



NEW YORK
STATE OF
OPPORTUNITY.

Regional Economic
Development Councils

State of the Region:

WESTERN NEW YORK 2019 Progress Report



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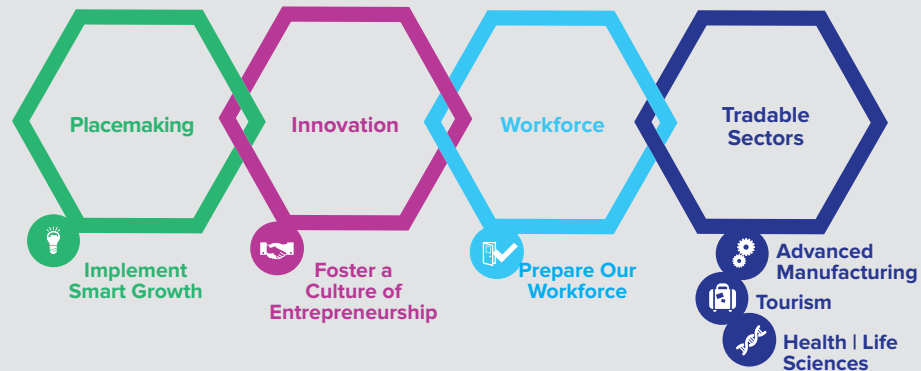
FREQUENTLY USED ACRONYMS

AMRI	Albany Molecular Research, Inc.
B	Billion
BBF	Better Buffalo Fund
BIG	Buffalo Institute for Genomics & Data Analytics
BMSI	Buffalo Main Streets Initiative
BMW	Buffalo Manufacturing Works
BNMC	Buffalo Niagara Medical Campus
CCR	Center for Computational Research
CFA	Consolidated Funding Application
DEC	Department of Environmental Conservation
DOS	Department of State
DRI	Downtown Revitalization Initiative
EHDC	Erie Canal Harbor Development Corporation
EFC	Environmental Facilities Corp.
ESD	Empire State Development
GHHI	Green and Healthy Homes Initiative
GIGP	Green Innovation Grant Program
HCR	Homes and Community Renewal
i2R	Idea to Reality
IBN	Invest Buffalo Niagara
IDA	Industrial Development Agency
JI	Jacobs Institute
JCC	Jamestown Community College
LOI	Letter of Intent
M	Million
MWBE	Minority and Women-Owned Business Enterprise
NWTC	Northland Workforce Training Center
NYS	New York State
NYSCA	New York State Council on the Arts
OPRHP	Office of Parks, Recreation and Historic Preservation
REDC	Regional Economic Development Council
SMMs	Small to Mid-Sized Manufacturers
TOD	Transit Oriented Development
UB	University at Buffalo
UBRI	UB Regional Institute
USAN	USA Niagara Development Corporation
VBN	Visit Buffalo Niagara
WDC	Workforce Development Challenge
WDI	Workforce Development Initiative
WNY	Western New York

PART ONE

Executive Summary

New York State drives economic growth by investing in **placemaking**, **innovation**, our **workforce** and **tradable sectors**.



Western New York Strategies for Prosperity



State and regional strategies aligned

The strategies outlined in the 2011 award-winning WNY REDC Strategic Plan and our 2012 Buffalo Billion Investment Development Plan remain the same. We made tremendous progress on the implementation of each strategy. The results of our commitment to “staying the course” can be seen in our economic indicators and progress of our Priority Projects and Regional Priorities.

CORE STRATEGIES



IMPLEMENT SMART GROWTH

Invest in infrastructure on smart growth principles

Invest in downtowns, villages, neighborhoods and brownfields

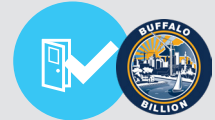
Protect water resources, waterfront, and habitats



FOSTER A CULTURE OF ENTREPRENEURSHIP

Foster and support entrepreneurs

Fund entrepreneurs



PREPARE OUR WORKFORCE

Develop and cultivate the WNY talent pool including workers with advancement potential, underemployed, unemployed, and special populations

Engage students, parents, educators and businesses in the P-12 system to build awareness

SECTOR STRATEGIES



ADVANCED MANUFACTURING

Leverage research capacity to attract and accelerate the development of advanced manufacturing

Boost competitiveness through career awareness



HEALTH & LIFE SCIENCES

Stimulate business creation and job growth in the life sciences industry



TOURISM

Facilitate growth of quality tourism product



AGRICULTURE

Make agriculture more competitive through branding, innovation & career readiness



BI-NATIONAL LOGISTICS

Leverage our international border location



ENERGY

Position WNY as a global energy hub

Energy efficient transportation investment and support structure



PROFESSIONAL SERVICES

Leverage existing assets and foster synergies between industries and education

MESSAGE FROM CO-CHAIRS

Looking back on eight years since the inception of Governor Andrew M. Cuomo’s innovative, locally-driven approach to investing state resources in New York’s communities has had innumerable positive outcomes for Western New York – a community that was formerly written off for its economic malaise. Indicators show that the WNY economy is turning around for the first time consistently in decades. WNY added more than 17,700 jobs, over 1,100 new firms and \$5.6B in total wages from 2011 to 2018. WNY has the fewest number of unemployed workers since 1990—the first year on record. Young adults are returning after decades of population decline. Visitors are coming here in droves and spending more on leisure and hospitality. Many of our Priority Projects and Buffalo Billion initiatives have been so transformational, they have other communities saying “Look at what Buffalo is doing. How can we do that here?”

Why is the REDC approach working? What has created this dramatic shift in the economy? What has made all the difference? The through line has been the partnerships and collaborations that are fundamental to the WNY REDC. This foundation was instituted since day one with the establishment of a diverse Council and the development of local strategies that we, as a region, have all gotten behind; and it was instilled in the region in a way that continues to build momentum and strength—year after year.

What do we mean by effective partnerships? Here are just a few examples of how, by working together toward common goals, our projects become stronger, attract more resources, generate greater impacts, and extend to more people.

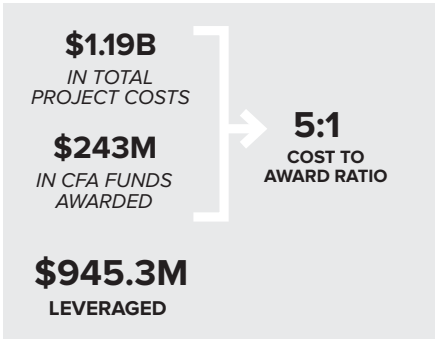
Understanding the tremendous opportunity to leverage \$65M in Buffalo Billion capital funds dedicated to projects and programs along the East Side’s commercial corridors, 13 of WNY’s local foundations and banks created a pooled fund, now totaling over \$8M to support operations, programs, capacity building, and community infrastructure associated with these initiatives. These public and private funders are working together with community non-profits, anchor institutions, consultants and the City to plan and coordinate revitalization activities aimed at improving economic conditions on Buffalo’s East Side.

As we embark on one of our newest and potentially most impactful work to date, talent attraction and retention, collaboration is top-of-mind. With unemployment at a historic low, we need to ensure that employers have the access to talent to quickly fill job openings and grow their businesses. Attracting people to the region is a complicated endeavor that benefits from the expertise of industry, higher education, business groups, non profits and foundations. Together, we will create the infrastructure and programs needed to grow and retain a talented workforce to accelerate the regional economy.

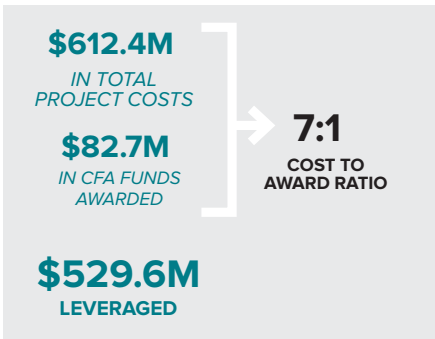
You will see many other examples of the power of partnerships in every aspect of our annual Progress Report— from our Downtown Revitalization Initiative projects that are creating more livable communities throughout the five counties, to our academic/industry partnerships on the Buffalo Niagara Medical Campus, that are sparking commercialization like never before. Working in silos is a thing of the past. Working together toward commons goals is a strategy that will continue to improve our economic trajectory, now and for the future.

