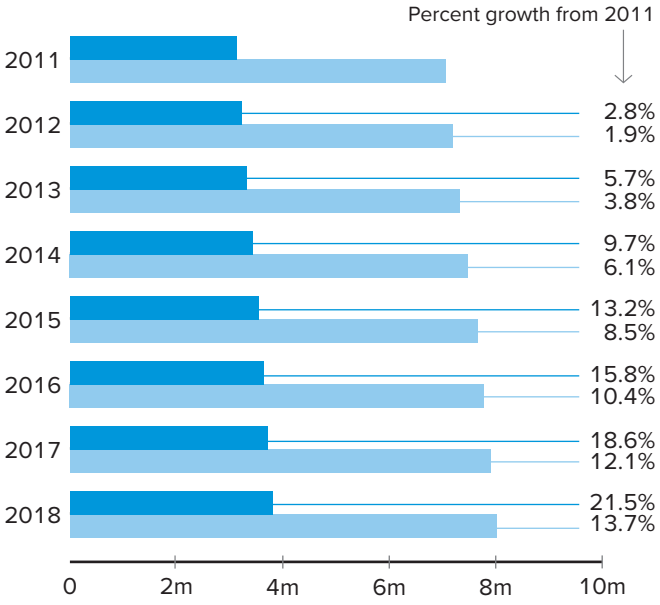
New York City  New York State

### 1. Number of Private Establishments



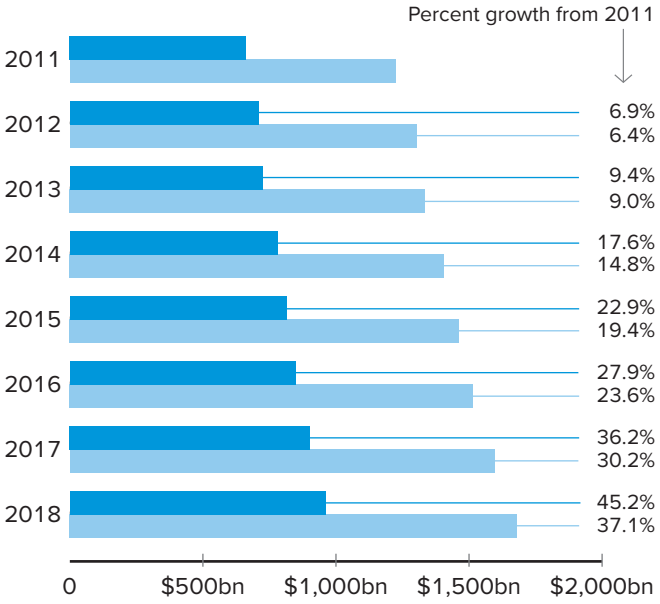

Source: New York State Department of Labor, Quarterly Census of Employment and Wages

### 2. Average Annual Private Sector Employment



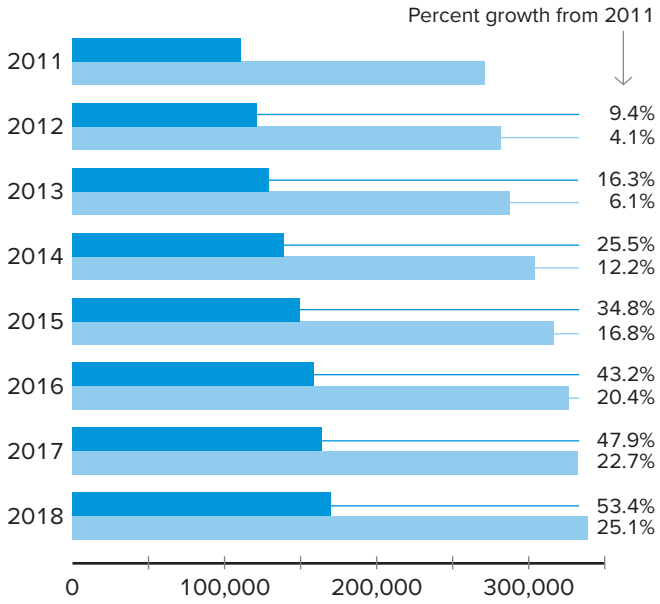

Source: New York State Department of Labor, Quarterly Census of Employment and Wages

### 3. Gross Regional Product




Source: EMSI
Note: Figures are nominal (not adjusted for inflation)

### 4. Tech Employment

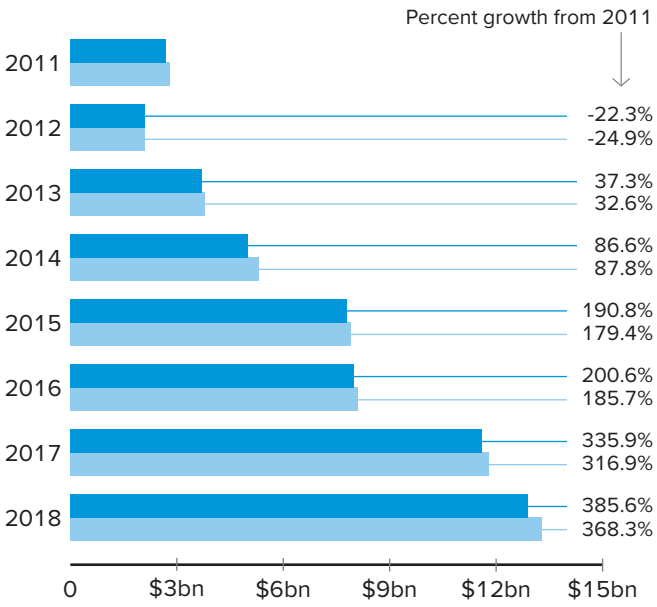



Source: EMSI

## GENERAL ECONOMY

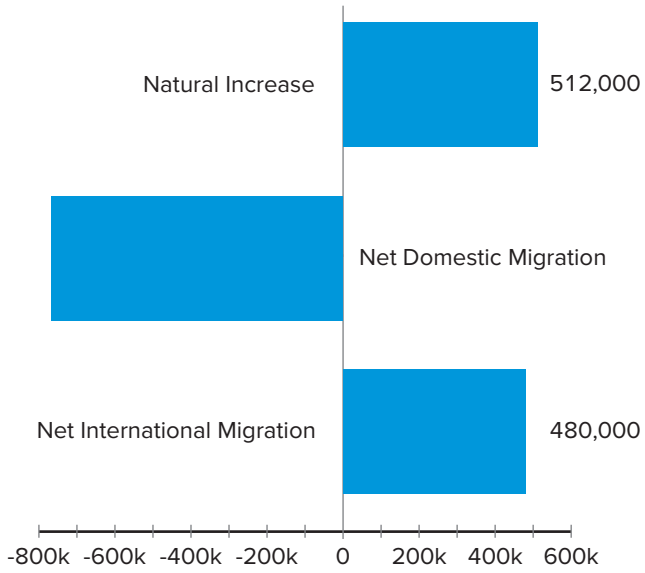
New York City  New York State

### 5. Venture Capital Investment



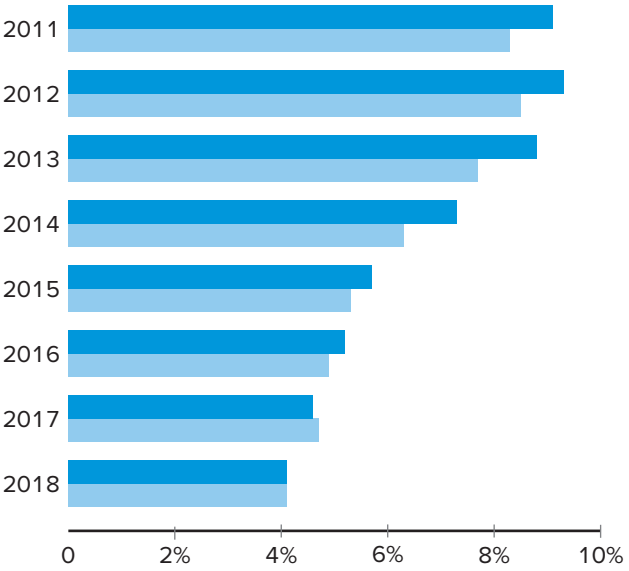

Source: PwC/CB Insights Money Tree Explorer

### 6. New York City Migration, 2010–2018



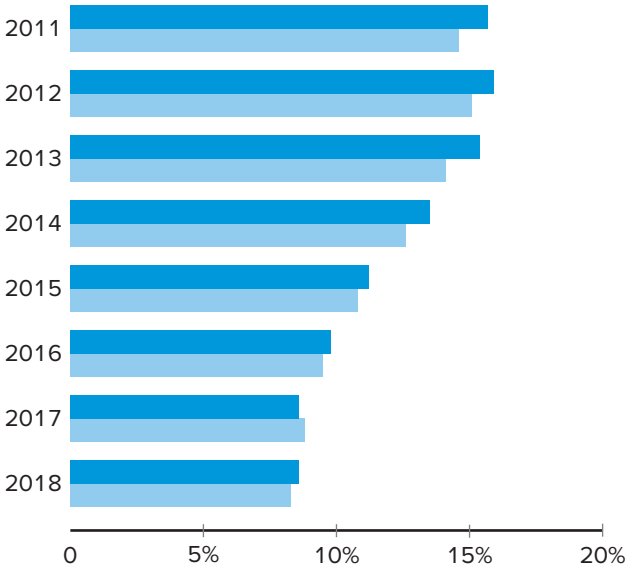

Source: NYC Department of City Planning

### 7. Unemployment Rate




Source: New York State Department of Labor, Local Area Unemployment Statistics Program

### 8. Underemployment Rate (U-6 Unemployment Rate)

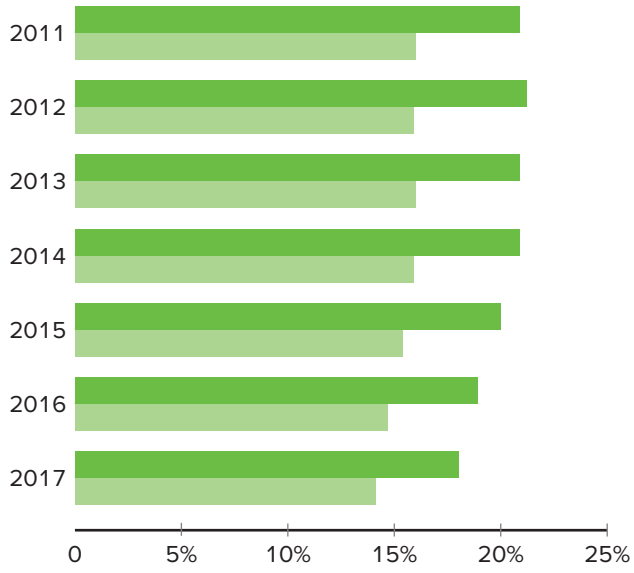



Source: U.S. Census, Current Population Survey

## QUALITY OF LIFE

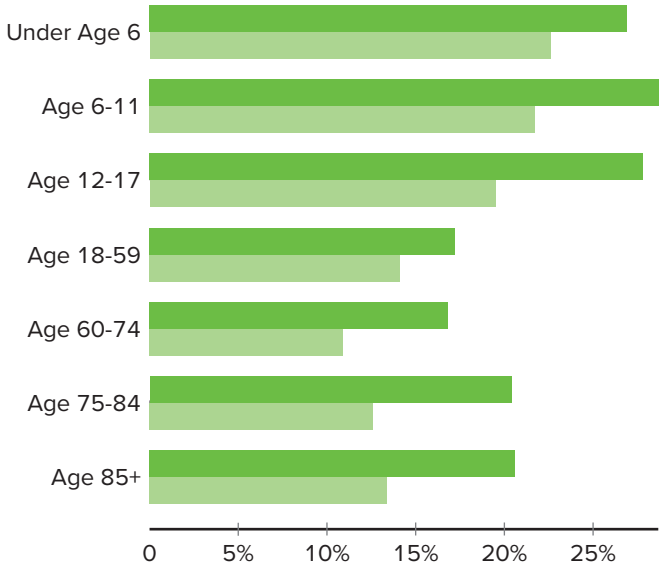
New York City  New York State

### 9. Share of Residents Living in Poverty



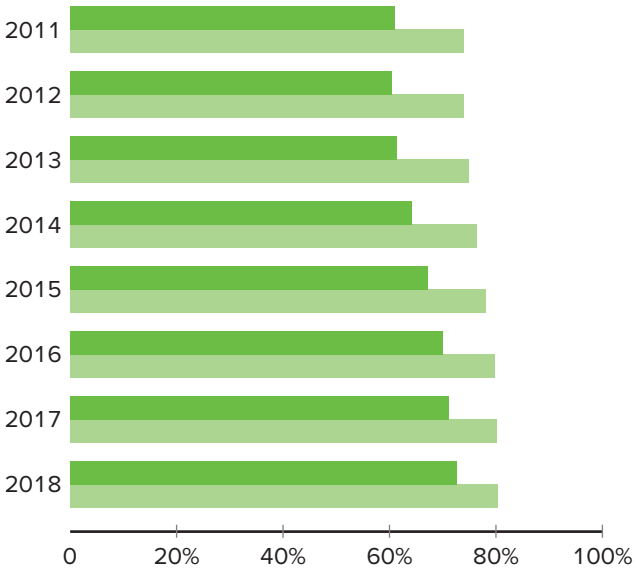

Source: U.S. Census, American Community Survey

### 10. Poverty Status by Age



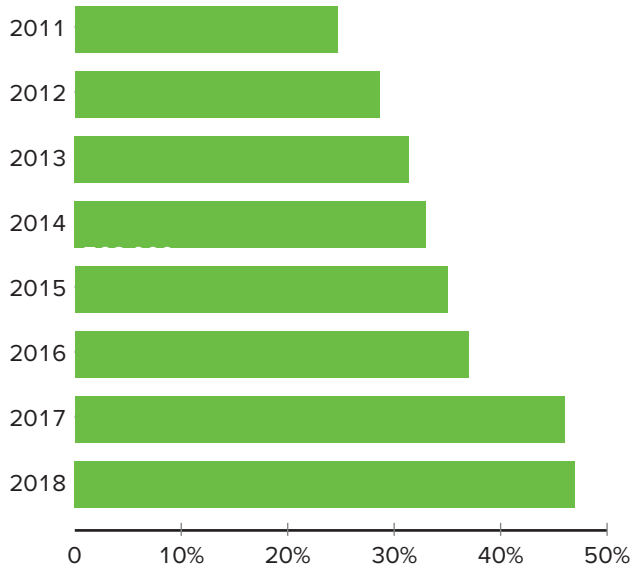

Source: U.S. Census, American Community Survey, 2017

### 11. Public High School Four-Year Graduation Rate




Source: NYC Department of Education; NYS Education Department

### 12. College Readiness Rate




Source: NYC Department of Education

# Status of Past Priority Projects

**The following is an update on selected priority projects included in the REDC Strategic Plan, as amended by annual progress reports. They reflect significant progress toward achieving the REDC's goals for job creation, workforce development and economic development.**

## ROUND I

**The Green Manufacturing Center**, a 260,000-square-foot, multi-tenant modern industrial facility, was completed in 2016, with a total project cost of $69 million. Tenants include Crye Precision, a designer and manufacturer of combat apparel; New Lab, a high-tech design and prototyping center; Brooklyn Roasting Company, a coffee roaster that supports sustainable, environmentally friendly farming and fair trade; and Bednark Studio, a premier design and fabrication studio. The center houses 800 new jobs across all tenants. The Brooklyn Navy Yard Development Corporation received $18 million in state support for the project, including a $1 million ESD Downstate Revitalization Fund grant, a $5 million ESD grant and a $12 million New Markets Tax Credit allocation.

The former Taystee Bakery Complex in West Harlem is being redeveloped into a new first-class mixed-use building with 350,000 square feet of commercial, manufacturing, a nonprofit community facility and retail space by Janus Partners LLC. **The Taystee Lab Building** was re-engineered to be fully adaptable to life sciences tenants. The project will provide a cultural and physical bridge between the iconic Apollo Theater and West 125th Street entertainment district and the new City College and Columbia University developments near western 125th Street. The project was awarded $10 million in ESD grant assistance in Round I of the CFA that will result in a total investment of more than $350 million and create 440 new jobs. Janus Partners began excavation in July 2018 and has completed construction financing for the project. Lieutenant Governor Kathy Hochul participated in a groundbreaking at the project site on May 9, 2019 and construction is well underway.

## ROUND II

The developer of **New Lab**, Macro Sea, Inc., has opened a facility where entrepreneurs, designers, fabricators and researchers collaborate to create new products and businesses. Macro Sea transformed 84,000 square feet of space in the Green Manufacturing Center, a $20 million capital project, creating more than 500 jobs. The company was awarded $1.25 million in ESD grant assistance in Round II and later received an additional $2 million in ESD assistance. New Lab is currently working with more than 130 companies.

**The Steiner Studios Media Campus** project received ESD grant awards in Rounds II, V and VI. Phase three, which involves the construction of new soundstages and a large site/civil infrastructure component, received a $5 million ESD grant in REDC Round II and a subsequent $6.3 million ESD grant between Rounds II and III. The soundstage building is completed and fully occupied by film and TV production tenants, creating over 1,000 new jobs. The infrastructure component of the project will be completed by the end of 2020. Phase four of the project received an additional $2 million in ESD grants in Rounds V and VI (design and permitting in progress). In total, between 2016 and 2028, $374 million in private investment and the creation of over 2,500 permanent jobs and 2,600 construction jobs will occur at Steiner Studios, contributing to the growth of the media and production industry in the state.

A $1.5 million ESD grant for the **New York Genome Center (NYGC)** helped launch this world-class research consortium. An additional $55.75 million in funding awarded to the NYGC by Governor Cuomo in 2014 has since been matched with private grants. The NYGC completed the build-out of its facility in June 2015. The NYGC has approximately 200 full-time employees, a research program, a clinical laboratory and cutting-edge sequencing, data analytics and technology teams. In 2017, Governor Cuomo granted $17 million to NYGC to build infrastructure to support Johnson and Johnson Innovation's JLABS incubator program. After its launch in June 2018, the incubator houses 31 life sciences companies.

To accelerate redevelopment of the city's brownfields, the New York City Office of Environmental Remediation (OER) began funding $3.37 million for **22 brownfield cleanup projects** citywide, sites which were vacant for many years. The project received a $500,000 ESD grant in Round II of the CFA. The cleanup initiative paved the way for construction of 364,881 square feet of retail and commercial space; 91,599 square feet of office and hotel space; 61,913 square feet of community facility space; and 641 affordable housing units. These projects are expected to result in 1,925 construction jobs and 883 full-time equivalent permanent jobs.

## ROUND III

As a result of $5.38 million in CFA awards in Rounds III and V, an additional $36.5 million in ESD grant assistance and $25 million in Dormitory Authority of the State of New York (DASNY) assistance, construction is almost complete on BFC Partners' **Empire Outlets**. This project will create 1,306 new jobs, 1,267 construction jobs and, along with other state-assisted developments, will transform the St. George area of Staten Island into a new center for tourism and economic activity. Lieutenant Governor Kathy Hochul participated in a ribbon-cutting opening on May 16, 2019.

**Lighthouse Point**, a $250 million mixed-use waterfront development at the base of the Staten Island Ferry Terminal, received a $1.5 million ESD grant (subsequently converted to a loan) in Round III, $15 million in additional ESD loans, a $2 million ESD grant in Round VI, and a $250,000 ESD grant in Round VII, for a total of $18.75 million. When complete, the project is expected to create 347 new jobs and 668 construction jobs. The first phase of construction is more than 70% complete and should be ready for commercial tenant occupancy by the fall of 2019 and residential occupancy by early 2020.

## ROUND IV

**Building 77**, an 18-story industrial building, has been transformed into a manufacturing and tech hub. The $185 million project has added one million square feet of industrial space. The project received a $1 million ESD grant and created 183 construction jobs with an additional 3,000 new permanent jobs once fully leased. The building opened in November 2017 and, as of May 2019, it is 90% leased.

National Urban League's new headquarters in Harlem

**The JFK Airport Exports Improvement Project**, part of the governor's Global NY initiative, received a $500,000 ESD grant. Phase one of the project by a private developer will result in the construction of a 346,000-square-foot, one-story cargo handling facility at John F Kennedy International Airport (JFK) at a total cost of $94 million. By mid-2021, the facility is expected to handle over 300,000 tons of cargo and create 102 new jobs and 300 construction jobs.

Along the 125th Street corridor in Harlem, the historic **Victoria Theater** is being redeveloped into a $143 million, 386,000-square-foot mixed-use building that will include a 208-room hotel and 192 residential units, 50% of which will be affordable to low- and moderate-income households. The project was awarded a $1.5 million ESD grant, a $2.5 million Downstate Revitalization Fund grant and a $5 million Metropolitan Economic Revitalization Fund (MERF) loan. The project will create 373 new jobs and 580 construction jobs, with completion expected in spring of 2020 and an opening in fall of 2020.

A $260 million development will bring the headquarters of the **National Urban League (NUL)** back to Harlem where it was founded in 1910. The project includes construction of Class A office and retail space, New York's first civil rights museum, a conference center, below-market rate office space for Harlem-based nonprofits and at least 170 units of affordable housing. Governor Cuomo signed legislation authorizing the state's Office of General Services to support the project by transferring the future NUL site to ESD. The project is receiving a $2.5 million ESD grant from REDC Round IV and a $2 million grant from ESD's Restore New York Communities Initiative

## ROUND V

**Silvercup Studios** received a $1.6 million ESD grant to expand to a new location in the Port Morris section of the South Bronx and transform a vacant warehouse into a full-service film, television and commercial production facility. The $17.5 million project, which opened in August 2016, created 16 new jobs and provides studio space for an additional 400 production jobs annually.

The REDC awarded a $750,000 ESD grant for the build-out of a $6.4 million **Smart Cities Innovation Center** at New Lab in the Brooklyn Navy Yard offering facilities and services to companies that are designing and building hardware for smart cities. New York's first smart cities accelerator opened in October 2016 and will be part of an advanced manufacturing project that seeks to expand export activity through the governor's Global NY program. Eighteen companies are currently part of the Center. Some of the technologies being tested include autonomous vehicle mapping, infrastructure maintenance robotics and more.

The New York University Tandon School of Engineering partnered with Jamestown to create a tech incubator in its waterfront complex in Sunset Park, Brooklyn. Launched in October 2017, the Veterans Entrepreneurship Training program and the **Veterans Future Lab** houses workforce development programs, business incubation space and prototyping facilities. State funds supported space designed and programmed for veterans who are seeking to re-enter the workforce or start their own companies. The project received a $1 million ESD grant. The facility officially opened on November 15, 2017.

**Boyce Technologies Inc.**, an advanced manufacturing and life safety communications company, was awarded $1 million in ESD grant funds and up to $1.64 million in Excelsior Jobs Program tax credits to acquire, renovate and equip a facility in Long Island City, Queens. The $32 million project grew into a $40 million project that will allow Boyce to consolidate its operations and provide additional space for new machinery, product fabrication, research development, marketing, human resources and employee amenities. Through this project, Boyce has retained 58 jobs and created 41 new jobs. Renovations on the new facility are complete. Boyce Technologies has already exceeded their original job creation goals and has developed partnerships with LaGuardia Community College, Queens Technical High School and the Skillman School, a public elementary school for students with special needs.

With the Sweat Equity project, the **New-York Historical Society (N-YHS)** established the Center for Women's History, a permanent exhibition and educational center focused on women's history and labor history in New York state. The first of its kind in the nation, the project brought an additional 100,000 visitors to N-YHS during the center's first year and added over $13 million in annual economic benefits to New York state. The project received a $500,000 ESD grant and a $500,000 Market New York grant in Round V. The center opened on April 29, 2017

Boyce Technologies facility in Long Island City, Queens

## ROUND VI

**The Women's Housing and Economic Development Corporation (WHEDco)** is designing and building the Bronx Music Hall, a 250-seat performance venue with a theater and an artistic and event space. The project received a $2 million ESD grant and broke ground in January 2017. The Bronx Music Hall is under construction in the Bronx Commons, a mixed-use affordable housing development with retail space, outdoor plazas and amphitheater-style seating for outdoor events and performances. Bronx Commons' core and shell is 80% complete and build-out of the Bronx Music Hall's interior recently commenced. The Bronx Music Hall is scheduled for completion by the end of March 2020.

**The New York Botanical Garden Conservatory** is a 100-year-old structure that houses programs and exhibitions. Upgrading the building's lighting system was partially funded through a $250,000 ESD grant in 2015. The garden was awarded $600,000 in ESD and Market New York grant assistance to fund the LED exhibition lighting out of a total project cost of $17.8 million. The project includes restoration of the aging conservatory dome, purchase and installation of a new boiler system, and new LED exhibition lighting. The project began in late April 2019 with completion anticipated in May of 2020.

To address the issue that the rapidly expanding **Brooklyn Navy Yard** struggles with poor access to public transportation, the Navy Yard received nearly $1 million in ESD funding to help design and implement a modern, reliable shuttle service system that connects tens of thousands of employees and customers to multiple public transit options. The total project cost of $4.1 million allowed for the purchase of five buses, 10 transportation shelters, a transportation software app and GPS unit, shuttle signage and wayfinding materials, as well as providing shuttle access to the NYC Ferry landing in the Navy Yard. The buses went into operation in late 2017 and NYC Ferry began service to the Navy Yard in May 2019.

**The China Institute**, a global nonprofit that supports New York-China relationships through educational and cultural programs, received a $335,000 ESD grant to help finance renovation on its Washington Street space. Renovations include construction of new performance and exhibition spaces and visitor amenities. Construction will be complete by the end of 2019. The project indirectly supports the governor's Global NY initiatives with respect to New York-China trade, tourism and investment activities.

**Galvanize** is a Colorado-based business that was awarded a $600,000 ESD grant to help finance the renovation of a 55,000-square-foot space as its first New York City location. The new space accommodates tech training programs, workshops, shared space for startups, along with the physical presence of industry partners and mentors such as IBM. Galvanize trains up to 500 individuals annually. It has created 27 full-time jobs and has already graduated several successful startups. The build out of the project was completed in February 2018.

**Henry Street Settlement** is converting an old firehouse into a new Neighborhood Resource Center that will house workforce development programs that place more than 600 low-income people in jobs each year. With construction almost complete, a grand opening is planned for fall 2019. The nonprofit received $1 million in ESD assistance.

**The Lower Eastside Girls Club of New York, Inc.** is building a 5,000-square-foot holistic wellness center, including a health workforce development learning center, where 50 young women a year will be trained for health care careers. A purchase agreement was signed in May 2019 and renovations will begin in October 2019. Programming will launch in the spring of 2020. The project received a $325,000 ESD grant for the project.

Construction is nearly complete on the historic three-story firehouse at Henry Street Settlement

**Greenpoint Manufacturing and Design Center (GMDC)**, a nonprofit developer of industrial space for small and mid-size local manufacturing and artisan businesses, received $2.1 million in ESD funding toward the $38.7 million renovation of a three-story industrial building in Ozone Park, Queens. The space will accommodate approximately 24 businesses and support 80 jobs for workers making an average of $51,500 per year. Tenants will include custom woodworkers, cabinet makers, artisanal tradesmen, home goods manufacturers, metal workers and garment makers. Construction is expected to be complete by fall 2019.

**The Long Island City Partnership** received $100,000 in ESD funding to design and implement wayfinding and streetscape improvements in a rapidly changing community. Funding will be used toward covering the cost of a signage design consultant and the technical components of the LIC Compass, a smart wayfinding signage system. The remainder of the funding will support the expansion of LIC Compass and additional streetscape improvements. Full implementation and construction of improvements will be completed by 2020.

## ROUND VII

A Cambridge, Massachusetts-based life sciences business incubator has opened **BioLabs New York** and an incubator, BioLabs@NYULangone, in Lower Manhattan in partnership with NYU Langone Medical Center. The incubator provides startups with collaborative space, research equipment and business support. BioLabs New York received $2 million in ESD capital funding in Round V to help finance renovations, which were completed in March 2019. BioLabs New York also received additional grant funding of $100,000 in Round VII for the build-out of a big data, artificial intelligence and machine learning center. The project is expected to result in 101 new jobs.

**The Brooklyn Public Library's** Central Library Business and Career Center will be a resource for job seekers and entrepreneurs. The 5,700-square-foot, $7.2 million facility will feature free computers and online learning platforms, meeting rooms and co-working areas. It will also host career workshops, job fairs and business plan classes. The library projects 10,000 users annually with the target of supporting the creation of at least 200 new businesses. Construction began in March 2018 and will finish in December 2020. The project received a $500,000 ESD grant.

**The Brooklyn Navy Yard** is upgrading a structure on its 300-acre property to offer a modern food manufacturing and shared kitchen facility for rental to small food businesses. This $10 million upgrade will include architectural, mechanical, electrical, plumbing, fire protection and alarms, and vertical transportation improvements, as well as kitchen and food manufacturing buildout. The project began in July 2019 and will take approximately 18 months to complete. The project was awarded a $1.19 million ESD grant.

**Northside Center of Child Development, Inc. (NCCD)** is building out approximately 28,370 square feet for a new project to house both the NCCD and its Day School. Construction is expected to be completed by spring 2020. The $8.53 million project will result in the retention of 236 existing jobs. NCCD received a $200,000 ESD grant for this project.

## ROUND VIII

**Covenant House**, a national not-for-profit organization that supports homeless, runaway and trafficked young people, plans to build an 80,720-square-foot, 13-story multi-use headquarters. The building will accommodate an administrative office, a residential shelter (with 120 to 144 beds), program space, health and wellness services, social services, advocacy and legal assistance, recreation, and youth and workforce development programs. Upon completion, Covenant House is expected to serve 1,700 homeless youth annually and expand their workforce development program to better connect low-income young people to education and skilled employment opportunities. Construction of the new facility began in February 2019, with expected completion in May of 2021. The $62 million project was awarded a $2 million ESD capital grant.

**Exalt** is a not-for-profit organization that helps high-risk court-involved youth (ages 15-19) overcome barriers to employment. The program matches youth to internships in high growth sectors such as technology, financial services, life sciences and health care, with a less than 5% recidivism rate among its participants. Exalt moved to a new location in lower Manhattan in January 2019. Funding was used for office renovations to scale its initiatives, adding new classrooms, a library and lounge, communal desks, new workspaces, and a drop-in center for program participants to meet with mentors, attend career programs, study and socialize. This expansion will help to triple the number of people served to 1,000 high-risk youth per year and serve young people from all five boroughs through a more accessible location. The $886,683 project was awarded a $175,000 ESD capital. Lieutenant Governor Kathy Hochul attended a ribbon-cutting event for the space on May 9, 2019.

Exalt's office in Lower Manhattan

Great Performances temporary catering facility in the Bronx

**Great Performances** was founded in 1980 to provide women in the arts with additional income through food service jobs and is now a full-service catering and events company. Great Performances is relocating from Manhattan to a 40,000-square-foot space in the South Bronx to grow its operations. The project includes fitting out the new space to accommodate community and production kitchens, warehouse and purchasing departments, a design studio, training room and support offices, as well as a 700-square-foot café. Project funds will be used to purchase food production machinery and equipment, as well as mechanical and electric upgrades. The new space will allow the company to expand into additional food production and service work, including contracting with larger businesses. Design and construction are underway with completion of the project expected by the end of 2019. The $4.4 million project was awarded a $880,000 ESD capital grant. The project will create 181 new jobs and retain 451 existing jobs.

**The Icahn School of Medicine at Mount Sinai** is transforming a 64,000-square-foot space into a dry lab facility containing entrepreneurial services, computational research, and space for new commercial ventures at the nexus of life sciences and information technology. The project will include a commercial life sciences incubator. Construction is expected to begin in 2020 with completion by the end of 2022. The $60 million project was awarded a $2 million ESD capital grant. The project will create 202 new jobs.

**Nanotronics** is a global developer of advanced automated industrial microscopes, factory control tools, and other devices powered by Artificial Intelligence (AI). To meet increased domestic and international demand for its products, Nanotronics is building out a 25,000-square-foot facility in the Brooklyn Navy Yard. The project will involve the manufacturing, finishing, calibration, testing, assembly, software integration and shipping of sensors, tools and systems used across many industries. It will house an R&D team focused on developing AI technology to increase factory efficiency. Construction began in early 2019 and is expected to conclude in the fall of 2019. The $11 million project was awarded a $2.25 million ESD capital grant and will create 190 new jobs and retain 34 existing jobs.

Founded in 1977, the **New Museum** will double its footprint by expanding to its adjacent site in order to provide an additional 55,000 square feet for galleries, collaborative workspace and flexible event space. It will house an expanded NEW INC. incubator, which provides affordable, collaborative space for artists and creative entrepreneurs. The project is expected to increase annual attendance to the museum by 500,000 with an annual economic impact of $124 million. The building will be designed by world-renowned architects OMA/Rem Koolhaas and Shohei Shigemitsu, their first public cultural project in New York City. The capital project will begin in March 2020 with an expected completion date of September 2022. The $77 million project was awarded a $1.37 million ESD capital grant.

**The New-York Historical Society** is renovating 5,000 square feet of space in its building to accommodate a new Equality and Justice for All initiative. This will be the first major museum in New York City to dedicate permanent space to telling the story of the struggle for Americans, particularly African Americans, to achieve equality and justice, by educating the public about the roots of contemporary civil rights movements. The galleries will serve 550,000 visitors each year and 65,000 students. The galleries will support workforce training programs for teenagers, as well as help educate immigrants as they prepare to become citizens. Pre-construction began in January 2019, with a public opening in spring 2021. The $11.4 million project was awarded at $725,000 ESD capital grant and a $375,000 ESD Market NY grant.

**NYU Tandon School of Engineering** is leading a partnership with Columbia University, the New School and City University of New York (CUNY) to develop an

SUNY Maritime College campus in the Bronx

Construction at the Studio Museum in Harlem, September 2019

Augmented Reality and Virtual Reality (AR/VR) center. NYU will construct a 400-square-foot Black Box Motion Capture theatre, which will test new products, create a hands-on learning environment for startups and corporate research, and be used as a community outreach and educational resource. The AR/VR lab will provide workspace, equipment, early stage capital, mentors and investors to startups. Users can work with partner universities to bring new products and services to market and acquire professional training in AR/VR. The $4.36 million project broke ground in July 2019 and construction will be completed in March 2020. The project was awarded a $700,000 ESD capital grant.

**Science & Arts Engagement New York (SAENY)** is planning to construct an approximately 15,000-square-foot Harlem Gallery of Science in the new Taystee Lab Building that will include exhibitions, events and commercial space, as well as a café. The new gallery, which will offer interactive STEAM exhibits, will attract an estimated 215,000 visitors annually. Construction is expected to be completed by July 2020. The $6.2 million project was awarded a $1 million ESD capital grant and is expected to result in the creation of 27 new jobs.

**Triangle Equities** is developing a Terminal Logistics Facility, a 350,000-square-foot multi-story, multi-tenant, air cargo and small business storage facility, adjacent to John F. Kennedy International Airport. The project will be the first vertical air cargo facility on the east coast and will enable new and existing air carriers to increase cargo-related activity in the region. Construction began in spring 2019 and is expected to be completed in the fall of 2020, with tenants occupying the space by the end of 2020. The $117 million project was awarded a $1 million grant and will result in 100 new jobs.

**SUNY Maritime College** plans to construct a Seamanship Training Center with classroom space and a wet lab to be used by its marine environmental science students and will more than double the number of students served in the entry level mariner training courses. The space will double as a training location for civilian mariners, the New York Police Department and the Fire Department of New York, as well as to host summer youth, STEM programs, and courses on boating and safety. The new center will provide workforce development opportunities for residents who are interested in employment in the maritime industry. The program will also assist veterans' transition to the maritime industry and expand training for relevant public sector careers. The project began in June of 2019 and will be completed by December 2020. The $3 million project was awarded a $600,000 ESD capital grant.

**The Studio Museum in Harlem**, which features the work of artists of African descent, plans to construct a new building on the current museum site. In addition to a gallery exhibition area, the new facility will provide Harlem residents access to free public space, as well as upgraded education technology for the neighborhood's students and teachers. The new facility will also expand the museum's Artists-in-Residence program, which provides professional development and work space to emerging artists. Construction is underway with expected completion in early 2021. The $133 million project was awarded a $3.5 million ESD capital grant and will result in 33 new jobs.