2011-2018 ALL PROJECTS

708 ALL PROJECTS FUNDED THROUGH THE CFA



118 OF THESE ARE PRIORITY PROJECTS



WHAT’S HEADING IN THE RIGHT DIRECTION



WHAT NEEDS WORK

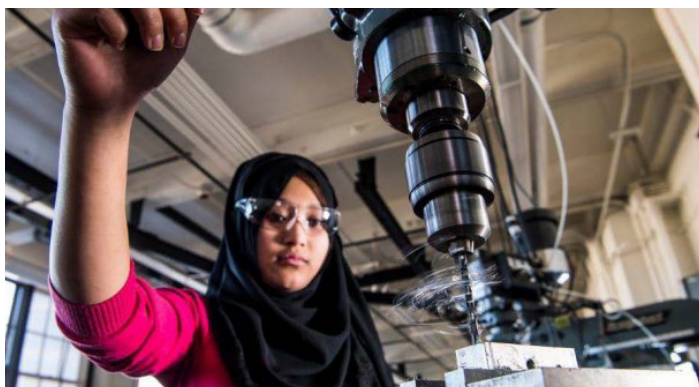




Smart Growth Community Fund – Improvements to Dunkirk Pier



43North, Ignite Buffalo



Burgard High School's Advanced Manufacturing Program



Jacobs Institute idea to Reality (i2R) center

IMPLEMENT SMART GROWTH



We are focusing investments and transforming places.

To attract a talented workforce and grow business, our region needs accessible job centers, sustainable infrastructure and vibrant, livable communities.

Forty-three projects funded through the **Better Buffalo Fund** are revitalizing transit and commercial corridors. Eight **Smart Growth Community Fund** winners in all five counties are implementing projects that utilize existing infrastructure to support placemaking, walkable communities and sustainable development. The **2018 Downtown Revitalization Initiative (DRI)** winner, **Lockport**, is focusing on historic preservation, downtown housing opportunities, greater multi-modal connectivity and increased entrepreneurial activity in key industry sectors. Revitalization of the **Northland Corridor** is expanding employment and training opportunities to Buffalo's East Side residents. The implementation of **Buffalo Blueway** projects and major improvements to Buffalo's **Outer Harbor** are increasing recreational, tourism and commercial activity along Buffalo's waterfront.

Revitalizing Buffalo's East Side is a focus of WNY's **Opportunity Agenda**. Through a unique public/private partnership, the **East Side Corridor Economic Development Fund** delivers capital and organizational support to transformational projects in targeted areas along four East Side Commercial Corridors. WNY's 2019 **Environmental Justice** strategy aligns with our regional smart growth strategy and is focused on revitalizing the urban core, protecting waterways, increasing access to green spaces and waterfronts, and redeveloping formerly contaminated land.

FOSTER A CULTURE OF ENTREPRENEURSHIP



We are growing entrepreneurs by the dozen.

Innovation creates synergies between research and commercialization to achieve economic growth. It creates the jobs of the future and sparks entrepreneurship.

43North, the biggest business plan competition in the nation, completed five successful competition rounds attracting 44 winning startups from around the world and generating new businesses, jobs and venture capital interest. Launched in 2019, the **Innovation Hub** provides comprehensive support to accelerate the growth of life science and technology start-ups by moving innovations from UB and its affiliate partners from lab and classroom to the market. Expansion of high-performance computing infrastructure will increase **UB Center for Computational Research's** compute capacity by at least 7x and allow

local companies to amplify their businesses in emerging technologies like Artificial Intelligence, Machine Learning and Blockchain.

PREPARE OUR WORKFORCE



We are building the pipeline of the future.

People drive the economy. Targeted job training and education ensures that jobs in high-paying, in-demand, tradable sectors are filled in an equitable way.

The centerpiece of the Buffalo Billion's workforce development strategy, the **Northland Workforce Training Center** (NWTC) continues to grow its footprint, partnerships and student body—working to close the employment skills gap and place workers in advanced manufacturing careers. **Burgard High School's Advanced Manufacturing Program**, a pipeline program in partnership with Alfred State College, graduated its second class in 2019 with all students headed to college. Beyond manufacturing, the **Workforce Development Challenge** (WDC) funded six projects in 2018 ensuring the region's workforce pipeline is being responsive to industry demand in fields like healthcare and renewable energy, while targeting underserved populations. In addition to training, WNY is focused on creating a **talent recruitment and retention program** to reverse WNY's labor pool decline and ensure that regional employers have access to the talent they need to quickly fill job openings and grow their businesses. To further strengthen our workforce, the WNY REDC and Buffalo Billion support projects that encourage public/private partnerships for **childcare solutions**, and ensure equitable, affordable, and high-quality childcare.

ADVANCED MANUFACTURING



We are innovating to compete in the future.

Investing in tradable sectors like manufacturing provides opportunity to export goods and services, and achieve higher wages and economic growth.

One of the WNY REDC's biggest stories in 2019 was **Buffalo Manufacturing Work's (BMW)** move to its permanent home in the Northland Corridor. The expansion increases BMW's ability to add more capabilities, serve more members, host customers, and expand programs and partnerships resulting in a hub for manufacturing innovation on Buffalo's East Side. At Buffalo's High-Tech Innovation and Commercialization Hub at Riverbend, the Tesla Gigafactory ramped up production in 2018 and 2019 and expanded employment to 730 employees. ESD capital grants and Excelsior deals awarded to manufacturers like **International Imaging Materials, Inc. (IIMAK)**, **PranaSleep, LLC**, **TMP Technologies Inc.** and **Wells Enterprises, Inc.** are helping to grow jobs.

TOURISM



We are investing in destinations where one day isn't enough.

Investing in tourism products increases visitor spending and expands the sector's employment and wages.

In Niagara Falls, improvements to the **Upper Niagara River**, the **Niagara Gorge** and **parkway removal projects** are reconnecting people to the waterfront and allowing expansion of public **outdoor recreational offerings**. Building upon new hotel product and other public and private investment in Niagara Falls, the restoration of the historic **Hotel Niagara** and the **strategic acquisition and redevelopment of key underutilized properties** will unlock potential for economic growth not seen in decades. The completion of restoration efforts around **Frank Lloyd Wright's** two masterpieces in 2018-2019 capitalize upon these significant tourism drivers for the region. CFA and Priority Projects that invest in tourism assets like the **Aquarium of Niagara**, **Historic Roycroft Campus**, **Explore & More-The Ralph C. Wilson, Jr. Children's Museum**, the **Buffalo Zoo**, and the ecological restoration of **Chautauqua Lake** are attracting visitors in droves. **The Western New York Welcome Center**, opened in 2018, promotes these and all of the region's world-class destinations and historic sites.

HEALTH | LIFE SCIENCES



We are doubling down on the cluster.

Growing the region's unique health and life science assets support the acceleration of new life-saving discoveries and the commercialization of pharmaceuticals and medical devices.

Buffalo Institute for Genomics and **Albany Molecular Research Inc.** are creating strategic partnerships with Buffalo Niagara Medical Campus institutions and industry partners to add high paying jobs to the life science sector while improving health outcomes through drug discovery, medical therapies and devices. Also advancing industry partnerships is the **Jacobs Institute** which launched its **idea to Reality (i2R)**, a medical device proof of concept center to spur new approaches to vascular disease prevention and treatment. At **Athenex**, oncology products will be perfected and refined in Buffalo before being manufactured in the Dunkirk facility which is currently under construction.





PART TWO

Progress

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General Progress in the Region

Regional economic development strategies continue to show positive signs for WNY's economy, with sustained growth in jobs, firms, wages and productivity since 2011. **WNY added more than 17,700 jobs, over 1,100 new firms and \$5.6B in total wages from 2011 to 2018.** While this growth lags behind statewide trends, the percentage increase in the region's average annual wage exceeds NYS. Even after adjusting for inflation, the region saw growth in workers' average annual wages, and in total wages.

Regional economic growth is driven by the private sector. While public employment decreased by 2.5% between 2011 and 2018, **private employers hired an additional 20,000 workers.** The private sector was responsible for the majority of the region's growth in firms, adding 935 employers since 2011. Pay gains were also driven by the private sector as private wages accounted for 81% of the increase in total wages paid since 2011, indicating the addition of higher-paying jobs. The growth of jobs, firms, and wages in the region's target industries, like agriculture, bi-national logistics, tourism, professional services, and health care, continues to outpace region-wide trends.

WNY's economic growth is also shown by the steady rise in industry output of the region's metropolitan core. **Gross product of the Buffalo Niagara metropolitan area expanded by nearly 19% from 2011 to 2017, reaching \$60B. Global exports fell by 0.5% from 2011 to 2017.** Growth in exports is expected to rebound as regional export strategies are implemented.