## MAPPED STATUS OF PAST PRIORITY PROJECTS

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

### Bronx

- A Hunts Point Produce Market
- B Urban Development Center - Per Scholas
- C Silvercup Studios
- D Hunts Point Cooperative Market
- E Cosmoledo LLC
- F Ghetto Film School Culture & Media Center
- G New York Botanical Garden Conservatory Restoration Project
- H Hunts Point Market Cooling Towers Replacement
- I Bronx Music Hall Capital Project
- J SUNY Maritime College - Seamanship Training Center
- K Great Performances Catering Bronx Project

### Brooklyn

- A Green Manufacturing Center
- B NYC SeedStart
- C New Lab
- D Brooklyn Navy Yard - Building 77
- E NYU Veterans Incubator
- F Brooklyn Brewery
- G BioBAT
- H Smart Cities Innovation Center
- I Per Scholas
- J Brooklyn Navy Yard Steiner Studios Media Campus
- K Medgars Evers START-UP NY: Selfiepay, Inc.
- L Brooklyn Industrial Development Center
- M Steiner Studios Master Plan Phase 4
- N 1776 New York City Tech Accelerator
- O Brooklyn Navy Yard Transportation System
- P Medgar Evers START-UP NY: Derbywire, Inc.
- Q Medgar Evers START-UP NY: Tuki, Inc.
- R Central Library Business and Career Center - Brooklyn Public Library
- S B.NYC
- T Brooklyn Fashion + Design Accelerator
- U BNY Food Manufacturing & Shared Kitchen Space
- V Commissary for Social Justice
- W Cresilon Inc. Headquarters
- X NYU AR/VR Lab
- Y Nanotronics Project Chip

### Manhattan

- A Taystee Lab Building
- B New York Genome Center
- C Victoria Theater
- D National Urban League
- E Harlem BioSpace
- F New-York Historical Society
- G Billion Oyster Project
- H China Institute Facility Renovations
- I Henry Street Settlement Firehouse Renovation
- J Galvanize Tech Campus
- K Lower East Side Girls Club NextGen Nurses Center
- L Celmatix Expansion
- M Cambridge BioLabs
- N Northside Center Construction Project
- O Exalt Youth
- P Mount Sinai Center for Data Science and Technology
- Q New-York Historical Society Equality & Justice for All
- R New Museum Expansion
- S Covenant House Building Project
- T Harlem Gallery of Science

### Queens

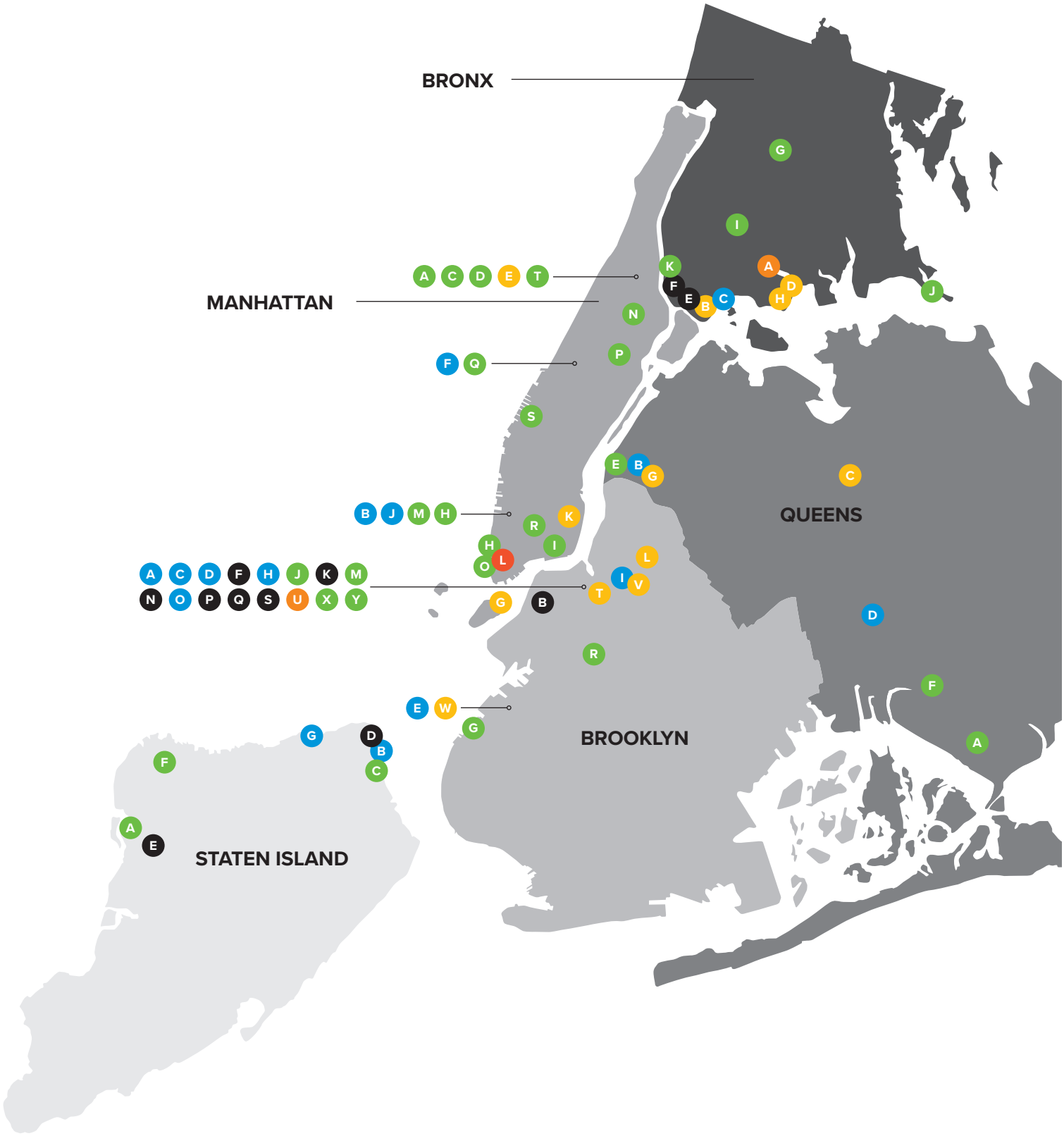
- A JFK Air Cargo
- B Boyce Technologies
- C NY State Pavilion
- D GMDC Worksman Industrial Center
- E Long Island City Wayfinding and Streetscape Improvements
- F South Conduit Terminal Logistics Facility
- G Coalition for Queens Workforce Development Project

### Staten Island

- A Saw Mill Creek Pilot Wetland Mitigation Bank
- B Empire Outlets
- C Lighthouse Point
- D New York Wheel
- E Brooklyn Brewery
- F Howland Hook Marine Terminal
- G Staten Island Institute Museum, St. George

### Citywide

- Connect NYC
- City of New York - Brownfield Cleanup Capital Program


BRONX
MANHATTAN
QUEENS
BROOKLYN
STATEN ISLAND

## SUMMARY OF ALL PAST PRIORITY PROJECTS BY STATUS

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

| Round | Project Name | CFA | Status |
|---|---|---|---|
| I | Green Manufacturing Center | 4127 | |
| I | Hunts Point Produce Market | 7219 | |
| I | Taystee Lab Building | 7465 | |
| I | NYC SeedStart | 8460 | |
| II | New York Genome Center | 14728 | |
| II | New Lab | 14888 | |
| II | Connect NYC | 16064 | |
| II | Saw Mill Creek Pilot Wetland Mitigation Bank | 16198 | |
| II | Brooklyn Navy Yard Steiner Studios Media Campus | 16884 | |
| II | City of New York - Brownfield Cleanup Capital | 18801 | |
| III | Empire Outlets | 27050 | |
| III | Lighthouse Point | 31800 | |
| IV | Victoria Theater | 38940 | |
| IV | New York Wheel | 38960 | |
| IV | Urban Development Center - Per Scholas | 40161 | |
| IV | Brooklyn Navy Yard - Building 77 | 40576 | |
| IV | Brooklyn Brewery | 42757 | |
| IV | JFK Air Cargo | 42816 | |
| IV | National Urban League | 43518 | |
| V | Harlem Biospace | 51905 | |
| V | NYU Veterans Incubator | 52948 | |
| V | Empire Outlets | 53432 | |
| V | Brooklyn Brewery | 53484 | |
| V | Silvercup Studios | 54094 | |
| V | BioBAT | 54433 | |
| V | Hunts Point Cooperative Market | 55438 | |
| V | Smart Cities Innovation Center | 55778 | |
| V | New-York Historical Society | 56265 | |
| V | Boyce Technologies | 56285 | |
| V | NY State Pavilion | 56420 | |

| Round | Project Name | CFA | Status |
|---|---|---|---|
| V | Cosmoledo | 57229 | |
| V | Billion Oyster Project | 57289 | |
| V | Per Scholas | 57310 | |
| V | Cambridge BioLabs | 57398 | |
| V | Brooklyn Navy Yard Steiner Studios Media Campus | 57607 | |
| VI | China Institute Facility Renovations | 63677 | |
| VI | Henry Street Settlement Firehouse Renovation | 63968 | |
| VI | Medgar Evers START-UP NY: Selfiepay, Inc. | 64877 | |
| VI | Howland Hook Marine Terminal | 65024 | |
| VI | Staten Island Institute Museum, St. George | 65328 | |
| VI | Ghetto Film School Culture & Media Center | 65577 | |
| VI | Galvanize Tech Campus | 65635 | |
| VI | New York Botanical Garden Conservatory Restoration Project | 65867 | |
| VI | Brooklyn Industrial Development Center | 65889 | |
| VI | Hunts Point Market Cooling Towers Replacement | 66212 | |
| VI | Steiner Studios Master Plan Phase 4 | 66860 | |
| VI | 1776 New York City Tech Accelerator | 66878 | |
| VI | Brooklyn Navy Yard Transportation System | 67113 | |
| VI | Lighthouse Point Phase II | 67142 | |
| VI | Medgar Evers START-UP NY: Derbywire, Inc. | 67427 | |
| VI | Lower East Side Girls Club NextGen Nurses Center | 67473 | |
| VI | Medgar Evers START-UP NY: Tuki, Inc. | 67549 | |
| VI | GMDC Worksman Industrial Center | 67736 | |
| VI | Long Island City Wayfinding and Streetscape Improvements | 67892 | |
| VI | Bronx Music Hall Capital Project | 68485 | |
| VII | Celmatix Expansion | 72971 | |
| VII | Central Library Business and Career Center – Brooklyn Public Library | 73299 | |
| VII | B.NYC | 73457 | |
| VII | Brooklyn Fashion + Design Accelerator | 74085 | |
| VII | BNY Food Manufacturing & Shared Kitchen Space | 75350 | |
| VII | Cambridge BioLabs | 76068 | |
| VII | Commissary for Social Justice | 76528 | |
| VII | Northside Center Construction Project | 76557 | |
| VII | Cresilon Inc. Headquarters | 76599 | |
| VIII | NYU AR/VR Lab | 80477 | |
| VIII | South Conduit Terminal Logistics Facility | 81216 | |
| VIII | SUNY Maritime Seamanship Training Center | 81899 | |

## SUMMARY OF ALL PAST PRIORITY PROJECTS BY STATUS (CONTINUED)

| Round | Project Name | CFA | Status |
|---|---|---|---|
| VIII | Exalt Youth | 82149 | ● |
| VIII | Great Performances Catering Bronx Project | 82206 | ● |
| VIII | Mount Sinai Center for Data Science & Technology | 82590 | ● |
| VIII | New-York Historical Society Equality & Justice for All | 82845 | ● |
| VIII | New Museum Expansion | 83011 | ● |
| VIII | Nanotronics Project Chip | 83194 | ● |
| VIII | Coalition for Queens Workforce Development Project | 83335 | ● |
| VIII | Covenant House Building Project | 83722 | ● |
| VIII | Harlem Gallery of Science | 84128 | ● |

## STATUS OF PAST PRIORITY PROJECTS BY ROUND

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project contract not yet executed
- Project concerns need to be resolved
- Project canceled or funding declined

| | Round I | Round II | Round III | Round IV | Round V | Round VI | Round VII | Round VIII | Total | Total % |
|---|---|---|---|---|---|---|---|---|---|---|
| ● | 1 | 4 | 1 | 1 | 7 | 4 | - | - | 18 | 24% |
| ● | 1 | 2 | 1 | 3 | 3 | 8 | 3 | 11 | 32 | 42% |
| ● | - | - | - | 1 | 4 | 3 | 3 | 1 | 12 | 16% |
| ● | 1 | - | - | - | - | - | 1 | - | 2 | 3% |
| ● | - | - | - | - | - | - | 1 | - | 1 | 1% |
| ● | 1 | - | - | 2 | 2 | 5 | 1 | - | 11 | 14% |
| **Total** | **4** | **6** | **2** | **7** | **16** | **20** | **9** | **12** | **76** | **100%** |

## LEVERAGE OF STATE INVESTMENT IN ALL PAST PRIORITY PROJECTS

The table below lists the ratio of the total investment in past priority projects to the state investment over Rounds I through VIII of the REDC.

| | Total Number of CFA Priority Projects | Total Project Cost | Total Amount of ESD Capital Fund Awards | Ratio of Total Cost to Total ESD Capital Fund Awards |
|---|---|---|---|---|
| Round I | 3 | $455,100,000 | $44,500,000 | 10.2 |
| Round II | 6 | $343,150,000 | $18,686,346 | 18.4 |
| Round III | 2 | $540,000,000 | $5,000,000 | 108 |
| Round IV | 5 | $963,225,000 | $8,000,000 | 120.4 |
| Round V | 14 | $185,451,003 | $13,000,000 | 14.3 |
| Round VI | 15 | $124,652,428 | $14,377,000 | 8.7 |
| Round VII | 8 | $75,012,203 | $7,920,000 | 9.5 |
| Round VIII | 12 | $350,039,352 | $13,225,000 | 26.5 |
| **Total** | **65** | **$3,036,629,986** | **$124,708,346** | **24.3** |

Note: In the case of projects receiving funding awards over multiple rounds, the cost of each project is reflected only once under Total Project Cost. In addition, eleven terminated projects have been excluded from the calculations.

# Status of All Projects Awarded CFA Funding

**Implementation of the projects identified in the 2011 Strategic Plan and the subsequent progress reports is proceeding. Through eight rounds of the CFA, over 37,000 jobs have been created or retained through awards to 751 projects across New York City.**

## AGGREGATE STATUS OF ALL PROJECTS AWARDED CFA FUNDING

The table below summarizes the aggregate of all projects receiving CFA awards in 2011-2018. The table also includes 28 projects that are receiving Excelsior Jobs Program tax credit funding awarded to the New York City region in Rounds I-III, V and VI-VIII, but was reserved for future use. The bar chart lists the percentage of projects falling within each status category.

| | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | Total | % of projects |
|---|---|---|---|---|---|---|---|---|---|---|---|
| ● | Completed | 40 | 35 | 40 | 49 | 48 | 53 | 1 | 0 | 266 | 35% |
| ● | On schedule | 4 | 18 | 14 | 19 | 29 | 61 | 112 | 139 | 396 | 53% |
| ● | Progressing more slowly than expected | 2 | 0 | 0 | 1 | 4 | 3 | 4 | 2 | 16 | 2% |
| ● | Project contract not yet executed | 2 | 0 | 0 | 1 | 4 | 3 | 8 | 0 | 18 | 2% |
| ● | Project concerns need to be resolved | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0% |
| ● | Project canceled or funding denied | 8 | 7 | 10 | 11 | 9 | 7 | 1 | 1 | 55 | 7% |
| | **Total** | **56** | **60** | **64** | **81** | **94** | **127** | **127** | **142** | **751** | **100%** |

## LEVERAGE OF STATE INVESTMENT IN ALL CFA PROJECTS

| | Total Projects [1, 2] | Total Project Cost [1,2] | Total Amount of CFA Awards [1, 2, 3] | Ratio of Total Project Cost to CFA Awards |
|---|---|---|---|---|
| **Round I** | 48 | $758,427,516 | $56,148,434 | 13.5 |
| **Round II** | 53 | $426,920,751 | $33,080,293 | 12.9 |
| **Round III** | 54 | $632,701,151 | $16,477,482 | 38.4 |
| **Round IV** | 70 | $671,445,906 | $21,415,406 | 31.4 |
| **Round V** | 85 | $375,119,238 | $37,876,515 | 9.9 |
| **Round VI** | 119 | $509,164,114 | $52,547,244 | 9.7 |
| **Round VII** | 126 | $160,698,704 | $35,856,400 | 4.5 |
| **Round VIII** | 141 | $795,356,186 | $51,450,960 | 15.4 |
| **Total** | 696 | $4,329,833,566 | $304,852,734 | 14.2 |

[1] Does not include 55 terminated or cancelled CFA project awards.

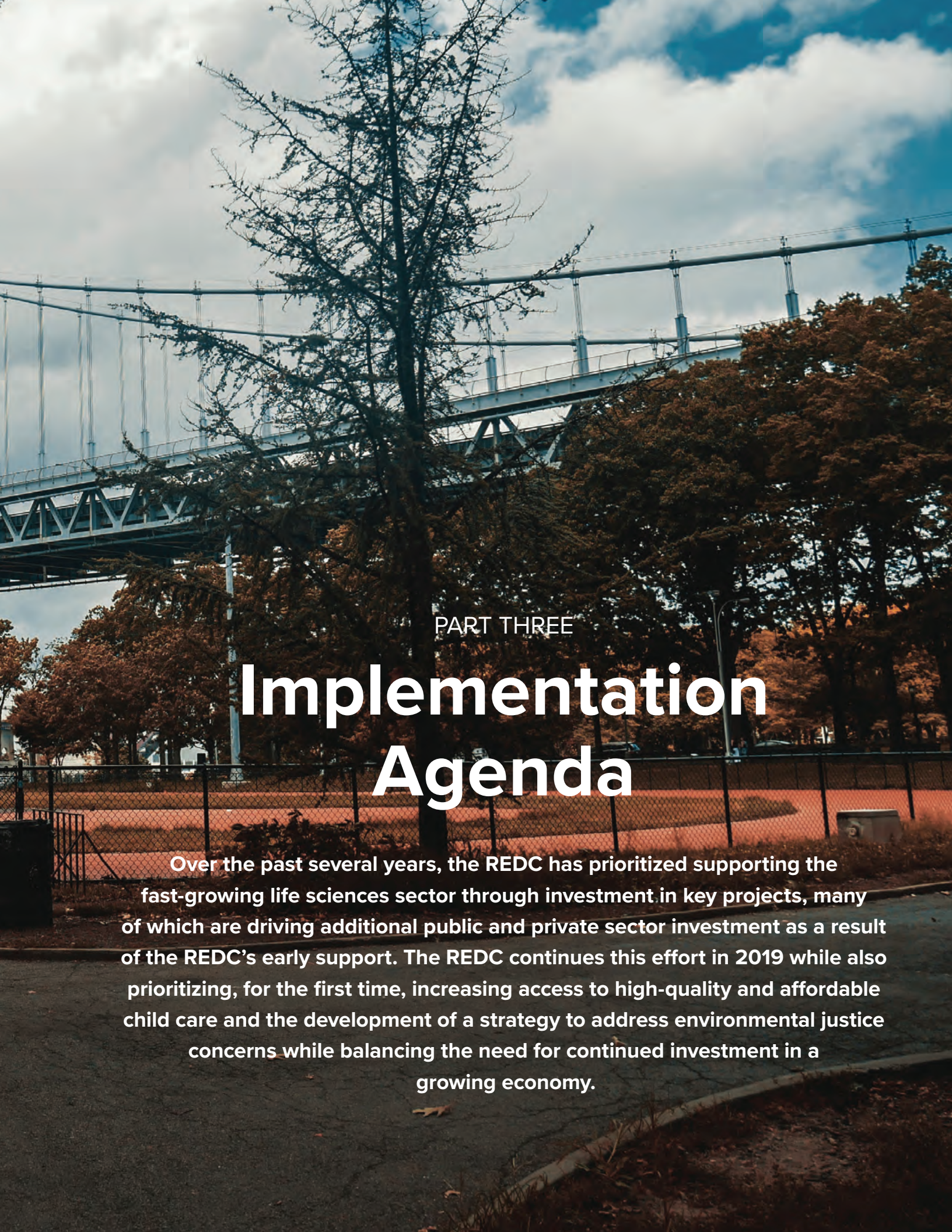
[2] Includes 28 projects which utilized $47,305,000 in Excelsior Jobs Program tax credit funding that was awarded in Rounds I, III, V-VIII, but reserved for future use in the New York City region.

[3] Does not include $220 million in Federal Industrial Development Bond Cap assistance, which has not been applied to any specific projects in the New York City region during the eight CFA rounds.

## JOB CREATION IN ALL CFA PROJECTS

The table below lists the total number of permanent jobs retained and created through the CFA.

| | **Round I** | **Round II** | **Round III** | **Round IV** | **Round V** | **Round VI** | **Round VII** | **Round VIII** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| Jobs Created | 1,095 | 3,068 | 2,610 | 4,987 | 1,967 | 1,680 | 963 | 1,420 | 17,790 |
| Jobs Retained | 3,772 | 4,650 | 534 | 1,243 | 2,860 | 2,850 | 1,443 | 2,317 | 19,669 |
| **Total** | **4,867** | **7,718** | **3,144** | **6,230** | **4,827** | **4,530** | **2,406** | **3,737** | **37,459** |



PART THREE

# Implementation Agenda

**Over the past several years, the REDC has prioritized supporting the fast-growing life sciences sector through investment in key projects, many of which are driving additional public and private sector investment as a result of the REDC's early support. The REDC continues this effort in 2019 while also prioritizing, for the first time, increasing access to high-quality and affordable child care and the development of a strategy to address environmental justice concerns while balancing the need for continued investment in a growing economy.**

# Affordable, High-Quality Child Care

## IMPORTANCE OF CHILD CARE TO THE ECONOMY

Governor Cuomo created the statewide Child Care Availability Task Force in 2018 to make high-quality, affordable child care more accessible for New Yorkers. Designating child care as a focus of the REDC will further the goals of the task force by addressing core obstacles and gaps by region.

High-quality, affordable child care is necessary to enable parents to participate in the workforce or to pursue job training and educational opportunities. Quality child care is also important to society as a whole, providing a multi-generational approach to building a strong workforce and a solid foundation for children's future educational experience.

Over the past two decades, the rapidly rising cost of child care across the country has made it difficult for many families, especially low-income households, to avail themselves of the benefits of child care. According to a Moody's Analytics report issued earlier this year, limited access to affordable child care is a loss to the entire community. American businesses, alone, are estimated to incur costs of over $12.7 billion per year due employees' child care challenges.

The impact is most significant for low-income parents, especially mothers, who disproportionately take on unpaid caregiving responsibilities when their family cannot find or afford child care. The labor force participation rate for women in their 20s through early 40s peaked in the early 1990s and the number of stay-at-home mothers is rising for the first time in decades. Last year, the World Economic Outlook, issued by the International Monetary Fund, showed that the U.S. now ranks near last among advanced economies in workforce participation rates of women aged 25 to 54, impacted by a lack of family support policies such as child care.

The root of the achievement gap between economically advantaged and disadvantaged children begins in the earliest years when an extraordinary pace of development occurs. Research shows the bedrock of lifelong learning and emotional well-being is formed in the child's first five years. A high-quality, affordable child care system has proven to be a significant way to level the playing field.

## CHILD CARE IN NEW YORK CITY

New York City has over half a million children under five years of age. Beginning in 2014, the city has offered free Pre-Kindergarten, or Universal Pre-K (UPK), for all 4-year-olds as part of the public education system. In 2018, the city launched a program for 3-year-olds (3-K) in school districts with the greatest needs. The plan is to add more districts annually to achieve universal 3-K for All, hopefully with state and federal support.

Despite the extension of public education to 3- and 4-year-olds, unmet child care needs are still substantial for families living in the city who cannot afford, or find, quality care for their newborn to 4-year-old children. An unintended consequence of the of the city's 3-K program expansion has been that many child care providers are shifting to caring for older children under 3-K contracts because infant and toddler care is inherently more expensive.

## CHALLENGE OF CHILD CARE IN NEW YORK CITY

1. There are more than 550,000 children under 5 years old, about half of whom live in households below 200% of the federal poverty level ($50,000 for a family of four).
   - 330,000 are infants and toddlers (0-2 years old) and 225,000 are 3- and 4-year-olds
2. Child care subsidies come through a mix of federal, state and local sources. The publicly funded system is complex, fragmented and run by a variety of agencies (figure 14).
   - 123,700 children under 5 were served in 2017 through subsidies or vouchers for families—eligibility is not income-based alone (figure 13).
     – 32,700 in vouchers administered by the city Human Resources Administration or the Administration for Children Services (ACS).
     – 91,000 in contracted services, including subsidized or universal care.
     – Infants and toddlers account for 18%, or 23,100, of all children served.
     – Infants are almost entirely in family-based care with some in informal care.
     – Very few subsidized slots exist for 6-week-old infants, but the need is high.
3. Child care is provided in schools, centers, family-based, or informal settings. Care provided outside the funding system is the most challenging to count.
4. The average cost for center-based care for infants and toddlers is $19,000/year. In comparison, public school spending is $24,500 per student/year.
5. Even with subsidized care, some eligible families (with income up to 200% of poverty) are required to pay copayments, which can be as high as 17% of income, making the benefit unaffordable.

### Figure 13. Children Under 5 Enrolled in Publicly Funded Child Care

Infants and toddlers combined make up less than 1/5 of the system at 18%.

**4-year-olds**
59.9% (74,080)

**3-year-olds**
21.4% (26,478)

**Toddlers**
12.2% (15,108)

**Infants**
6.5% (8,000)

### Figure 14. Child Care and Early Education System (Children Under 5) in New York City

| Subsidized | | |
|---|---|---|
| **Service** | **Description** | **Administered by** |
| EarlyLearn and NYC Head Start | Provided in centers and family child care homes directly contracted with the city; Serves children 0-5; extended day/year | Some services currently under ACS are transitioning to the NYC Department of Education by Sept. 2020 |
| Voucher | Redeemed mainly in non-contracted centers that accept vouchers, non-contracted family child care homes and for informal child care provided by relative, friends, etc. | Provided by Human Resources division of DSS and administered by ACS |
| Direct Head Start (Federal) | Early learn program | Contract with federal government directly |
| **Universal** | | |
| Pre-K for All (School day/year) | Provided in schools and centers; Serves 4-year-olds across the city | NYC Department of Education |
| 3-K for All (Not fully implemented) | Provided in schools and centers; Serves 3-year-olds starting in the communities with the greatest needs (expanding over the next few years) | NYC Department of Education |

Note: Most of the data on the child care system in New York City was provided by the Citizens' Committee for Children of New York, Inc.
Source: New York City's Early Childhood Education Landscape, Citizens' Committee for Children of New York. March 2019

## REDC RECOMMENDATIONS

Experts in child care, education, training and workforce development were engaged in an REDC Child Care Work Group (CC Work Group) to discuss the child care needs of parents, gaps in service and potential opportunities to help improve the system. The primary focus is low- and moderate-income families with parents working and/or pursuing job training or educational opportunities. The CC Work Group also considered gaps in care for parents with non-traditional work hours, as well as after-school and summer care for 5- to 12-year-olds. Below are recommendations for strategies to address these issues in order to improve child care availability for New Yorkers.

---

1. **Research Child Care Needs**
   In order to better understand the care available for children under five, it would be helpful to map existing services by location. It is also important to identify where there are underutilized slots in supported child care settings, since individuals using vouchers often struggle to find care with appropriate hours close to home.

   – **Perform a Child Care Services Inventory.** The REDC recommends utilizing the expertise and data of its work group members to collaborate on a project that relies on existing data and networks to map services (e.g., Citizens' Committee for Children has extensive datasets), including:

     • Identify child care providers by modality (school, center, family-based or informal setting), location and cost. Analysis will include which providers are publicly funded (accepts vouchers, UPK, etc.).

     • Calculate the number of children by age and household income within each location.

   – **Identify Family Needs and Preferences by Location.** The REDC will work with trusted community liaisons such as Citizens' Committee for Children and the Day Care Council of New York to get a better understanding of gaps in services. (Some parents may prefer to stay home, use family members for care, or be distrustful of subsidized care by the government.)

   – **Assess Barriers for Parents in School or Training.** Parents in school, training programs, or employed in industries with non-traditional hours (e.g., retail, entertainment) may have a particularly difficult time finding child care. The CC Work Group will reach out to its members and networks (e.g., business improvement districts, borough offices, unions, trade associations, training providers, CUNY) to survey parents with different needs to assess the barriers and solutions available for these situations.

---

2. **Assess Quality of Existing Services**
   There is considerable variability in the quality of child care across the city. The REDC will encourage government agencies to collaborate in conducting a uniform assessment of the quality and educational appropriateness of child care programs.

   – **Expand New York state's exemplary quality rating and improvement system.** In the first three years of the New York state QUALITYstarsNY system, the number of programs earning exceptional quality ratings increased by 65%. At a cost of $300 per child per year, this system provides staff who perform assessments based on high-quality standards across four categories (e.g., learning environment, qualifications and

experience) create improvement plans and have a primary role in implementation. An expansion could start with infant and toddler care providers in the most underserved communities.

---

3. **Better Coordination of Child Care Funding and Oversight**
   In order to help streamline information and expand access to programs and support, a centralized communications system would be helpful. Activities could include, but are not limited to:

   – **Help match existing child care services** for families by child's age, location and family eligibility (see No. 1 on p. 34).

   – **Research existing options for, or create, an online portal** for navigating all existing publicly funded child care (and parent support) services. The portal would allow interfacing with low- to moderate-income parents in school or training programs and benefits navigators, as well as other interested entities.

   – **Develop an outreach program** targeting various groups to connect parents to the portal using networks from groups such as the Day Care Council of New York, unions, etc.
     • Include an option to seek after-school and summer care programs for children ages 5-12.

   – **Evaluate the current voucher system** to set rates that more accurately reflect the cost to providers of delivering high-quality child care and early education. It is challenging for providers to deliver specific outcomes if they are unable to cover their costs.

   – **Track needs of parents** to determine where the biggest challenges exist and create a feedback loop to the city and state on areas where more collaboration could be beneficial.

---

4. **Target Policies for Parents Pursuing Education and Training**
   Parents who know programs are accessible because they can rely on affordable child care would more readily invest in the future financial stability of their family.

   – **Designate a workforce training eligibility category and expedite approval process.** Many workforce training program applicants are eligible for Human Resources Administration (HRA) child care vouchers but face delays in voucher approval time from when they are accepted into a program. Missing a start date could delay training by weeks or more. HRA could create an eligibility category for workforce training programs (perhaps as defined as an entity that received funding through the Workforce Innovation and Opportunity Act or other government contracts), which could be used to expedite the approval process.

   – **Expand post-training child care coverage.** As above, HRA child care vouchers often end once the training program is complete, adding additional pressure on parents in the job search phase. The CC Work Group suggests a six-month minimum voucher continuation after program completion for parents to begin earning income without the strain of interrupted child care.

   – **Support for child care during interview process.** Scheduling interviews for parents of young children with enough time to secure care can be an obstacle. Employers could

contract with child care provider platforms or agencies to offer on-demand child care during the interview process for low-income candidates.

---

5. **Expand Child Care Facilities and Programs**
   Given the city's impending 3-K expansion rollout and inherent expense in providing care for the youngest New Yorkers, it will be necessary for the region to encourage providers to offer quality programs from birth to 2-years-old.

   – **Utilize the CC Work Group and their networks to encourage applications** for REDC capital funds for new projects that support the construction and renovation of facilities to accommodate more children.

   – **Engage large employers, unions, associations or developers** to assess underutilized space that could be used to provide on-site child care by partnering with child care providers, specifically in high-need neighborhoods. On-site child care could be funded largely by an agreed-upon market rate for parents that can afford it, and a portion of slots would be set aside for those that cannot (e.g., 20% reserved for low-income in the neighborhood). A small tax credit to offset the cost of donated or subsidized space for the owner could be explored.

---

6. **Engage Employers to Explore Innovation**
   The private sector can be used as a resource for exploring new child care models given their interest in supporting their employees as parents.

   – **Solicit input** from businesses, large public employers, nonprofits and child care leaders to explore challenges and opportunities; identify novel collaborative partnerships; and develop potential pilots to improve access and expand high-quality child care.

      • Review existing research for models of what has worked in other locations. In Minnesota, a coalition of business leaders developed, funded and launched a pilot initiative to test and refine an innovative, market-based program providing vouchers and information to low-income families that enable them to access high-quality child care. Based on initial success from the first five years, the program was expanded and funded by the state.

   – **Reach out to employers and trade associations** to determine employee child care needs. These organizations could also be partners in developing potential collaborative child care arrangements with providers for their employees.

---

7. **Build on Successful Programs**
   Programs in New York City have been successful in providing child care for student-parents, supporting them through wraparound services, and maintaining care for children through parent transitions from program to work or vice versa.

   – **Identify ways to expand or model successful programs.** The CC Work Group will consider relevant models and assess gaps in services in order to recommend improvements or pathways to expand successful programs such as:

      • The New York City Department of Education's LYFE Programs are located at 30 school sites across the city, providing care for children 6 weeks to 3-years-old.

Social work is co-located at these sites and its certified teachers are paid through the Department of Education.

- The CUNY system operates child care centers at 18 locations around the city, but the demand is much greater than the program can accommodate. One in seven CUNY students are primary child caregivers. The CUNY system also offers transitional child care post-graduation. CUNY could add targeted questions in their student surveys about child care needs by location and hours and assess where service expansion is most needed. Funding is a constraint, but the state might assess cost of child care against success in graduation rates in order to illustrate the return on investment.

---

**8. Ensure Adequate, Reliable Funding**

The Child Care and Development Block Grant is the largest source of federal funding for child care assistance for low-income parents. While Congress included funding increases in fiscal years 2018 and 2019, the program is still chronically underfunded, only serving 15% of families nationwide who are income-eligible. Given how critical child care is to the financial stability of New Yorkers and to the productivity of the New York City economy, new and reliable funding options are needed.

– **Research potential tax credits to employers offering on-site child care.** Employers who partner with child care providers and offer on-site care could be eligible for a new tax credit to encourage the practice, encouraging reservation of some slots for low-income workers.

# Economic and Environmental Justice Strategy

Governor Cuomo established the state's Environmental Justice and Just Transition Working Group in 2017 to help guide New York state's shift from fossil-fuel dependency toward a sustainable, renewable energy future. Environmental justice, ensuring that all state residents enjoy equal protection from environmental harms and risks, will be a crucial element of the state's economic development strategy and criteria for funding of projects under the CFA process. This will require careful planning and project evaluation in consultation with residents of affected communities. The REDC intends to provide a local forum for these conversations.

New York is leading the nation in developing environmental policies that require rapid transition away from fossil fuels. This year, the state set some of the most ambitious goals for emissions and energy use reductions as well as renewable energy production with enactment of the Climate Leadership and Community Protection Act. This law commits to a net-zero carbon economy by 2050 with an interim target of 70% renewable electricity by 2030. It directs that no less than 35% of spending on clean energy or efficiency programs be directed to disadvantaged communities. The governor already announced projects to attain 9,000 megawatts of offshore wind energy by 2035.

New York City recently passed the Climate Mobilization Act, which set the goal of becoming carbon neutral by 2050 by reducing carbon emissions from large buildings and installing solar panels or green roofs on newly constructed or substantially renovated buildings. The city estimates more than 26,000 jobs will be created as a result of this legislation. The city's annual sustainability plan was released in April 2019, focusing on 30 strategies to accomplish its goal of creating an equitable and sustainable future. Goals include the city sourcing 100% clean electricity, creating green jobs and strengthening coastal resiliency.

These state and city policies require that development and environmental justice initiatives work in tandem. The REDC cannot achieve its job creation and economic development goals without ensuring that the projects it supports embrace the public policy objectives established under these new laws. A central aspect of the environmental justice agenda is to ensure that residents of disadvantaged communities have the opportunity to train for the new "green jobs" that will result from significant public and private investment required to implement the new environmental legislation. One example is the $10 million announced by the governor this year for funding training in building operations and maintenance, which are jobs that increasingly require technical and environmental skills. Wind turbine and solar panel manufacturing and installation are also important, new employment opportunities for disadvantaged populations.

## EXAMPLES OF EXISTING GREEN JOBS TRAINING PROGRAMS

Many green jobs focused training programs already exist, some with a track record of working with disadvantaged communities. In addition to NYSERDA programs that exist across the state, examples of training in the city include:

- **Solar One** is an education, training and technical assistance nonprofit offering hands-on training and certification in several relevant fields (green building operations, basic "green" construction (electrical, plumbing, carpentry). Solar One also partners with affordable housing and other local organizations to facilitate solar projects in environmental justice communities and to train residents for solar installation jobs.
- **LaGuardia Community College** offers the Green Jobs Training Program, a collaboration with Queens Botanical Garden and with support from the Port Authority of New York & New Jersey (PANYNJ). The program provides a free training curriculum targeting unemployed and underemployed New Yorkers for careers in Waste Management, Sustainable Landscape Design & Maintenance, and Green Cleaning & Housekeeping
- **Green City Force** is a nonprofit that runs Clean Energy Corps, an AmeriCorps program that offers workforce training over 6 or 10 months to reduce carbon emissions while providing urban young adults with leadership opportunities related to greening the economy.

---

## COLLABORATION IN ACTION: THE JEROME AVENUE WORKFORCE & ECONOMIC DEVELOPMENT PARTNERSHIP

In March 2018, the city approved rezoning of the Jerome Avenue Corridor in the Bronx with plans to transform the area from an automotive repair industry hub with a median household income of $30,000 with new residential developments and business opportunities. JobsFirstNYC, a nonprofit advocacy group and service-provider, was tasked by the Department of City Planning to convene a neighborhood-specific partnership to help direct impacts of rezoning to best benefit the community and better coordinate efforts to align economic development, workforce development and environmental goals.

While in the early stages of implementation, this is a model for how the REDC recommends the region approach development projects in other neighborhoods. This structure could be replicated throughout neighborhoods in New York City. Partnerships would determine their specific goals based on their community preferences and needs as well as the strategies to achieve them.

Relevant details are as follows:

- The more than 50 partnership members represent employers, workforce training providers, community colleges, hospitals, community-based organizations, city agencies and city council representatives.
- After a year of research and outreach, partnership members agreed upon three goals:
  - Prepare current employers and workers for potential zoning-related impacts.
  - Increase the education and employment attainment of local residents, particularly in accessing zoning-related economic opportunity.
  - Advocate for a diversity of quality businesses among current and future employers.
- Goals will be achieved through the following mechanisms:
  - **An employer-facing network** to provide referrals to pre-screened residents seeking employment to jobs and training
  - **A local business hub** for employers to access resources and support for business owners and employers in the corridor, advocate for local business needs, and provide B2B opportunities
  - **Grants for low-income individuals** to complete "approved" workforce development training providing residents with access to grants to pay for educational or workforce training
- The partnership will continue to be refined and will be officially launched in the fall of 2019.

## REDC RECOMMENDATIONS

The REDC Economic and Environmental Justice Work Group (EEJ Work Group) was convened to find ways to ensure that development across the five boroughs incorporate principles that promote sustainable and healthy communities and benefit the city's least-advantaged residents.

On the "demand" side, the REDC will reach out to employers and training providers to determine the sectors and occupations that will see the most growth as a result of new legislation.

---

1. **Evaluate Job Growth Projections**
   The REDC will work with the New York City Economic Development Corporation (NYCEDC) to review their work on the Green Economy about which sectors are most likely to see job growth given the state and city environmental policy priorities (e.g., offshore wind manufacturing, building operations and management, solar panel and green roof installation).
   - The NYCEDC will be encouraged to update its green economy jobs projections and share with the work group for further analysis.

---

2. **Convene Employers and Leading Workforce Training Providers**
   The EEJ Work Group, along with relevant employers and workforce training providers, will identify what job skills will be in highest demand and encourage coordination of efforts to ensure consistency across training platforms.

---

3. **Perform a Workforce Development Inventory**
   The EEJ Work Group will reach out to employers, unions and training groups to create a list of all workforce providers that have quality programs preparing workers for green economy jobs.
   - The building emissions legislation will require a significant number of people who are skilled in carbon emissions analysis or operating energy efficient buildings to ensure compliance with legislation.
   - The REDC recommends development of an online clearinghouse of all workforce development providers with related programs including nonprofits, unions, community colleges and others as part of its focus on supporting a green economy. Employers could use this platform to identify the programs that are preparing people with the necessary skills and/or for the occupations for which they are hiring.
   - The training providers could work with employers to place trainees as well as to solicit continuous feedback on required skills and which programs are the most useful in meetings employer needs. The clearinghouse could also contain a catalogue of upcoming projects with specific skills requirements. The site could be co-managed with employers and/or unions who have the necessary line of site.

---

4. **Determine a Baseline and Measure Success**
   The EEJ Work Group will develop potential indicators to assess how the environmental justice strategy is ensuring communities are benefiting from development and the transition to renewable energy and will include assessments of success in subsequent progress reports.

On the “supply” side, the REDC will convene information sessions in communities where investments are being directed, particularly where development or rezoning is underway, to discuss workforce opportunities.

---

1. **Identify Affected Communities**
   As a start, the EEJ Work Group will use data on health factors and the local economy as well as feedback from community leaders to identify areas to explore where the need for training and jobs opportunities is greatest. The EEJ Work Group will review economic activity occurring in areas across the city and identify where to begin connecting with residents.

   – Examples of specific communities for the REDC to begin to reach out to are listed below, most of which overlap with federal Opportunity Zones (see p. 48).

     - South Bronx: The 2017 DRI designation (Bronx Civic Center), is creating economic opportunities for residents of communities with high unemployment rates and disparities in health indicators.
     - Sunset Park and Gowanus, Brooklyn: A historic industrial hub is undergoing substantial redevelopment that offers a range of potential job opportunities for local residents who are properly trained.
     - North Shore of Staten Island: New development in St. George, Stapleton and Port Richmond, is creating new jobs and economic activity that can reinforce communities particularly vulnerable to rising sea levels.
     - Jamaica, Queens: The 2016 DRI designation has led to private and public investments in infrastructure, housing, hospitality, retail and jobs throughout the neighborhood.
     - Lower Manhattan: The East Side Coastal Resiliency Project will protect the city from flooding from Montgomery Street on the Lower East Side to East 25th Street through $1.45 billion investment of federal and city funds. More directly connecting residents to jobs resulting from investments in resilience activity will have dual environmental justice impacts.

---

2. **Outreach and Community Engagement**
   EEJ Work Group members will identify trusted community-based organizations in target development areas to inform them about new projects and opportunities for training and jobs.

   – Schedule public roundtables at times that work best for each community to share information on areas of job growth and ideas for possible training programs.

# Building Momentum in New York City's Life Sciences Industry

In 2016, the Partnership Fund for New York City released a study showing that the level of National Institutes of Health (NIH) funding in downstate New York warranted more commercial life sciences activity and outlined how a combination of public and private sector actions could result in as many as 25,000 new jobs and $3.1 billion in economic impact. New York has all the assets for a thriving life sciences industry: world-class academic centers, cutting-edge biomedical research and Nobel prize winning scientists. New York has also consistently been a top recipient of research funding from the National Institutes of Health (NIH) (figures 15, 16).

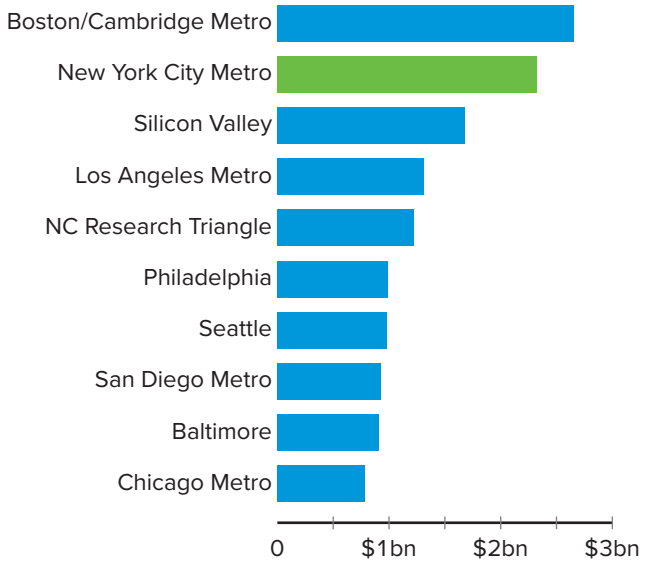
The sector was poised to take off, and the state and city proceeded to commit a total of $1.2 billion to support development of New York's life sciences industry cluster. Since funds were appropriated in 2018, the industry has dramatically expanded with three new incubator/accelerator facilities and several new programs through the NYCEDC, including an early-stage life sciences funding initiative for companies, life sciences expansion space funds and an internship program for college students with majors in science or management tracks.

During this time, the REDC has continued to provide financial support for the development and expansion of life sciences companies that will have measurable impact on the sector. The state and city have also developed programs to support international businesses looking to relocate to New York City or establish new business partnerships, including the International Innovators Initiative and Global NY.

Recently, several incubator and accelerator facilities have been developed with state support, including the Accelerator Life Science Partners at Alexandria Center, JLABS at the New York Genome Center, BioLabs@NYULangone and Harlem Biospace which have supported the growth of 75 new life sciences startup companies. In parallel, the sector has seen an influx of pharmaceutical, health care technology and bio-IT companies that call New York City home. By the end of 2018, the CBRE Group Inc. reported that the city had seen an uptick in life sciences leasing activity—from 40,000 square feet in 2017 to 57,000 square feet in 2018.

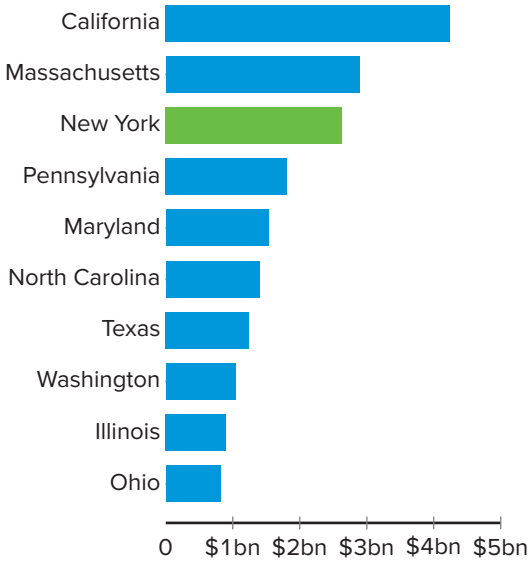
The investments have begun to pay off in the private sector as well. New York state received 30 cents in life sciences venture funding for every dollar of NIH funding in 2018, up from 10 cents in 2017 and 3 cents in 2014 (figure 17). New York still lags Massachusetts and California, both of which received twice as many venture dollars as NIH dollars (figure 18). However, New York's cutting-edge life sciences activities are finally coalescing into a bona fide commercial cluster. Overall, since 2015, New York City-based life sciences companies have raised over $650 million in venture funding.

### 15. NIH Support to Institutions by Geographic Cluster




Note: Federal FY2018
Source: National Institutes of Health

### 16. NIH Support to Institutions by State

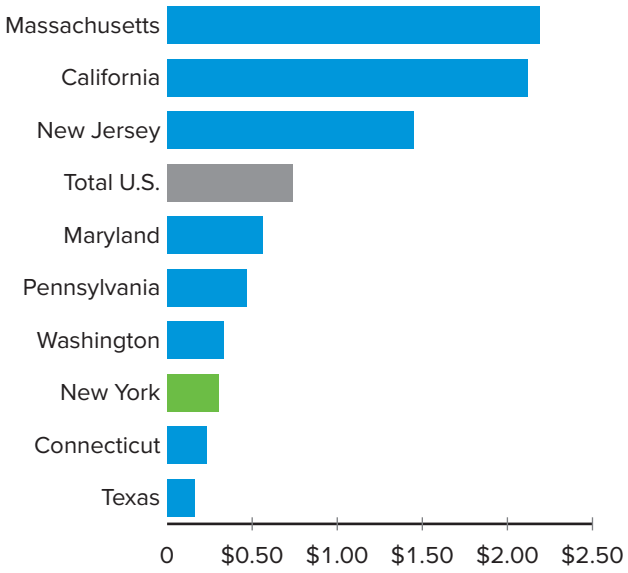



Note: Federal FY2018
Source: National Institutes of Health

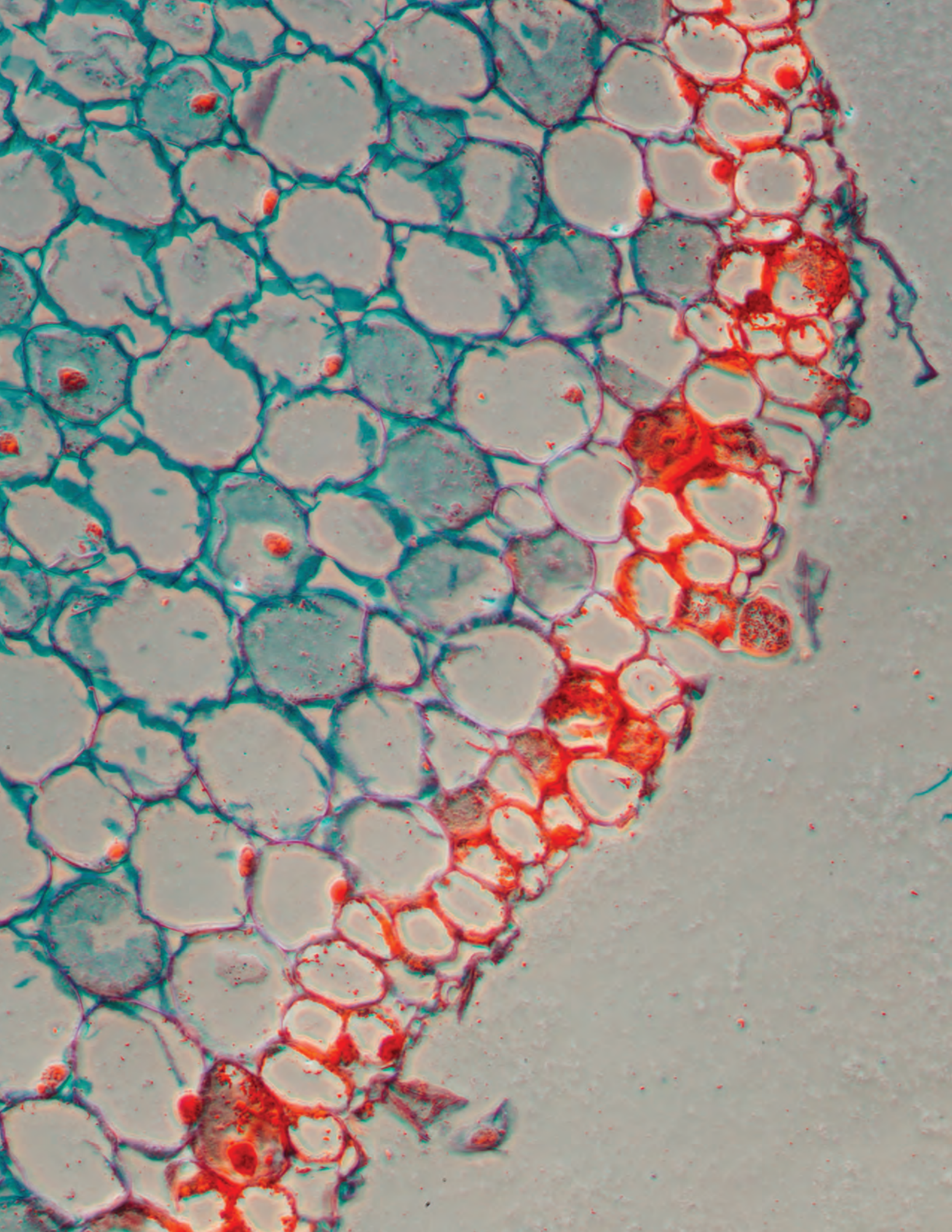
### 17. Ratio of Private (VC) Investments to Public (NIH) Funding in Select States

Note: Federal fiscal years
Source: PwC/CB Insights MoneyTree Explorer; National Institutes of Health

### 18. Ratio of Private (VC) Investments to Public (NIH) Funding




Note: Federal FY2018
Source: PwC/CB Insights MoneyTree Explorer; National Institutes of Health



## LIFE SCIENCES DEVELOPMENT IN NEW YORK CITY

The pace of life sciences activity is accelerating, particularly over the past three years.

**KEY**

- Public Sector
- Education & Research
- Partnership Fund
- Corporate

### 1999

- The Partnership for New York City and nine academic medical centers launch the NY Structural Biology Center

### 2001

- The Partnership Fund releases "Market Demand Study for Commercial Biotechnology, Biomedical and Bioinformatics Facilities in New York City"

### 2007

- Groundbreaking of Alexandria Center

### 2009

- Partnership Fund's BioAccelerate program launches, increasing commercial spinouts from the New York City academic sector

PARTNERSHIP FUND BioAccelerateNYC

### 2010

**January**

- New York City Biotech tax credit effective Jan. 1

### 2013

**September**

- New York Genome Center opens

**October**

- Tri-Institutional Therapeutics Discovery Institute launched

**November**

- Harlem BioSpace opens with support from NYCEDC

### 2016

**December**

- Gov. Cuomo ($620M) and Mayor de Blasio ($500M) announce a collective $1.2B of funding for life sciences

### 2017

**January**

- Gov. Cuomo and Johnson & Johnson announce 30,000 sq. ft. JLABS incubator to be built in New York City.

**June**

- 15,000 sq. ft. LaunchLabs incubator opens at Alexandria Center
- NYU Langone Medical and Cambridge BioLabs announce 50,000 sq. ft. BioLabs@ NYULangone

### 2018

**January**

- NYS Excelsior and R&D tax credits for life sciences companies effective Jan. 1
- NYCEDC announces RFEI for Applied Life Sciences Hub

**June**

- 30,000 sq. ft. JLABS @ NYC incubator/wet lab space opens at New York Genome Center

### 2019

**July**

- BioLabs@ NYULangone, a co-working space for early-stage life sciences companies, opens.

The New York Proton Center in Harlem will treat many conditions including pediatric cancers.

# Opportunity Zone Updates

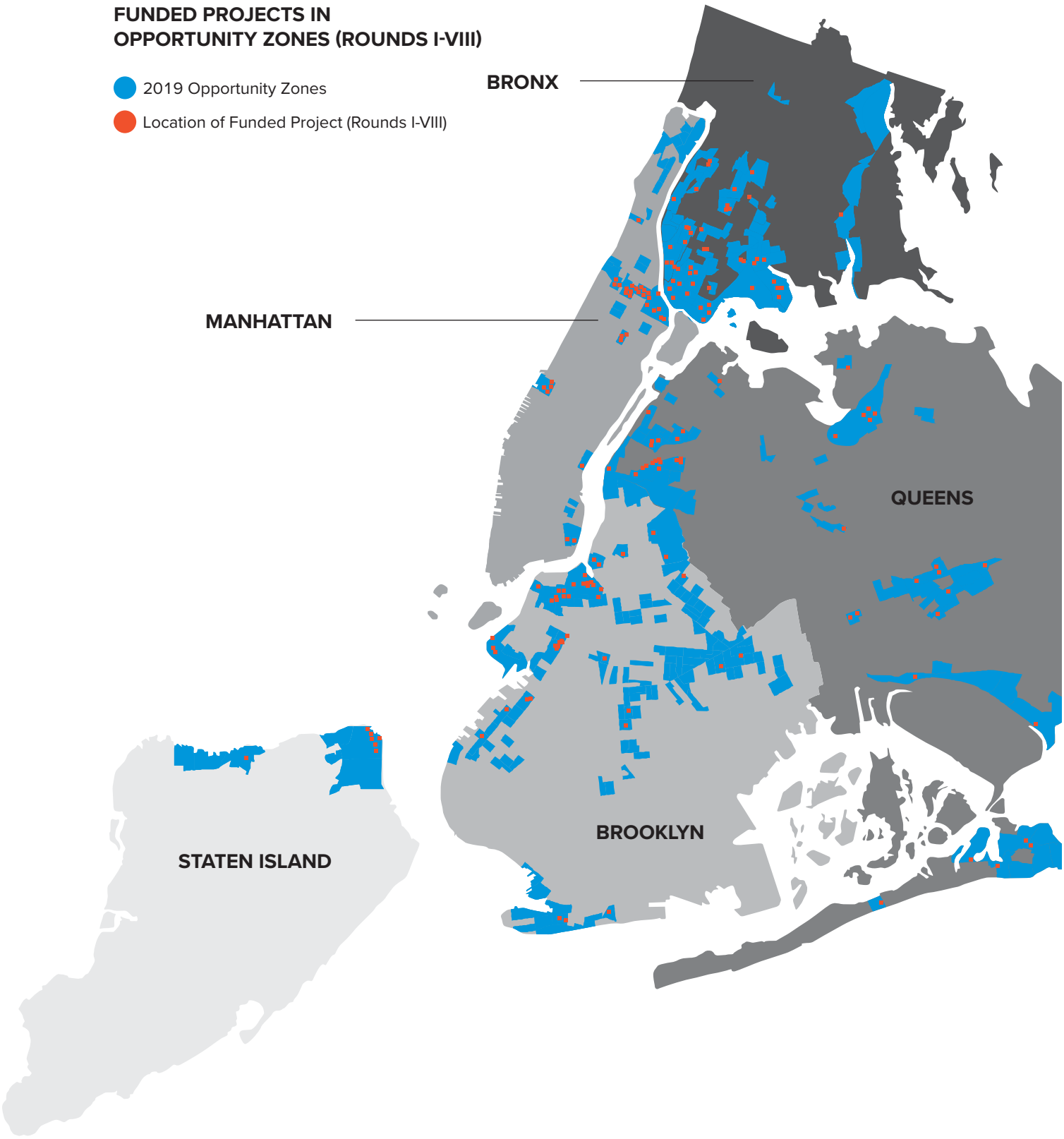
## OPPORTUNITY ZONES UPDATES

The 2017 Tax Cuts and Jobs Act included a federal version of the long-standing REDC investment strategy formalizing tax incentives for private investment in designated "Opportunity Zones." The federal Opportunity Zone program is an incentive program meant to drive greater investment in low-income areas. To encourage this activity, a new class of private investment vehicles called "Opportunity Funds" are being created for investors to invest their unrealized capital gains and receive tax deferrals.

Governor Cuomo announced New York state's 514 approved and designated census tracts in May 2018 with 306 in New York City spread across the five boroughs. As a result of this new program, the REDC modified its priority investment strategy to focus on the federal Opportunity Zones laid out by the governor. The Opportunity Zones program is closely aligned with the REDC's investment approach, with a total of 233 projects located in Opportunity Zones receiving funding in Rounds I-VIII.

The REDC will continue to concentrate investment in areas of the city where the need is greatest, particularly where rezoning and catalytic public investments are generating significant economic growth and job opportunities. Although many of these areas have seen large investments in the past several years as a result of the REDC's focus, there is still a need for both public and private sector commitments to further encourage growth.

## FUNDED PROJECTS IN OPPORTUNITY ZONES (ROUNDS I-VIII)



Lobby at the New York Proton Center in Harlem

Two-way bike lane on Tillary Street in Brooklyn

**125th Street (Manhattan)**

The first phase of the East 125th Street Development is complete and provides 49 affordable housing units and 6,000 square feet of commercial space. Construction of the Proton Center, a 140,000-square-foot state-of-the-art cancer treatment center was recently completed and will begin taking patients this year. The Proton Center, operated by Memorial Sloan Kettering, Montefiore and Mount Sinai, provides advanced cancer treatment using targeted radiation and beam therapy that is especially effective on head and neck tumors, breast cancer and eye cancers. Once fully operational, the Proton Center is expected to treat 1,400 patients annually, provide 125 jobs and deliver over a dozen annual internships in partnership with New York City-based colleges and universities.

In East Harlem, the city is working to enhance La Marqueta, making it an accessible space for businesses, arts and culture, and other community activities. La Marqueta houses thriving locally-owned food businesses such as Mama Grace's Afro Caribbean Food and Sprinkle Splash. The public market contains over 10,000 square feet of space for startup food businesses, the Hot Bread Kitchen incubator and a public plaza that hosts the annual Salsa Saturday series open to the community. This summer at La Marqueta, the city worked with the Harlem African Burial Ground Task Force and the Department of Cultural Affairs for the launch of "Reclaiming History, Reinvesting in East Harlem." This exhibit celebrates the history of the Harlem African Burial Ground dating back to the 17th century and the planned creation of a permanent memorial and cultural center as part of the mixed-use redevelopment of the former MTA 126th Street Bus Depot.

See pp. 6, 7, 15, 16, 21 for additional project updates in the 125th Street area.

**Downtown Brooklyn**

In October 2018, Downtown Brooklyn was announced as the winner of the third round of the Downtown Revitalization Initiative (DRI) and will receive $10 million in grant funding. Downtown Brooklyn is the borough's central business district, as well as its civic, cultural, transit and employment hub. With more than 12,000 residential units, 20 million square feet of occupied offices, 11 higher education institutions, and new retail and entertainment destinations, the area has been transformed into a 24/7 community. Downtown Brooklyn has become an urban center for the information technology, arts and entertainment industries.

Jumpstarted by the DRI investment, Downtown Brooklyn will improve the public realm and physical connections to the adjacent neighborhoods by extending educational and entrepreneurial opportunities and linking cultural hubs of the Downtown core, the Brooklyn Cultural Districts, DUMBO, and surrounding communities. After a five-month planning process led by a local planning committee composed of area stakeholders, the Downtown Brooklyn DRI Plan was

submitted to the state on March 29, 2019. The announcement for the awarded DRI projects took place on August 1, 2019, and the specific projects to be funded include:

- Improve Streetscapes and Pedestrian Safety along Tillary, Navy and Park Corridors: Create pedestrian-friendly streetscapes along the Tillary, Navy and Park corridors, addressing the enduring impact on a formerly cohesive neighborhood of the construction of the Brooklyn Queens Expressway, by reconnecting the communities surrounding Commodore Barry Park and the Brooklyn Navy Yard with Downtown Brooklyn, DUMBO, the BAM Cultural District, and other nearby destinations. This project will result in safe pedestrian crossings on St. Edwards Street and at the intersection of Tillary and Navy Streets, with potential enhancements including improved traffic configurations, wayfinding signs, bike lanes, seating, planters and drainage systems.

- Transform Walt Whitman Library into a Modern Community Hub: Renovate and expand outdated program space at a historic Brooklyn Public Library branch to support job training and community programming, providing flexible spaces responsive to the way 21st century public libraries are used. The upgrades to the interior of the 7,000-square-foot facility include demolition and relocation of the circulation desk, renovation of the community room, floor replacement, furniture upgrades, shelving improvements, electrical upgrades, new mezzanine spaces, and improved layout of the children's, teen, and adult sections.

- Upgrade Commodore Barry Park with Better Access and Modern Play Spaces: Build on recent and pending improvements to Brooklyn's oldest neighborhood park with improved access and modern play spaces, supporting the space's routine use as a prominent community gathering place and hub of cultural activity.

- Create a Digital Tech Center at the Ingersoll Community Center: Transform the Ingersoll Community Center's multi-purpose conference space into a full digital lab and gathering space to support new job readiness and arts programming. DRI funding will be used to relocate the center's server room and purchase computer equipment and furniture.

- Improve Accessibility to the Brooklyn Navy Yard: Reconstruct the Brooklyn Navy Yard's Cumberland Street Gate to improve sightlines, enable multi-model access and create a safer environment for pedestrians. The project will enhance connectivity to this prominent and growing commercial, employment and community anchor area.

- Create a Public Art and Placemaking Fund: Establish a grant program focused on public art, placemaking and cultural access to create new opportunities for local artists and cultural organizations to expand their reach to residents, workers and visitors. Potential projects include large-scale art and placemaking installations and ADA capital improvements to public cultural spaces such as assisted listening devices, accessible ticket counters, doors and ramps.

See p. 7 for additional project updates in Downtown Brooklyn.

**Brooklyn Navy Yard**

The REDC has consistently identified Brooklyn Navy Yard projects as priorities because of the tremendous number of jobs, growing businesses and effective workforce development programs that the industrial park and its tenants have generated over the past decade. Thanks in part to funding provided by the state, the Navy Yard houses over 400 businesses. In August 2019, the Navy Yard surpassed 10,000 jobs for the first time since the city took control of the campus and expects to reach 20,000 jobs by 2021. When a $2.5 billion investment in increasing manufacturing capacity is fully completed, total employment is projected to reach 30,000.

Through its on-site employment center, the Navy Yard places approximately 400 local residents in jobs annually. In 2018, the Employment Center made 459 job placements, of which 34% were residents of nearby public housing sites. The Brooklyn Navy Yard Development Corporation also connects approximately 100 high school and college students to paid internships at businesses within the Navy Yard every year.

In May 2019, NYC Ferry began operation from the Brooklyn Navy Yard on the Astoria route with service to Wall Street, East 34th Street, Long Island City, Roosevelt Island and Astoria. The Astoria route has served over 1.7 million riders to date. In August 2019, an autonomous vehicle shuttle service also went into operation that connects the ferry terminal and the Navy Yard's main entrance.

See pp. 15-21 for additional project updates in the Brooklyn Navy Yard.

**Coney Island (Brooklyn)**

The West 8th Street Station Access Project encourages pedestrian safety and strengthens connections between the boardwalk, the aquarium and the station. Phase one of the project included curb extensions, new traffic signals and lane striping. The second phase saw the construction of a new pedestrian access point at West 10th Street and the boardwalk.

The city is investing $181 million to upgrade sewer infrastructure to allow the development of 4,500 units of housing, with approximately 1,000 affordable units, in addition to much needed retail, services and jobs. Multiple phases of the construction are underway and is expected to be completed in 2025.

In 2021, NYC Ferry will launch the Coney Island route, including a landing at Kaiser Park with service to Bay Ridge and Wall Street. The route is expected to serve 400,000 riders annually.

The inaugural exhibit at BioBAT Art Space

**Southwest Brooklyn**

In 2017, NYC Ferry began operation from Red Hook Atlantic Basin, Brooklyn Army Terminal in Sunset Park, and Bay Ridge on the South Brooklyn and Rockaway routes with service to Wall Street. The South Brooklyn route has served over 1.3 million riders to date.

BioBAT Art Space was created to connect the tenants at BioBAT, a not-for-profit research and manufacturing center at the Brooklyn Army Terminal, and the communities of Brooklyn to the world of science through art. An inaugural exhibit was held at BioBAT Art Space in January 2019 entitled "Spontaneous Emergence of Order", an exhibit of work from four artists who have created ordered patterns from the natural world.

See pp. 17 for additional project updates in Southwest Brooklyn.

**Hunts Point (Bronx)**

The Hunts Point Food Distribution Center in the South Bronx employs over 8,000 people. The city is investing $18 million in capital improvements at the meat market, which will replace antiquated equipment and lower the energy costs for some 40 companies and support the retention of these jobs. The project has also received $2.1 million in ESD grants in Rounds V-VII to ensure that the market is able to remain a major source of jobs and a critical supplier of meat to the metropolitan region. Project completion is expected by the end of 2019.

Design and construction of $22 million in rail improvements (funding sources include a $10 million TIGER grant, the Harlem Rail Yard Public Purpose Fund, and city capital funding) are underway at the Hunts Point Terminal Produce Market, ensuring the market continues to be one of the largest rail users east of the Hudson River. As of 2019, track upgrades adjacent to Buildings A, B and C have been completed, as well as a saw-tooth platform to increase rail capacity. Rail improvements to Building D will begin design in 2020.

On August 19, 2019, the NYCEDC issued a Request for Expressions of Interest ("RFEI") for a long-term ground lease opportunity to develop a new, modern resilient facility for use by the Hunts Point Produce Cooperative Association, which supplies 25% of the produce purchased in New York City. The responses to the RFEI are due by November 1, 2019.

NYC Ferry began operation from the Brooklyn Navy Yard in May 2019 on the Astoria Route, serving over 1.7 million riders to date

Atlantis Management Group was selected to remediate, construct and operate a retail alternative-fuel facility in Hunts Point, reducing harmful emissions in the neighborhood and city. Construction is expected to be begin in late 2019.

In 2015, Baldor Specialty Foods announced it would expand into the 425,000-square-foot Halleck Industrial site. Baldor Specialty Foods privately financed the construction, completed in 2018. Operations on the site began in 2019, adding 350 new jobs and helped to expand their employee base to nearly 1,000 workers, many of which are Bronx residents.

In October 2016, a joint proposal by Gilbane Development Company, the Hudson Companies and Mutual Housing Association of New York, was selected to transform the former Spofford Juvenile Detention Facility site in three phases to produce approximately 740 units of 100% affordable housing, recreational and community facilities, commercial space, and over an acre of public open space. Demolition of the site began in spring 2018, with construction expected to begin by fall 2019. The Peninsula will support approximately 1,000 construction jobs and create more than 300 permanent jobs throughout its development and operation.

**South Bronx**

In September 2017, an area of the South Bronx known as the Bronx Civic Center was selected as the winner of the Round 2 DRI competition. The section stretches from 144th Street to 165th Street and is bounded by the Harlem River to the west and St. Ann's Avenue and East Third Avenue on the east.

After a six-month long planning and engagement process, twelve competitive projects were selected to be funded through the $10 million grant in July 2018:

- Expand the Andrew Freedman Home Cultural Art Center: Renovate the Andrew Freedman Home Cultural Art Center to accommodate theater, visual arts, music, dance and other art productions, as well as space for workforce development and after-school programming. Refurbish and enhance the outdoor areas to increase public awareness of programming inside the historic center.
- Convert the 149th Street Bridge into a Public Plaza: Create an expanded sidewalk plaza that can accommodate community programming on the 149th Street Bridge that will connect the Lower Concourse to the Hub, and provide space for vendors, art and other activities.
- Beautify Streetscapes at the Hub and 149th Street: Invest in a series of streetscape improvements on Third Avenue, Melrose Avenue, and 149th Street to foster a stronger local identity, improve safety and encourage private investment.
- Create a Business Improvement Fund: Create a Business Improvement Fund available to business and property owners to fund façade and storefront improvements, upper-floor renovations and development of full-service restaurants and cafés along the area's major commercial corridors.
- Complete an Upgrade of the BronxWorks Public Swimming Pool Facility: Build on recent investment in a community swimming pool located at BronxWorks' Carolyn McLaughlin Community Center on the Grand Concourse. Improvements include an air handling system, new ceiling tiles and refurbished locker rooms.
- Support the Opening of the Bronx Kreate Space Artist-Maker Hub: Provide gap funding to build out

an artist-maker co-working space in Mott Haven at the new Bronx Kreate Space. The project, completed in August 2019, included improvements of gallery space, a café, low-cost workspace, artist studios and communal facilities.

- Improve Community Gardens at Melrose Common: Improve three community gardens in Melrose Commons with solar power, enhanced lighting, Wi-Fi access and rainwater harvesting to strengthen the area's open space network, community resilience and sustainability.
- Activate the new Roberto Clemente Plaza: Install two outdoor cafés in the soon-to-be-completed public space at the Roberto Clemente Plaza to provide additional dining options for local workers and shoppers. One of the cafés will serve as an incubator for local food entrepreneurs.
- Enable Construction of a New Pregones Theater Space: Demolish the existing building at 571 Walton Avenue to enable the Pregones/Puerto Rican Traveling Theater to develop a modern facility that will serve as an organizational headquarters and house artist rehearsal, studio and performance space.
- Expand Low-Cost Broadband Access in Melrose Commons: Create a point-to-multi-point, rooftop-based wireless broadband network serving residents, businesses and visitors in Melrose Commons. The network would offer free Wi-Fi in and around select public spaces; free access to an internet-enabled resource portal with community information for residents within networked buildings; and low-cost broadband service for residents within networked buildings.
- Refresh the Bronx Walk of Fame: Redesign, replace and regroup signs along the Grand Concourse between 149th Street and 167th Street, and create a digital directory to draw visitors.
- Improve Gateway at the 161st Street Station: Create a modern, attractive gateway to the Bronx outside the East 161st Street-Yankee Stadium subway station by enhancing existing concrete medians with improved plantings.

Randall's Island Connector for pedestrians and cyclists

These investments are in line with the community's vision for downtown revitalization and will build upon its successes.

The Randall's Island Connector has increased access for Bronx residents to Randall's Island. As a central piece of the South Bronx Greenway, the Randall's Island Connector is an important link in the growing regional bicycle network and local access to the nearby Port Morris residents.

Construction is expected to begin this winter on Bronx Point, a mixed-income affordable housing project including about 1,000 units of housing, at least 600 of which will be below market, high-quality public open spaces, a home for the Universal Hip Hop Museum, a state-of-the-art multiplex theater, education space, a neighborhood food and beverage hall, and incubator. Phase one is anticipated to be completed in 2022.

See pp. 6, 7, 9, 17, 20 for additional project updates in the South Bronx.

**Long Island City (Queens)**

Hunter's Point South is a mixed-use affordable housing development built on approximately 30 acres in Long Island City. Development at Hunter's Point South has added 924 units to the neighborhood so far, 619 of which are permanently affordable. When completed, Hunters Point South will include 5,000 units, with at least 3,000 permanently affordable for low- and middle-income families. Hunter's Point South will be the largest affordable housing development built in New York City since the early 1970s. The project is

expected to create more than 4,600 jobs and catalyze more than $2 billion in private investment. In June 2018, the second phase of the project was completed, adding 5.5 acres of waterfront park to create a total of 11 acres of green space along the former industrial stretch.

In October 2018, the Long Island City Partnership announced the completion of a report prepared by the consulting firm East Egg Project Management, which analyzed whether Long Island City is a feasible location for a life science cluster. The report was funded in part with a $100,000 ESD Strategic Planning and Feasibility Studies grant from Round VII.

In 2017, NYC Ferry began operation from the landing at Long Island City on the Astoria route. The Astoria route has served over 1.7 million riders to date. In August 2018, NYC Ferry also added the Lower East Side route, which also connects to the Long Island City Landing. The Lower East Side route has served nearly 300,000 riders to date.

See pp. 17, 19 for additional project updates in Long Island City.

**Jamaica/Southern Queens**

Downtown Jamaica is experiencing a wave of private and public investments in infrastructure, housing, hospitality, retail and jobs. In August 2016, Governor Cuomo announced that Downtown Jamaica was selected as the winner of the $10 million DRI in New York City.

After a six-month public planning and engagement process, seven projects were announced in July 2017 to be funded through the $10 million DRI grant funding:

- Greater Jamaica Development Corporation Co-Working Space: Create a shared workspace for local entrepreneurs and independent professionals at the Moda Building run by Greater Jamaica Development Corp (GJDC). A 10,000-square-foot space centrally located in the DRI will be fully built out to provide affordable, flexible workspace and access to business equipment and services for startups, freelancers and others. In total, the space will accommodate up to 90 users and will be operated by GJDC in partnership with York College, a START-UP NY campus. Construction is expected to begin in November 2019 and be complete by July 2020.

Ferry landing in Long Island City, Queens

- Bring High-Speed Broadband to Downtown Jamaica: Strengthen Jamaica's broadband infrastructure to deliver high-speed service to existing businesses and the public. The project will bridge two gaps in the conduit pathway so that new lines can be run to Jamaica, providing necessary increased capacity and allowing for the installation of fixed wireless hubs to support Wi-Fi-based broadband connectivity and a broadband market. As part of the project, continuous conduit placement on Jamaica Avenue was completed in the spring of 2018 and will allow for the installation of 70 LinkNYC kiosks, as well as greater broadband service to the area. A planned marketplace assessment study is underway and will engage local business owners and residents to survey the current state of broadband and requirements for future service.
- Conversion of Archer Archways-159th Street into a Public Space: Create a public space around the Long Island Rail Road underpass at 159th Street, the key pedestrian gateway between York College and downtown Jamaica. Improvements will include overhead lighting, public art, seating and event space. The space will be designed to allow for vendors to set up temporary stalls for commercial use.

- Downtown Jamaica Gateway Improvements: Transform Jamaica Center into an inviting downtown gateway by expanding and upgrading the pedestrian space on Parsons Boulevard between Jamaica and Archer Avenues, as well as implementing lighting and streetscape improvements. The city will fund initial work to temporarily expand pedestrian sidewalk space resulting in a venue for enhanced public programming. DRI funds will then be used to reconstruct the street to make pedestrian improvements and streetscape elements permanent.

- Fund for Dining Options Downtown: Improve downtown dining options and nightlife activity by establishing a Restaurant Startup Fund and establishing incubator space for new food businesses at the Jamaica Market. More dining options will attract and retain residents and workers. These funds will provide fully outfitted, dedicated restaurant space and funding for equipment in order to defray high industry startup costs. Four stalls will be provided at the Jamaica Market and a fund will be formed to support restaurant operators seeking to expand or open new space downtown.

- Prime Skills Entrepreneurship Fund: Expand Prime Skills, an entrepreneurship training program overseen by the Queens Economic Development Corporation that helps low-income Jamaica residents launch or grow businesses. The project is supporting two program cohorts, the first of which graduated in spring of 2018, and will expand mentorship and support to previous program graduates and provide a fund to purchase equipment for program graduates. This workforce development program will allow the local community to participate in the economic growth of the DRI.

- Career Prep at Edison High School: Enhance Thomas A. Edison Career and Technical Education High School's nationally recognized career and technical education (CTE) programs. This project will provide funds for new equipment and software to enable the CTE programs to stay on the leading edge and ensure graduates are job-ready in the tech, design and health care sectors—growth industries in downtown Jamaica. Availability of a qualified workforce will support continued growth of these industries.

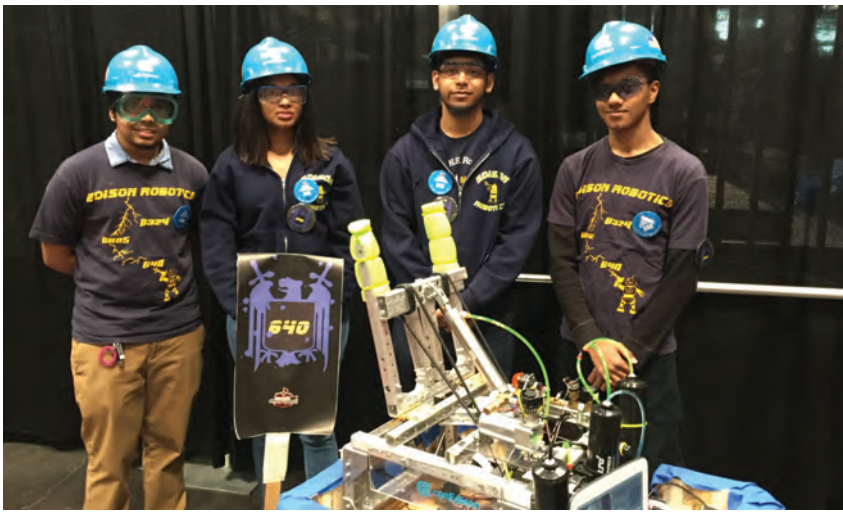
Through the RISE: NYC program, the nonprofit New America, worked in partnership with the Rockaway Development and Revitalization Corporation to install a resilient mesh wireless Internet network for Sandy-impacted small businesses in Downtown Far Rockaway and to train the local workforce in its deployment. The network was fully competed in June 2019 and installation was completed for 14 businesses. This new infrastructure will allow for uninterrupted internet access during future extreme weather events.

In May 2017, NYC Ferry inaugurated a route to Beach 108th Street and Beach Channel Drive in Rockaway Park, which served 11,000 riders during its first week of service. In order to meet much higher demand than initially expected, the first of NYC Ferry's new, larger 350-passenger capacity vessels set sail in August 2018. The new vessels have more than double the capacity of previous NYC Ferry boats. The Rockaway route has served over 1.5 million riders to date.

See pp. 7, 16, 21 for additional project updates in Jamaica/Southern Queens.

**Flushing/Willets Point (Queens)**

In 2018, the city announced a deal for a 100% affordable housing development with ground floor retail, open space and a school on six acres in Willets Point as the first phase of the redevelopment. All land parcels within the first phase were acquired by the city and environmental testing for Phase 1A is complete—a critical step toward unlocking the full potential for the




Thomas A. Edison Career and Technical Education High School Students

The Amazon Fulfillment Center in Staten Island uses Amazon Robotics

area. The long-term redevelopment of this neighborhood will transform this underutilized, environmentally contaminated area into New York City's newest mixed-use neighborhood.

To plan for the next phase of development, the Willets Point Task Force met four times over the summer of 2018 and released two illustrative scenarios for future development.

See pp. 6, 7, 17 for additional project updates in Flushing/Willets Point.

**North Shore (Staten Island)**

The city will invest $31.2 million in transit and open space upgrades as part of the Bay Street Corridor Neighborhood Plan. These upgrades will include improvement of pedestrian amenities, installation of new traffic signals and traffic calming measures to enhance connectivity between transit and the nearby residents and businesses.

In 2020, NYC Ferry will launch the St. George route, which will include the first NYC Ferry landing in Staten Island on the North Shore with service to Battery Park City and West 39th Street. This route is expected to serve two million riders annually.

See pp. 6, 7 for additional project updates in the North Shore.

**West Shore (Staten Island)**

In 2018, a new $100 million Amazon fulfillment center opened in the Global Logistics Park on the West Shore of Staten Island, creating more than 2,000 full-time jobs. The 855,000-square-foot facility is Amazon's first fulfillment center in New York and offers opportunities for employees to engage with advanced robotics in a highly tech-enabled workplace. Amazon has a robust network of fulfillment centers around the world, with more than 70 located across the U.S. The center in Staten Island features innovative technology including Amazon Robotics. To encourage Amazon's expansion into New York state, ESD offered the company up to $18 million in performance-based tax credits through the Excelsior Jobs Program. In addition to the 2,250 new jobs at the facility, Amazon will retain an additional 886 jobs in New York over the next five years.

NYCEDC is constructing the city's first mitigation banking pilot project, which restores and protects 68 acres of severely degraded wetlands at the Saw Mill Creek site on Staten Island's West Shore. In the pilot, restoration of Saw Mill Creek has generated "credits" of mitigation that can be used to offset permitted and unavoidable impacts of future waterfront projects. ESD awarded the project $500,000 in Round II and the New York State Department of State (NYS DOS) awarded a $1 million grant in Round IV of the CFA to this project. Restoration work was completed in August 2019. The mitigation bank is operational and credit transactions are underway.

NYCEDC and PANYNJ are collaborating on the redevelopment and build-out of the Teleport Industrial Park, an office park located on a 100-acre campus. The campus currently includes five commercial buildings and data centers with 700,000 square feet of office space, as well as another 31 acres of vacant land. The Nicotra Group began construction on a 330,000-square-foot building in summer 2017 and it is expected to be complete in 2020.

# Update on Existing Regional Priorities

## IMPLEMENTING THE OPPORTUNITY AGENDA THROUGH WORKFORCE DEVELOPMENT

In June 2019, the Bureau of Labor Statistics reported that the national unemployment rate was 3.7%, signifying the continued tightening of the labor market in the U.S. The same report said that the underemployment rate was 7.2%. However, there were still an estimated 14.6 million job listings by employers looking for skilled employees with three-quarters of a million of these available jobs in New York state, a 36% increase compared to June 2018. These numbers demonstrate the growing shortage of skilled employees and the mismatch between the skills employees have and the skills that employers need.

Increasing the number of best-in-class workforce development programs is a major priority for the governor and the announcement of the new, statewide Workforce Development Initiative (WDI) led by the state Office of Workforce Development to manage these activities will help advance that goal. A streamlined and technology-enabled workforce development system will more effectively serve employers, trainees and job seekers.

To this end, the REDC supports programs that:

- Make it easier for New Yorkers to identify and access training opportunities that lead to jobs and provide on-ramps for at-risk populations such as out-of-school youth, veterans and previously incarcerated individuals.
- Promote sector-based workforce programs that aggregate and respond to employer expectations of required competencies and encourage collaboration by service providers.
- Advance work-based learning opportunities through programs targeted not only toward individuals in school but also for those individuals in need of upskilling or assistance in transitioning industries.

The REDC is supporting the governor's staff on all aspects of the WDI and its implementation in the city. REDC members are represented on the New York City Workforce Committee, charged with reviewing the applications that are submitted through the WDI CFA. In addition, REDC members are working with local workforce development service providers and advocacy groups to make sure that the workforce development sector at large is aware of the funding opportunity through the WDI. Recently, the REDC partnered with the Workforce Development Institute, the New York City Employment and Training Coalition and the New York Association of Training and Employment Professionals in hosting a NYS Workforce Development Initiative Information Session on August 20, 2019 at the New York Genome Center. There were 186 attendees at the event, which included a presentation from Madhuri Kommareddi, director of workforce development in the governor's office, along with two panel discussions—one on the state funding programs and another on workforce development partnerships.

## KEEP THE PROJECT PIPELINE FLOWING

The REDC continues to aggressively promote the CFA process and encourage applications from across New York City. REDC members organized meetings, tours, conference calls and public events to promote Round IX of the CFA, speaking with elected officials, civic leaders, business owners, nonprofit organizations and other stakeholders.