Unemployment continues to decline as the number of workers actively seeking work fell by 26,600 from 2011 to 2018. The number of unemployed workers in WNY in 2018 is less than 30,500 individuals—the fewest number of unemployed workers in any year on record (since 1990). While this is a sign of a strengthening job market, low unemployment also leads to hiring constraints for WNY employers, as they have a smaller pool of workers to draw from to fill open jobs. The region's aging workforce and retirements also constricts the labor pool and exacerbates these hiring constraints. This highlights the need for continued dedication to regional strategies of talent attraction and placemaking to bring in skilled workers, young adults, and grow our labor pool.

The benefits of economic growth are reaching more diverse populations, including those who commonly face barriers to economic opportunity, such as females and people of color. The share of the **region's workforce that is made up by people of color grew to a record high of nearly 17%**—rising by over two percentage points in just the previous year. Unemployment continues to decline, while earnings increase across all racial and ethnic groups.

The population of **young adults between the ages of 20 and 34 increased by over 14,000 between 2010 and 2017, reflecting growth of 5.6%.** This slightly outstrips the rise in young adults across the state over the same time (+5%). However, the region's young adult population declined for two consecutive years after peaking in 2015. These trends speak to the continued importance of connecting economic development with talent attraction and retention initiatives, as well as training opportunities for residents.

Visitor spending, which supports tourism attractions and services, and enhances quality of life for all residents, rose by 29% between 2011 and 2018, as **visitors pumped a total of \$3.2B into the regional economy in 2018.** Regional strategies are working to lengthen visitor stays and entice visitors to move into WNY to drive additional job growth.

The share of **WNY high school students graduating is up by 2.6 percentage points since 2011**, but dropped slightly from the previous year. The annual number of associate's and bachelor's degrees awarded in the region is down compared to 2011, but many local academic institutions are expanding programs to increase enrollment. Regional strategies for workforce development and talent attraction are also expected to grow the number of local college graduates and keep them in WNY.

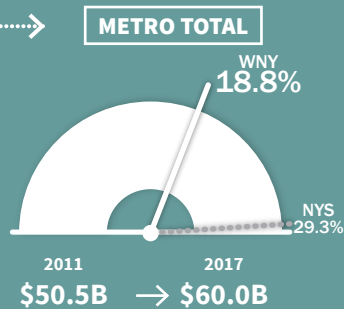
While key indicators show a regional economy on the rise, we need to “stay the course” by doubling down on strategies that are making progress while adapting to continue improving outcomes. This continued dedication to regional collaboration for economic growth will help ensure that we are developing the right workforce to meet changing industry needs while addressing a constricting labor market and aging workforce; focusing on innovation and keeping up with new and emerging trends; growing employment in higher-wage, and target industries; attracting young people and skilled workers to the region; fighting sprawl to preserve our environmental assets; focusing on concentrated growth and downtown revitalization to build quality places; and attracting and retaining talent that is critical to companies choosing to come and stay in WNY.

% CHANGE 2011-2017

Gross Metropolitan Product

Reflects Buffalo Niagara Metro Area, including Erie and Niagara Counties.

Data Source: U.S. Bureau of Economic Analysis.

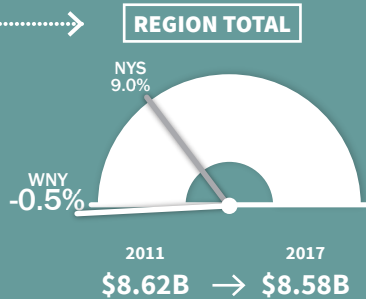


% CHANGE 2011-2017

Regional Exports

Exports are adjusted for inflation. Numbers are in 2017 dollars.

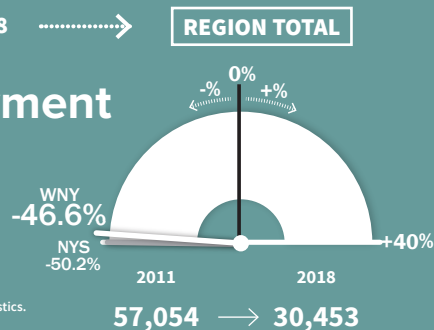
Data Source: The Brookings Institution.



% CHANGE 2011-2018

Unemployment

Data Source: U.S. Bureau of Labor Statistics.

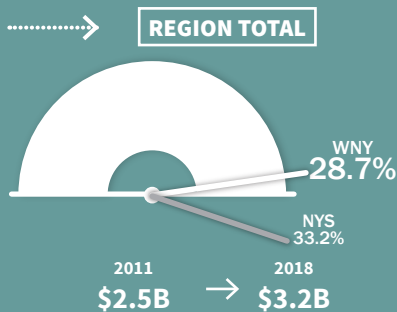


% CHANGE 2011-2018

Estimated Visitor Spending



Data Source: Tourism Economics, Inc.

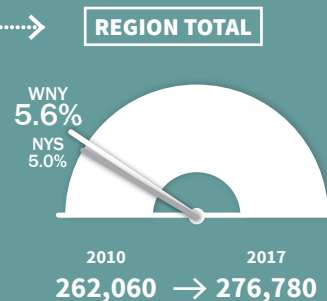


% CHANGE 2010-2017

Young Adults

Population ages 20-34

Data Source: U.S. Census, American Community Survey.

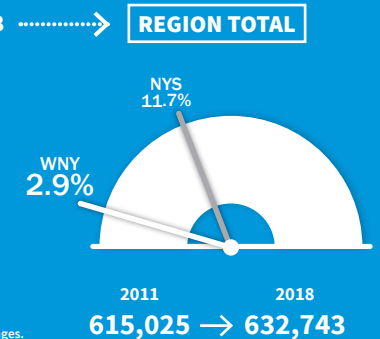


% CHANGE 2011-2018

Jobs



Data Source: NYS Department of Labor: Quarterly Census of Employment and Wages.

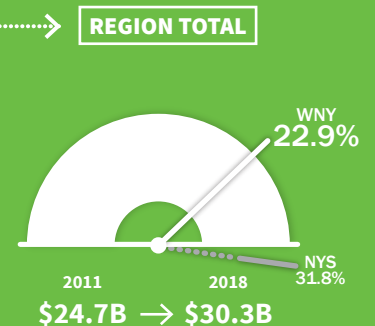


% CHANGE 2011-2018

Total Wages



Data Source: NYS Department of Labor: Quarterly Census of Employment and Wages.

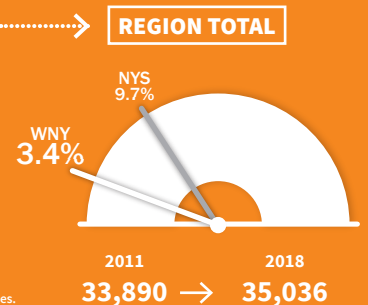


% CHANGE 2011-2018

Firms



Data Source: NYS Department of Labor: Quarterly Census of Employment and Wages.



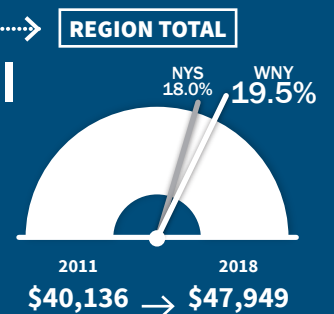
% CHANGE 2011-2018

Avg Annual Wages



Inflation Rate, 2011-2018: 11.6%

Data Source: NYS Department of Labor: Quarterly Census of Employment and Wages.



Notes: 2017 figures for jobs, firms, and wages represent preliminary data from the NYS Department of Labor, and are subject to change. All figures are rounded, percentage change is calculated using actual numbers.

Data Sources

Gross Metropolitan Product: U.S. Bureau of Economic Analysis (GMP is in current dollars, not adjusted for inflation). **Regional Exports:** The Brookings Institution, Export Monitor. **Unemployment:** U.S. Bureau of Labor Statistics, Local Area Unemployment Statistics. **Estimated Visitor Spending:** Tourism Economics, Inc. **Young Adult Population:** U.S. Census: American Community Survey, 1-year estimates (Allegany County 5-year estimates). **Jobs, Total Wages, Firms, and Average Annual Wages:** NYS Department of Labor, Quarterly Census of Employment and Wages. 2018 annual data is preliminary and subject to revision. Inflation rate calculated from the U.S. Bureau of Labor Statistics' Consumer Price Index for All Urban Consumers (CPI-U).