Building off of successful outreach efforts in previous rounds, one of the REDC's primary goals is to continue to diversify the project pipeline and educate organizations of the CFA process. This five-borough approach

was successful, as the REDC received 307 finalized applications this year with 103 new applicants.

**Downtown Revitalization Initiative Outreach**

The REDC conducted a comprehensive and transparent outreach and nomination process to solicit applications for the DRI. All five of New York City's borough presidents participated in a DRI work group to supply up to two applications per borough. As part of their outreach, the borough presidents were encouraged to work with community boards, local business improvement districts and local economic development organizations. This effort resulted in the receipt of six high-quality applications for review and scoring.

**Consolidated Funding Application Workshops**

The REDC hosted two CFA training workshops for New York City-based businesses and not-for-profit organizations to provide an overview of the CFA process as well as information on how to apply for funding from nearly two dozen agency programs. The two workshops, held in Brooklyn and Manhattan, were attended by nearly 250 people.

**Consolidated Funding Application Info Sessions**

As part of its outreach effort, the New York City REDC organized three CFA Info Sessions to promote Round IX of the CFA:

- On May 30 the Queens Borough President's Office hosted an Info Session at Queens Borough Hall;
- On June 6 the Staten Island Economic Development Corporation hosted an Info Session at the Staten Island Zoo;
- On June 26 the Bronx Borough President's Office hosted an info session at Hostos Community College.

Approximately 100 people attended the three sessions to hear ESD staff present on CFA funding opportunities.

**Priority Project Public Forum**

On July 24, 2019, the REDC hosted a priority project forum in Long Island City, Queens. The REDC invited organizations seeking priority project designation to testify and 22 applicants presented their projects, several of which were new applicants or were in attendance solely as a result of the REDC's outreach.

# Additional Ongoing Initiatives

## INNOVATION HOT SPOTS & NEW YORK STATE CERTIFIED BUSINESS INCUBATORS

### MANHATTAN

**CUNY iHub for Innovation and Entrepreneurship**
The CUNY iHub, located on 125th Street in Harlem and established in 2011, was part of the Round IV designation as an Innovation Hot Spot. The CUNY iHub provides entrepreneurship training, with support for several faculty members to create their startup plan and establish a company at the iHub. It also offers entrepreneurship seminars and workshops/training sessions. In coordination with New York City Regional Innovation Node (NYCRIN), the iHub incorporates the Lean LaunchPad process, best known as the entrepreneurship training curriculum for the National Science Foundation Innovation Corps (NSF I-Corps). The iHub Hot Spot designation was renewed for another five years in Round VII of the REDC initiative. It will receive an ESD grant $1.25 million ($250,000 each year) for operating costs.

**Icahn School of Medicine at Mount Sinai**
The Mount Sinai Med-Tech incubator will provide comprehensive support for companies to develop businesses in, and solutions to, medical technology. The designation was awarded in Round V.

### QUEENS

**The Entrepreneur Space**

The Entrepreneur Space in Long Island City, operated by the Queens Economic Development Corporation, is an incubator for emerging food manufacturers that offers kitchen space, business counseling and technical assistance. The designation was first awarded in Round V and renewed in Round VIII.

**NYDesigns at LaGuardia Community College**

NYDesigns helps resident businesses create and implement strategic plans, emphasizing collaboration and resource sharing between design and hardware clients. The designation was awarded in Round V and renewed in Round VIII.

### BROOKLYN

**The Brooklyn NYS Biotech Certified Incubator**

The Brooklyn NYS Biotech Certified Incubator at SUNY Downstate Medical Center, also a START-UP NY site, was designated in Round III and renewed in Round VI. START-UP NY companies accepted into the incubator to date include: Accutar Biotechnology, Inc., Applied Biological Laboratories, Inc., Aquaneers Inc., AzurRx BioPharma, Inc., BioHealthWays, Inc., Biomolecular, Inc., Celmatix, CMP Scientific Corp., Concarlo Holdings, LLC, CortecNet Corp., DrinkSavvy, Inc., EpiBone, Inc., Epi One Inc., Fesarius Therapeutics Inc., HemoGenyx LLC, HistoWiz, Inc., International AIDS Vaccine Initiative, Kinnos Inc., Lucerna, Inc., Macrogen Corp., Mirimus, Inc., Mousensor, LLC, New York Huaqi Bioengineering, LLC, NIRx Medical Technologies, LLC, Paritic, Inc., Parkside Scientific, Inc., PrimaryBio, LLC and ReferWell.

**NYU-Poly NYS Certified Incubator**

The NYU-Poly NYS Certified Incubator, also a START-UP NY site, is focused on digital media and other tech businesses. The designation was awarded in Round III and renewed in Round VI. START-UP NY companies accepted into the incubator include Geometric Intelligence, Board Vitals Inc., Paperspace, Co., FINDMINE, Bubbl, Inc., Carmera, Inc. and Rabt Technologies Inc.

## SUPPORTING THE DEVELOPMENT OF AFFORDABLE HOUSING

The housing market in New York City continues to be among the most expensive in the nation with an especially heavy burden on low- and middle-income households. Sixty-four percent of city residents are tenants, most in neighborhoods where rents are rising and vacancies are low. Nearly half of renters are "rent-burdened"—paying more than 30% of their income for rent and utilities. Nearly one-fourth are "severely rent-burdened"—paying more than half of their income for rent and utilities. High housing costs put pressure on employers to raise wages, making it more difficult for the city to be competitive with other popular job locations.

In 2016, the city enacted a Mandatory Inclusionary Housing and Zoning act that requires housing developers to set aside at least 25% of new units for affordable housing. The REDC has supported this effort to increase the inventory of affordable housing, as well as efforts to provide workforce development opportunities and quality construction jobs as part of the overall housing development program.

## STATE AGENCY RESOURCE TEAM

The REDC will continue to employ the resources of the State Agency Resource Team (SART) to align state programs with REDC priorities, facilitate progress on projects, share expertise and best practices and disseminate information among regions.

In 2019, the SART was involved with the following in the New York City region:

**Downtown Revitalization Initiative**

In the fall of 2018, and the winter and spring of 2019, NYS DOS staff worked closely with the Local Planning Committee and HR&A Advisors on planning outreach meetings with local stakeholders for the DRI Round Three in Downtown Brooklyn. They engaged the community, analyzed existing conditions and opportunities, developed a strategy and implementation plan and finalized the strategic investment plan.

In 2018-2019, NYS DOS staff also worked closely with ESD, New York State Department of Labor (NYS DOL) and NYS Homes and Community Renewal staff on finalizing contracts for DRI One and Two projects in Jamaica, Queens and the Bronx Civic Center area.

For DRI Round Four, NYS DOS staff worked closely with the REDC to develop a process for community outreach and to evaluate and select a downtown area.

**REDC Meetings**

SART members are routinely invited to attend REDC meetings and are generally provided with a draft agenda a few days prior to the meeting.

**New York State Consolidated Funding Application Workshops**

SART members, representing 10 state agencies participating in the Round IX CFA, attended two CFA workshops held in New York City.

Beyond the CFA workshops, the SART members provided valuable outreach to solicit stronger projects, particularly in the areas of Workforce Development and Downtown Revitalization.

## IMPLEMENTATION OF STATE PRIORITIES

### Keep the Project Pipeline Flowing

| Progress to Date | Future Actions and Timeline for Completion |
|---|---|
| • The following organizations met with REDC members and/or staff, or presented to the council at a public forum on July 24, 2019, to ensure a strong project pipeline: :<br>– Andromeda Community Initiative<br>– AB CDL Training<br>– Bronx Documentary Center<br>– Brooklyn Public Library<br>– Civic Hall<br>– Emerald Isle<br>– Friends of the High Line<br>– Golden Customs<br>– Greater Jamaica Development Corporation<br>– Green-Wood Cemetery<br>– King Street Properties<br>– Long Island City Partnership<br>– Manhattan Theatre Club<br>– New Lab<br>– New York University<br>– Pratt Institute<br>– Pursuit<br>– Queens Community House<br>– Red Hook Initiative<br>– Times Square Alliance<br>– SIEDC<br>– Pratt Center<br>– Queue.NYC<br>– Universal Hip Hop Museum<br>• REDC executive committee members and/or staff met with leadership from citywide groups, local development corporations and business improvement districts to discuss the CFA and to encourage applications.<br>• The REDC hosted CFA workshops in Brooklyn and Manhattan and participated in CFA information sessions in Queens, Staten Island and the Bronx.<br>• The REDC held a Priority Project Public Forum on July 24, 2019 at the Brewster Building in Long Island City, where 22 project sponsors provided testimony.<br>• This REDC outreach resulted in 307 CFAs in Round IX, including 103 CFA applicants who had never applied before. | • The REDC will continue outreach throughout 2019 and 2020, with a focus in Q1 and Q2 2020 to encourage applications for Round X of the CFA. |

## IMPLEMENTATION OF STATE PRIORITIES

### Local Government Engagement

| Progress to Date | Future Actions and Timeline for Completion |
|---|---|
| • The NYCEDC was invited to participate in the REDC Environmental Justice and Economic Development Work Group.<br>• The offices of the borough presidents were asked by the REDC to lead outreach and act as applicants for Round Four of the DRI. The REDC received a total of six applications from the five borough presidents' offices (two from Manhattan).<br>• Due to the REDC's local engagement, the city and borough presidents submitted a total of 11 applications in 2019, including the DRI Round Four applications. | • In Q4 2019, the REDC will work with the winning DRI Four community and the local planning committee, led by that community's borough president.<br>• Starting in Q1 2020, the REDC will proactively engage with city agencies and local officials to develop a pipeline of projects and identify opportunities to collaborate for Round IX of the CFA. |

### Measure Performance

| Progress to Date | Future Actions and Timeline for Completion |
|---|---|
| • The REDC gathered data and reported on key economic outcomes, such as job creation and retention generated by REDC-funded projects in the eight previous competitions. The REDC also invited several project sponsors to report on the status and outcomes at regular REDC meetings. | • The REDC will secure interim data on project status at the mid-year REDC meeting in Q2 2020 and continue to include reports from project sponsors at all REDC meetings.<br>• In Q3 2020, REDC staff will review job creation and retention data for funded projects and report results to the REDC while Round X priorities are under consideration. |

### NYS Certified Incubators/Innovation Hot Spots

| Progress to Date | Future Actions and Timeline for Completion |
|---|---|
| • New York City currently has five NYS-certified business incubators and one designated Innovation Hot Spot. Two of the certified incubators were re-designated in Round VIII.<br>• One certified incubator, Pratt Institute Fashion + Design Accelerator, closed in April 2019. | • Throughout the year, REDC staff will continue to track contract and funding status at the NYS Certified Incubators and Innovation Hot Spots and will report results to the REDC in Q3 2020. |

### Regional Economic Cluster

| Progress to Date | Future Actions and Timeline for Completion |
|---|---|
| • The REDC focus in Round IX remains to support the growth of a life sciences cluster in New York City.<br>• NYFIRST awards of up to $1.0 million each were made to three institutions (two in New York City: Columbia University and the Icahn School of Medicine at Mount Sinai) in connection with the recruitment of exceptional translational life science researchers from out of state. | • The REDC will continue to collaborate with Long Island, Mid-Hudson, Western New York and other interested regions. |

## IMPLEMENTATION OF STATE PRIORITIES

### Regional Global NY Plans

| Progress to Date | Future Actions and Timeline for Completion |
|---|---|
| • Worldwide Flight Services (WFS) has demonstrated its confidence in the New York air cargo market by signing a 15-year lease on a new state-of-the-art, 346,000-square-foot cargo terminal. This terminal is the first phase of the Port Authority of New York and New Jersey's comprehensive Vision Plan to enhance the international reputation of John F. Kennedy International Airport (JFK). WFS is already one of the largest cargo handlers at JFK, handling over 650,000 tons of cargo a year for nearly 70 airlines at its nine facilities at the airport, which currently span over 760,000 square feet. The projected opening of the new building in 2020/2021 supports WFS' commitment to the highest standards of safety, security and service, and will also enable the company to offer JFK's first dedicated facilities for temperature-controlled pharmaceutical products and perishable cargo. The facility will offer improved cargo flows and reduced transfer times, shorter truck waiting times and will incorporate the latest security and screening systems and procedures. The project received a $500,000 ESD grant in Round IV of the REDC initiative.<br>• The ESD Global NY Division conducted trade mission to Mexico in January 2019 and Israel in March 2019, which included five and nine firms, respectively. A New York City international marketing and trade firm participated in both trade missions. | • The REDC will support ESD in promoting and marketing the Global NY Fund to companies and organizations throughout the year.<br>• The REDC will reach out to the many international business organizations with offices in New York City to inform them of the Global NY Fund, New York state trade missions and related support through the State Trade and Expansion Program (U.S. Small Business Administration) and will look for opportunities to encourage relationships and expand export activity. |

### Workforce Development and Opportunity Agenda

| Progress to Date | Future Actions and Timeline for Completion |
|---|---|
| • The REDC's Workforce Development Initiative Committee met on June 17, July 2, July 16, and August 15, 2019 to review a total of 47 Workforce Development Initiative (WDI) applications and make recommendations.<br>• 65 finalized WDI applications have been submitted to the CFA as of September 12, 2019.<br>• The REDC partnered with the Workforce Development Institute, the New York City Employment and Training Coalition and the New York Association of Training and Employment Professionals in hosting a NYS Workforce Development Initiative Information Session on August 20 at the New York Genome Center. There were 186 attendees at the event, which included a presentation from Madhuri Kommareddi, Director of Workforce Development in the governor's office, along with two panel discussions—one on the state funding programs and another on workforce development partnerships. | • The REDC will continue to focus recommendations for state funding through the CFA in 2020 and through the state's new workforce development initiative on projects that lead to gainful employment and upward mobility.<br>• The REDC WDI Committee will continue to meet at least monthly to review new applications.<br>• Additional information sessions are expected to take place during 2019 and 2020 with local workforce development stakeholders. |

## IMPLEMENTATION OF STATE PRIORITIES

| Veterans Participation in the Workforce | |
|---|---|
| **Progress to Date** | **Future Actions and Timeline for Completion** |
| • In 2019, 81 CFA applicants expressed a desire to directly engage the veterans' community as part of the implementation of their projects.<br>• The REDC is proposing Excelsior Jobs Program tax credit funding in Round IX for a veteran-founded company, Unite US. | • The REDC will continue cultivating a working relationship with NYU and other veterans' stakeholder organizations to support new veteran-run businesses.<br>• The REDC will identify and support additional workforce development projects that promote veteran enrollment.<br>• The REDC will focus workforce development efforts to advocate for and support veterans groups that raise awareness of workforce training and business incentive opportunities. |

PART FOUR

# Projects

Catbird's jewelry studio in the Brooklyn Navy Yard employs over 40 jewelers.

# Priority Project Descriptions

**The following projects are submitted by the REDC for funding under the 2019 ESD Capital Competitive Grant and the ESD Excelsior Jobs Program in Round IX of the CFA. With respect to the capital grant competition, the REDC has selected projects that address the top priorities of the state and advance the Strategic Plan.**

## PRIORITY PROJECT SELECTION CRITERIA

As part of its five-year economic development plan for New York City in 2011, and its progress reports from 2012 to 2019, the REDC has identified several criteria for identifying priority projects. These include the following:

**Workforce Development and REDC Opportunity Agenda:** Workforce development projects are now supported by Governor Cuomo's new $175 million initiative, which the REDC strongly supports. Priority projects requiring capital grants available through the traditional CFA programs should focus on training individuals for the jobs that exist in New York City today, as well as skills training programs that are transferable across industries. Capital awards for workforce development programs that emphasize training in careers with clear career paths, particularly to mid-wage occupations, as well as those that focus on populations that face significant barriers to employment such as women and youth, will be prioritized. Public-private partnerships are particularly encouraged.

**Job Creation:** Only projects that directly or indirectly create, retain or prepare New Yorkers for jobs receive priority, with special consideration for the quality of jobs as measured by wage levels and benefits, permanence, and/or access to longer-term career advancement opportunities.

**Relief of Conditions of Economic Distress:** New York City is home to the majority of New York state residents who live below the poverty line. Since few decent employment solutions exist for people who lack education and basic workplace skills, priority will go to projects that provide opportunities for training and skills development for economically disadvantaged communities and individuals.

**Leverage Investment:** Projects that seek public funds must demonstrate the extent to which a state investment will leverage private investment and other public contributions, both directly to the project and indirectly through the project's multiplier effects in the city and state.

**Social or Economic Transformation:** Projects that will receive priority are: 1) most likely to provide a significant contribution to an industry cluster that is important for future growth of the city economy; and/or 2) contribute to the resurgence of an economically distressed community; and/or 3) meaningfully improve the quality of life or expand opportunities for economically disadvantaged people.

**Feasibility:** Priority projects for competitive funding must have conditional financing commitments, a clear time frame for implementation and a business plan that indicates long-term economic sustainability.

**Measurable Impact:** Project plans must include projections of what they will contribute to economic growth in terms of job creation, investment, business revenue generation, community benefits, cluster development or other indices that can be monitored and measured.

**Innovation:** New York City has a number of assets that position it for competitive advantage in the innovation economy. Projects that strengthen and build upon these assets (research universities, industry pioneers, early stage investors, entrepreneurial networks and technology training facilities) will receive priority.

**Partnerships with Higher Education Institutions:** Priority will go to projects that incorporate a role for higher education institutions, such as START-UP NY.

**Strong Business Partnerships:** Projects designated as "priority" by the REDC must include partnerships with private sector employers and/or investors.

**Innovation Economy Focus:** Priority will be given to projects that advance the innovation economy with a particular focus on projects that develop the life sciences sector by supporting life sciences companies and/or establishing a talent pipeline from training to employment in life sciences. Health IT, clean energy and big data are additional areas of focus.

**Inter-regional Cooperation:** Projects that incorporate initiatives with other regions of New York state will be prioritized.

Finally, the REDC will look for projects that best fulfill the objectives of programs that have been prioritized by New York state including projects that work to improve the accessibility and quality of child care, life sciences, Regional Economic Cluster plans, Global New York, business incubation, veterans' participation and local government engagement. In addition, projects that support community investment in placemaking and downtown revitalization will be prioritized.

# ESD Capital Grants

## AMERICAN MUSEUM OF NATURAL HISTORY VIVARIUM

**Location: Upper West Side, Manhattan**

The American Museum of Natural History is requesting funding to support the development of a permanent Butterfly Vivarium to be a major attraction within its new building, the Richard Gilder Center for Science, Education, and Innovation, which broke ground in spring 2019. The Vivarium, supporting 600 construction jobs, will be a year-round living exhibit with enhanced programmatic and educational elements planned to be completed by the end of 2022. Visitors of all ages will enjoy opportunities to interact and observe butterflies in environments similar to their natural habitats and to engage with teachers, guides and experts. The Vivarium will also serve as a one-of-a-kind space for small events. There will be a behind-the-scenes staff area that will be visible to the public, where visitors can observe animal experts as they unpack pupae, prepare feeders and more.

| | |
|---|---|
| **Total Project Cost:** | $2,250,000 |
| **Applicant:** | American Museum of Natural History |
| **CFA#:** | 94581 |
| **Total Funding Requested:** | $450,000 |
| **Past CFA Awards:** | Round IV: $60,000 (Arts) |
| | Round V: $1,000,000 (Market NY) |
| | Round VI: $1,000,000 (Market NY) |
| **REDC Priorities:** | Advances Regional Priorities, Local Government Engagement, Placemaking |

## CATBIRD ECOMMERCE EXPANSION

**Location: Brooklyn Navy Yard**

Catbird is a woman-owned, Brooklyn-based manufacturer of fine jewelry. The company is a certified Made in NY business committed to innovating its operations to enhance market share and provide opportunities to its local workforce. With online sales growing rapidly, Catbird is quickly outgrowing its current space, and is seeking additional room for its e-commerce and customer service teams at the Brooklyn Navy Yard. Beginning in March 2020 and over the next five years, Catbird plans to create 50 new jobs and invest in renovations, machinery and technology. It will also lease an additional 12,000 square feet to build a state-of-the-art e-commerce and fulfillment center. These upgrades will create jobs in IT, customer service, fulfillment and system development.

| | |
|---|---|
| **Total Project Cost:** | $2,958,859 |
| **Applicant:** | Rony Elka Vardi Inc. |
| **CFA#:** | 92603 |
| **Total Funding Requested:** | $591,772 |
| **Past CFA Award:** | Round VII: $400,000 (Excelsior) |
| **REDC Priority:** | Advances Regional Priorities |

## DIGITAL GIRL, INC.—BEDFORD UNION ARMORY COMPUTER LAB

**Location: Crown Heights, Brooklyn**

Digital Girl, Inc. (DGI), founded in 2014, is dedicated to empowering the underserved youth of New York City, especially girls, to pursue studies and careers in STEM. DGI programs introduce students to computer coding through partnerships with local schools. To date, approximately 4,000 students have participated. The project will consist of 3rd floor renovations to fit-out a state-of-the-art technology lab, as well as a classroom to host technology training workshops and classes that will be offered to the community. The project, scheduled to begin in January 2020 and end in December 2020, includes adding an office, bathroom, HVAC and equipment closets. DGI has also developed an afterschool enrichment program which commenced in the spring of 2015 with two schools and has expanded to 14 public schools. The new facility will house another afterschool program.

| | |
|---|---|
| **Total Project Cost:** | $275,000 |
| **Applicant:** | Digital Girl, Inc.. |
| **CFA#:** | 94823 |
| **Total Funding Requested:** | $55,000 |
| **REDC Priorities:** | Advances Regional Priorities, Child Care, Workforce Development |

## EMERALD ISLE IMMIGRATION CENTER—BRONX RENOVATION

**Location: Woodlawn Heights, Bronx**

The Emerald Isle Immigration Center (EIIC) was established in 1988 to provide day-to-day assistance to new Irish immigrants. Since then, the EIIC has expanded its mission to assist immigrants from all backgrounds in accessing the services they need to successfully adapt to life in New York City. EIIC is requesting support to complete renovation of its Bronx Immigration Center, resulting in five new jobs. The project will assist EIIC in its efforts to remove barriers to employment for immigrants and to help immigrant seniors stay engaged in the local economy. This project will allow EIIC to replicate its successful Queens location programming in the Bronx. Expected outcomes include doubling current program space within the existing footprint, a new computer lab and library, new class and staff space, flexible space to host public events, and an elevator making all three stories accessible. The EIIC is ready to begin the year-long construction project, projected to be completed by September 2021. EIIC expects to increase the number of clients served by at least 20% in the first year after project completion.

| | |
|---|---|
| **Total Project Cost:** | $2,377,000 |
| **Applicant:** | Emerald Isle Immigration Center |
| **CFA#:** | 92468 |
| **Total Funding Requested:** | $480,000 |
| **REDC Priorities:** | Advances Regional Priorities, Downtown Revitalization, Placemaking |

## FRIENDS OF THE HIGH LINE— WESTERN RAIL YARDS

**Location: West Village, Manhattan**

Friends of the High Line is seeking funding to renovate the Western Rail Yards, the last section of the High Line park. Extending west along 30th Street and then north to 34th Street, this section of the High Line ends at 34th between 11th Avenue and the West Side Highway, across the street from the Javits Center. This section will be refurbished with a paved walkway, new power utility infrastructure and lighting to allow this section to remain open after dusk. The drainage system will be repaired and the structure will be painted to protect the historic structure. The Western Rail Yards is a critical section of the park as it allows workers, tourists and residents to reach destinations including the Javits Center, Hudson Yards, Penn Station and the wide variety of cultural and entertainment destinations to the south. Work will begin in November of 2020 with completion expected in April 2021. The project will result in four new jobs and 30 construction jobs.

| | |
|---|---|
| **Total Project Cost:** | $10,000,000 |
| **Applicant:** | Friends of the High Line, Inc. |
| **CFA#:** | 90018 |
| **Total Funding Requested:** | $2,000,000 |
| **REDC Priorities:** | Advances Regional Priorities, Downtown Revitalization, Local Government Engagement, Placemaking |

## GOVERNORS ISLAND TECH ACCELERATOR

**Location: Governors Island, Manhattan**

The project will rehabilitate Pershing Hall, a former administrative office for the U.S. Army, as a new 27,000-square-foot accelerator for startups and businesses researching and designing innovative solutions to climate change, sustainability and resiliency. The accelerator will activate a currently unoccupied, historic building with new classrooms, workspaces, laboratory space and meeting rooms, enabling small businesses to use Governors Island as a living laboratory for environmental research. Improvements to the building envelope, interior spaces and mechanical systems will allow for year-round operation of the facility. The $20 million project will begin in May 2021 with completion in May 2022 and result in 150 new jobs and 140 construction jobs.

| | |
|---|---|
| **Total Project Cost:** | $20,000,000 |
| **Applicant:** | Governors Island Corporation |
| **CFA#:** | 95059 |
| **Total Funding Requested:** | $4,000,000 |
| **REDC Priorities:** | Advances Regional Priorities, Placemaking |

## GREATER JAMAICA DEVELOPMENT CORPORATION— INDUSTRIAL DEVELOPMENT

**Location: Jamaica, Queens**

Greater Jamaica Development Corporation (GJDC), founded in 1967, is one of the nation's first community development corporations. Its goal is to encourage responsible private and public investment to enhance the quality of life for the residents and workers in the Jamaica, Queens community. To address the lack of affordable and modern manufacturing space in New York City and promote industrial development in Queens, GJDC will acquire and renovate three underutilized buildings for full-time manufacturing. Site 1 (179-10 93rd Ave.) and Site 2 (177-10 93rd Ave.) will be home to more traditional manufacturers. Site 3 (97-02 150th Street) will be developed for small batch manufacturing, with space for up to 30 small businesses. These sites will offer below-market rate rents and flexible lease terms, which will provide manufacturers with easy access to step-up space as they grow. Renovation (including solar panel and green roof installation) and fit-out of each site will start in May 2020 and be complete by March 2021. The project is expected to create 18 construction jobs and, through its tenants, result in 67 manufacturing jobs.

| | |
|---|---|
| **Total Project Cost:** | $19,875,000 |
| **Applicant:** | Greater Jamaica Development Corporation |
| **CFA#:** | 91663 |
| **Total Funding Requested:** | $1,500,000 |
| **Past CFA Award:** | DRI Round 1: $1,650,000 (ESD) |
| **REDC Priorities:** | Advances Regional Priorities, Downtown Revitalization, Environmental Justice |

## GREENPOINT MANUFACTURING AND DESIGN CENTER— BROWNSVILLE INDUSTRIAL CENTER

**Location: Brownsville, Brooklyn**

Building upon the success of seven completed industrial redevelopment projects, with an eighth currently underway, Green Point Manufacturing and Design Center (GMDC) is partnering with The Bridge to redevelop a 176,000-square-foot former industrial complex to include affordable and supportive housing, a community facility and GMDC's multi-tenanted center for small-scale manufacturing. The project will address New York's growing emphasis on retaining manufacturing space for small businesses by marketing to GMDC's traditional tenants (e.g., custom woodworkers, cabinet makers, artisanal trades such as set builders and display makers, homes goods manufacturers, metal workers and garment makers). Once complete, the 40,000-square-foot facility will provide long-term space for approximately 10 small manufacturing businesses and 35 new jobs, with workers making an average of $49,000 per year, and 59 construction jobs. Construction will begin in June 2020 with planned completion by August 2022.

| | |
|---|---|
| **Total Project Cost:** | $17,923,428 |
| **Applicant:** | Greenpoint Manufacturing and Design Center Local Development Corporation |
| **CFA#:** | 89369 |
| **Total Funding Requested:** | $3,500,000 |
| **Past CFA Award:** | Round VI: $2,100,000 (ESD Grant) |
| **REDC Priorities:** | Advances Regional Priorities, Downtown Revitalization, Workforce Development |

## GREEN-WOOD CEMETERY EDUCATION AND WELCOME CENTER

**Location: Greenwood Heights, Brooklyn**

Green-Wood Cemetery, a National Historic Landmark founded in 1838, was one of the first rural cemeteries in America. Green-Wood's popularity in the 1800's helped inspire the creation of public parks, including Central Park and Prospect Park. The Green-Wood Historic Fund, whose mission is to maintain Green-Wood's monuments and historic buildings, will construct a 19,500-square-foot Education and Welcome Center directly across the street from the cemetery's main gate. The center will include a reception area, a gallery (exhibitions and digital media), a research center and library, a flexible education and program space, and offices. The new facility will enable additional public programming and educational opportunities as well as engage visitors in the art, history and nature of the cemetery. Visitors are expected to increase by 50% to 445,000 annually with the addition of the center. Construction will begin in December 2019 and be completed by January 2022, and will create 12 new jobs and 70 construction jobs.

| | |
|---|---|
| **Total Project Cost:** | $34,252,000 |
| **Applicant:** | Green-Wood Historic Fund |
| **CFA#:** | 93420 |
| **Total Funding Requested:** | $1,500,000 |
| **REDC Priorities:** | Advances Regional Priorities, Placemaking |

## IEH CORPORATION EXPANSION

**Location: Sunset Park, Brooklyn**

For over half a century, IEH Corporation (IEH) has been developing and manufacturing highly specialized equipment including printed circuit board connectors, signal and power contacts, and custom products. Its products are used by industries such as government, military, aerospace, medical, automotive, industrial, test equipment and commercial electronic markets. IEH is expanding its operations to approximately 40,000 square feet (from a current 20,400 square feet) within Building B of the Brooklyn Army Terminal to house its growing inventory and shipping needs. Expansion will enable an increase in production, more efficient operations and allow IEH to better meet the increased demand for specialized connectors and related engineering and design functions. The project is projected to begin in January 2020 and be completed by July 2020 and result in 42 new jobs and seven construction jobs.

| | |
|---|---|
| **Total Project Cost:** | $6,822,123 |
| **Applicant:** | IEH Corporation |
| **CFA#:** | 92651 |
| **Total Funding Requested:** | $364,000 |
| **REDC Priorities:** | Advances Regional Priorities, Global NY |

## NEW LAB BUILDING 127

**Location: Brooklyn Navy Yard**

New Lab, established in 2016 as a platform for scaling startups specializing in frontier technologies, sits at the center of innovation for entrepreneurs, corporations, cities and investors. Building on its success to date, New Lab is expanding its footprint in New York City by converting the third floor of Building 127 in the Brooklyn Navy Yard into workspace for companies specializing in emerging technologies. This 40,000-square-foot space will be a technology hub supporting companies working in fast-growing fields such as UrbanTech, AgTech, AI and Quantum Computing. This project will transform the space to accelerate early-stage technology companies by enabling them to rapidly develop their products and grow their companies. Once complete in March 2021, the project will add more than 35 new companies to the space, and support more than 300 new jobs and 50 construction jobs.

| | |
|---|---|
| **Total Project Cost:** | $5,000,000 |
| **Applicant:** | New Lab |
| **CFA#:** | 94630 |
| **Total Funding Requested:** | $1,000,000 |
| **Past CFA Awards:** | Round II: $3,250,000 (ESD Grant) |
| | Round V: $750,000 (ESD Grant) |
| **REDC Priorities:** | Advances Regional Priorities, Business Incubator, Downtown Revitalization Initiative, Placemaking |

## NEW-YORK HISTORICAL SOCIETY—ANNEX PROJECT

**Location: Upper West Side, Manhattan**

New-York Historical Society will launch a five-year project to construct an 65,000-square-foot annex to its museum that will house expansive new public galleries and serve as the home for its new Academy for American Democracy—a civics learning laboratory for sixth grade teachers and students from across New York City's public schools. At a time of national political discord and uninformed debate, providing the city's youth with a thorough understanding of the roots and evolution of America's government could not be more urgent. An estimated 30,000 sixth grade students, teachers and administrators from around the city will participate in free, five-day, on-site residency programs each year. The annex will also house a new Master's in Museum Studies program in partnership with CUNY's School of Professional Studies. The project, commencing January 2020 and running over 5 years, will bring 10 new jobs, 150 construction jobs, and add an estimated 100,000 more visitors to the museum each year.

| | |
|---|---|
| **Total Project Cost:** | $107,650,000 |
| **Applicant:** | New-York Historical Society |
| **CFA#:** | 92663 |
| **Total Funding Requested:** | $4,500,000 |
| **Past CFA Awards:** | Round V: $500,000 (ESD Grant), $500,000 (Market NY) |
| | Round VI: $75,000 (ARTS CHPG I) |
| | Round VIII: $725,000 (ESD Grant), $375,000 (Market NY) |
| **REDC Priorities:** | Advances Regional Priorities, Placemaking |

## QUEENS COMMUNITY HOUSE—FOREST HILLS COMMUNITY CENTER

**Location: Forest Hills, Queens**

Queens Community House (QCH) operates 32 sites in 14 neighborhoods that impact more than 20,000 residents each year. The project involves the renovation of its Forest Hills Community Center (FHCC), which was built as part of a mediated settlement in the early 1970s following strong local opposition to the construction of a NYCHA housing development. The building was under NYCHA control from 1975 until QCH purchased it in 2017. It now requires substantial upgrading and repairs after years of neglect and planned renovations include roof repair, kitchen and plumbing improvements, a new HVAC system and elevator. Modernizing the 19,500-square-foot FHCC will allow QHC to reclaim 2,000 square feet of unusable space for programming such as its free after-school program for elementary-aged children and its "Learning to Work" program, which places 300 youth in paid internships each year. The project also includes the fit-out of a new, 7,500-square-foot space in a mixed-use building being constructed on the NYCHA campus which will be dedicated to QCH's ESL classes and immigration legal services program. The project will also include an expansion of QCH's Queens Childcare Network program. The two-year project would begin July 2020 and result in 85 new jobs and 30 construction jobs.

| | |
|---|---|
| **Total Project Cost:** | $7,174,850 |
| **Applicant:** | Queens Community House |
| **CFA#:** | 92227 |
| **Total Funding Requested:** | $1,400,000 |
| **Past CFA Awards:** | Round VII: $100,000 (DOL UWT Grant) |
| | Round VIII: $100,000 (DOL UWT Grant) |
| **REDC Priorities:** | Advances Regional Priorities, Child Care, Workforce Development |

## ST. NICKS ALLIANCE—SCHOOL SETTLEMENT COMMUNITY CENTER

**Location: Williamsburg, Brooklyn**

St. Nicks Alliance proposes to build a new expanded community center to replace the current 114-year-old School Settlement building. School Settlement is the longest continuously operating settlement house in Brooklyn and amongst the oldest in the nation. It has the legacy of serving five generations of low-income children. The new building will consist of four floors with 22,200 square feet of space and is the anchor of a three-leg campus community strategic development plan. The building will contain space for pre-school and school-age childcare, a gym/theater space and services for the elderly. The project, which will result in 17 new jobs (10 home health aides and seven youth workers) and 15 construction jobs, will begin in August 2020 and end by December 2022.

| | |
|---|---|
| **Total Project Cost:** | $23,344,837 |
| **Applicant:** | St. Nicks Alliance |
| **CFA#:** | 94257 |
| **Total Funding Requested:** | $2,000,000 |
| **REDC Priorities:** | Advances Regional Priorities, Child Care, Workforce Development |

## TARA BIOSYSTEMS EXPANSION

**Location: Kips Bay, Manhattan**

Founded in 2014, TARA Biosystems, Inc. (TARA) is a biotech company headquartered in New York City's Alexandria Center for Life Science. TARA has developed a proprietary platform of cardiac tissue models, allowing pharmaceutical companies to screen medications under development for potential cardiovascular benefits and risks. Due to an increase in market demand for TARA's services, the company must expand at a faster rate than initially anticipated. In order to take advantage of the competitive space available at the Alexandria Center for Life Sciences, TARA needs to deploy capital in 2020 for lab equipment that will facilitate its growth. TARA is seeking support for a year-long expansion of its office and lab space and the purchase of specialized equipment, resulting in 75 new jobs over the next five years.

| | |
|---|---|
| **Total Project Cost:** | $1,000,000 |
| **Applicant:** | TARA Biosystems, Inc. |
| **CFA#:** | 93243 |
| **Total Funding Requested:** | $200,000 |
| **REDC Priorities:** | Advances Regional Priorities, Life Sciences, Regional Economic Cluster Plans |

## THE LOWER EAST SIDE GIRLS CLUB—FAMILY CENTER FOR WELLBEING AND HAPPINESS

**Location: Lower East Side, Manhattan**

The Lower East Side Girls Club (LESGC), founded in 1996 to address the historic lack of services available to girls and young women on the Lower East Side, is a community-based group providing free services for thousands of girls and women to break the cycle of poverty. To expand its programming, which emphasizes a broad range of cultural competencies needed for success, the LESGC is renovating and fitting out 5,000 square feet of space adjacent to its existing 35,000-square-foot facility to create a new Family Center for Wellbeing and Happiness. The new space will feature a Mind & Body Center, space for educational programming and counseling, office space, flexible space, and a caregivers' lounge, which will be a dedicated area for respite, support groups and classes. The project will also allow LESGC to launch its workforce development program providing certificate training programs to 150 young people a year for jobs in health care, the leisure and wellness industry, and green building jobs. Training courses will also be offered in first aid and CPR to help place young people in jobs as nannies and babysitters. The project will begin in March 2020 with completion by October 2020 and will create 45 new jobs over five years

| | |
|---|---|
| **Total Project Cost:** | $835,000 |
| **Applicant:** | Lower East Side Girls Club |
| **CFA#:** | 93353 |
| **Total Funding Requested:** | $167,000 |
| **Past CFA Award:** | Round VI: $325,000 (ESD Grant) |
| **REDC Priorities:** | Advances Regional Priorities, Child Care, Environmental Justice, Workforce Development |

## THE NEW YORK STEM CELL FOUNDATION—TRANSLATIONAL STEM CELL RESEARCH FACILITY

**Location: Hell's Kitchen, Manhattan**

The mission of the New York Stem Cell Foundation's (NYSCF) Translational Stem Cell Research Facility, located in nearly 41,000 square feet at the Hudson Research Center, is to make New York City home to the world's leading stem cell center for applied disease research, attracting collaborators from around the world and catalyzing innovation in therapeutics and cures. The new facility will leverage and expand NYSCF's existing state-of-the-art stem cell research and automation infrastructure within the Hudson Research Center by an additional 23,536 square feet. The project will fuel precision medicine and stem cell research with innovative, automated technology to enable reproducible, large-scale biomedical experiments. It will include an additional platform for large-scale stem cell production that will sharply reduce costs, allowing widespread integration of stem-cell-based approaches for disease research, drug discovery and regenerative medicine. This facility will include a tissue culture laboratory, a molecular biology laboratory, imaging capabilities and flow cytometry. This would be the only facility of its kind in New York, advancing cutting-edge innovations in biomedicine and therapeutic development, and accelerating the rapidly growing field of regenerative medicine. The expansion project, which would create 40 new jobs and 10 construction jobs, will begin in December 2019 and end in December 2021.

| | |
|---|---|
| **Total Project Cost:** | $13,000,000 |
| **Applicant:** | New York Stem Cell Foundation, Inc. |
| **CFA#:** | 93239 |
| **Total Funding Requested:** | $2,600,000 |
| **REDC Priorities:** | Advances Regional Priorities, Life Sciences, Regional Economic Cluster Plan |

## UNIVERSAL HIP HOP MUSEUM

**Location: Concourse Village, Bronx**

The Universal Hip Hop Museum (UHHM) will be located at the new Bronx Point site, a mixed-use project being developed by L+M Development Partners. The project will include over 1,000 units of affordable housing, along with the UHHM, revitalizing a vacant waterfront site. UHHM will be the first museum in the world dedicated to the preservation and celebration of hip hop history and culture. Community programming and an in-house museum job training program will be central components of the project. The UHHM will attract worldwide visitors, and further development on the underutilized Bronx/Harlem River waterfront. The project will result in the creation of 100 new jobs and 500 construction jobs.

| | |
|---|---|
| **Total Project Cost:** | $30,000,000 |
| **Applicant:** | Universal Hip Hop Museum |
| **CFA#:** | 93553 |
| **Total Funding Requested:** | $3,500,000 |
| **Past CFA Award:** | Round VIII: $75,000 (Market NY) |
| **REDC Priorities:** | Advances Regional Priorities, Downtown Revitalization, Placemaking |

# Excelsior Jobs Program

## CATBIRD ECOMMERCE EXPANSION

**Location: Brooklyn Navy Yard**

Catbird is a woman-owned, Brooklyn-based manufacturer of fine jewelry. The company is a certified Made in NY business committed to innovating its operations to enhance market share and provide opportunities to its local workforce. With online sales growing rapidly, Catbird is quickly outgrowing its current space, and is seeking additional room for its e-commerce and customer service teams at the Brooklyn Navy Yard. Beginning in March 2020 and over the next five years, Catbird plans to create 50 new jobs and invest in renovations, machinery and technology. It will also lease an additional 12,000 square feet to build a state-of-the-art e-commerce and fulfillment center. These upgrades will create jobs in IT, customer service, fulfillment and system development.

| | |
|---|---|
| **Total Project Cost:** | $2,958,859 |
| **Applicant:** | Rony Elka Vardi Inc. |
| **CFA#:** | 92603 |
| **Total Excelsior Funding Requested:** | $457,032 |
| **Past CFA Awards:** | Round VII: $400,000 (Excelsior) |
| **REDC Priority:** | Advances Regional Priorities |

## IEH CORPORATION

**Location: Sunset Park, Brooklyn**

For over half a century, IEH Corporation (IEH) has been developing and manufacturing highly specialized equipment including printed circuit board connectors, signal and power contacts, and custom products. Its products are used by industries such as government, military, aerospace, medical, automotive, industrial, test equipment and commercial electronic markets. IEH is expanding its operations to approximately 40,000 square feet (from a current 20,400 square feet) within Building B of the Brooklyn Army Terminal to house its growing inventory and shipping needs. Expansion will enable an increase in production, more efficient operations and allow IEH to better meet the increased demand for specialized connectors and related engineering and design functions. The project is projected to begin in January 2020 and be completed by July 2020 and result in 42 new jobs and seven construction jobs.

| | |
|---|---|
| **Total Project Cost:** | $6,822,123 |
| **Applicant:** | IEH Corporation |
| **CFA#:** | 92651 |
| **Total Excelsior Funding Requested:** | $682,877 |
| **REDC Priorities:** | Advances Regional Priorities, Global NY |

## TARA BIOSYSTEMS EXPANSION

**Location: Kips Bay, Manhattan**

Founded in 2014, TARA Biosystems, Inc. (TARA) is a biotech company headquartered in New York City's Alexandria Center for Life Science. TARA has developed a proprietary platform of cardiac tissue models, allowing pharmaceutical companies to screen medications under development for potential cardiovascular benefits and risks. Due to an increase in market demand for TARA's services, the company must expand at a faster rate than initially anticipated. In order to take advantage of the competitive space available at the Alexandria Center for Life Sciences, TARA needs to deploy capital in 2020 for lab equipment that will facilitate its growth. TARA is seeking support for a year-long expansion of its office and lab space and the purchase of specialized equipment, resulting in 75 new jobs over the next five years.

| | |
|---|---|
| **Total Project Cost:** | $1,000,000 |
| **Applicant:** | TARA Biosystems, Inc. |
| **CFA#:** | 93243 |
| **Total Excelsior Funding Requested:** | $5,000,000 |
| **REDC Priorities:** | Advances Regional Priorities, Life Sciences, Regional Economic Cluster Plan |

## UNITE US

**Location: Lower Manhattan**

Unite US, a veteran-founded company, builds software that uses an outcomes-focused coordinated network model for facilitating cross-sector, collaborative care and data sharing between health care, government and social services. The company has 71 employees and through expansion of their office space are currently adding 180 employees. This project will create an additional 120 jobs. The project is expected to begin in January 2020 with completion by June 2020.

| | |
|---|---|
| **Total Project Cost:** | $1,565,045 |
| **Applicant:** | United USA Inc. |
| **CFA#:** | 86045 |
| **Total Excelsior Funding Requested:** | $1,250,000 |
| **REDC Priorities:** | Advances Regional Priorities, Veterans |

# Geographic Distribution of Proposed Priority Projects

### Bronx

A. Bronx Documentary Center—Latin American Photo Fest
B. Bronx River Alliance—Renaturalization Project
C. Emerald Isle Immigration Center—Bronx Renovation
D. Universal Hip Hop Museum
E. Wave Hill Marketing Campaign

### Brooklyn

A. Catbird Ecommerce Expansion
B. Digital Girl, Inc.—Bedford Union Armory Computer Lab
C. Downtown Brooklyn Partnership—Capturing Post-Incubator Growth Study
D. Greenpoint Manufacturing and Design Center—Brownsville Industrial Center
E. Green-Wood Cemetery Education and Welcome Center
F. IEH Corporation Expansion
G. New Lab Building 127
H. St. Nicks Alliance—School Settlement Community Center
I. The Brooklyn Historical Society—Marketing

### Manhattan

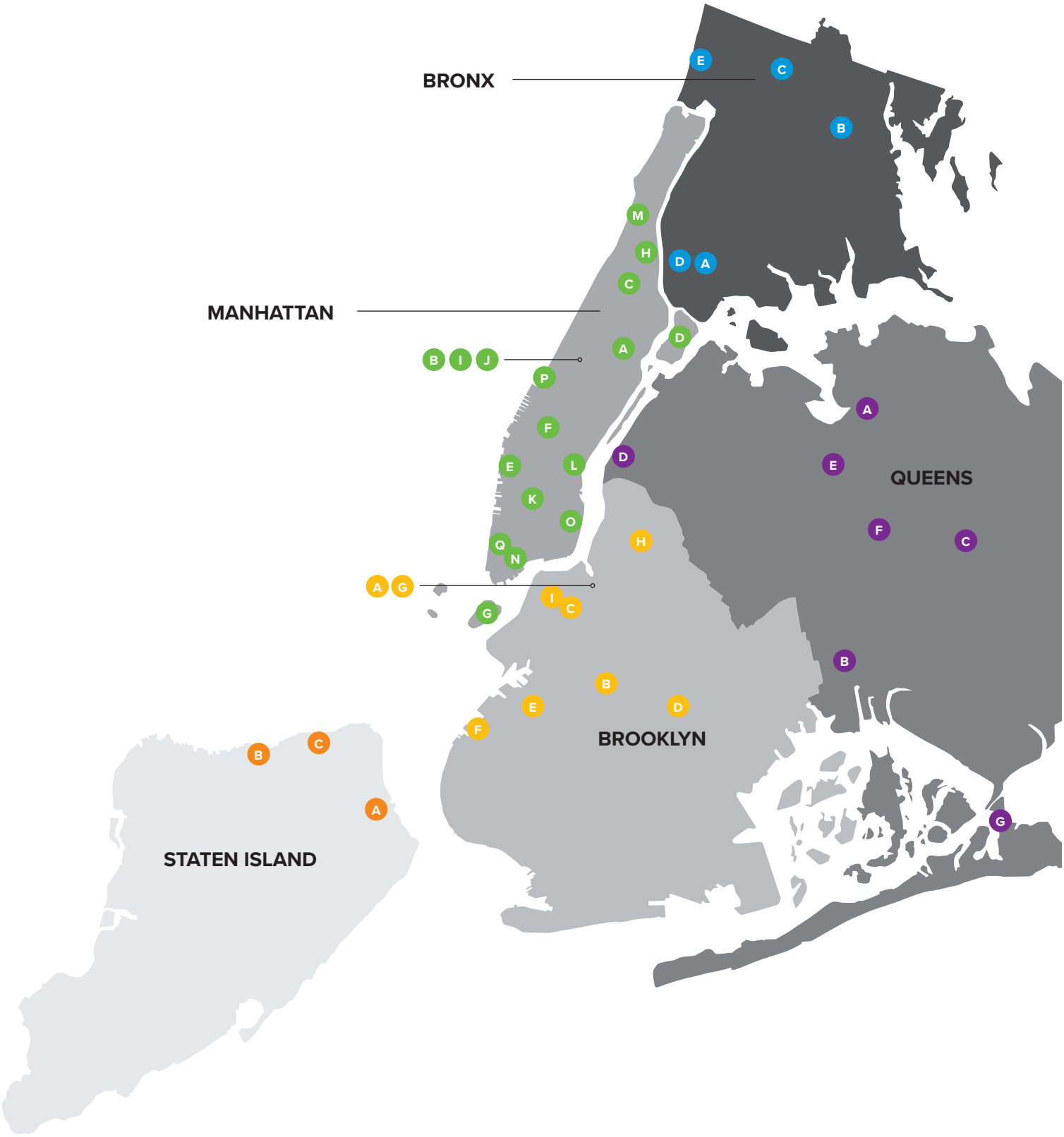
A. 92Y—Teen Producers
B. American Museum of Natural History Vivarium
C. Apollo Theatre—Workforce Investment Resident Artist Position
D. CURLY GIRL COLLECTIVE—CURLFEST
E. Friends of the High Line—Western Rail Yards
F. Girls Write Now—Writing Works
G. Governors Island Tech Accelerator
H. Manhattan Greenway
I. New-York Historical Society—Annex Project
J. New-York Historical Society—Diversity in Collecting Curatorial Fellowships
K. NYU Net Zero Energy for Economic Development
L. TARA Biosystems Expansion
M. The Hispanic Society of America—Special Exhibition Gallery
N. The Josephine Herrick Project—Building New Pathways
O. The Lower East Side Girls Club—Family Center for Wellbeing and Happiness
P. The New York Stem Cell Foundation—Translational Stem Cell Research Facility
Q. Unite US

### Queens

A. Flushing Town Hall—Marketing and Branding
B. GallopNYC—Lindenwood Master Planning
C. Greater Jamaica Development Corporation—Industrial Development
D. Maspeth Arts Welding Fellowship
E. Queens Community House—Forest Hills Community Center
F. Queens Tourism Council—IT'S IN QUEENS!
G. Rockaway's Music Arts & Cultural Center Feasibility Study

### Staten Island

A. Maritime Activation and Resiliency Feasibility Study for the Northeastern Shore of Staten Island
B. Port Richmond/Mariners Harbor BOA Implementation
C. Snug Harbor Wetlands Boardwalk and Viewing Platform


BRONX
MANHATTAN
QUEENS
BROOKLYN
STATEN ISLAND

# Priority Project Crosswalk

**SHOWING RELATION OF PROPOSED PRIORITY PROJECTS TO STATE PRIORITIES**

| CFA # | Project Name | Project Applicant | County | |
|---|---|---|---|---|
| Empire State Development Grant Funds (ESD) | | | | |
| 94581 | American Museum of Natural History Vivarium | American Museum of Natural History | Manhattan | |
| 92603 | Catbird Ecommerce Expansion | Rony Elka Vardi Inc. | Brooklyn | |
| 94823 | Digital Girl, Inc.—Bedford Union Armory Computer Lab | Digital Girl, Inc. | Brooklyn | |
| 92468 | Emerald Isle Immigration Center—Bronx Renovation | Emerald Isle Immigration Center | Bronx | |
| 90018 | Friends of the High Line—Western Rail Yards | Friends of the High Line, Inc. | Manhattan | |
| 95059 | Governors Island Tech Accelerator | Governors Island Corporation | Manhattan | |
| 91663 | Greater Jamaica Development Corporation—Industrial Development | Greater Jamaica Development Corporation | Queens | |
| 89369 | Greenpoint Manufacturing and Design Center—Brownsville Industrial Center | Greenpoint Manufacturing and Design Center Local Development Corporation | Brooklyn | |
| 93420 | Green-Wood Cemetery Education and Welcome Center | Green-Wood Historic Fund | Brooklyn | |
| 92651 | IEH Corporation Expansion | IEH Corporation | Brooklyn | |
| 94630 | New Lab Building 127 | New Lab | Brooklyn | |
| 92663 | New-York Historical Society—Annex Project | New-York Historical Society | Manhattan | |
| 92227 | Queens Community House—Forest Hills Community Center | Queens Community House | Queens | |
| 94257 | St. Nicks Alliance—School Settlement Community Center | St. Nicks Alliance | Brooklyn | |
| 93243 | TARA Biosystems Expansion | TARA Biosystems, Inc. | Manhattan | |
| 93353 | The Lower East Side Girls Club—Family Center for Wellbeing and Happiness | The Lower East Side Girls Club | Manhattan | |
| 93239 | The New York Stem Cell Foundation—Translational Stem Cell Research Facility | The New York Stem Cell Foundation, Inc. | Manhattan | |
| 93553 | Universal Hip Hop Museum | Universal Hip Hop Museum | Bronx | |
| Excelsior Jobs Program (ESD) | | | | |
| 92603 | Catbird Ecommerce Expansion | Rony Elka Vardi Inc. | Brooklyn | |
| 92651 | IEH Corporation Expansion | IEH Corporation | Brooklyn | |
| 93243 | TARA Biosystems Expansion | TARA Biosystems, Inc. | Manhattan | |
| 86045 | Unite US | United USA Inc. | Manhattan | |

| | Advances Regional Priorities | Child Care Needs & Potential Solutions | Environmental Justice Strategy | Placemaking & Downtown Revitalization | Workforce Development Initiative |
|---|---|---|---|---|---|
| | | | | | |
| | X | | | X | |
| | X | | | | |
| | X | X | | | X |
| | X | | | X | |
| | X | | | X | |
| | X | | | X | |
| | X | | X | X | |
| | X | | | X | X |
| | X | | | X | |
| | X | | | | |
| | X | | | X | |
| | X | | | X | |
| | X | X | | | X |
| | X | X | | | X |
| | X | | | | |
| | X | X | X | | X |
| | X | | | | |
| | X | | | X | |
| | | | | | |
| | X | | | | |
| | X | | | | |
| | X | | | | |
| | X | | | | |

## CROSSWALK (CONTINUED)

| CFA # | Project Name | Project Applicant | County | |
|---|---|---|---|---|
| Market New York (ESD) | | | | |
| 91480 | CURLY GIRL COLLECTIVE—CURLFEST | CURLY GIRL COLLECTIVE LLC | Manhattan | |
| 93968 | Flushing Town Hall—Marketing and Branding | Flushing Council on Culture and the Arts, Inc. | Queens | |
| 93999 | Queens Tourism Council—IT'S IN QUEENS! | Queens Economic Development Corporation | Queens | |
| 92992 | The Brooklyn Historical Society—Marketing | The Brooklyn Historical Society | Brooklyn | |
| 93553 | Universal Hip Hop Museum | Universal Hip Hop Museum | Bronx | |
| 90456 | Wave Hill Marketing Campaign | Wave Hill Incorporated | Bronx | |
| Strategic Planning and Feasibility Studies (ESD) | | | | |
| 94255 | Downtown Brooklyn Partnership—Capturing Post-Incubator Growth Study | Downtown Brooklyn Partnership, Inc. | Brooklyn | |
| 90715 | Maritime Activation and Resiliency Feasibility Study for the Northeastern Shore of Staten Island | Waterfront Alliance, Inc. | Staten Island | |
| 93635 | Rockaway's Music Arts & Cultural Center Feasibility Study | Rockaway Development and Revitalization Corporation | Queens | |
| Arts & Cultural Facilities Improvement Program—Mid-Size Capital Project Fund (Arts) | | | | |
| 93249 | The Hispanic Society of America—Special Exhibition Gallery | Hispanic Society of America | Manhattan | |
| New York State Arts Impact Awards (Arts) | | | | |
| 92117 | Bronx Documentary Center—Latin American Photo Fest | Bronx Documentary Center | Bronx | |
| Workforce Investment (Arts) | | | | |
| 89730 | Girls Write Now—Writing Works | Girls Write Now | Manhattan | |
| 93862 | The Josephine Herrick Project—Building New Pathways | Josephine Herrick Project, Inc. | Manhattan | |
| Workforce Fellowship Program (Arts) | | | | |
| 91641 | 92Y—Teen Producers | The Young Men's and Young Women's Hebrew Association | Manhattan | |
| 82475 | Apollo Theatre—Workforce Investment Resident Artist Position | Apollo Theater Foundation, Inc. | Manhattan | |
| 92143 | Maspeth Arts Welding Fellowship | Queens Council on the Arts | Queens | |
| 93386 | New-York Historical Society—Diversity in Collecting Curatorial Fellowships | New-York Historical Society | Manhattan | |

| | Advances Regional Priorities | Child Care Needs & Potential Solutions | Environmental Justice Strategy | Placemaking & Downtown Revitalization | Workforce Development Initiative |
|---|---|---|---|---|---|
| | | | | | |
| | X | | | X | |
| | X | | | X | |
| | X | | | X | |
| | X | | | X | |
| | X | | | X | |
| | X | | | X | |
| | | | | | |
| | X | | | X | |
| | X | | | X | |
| | X | | | | |
| | | | | | |
| | X | | | X | |
| | | | | | |
| | X | | | X | |
| | | | | | |
| | X | | | | |
| | X | | | X | X |
| | | | | | |
| | X | | | | X |
| | X | | | | X |
| | X | | | | X |
| | X | | | | X |

## CROSSWALK (CONTINUED)

| CFA # | Project Name | Project Applicant | County | |
|---|---|---|---|---|
| Environmental Protection Fund: Parks, Preservation & Heritage Grants (OPRHR) | | | | |
| 92152 | GallopNYC—Lindenwood Master Planning | Giving Alternative Learners UpLifting Opportunities Inc | Queens | |
| 91631 | Snug Harbor Wetlands Boardwalk and Viewing Platform | Snug Harbor Cultural Center & Botanical Garden | Staten Island | |
| Green Innovation Grant Program (EFC) | | | | |
| 90762 | Bronx River Alliance—Renaturalization Project | Bronx River Alliance | Bronx | |
| Local Waterfront Revitalization Program (DOS) | | | | |
| 94058 | Manhattan Greenway | New York City Department of Small Business Services | Manhattan | |
| Net Zero Energy for Economic Development (NYSERDA) | | | | |
| 94944 | NYU Net Zero Energy for Economic Development | New York University | Manhattan | |
| Brownfield Opportunity Areas (DOS) | | | | |
| 94065 | Port Richmond/Mariners Harbor BOA Implementation | Northfield Community LDC | Staten Island | |

| | Advances Regional Priorities | Child Care Needs & Potential Solutions | Environmental Justice Strategy | Placemaking & Downtown Revitalization | Workforce Development Initiative |
|---|---|---|---|---|---|
| | | | | | |
| | X | | | X | |
| | X | | X | X | |
| | | | | | |
| | X | | X | | |
| | | | | | |
| | X | | X | X | |
| | | | | | |
| | X | | X | X | |
| | | | | | |
| | X | | X | | |

## OTHER NOTABLE PROJECTS

Additionally, in accordance with the requirements of the statewide CFA project endorsement standards, the following is a list of projects given a 15 as part of the REDC scoring process. Projects are listed by project name and project sponsor, by borough.

### Bronx

Bronx Innovation Factory (CommonWise Education, Inc.)

Harlem River BOA Planning Ecosystem Waterfront Greenway Park (Bronx Council for Environmental Quality)

LWRP-Harding Park Tidal Wetland Restoration Project (NYC Department of Parks & Recreation)

Montefiore Einstein Center for Cancer Care (Montefiore Health System, Inc.)

South Bronx Restaurant Incubator (Majora Carter Group LLC)

### Brooklyn

Adams Street Library (Brooklyn Public Library)

Alliance Market NY 2019 (Alliance for Coney Island)

BAM Fellows in Stagecraft and Production (Brooklyn Academy of Music)

BAM Karen (Brooklyn Academy of Music)

Future home of the Adams Street Library, May 2019

Brownfield Opportunity Area 2020 (Fifth Avenue Committee Inc.)

Cumbe Resident Artist—Renewal (Cumbe Center for African and Diaspora Dance)

LIU Brooklyn Vivarium (Long Island University)

Media Workforce Readiness (Hook Arts Media)

NYU Robotics Lab (New York University)

Pratt Institute Capital Request (Pratt Institute)

Pratt Institute Research Yard at Brooklyn Navy Yard (Pratt Institute)

Willie Mae Programming for New York Youth (Willie Mae Rock Camp for Girls Inc.)

Workforce Investment (Brooklyn Rail)

Workforce Investment (Gallim Dance)

### Manhattan

2050 Administrative Fellows Program (New York Theatre Workshop)

9/11 Tribute Center (9/11 Tribute Center Inc.)

97 Orchard Street Preservation Project (Lower East Side Tenement Museum)

Arts Career Training Program Renewal (Young People's Chorus of New York City)

Broadway Plaza Improvements—47th to 49th Street (Times Square District Management Association)

Capital Expansion Renovation Project (Leslie-Lohman Museum of Gay and Lesbian Art)

City Center Administrative Apprentice Program (New York City Center)

Completion Project (Anthology Film Archives)

Equitable Public Space Fellowship (Design Trust for Public Space)

Firelights Workforce Investment (Firelight Media Inc.)

Folklore Mentors (City Lore)

Friends of the High Line Signage and Wayfinding (Friends of the High Line, Inc.)

GOCO Induction Air Valves NYSERDA C&I Carbon Challenge (Goldman Copeland Associates)

Governors Island Green Stormwater Infrastructure Project (Governors Island Corporation)

Harlem Stage Workforce
(Aaron Davis Hall Inc dba Harlem Stage)

Investment in Public Spaces: Renovation of The Public Theater's Martinson and Shiva Theaters (New York Shakespeare Festival)

MAD Career Ladder (Museum of Arts and Design)

Major Capital Investment Project
(LaMaMa Experimental Theater)

Music Director—Renewal (Orchestrating Dreams)

NYSCA REDC Arts Workforce Fellowship (Ars Nova Theater I, Inc.)

PMHU NYSCA REDC 2020
(Project Music Heals Us Inc.)

REDC Application 2019
(Spanish Dance Arts Company Inc.)

REDC Renewal for 2020 (The Play Company)

RTKids Apprenticeship Program (Rosie's Theater Kids)

Samuel F Friedman Theatre Renovation
(Manhattan Theatre Club)

The Civic Hall Digital Learning Center at Union Square
(Civic Hall Labs)

The Moth Education Internship Program
(Storyville Center for the Spoken Word)

The Wooster Group Facilities & Technical Manager
(The Wooster Group)

Workforce Investment (Alpha Workshops)

Workforce Investment (Latsky Dance Inc.)

Workforce Investment
(Opportunity Music Project Foundation Inc.)

Workforce Investment (Dance Parade Inc.)

Workforce Investment (New Stage Theatre Company)

Workforce Readiness (Roundabout Theatre Company)

Workforce Training and Development Expansion
(Ensemble Studio Theatre)

**Queens**

Jamaica Downtown Jazz Festival & JamaicaFlux 2020
(Jamaica Center for Arts and Learning)

97 Orchard Street of the Lower East Side Tenement Museum

NYSCA REDC (Lewis Latimer House Museum)

REDC Application 2019 (Pursuit)

**Staten Island**

Freshkills Park North Park
(NYC Department of Parks & Recreation)

Restoring a Staten Island Treasure
(Casa Belvedere—The Italian Cultural Foundation)

Staff Expansion Project Director of Development
(Friends of Alice Austen House)

Staten Island Skyway Elevated Park
(Staten Island Economic Development Corporation)

**Multi-Borough**

ACI Training Facility Expansion Capital Improvement
(Andromeda Community Initiative)

Kundiman Workforce Expansion (Kundiman)

Made In NYC
(Pratt Center for Community Development)

Workforce Investment (Ping Chong + Company)

**Multi-Regional**

TheatreWorksUSA General Operating Support
(TheatreworksUSA Corp.)

The Gapstow Bridge at Central Park in Manhattan

PART FIVE

# Participation

**The following groups have been actively engaged in many of the governor's and REDC's initiatives and priorities over the past year.**

# Work Groups

## CHILD CARE

The REDC Child Care Work Group convened experts representing stakeholders from across the system including nonprofit child care providers, training providers, workforce development, research and advocacy. Most of the discussion focused on the state of the region's child care system, including needs, gaps in service and existing resources. Work group members shared potential opportunities to help improve the system and offer more affordable, accessible and high-quality child care to families in need. The group will remain engaged and will act as a resource for the REDC in building out its strategy.

## WORK GROUP MEMBERS

### Child Care

Meeting Date: July 31, 2019

### Participants

Karen Bunting
New York Genome Center

Lisa Caswell
Day Care Council of New York, Inc.

Sherry Cleary
New York Early Childhood Professional Development Institute, The City University of New York

Davis Connelly
Roads to Success

Claire Cuno
Per Scholas

Amanda Edelman
Pursuit

Lisa Futterman
Workforce Development Institute

Courtney Granger
Opportunities for a Better Tomorrow

Leah Hebert
New York City Center for Youth Employment

Brook Jackson
Partnership for New York City

Brad Katz
Fisher Brothers

Jennifer March
Citizens' Committee for Children

Jocelyn Mazurkiewicz
Consortium for Worker Education

Danae McLeod
Grace Institute

Merrill Pond
Partnership for New York City

Nancy Rankin
Community Service Society of New York

Allison Sesso
Human Services Council of New York

Alice Tan
Children's Aid Society

Lisa Tomanelli
Henry Street Settlement

### ESD Staff

Victoria Majchrzak

Sean Malone

Emma Phelan

Alexander Rodriguez

Joseph Tazewell

## ECONOMIC AND ENVIRONMENTAL JUSTICE

The REDC Economic and Environmental Justice Work Group convened a cross-section of expert stakeholders, including those in environmental justice, environmental policy, economic development and workforce development, among others. The director of the Office of Environmental Justice at the Department of Environmental Conservation, Rosa Méndez, provided an overview of the issue and presented opportunities and criteria for how to develop a meaningful strategy. The work group discussed the recently passed robust policies by both the state and city, affording many opportunities to engage communities in preparing for good jobs in the growing green economy. Training programs that have successfully engaged environmental justice communities were highlighted and discussed. The group will continue to be a resource for the REDC in identifying quality training programs and potential economic development projects to connect them to in the coming months.

## WORK GROUP MEMBERS

**Economic and Environmental Justice**

Meeting Date: June 28, 2019

**Participants**

Steve Brown
South Bronx Overall Development Corporation

James Chase
Majora Carter Group, LLC

Erik Cliette
Urban League

Diana Coleman
Urban League

Sander Dolder
New York City Economic Development Corporation

David Ehrenberg
Brooklyn Navy Yard Development Corporation

Tonya Gayle
Green City Force

Noah Ginsburg
Solar One

Atalia Howe
Community Preservation Corporation

Brook Jackson
Partnership for New York City

Hope Knight
Greater Jamaica Development Corporation

Rosa Méndez
New York State Department of Environmental Conservation

Merrill Pond
Partnership for New York City

Scott Van Campen
Makerspace NYC

Christopher Walker
NYU Stern School of Business

Kathryn Wylde
Partnership for New York City

Richard Yancey
Building Energy Exchange

**ESD Staff**

Victoria Majchrzak

Sean Malone

Alexander Rodriguez

Joseph Tazewell

# Public Outreach and Engagement

The REDC continues to prioritize engagement and outreach in Round IX. Some examples of outreach included:

- Two CFA training workshops in Brooklyn and Manhattan which were attended by nearly 250 people interested in learning more about funding opportunities and speaking with agency representatives.
- Working with the borough presidents to solicit applications for the DRI. Each borough president was empowered to work with local elected officials, leading employers and institutions and community groups to submit up to two applications each for this year's competition.
- Work group meetings with community leaders in the fields of workforce development, childcare and economic and environmental justice.
- Working with the Queens Borough President's Office; the Bronx Borough President's Office and Staten Island Economic Development Corporation to organize three consolidated funding application information sessions.
- Site visits and individual meetings with potential CFA applicants representing the diversity of the New York City economy including workforce development organizations, a borough-wide library system, life sciences development and multiple cultural organizations of significance.
- The REDC partnered with the Workforce Development Institute, the New York City Employment and Training Coalition and the New York Association of Training and Employment Professionals in hosting a NYS Workforce Development Initiative Information Session on August 20, 2019 at the New York Genome Center. There were 186 attendees at the event.