Core Strategy Indicators

Investments in smart growth are making progress. The area of brownfield sites remediated across the region since 2011 grew by more than 770 acres—an area larger than the Village of Lewiston. While the percentage of WNY businesses within developed areas is down slightly compared to 2012, this figure saw its biggest annual increase from 2018 to 2019. The region is not only preserving agricultural land, but expanding it as the area of cropland grew by 2.2% from 2007 to 2017, adding over 10 square miles of cropland over a decade. Residential and commercial vacancies increased for the second year in a row, but investments in housing rehabilitation and commercial revitalization in the urban core and town centers are addressing this.

Indicators of innovation are also strong with academic R&D growing by 12% reaching a new high of \$411M. There were more than 6,500 new business filings in 2018, marking the most new business filings in any year, and an 83% increase since 2011. The continual rise in new business filings is a sign that the region offers a more welcoming climate and economy for entrepreneurs.

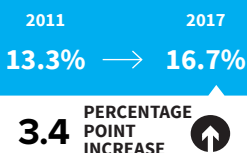


PREPARE OUR WORKFORCE



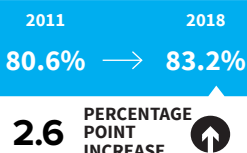
Minorities in Workforce

% of employed population that is minority
If share of employed people that are minorities increases.



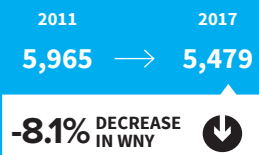
High School Graduates

Rate of students completing high school
If the rate of high school graduates increases



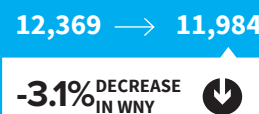
Associate's Degrees

of degrees awarded



Bachelor's Degrees

of degrees awarded



Data Sources

Minorities in Workforce: U.S. Census Bureau: American Community Survey, 1-year estimates (Allegany County 5-year estimates). **High School Graduates:** NYS Education Department. **Associate's and Bachelor's Degrees:** National Center for Education Statistics: Integrated Postsecondary Education Data System. **Local Waterfront Redevelopment Plans:** NYS Dept. of State and UBRI. **Brownfields in Remediation:** NYS Dept. of Environmental Conservation: Environmental Site Remediation Database (not included are projects in Voluntary Cleanup Program, Resource Conservation and Recovery, Environmental Restoration Program, and State Superfund Program). **Vacancies:** U.S. Department of Housing and Urban Development: U.S. Post Office Vacant Addresses. **Businesses in Developed Areas:** InfoGroup, ReferenceUSA; U.S. Census Bureau: TIGER/Line® Shapefile; and UBRI. **Farms:** U.S. Department of Agriculture: Census of Agriculture. **New Corporations:** Active corporation filings with the NYS Dept. of State. **Academic R&D:** National Science Foundation.

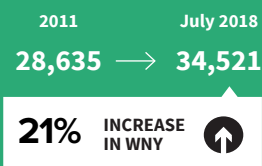


IMPLEMENT SMART GROWTH



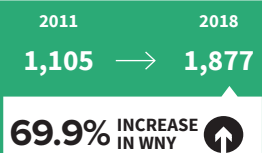
Local Waterfront Redevelopment Plans

Acres of land protected and enhanced through LWRPs
If waterfront land protected and enhanced through LWRPs increases.



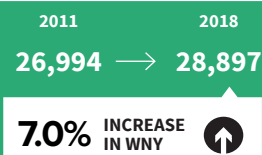
Remediated Brownfields

Total acreage of brownfield sites in BCP Program
If remediated brownfield land increases.



Vacancies

VACANT RESIDENTIAL ADDRESSES



VACANT COMMERCIAL ADDRESSES

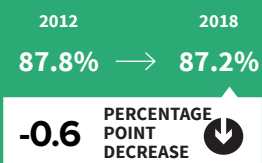


If number of vacant housing and commercial units decreases.



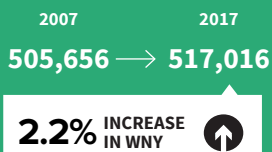
Businesses in Developed Areas

% of businesses located within an urbanized area
If share of businesses located in urbanized areas increases.



Farms

Total cropland (acres)



If total cropland increases.

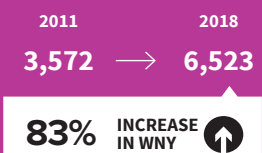


FOSTER A CULTURE OF ENTREPRENEURSHIP



New Corporations

of new corporation filings in WNY

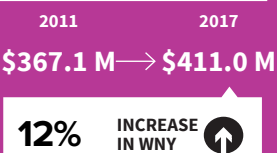


If number of corporations increases.



Academic R&D

R&D expenditures



If R&D expenditures increase.

Status of Past Priority Projects

Smart Growth

The City of Buffalo broke ground in April 2019 on the first phase of the \$6.3M reconstruction of **Allen Street** (CFA #68445) between Main Street and Delaware Avenue. The project will increase mobility, enhance economic vitality and improve safety for residents and visitors of this unique and diverse neighborhood. Full street reconstruction will include replacement of the street bed and sidewalks and will feature flexible parking, new lighting, landscaping and street furniture. The first phase of the Allen Street project is expected to wrap up in 2020.

Construction began in October 2018 on the **Burrous Building** (CFA #65718), a long-vacant landmark building in downtown Wellsville. The \$10.3M adaptive reuse, mixed-use project will include 16 affordable housing units for adults 55 and up, as well as 5,800 square feet of ground floor commercial space. When completed in 2019, the revitalization of this anchor building will help catalyze economic growth in downtown Wellsville.

The **Jamestown Public Piazza Project** (CFA #74571) is near completion. The project creates a pedestrian-friendly area on 2nd Street using pavers, lighting, landscaping and an overhead canopy to create an attractive public space conducive to events, programming and pop-up commercial activity. The piazza adds to the walkability of the city creating connections to the National Comedy Center, Chadakoin River and Northwest Arena.

Entrepreneurship

The **University at Buffalo's Center for Computational Research** (UB CCR) is increasing its computational capabilities to further support the growth of high-tech jobs in WNY. Funding for the Expansion of High Performance Computing Infrastructure to Support Industrial Innovation and Economic Development (CFA#72297) will increase UB CCR's compute capacity by at least 7x and allow local companies to amplify their businesses in emerging technologies like Artificial Intelligence, Machine Learning and Blockchain.

Workforce

Erie 1 BOCES has been a leader in providing hands-on, technical job training in some of the region's most in-demand industries—expanding the supply of human capital, building sustainable career paths and fuel emerging industries. A \$25,000 ESD capital grant (CFA #65473) increased the capacity at the Kenton Career & Technical Center by adding and updating a total of 22 welding booths, renovating class space and upgrading ventilation and electrical systems. The project grew class size from 14-16 to 24-28 students, helping to fill demand for welding jobs in the region.

Tourism

September 2018 marked the grand opening of the **Chautauqua Harbor Hotel** (CFA #52898). Located on the shores of Chautauqua Lake, this 135-room destination hotel is one of the county's largest private sector-fueled, tourism-based developments supporting and enhancing the area's





Aquarium of Niagara



Jacobs School of Medicine and Biomedical Sciences Simulation and Innovation Center



Massachusetts Avenue Project's new Farmhouse and Community Food Training Center

unique tourism assets including the new National Comedy Center in Jamestown.

The **Aquarium of Niagara** will open its third new exhibit since 2018 thanks to support from the WNY REDC. The \$3.5M Humboldt Penguin Exhibit (CFA #67077) opened in March 2018 and in March 2019, the Aquarium celebrated the opening of a new \$480,000 Jellyfish Gallery (CFA #74406). In 2019, the Aquarium of Niagara began construction of a large Interactive \$1.4M Touch Pool (CFA #84168) which is projected to open in Spring of 2020. With the success of these recent projects, the Aquarium has broken attendance records with 306,000 visitors in 2018. The continued advancement and development of new exhibits is projected to increase visitation each year and improve the City of Niagara Falls' quality tourism offerings.

Construction began on the restoration of the **Historic Roycroft Copper Shop** (CFA #83155) in 2019. The 1902 Copper Shop is a national historic landmark and a key component of the Roycroft Campus which attracts 250,000 visitors annually to experience the birthplace of the American Arts & Crafts Movement through philosophy, craftsmanship, architectural design and experiential arts. By removing and replacing the unsafe flooring, and enhancing the historical accuracy of the interior design, the Copper Shop will continue to offer unique experiences for visitors from all over the world.

Manufacturing

Industrial Support Inc. (ISI) (CFA #76887), a contract manufacturing and metal fabricating company in Buffalo, was awarded a \$240,000 grant to support a \$1M total capital investment. The company has begun purchasing production equipment to become one of the only factories in the U.S. extruding lithium into foil for commercial sale. ISI increased employment from 60 to 85 since the CFA was awarded and is considering acquiring a 35,000 square foot building to add to its existing 55,000 square foot production facility.