PART SIX

# Appendix

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

| Application Round I | | | |
|---|---|---|---|
| **CFA System Application Number** | **Applicant Name** | **Project Name** | **Agency Name** |
| 2011 | Action Environmental Systems, LLC | Action Environmental Systems, LLC - EIP Capital | ESD |
| 2046 | New York Restoration Project | Sherman Creek | Parks |
| 2049 | The General Society of Mechanics and Tradesmen of the City of New York | Historic Structure Report | Parks |
| 2295 | Association for Rehabilitative Case Management and Housing, Inc. | East 144th Street Affordable Housing | HCR |
| 2522 | Inland Paper Products Corp. | Inland Paper Products Corporation - EIP Capital | ESD |
| 2630 | NYC Department of Parks & Recreation | Cooper Park Renovation | Parks |
| 2716 | Queensborough Community College | Stormwater Management Permeable Pavement | EFC |
| 2951 | East Brooklyn Churches Sponsoring Committee | Stanley Commons Senior Housing | HCR |
| 3249 | The Bridge, Inc | Herkimer Street Residence | HCR |
| 3260 | NYC Mayor's Office of Long Term Planning and Sustainability | Cleaner Greener Communities Phase I: Regional Sustainability Planning Grants | NYSERDA |
| 3503 | NYC Department of Parks & Recreation | Catalyst Reclaiming the Waterfront | DOS |
| 3686 | Americare, Inc. | Unemployed Worker | DOL |
| 3825 | Ocean Bay Community Development Corporation | Unemployed Worker | DOL |
| 3832 | Ridgewood Bushwick Senior Citizens Council, Inc. | Knickerbocker Commons | HCR |
| 4048 | NYC Department of Parks & Recreation | Freshkills Park East Park Development and Educational Outreach | DOS |
| 4155 | NYC Department of Parks & Recreation | Taking New York City's Innovative Greenstreets and Green Roofs to the Next Level | EFC |
| 4302 | Praxis Housing Initiatives, Inc. | White Plains Road | HCR |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Environmental Investment Program - Capital | $250,000 | $1,900,820 | $250,000 | |
| | Park Acquisition, Development and Planning | $318,800 | $603,800 | $318,800 | |
| | Historic Property Acquisition, Development and Planning | $63,000 | $106,941 | $63,000 | |
| | Federal Low Income Housing Tax Credit | $1,049,997 | $19,105,170 | $1,049,997 | |
| | Environmental Investment Program - Capital | $250,000 | $1,480,695 | $250,000 | |
| | Park Acquisition, Development and Planning | $400,000 | $2,800,000 | $400,000 | |
| | Green Innovation Grant Program | $1,000,000 | $27,790 | $23,760 | |
| | Federal Low Income Housing Tax Credit | $827,811 | $21,866,139 | $827,811 | |
| | Federal Low Income Housing Tax Credit | $1,084,347 | $19,797,838 | $1,084,347 | |
| | Cleaner, Greener Communities Regional Sustainability Planning Program | $1,000,000 | $1,198,463 | $931,088 | |
| | Local Waterfront Revitalization | $360,400 | $734,525 | $520,000 | |
| | Unemployed Worker Skills Training | $25,000 | $25,000 | $25,000 | |
| | Unemployed Worker Skills Training | $50,000 | $50,000 | $49,001 | |
| | Federal Low Income Housing Tax Credit | $470,806 | $10,311,157 | $470,806 | |
| | Local Waterfront Revitalization | $850,000 | $4,300,000 | $130,000 | |
| | Green Innovation Grant Program | $1,125,000 | $1,250,000 | $225,042 | |
| | Federal Low Income Housing Tax Credit | $1,012,151 | $17,670,816 | $1,012,151 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 4341 | NYC Department of City Planning | Waterfront Planning Implementation | DOS |
| 4470 | White Coffee Corp. | Worker Skills Upgrading | DOL |
| 4687 | Rufus King Court Limited Partnership | Rufus King Court Apts | HCR |
| 4687 | Rufus King Court Limited Partnership | Rufus King Court Apts | HCR |
| 4778 | Parker Jewish Institute for Health Care and Rehabilitation | Worker Skills Upgrading | DOL |
| 5751 | Catholic Health Care System dba ArchCare | Worker Skills Upgrading | DOL |
| 6550 | Long Island Jewish Medical Center | Cohen Children's Medical Center Green Roof | EFC |
| 6568 | HPS Associates LLC | Hunters Point A and B | EFC |
| 6629 | Dunn Development Corp. | King Garden Apts | HCR |
| 6718 | Brooklyn Greenway Initiative, Inc. | Brooklyn Waterfront Greenway | DOS |
| 6736 | Solar One | Solar 2 Green Roof | EFC |
| 7219 | Hunts Point Terminal Produce Cooperative Association | Hunts Point Produce Market | EFC |
| 7219 | Hunts Point Terminal Produce Cooperative Association | Hunts Point Terminal Produce Cooperative Association - Upst Ag Capital | ESD |
| 7465 | Taystee Create LLC | Taystee Create LLC Capital | ESD |
| 7704 | Chinatown Manpower Project, Inc. | Unemployed Worker | DOL |
| 7749 | NYC Department of Parks & Recreation | Prospect Park Lakeside Green Roof | EFC |
| 7749 | Prospect Park Alliance, Inc. | Lakeside in Prospect Park | Parks |
| 7818 | Gay Men's Health Crisis, Inc. | Worker Skills Upgrading | DOL |
| 4127 | Brooklyn Navy Yard Development Corporation | Green Manufacturing Center | ESD |
| 8460 | NYC Seedstart, LLC | NYC Seedstart Working Capital | ESD |
| 8479 | Terence Cardinal Cooke Health Care Center | Worker Skills Upgrading | DOL |
| 8899 | Bluestone Jamaica I, LLC | 161st Street Mixed Use Inclusionary Housing | HCR |
| 14025 | Bronx Shepherds Restoration Corp. | Shepherds Restore 2011 | HCR |
| 14026 | Bronx Shepherds Restoration Corp. | Shepherds Access 2011 | HCR |
| 14037 | Margert Community Corp. | MCC 2011 Restore Program | HCR |
| 14051 | Richmond Senior Services, Inc. | Richmond Senior Restore 2011 | HCR |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Local Waterfront Revitalization | $520,000 | $1,174,281 | $360,400 | |
| | Business Hiring and Training Incentives - Worker Skills Upgrading | $47,400 | $46,791 | $45,038 | |
| | Federal Low Income Housing Tax Credit | $1,583,540 | $23,230,128 | $1,583,540 | |
| | State Low Income Housing Tax Credit | $146,631 | $23,230,128 | $146,631 | |
| | Business Hiring and Training Incentives - Worker Skills Upgrading | $30,000 | $30,000 | $30,000 | |
| | Business Hiring and Training Incentives - Worker Skills Upgrading | $10,880 | $10,880 | $7,542 | |
| | Green Innovation Grant Program | $450,000 | $- | $- | |
| | Green Innovation Grant Program | $286,943 | $- | $- | |
| | Federal Low Income Housing Tax Credit | $1,629,705 | $20,900,300 | $1,629,705 | |
| | Local Waterfront Revitalization | $890,000 | $2,490,000 | $890,000 | |
| | Green Innovation Grant Program | $229,000 | $- | $- | |
| | Green Innovation Grant Program | $1,000,000 | $1,000,000 | $- | |
| | Regional Council Capital Fund | $10,000,000 | $322,500,000 | $- | |
| | Regional Council Capital Fund | $10,000,000 | $350,000,000 | $- | |
| | Unemployed Worker Skills Training | $50,000 | $50,000 | $43,859 | |
| | Green Innovation Grant Program | $2,287,000 | $49,546,000 | $2,287,000 | |
| | Park Acquisition, Development and Planning | $400,000 | $74,202,439 | $- | |
| | Business Hiring and Training Incentives - Worker Skills Upgrading | $49,842 | $49,842 | $28,593 | |
| | Empire State Development Grant Funds | $5,000,000 | $58,000,000 | $4,500,000 | |
| | Economic Development Purposes Fund | $550,000 | $1,800,000 | $73,044 | |
| | Business Hiring and Training Incentives - Worker Skills Upgrading | $9,900 | $9,900 | $8,832 | |
| | State Low Income Housing Tax Credit | $581,920 | $32,221,754 | $565,417 | |
| | RESTORE | $75,000 | $1,425,000 | $75,000 | |
| | Access to Home | $300,000 | $600,000 | $130,620 | |
| | RESTORE | $75,000 | $305,000 | $75,000 | |
| | RESTORE | $75,000 | $115,000 | $75,000 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 14053 | Margert Community Corp. | MCC 2011 Access To Home Program | HCR |
| 14098 | Hamaspik Of Kings County | Hamaspik of Kings County Access to Home 2011 | HCR |
| 14110 | Myrtle Avenue Revitalization Project LDC | Restoring Myrtle Avenue in Fort Greene | HCR |
| 14115 | Ridgewood Bushwick Senior Citizens Council, Inc. | Access to Home | HCR |
| 14117 | Ridgewood Bushwick Senior Citizens Council, Inc. | RBSCC Restore 2011 | HCR |
| 14118 | Rebuilding Together NYC | RT NYC Access to Home 2011 | HCR |
| 14133 | Housing Partnership Development Corp. | 3603-05 Broadway Cooperatives | HCR |
| 14134 | NHS of NYC | NHS 1-4 MRLP | HCR |
| 7761 | Crye American, LLC | Crye American Excelsior | ESD |
| 7219 | Hunts Point Terminal Produce Cooperative Association | Hunts Point Terminal Cooperative Association - Excelsior | ESD |
| 5249 | Shapeways, Inc. | Shapeways Excelsior | ESD |
| 8213 | Terrafina LLC | Terrafina Excelsior | ESD |
| Application Round II | | | |
| 12665 | CEC Stuyvesant Cove, Inc. dba Solar One | CEC Stuyvesant Cove, Inc. dba Solar One - Unemployed Worker Training | DOL |
| 15626 | The Center for Military & Private Sector Initiatives, Inc. dba Veterans Across America, Inc. | The Center for Military & Private Sector Initiatives, Inc. dba Veterans Across America, Inc. - Unemployed Worker Training | DOL |
| 17691 | NYC Department of Transportation | NYCDOT - Porous Pavement Prototype Testing and Evaluation | EFC |
| 19258 | Wonton Food Inc. | Wonton Food Inc. - New Hire/OJT Training | DOL |
| 19422 | Oak Point Property, LLC | Oak Point Property Capital | ESD |
| 13889 | The Architectural League of New York | New York Architecture Diary | ESD |
| 13992 | The Trust for Public Land | Queensway | Parks |
| 14728 | New York Genome Center | New York Genome Center Capital | ESD |
| 14883 | Cooper Square Community Development Committee and Businessmen's Association, Inc. | La MaMa Experimental Theater Company | HCR |
| 14888 | Brooklyn Navy Yard Development Corporation | Brooklyn Navy Yard/Macro Sea New Lab Capital | ESD |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Access to Home | $300,000 | $573,000 | $300,000 | |
| | Access to Home | $250,000 | $320,000 | $250,000 | |
| | New York Main Street | $500,000 | $1,315,000 | $500,000 | |
| | Access to Home | $300,000 | $586,052 | $300,000 | |
| | RESTORE | $75,000 | $361,052 | $75,000 | |
| | Access to Home | $250,000 | $642,500 | $250,000 | |
| | Affordable Home Ownership Development Program (AHC) | $877,500 | $7,309,247 | $877,500 | |
| | Affordable Home Ownership Development Program (AHC) | $400,000 | $800,000 | $400,000 | |
| | Excelsior Jobs Program | $1,000,000 | $4,650,000 | $297,643 | |
| | Excelsior Jobs Program | $3,500,000 | $322,500,000 | $- | |
| | Excelsior Jobs Program | $200,000 | $28,507,264 | $65,334 | |
| | Excelsior Jobs Program | $200,000 | $515,900 | $- | |
| | | | | | |
| | Worker Skills Upgrading - Unemployed Worker Training | $77,461 | $77,461 | $- | |
| | Worker Skills Upgrading - Unemployed Worker Training | $93,500 | $93,500 | $- | |
| | Green Innovation Grant Program | $1,200,000 | $645,423 | $- | |
| | Worker Skills Upgrading - New Hire (On-the-Job) Training | $20,263 | $20,263 | $- | |
| | Empire State Development Grant Funds | $400,000 | $94,078,896 | $- | |
| | Regional Tourism Marketing Grant Initiative (I LOVE NY Fund) | $20,000 | $48,960 | $9,919 | |
| | Park Acquisition, Development and Planning | $467,000 | $623,050 | $467,000 | |
| | Empire State Development Grant Funds | $1,500,000 | $67,250,000 | $- | |
| | HCR - Urban Initiatives (UI) | $180,000 | $558,762 | $180,000 | |
| | Empire State Development Grant Funds | $1,250,000 | $23,355,803 | $1,250,000 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 14888 | Brooklyn Navy Yard Development Corporation | Brooklyn Navy Yard/Macro Sea New Lab Capital | ESD |
| 15119 | Clemente Soto Velez Cultural Center | The Lower East Side Cultural Corridor Arts Jobs Training Program | Arts |
| 15768 | Gotham Greens Farms LLC | Gotham Greens | NYSERDA |
| 15781 | Chinatown Manpower Project, Inc. | Chinatown Manpower Project, Inc. - Unemployed Worker Training | DOL |
| 16014 | Agudath Israel of America Community Services, Inc. | Agudath Israel of America Community Services, Inc. - Unemployed Worker Training | DOL |
| 16070 | NYCEDC | Randalls Island Connector | DOS |
| 16156 | Cumberland Packing Corp. | Cumberland Packing Corp. - Existing Employee Training | DOL |
| 17037 | Urban Electric Power | Energy Storage Devices Manufacturing Facility | NYSERDA |
| 17250 | ITAC | ITAC Technical Assistance for 2013 | ESD |
| 17324 | Bronx Arts Ensemble, Inc. | Arts-In-Education Programs for Elementary and Middle School Students | Arts |
| 17420 | Downtown Brooklyn Partnership | Downtown Brooklyn Eastern Gateway Revitalization Project | HCR |
| 17928 | Seventh Regiment Armory Conservancy, Inc. | Park Avenue Armory Expansion of Unconventional Commissions | Arts |
| 18160 | Chamber of Commerce for Borough of Queens | Q A Queens About Mobile Phone App | ESD |
| 18324 | Leap, Inc. dba Brooklyn Workforce Innovations | Leap, Inc. dba Brooklyn Workforce Innovations - Unemployed Worker Training | DOL |
| 18340 | NYC Department of City Planning | Open Industrial Uses Study | DOS |
| 18801 | NYC Department of Small Business Services | City of New York - Brownfield Cleanup Capital | ESD |
| 18955 | Apollo Theater Foundation | Breakin' Conventions Festival | Arts |
| 18987 | Brooklyn Academy of Music | DanceAfrica Festival | Arts |
| 19025 | BRIC Arts Media Bklyn Inc. | BRIC Arts \| Media House Public Awareness and Public Engagement Plan | Arts |
| 19038 | Roanwell Corporation | Roanwell Corporation - Existing Employee Training | DOL |
| 19067 | CSA Group NY Architects and Engineers, P.C. | CSA Group NY Architects and Engineers, P.C. - Existing Employee Training | DOL |
| 19258 | Wonton Food Inc. | Wonton Food Inc. - Existing Employee Training | DOL |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | State Capital Funds | $2,000,000 | $23,355,803 | $1,452,207 | |
| | Art Project Grant | $150,000 | $300,000 | $45,000 | |
| | NYSERDA - Regional Economic Development and GHG Reduction Program | $750,000 | $6,781,565 | $750,000 | |
| | Worker Skills Upgrading - Unemployed Worker Training | $95,539 | $95,539 | $41,859 | |
| | Worker Skills Upgrading - Unemployed Worker Training | $98,700 | $98,700 | $98,700 | |
| | Local Waterfront Revitalization | $350,263 | $700,526 | $350,263 | |
| | Worker Skills Upgrading - Existing Employee Training | $56,000 | $56,000 | $56,000 | |
| | NYSERDA - Regional Economic Development and GHG Reduction Program | $1,000,000 | $4,450,000 | $999,862 | |
| | Environmental Investment Program - Technical Assistance | $96,000 | $201,360 | $93,569 | |
| | Art Project Grant | $60,000 | $120,000 | $60,000 | |
| | HCR - Urban Initiatives (UI) | $200,000 | $400,000 | $160,931 | |
| | Art Project Grant | $150,000 | $500,000 | $45,000 | |
| | Regional Tourism Marketing Grant Initiative (I LOVE NY Fund) | $100,000 | $200,000 | $82,610 | |
| | Worker Skills Upgrading - Unemployed Worker Training | $100,000 | $100,000 | $100,000 | |
| | Local Waterfront Revitalization | $300,000 | $600,000 | $- | |
| | Empire State Development Grant Funds | $500,000 | $5,365,161 | $- | |
| | Art Project Grant | $100,000 | $321,857 | $30,000 | |
| | Art Project Grant | $150,000 | $700,000 | $90,000 | |
| | Art Project Grant | $100,000 | $330,500 | $30,000 | |
| | Worker Skills Upgrading - Existing Employee Training | $48,500 | $48,500 | $48,500 | |
| | Worker Skills Upgrading - Existing Employee Training | $72,036 | $72,036 | $46,715 | |
| | Worker Skills Upgrading - Existing Employee Training | $79,737 | $79,737 | $39,254 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 19301 | NYC Department of Environmental Protection | Gowanus Canal Sponge Park | EFC |
| 19389 | Center for Employment Opportunities, Inc. | Center for Employment Opportunities, Inc. - Unemployed Worker Training | DOL |
| 19429 | Pregones | One Great Theater, Two Great Stages | Arts |
| 19512 | Nontraditional Employment for Women | Nontraditional Employment for Women - Unemployed Worker Training | DOL |
| 19652 | New Museum of Contemporary Art | IDEAS CITY | Arts |
| 19822 | Theater et al, Inc. | The Marketing Guide and Plan | Arts |
| 14941 | The Hispanic Society of America | Main Building Roof Replacement | Parks |
| 15904 | Cornell University | Cornell Tech Bldg NYC | NYSERDA |
| 15945 | The New York Botanical Garden | NY Botanical Garden Capital | ESD |
| 15956 | The Green-Wood Historic Fund | Weir Greenhouse | Parks |
| 16094 | Pratt Institute | Pratt Institute Capital | ESD |
| 16198 | NYC Department of Small Business Services | NYC Department of Small Business Services - Wetlands Mitigation Capital | ESD |
| 16884 | Brooklyn Navy Yard Development Corporation | Brooklyn Navy Yard/Steiner Studios Capital | ESD |
| 16884 | Brooklyn Navy Yard Development Corporation | Brooklyn Navy Yard/Steiner Studios Capital | ESD |
| 16923 | NYC Department of Parks & Recreation | Randalls Island Hell Gate Pathway Phase III | Parks |
| 18340 | NYC Department of City Planning | Open Industrial Uses Study | DOS |
| 18530 | NYC Department of Transportation | Sunset Park Upland Connector | DOS |
| 18532 | NYC Department of Transportation | Sunset Park - Brooklyn Waterfront Greenway Connector | DOS |
| 19775 | Franklin D. Roosevelt Four Freedoms Park, LLC | Smallpox Hospital Planning and Scoping | Parks |
| 19972 | Queens Borough President | Queens Tech Zone Strategic Plan | DOS |
| 24973 | Brooklyn Navy Yard Development Corporation | Brooklyn Navy Yard/Steiner Studios Capital | ESD |
| 19210 | M-Fried Store Fixtures & Sturdy Store Displays, Inc. | M-Fried Store Fixtures & Sturdy Store Displays Excelsior | ESD |
| 19232 | Just Bagels Baking, LLC | Just Bagels Baking Excelsior | ESD |
| 19258 | Wonton Foods, Inc. | Wonton Food Excelsior | ESD |
| 5951 | DoubleVerify Inc. | DoubleVerify Excelsior | ESD |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Green Innovation Grant Program | $535,000 | $1,243,000 | $535,000 | |
| | Worker Skills Upgrading - Unemployed Worker Training | $54,588 | $54,588 | $30,790 | |
| | Art Project Grant | $90,000 | $180,000 | $54,000 | |
| | Worker Skills Upgrading - Unemployed Worker Training | $100,000 | $100,000 | $98,000 | |
| | Art Project Grant | $100,000 | $1,053,100 | $30,000 | |
| | Art Project Grant | $55,000 | $110,000 | $55,000 | |
| | Historic Property Acquisition, Development and Planning | $500,000 | $2,699,000 | $319,015 | |
| | NYSERDA - Regional Economic Development and GHG Reduction Program | $870,030 | $1,279,573 | $870,030 | |
| | Empire State Development Grant Funds | $100,000 | $9,762,126 | $- | |
| | Historic Property Acquisition, Development and Planning | $500,000 | $2,699,000 | $449,973 | |
| | Empire State Development Grant Funds | $500,000 | $3,074,985 | $- | |
| | Empire State Development Grant Funds | $500,000 | $18,750,000 | $- | |
| | Empire State Development Grant Funds | $4,500,000 | $137,100,000 | $- | |
| | New York Works | $6,300,000 | $137,100,000 | $- | |
| | Park Acquisition, Development and Planning | $500,000 | $2,502,656 | $500,000 | |
| | Local Waterfront Revitalization | $300,000 | $600,000 | $- | |
| | Local Waterfront Revitalization | $600,000 | $1,200,000 | $173,957 | |
| | Local Waterfront Revitalization | $354,900 | $709,800 | $- | |
| | Historic Property Acquisition, Development and Planning | $200,000 | $485,000 | $149,680 | |
| | Local Waterfront Revitalization | $150,000 | $300,000 | $150,000 | |
| | Empire State Development Grant Funds | $500,000 | $137,100,000 | $- | |
| | Excelsior Jobs Program | $300,000 | $2,053,000 | $- | |
| | Excelsior Jobs Program | $234,000 | $662,000 | $29,809 | |
| | Excelsior Jobs Program | $980,000 | $3,490,000 | $66,680 | |
| | Excelsior Jobs Program | $750,000 | $10,950,000 | $- | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 17037 | Urban Electric Power | Energy Storage Devices Manufacturing Facility | ESD |
| 15768 | Gotham Greens Farm, LLC | Gotham Greens Farm Excelsior | ESD |
| 7839 | Shiel Medical Laboratory, Inc. | Shiel Medical Laboratory Excelsior | ESD |
| 17924 | Duggal Visual Solutions, Inc. | Duggal Visual Solutions Excelsior | ESD |
| Application Round III | | | |
| 24556 | Church Avenue District Management Association | Flatbush Neighborhood Revitalization | HCR |
| 26320 | Henry Street Settlement | Henry Street Historic Preservation Project | Parks |
| 26536 | Downtown Brooklyn Partnership | Greenspace Brooklyn Strand Feasibility and Design | ESD |
| 26897 | NYU Poly | NYU Incubator Network | ESD |
| 26910 | Brooklyn Arts Council | Creative Coalitions | Arts |
| 27050 | St. George Outlet Development, LLC dba Empire Outlets | Empire Outlets Capital | ESD |
| 27090 | Structured Employment Economic Development Corporation | SEEDCO | ONCS |
| 27215 | New Museum | New Museum Incubator | Arts |
| 27437 | New York Fragrance Inc. | Software and Office Skills Training | DOL |
| 27509 | Agudath Israel of America Community Services, Inc. | Office Operations Training | DOL |
| 27605 | Leap, Inc. dba Brooklyn Workforce Innovations | Commercial Truck Driving Training | DOL |
| 27770 | Parker Jewish Institute for Health Care and Rehabilitation | Pain Management Training | DOL |
| 28015 | HANAC, Inc. | HANAC SNAP Opportunities Program | OTDA |
| 28090 | NYC Department of Parks and Recreation | Greenbelt Trail Sustainability Initiative | Parks |
| 28206 | Downstate Technology Center | Downstate Biotech Business Incubator Proposal | ESD |
| 28289 | NYC Department of Parks and Recreation | Jamaica Bay Habitat Restoration and Waterfront Revitalization | DOS |
| 28374 | St Nicks Alliance | St Nicks SNAP Opportunities Program | OTDA |
| 28442 | St. Nicks Alliance Corp. | Commercial Truck Driving Training | DOL |
| 28468 | NYC Department of Environmental Protection | Oakwood Beach Habitat Restoration | DOS |
| 28656 | Staten Island EDC | West Shore Light Rail Planning Study | ESD |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Excelsior Jobs Program | $925,000 | $6,182,768 | $- | |
| | Excelsior Jobs Program | $152,000 | $6,666,665 | $16,889 | |
| | Excelsior Jobs Program | $2,800,000 | $14,750,000 | $- | |
| | Excelsior Jobs Program | $881,000 | $14,443,264 | $54,008 | |
| | | | | | |
| | HCR - New York Main Street (NYMS) | $200,000 | $339,000 | $15,000 | |
| | Historic Property Acquisition, Development and Planning | $500,000 | $840,500 | $500,000 | |
| | ESD - Strategic Planning and Feasibility Studies | $50,000 | $100,000 | $50,000 | |
| | New York State Business Incubator and Innovation Hot Spot Support Program | $375,000 | $5,473,938 | $184,230 | |
| | Arts, Culture & Heritage Project Grant | $100,000 | $203,000 | $100,000 | |
| | Empire State Development Grant Funds | $3,500,000 | $33,552,750 | $3,500,000 | |
| | New York State AmeriCorps Program | $142,566 | $282,155 | $108,679 | |
| | Arts, Culture & Heritage Project Grant | $100,000 | $310,000 | $74,000 | |
| | New Hire (On-the-Job) Training | $10,000 | $50,000 | $- | |
| | Unemployed Worker Training | $70,500 | $136,500 | $70,500 | |
| | Unemployed Worker Training | $100,000 | $226,616 | $99,800 | |
| | Existing Employee Training Program | $18,000 | $28,250 | $18,000 | |
| | SNAP Opportunities | $125,000 | $250,000 | $222,114 | |
| | Recreational Trails Program | $192,000 | $240,000 | $52,844 | |
| | New York State Business Incubator and Innovation Hot Spot Support Program | $375,000 | $1,125,000 | $375,000 | |
| | Local Waterfront Revitalization Program | $395,997 | $791,994 | $312,559 | |
| | SNAP Opportunities | $300,000 | $600,000 | $38,916 | |
| | Unemployed Worker Training | $100,000 | $100,000 | $15,944 | |
| | Local Waterfront Revitalization Program | $300,000 | $600,000 | $137,223 | |
| | ESD - Strategic Planning and Feasibility Studies | $50,000 | $100,000 | $50,000 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 28979 | New York Botanical Garden | East Gate Visitor Accessibility and Green Zone Project | Parks |
| 29240 | CAMBA | CAMBA | DOS |
| 29242 | The Fathers Heart Ministries | FHM Roof 2013 | Parks |
| 29250 | Fastener Dimensions Inc. | AS9100 Quality Management System and Machine Operation Training | DOL |
| 29337 | French Institute Alliance Française | Digital Conversion for Film Projection | Arts |
| 29545 | Metropolitan Council on Jewish Poverty | Metropolitan Council on Jewish Poverty SNAP Opportunities Program | OTDA |
| 29608 | Lutheran Family Health Centers | Community Allies | ONCS |
| 29893 | Apollo Theater Foundation Inc | Fall Festival Funding | Arts |
| 29967 | New York City Department of Transportation | Bus Rapid Transit In Queens | NYSERDA |
| 30036 | Marine Park Seaside Links | Rainwater Harvesting and Reuse | EFC |
| 30094 | Sunnyside Community Services, Inc. | Home Health Aide Training | DOL |
| 30399 | Groundswell | TransformRestore Brownsville | Arts |
| 30598 | Research Foundation of the City University of New York on behalf of Bronx Community College Educational Opportunity Center | Medical Support Professional Training | DOL |
| 30704 | Alliance for Coney Island | The One and Only Coney Campaign Working Capital | ESD |
| 30862 | Seventh Regiment Armory Conservancy Inc | Epic and Adventurous Work for New York | Arts |
| 31185 | ITAC | NYC TAC Technical Assistance 2014-2016 | ESD |
| 31410 | The Bronx Museum of the Arts | Bronx Museum Community Engagement Programs | Arts |
| 31564 | Cambridge Business Institute Inc. | Home Health Aide and Pharmacy Technician Training | DOL |
| 31599 | Federation Employment and Guidance Service, Inc. | FEGS SNAP Opportunities Program | OTDA |
| 31632 | BDG BNY LLC | Brooklyn Navy Yard "Building C" Green Roof | EFC |
| 31800 | Triangle Equities | Lighthouse Point Capital | ESD |
| 31867 | The Research Foundation of CUNY | CCNY Continuing and Professional Education | HESC |
| 31870 | NYC Department of Parks & Recreation | Catalyst Revitalizing Waterfront Parks Phase IV | DOS |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Park Acquisition, Development and Planning | $500,000 | $6,016,000 | $500,000 | |
| | Community Services Block Grant | $93,358 | $116,698 | $91,793 | |
| | Historic Property Acquisition, Development and Planning | $500,000 | $1,040,838 | $450,000 | |
| | Existing Employee Training Program | $90,620 | $6,003,820 | $87,620 | |
| | Digital Film Projector Conversion Program | $70,000 | $142,381 | $70,000 | |
| | SNAP Opportunities | $- | $- | $- | |
| | New York State AmeriCorps Program | $179,618 | $262,234 | $66,934 | |
| | Arts, Culture & Heritage Project Grant | $74,000 | $455,100 | $74,000 | |
| | Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects | $2,137,500 | $8,750,000 | $90,121 | |
| | Green Innovation Grant Program | $502,900 | $564,000 | $58,455 | |
| | Unemployed Worker Training | $34,414 | $536,349 | $34,414 | |
| | Arts, Culture & Heritage Project Grant | $50,000 | $162,360 | $50,000 | |
| | Unemployed Worker Training | $50,000 | $406,492 | $45,116 | |
| | Market New York | $225,000 | $250,000 | $224,738 | |
| | Arts, Culture & Heritage Project Grant | $74,000 | $3,592,521 | $74,000 | |
| | Environmental Investment Program - Technical Assistance (TA) | $200,000 | $400,000 | $200,000 | |
| | Arts, Culture & Heritage Project Grant | $100,000 | $221,110 | $100,000 | |
| | Unemployed Worker Training | $99,600 | $99,600 | $95,600 | |
| | SNAP Opportunities | $- | $- | $- | |
| | Green Innovation Grant Program | $275,778 | $120,935,741 | $- | |
| | Empire State Development Grant Funds | $1,500,000 | $208,998,528 | $1,500,000 | |
| | College Access Challenge Grant | $45,905 | $58,950 | $39,363 | |
| | Local Waterfront Revitalization Program | $350,000 | $700,000 | $350,000 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 32025 | South Bronx Overall Economic Development Corporation | SoBRO SNAP Opportunities Program | OTDA |
| 32041 | Northern Manhattan Improvement Corporation | College Access | HESC |
| 32046 | Downtown Community Television Center, Inc. | Cinema Expansion Project | Arts |
| 32058 | Foodsaver New York, Inc. dba Terminal Seafood & Meats | Operations Training | DOL |
| 32193 | Dayton Industries, Inc. | Lean Manufacturing and Office Operations Training | DOL |
| 32416 | CUNY Research Foundation | Closing the Gap: Classroom to Career Program Working Capital | ESD |
| 32452 | Harvestworks | Creativity Technology Enterprise | Arts |
| 32675 | Anthology Film Archives, Inc | Digital Projection System | Arts |
| 32690 | Queens Tech Incubator | Queens Tech Certified Business Incubator | ESD |
| 32758 | Research Foundation of the City University of New York on behalf of Bronx Community College | Information Technology Support Management and Renewable Energy Programs Training | DOL |
| 34918 | ADP/Automatic Data Processing | ADP Titanium Excelsior | ESD |
| 28042 | BSP Greenhouse, LLC | BSP Greenhouse Farm Excelsior | ESD |
| 29250 | Fastener Dimension, Inc. | Fastener Dimension Excelsior | ESD |
| 26871 | Flint and Tinder USA, Inc. | Flint and Tinder USA Excelsior | ESD |
| 31060 | Giumenta | Facility Expansion/New Production Capability Staffing and Training | ESD |
| 31557 | Ralph Rucci, LLC | Ralph Rucci - Excelsior | ESD |
| 31620 | Sailthru, Inc. | Sailthru Excelsior | ESD |
| 30295 | ShopKeep.com Inc. dba ShopKeep POS | ShopKeep Excelsior | ESD |
| 32373 | World Business Lenders, LLC | World Business Lenders Excelsior | ESD |
| 28017 | Hansel 'n Gretel | Facility Upgrade | ESD |
| Application Round IV | | | |
| 42757 | The Brooklyn Brewery Corporation | Brooklyn Brewery Capital II | ESD |
| 42952 | Jos. H. Lowenstein and Sons, Inc. | Entry-level Production Training | DOL |
| 43382 | Cosmoledo LLC dba Maison Kayser | Baking and Bakery Machinery Training | DOL |
| 30282 | The Public Theater | Public Works Program Expansion | Arts |
| 38642 | Apollo Theater Foundation, Inc. | WOW (Women of the World) Harlem Festival | Arts |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | SNAP Opportunities | $125,000 | $250,000 | $221,520 | |
| | College Access Challenge Grant | $50,000 | $50,000 | $50,000 | |
| | Digital Film Projector Conversion Program | $100,000 | $490,750 | $100,000 | |
| | New Hire (On-the-Job) Training | $3,360 | $3,931,520 | $- | |
| | Existing Employee Training Program | $37,400 | $73,677 | $37,400 | |
| | ESD Technical Assistance and Training Grants - Opportunity Agenda Projects | $100,000 | $115,534 | $99,999 | |
| | Arts, Culture & Heritage Project Grant | $100,000 | $275,000 | $100,000 | |
| | Digital Film Projector Conversion Program | $62,660 | $62,660 | $62,660 | |
| | New York State Business Incubator and Innovation Hot Spot Support Program | $375,000 | $1,125,000 | $- | |
| | Unemployed Worker Training | $50,000 | $178,744 | $49,977 | |
| | Excelsior Jobs Program | $2,000,000 | $11,536,594 | $815,788 | |
| | Excelsior Jobs Program | $350,000 | $4,293,648 | $- | |
| | Excelsior Jobs Program | $100,000 | $4,803,820 | $- | |
| | Excelsior Jobs Program | $100,000 | $346,374 | $- | |
| | Excelsior Jobs Program | $165,067 | $2,526,300 | $- | |
| | Excelsior Jobs Program | $411,944 | $2,220,000 | $- | |
| | Excelsior Jobs Program | $750,000 | $750,000 | $- | |
| | Excelsior Jobs Program | $750,000 | $1,079,765 | $- | |
| | Excelsior Jobs Program | $750,000 | $1,437,500 | $- | |
| | Empire State Development Excelsior | $537,701 | $3,178,468 | $- | |
| | | | | | |
| | Empire State Development Grant Funds | $2,000,000 | $131,500,000 | $- | |
| | New Hire Training Program | $6,000 | $388,712 | $- | |
| | New Hire Training Program | $100,000 | $60,000,000 | $- | |
| | Arts, Culture & Heritage Project Grant | $76,000 | $768,500 | $60,800 | |
| | Arts, Culture & Heritage Project Grant | $60,000 | $588,205 | $60,000 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 39304 | Leap, Inc. dba Brooklyn Workforce Innovations | Commercial Driver Training | DOL |
| 39571 | American Museum of Natural History | Programming on Pan-Asian Themes | Arts |
| 39588 | North Riverdale Merchant Business Association | Riverdale Smart Growth Plan | NYSERDA |
| 39676 | Thalia Spanish Theatre, Inc. | Enhance Marketing & Promotion Capacity | Arts |
| 39740 | Henry Street Settlement | Arbons Arts Center 2015 Centennial Marketing | Arts |
| 40132 | Whitney Museum of American Art | New Building Marketing Plan | Arts |
| 40153 | Per Scholas, Inc. | Information Technology Training | DOS |
| 40153 | Per Scholas, Inc. | Information Technology Training | DOL |
| 40204 | Second Stage Theatre | Strategic Plan Implementation | Arts |
| 40207 | The Bushwick Starr, Inc. | Expand Marketing & Outreach Capacity | Arts |
| 40276 | Performance Space 122, Inc. | Performance Space 122 Lighting Design Enhancement | Arts |
| 40294 | St. Ann's Warehouse, Inc. | Theater/Dance Floor Acquisition | Arts |
| 40313 | New York Classical Theatre, Inc. | Strengthen Development & Fundraising Capabilities | Arts |
| 40423 | New York Theatre Workshop | Audio Systems Upgrade | Arts |
| 40476 | The New 42nd Street | Facilities Upgrade and Expansion | Arts |
| 40494 | Dance Notation Bureau, Inc. | Strengthen Educational Programming | Arts |
| 40551 | Open Source Gallery, Inc. | Enhance Development & Community Outreach | Arts |
| 41329 | The Harlem Chamber Players, Inc. | The Harlem Chamber Players Technology Improvements | Arts |
| 41406 | Sunnyside Community Services, Inc. | Home Health Aide Training | DOL |
| 41437 | Young Jean Lees Theater Company | Strengthen Operating Capacity | Arts |
| 41556 | Josephine Herrick Project | Strengthen Programmatic Offerings & Partnerships | Arts |
| 41901 | Hostos Community College | Medical Technician Training | DOL |
| 42420 | Bronx Community College, Bronx Educational Opportunity Center | Direct Support Professional Training | DOL |
| 42458 | Alwan Foundation, Inc. | Support Administration & Planning | Arts |
| 42557 | RCN Telecom Services of New York, LP | Supervision, Customer Service and Team Building Training | DOL |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Unemployed Worker Training Program | $100,000 | $234,298 | $99,850 | |
| | Arts, Culture & Heritage Project Grant | $60,000 | $157,841 | $48,000 | |
| | Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 2 (CFA Round 4) | $100,000 | $137,500 | $100,000 | |
| | Workforce Investment Program | $49,500 | $61,875 | $49,500 | |
| | Arts, Culture & Heritage Project Grant | $76,000 | $210,000 | $60,800 | |
| | Arts, Culture & Heritage Project Grant | $76,000 | $200,000 | $60,800 | |
| | Community Services Block Grant | $200,000 | $250,000 | $180,888 | |
| | Unemployed Worker Training Program | $100,000 | $1,173,795 | $48,709 | |
| | Arts, Culture & Heritage Project Grant | $52,100 | $137,000 | $41,680 | |
| | Workforce Investment Program | $18,000 | $30,000 | $18,000 | |
| | Artistic Program Capital Equipment | $49,500 | $105,401 | $49,500 | |
| | Artistic Program Capital Equipment | $49,500 | $1,339,537 | $49,500 | |
| | Workforce Investment Program | $49,500 | $120,000 | $49,500 | |
| | Artistic Program Capital Equipment | $10,500 | $21,000 | $10,500 | |
| | Artistic Program Capital Equipment | $20,200 | $40,500 | $20,200 | |
| | Workforce Investment Program | $28,100 | $37,500 | $28,100 | |
| | Workforce Investment Program | $47,000 | $60,000 | $47,000 | |
| | Technology Improvements Program | $2,400 | $4,281 | $2,400 | |
| | Unemployed Worker Training Program | $34,486 | $613,275 | $8,294 | |
| | Workforce Investment Program | $49,500 | $49,500 | $49,500 | |
| | Workforce Investment Program | $49,500 | $61,875 | $49,500 | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $99,377 | |
| | Unemployed Worker Training Program | $50,000 | $450,688 | $2,558 | |
| | Workforce Investment Program | $47,500 | $66,528 | $47,500 | |
| | Existing Employee Training Program | $78,000 | $186,060 | $78,000 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 42558 | Mark DeGarmo DancersDynamic Forms, Inc. | Expand Marketing & Public Relations Capacity | Arts |
| 42615 | City Lore, Inc. | The City Lore Visitors Center Expansion | Arts |
| 42756 | Rooftop Films, Inc. | Multi Media and Tech Boot Camp Training | Arts |
| 42952 | Jos. H. Lowenstein and Sons, Inc. | Management and Operations Training | DOL |
| 42998 | Pregones Theater and Puerto Rican Traveling Theater | PLATAFORMA, The Bronx Broadway Theater Showcase | Arts |
| 43004 | Research Foundation of CUNY on behalf of Bronx Community College | Information Technology Support Management Training | DOL |
| 43105 | The Jazz Gallery | Increase Organizational Visibility | Arts |
| 43350 | Cambridge Business Institute Inc. | Certified Nurse Aide Training | DOL |
| 43406 | Alliance Computing Solutions, Inc. | Solar Panel Installation Training | DOL |
| 43431 | Corona Youth Music Project, Inc. | Expand Programming Capabilities | Arts |
| 37176 | Lower East Side DMA | LESBID- GreenHub Study | ESD |
| 38656 | The Trust for Public Land | QueensWay Design | Parks |
| 38940 | 235-237 West 125th Street Partners, LLC | Victoria Theater Capital | ESD |
| 39004 | The New York Botanical Garden | Conservatory Green Parking Retrofit | EFC |
| 39206 | Long Island City Partnership | LIC Partnership Study | ESD |
| 39457 | Staten Island EDC | South Shore Study Working Capital | ESD |
| 40161 | Per Scholas | Per Scholas Capital | ESD |
| 40310 | NYC Department of Parks & Recreation | Mariners Arlington Marsh Master Plan | DOS |
| 40576 | Brooklyn Navy Yard Development Corporation | Building 77- Brooklyn Navy Yard Capital | ESD |
| 40795 | NYC Department of Parks & Recreation | Harlem River Park Greenway Link | DOS |
| 40817 | Myrtle Avenue Revitalization Project LDC | Myrtle Ave NYMS 2014 | HCR |
| 41430 | NYC Department of Parks & Recreation | The Bronx River Urban Forest Revitalization and Job Skills Training | DOS |
| 41973 | NYC Department of Parks & Recreation | Smart Parking Advancing Comprehensive Environmental Sustainability | NYSERDA |
| 42208 | New Life Fellowship Church | New Life Fellowship Church Restoration | Parks |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Workforce Investment Program | $49,500 | $49,500 | $49,500 | |
| | Arts, Culture & Heritage Project Grant | $58,100 | $155,000 | $58,100 | |
| | Arts, Culture & Heritage Project Grant | $7,800 | $20,400 | $7,800 | |
| | Existing Employee Training Program | $92,858 | $388,712 | $92,858 | |
| | Arts, Culture & Heritage Project Grant | $60,000 | $275,000 | $48,000 | |
| | Unemployed Worker Training Program | $50,000 | $168,916 | $50,000 | |
| | Workforce Investment Program | $44,000 | $44,000 | $44,000 | |
| | Unemployed Worker Training Program | $99,750 | $99,750 | $99,750 | |
| | Unemployed Worker Training Program | $99,000 | $99,000 | $99,000 | |
| | Workforce Investment Program | $36,000 | $48,000 | $36,000 | |
| | ESD - Strategic Planning and Feasibility Studies | $20,000 | $40,000 | $20,000 | |
| | Park Acquisition, Development and Planning | $443,750 | $887,500 | $293,011 | |
| | Empire State Development Grant Funds | $1,500,000 | $164,356,368 | $- | |
| | Green Innovation Grant Program | $882,000 | $980,000 | $882,000 | |
| | ESD - Strategic Planning and Feasibility Studies | $100,000 | $350,000 | $100,000 | |
| | ESD - Strategic Planning and Feasibility Studies | $50,000 | $100,000 | $50,000 | |
| | Empire State Development Grant Funds | $500,000 | $2,830,000 | $- | |
| | Local Waterfront Revitalization Program | $200,000 | $400,000 | $70,274 | |
| | Empire State Development Grant Funds | $1,000,000 | $169,675,952 | $- | |
| | Local Waterfront Revitalization Program | $250,000 | $500,000 | $219,325 | |
| | HCR - New York Main Street (NYMS) | $250,000 | $486,960 | $250,000 | |
| | Local Waterfront Revitalization Program | $256,612 | $513,224 | $54,678 | |
| | Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 2 | $225,000 | $300,000 | $30,000 | |
| | Historic Property Acquisition, Development and Planning | $500,000 | $1,115,755 | $500,000 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 42339 | Bronx Overall EDC | Arthur Avenue Market Study | ESD |
| 42604 | Terrafina LLC | Lean Operations, Quality and Management Training | DOL |
| 42632 | G.A.L. Manufacturing Corporation | Operations, Quality, and Software Training | DOL |
| 42795 | NYCEDC | Saw Mill Creek Pilot Wetland Mitigation Bank | DOS |
| 42816 | The Port Authority of NY & NJ | JFK Air Cargo Phase I Capital | ESD |
| 42959 | Foodsaver New York, Inc. dba Terminal Seafood & Meats | Management and Operations Training | DOL |
| 43226 | NYC Mayor's Office of Long Term Planning and Sustainability | Energy Efficiency Market Integration and Assistance Program | NYSERDA |
| 38960 | New York Wheel, LLC | The Wheel Working Capital | ESD |
| 39471 | CUNY Hub for Innovation and Entrepreneurship | New York City Innovation Hot Spot at CUNY | ESD |
| 43518 | National Urban League | National Urban League Capital | ESD |
| PIW | SICIS | Industrial Expansion | ESD |
| PIW | Twin Marquis | Industrial Expansion | ESD |
| 40016 | Steuben Foods Inc | Steuben Foods Excelsior | ESD |
| 41693 | Doran Jones at UDC | Doran Jones UDC | ESD |
| 42543 | Precision Gear Inc | Precision Gear Excelsior | ESD |
| 42757 | The Brooklyn Brewery Corporation | Brooklyn Brewery Excelsior | ESD |
| 36618 | Orchard Enterprises NY, Inc. | Orchard Enterprises NY Excelsior | ESD |
| 42435 | Genius Media, Inc. | Genius Media Excelsior | ESD |
| 42604 | Terrafina LLC | Terrafina Excelsior | ESD |
| 43376 | KGBL, MFG, Inc. | KGBL, MFG, Inc. | ESD |
| 43382 | Cosmoledo LLC | Cosmoledo Excelsior | ESD |
| 51601 | Spreemo | Commercial Expansion | ESD |
| 43101 | Lady M Confections Co., Ltd. | Lady M Confections Excelsior | ESD |
| 39237 | Jos H. Lowenstein & Sons, Inc. | Jos H. Lowenstein & Sons Excelsior | ESD |
| 41404 | SGFW Bakers, Inc. | Israel Biegels Excelsior | ESD |
| 42035 | Mobo Systems, Inc. | Mobo Systems OLO Excelsior | ESD |
| 42632 | G.A.L. Manufacuturing Corporation | G.A.L. Manufacturing Excelsior | ESD |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | ESD - Strategic Planning and Feasibility Studies | $25,000 | $125,000 | $- | |
| | Existing Employee Training Program | $100,000 | $2,058,211 | $16,160 | |
| | Existing Employee Training Program | $100,000 | $10,700,000 | $49,865 | |
| | Local Waterfront Revitalization Program | $1,000,000 | $2,000,000 | $222,939 | |
| | Empire State Development Grant Funds | $500,000 | $94,000,000 | $- | |
| | Existing Employee Training Program | $10,500 | $15,540 | $10,500 | |
| | Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects - Round 2 | $3,531,250 | $10,334,010 | $1,989,512 | |
| | Market New York | $1,550,000 | $2,575,000 | $30,003 | |
| | New York State Innovation Hot Spot Support Program | $750,000 | $2,250,000 | $- | |
| | Empire State Development Grant Funds | $2,500,000 | $153,800,000 | $- | |
| | Excelsior Jobs Program | $650,000 | $23,773,000 | $- | |
| | Excelsior Jobs Program | $1,000,000 | $14,120,000 | $- | |
| | Excelsior Jobs Program | $200,000 | $2,181,250 | $- | |
| | Excelsior Jobs Program | $1,000,000 | $1,000,000 | $- | |
| | Excelsior Jobs Program | $225,000 | $5,870,000 | $- | |
| | Excelsior Jobs Program | $4,000,000 | $137,000,000 | $- | |
| | Excelsior Jobs Program | $700,000 | $1,252,725 | $- | |
| | Excelsior Jobs Program | $300,000 | $3,600,000 | $- | |
| | Excelsior Jobs Program | $100,000 | $1,310,000 | $11,111 | |
| | Excelsior Jobs Program | $120,000 | $2,652,000 | $- | |
| | Excelsior Jobs Program | $450,000 | $5,920,977 | $- | |
| | Excelsior Jobs Program | $600,000 | $253,500 | $- | |
| | Excelsior Jobs Program | $275,000 | $621,550 | $- | |
| | Excelsior Jobs Program | $100,000 | $2,610,000 | $6,757 | |
| | Excelsior Jobs Program | $96,000 | $5,125,043 | $29,809 | |
| | Excelsior Jobs Program | $500,000 | $893,154 | $- | |
| | Excelsior Jobs Program | $350,000 | $8,050,000 | $- | |