Health Life Sciences

Completed in July 2018, CFA funds were used to purchase new equipment in the **Jacobs School of Medicine and Biomedical Sciences Simulation and Innovation Center** (CFA #67490). The center provides focused learning space—a unique asset that allows students, faculty, industry, and community members to collaborate and learn in a state-of-the-art facility that mirrors real life situations encountered in medical environments and operating rooms. The simulation technology used in the center allows teams to safely test new methods, devices, and to train while valuable hospital operating room time and resources are reserved for patient care.

The **Jacobs Institute (JI)** launched its **idea to Reality (i2R)** (CFA #67962), a medical device proof-of-concept center to spur new approaches to vascular disease prevention and treatment in March 2018. In 2019, JI is building out i2R's capabilities including those related to failure analysis testing. It is currently on track to implement its quality management system to support expanding industry partnerships; purchased failure analysis equipment; hired five additional engineers since July 2018; and started to operationalize its failure analysis testing capabilities with projects such as Spinnaker Medical. Space utilization planning will allow for continued productivity and confidentiality, and room to further grow its failure analysis capabilities.

Agriculture

Massachusetts Avenue Project's new Farmhouse and Community Food Training Center (CFA #54787) opened in December 2018. This new \$2.4M facility on Buffalo's West Side, that includes a state-of-the-art teaching kitchen, will be a hub for community residents to access food and agriculture-based education and resources, create new markets for local growers, increase healthy food access for thousands of residents and provide jobs and leadership training for future community youth leaders.

SUMMARY OF ALL PAST PRIORITY PROJECTS BY STATUS

● Complete
 ● On schedule
 ● Progressing slower than anticipated
 ● Contract not yet executed
 ● Concerns need resolution
 ● Canceled/funding declined

STRATEGY: IMPLEMENT SMART GROWTH

	YEAR	CFA #	PROJECT
1	2011	6349	Buffalo Central Business District I & II
2	2011	6816	East State Street Re-construction
3	2011	2051	Manufacturer's Hanover
4	2011	2051	North Union Street Redevelopment
5	2012	18934	Buffalo Niagara Street Sustainable Corridor and Community Integration
6	2012	18966	Downtown Niagara Falls Stabilization
7	2012	14752	Springville Center for the Arts: 37 North Buffalo Street
8	2012	14754	Springville Center for the Arts: 5 East Main Street
9	2012	18182	Town of Ellicottville Regional Water
10	2012	14844	Wellsville Waterline
11	2012	15414	Western Region Corporation Community Revitalization Program
12	2013	27276	Chautauqua Water District
13	2013	30205	Dunkirk Seawall & Lake Front Redevelopment
14	2013	28047	McNallie Building Rehabilitation
15	2013	32439	Rushford Elementary School
16	2014	42713	Bethlehem Steel Acquisition & Redevelopment
17	2014	43460	NFTA Rail Car Rebuild
18	2014	39191	North Chautauqua County Regional Water Supply System
19	2015	54631	Bethlehem Steel Redevelopment
20	2015	53699	Downtown Olean Revitalization
21	2015	56232	Entertainment District/Franklin Street Corridor
22	2015	53452	Gates Circle Infrastructure
23	2015	57444	Highland Avenue Business Park Phase 1
24	2015	56910	Historic East Village Revitalization
25	2015	51635	Main Street Campus Revitalization
26	2015	52209	North 3rd Street Reconstruction
27	2016	68588	7th Niagara Street Renovation
28	2016	68445	Allen Street Streetscape
29	2016	66593	BOA Downtown Redevelopment
30	2016	67936	Broadway-Michigan Mixed-Use Redevelopment
31	2016	65718	Burrous Building Stabilization and Redevelopment
32	2016	62587	Fredonia Barker Commons
33	2016	68035	Main Street Multi-Modal Access and Revitalization
34	2017	75113	Bradner Stadium Forness Park Trail
35	2017	73580	Broadway Market Exterior Restoration
36	2017	73535	Jamestown Renaissance STRIVE 2017
37	2017	75056	Seneca Street Infrastructure

● Complete
 ● On schedule
 ● Progressing slower than anticipated
 ● Contract not yet executed
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38	2017	72894	Southend Gateway District Revitalization
39	2017	74571	West 2nd Street Public Piazza and Streetscape Improvements
40	2018	84872	3 North Main
41	2018	81787	Acquire Riverfront Development Property
42	2018	84539	St. Mary's Block Stabilization
43	2018	82844	Welch's Building Redevelopment

STRATEGY: FOSTER A CULTURE OF ENTREPRENEURSHIP

	YEAR	CFA #	PROJECT
44	2011	7327	Launch New York
45	2012	16250	CenterSpace Buffalo
46	2013	30142	Center for Computational Research
47	2014	40043	Olean Business Incubation Center
48	2015	55377	Broadway Market
49	2015	58093	MicroEnterprise Assistance
50	2015	55870	WNY Small Business Fund
51	2016	65401	Beverly Gray Business Center
52	2016	65843	Harrison Place Business Incubator
53	2017	72297	University at Buffalo High Performance Computing Infrastructure
54	2018	84714	West Side Bazaar Expansion

STRATEGY: PREPARE OUR WORKFORCE

	YEAR	CFA #	PROJECT
55	2011	7304	Buffalo Center for Arts & Technology
56	2011	6725	Dream It Do It WNY
57	2011	3952	St. John Fruit Belt
58	2012	15712	Finishing Trades Institute of Western & Central New York
59	2013	32533	Trades Job Training Facility (Isaiah 61 Capital)
60	2014	40389	Gerard Place Education and Community Center
61	2015	50744	E-Works
62	2015	53322	Expansion of Manufacturing Technology Institutes
63	2016	67902	Alfred State Opportunity Center
64	2016	65164	Coburn Block Development
65	2016	65473	Erie 1 Boces High School Welding
66	2017	73879	Gerard Place Community Center Phase II Capital
67	2017	73110	SMART 71 Training Center Capital
68	2018	81190	Equipment for New Collaborative Workforce Development Project

STRATEGY: TOURISM

	YEAR	CFA #	PROJECT
69	2011	6373	Niagara County Community College Culinary Institute
70	2012	13190	Allegany State Park
71	2012	14928	Darwin Martin House Interior Restoration

● Complete
● On schedule
● Progressing slower than anticipated
● Contract not yet executed
● Concerns need resolution
● Canceled/funding declined

72	2012	16592	Inn at Fort Niagara
73	2012	16874	Swain Recreation
74	2013	31018	Darwin Martin House Interior Restoration II
75	2013	26593	Herschell Carrousel Factory Museum
76	2013	26924	Historic Hollywood Theater
77	2013	31014	Lockport Ice Arena
78	2014	39702	Flight of Five Restoration
79	2014	41643	National Comedy Center
80	2015	52898	Destination Hotel
81	2015	53248	National Comedy Center - National Comedy Center Connector
82	2015	55331	Riviera Theatre and Performing Arts Center
83	2015	53240	William O. Smith Recreation Center Complex Improvements
84	2016	67805	Allegany State Park Lodging Improvement
85	2016	67077	Aquarium of Niagara Penguin Exhibit
86	2016	67791	Buffalo History Museum West Gallery Restoration
87	2016	63782	Grape Discovery Center Museum Culinary and Visitor Center Expansion
88	2016	66035	Landscape Restoration at Frank Lloyd Wright's Martin House
89	2016	64478	National Comedy Center Gap Funding
90	2017	74352	African American Cultural Center- Urban Cultural Campus Capital
91	2017	74406	Aquarium of Niagara Jellyfish Exhibit Capital
92	2017	73700	Buffalo and Erie County Naval & Military Park Improvement Capital
93	2017	72022	Historical Cattaraugus Village Hotel Capital
94	2017	74081	Niagara Falls National Heritage Area Shuttle Capital
95	2017	75375	Richardson Olmsted Campus Utility Infrastructure Capital
96	2018	84691	Accessibility and Long-Term Sustainability Project - Shea's Buffalo Theatre
97	2018	83380	Botanical Gardens Facilities Project
98	2018	84168	Explorers Reef Touch Pools - Aquarium of Niagara
99	2018	83155	Historic Roycroft Copper Shop Restoration
100	2018	83127	White Inn