| Application Round V | | | |
|---|---|---|---|
| **CFA System Application Number** | **Applicant Name** | **Project Name** | **Agency Name** |
| 23987 | Cave Canem Foundation Inc | Cave Canem | Arts |
| 32252 | NYCEEC | Greener Greater Buildings Plan Accelerator | NYSERDA |
| 50554 | Queens Economic Development Corporation | QEDC NYS Certified Business Incubator | ESD |
| 50607 | The TriCentric Foundation | Expanded Marketing and Outreach Capacity | Arts |
| 50997 | African Voices Communications | Expanded Development Capacity | Arts |
| 50998 | Roundabout Theatre Company | Technical Theatre Career Development | Arts |
| 51098 | Exploring the Metropolis | Expanded Programmatic and Outreach Capacity | Arts |
| 51355 | Jack Arts | Expanded Development Capacity | Arts |
| 51654 | Big Dance Theater | Expanded Programmatic Capacity | Arts |
| 51905 | WHBI LLC dba Harlem Biospace | Harlem Biospace Capital | ESD |
| 51974 | Asian American Arts Alliance | Expanded Development Capacity | Arts |
| 52430 | Northfield Community LDC of Staten Island | Port Richmond Main Street | HCR |
| 52729 | The New York Botanical Garden | NYBG- Haupt Conservatory Capital | ESD |
| 52783 | Brooklyn Greenway Initiative, Inc. | Waterfront Greenway Phase 5 | DOS |
| 52938 | Leap, Inc. dba Brooklyn Workforce Innovations | Commercial Driver Training | DOL |
| 52948 | New York University | NYU Veterans Incubator | ESD |
| 53323 | The Public Theater | Public Works | Arts |
| 53432 | St. George Outlet Development, LLC dba Empire Outlets | Empire Outlets Capital | ESD |
| 53432 | St. George Outlet Development, LLC dba Empire Outlets | St. George Outlet Development Market NY Capital | ESD |
| 53484 | The Brooklyn Brewery Corporation | Brooklyn Brewery Staten Island Facility 2015 | ESD |
| 53633 | The Brick Theater | Expanded Programmatic Capacity | Arts |
| 53740 | NYC Department of Parks & Recreation | Harlem River Watershed Plan - Bronx Side | DOS |
| 53741 | Bronx Educational Opportunity Center | Direct Support Professional Training | DOL |
| 53846 | Josephine Herrick Project | Expanded Veterans Programming | Arts |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Council on the Arts - Workforce Investment | $49,500 | $74,250 | $49,500 | |
| | Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Community-Scale Sustainability Projects - Round 3 | $500,000 | $2,515,000 | $- | |
| | New York State Business Incubator Support Program | $375,000 | $1,125,000 | $145,488 | |
| | Council on the Arts - Workforce Investment | $15,000 | $35,000 | $15,000 | |
| | Council on the Arts - Workforce Investment | $45,000 | $66,000 | $45,000 | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $90,000 | $446,663 | $90,000 | |
| | Council on the Arts - Workforce Investment | $49,500 | $65,000 | $49,500 | |
| | Council on the Arts - Workforce Investment | $48,000 | $67,236 | $48,000 | |
| | Council on the Arts - Workforce Investment | $49,500 | $90,000 | $49,500 | |
| | Empire State Development Grant Funds | $1,500,000 | $6,575,000 | $- | |
| | Council on the Arts - Workforce Investment | $49,500 | $103,950 | $49,500 | |
| | HCR - New York Main Street (NYMS) | $392,375 | $800,600 | $86,048 | |
| | Empire State Development Grant Funds | $250,000 | $25,250,000 | $- | |
| | Local Waterfront Revitalization Program | $1,820,000 | $5,980,000 | $163,014 | |
| | Unemployed Worker Training Program | $99,985 | $284,943 | $99,685 | |
| | Empire State Development Grant Funds | $1,000,000 | $4,750,000 | $- | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $63,000 | $902,500 | $63,000 | |
| | Empire State Development Grant Funds | $1,000,000 | $306,004,000 | $1,000,000 | |
| | Market New York | $875,000 | $306,004,000 | $- | |
| | Empire State Development Grant Funds | $1,500,000 | $131,000,000 | $- | |
| | Council on the Arts - Workforce Investment | $49,500 | $70,000 | $39,690 | |
| | Local Waterfront Revitalization Program | $350,000 | $700,000 | $95,003 | |
| | Unemployed Worker Training Program | $87,426 | $614,871 | $- | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning | $46,357 | $46,920 | $46,357 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 53922 | St. Anselm's Church | Church Rehabilitation | Parks |
| 53966 | St Ann's Warehouse | Programming in Brooklyn Bridge Park | Arts |
| 54081 | Alliance for Coney Island | Coney Island Day Tripper's Campaign Working Capital | ESD |
| 54082 | Opportunities for a Better Tomorrow, Inc. | Work Readiness Training | DOL |
| 54094 | Silvercup Studios, Inc. | Silvercup Studios Capital | ESD |
| 54139 | Mid Bronx Senior Citizens Council Inc. | Pre-apprenticeship Training | DOL |
| 54156 | General Society of Mechanics and Tradesmen in the City of New York | The General Society Library Skylight and Roof Replacement | Parks |
| 54349 | Carnegie Hall | The Somewhere Project | Arts |
| 54433 | BioBAT, Inc. | BioBAT Capital | ESD |
| 54465 | Casita Maria | BLITZ(Bronx Latin Jazz) Performances | Arts |
| 54557 | Southwest Brooklyn Industrial Development Corporation | Southwest Brooklyn Industrial Development Corporation Working Capital | ESD |
| 54612 | CALSTART, INC | NYSERDA 3 Greener Cleaner Communities | NYSERDA |
| 54737 | SS Columbia Project | SS Columbia Restoration | Parks |
| 54818 | Mark Morris Dance Group | Brownsville Dance Project | Arts |
| 54890 | American Museum of Natural History | AMNH-Glider Center | ESD |
| 54904 | NYC Department of Parks & Recreation | Shoreline Parks Plan for the East Shore of Staten Island | DOS |
| 54987 | Willie Mae Rock Camp for Girls | Expanded Programmatic Capacity | Arts |
| 55014 | Nontraditional Employment for Women | Construction Worker Training | DOL |
| 55094 | NYC Department of Parks & Recreation | Freshkills Park Community Hub | DOS |
| 55294 | Solar One | NYS Community Partnership for NYC and Long Island | NYSERDA |
| 55434 | NYC Department of Parks & Recreation | NYC Municipal Separate Storm Sewer Systems (MS4) Mapping Project | DEC |
| 55438 | Hunts Point Cooperative Market, Inc. | Hunts Point Cooperative Market Capital | ESD |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Historic Property Acquisition, Development and Planning | $500,000 | $1,232,170 | $349,793 | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $63,000 | $565,523 | $63,000 | |
| | Market New York | $83,018 | $368,376 | $58,113 | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Empire State Development Grant Funds | $1,600,000 | $17,579,956 | $1,600,000 | |
| | Unemployed Worker Training Program | $100,000 | $410,450 | $14,929 | |
| | Historic Property Acquisition, Development and Planning | $500,000 | $1,416,920 | $- | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $90,000 | $1,853,404 | $90,000 | |
| | Empire State Development Grant Funds | $300,000 | $5,069,288 | $- | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $54,000 | $127,960 | $54,000 | |
| | ESD - Strategic Planning and Feasibility Studies | $50,000 | $100,000 | $50,000 | |
| | Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Community-Scale Sustainability Projects - Round 3 | $1,500,000 | $4,284,145 | $- | |
| | Historic Property Acquisition, Development and Planning | $500,000 | $1,245,050 | $17,733 | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $36,000 | $167,006 | $36,000 | |
| | Market New York | $1,000,000 | $41,082,916 | $- | |
| | Local Waterfront Revitalization Program | $415,000 | $830,000 | $- | |
| | Council on the Arts - Workforce Investment | $49,500 | $61,874 | $49,500 | |
| | Unemployed Worker Training Program | $100,000 | $1,184,015 | $9,524 | |
| | Local Waterfront Revitalization Program | $280,106 | $560,212 | $- | |
| | Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Community-Scale Sustainability Projects - Round 3 | $2,902,488 | $3,869,984 | $1,056,321 | |
| | Water Quality Improvement Project (WQIP) Program | $257,575 | $343,575 | $45,418 | |
| | Empire State Development Grant Funds | $1,000,000 | $9,700,000 | $- | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 55472 | Icahn School of Medicine at Mount Sinai | Mount Sinai MedTech NYS Certified Business Incubator | ESD |
| 55663 | West Harlem Environmental Action, Inc. dba WE ACT for Environmental Justice | Asbestos and Safety Training | DOL |
| 55778 | Brooklyn Navy Yard Development Corporation | Smart Cities Innovation Center | ESD |
| 55791 | Council on the Arts and Humanities for Staten Island | The Working Waterfront | Arts |
| 55835 | Alliance Computing Solutions, Inc. | Nurse and Home Health Aide Training | DOL |
| 56050 | NYC Department of Transportation | NYC Porous Sidewalk Pilot | EFC |
| 56066 | Rockaway Development and Revitalization Corporation | Information Technology Training | DOL |
| 56108 | Theatre of the Oppressed NYC | Expanded Programming and Marketing Capacity | Arts |
| 56115 | Groundswell Community Mural Project | Public Art, Public Housing | Arts |
| 56159 | Allied Business Solutions, Inc. | EKG and Phlebotomy Training | DOL |
| 56245 | Intrepid Museum Foundation | Intrepid Museum: Bringing History to Life | Parks |
| 56246 | Triangle Arts Association | Administrative Workforce Expansion | Arts |
| 56265 | New-York Historical Society | Sweat Equity Capital I | ESD |
| 56265 | New-York Historical Society | Sweat Equity Capital II | ESD |
| 56285 | Boyce Technologies, Inc. | Boyce Technologies Capital | ESD |
| 56297 | UpBeat NYC | Expanded Operational Capacity | Arts |
| 56420 | Queens Borough President's Office | NYS Pavilion Capital | ESD |
| 56420 | Queens Borough President's Office | NYS Pavilion Capital | ESD |
| 56479 | PortSide NewYork | Expanded Operational Capacity | Arts |
| 56545 | NYDesigns at LaGuardia Community College | NY Designs NYS Certified Business Incubator | ESD |
| 56568 | Pregones Theater | 21 Islands: A Global Arts Stage for the South Bronx | Arts |
| 56589 | Genesus One Enterprise Inc. | Construction Worker Training | DOL |
| 56809 | Clean Solutions Technologies, Inc. | Building Maintenance Training | DOL |
| 56879 | Pratt Institute | Pratt Institute Fashion and Design NYS Certified Business Incubator | ESD |
| 56935 | Per Scholas, Inc. | Information Technology Training | DOL |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | New York State Business Incubator Support Program | $375,000 | $1,125,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $96,670 | |
| | Empire State Development Grant Funds | $750,000 | $6,334,144 | $- | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning | $49,500 | $49,500 | $49,500 | |
| | Unemployed Worker Training Program | $99,800 | $99,800 | $99,800 | |
| | Green Innovation Grant Program | $1,200,000 | $708,387 | $- | |
| | Unemployed Worker Training Program | $100,000 | $575,700 | $- | |
| | Council on the Arts - Workforce Investment | $34,000 | $72,488 | $34,000 | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $31,500 | $550,000 | $31,500 | |
| | Unemployed Worker Training Program | $99,500 | $99,500 | $99,500 | |
| | Historic Property Acquisition, Development and Planning | $250,000 | $500,000 | $- | |
| | Council on the Arts - Workforce Investment | $30,000 | $42,255 | $30,000 | |
| | Market New York | $500,000 | $21,100,000 | $300,000 | |
| | Empire State Development Grant Funds | $500,000 | $21,100,000 | $500,000 | |
| | Empire State Development Grant Funds | $1,000,000 | $30,378,158 | $- | |
| | Council on the Arts - Workforce Investment | $49,500 | $495,000 | $49,500 | |
| | Market New York | $1,000,000 | $8,095,000 | $- | |
| | Empire State Development Grant Funds | $500,000 | $8,095,000 | $- | |
| | Council on the Arts - Workforce Investment | $49,500 | $66,000 | $49,500 | |
| | New York State Business Incubator Support Program | $375,000 | $1,125,000 | $103,582 | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $63,000 | $300,000 | $63,000 | |
| | Special Populations Training Program | $50,000 | $111,600 | $- | |
| | New Hire Training Program | $35,000 | $100,000 | $- | |
| | New York State Business Incubator Support Program | $375,000 | $1,125,000 | $187,500 | |
| | Unemployed Worker Training Program | $100,000 | $4,208,908 | $83,245 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 56950 | New York City Department of Environmental Protection | Getting to 80 x 50 Energy Efficiency Green Infrastructure and Water Conservation in Southeastern Queens | NYSERDA |
| 56952 | Lower East Side Tenement Museum | Beyond the Melting Pot Exhibit | Arts |
| 57031 | Covenant House/Under 21 | Health Care, Hospitality and Culinary Training | DOL |
| 57229 | Cosmoledo LLC | Cosmoledo Capital | ESD |
| 57264 | St. Nicks Alliance Corp. | Construction Worker Training | DOL |
| 57264 | St. Nicks Alliance Corp. | Construction Worker Training | DOL |
| 57289 | New York Harbor Foundation | Billion Oyster Capital | ESD |
| 57310 | Per Scholas | Per Scholas Capital | ESD |
| 57328 | Placeful Company, Inc. | La Marqueta | ESD |
| 57398 | Cambridge BioLabs LLC | Cambridge BioLabs Capital | ESD |
| 57409 | Anthology Film Archives | Collections Website Planning | Arts |
| 57413 | The LIT Fund | Expanded Development Capacity | Arts |
| 57551 | Society of the Educational Arts | Theater + ArtsFestival Planning | Arts |
| 57607 | Brooklyn Navy Yard Development Corporation | Media Campus IV Capital | ESD |
| 57627 | Mixteca Organization, Inc. | La Cocina Study | ESD |
| 57757 | Sutphin Blvd Business Improvement District | Sutphin Blvd BID Facade Improvement Project | HCR |
| 77816 | BGB Communications | Commercial Expansion | ESD |
| 52888 | Edenworks | Business Expansion | ESD |
| 57229 | Cosmoledo LLC | Cosmoledo Excelsior | ESD |
| 56904 | Bright Power, Inc. | Bright Power, Inc. | ESD |
| 56285 | Boyce Technologies, Inc. | Boyce Technologies Excelsior | ESD |
| 55583 | FXE Industries, Inc. | FXE Industries Excelsior | ESD |
| 54860 | Tower Isles Frozen Foods, Ltd | Tower Isles Foods Capital | ESD |
| Application Round VI | | | |
| 25026 | HB Studio | Fellowship Workforce Expansion | Arts |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Community-Scale Sustainability Projects - Round 3 | $738,397 | $11,840,114 | $5,000 | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $90,000 | $257,186 | $90,000 | |
| | Special Populations Training Program | $100,000 | $275,400 | $15,471 | |
| | Empire State Development Grant Funds | $500,000 | $19,045,000 | $- | |
| | Unemployed Worker Training Program | $50,000 | $250,000 | $46,789 | |
| | Special Populations Training Program | $50,000 | $250,000 | $45,670 | |
| | Empire State Development Grant Funds | $250,000 | $2,500,000 | $- | |
| | Empire State Development Grant Funds | $114,000 | $348,500 | $100,000 | |
| | Empire State Development Grant Funds | $250,000 | $3,610,000 | $- | |
| | Empire State Development Grant Funds | $2,000,000 | $20,880,000 | $- | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning | $39,520 | $40,000 | $39,520 | |
| | Council on the Arts - Workforce Investment | $32,000 | $40,000 | $32,000 | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning | $49,500 | $99,500 | $49,500 | |
| | Empire State Development Grant Funds | $1,000,000 | $69,150,000 | $- | |
| | ESD - Strategic Planning and Feasibility Studies | $25,000 | $50,000 | $9,000 | |
| | HCR - New York Main Street (NYMS) | $300,000 | $434,735 | $9,000 | |
| | Excelsior Jobs Program | $1,800,000 | $3,780,000 | $- | |
| | Excelsior Jobs Program | $128,000 | $1,359,619 | $- | |
| | Excelsior Jobs Program | $250,000 | $19,795,000 | $- | |
| | Excelsior Jobs Program | $970,000 | $1,168,000 | $- | |
| | Excelsior Jobs Program | $1,635,000 | $31,013,158 | $- | |
| | Excelsior Jobs Program | $460,000 | $14,089,280 | $- | |
| | Excelsior Jobs Program | $512,000 | $10,510,000 | $- | |
| | | | | | |
| | Council on the Arts - Workforce Investment | $25,000 | $32,500 | $25,000 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 63393 | Flux Factory | Administrative Workforce Expansion | Arts |
| 63582 | Lower East Side Tenement Museum | Tenement Museum Under One Roof Working Capital | ESD |
| 63647 | Leap, Inc. dba Brooklyn Workforce Innovations | Sector Focused Skills Training and Job Placement | DOL |
| 63677 | China Institute in America, Inc. | China Institute in America Capital | ESD |
| 63912 | Brooklyn Historical Society | Waterfront-A Special Exhibit Working Capital Market NY RC6 | ESD |
| 63912 | Brooklyn Historical Society | Brooklyn Historical Society Working Capital | ESD |
| 63968 | Henry Street Settlement | The Firehouse on Henry Street Capital | ESD |
| 64303 | Pitkin Avenue District Management Association | Pitkin Avenue Renaissance Program | HCR |
| 64343 | Reformed Protestant Dutch Church of Flatbush | Church House Rehabilitation | Parks |
| 64386 | Sunnyside Community Services | SCS Home Health Aide Training Program | DOL |
| 64419 | New York Foundation for the Arts | Fellowship Workforce Expansion | Arts |
| 64492 | Notes in Motion | Administrative Workforce Expansion | Arts |
| 64581 | Bronx River Media Group LLC | Bronx River Media Group Capital | ESD |
| 64597 | Parker Jewish Institute for Health Care and Rehabilitation | Palliative Care Training and Education | DOL |
| 64694 | Sustainable South Bronx | Workforce Development Training | DOL |
| 64702 | Manhattan Class Company | Fellowship Workforce Expansion | Arts |
| 64775 | The New Festival | Administrative Workforce Expansion | Arts |
| 64877 | Selfiepay, Inc. | Selfiepay Capital RC6 | ESD |
| 64903 | Josephine Herrick Project | Implementation of Expansion of Veterans Programming | Arts |
| 64923 | St. Lukes Chamber Ensemble Inc | Fellowship Workforce Expansion | Arts |
| 64928 | The Fortune Society | Fortunes Employment Services | DOL |
| 65014 | NYC Department of Parks & Recreation | Harlem Lane Playground Waterfront Access | DOS |
| 65022 | American Museum of Natural History | 2016 AMNH Market NY Capital RC6 | ESD |
| 65024 | NYC Department of Small Business Services | Howland Hook Marine Terminal Capital | ESD |
| 65050 | Historic Districts Council | Fellowship Workforce Expansion | Arts |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Council on the Arts - Workforce Investment | $49,500 | $66,000 | $49,500 | |
| | Market New York | $204,600 | $272,800 | $- | |
| | Unemployed Worker Training Program | $99,850 | $240,885 | $95,870 | |
| | Empire State Development Grant Funds | $335,000 | $4,004,375 | $- | |
| | Market New York | $176,283 | $235,044 | $- | |
| | Empire State Development Grant Funds | $170,000 | $1,064,443 | $170,000 | |
| | Empire State Development Grant Funds | $1,000,000 | $5,005,537 | $- | |
| | HCR - New York Main Street (NYMS) | $250,000 | $893,500 | $199,963 | |
| | Environmental Protection Fund: Parks, Preservation and Heritage Grants | $500,000 | $2,039,888 | $- | |
| | Special Populations Training Program | $100,000 | $134,324 | $- | |
| | Council on the Arts - Workforce Investment | $25,000 | $36,800 | $25,000 | |
| | Council on the Arts - Workforce Investment | $25,000 | $36,563 | $25,000 | |
| | Empire State Development Grant Funds | $1,200,000 | $51,241,236 | $- | |
| | Existing Employee Training Program | $35,400 | $49,500 | $35,400 | |
| | Special Populations Training Program | $100,000 | $211,911 | $- | |
| | Council on the Arts - Workforce Investment | $26,000 | $84,900 | $26,000 | |
| | Council on the Arts - Workforce Investment | $39,500 | $66,000 | $39,500 | |
| | Empire State Development Grant Funds | $500,000 | $1,150,000 | $- | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $50,000 | $100,450 | $12,500 | |
| | Council on the Arts - Workforce Investment | $28,000 | $43,750 | $28,000 | |
| | Special Populations Training Program | $100,000 | $100,000 | $47,730 | |
| | Local Waterfront Revitalization Program | $950,000 | $1,900,000 | $- | |
| | Market New York | $1,000,000 | $6,475,701 | $- | |
| | Empire State Development Grant Funds | $2,430,000 | $13,720,000 | $- | |
| | Council on the Arts - Workforce Investment | $37,500 | $50,400 | $37,500 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 65126 | Parker Jewish Institute for Health Care Rehabilitation | Renovation of Simulation/Skills Lab | ESD |
| 65319 | Asian American Writers Workshop | Administrative Workforce Expansion | Arts |
| 65328 | Staten Island Institute of Arts & Science | Staten Island Museum Capital II | ESD |
| 65328 | Staten Island Institute of Arts & Science | Staten Island Museum Capital I | ESD |
| 65335 | Alliance of Resident Theatres | Fellowship Workforce Expansion | Arts |
| 65356 | Brooklyn Bridge Park | Brooklyn Bridge Plaza Market NY Capital RC6 | ESD |
| 65356 | Brooklyn Bridge Park | Brooklyn Bridge Plaza | Parks |
| 65418 | BRIC | Fellowship Workforce Expansion | Arts |
| 65486 | New York Classical Theatre, Inc. | Administrative Workforce Expansion | Arts |
| 65490 | Apollo Theater | Apollo Women of the World Festival 2017 | Arts |
| 65577 | Ghetto Film School Inc. | Ghetto Film School Culture & Media Center Capital | ESD |
| 65635 | Galvanize, Inc. | Galvanize Capital | ESD |
| 65728 | Mid-Bronx Senior Citizens Council, Inc. | Mid-Bronx Construction Training Program | DOL |
| 65812 | Harvestworks Digital Media Arts Center | Art, Data and Ecology at NYS Field Stations | Arts |
| 65867 | The New York Botanical Garden | The New York Botanical Garden Capital RC6 | ESD |
| 65867 | The New York Botanical Garden | The New York Botanical Garden Market NY Capital | ESD |
| 65889 | Evergreen Inc: Your North Brooklyn Business Exchange | Evergreen Inc.: Your North Brooklyn Business Exchange Capital RC6 | ESD |
| 65971 | NYC Department of City Planning | Public Access Implementation Study | DOS |
| 66078 | ITAC | NYC Industrial & Technology Assistance Capital | ESD |
| 66209 | NYC Department of Parks & Recreation | Creek Landing Planning and Assessment | DOS |
| 66212 | Hunts Point Cooperative Market, Inc. | Hunts Point Cooperative Market Capital | ESD |
| 66224 | Community of Literary Magazines and Presses | Administrative Workforce Expansion | Arts |
| 66304 | Voices of Ascension | Administrative Workforce Expansion | Arts |
| 66336 | Music at the Anthology, Inc. | Administrative Workforce Expansion | Arts |
| 66378 | Brooklyn Botanic Garden | BBG Woodland Garden and Accessibility Improvement Capital RC6 | ESD |
| 66384 | Arts for Art | Administrative Workforce Expansion | Arts |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Empire State Development Grant Funds | $50,000 | $543,739 | $- | |
| | Council on the Arts - Workforce Investment | $32,500 | $43,580 | $32,500 | |
| | Market New York | $77,976 | $457,984 | $- | |
| | Empire State Development Grant Funds | $45,000 | $425,008 | $- | |
| | Council on the Arts - Workforce Investment | $30,500 | $57,459 | $30,500 | |
| | Market New York | $740,000 | $9,250,000 | $- | |
| | Environmental Protection Fund: Parks, Preservation and Heritage Grants | $500,000 | $9,250,000 | $- | |
| | Council on the Arts - Workforce Investment | $49,500 | $394,640 | $49,500 | |
| | Council on the Arts - Workforce Investment | $32,500 | $53,825 | $32,500 | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $75,000 | $278,312 | $18,750 | |
| | Empire State Development Grant Funds | $180,000 | $450,000 | $- | |
| | Empire State Development Grant Funds | $1,300,000 | $8,400,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $250,975 | $- | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning | $43,500 | $43,500 | $43,500 | |
| | Empire State Development Grant Funds | $500,000 | $14,850,000 | $- | |
| | Market New York | $100,000 | $25,100,000 | $- | |
| | Empire State Development Grant Funds | $650,000 | $7,130,483 | $- | |
| | Local Waterfront Revitalization Program | $290,000 | $580,000 | $7,808 | |
| | ESD - Strategic Planning and Feasibility Studies | $100,000 | $300,000 | $- | |
| | Local Waterfront Revitalization Program | $90,000 | $180,000 | $- | |
| | Empire State Development Grant Funds | $950,000 | $4,820,000 | $- | |
| | Council on the Arts - Workforce Investment | $37,500 | $56,250 | $37,500 | |
| | Council on the Arts - Workforce Investment | $49,500 | $61,875 | $49,500 | |
| | Council on the Arts - Workforce Investment | $25,000 | $32,475 | $25,000 | |
| | Market New York | $500,000 | $5,057,278 | $- | |
| | Council on the Arts - Workforce Investment | $30,000 | $45,000 | $30,000 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 66393 | NYC Department of Parks & Recreation | Idlewild Park Coastal Marsh Restoration | DOS |
| 66440 | Los Pleneros de la 21 | Administrative Workforce Expansion | Arts |
| 66451 | Downstate Technology Center, Inc. | Downstate Biotechnology Incubator | ESD |
| 66538 | Staten Island Chamber of Commerce | Staten Island Tourism Proposal Market NY Capital RC6 | ESD |
| 66570 | UnionDocs, Inc. | Administrative Workforce Expansion | Arts |
| 66574 | NYC Arts in Education Roundtable | Administrative Workforce Expansion | Arts |
| 66688 | An Claidheamh Soluis, Inc. - AKA Irish Arts Center | Irish Arts Center Hell's Kitchen Capital | ESD |
| 66735 | Museum of the City of New York | Beyond Suffrage: 100 Years of Women's Activism in New York | Arts |
| 66788 | Smack Mellon Studios, Inc. | Administrative Workforce Expansion | Arts |
| 66829 | Peckham Materials Corporation | Peckham Materials Capital RC6 | ESD |
| 66847 | Talea Ensemble Inc | Administrative Workforce Expansion | Arts |
| 66860 | Brooklyn Navy Yard Development Corporation | Media Campus IV Capital RC6 | ESD |
| 66878 | 1776 Global, Inc. | 1776 Global Accelerator Capital RC6 | ESD |
| 66884 | Bedford Stuyvesant Restoration Corporation | Economic Solutions Center Workforce Development | DOL |
| 66968 | Socrates Sculpture Park | Fellowship Workforce Expansion | Arts |
| 67023 | Agudath Israel of America Community Services, Inc. | AIACS Training Program | DOL |
| 67031 | LeAp | LeAp's Womens Suffrage Commemoration | Arts |
| 67045 | The Harlem Chamber Players Inc | Administrative Workforce Expansion | Arts |
| 67054 | Theater Mitu Inc | Administrative Workforce Expansion | Arts |
| 67060 | Creative Minds NYC, Inc. | Administrative Workforce Expansion | Arts |
| 67089 | Selfhelp Community Services, Inc. | Upgrade Training for Personal Care Aides | DOL |
| 67105 | CUNY - Bronx Community College | IT Network Support and Health Information Security Programs | DOL |
| 67113 | Brooklyn Navy Yard Development Corporation | Brooklyn Navy Yard Transportation Capital | ESD |
| 67142 | Triangle Equities | Lighthouse Point Development in SI Capital | ESD |
| 67174 | Haiti Cultural Exchange | Administrative Workforce Expansion | Arts |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Local Waterfront Revitalization Program | $500,000 | $1,000,000 | $- | |
| | Council on the Arts - Workforce Investment | $28,000 | $42,500 | $28,000 | |
| | New York State Business Incubator and Innovation Hot Spot Support Program | $625,000 | $1,875,000 | $- | |
| | Market New York | $324,738 | $799,650 | $- | |
| | Council on the Arts - Workforce Investment | $43,000 | $59,125 | $43,000 | |
| | Council on the Arts - Workforce Investment | $31,000 | $42,000 | $31,000 | |
| | Empire State Development Grant Funds | $2,000,000 | $53,993,000 | $- | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $60,000 | $252,940 | $48,000 | |
| | Council on the Arts - Workforce Investment | $25,000 | $33,540 | $25,000 | |
| | Empire State Development Grant Funds | $475,000 | $4,075,000 | $- | |
| | Council on the Arts - Workforce Investment | $40,000 | $50,000 | $40,000 | |
| | Empire State Development Grant Funds | $1,000,000 | $70,150,000 | $- | |
| | Empire State Development Grant Funds | $1,000,000 | $3,500,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $1,099,856 | $8,106 | |
| | Council on the Arts - Workforce Investment | $40,000 | $50,000 | $40,000 | |
| | Unemployed Worker Training Program | $65,000 | $185,600 | $3,250 | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $45,000 | $67,500 | $45,000 | |
| | Council on the Arts - Workforce Investment | $30,000 | $37,500 | $30,000 | |
| | Council on the Arts - Workforce Investment | $48,000 | $64,346 | $48,000 | |
| | Council on the Arts - Workforce Investment | $49,500 | $100,000 | $49,500 | |
| | Existing Employee Training Program | $100,000 | $178,406 | $- | |
| | Unemployed Worker Training Program | $100,000 | $182,381 | $99,993 | |
| | Empire State Development Grant Funds | $1,000,000 | $4,124,843 | $- | |
| | Empire State Development Grant Funds | $2,000,000 | $245,000,000 | $- | |
| | Council on the Arts - Workforce Investment | $32,000 | $43,200 | $32,000 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 67211 | Council on the Arts and Humanities for Staten Island | Working Waterfront Project Implementation | Arts |
| 67285 | Members Assistance Program, Inc. | MAP Inc. | DOL |
| 67285 | Members Assistance Program, Inc. | MAP Inc. | DOL |
| 67360 | New York University | NYU Certified Business Incubator | ESD |
| 67427 | Derbywire, Inc. | Derbywire Capital RC6 | ESD |
| 67456 | Primary Information | Administrative Workforce Expansion | Arts |
| 67473 | Lower Eastside Girls Club of NY, Inc. | The Lower Eastside Girls Club of NY Capital RC6 | ESD |
| 67482 | Ocean Bay Community Development Corporation | Rockaways Works | DOL |
| 67482 | Ocean Bay Community Development Corporation | Rockaways Works | DOL |
| 67487 | Research Foundation/CUNY on behalf of Bronx Community College | Gould Memorial Library Dome Restoration | Parks |
| 67543 | The Intrepid Foundation | Intrepid Reconstruction | ESD |
| 67549 | Tuki, Inc. | Tuki Capital RC6 | ESD |
| 67598 | New York University | NYU - New York University | ESD |
| 67677 | New Georges | Administrative Workforce Expansion | Arts |
| 67700 | New-York Historical Society | New York Womens Suffrage Exhibition | Arts |
| 67705 | NYC Department of Parks & Recreation | Living Shoreline and Marsh Migration Preparation at Alley Creek | DEC |
| 67736 | Greenpoint Manufacturing & Design Center Local Development Corp. | GMDC Ozone Park Industrial Center Capital | ESD |
| 67786 | Alliance Computing Solutions, Inc. | Certified Nurse Assistant Training | DOL |
| 67787 | Allied Business Solutions, Inc. | EKG Technician and Phlebotomist Occupational and Employability Skills Training | DOL |
| 67853 | Alliance for Coney Island | Alliance for Coney Island Feasibility Study RC6 | ESD |
| 67872 | Per Scholas, Inc. | Sector-based IT Training | DOL |
| 67892 | Long Island City Partnership | LICP Streetscape Capital RC6 | ESD |
| 67899 | Treehouse Shakers Inc | Administrative Workforce Expansion | Arts |
| 68007 | NYC Department of City Planning | Flushing Creek Strategic Plan | DOS |
| 68048 | El Barrio's Operation Fightback, Inc. | EBOFs Special Populations Training Program | DOL |
| 68115 | St. Nicks Alliance | Construction Works in NB | DOL |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $75,000 | $115,987 | $18,750 | |
| | Special Populations Training Program | $40,000 | $100,000 | $- | |
| | Unemployed Worker Training Program | $60,000 | $100,000 | $- | |
| | New York State Business Incubator and Innovation Hot Spot Support Program | $1,125,000 | $2,228,500 | $- | |
| | Empire State Development Grant Funds | $500,000 | $1,150,000 | $- | |
| | Council on the Arts - Workforce Investment | $25,000 | $33,600 | $25,000 | |
| | Empire State Development Grant Funds | $325,000 | $5,509,000 | $- | |
| | Special Populations Training Program | $50,000 | $254,287 | $- | |
| | Unemployed Worker Training Program | $25,000 | $254,287 | $- | |
| | Environmental Protection Fund: Parks, Preservation and Heritage Grants | $500,000 | $666,700 | $- | |
| | Empire State Development Grant Funds | $800,000 | $4,516,000 | $- | |
| | Empire State Development Grant Funds | $500,000 | $2,650,000 | $- | |
| | Empire State Development Grant Funds | $1,000,000 | $5,500,000 | $- | |
| | Council on the Arts - Workforce Investment | $28,500 | $38,000 | $28,500 | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $75,000 | $132,753 | $18,750 | |
| | Climate Smart Communities Grants | $410,000 | $820,000 | $- | |
| | Empire State Development Grant Funds | $2,100,000 | $40,990,112 | $700, 000 | |
| | Unemployed Worker Training Program | $30,000 | $100,000 | $30,000 | |
| | Unemployed Worker Training Program | $30,000 | $100,000 | $30,000 | |
| | ESD - Strategic Planning and Feasibility Studies | $50,000 | $268,380 | $- | |
| | Unemployed Worker Training Program | $100,000 | $4,695,775 | $80,316 | |
| | Empire State Development Grant Funds | $100,000 | $500,000 | $- | |
| | Council on the Arts - Workforce Investment | $25,000 | $33,000 | $25,000 | |
| | Local Waterfront Revitalization Program | $94,900 | $189,800 | $- | |
| | Special Populations Training Program | $100,000 | $100,000 | $94,440 | |
| | Special Populations Training Program | $50,000 | $250,000 | $48,024 | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 68115 | St. Nicks Alliance | Construction Works in NB | DOL |
| 68125 | The Noble Maritime Collection | Artistic Workforce Expansion | Arts |
| 68165 | Hudson River Park Trust | Hudson River Park Pier 26 Science Play Area | Parks |
| 68176 | The Madelaine Chocolate Company | Madelaine Chocolate Growth Expansion | DOL |
| 68221 | The Time In Childrens Arts Initiative | Administrative Workforce Expansion | Arts |
| 68227 | Nontraditional Employment for Women | Unemployed Worker Training for Construction Positions | DOL |
| 68289 | New York Lesbian and Gay Experimental Film Festival, Inc. | Administrative Workforce Expansion | Arts |
| 68418 | SculptureCenter | Fellowship Workforce Expansion | Arts |
| 68485 | WHEDco | Bronx Music Hall Capital RC6 | ESD |
| 68515 | Brooklyn DDL International AIDS Vaccine Initiative | Brooklyn DDL IAVI - HIV Vaccine Research Program | ESD |
| 68538 | Center for Traditional Music and Dance | NY Voices/NY Votes | Arts |
| 68540 | Prospect Park Alliance, Inc. | Prospect Park Water Quality Project | Parks |
| 68675 | Storefront for Art and Architecture | Fellowship Workforce Expansion | Arts |
| 72110 | Vox Media | Vox Media Excelsior | ESD |
| 74180 | Button, Inc. | Button Excelsior | ESD |
| 77356 | Freshly, Inc. | Freshly, Inc. | ESD |
| 77716 | Bounce Exchange, Inc. | Bounce Exchange, Inc. | ESD |
| 77934 | BlueRock Therapeutics | BlueRock Therapeutics | ESD |
| 77455 | Booking.com USA Inc. | Booking.com USA Inc. | ESD |
| 77391 | Cognizant Technology Solutions U.S. Corporation | Cognizant Technology Solutions U.S. Corporation | ESD |
| 74120 | NSONE Inc. | NSONE Excelsior | ESD |
| 62077 | Voodoo Manufacturing, Inc. | Voodoo Manufacturing Excelsior RC6 | ESD |
| 62626 | Click Therapeutics, Inc. | Click Therapeutics Research & Development Excelsior RC6 | ESD |
| 67688 | UrbanFarmers USA Inc. | UrbanFarmers UF005 Excelsior RC6 | ESD |
| 66839 | Cresilon Inc. | Cresilon Excelsior RC6 | ESD |
| Application Round VII | | | |
| 54367 | New York City Regional Innovation Node (NYCRIN) | iHub - NYC Innovation Hot Spot | ESD |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Unemployed Worker Training Program | $50,000 | $250,000 | $48,215 | |
| | Council on the Arts - Workforce Investment | $29,500 | $50,230 | $29,500 | |
| | Environmental Protection Fund: Parks, Preservation and Heritage Grants | $500,000 | $2,461,506 | $- | |
| | Existing Employee Training Program | $100,000 | $350,000 | $- | |
| | Council on the Arts - Workforce Investment | $45,000 | $106,400 | $45,000 | |
| | Unemployed Worker Training Program | $100,000 | $2,300,000 | $- | |
| | Council on the Arts - Workforce Investment | $35,000 | $46,800 | $35,000 | |
| | Council on the Arts - Workforce Investment | $25,000 | $31,250 | $25,000 | |
| | Empire State Development Grant Funds | $2,000,000 | $19,148,340 | $- | |
| | Empire State Development Grant Funds | $200,000 | $13,175,700 | $- | |
| | Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation | $75,000 | $170,950 | $- | |
| | Environmental Protection Fund: Parks, Preservation and Heritage Grants | $394,473 | $875,473 | $- | |
| | Council on the Arts - Workforce Investment | $39,500 | $65,000 | $39,500 | |
| | Excelsior Jobs Program | $4,800,000 | $14,931,180 | $394,286 | |
| | Excelsior Jobs Program | $3,000,000 | $4,725,500 | $0 | |
| | Excelsior Jobs Program | $1,000,000 | $4,650,000 | $0 | |
| | Excelsior Jobs Program | $5,000,000 | $5,059,000 | $0 | |
| | Excelsior Jobs Program | $1,000,000 | $3,600,000 | $0 | |
| | Excelsior Jobs Program | $750,000 | $8,610,000 | $0 | |
| | Excelsior Jobs Program | $2,000,000 | $200,000 | $0 | |
| | Excelsior Jobs Program | $600,000 | $199,000 | $0 | |
| | Excelsior Jobs Program | $200,000 | $2,500,000 | $- | |
| | Excelsior Jobs Program | $500,000 | $2,000,000 | $- | |
| | Excelsior Jobs Program | $375,000 | $5,000,000 | $- | |
| | Excelsior Jobs Program | $250,000 | $5,855,000 | $- | |
| | | | | | |
| | New York State Innovation Hot Spot Support Program | $1,250,000 | $3,750,000 | $- | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 54725 | South Bronx Overall Economic Development Corporation | Skill Development for a Modern Workforce | DOL |
| 56906 | Cave Canem Foundation, Inc. | Workforce Training and Development Expansion | Arts |
| 63808 | New York City Business Assistance Corporation | East Tremont New York Main Street Renovations | HCR |
| 65512 | Dance Theatre Etcetera | Administrative Workforce Expansion | Arts |
| 71832 | Parker Jewish Institute | Delivering Patient-Centered Care | DOL |
| 71859 | Wilson Allen Health Careers Institute, Inc. | Entry to Health Careers | DOL |
| 71896 | Downtown Community Television Center Inc. | Doc House Cinema Renovation and Upgrades | ESD-Arts |
| 71914 | Go Africa Network, Inc. | Food Production Process Training | DOL |
| 71971 | The Fortune Society, Inc. | Green Building Transportation Skills Training | DOL |
| 72071 | New York City Center, Inc. | Workforce Training and Development Expansion | Arts |
| 72104 | Per Scholas, Inc. | Sector-based IT Training 2017 | DOL |
| 72215 | So Percussion | Administrative Workforce Expansion | Arts |
| 72224 | Paul Taylor Dance Foundation, Inc. | Artistic Workforce Expansion | Arts |
| 72265 | Ars Nova Theater I, Inc. | Workforce Training and Development Expansion | Arts |
| 72319 | Roanwell Corporation | Lean Sigma Six Process Improvement | DOL |
| 72549 | Project Renewal, Inc. | Next Step | DOL |
| 72684 | Mark Morris Dance Group | Mark Morris Dance Center Renovations | ESD-Arts |
| 72760 | Council on the Environment Inc. dba GrowNYC | GrowNYC FARM roots | Ag & Markets |
| 72833 | Manhattan Theatre Club | Workforce Training and Development Expansion | Arts |
| 72936 | New York Restoration Project | Vital Brooklyn Communities | Parks |
| 72971 | Celmatix Inc. | Celmatix Capital | ESD |
| 73007 | Triangle Equities | Lighthouse Point Phase III Capital | ESD |
| 73008 | Maysles Institute | Administrative Workforce Expansion | Arts |
| 73109 | Prospect Park Alliance, Inc. | Tennis House Restoration | Parks |
| 73145 | The Osborne Association, Inc. | Worker Training for the Formerly Incarcerated | DOL |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Council on the Arts - Workforce Readiness | $49,870 | $66,879 | $- | |
| | HCR - New York Main Street (NYMS) | $207,555 | $486,076 | $- | |
| | Council on the Arts - Workforce Investment | $40,000 | $53,820 | $- | |
| | Existing Employee Training Program | $36,000 | $36,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Arts & Cultural Facilities Improvement Program | $1,500,000 | $4,502,970 | $- | |
| | Unemployed Worker Training Program | $100,000 | $2,500,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $100,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $338,992 | $- | |
| | Council on the Arts - Workforce Investment | $25,000 | $43,500 | $- | |
| | Council on the Arts - Workforce Investment | $49,500 | $1,013,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $107,066 | $- | |
| | Existing Employee Training Program | $36,000 | $36,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $196,752 | $- | |
| | Arts & Cultural Facilities Improvement Program | $1,000,000 | $5,984,011 | $- | |
| | NY Grown & Certified Agricultural Producer's Grant Program | $500,000 | $500,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $573,780 | $- | |
| | Environmental Protection Fund: Parks, Preservation and Heritage Grants | $500,000 | $724,044 | $196,339 | |
| | Empire State Development Grant Funds | $1,721,000 | $6,368,000 | $- | |
| | Market New York | $ 250,000 | $2,755,395 | $- | |
| | Council on the Arts - Workforce Investment | $ 49,500 | $100,000 | $- | |
| | Environmental Protection Fund: Parks, Preservation and Heritage Grants | $500,000 | $5,635,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $1,945,000 | $- | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 73150 | New York Theatre Workshop, Inc. | Workforce Training and Development Expansion | Arts |
| 73227 | Theatre of the Oppressed NYC | Workforce Training and Development Expansion | Arts |
| 73299 | Brooklyn Public Library | Grand Army Plaza Capital | ESD |
| 73429 | Council of Jewish Organizations of Flatbush, Inc. | Microsoft Office Specialist Training | DOL |
| 73457 | B.NY International Startup Center, LLC | B.NY International Startup Center Capital | ESD |
| 73459 | Frigid New York | Administrative Workforce Expansion | Arts |
| 73581 | The Dyckman Farmhouse Museum Alliance | Administrative Workforce Expansion | Arts |
| 73587 | Storyville Center for the Spoken Word | Workforce Training and Development Expansion | Arts |
| 73610 | WestShore Business Improvement District | WestShore BID Feasibility Study | ESD |
| 73617 | Queens Council on the Arts Inc. | Artist Commissioning in Public Places Program | Arts |
| 73619 | Second Stage Theatre, Inc. | Hayes Theater Renovation | ESD-Arts |
| 73624 | Playwrights Horizons, Inc. | Workforce Training and Development Expansion | Arts |
| 73645 | Roosevelt Island Operating Corporation | Roosevelt Island Smallpox Hospital Stabilization | Parks |
| 73653 | Sunnyside Community Services, Inc. | HHA Training Program | DOL |
| 73656 | Harlem School of the Arts, Inc. | Workforce Training and Development Expansion | Arts |
| 73661 | Rebuilding Together NYC | Construction Training Program | DOL |
| 73665 | A Public Space Literary Projects, Inc | Administrative Workforce Expansion | Arts |
| 73673 | Gingold Theatrical Group Inc. | Artistic Workforce Expansion | Arts |
| 73728 | Society of the Third Street Music School Settlement | Artistic Workforce Expansion | Arts |
| 73745 | The Wooster Group, Inc. | Workforce Training and Development Expansion | Arts |
| 73766 | Mid Bronx Senior Citizens Council, Inc. | Construction Training Program | DOL |
| 73779 | Fresh Direct, LLC | Food Technology Skills Training | DOL |
| 73827 | Mosholu-Montefiore Community Center, Inc. | MMCC Workforce: CNA Training | DOL |
| 73828 | Center for Arts Education, Inc | Workforce Training and Development Expansion | Arts |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Council on the Arts - Workforce Readiness | $75,000 | $287,749 | $- | |
| | Council on the Arts - Workforce Readiness | $60,000 | $81,951 | $- | |
| | Empire State Development Grant Funds | $500,000 | $7,199,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $107,500 | $- | |
| | Empire State Development Grant Funds | $1,930,000 | $28,000,000 | $- | |
| | Council on the Arts - Workforce Investment | $25,000 | $31,250 | $- | |
| | Council on the Arts - Workforce Investment | $31,000 | $40,000 | $- | |
| | Council on the Arts - Workforce Readiness | $34,000 | $46,600 | $- | |
| | ESD - Strategic Planning and Feasibility Studies | $50,000 | $150,000 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming | $75,000 | $217,800 | $- | |
| | Arts & Cultural Facilities Improvement Program | $1,000,000 | $21,477,299 | $- | |
| | Council on the Arts - Workforce Readiness | $32,300 | $43,070 | $- | |
| | Environmental Protection Fund: Parks, Preservation and Heritage Grants | $500,000 | $671,550 | $- | |
| | Unemployed Worker Training Program | $100,000 | $135,145 | $- | |
| | Council on the Arts - Workforce Readiness | $33,300 | $55,169 | $- | |
| | Unemployed Worker Training Program | $100,000 | $750,000 | $- | |
| | Council on the Arts - Workforce Investment | $30,000 | $45,000 | $- | |
| | Council on the Arts - Workforce Investment | $25,125 | $36,515 | $- | |
| | Council on the Arts - Workforce Investment | $39,375 | $52,500 | $- | |
| | Council on the Arts - Workforce Readiness | $66,000 | $116,300 | $- | |
| | Unemployed Worker Training Program | $100,000 | $250,975 | $- | |
| | Existing Employee Training Program | $100,000 | $450,379 | $- | |
| | Unemployed Worker Training Program | $91,350 | $124,313 | $- | |
| | Council on the Arts - Workforce Readiness | $61,770 | $82,362 | $- | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 73969 | Bronx River Alliance, Inc. | Bronx River Water Trail Maintenance and Improvement | Parks |
| 74032 | Brooklyn Children's Museum Corporation | Brooklyn Children's Museum Arts and Cultural Facilities Improvement Program - the Children's' Garden | ESD-Arts |
| 74083 | Waterfront Alliance | Reuniting the Waters: Canal to Coast | Arts |
| 74085 | Pratt Institute | Brooklyn Fashion + Design Accelerator Capital | ESD |
| 74115 | Queens Community House, Inc. | Young Adult Food Sector Employment Initiative | DOL |
| 74174 | City Lore | Workforce Training and Development Expansion | Arts |
| 74197 | Sustainable South Bronx, Inc. | Empowering New Yorkers to Thrive in Green Jobs | DOL |
| 74471 | NYC Department of Parks & Recreation | Harlem River Living Shoreline Access-Bridge Park | DOS |
| 74472 | New Group Inc. | Workforce Training and Development Expansion | Arts |
| 74472 | New Group Inc. | The New Group's Renovation of The Lucille Lortel Theatre Center | ESD-Arts |
| 74536 | Leap, Inc. | Brooklyn Workforce Innovations Commercial Driver Training | DOL |
| 74652 | Young People's Chorus of New York City | Workforce Training and Development Expansion | Arts |
| 74656 | Lower East Side Tenement Museum | Tenement Museum Working Capital | ESD |
| 74692 | The Metropolitan Opera Guild, Inc. | Workforce Training and Development Expansion | Arts |
| 74730 | Spaceworks NYC, Inc. | Artistic Workforce Expansion | Arts |
| 74741 | Research Foundation of the City of New York | Career-Ready Credentials IT Support Program | DOL |
| 74745 | Alliance of Resident Theatres/New York, Inc. | Workforce Training and Development Expansion | Arts |
| 74853 | Chebra Agudas Achim Chesed Shel Emeth Hebrew Free Burial Association Inc. | Silver Lake Cemetery | Parks |
| 74972 | Theatre Development Fund, Inc. | Workforce Training and Development Expansion | Arts |
| 75028 | STRIVE International, Inc. | Construction Career Pathways | DOL |
| 75109 | The Bushwick Starr, Inc. | Workforce Training and Development Expansion | Arts |
| 75169 | St. Nicks Alliance Corp | Construction Skills Training Program | DOL |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Recreational Trails Program | $191,213 | $2,390,160 | $- | |
| | Arts & Cultural Facilities Improvement Program | $1,500,000 | $6,410,000 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming | $75,000 | $112,500 | $- | |
| | Empire State Development Grant Funds | $270,000 | $386,203 | $- | |
| | Unemployed Worker Training Program | $100,000 | $178,063 | $- | |
| | Council on the Arts - Workforce Readiness | $36,000 | $69,755 | $- | |
| | Unemployed Worker Training Program | $100,000 | $361,175 | $- | |
| | Local Waterfront Revitalization Program | $2,000,000 | $5,640,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $5,030,438 | $- | |
| | Arts & Cultural Facilities Improvement Program | $1,750,000 | $5,030,438 | $- | |
| | Unemployed Worker Training Program | $100,000 | $240,885 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $181,477 | $- | |
| | Market New York | $ 146,250 | $195,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $93,750 | $- | |
| | Council on the Arts - Workforce Investment | $ 49,500 | $69,156 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Council on the Arts - Workforce Readiness | $68,640 | $117,875 | $- | |
| | Environmental Protection Fund: Parks, Preservation and Heritage Grants | $500,000 | $2,729,315 | $192,375 | |
| | Council on the Arts - Workforce Readiness | $75,000 | $332,082 | $- | |
| | Unemployed Worker Training Program | $100,000 | $250,000 | $- | |
| | Council on the Arts - Workforce Readiness | $50,000 | $74,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $250,000 | $- | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 75176 | NYC Department of Parks & Recreation | Restoring Alewife to the Bronx River: Fish Passage Construction at the Twin Dams Bronx, NY | DEC |
| 75334 | Rosie's Theater Kids | Workforce Training and Development Expansion | Arts |
| 75350 | Brooklyn Navy Yard Development Corporation | BNY Food Manufacturing Accelerator Capital | ESD |
| 75393 | New York Pops, Inc. | Workforce Training and Development Expansion | Arts |
| 75421 | Opportunities for a Better Tomorrow, Inc. | Green-Wood Masonry Restoration Technician Training Program | DOL |
| 75537 | Musicambia | Administrative Workforce Expansion | Arts |
| 75543 | Queens Economic Development Corporation | Queens Tourism Council Working Capital | ESD |
| 75579 | HANAC, Inc. | Security Guard Skills Training | DOL |
| 75592 | Heritage of Pride | WorldPride NYC 2019 - Stonewall 50th Anniversary Working Capital | ESD |
| 75605 | Woodlawn Conservancy, Inc. | Preservation Training Program | DOL |
| 75614 | West Harlem Environmental Action, Inc. | Environmental Actions Worker Training Job Readiness Program | DOL |
| 75784 | Bedford-Stuyvesant Restoration Corporation | Career-Track Training Program | DOL |
| 75793 | Orchestra of St. Luke's | Workforce Training and Development Expansion | Arts |
| 75879 | The Tank, LTD | Administrative Workforce Expansion | Arts |
| 75891 | Apollo Theater Foundation, Inc. | Workforce Training and Development Expansion | Arts |
| 75949 | Magic Box Productions, Inc. | Workforce Training and Development Expansion | Arts |
| 75985 | Brooklyn Botanic Garden | BBG-Overlook Accessibility Capital | ESD |
| 75991 | New York Foundation for the Arts | Workforce Training and Development Expansion | Arts |
| 76012 | South Street Seaport Museum | Seaport Museum Anniversary Celebration Marketing Working Capital | ESD |
| 76012 | Seaport Museum New York | W.O. Decker programming with Corning Museum of Glass | Arts |
| 76012 | South Street Seaport Museum | W.O. Decker programming with Corning Museum of Glass | Canals |
| 76036 | Fiji Theatre Company | Administrative Workforce Expansion | Arts |
| 76068 | Cambridge BioLabs LLC | Cambridge BioLabs Capital | ESD |
| 76092 | Casita Maria, Inc. | South Bronx Culture Trail Festival | Arts |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Water Quality Improvement Project (WQIP) Program | $1,000,000 | $1,750,000 | $- | |
| | Council on the Arts - Workforce Readiness | $50,000 | $71,698 | $- | |
| | Empire State Development Grant Funds | $1,429,000 | $12,000,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $100,000 | $- | |
| | Unemployed Worker Training Program | $57,000 | $157,000 | $34,757 | |
| | Council on the Arts - Workforce Investment | $27,000 | $33,750 | $- | |
| | Market New York | $112,500 | $162,500 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Market New York | $375,000 | $955,700 | $- | |
| | Unemployed Worker Training Program | $48,000 | $513,034 | $- | |
| | Unemployed Worker Training Program | $100,000 | $145,695 | $- | |
| | Unemployed Worker Training Program | $100,000 | $109,856 | $- | |
| | Council on the Arts - Workforce Readiness | $57,000 | $71,250 | $- | |
| | Council on the Arts - Workforce Investment | $30,000 | $40,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $311,584 | $- | |
| | Council on the Arts - Workforce Readiness | $49,980 | $64,430 | $- | |
| | Market New York | $800,000 | $7,800,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $ 93,750 | $- | |
| | Market New York | $ 69,500 | $93,500 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming | $75,000 | $663,532 | $- | |
| | NYS Canalway Grant Program | $150,000 | $663,532 | $- | |
| | Council on the Arts - Workforce Investment | $49,500 | $62,000 | $- | |
| | Empire State Development Grant Funds | $100,000 | $1,000,000 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming | $75,000 | $132,080 | $- | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 76136 | Orpheus Chamber Orchestra, Inc. | Workforce Training and Development Expansion | Arts |
| 76167 | OweYaa | Veteran Tech Training and Career Gap Fulfillment | DOL |
| 76190 | Recess Activities Inc | Administrative Workforce Expansion | Arts |
| 76193 | Saratoga International Theater Institute | Workforce Training and Development Expansion | Arts |
| 76198 | The Research Foundation of the City University of New York | Ecologically Informed Construction Training | DOL |
| 76322 | NYC Department of Parks & Recreation | Highbridge Park Connectivity Improvements | Parks |
| 76327 | On Site Opera Incorporated | Administrative Workforce Expansion | Arts |
| 76420 | The Bronx Museum of the Arts | Bronx Museum Speaks | Arts |
| 76427 | Hunts Point Cooperative Market, Inc. | Hunts Point Cooperative Market Capital | ESD |
| 76528 | Drive Change, Inc. | Drive Change Capital | ESD |
| 76531 | Pregones / Puerto Rican Traveling Theater, Inc. | STAGE GARDEN RUMBA: A Citizen Artist Exploration | Arts |
| 76557 | Northside Center for Child Development, Inc. | Northside Mixed Use Capital | ESD |
| 76568 | Bronx Documentary Center | Claremont Village Documentary Project | Arts |
| 76597 | Alliance Computing Solutions, Inc. | Certified Nurse Aide Training | DOL |
| 76599 | Cresilon Inc. | Cresilon Capital | ESD |
| 76704 | Long Island City Partnership | LICP Life Sciences Cluster Working Capital | ESD |
| 76845 | Sanctuary for Families, Inc. | Economic Empowerment Program for Domestic Violence Victims | DOL |
| 77067 | Allied Business Solutions, Inc. | Home Health Aide Training | DOL |
| 77093 | Bronx Opera Company | Administrative Workforce Expansion | Arts |
| 77130 | BRIC Arts \| Media \| Bklyn, Inc. | Community Arts Council and Public Art Festival | Arts |
| 77270 | NYC Department of Parks and Recreation | Million Square Feet Green Roof | EFC |
| 72971 | Celmatix Inc. | Celmatix Excelsior | ESD |
| 73091 | Lafayette 148, Inc. | Lafayette 148 Excelsior | ESD |
| 73473 | Rony Elka Vardi Inc. d/b/a Catbird | Catbird Excelsior | ESD |
| 74341 | WayUp Inc | WayUp Excelsior | ESD |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Council on the Arts - Workforce Readiness | $25,000 | $52,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Council on the Arts - Workforce Investment | $30,000 | $233,850 | $- | |
| | Council on the Arts - Workforce Readiness | $34,000 | $45,719 | $- | |
| | Unemployed Worker Training Program | $99,772 | $ 99,772 | $- | |
| | Environmental Protection Fund: Parks, Preservation and Heritage Grants | $500,000 | $1,000,000 | $- | |
| | Council on the Arts - Workforce Investment | $25,000 | $33,500 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming | $75,000 | $187,000 | $- | |
| | Empire State Development Grant Funds | $150,000 | $2,000,000 | $- | |
| | Empire State Development Grant Funds | $700,000 | $3,529,000 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming | $ 75,000 | $175,000 | $- | |
| | Empire State Development Grant Funds | $200,000 | $8,530,000 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming | $68,500 | $165,836 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $15,000 | |
| | Empire State Development Grant Funds | $3,000,000 | $36,000,000 | $- | |
| | ESD - Strategic Planning and Feasibility Studies | $100,000 | $200,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $400,000 | $- | |
| | Unemployed Worker Training Program | $99,400 | $99,400 | $- | |
| | Council on the Arts - Workforce Investment | $25,000 | $35,000 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming | $75,000 | $150,000 | $- | |
| | Green Innovation Grant Program | $850,000 | $956,752 | $- | |
| | Excelsior Jobs Program | $2,790,000 | $6,368,000 | $- | |
| | Excelsior Jobs Program | $500,000 | $10,000,000 | $- | |
| | Excelsior Jobs Program | $400,000 | $700,000 | $- | |
| | Excelsior Jobs Program | $250,000 | $400,000 | $- | |

| Application Round VIII | | | |
|---|---|---|---|
| **CFA System Application Number** | **Applicant Name** | **Project Name** | **Agency Name** |
| 79990 | Orchestrating Dreams, Inc | Workforce Expansion | Arts |
| 80018 | Parker Jewish Institute for Health Care and Rehabilitation | Behavior Management for the Certified Nursing Assistant Training | DOL |
| 80027 | New York City Department of Parks and Recreation | Randall's Island Living Shoreline Construction | DOS |
| 80117 | Leap, Inc. | Brooklyn Workforce Innovations Commercial Driver Training | DOL |
| 80278 | Mosholu-Montefiore Community Center, Inc. | Certified Nurse Assistant Training | DOL |
| 80447 | New York University | New York University Virtual Reality Capital | ESD |
| 80489 | NYCDCC Apprenticeship Journeyman Retraining Educational & Industry Fund | BuildingWorks PreApprenticeship Training | DOL |
| 80493 | The Young Men's and Young Women's Hebrew Association | Kaufmann Concert Hall Renovation | ESD |
| 80527 | The Door - A Center Of Alternatives, Inc. | Culinary Arts Workforce Development | DOL |
| 80641 | Pratt Institute | Brooklyn Fashion Design Accelerator | ESD |
| 80699 | Opportunities for a Better Tomorrow, Inc. | Green-wood Masonry Restoration Technician Training Program | DOL |
| 80716 | Queens Community House, Inc. | Food Sector Careers Training | DOL |
| 80760 | Center for Frontline Retail, Inc. | Pathways to Success in Retail | DOL |
| 80864 | New York City Department of Parks and Recreation | Harbor Brook Wetland Restoration Design | DOS |
| 80925 | Sunnyside Community Services | SCS Capital Renovations | ESD |
| 80926 | Pitkin Avenue District Management Association | Pitkin Avenue Renaissance Program | HCR |
| 80930 | Fourth Universalist Society in the City of New York | Roof Replacement | Parks |
| 80999 | Project Renewal, Inc. | Next Step Direct Service and Building Maintenance Trainings | DOL |
| 81066 | Allied Productions Inc | Workforce Expansion | Arts |
| 81143 | Hostos Community College/Research Foundation of CUNY | Certified Nursing Assistant Training | DOL |
| 81210 | Trilok Fusion Arts | Funds for TREE Classroom | NYSERDA |
| 81216 | South Conduit Property Owner LLC | South Conduit Terminal Logistics Facility | ESD |
| 81543 | Young People's Chorus of New York City | Workforce Expansion | Arts |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Council on the Arts - Workforce Investment | $50,000 | $80,000 | $- | |
| | Existing Employee Training Program | $36,000 | $59,400 | $- | |
| | Local Waterfront Revitalization Program | $750,000 | $882,353 | $- | |
| | Unemployed Worker Training Program | $100,000 | $246,278 | $- | |
| | Unemployed Worker Training Program | $100,000 | $132,963 | $- | |
| | Empire State Development Grant Funds | $700,000 | $3,469,000 | $- | |
| | Unemployed Worker Training Program | $89,100 | $204,500 | $- | |
| | Empire State Development Grant Funds | $736,000 | $736,000 | $- | |
| | Unemployed Worker Training Program | $99,690 | $191,690 | $- | |
| | New York State Business Incubator Program | $625,000 | $1,962,164 | $- | |
| | Unemployed Worker Training Program | $84,720 | $184,720 | $- | |
| | Unemployed Worker Training Program | $100,000 | $178,063 | $- | |
| | Unemployed Worker Training Program | $100,000 | $260,000 | $- | |
| | Local Waterfront Revitalization Program | $250,000 | $287,500 | $- | |
| | Empire State Development Grant Funds | $750,000 | $750,000 | $- | |
| | HCR - New York Main Street | $250,000 | $443,700 | $- | |
| | Environmental Protection Fund: Parks, Preservation and Heritage Grants | $500,000 | $1,106,300 | $- | |
| | Unemployed Worker Training Program | $100,000 | $180,250 | $- | |
| | Council on the Arts - Workforce Investment | $31,200 | $41,600 | $- | |
| | Unemployed Worker Training Program | $100,000 | $198,202 | $- | |
| | Net Zero Energy for Economic Development | $56,639 | $512,980 | $- | |
| | Empire State Development Grant Funds | $1,000,000 | $124,600,000 | $- | |
| | Council on the Arts - Workforce Investment | $43,333 | $55,683 | $- | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 81554 | Atlantic Theater Company | Workforce Training and Development Programs | Arts |
| 81557 | Climate Museum | Workforce Expansion | Arts |
| 81573 | Brooklyn Botanic Garden | Brooklyn Botanic Garden Marketing | ESD |
| 81600 | Manhattan Class Company, Inc. | Workforce Training and Development Programs | Arts |
| 81602 | Broadway Stages | Greenpoint Green Roofs Project | EFC |
| 81634 | ID Studio Theater Performance and Research Center | Workforce Expansion | Arts |
| 81722 | Hot Bread Kitchen, LTD | Bakers in Training | DOL |
| 81759 | Woodlawn Conservancy Inc. | Preservation Training Program | DOL |
| 81789 | Hostos Community College CUNY | Information Technology Apprenticeship Training | DOL |
| 81875 | Jewish Home Lifecare, Manhattan | Geriatric Career Development Program | DOL |
| 81884 | ITAC | NYC Contract Manufacturing Market Assessment | ESD |
| 81899 | SUNY Maritime College | SUNY Maritime College Seamanship Training Center | ESD |
| 81912 | Brooklyn Arts Council | Bringing J'Ouvert Into Daylight | Arts |
| 81938 | Sunnyside Community Services, Inc. | Home Health Aide Training | DOL |
| 82125 | Council of Jewish Organizations of Flatbush, Inc. | Microsoft Office Specialist Training 2018 | DOL |
| 82132 | The Studio Museum in Harlem | The Studio Museum Reconstruction | ESD |
| 82149 | Exalt Youth | Exalt Youth Headquarters | ESD |
| 82176 | AIDS Service Center of Lower Manhattan, Inc. | Peer Training Program | DOL |
| 82193 | Bedford Stuyvesant Restoration Construction Corporation | Customer Service Training | DOL |
| 82206 | Great Performances Catering/Artists as Waitresses, Inc. | Great Performances Catering Bronx Project | ESD |
| 82212 | Wilson Allen Health Careers Institute, Inc. | Entry to Health Careers 2018 | DOL |
| 82224 | New York Shakespeare Festival | 2019 Mobile Unit Season | Arts |
| 82256 | Womens Housing and Economic Development Corporation | Bronx Music Hall - This is Bronx Music Working Capital | ESD |
| 82442 | New York Career Training School LLC | Home Health Aide Training | DOL |
| 82445 | The Osborne Association, Inc. | Worker Training for the Formerly Incarcerated | DOL |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Council on the Arts - Workforce Readiness | $64,110 | $85,480 | $- | |
| | Council on the Arts - Workforce Investment | $37,500 | $50,000 | $- | |
| | Market New York | $225,000 | $400,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $124,364 | $- | |
| | Green Innovation Grant Program | $1,500,000 | $1,648,991 | $- | |
| | Council on the Arts - Workforce Investment | $30,000 | $40,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $187,603 | $- | |
| | Unemployed Worker Training Program | $75,000 | $571,649 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $234,956 | $- | |
| | ESD - Strategic Planning and Feasibility Studies | $100,000 | $200,000 | $- | |
| | Empire State Development Grant Funds | $600,000 | $3,073,000 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming | $49,500 | $140,500 | $- | |
| | Unemployed Worker Training Program | $100,000 | $126,294 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Empire State Development Grant Funds | $3,544,000 | $141,501,000 | $- | |
| | Empire State Development Grant Funds | $175,000 | $886,683 | $- | |
| | Unemployed Worker Training Program | $100,000 | $166,345 | $- | |
| | Unemployed Worker Training Program | $100,000 | $510,420 | $- | |
| | Empire State Development Grant Funds | $1,000,000 | $4,400,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming | $49,500 | $11,141,167 | $- | |
| | Market New York | $152,131 | $208,131 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $2,257,859 | $- | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 82446 | Jewish Community Council of Greater Coney Island Inc. | Haredi Workforce Initiative | DOL |
| 82538 | Westchester Care at Home, Inc. | Home Health Aide Certification Training Program | DOL |
| 82590 | Icahn School of Medicine at Mount Sinai | Icahn School of Medicine at Mount Sinai Capital | ESD |
| 82600 | STRIVE International, Inc | Construction Career Pathways 2018 | DOL |
| 82669 | Roundabout Theatre Company Inc. | Workforce Training and Development Programs | Arts |
| 82697 | The Play Production Company Inc | Workforce Training and Development Programs | Arts |
| 82715 | Bronx Documentary Center | Workforce Expansion | Arts |
| 82734 | Manhattan Graphics Center | Workforce Expansion | Arts |
| 82753 | NYSARC Inc., NYC Chapter | Agency Information Platform Training | DOL |
| 82755 | Apollo Theater Foundation, Inc. | Victoria Development Project | Arts |
| 82789 | The New York Botanical Garden | New York Botanical Garden Workers Center Capital | ESD |
| 82792 | Thalia Spanish Theatre Inc | Workforce Training and Development Programs | Arts |
| 82808 | Transport Group Theatre Company, Inc. | Workforce Expansion | Arts |
| 82845 | New-York Historical Society | Equality and Justice for All: New Museum Educational Galleries | ESD |
| 82845 | New-York Historical Society | Equality and Justice for All: New Museum Educational Galleries | ESD |
| 82845 | New-York Historical Society | Equality and Justice for All: New Museum Educational Galleries | Arts |
| 82960 | Historic House Trust of New York City, Inc. | Workforce Expansion | Arts |
| 82972 | Children's Museum of Manhattan | Children's Museum of Manhattan: A Durable Tourist Attraction | ESD |
| 82982 | The Fortune Society, Inc. | Green Building and Transporation Trainings | DOL |
| 83011 | New Museum of Contemporary Art | New Museum of Contemporary Art Working Capital | ESD |
| 83014 | Games of Change, Inc. | Workforce Training and Development Programs | Arts |
| 83055 | New York City Department of City Planning | NYC Comprehensive Waterfront Plan Update | DOS |
| 83056 | LaGuardia Community College/The Research Foundation of CUNY | Construction Trades Training | DOL |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Unemployed Worker Training Program | $100,000 | $161,854 | $- | |
| | Unemployed Worker Training Program | $88,263 | $88,263 | $- | |
| | Empire State Development Grant Funds | $2,000,000 | $55,000,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $200,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $1,373,387 | $- | |
| | Council on the Arts - Workforce Readiness | $41,250 | $55,000 | $- | |
| | Council on the Arts - Workforce Investment | $50,000 | $108,000 | $- | |
| | Council on the Arts - Workforce Investment | $34,632 | $46,176 | $- | |
| | Existing Employee Training Program | $100,000 | $100,000 | $- | |
| | Council on the Arts - Arts & Cultural Facilities Improvement Program - Large Capital Project Fund | $416,700 | $2,099,125 | $- | |
| | Empire State Development Grant Funds | $2,000,000 | $15,000,000 | $- | |
| | Council on the Arts - Workforce Readiness | $60,000 | $75,000 | $- | |
| | Council on the Arts - Workforce Investment | $23,099 | $40,000 | $- | |
| | Empire State Development Grant Funds | $725,000 | $11,090,760 | $- | |
| | Market New York | $375,000 | $11,465,760 | $- | |
| | Council on the Arts - Arts & Cultural Facilities Improvement Program - Large Capital Project Fund | $250,000 | $11,465,760 | $- | |
| | Council on the Arts - Workforce Investment | $37,500 | $50,000 | $- | |
| | Market New York | $400,000 | $2,088,116 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Empire State Development Grant Funds | $1,370,000 | $68,202,144 | $- | |
| | Council on the Arts - Workforce Readiness | $45,000 | $60,000 | $- | |
| | Local Waterfront Revitalization Program | $424,500 | $511,767 | $- | |
| | Unemployed Worker Training Program | $99,968 | $99,968 | $- | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 83073 | Target Margin Theater Inc | Workforce Expansion | Arts |
| 83104 | Center for Employment Opportunities, Inc. | Training Opportunities for Unemployed Formerly Incarcerated New Yorkers | DOL |
| 83143 | Roulette Intermedium, Inc. | Workforce Training and Development Programs | Arts |
| 83191 | Seventh Regiment Armory Conservancy, Inc. | Workforce Training and Development Programs | Arts |
| 83194 | Nanotronics Imaging, Inc. | Nanotronics Imaging Project Chip | ESD |
| 83219 | Brooklyn Youth Chorus Academy Inc | Workforce Training and Development Programs | Arts |
| 83231 | El Barrio's Operation Fightback Inc. | Home Health Aide Training | DOL |
| 83274 | New Partners, Inc. | Home Health Aide and Health Coaches Training | DOL |
| 83302 | St. Nicks Alliance Corp. | Construction Labor Training | DOL |
| 83324 | Pan Asian Repertory Theatre, Inc. | Workforce Expansion | Arts |
| 83328 | Jamaica Center for Arts and Learning | Downtown Jazz Festival | Arts |
| 83335 | Coalition for Queens | Coalition for Queens Workforce Training Project | ESD |
| 83335 | Coalition for Queens, Inc. | Software Developer Training | DOL |
| 83414 | Mid Bronx Senior Citizens Council Inc. | Construction Employment Training | DOL |
| 83453 | La MaMa Experimental Theatre Club | Major Capital Investment Project | ESD |
| 83520 | Calpulli Mexican Dance Company, Inc. | Workforce Expansion | Arts |
| 83557 | Queens Museum of Art | Workforce Training and Development Programs | Arts |
| 83602 | Long Island City Partnership | LIC Arts Connection | Arts |
| 83625 | Queens Economic Development Corporation | Entrepreneur Space Kitchen Incubator | ESD |
| 83632 | New York Neo-Futurists | Workforce Expansion | Arts |
| 83663 | Per Scholas, Inc. | Information Technology Training 2018 | DOL |
| 83668 | Dance Theatre Etcetera, Inc. | Workforce Training and Development Programs | Arts |
| 83695 | National Black Theatre Workshop, Inc. | NBT Victory Development 2.0 | Arts |
| 83718 | Leslie-Lohman Museum of Gay and Lesbian Art | Stonewall50 and World Pride NYC Marketing Plan | ESD |
| 83722 | Covenant House International | Covenant House Building Project | ESD |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Council on the Arts - Workforce Investment | $40,200 | $53,600 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $274,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $186,202 | $- | |
| | Empire State Development Grant Funds | $2,250,000 | $11,348,980 | $- | |
| | Council on the Arts - Workforce Readiness | $50,000 | $67,190 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Existing Employee Training Program | $100,000 | $150,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $250,000 | $- | |
| | Council on the Arts - Workforce Investment | $30,000 | $37,500 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming | $49,500 | $135,000 | $- | |
| | Empire State Development Grant Funds | $150,000 | $750,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $4,286,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $199,607 | $- | |
| | Market New York | $200,000 | $17,344,275 | $- | |
| | Council on the Arts - Workforce Investment | $60,000 | $79,000 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $103,022 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming | $49,500 | $135,000 | $- | |
| | New York State Business Incubator Program | $625,000 | $1,875,000 | $- | |
| | Council on the Arts - Workforce Investment | $27,000 | $35,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $310,729 | $- | |
| | Council on the Arts - Workforce Readiness | $50,000 | $62,500 | $- | |
| | Council on the Arts - Arts & Cultural Facilities Improvement Program (Round 8) - Large Capital Project Fund | $470,000 | $27,550,000 | $- | |
| | Market New York | $37,500 | $105,000 | $- | |
| | Empire State Development Grant Funds | $2,000,000 | $62,218,785 | $- | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 83736 | Philharmonic Symphony Society of New York Inc | Women's Suffrage Commemoration | Arts |
| 83750 | Sustainable South Bronx, Inc. | Empowering New Yorkers to Thrive in Green Jobs Fiscal Year 2019 | DOL |
| 83751 | The Laundromat Project Inc | Workforce Expansion | Arts |
| 83774 | Heritage of Pride | World Pride 2019 and Stonewall 50 Working Capital | ESD |
| 83845 | New-York Historical Society | Workforce Training and Development Programs | Arts |
| 83852 | The Universal Hip Hop Museum | The Universal Hip Hop Museum / BronxPoint Working Capital | ESD |
| 83960 | Loisaida, Inc. | Workforce Expansion | Arts |
| 83988 | Fiji Theater Company, Inc. | Workforce Training and Development Programs | Arts |
| 84012 | Brooklyn Alliance, Inc. | Metal Works Training | DOL |
| 84018 | Alliance Computing Solutions, Inc. | Clinical Medical Assistant Training | DOL |
| 84128 | Science and Arts Engagement New York, Inc. | Harlem Gallery of Science | ESD |
| 84128 | Science and Arts Engagement New York, Inc. | Workforce Expansion | Arts |
| 84139 | Nontraditional Employment for Women | Construction Trades Apprenticeship Training | DOL |
| 84144 | New Museum of Contemporary Art | New Museum Facilities Expansion | Arts |
| 84164 | Ugly Duckling Presse, Ltd. | Workforce Training and Development Programs | Arts |
| 84180 | Protestant Episcopal Church of Saint Peter in the City of New York | St. Peters Rectory Restoration | Parks |
| 84185 | Arthur Aviles Typical Theatre | Workforce Expansion | Arts |
| 84221 | CAMBA, Inc. | Secure Path | DOL |
| 84259 | Bellevue Literary Press, Inc. | Workforce Expansion | Arts |
| 84315 | American Symphony Orchestra League | Workforce Training and Development Programs | Arts |
| 84349 | Council on the Arts & Humanities for Staten Island | Cinema Connex | Arts |
| 84387 | Pregones Touring Puerto Rican Theatre Collection | TORCHED! A People's History of the Bronx Fires | Arts |
| 84464 | African Film Festival | Workforce Expansion | Arts |

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Council on the Arts - Arts and Cultural Impact Programming | $49,500 | $150,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $505,400 | $- | |
| | Council on the Arts - Workforce Investment | $30,000 | $41,421 | $- | |
| | Market New York | $687,500 | $2,039,900 | $- | |
| | Council on the Arts - Workforce Readiness | $75,000 | $141,899 | $- | |
| | Market New York | $75,000 | $100,000 | $- | |
| | Council on the Arts - Workforce Investment | $45,000 | $60,000 | $- | |
| | Council on the Arts - Workforce Readiness | $48,000 | $64,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $297,500 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Empire State Development Grant Funds | $1,000,000 | $5,000,000 | $- | |
| | Council on the Arts - Workforce Investment | $75,000 | $5,075,000 | $- | |
| | Unemployed Worker Training Program | $70,000 | $2,621,000 | $- | |
| | Council on the Arts - Arts & Cultural Facilities Improvement Program (Round 8) - Large Capital Project Fund | $470,000 | $77,157,976 | $- | |
| | Council on the Arts - Workforce Readiness (Round 8) | $45,000 | $60,916 | $- | |
| | Environmental Protection Fund: Parks, Preservation and Heritage Grants | $500,000 | $1,834,057 | $- | |
| | Council on the Arts - Workforce Investment (Round 8) | $45,000 | $60,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Council on the Arts - Workforce Investment (Round 8) | $43,875 | $58,500 | $- | |
| | Council on the Arts - Workforce Readiness (Round 8) | $55,000 | $79,525 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming (Round 8) | $35,000 | $192,131 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming (Round 8) | $49,500 | $175,000 | $- | |
| | Council on the Arts - Workforce Investment (Round 8) | $45,000 | $60,000 | $- | |

| CFA System Application Number | Applicant Name | Project Name | Agency Name |
|---|---|---|---|
| 84480 | Sanctuary for Families, Inc. | Economic Empowerment Program for Domestic Violence Victims | DOL |
| 84542 | Cumbe Center for African and Diaspora Dance | Workforce Expansion | Arts |
| 84546 | Third Street Music School Settlement | Workforce Training and Development Programs | Arts |
| 84555 | CO/LAB Theater Group, Inc. | Workforce Expansion | Arts |
| 84570 | Bedford Stuyvesant Restoration Corporation | Bedford Stuyvesant Tourism Development Plan | ESD |
| 84781 | Premiere Services Management | Certified Nurse Aide Training | DOL |
| 84793 | Center for Traditional Music and Dance | Messages of Hope | Arts |
| 84798 | LaGuardia Community College | NYDesigns at LaGuardia Community College | ESD |
| 84820 | Sunnyside District Management Association | Sunnyside Small Business Revitalization through Public Arts | Arts |
| 84830 | BRIC Arts \| Media \| Bklyn, Inc. | BRIC Community Corps | Arts |
| 84850 | Museum of the City of New York | Workforce Training and Development Programs | Arts |
| 82228 | Leverton Corporation | Leverton Expansion | ESD |
| 84264 | Rise Products, Inc. | Rise Expansion | ESD |
| 84699 | Square Roots Urban Growers, Inc. | Square Roots Urban Growers Farming Cluster Project | ESD |
| 80397 | Greenhouse Software, Inc. | Greenhouse Software, Inc. | ESD |
| 89752 | Bartlett Dairy, Inc. | Bartlett Dairy, Inc. | ESD |
| 86002 | Tommy John, Inc. | Tommy John, Inc. | ESD |
| 85648 | Project Georgia | Hudson River Trading LLC | ESD |
| 90458 | DNVB Inc. dba Thursday Boot Company | DNVB Inc. dba Thursday Boot Company | ESD |
| PIW | Teads Inc. | Teads Inc. | ESD |
| PIW | Assembly Brands, Inc. | Assembly Brands, Inc. | ESD |
| PIW | Sakara Life, Inc. | Sakara Life, Inc. | ESD |
| PIW | Beyond Better Foods, LLC | Beyond Better Foods, LLC | ESD |

*Time-sensitive projects with "PIW" listed under "CFA System Application Number" have not yet filed a formal Consolidated Funding Application, but have submitted a preliminary Project Information Worksheet ("PIW") to Empire State Development.

| | Program Name | CFA Award Amount | Total Project Cost | Grant Money Dispersed to Date | Status |
|---|---|---|---|---|---|
| | Unemployed Worker Training Program | $100,000 | $223,000 | $- | |
| | Council on the Arts - Workforce Investment (Round 8) | $45,000 | $56,250 | $- | |
| | Council on the Arts - Workforce Readiness (Round 8) | $44,700 | $59,600 | $- | |
| | Council on the Arts - Workforce Investment (Round 8) | $50,000 | $86,000 | $- | |
| | Market New York | $75,000 | $100,000 | $- | |
| | Unemployed Worker Training Program | $100,000 | $100,000 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming (Round 8) | $48,600 | $97,200 | $- | |
| | New York State Business Incubator Program | $625,000 | $1,875,000 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming (Round 8) | $25,000 | $50,000 | $- | |
| | Council on the Arts - Arts and Cultural Impact Programming (Round 8) | $49,500 | $122,750 | $- | |
| | Council on the Arts - Workforce Readiness (Round 8) | $67,500 | $100,000 | $- | |
| | Excelsior Jobs Program | $34,250 | $1,839,000 | $- | |
| | Excelsior Jobs Program | $580,000 | $580,000 | $- | |
| | Excelsior Jobs Program | $122,500 | $122,500 | $- | |
| | Excelsior Jobs Program | $800,000 | $6,426,000 | $- | |
| | Excelsior Jobs Program | $1,300,000 | $15,597,663 | $- | |
| | Excelsior Jobs Program | $2,000,000 | $3,033,000 | $- | |
| | Excelsior Jobs Program | $3,000,000 | $40,000,000 | $- | |
| | Excelsior Jobs Program | $1,500,000 | $300,000 | $- | |
| | Excelsior Jobs Program | $750,000 | $1,700,000 | $- | |
| | Excelsior Jobs Program | $2,180,000 | $12,737,500 | $- | |
| | Excelsior Jobs Program | $2,300,000 | $2,110,000 | $- | |
| | Excelsior Jobs Program | $675,000 | $11,177,000 | $- | |

## PHOTO CREDITS

Cover: Show the Good, https://showthegood.com/

Message from the Co-Chairs: unsplash.com/@fbazanegue, licensed under Unsplash https://unsplash.com/license

p. 4: @digitalunknown

p. 6: Show the Good, https://showthegood.com/

p. 7: Courtesy of Exalt

pp. 8-9: unsplash.com/@mannyribera13, licensed under Unsplash https://unsplash.com/license

p. 14: Show the Good, https://showthegood.com/

p. 16: Courtesy of ESD

p. 17: Show the Good, https://showthegood.com/

p. 18: Courtesy of Henry Street Settlement

p. 19: Show the Good, https://showthegood.com/

p. 20: Show the Good, https://showthegood.com/

p. 21: Courtesy of SUNY Maritime College; Courtesy of The Studio Museum in Harlem

pp. 30-31: unsplash.com/@joshappel, licensed under Unsplash https://unsplash.com/license

p. 44: Stocksy.com, Royalty-Free License

p. 45: Courtesy of the Alexandria Center for Life Science and BioLabs@NYULangone

p. 46: Courtesy of New York Proton Center

p. 48: Courtesy of New York Proton Center; @carawillenbrock

p. 50: BioBat Art Space, On White Wall

p. 51: @digitalunknown

p. 52: Courtesy of MNLA

p. 53: @digitalunknown

p. 54: Courtesy of the Thomas A. Edison Career and Technical Education High School http://www.thomasedisonhs.org/cte_gallery.html

p. 55: Courtesy of Amazon https://press.aboutamazon.com/images-videos

pp. 64-65: unsplash.com/@pho_2_graph, licensed under Unsplash https://unsplash.com/license

p. 66: Courtesy of Catbird https://www.catbirdnyc.com/our-jewelry-studio

p. 79: unsplash.com/@raffyroy212, licensed under Unsplash https://unsplash.com/license

p. 88: Courtesy of the Adams Street Library

p. 89: Courtesy of the Tenement Museum https://www.tenement.org/tour/exploring-97-orchard-street/

p. 90: @carawillenbrock

p. 94: Courtesy of the St. George Theatre

p. 96: Courtesy of the College of Staten Island

p. 97: Staten Island Advance/Virginia N. Sherry https://www.silive.com/news/2019/06/effort-to-create-north-shore-business-improvement-district-underway.html

p. 99: Borough Hall - Staten Island, Shannon McGee, https://flic.kr/p/gdTHmY, licensed under CC BY-SA 2.0 https://creativecommons.org/licenses/by-sa/2.0/

**This report was printed and produced
in New York City on paper made in New York state.**

Regional Economic
Development Councils