STRATEGY: ADVANCED MANUFACTURING

	YEAR	CFA #	PROJECT
101	2011	4958	Alfred High Temperature Lab
102	2012	17904	Alfred University - Integrated Manufacturing Center
103	2013	30330	Rare Earth Recycling
104	2013	32053	Sustainable Advanced Manufacturing Center
105	2014	43197	Biorefinery Commercialization Center
106	2015	56366	Biorefinery Development and Commercialization
107	2015	52683	South County Industrial Park Expansion
108	2016	66752	Ellicottville Brewing Company Expansion in Little Valley
109	2017	74051	Fitzpatrick & Weller Facility

● Complete
 ● On schedule
 ● Progressing slower than anticipated
 ● Contract not yet executed
 ● Concerns need resolution
 ● Canceled/funding declined

110	2017	76887	Industrial Support DryRoom Assembly
111	2017	76552	K-TECHnologies F-35 Program
112	2017	75978	Southern Tier Business Center at Alfred University
113	2017	75560	Style Craft Plant
114	2018	84131	NovoCarbon Advanced Carbon Facility
115	2018	83384	Rosina Protein Operation Expansion

STRATEGY: HEALTH | LIFE SCIENCES

	YEAR	CFA #	PROJECT
116	2011	5732	Hauptman Woodward Crystallization Laboratory
117	2011	4797	Jacobs Institute Center for Innovation in Medicine
118	2011	7855	Roswell Park Cancer Institute Genome Consortium
119	2012	19651	Buffalo Niagara Medical Campus Ellicott Street Connector
120	2014	42714	Bridges to Sustainable Commuting
121	2016	67431	Center for Immunotherapy Equipment
122	2016	67962	Economic Development Using Medical Device Innovation
123	2016	67490	Jacobs School of Medicine Simulation Innovation Center
124	2017	73011	Roswell Park Immuno-Oncology
125	2018	83171	Center for Therapeutic Interactions

STRATEGY: AGRICULTURE

	YEAR	CFA #	PROJECT
126	2011	4319	Niagara Wine Trail
127	2012	19464	Farm Credit East Value Added Direct Marketing Agriculture
128	2015	54787	Farmhouse Community Food Training and Resource Center
129	2015	55231	Vineyard Expansion
130	2016	65900	Downtown Olean Farmers Market
131	2016	66647	Edelweiss Dairy Facility Expansion
132	2016	65449	Westfield TimberFish Technology Demonstration Project
133	2018	82804	AgriAmerica Grape Juice Factory Revitalization Project

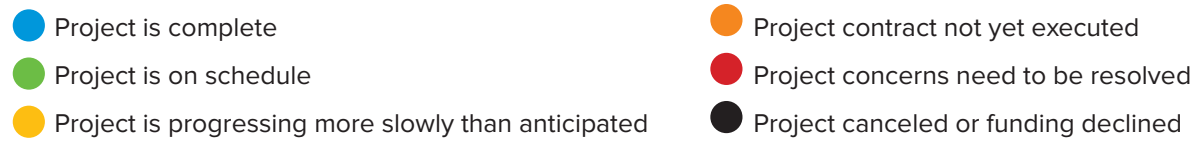
STRATEGY: ENERGY

	YEAR	CFA #	PROJECT
134	2011	8413	Small Business Green Retrofit
135	2012	17743	Dunkirk Bioenergy

STRATEGY: BINATIONAL LOGISTICS

	YEAR	CFA #	PROJECT
136	2011	5949	Niagara Falls Airport Master Plan
137	2011	5103	NFTA Buffalo Airport Parking Lot

STATUS OF PAST PRIORITY PROJECTS BY ROUND



	Round I	Round II	Round III	Round IV	Round V	Round VI	Round VII	Round VIII	Total %
●	10	9	8	5	8	10	2	1	38.7%
●	0	0	0	1	9	11	11	10	30.7%
●	5	3	1	2	0	2	2	0	10.9%
●	0	0	0	0	0	0	1	3	2.9%
●	0	0	0	0	1	1	2	0	2.9%
●	2	5	3	1	3	1	3	1	13.9%
Total	17	17	12	9	21	25	21	15	100%

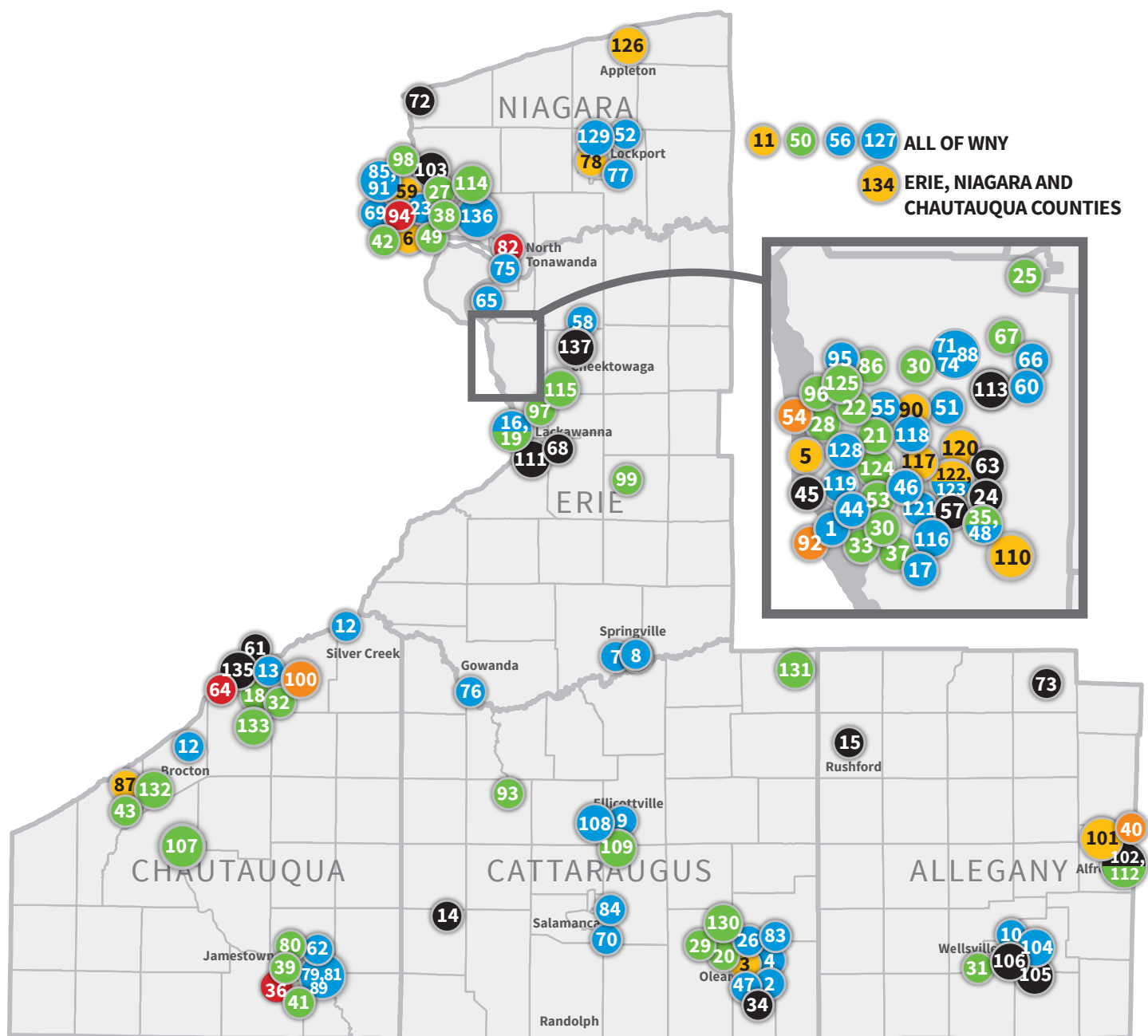
LEVERAGE OF STATE INVESTMENT IN ALL PAST PRIORITY PROJECTS

The table below lists the ratio of the total investment in past priority projects to the state investment over Rounds I through VIII of the REDC.

	Total Number of CFA Priority Projects	Total Project Cost	Total Amount of ESD Capital Fund Awards	Ratio of Total Cost to Total ESD Capital Fund Awards
Round I	15	\$103,749,306	\$22,843,565	5:1
Round II	12	\$24,085,404	\$6,736,000	4:1
Round III	9	\$56,572,208	\$4,581,892	12:1
Round IV	8	\$50,101,763	\$6,325,493	8:1
Round V	18	\$108,248,493	\$13,397,000	8:1
Round VI	24	\$112,303,121	\$9,572,167	12:1
Round VII	18	\$54,112,594	\$9,391,000	6:1
Round VIII	14	\$103,211,624	\$9,894,182	10:1
Total	118	\$612,384,513	\$82,741,299	7:1

MAPPED STATUS OF PAST PRIORITY PROJECTS

- Project is complete
- Project contract not yet executed
- Project is on schedule
- Project concerns need to be resolved
- Project is progressing more slowly than anticipated
- Project canceled or funding declined



Status of All Projects Awarded CFA Funding

Rediscovering our Downtowns

Downtown Jamestown Winter Garden Plaza (CFA #63629) was completed in 2019 with \$111,297 in funding from the Office of Parks Recreation and Historic Preservation (OPRHP) for Phase II of the project. The second phase of construction included the addition of a permanent tensile structure at the west end, extended pavers, additional lighting, landscaping, benches, and bike racks. The public space, which replaced the abandoned Winter Garden Theater on Main Street, will be activated with concerts and festival throughout the summer months. Also in Jamestown, construction is underway on green infrastructure to rehabilitate **Tracy Plaza** (CFA #65456), an elevated plaza downtown. With \$1,480,000 from the Environmental Facilities Corporation's (EFC) Green Innovation Grant Program (GIGP), the City is installing planters, a large-scale green roof system, and a cistern to collect rainfall to make the structure more environmentally friendly, energy efficient and aesthetically pleasing.

Buffalo Place Inc. was awarded a \$500,000 **New York Main Street** target building renovation grant from NYS Homes and Community Renewal (HCR) in 2018 (#82343) to assist building owners with capital improvements along Main Street in downtown Buffalo, and has selected 15 projects to be completed by 2020. Buffalo Place has successfully administered three New York Main Street grants (in 2007, 2011 [CFA #14123], and 2015 [CFA #52857]) totaling \$1M. Twenty-three building renovation projects were assisted by the grants, leveraging \$4.5M in private investment.

A New Image for WNY

In 2018, **Visit Buffalo Niagara** (VBN) unveiled its **Buffalo Wing Trail** (CFA #82577)—a guide to 12 of the most iconic bars, taverns and pubs around Buffalo serving the city's culinary creation. \$50,000 in ESD Market New York funds will allow VBN to implement an integrated marketing campaign to raise the awareness of WNY to foodie travelers.



Downtown Jamestown Winter Garden Plaza



New York Main Streets



Buffalo Wing Trail



Explore & More Ralph C. Wilson, Jr. Children's Museum

Bringing our Waterfront to Life

Spring 2019 marked the opening of the new \$29M **Explore & More - The Ralph C. Wilson, Jr. Children's Museum** at Canalside on the Buffalo waterfront. The 43,000 square foot stand-alone building houses seven educational play zones, each offering hands-on activities and exhibits that tell the stories of Buffalo for children and families. Explore & More is expected to bring 250,000 new visitors annually to Buffalo's waterfront. The WNY REDC is supporting Explore & More through three grants: two for programming from NYS Council on the Arts (NYSCA) (CFA #65910 and #83977) and one for marketing through ESD Market New York funds (CFA #73721). In addition to CFA funding, New York Power Authority contributed a total of \$11M in capital funds for the project.



Donna M. Fernandes
Amphibian and Reptile Center

Building our Tourism Assets

The \$3.7M **Donna M. Fernandes Amphibian and Reptile Center** opened at the Buffalo Zoo in May 2019. The restored facility welcomes new amphibian and reptile species, offering new experiences and helping to grow the 450,000 visitors who visit the Zoo annually. \$500,000 from OPRHP helped rehabilitate the center with a new roof, heating and ventilation systems, several new and renovated naturalistic habitats and interactive educational elements while preserving much of the facility's original innovative design.

Protecting and Enhancing our Waterways

The **Chautauqua Lake & Watershed Management Alliance** works with partners to promote and facilitate implementation of recommendations from the Chautauqua



Chautauqua Lake

Lake Watershed Management Plan and the Chautauqua Lake Macrophyte Management Strategy. The Alliance worked with local governments to successfully implement six CFA grants totaling \$1.07M from the Department of Environmental Conservation (DEC) for projects along seven priority sites since 2015 (CFA #57135, 57133, 57124, 57134, 53017, and 57116). These projects improve water quality in Chautauqua Lake and its tributaries by reducing erosion and associated sediment, and nutrient loading caused by streambank and channel instability which can impair water quality and contribute to algae blooms and excessive nuisance aquatic vegetation growth. The work also helps address ongoing property loss, including imminent threats to infrastructure, caused primarily by bank erosion. All six projects were completed.

In 2018, Chautauqua Lake and Watershed Management Alliance facilitated another \$1.5M through the CFA for four additional projects. A \$375,000 DEC grant will allow **Chautauqua County** to purchase equipment (CFA #82650) to reduce the amount of floating vegetation and other debris and potentially reduce the growth of harmful algae blooms. The **Town of Busti** will use \$202,478 from DEC to construct swale retrofits with enhanced vegetated filter strips to control stormwater runoff, improve drainage and reduce sedimentation and accumulation of phosphorus in the lake (CFA #82655). The **Village of Lakewood** will use a \$695,000 EFC GIGP grant to transform Chautauqua Avenue into a green street. The installation of porous pavers and stormwater street trees will help revitalize the village center while reducing stormwater runoff to Chautauqua Lake (CFA #82186). Lakewood's Lowe Park received \$255,951 from the Department of State (DOS) for infrastructure improvements that include rain gardens, interpretive panels, pedestrian bridges, a pavilion and bike shelter. Additional plantings will reduce stormwater runoff and nutrient inputs to reduce lake vegetation growth (CFA #82727).

AGGREGATE STATUS OF ALL PROJECTS AWARDED CFA FUNDING



	2011	2012	2013	2014	2015	2016	2017	2018	Total	% of projects
Completed	75	47	64	52	76	40	8	1	363	46.8%
On schedule	0	1	7	10	39	52	80	109	298	38.4%
Progressing more slowly than expected	6	3	1	3	0	5	5	0	23	3.0%
Project contract not yet executed	0	0	1	0	2	3	8	6	20	2.6%
Project concerns need to be resolved	0	0	0	0	1	1	2	0	4	0.5%
Project canceled or funding denied	19	10	13	6	6	4	9	1	68	8.8%
Total	100	61	86	71	124	105	112	117	776	100%

Note: Award Booklets 2011-2018 list 764 total WNY projects. To date, there are 776 total CFA projects due to reallocations of terminated ESD projects and projects being split into two separate contracts.

LEVERAGE OF STATE INVESTMENT IN ALL CFA PROJECTS

	Total Projects	Total Project Cost	Total Amount of CFA Awards	Ratio of Total Project Cost to CFA Awards
Round I	81	\$237,528,670	\$51,815,859	5:1
Round II	51	\$65,022,822	\$14,353,739	5:1
Round III	73	\$108,060,688	\$12,574,045	9:1
Round IV	65	\$74,940,738	\$17,534,156	4:1
Round V	118	\$199,028,918	\$32,843,094	6:1
Round VI	101	\$181,525,105	\$27,413,981	7:1
Round VII	103	\$118,104,318	\$36,561,706	3:1
Round VIII	116	\$203,993,962	\$49,853,813	4:1
Total	708	\$1,188,205,219	\$242,950,393	5.1

Note: To date, WNY was awarded \$553.2M through the CFA. The \$243M total excludes Community Renewal Fund, Low Cost Economic Development Financing, NYSEDA Energy Efficiency Projects and Excelsior Jobs Credits and any projects that have been terminated.

JOB CREATION IN ALL CFA PROJECTS

The table below lists the total number of permanent jobs retained and created through the eight CFA rounds and through projects awarded Excelsior Tax Credits throughout the years.

	Round I	Round II	Round III	Round IV	Round V	Round VI	Round VII	Round VIII	Total
Jobs Created	475	548	453	235	359	630	110	275	3,085
Jobs Retained	2,055	733	1,463	489	591	2,296	712	1,079	9,418
Total	2,530	1,281	1,916	724	950	2,926	822	1,354	12,503





PART THREE

Implementation Agenda

Strategies and Actions Related to State Priorities

- 26 Childcare needs and potential solutions**
- 28 Economic and environmental justice strategy**
- 30 Opportunity Agenda: East Side Corridor Economic Development Fund**

Implementation of Key Regional Priorities

- 32 Implement Smart Growth**
- 36 Foster a Culture of Entrepreneurship**
- 38 Prepare Our Workforce**
- 40 Advanced Manufacturing**
- 42 Tourism**
- 44 Health | Life Sciences**

Strategies and Actions Related to State Priorities

Childcare needs and potential solutions

Why It's Important for WNY

In WNY, there are 77,521 children under the age of six in single parent families or in families where both parents work, but only 41,957 registered childcare slots. This gap between supply and demand is only exacerbated by barriers to high-quality childcare such as high costs and scarcity of subsidies especially for low-income and working class families; lack of availability of childcare in many rural areas, known as childcare deserts; and the need for skills, training and compensation for the early childhood education workforce.

Access to high-quality, affordable childcare is essential to growing the regional economy. It increases labor force participation and contributes to higher individual earnings. It is a bi-generational issue. For children, those with quality early learning experiences are on a trajectory for better outcomes in life in terms of educational attainment, earnings and health. Working parents with access to high-quality, affordable childcare can increase work hours and improve absenteeism resulting in improved productivity and greater earnings. For employers, quality childcare is attractive to recruitment and improves retention and productivity.

The WNY REDC is supportive of efforts that encourage public/private partnerships for childcare solutions; and align with the following strategies to ensure equitable, affordable, and high-quality childcare that support our workforce:

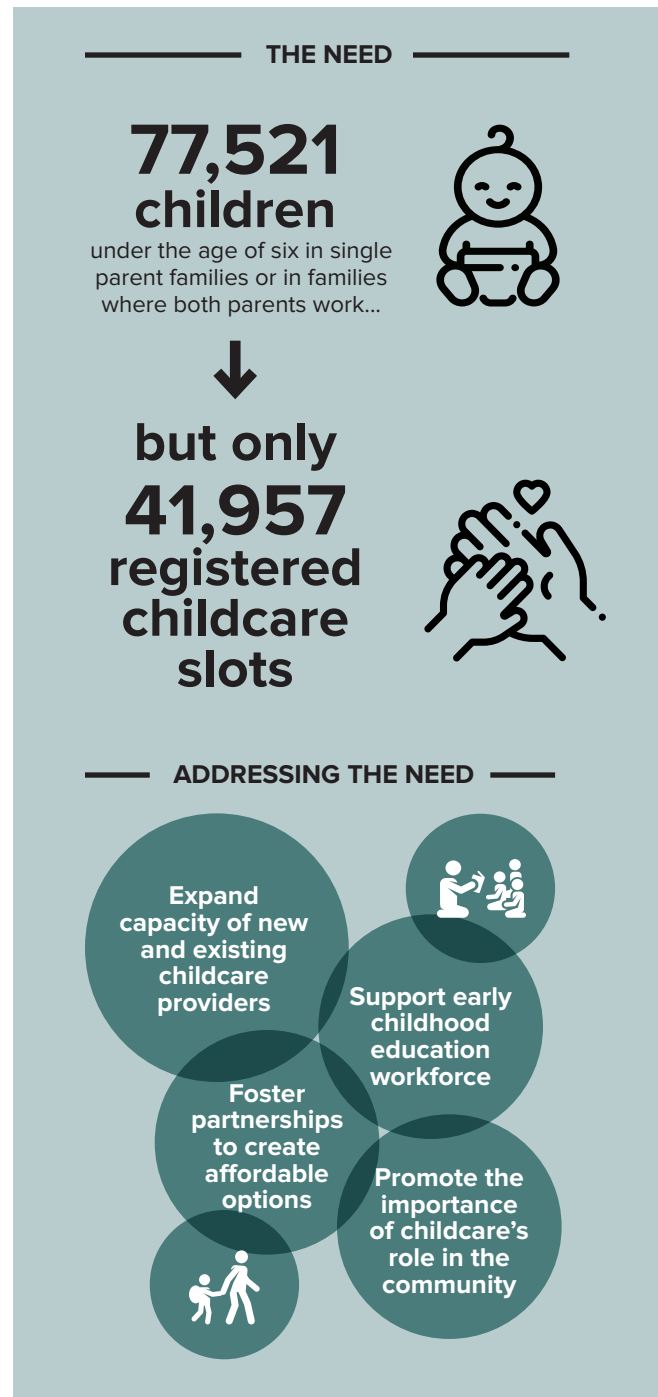
STRATEGIES

Expand the capacity of new and existing childcare providers and address threats to the economic viability of childcare programs throughout the region, especially in childcare deserts.

Support a highly-skilled early childhood education workforce—from entry-level to management positions.

Foster partnerships with industry, non-profits and foundations to create pathways to affordable childcare—increasing labor participation rates.

Promote the importance of childcare as an integral part of community infrastructure, in-migration and talent attraction, and business growth.



Example Projects

Gerard Place

ESD capital funds for revitalization and workforce development projects, such as Gerard Place, can help leverage childcare resources.



Located on Buffalo's East Side, Gerard Place provides housing for homeless single parents and their families and empowers those parents through education, employment, vocational training, life skills classes and counseling. ESD invested \$1,779,819 in capital and programming for Gerard Place's new Education and Community Center (CFA #40389, #73879, and the Buffalo Billion's Better Buffalo Fund and Workforce Development Challenge). The project involves the transformation of the former parish hall into a community center, workforce training classrooms, and office space. It includes a refurbished gymnasium to be used for recreation and events, and a commercial kitchen for training in the culinary arts. Part of the project is Buffalo Promise Neighborhood Children's Academy at Gerard Place. Opened in 2019, supported by M&T Bank, Delaware North, and the John R. Oishei Foundation, and operated in partnership with EduKids, it serves approximately 100 low-income children daily, building pre-literacy and social emotional skills to prepare them for kindergarten. This "one-stop-shop" model provides moms with high-quality childcare while they take advantage of job training and social services.

The Workforce Development Challenge (WDC)

The Buffalo Billion's WDC (see page 38) is a unique program that encourages support services like childcare to reduce barriers to training and depends on innovative partnerships with community organizations and industry.

Harvest House's New Hope Innovative Health Career Center received \$284,970 through the WDC to expand program offerings in healthcare training topics by upgrading the existing facility to include a state-of-the-art medical lab, equipment, simulators, and computer lab with advanced software and provide clinical internships. Training will be available for Certified Nursing Assistant, Home Health Aide, Personal Care Aide, Licensed Practical Nurse, Pharmacy Technician, Health Information Technician, and Phlebotomy. The WDC funding will allow Harvest House to expand its support services. Funds will also provide medical care for trainees, transportation vouchers, and the ability to work with career coaches. Childcare is another barrier that will be removed. The program offers free assistance to those in need of childcare. These support services will allow the program to reach its goal of placing 288 people per year in related jobs.

Erie 2-Chautauqua-Cattaraugus BOCES Educational

Foundation received \$504,877 for their Health Careers Academy & Training Center. This program will provide career pathways in the healthcare industry by providing training to high school students and adults in the areas of Certified Nursing Assistant, Personal Care Aide, and Home Health Aide—starting points in the healthcare field that feed into a Licensed Practical Nurse training program. Additional training opportunities will be available for Phlebotomy Technicians and Bilingual Medical Transcriptionists, both important careers in this geography. Successful graduates will be able to take certification exams. In partnership with Chautauqua Works, participants will be assisted with transportation needs and childcare costs, and a designated case manager will help participants locate appropriate childcare. These support services will allow the program to reach its goal of placing 213 people per year in related jobs.

The Northland Corridor

The Northland Corridor (see pages 34 and 38) is fast becoming a model for how an industry driven public-private-community collaborative can be effective in tackling workforce training and neighborhood redevelopment.

Wraparound services like childcare are a part of its success.

The Northland Workforce Training Center (NWTC) is the Buffalo Billion's signature workforce investment initiative to upskill and right-skill workers to fill jobs in advanced manufacturing. Opened in 2018, the NWTC creates economic onramps to training, apprenticeships, and career placement for energy and advanced manufacturing industry careers. In partnership with a group of non-profits, NWTC provides students with the tools and resources to best address challenges to success, so they can achieve their career goals. Access to affordable childcare is one of these resources. All students are assigned a Career Coach to create an individualized plan and connect them to the resources and support they need to achieve their goals. Career Coaches remain connected to the student after he or she transitions to employment for three years after being hired full-time. To further address childcare needs, as the redevelopment of the Northland Corridor continues to attract businesses and anchors, there is the possibility of on-site childcare in future years to serve employers, employees and trainees.



Strategies and Actions Related to State Priorities

Economic and environmental justice strategy

Reversing environmental degradation left behind by the region's industrial past has always been a part of WNY's smart growth strategy. Key to improving quality of life and growing the regional economy includes revitalizing the urban core, protecting waterways, increasing access to green spaces and waterfronts, and redeveloping formerly contaminated land.

Create healthy, safe and energy efficient homes for low-income residents in communities with aging and deteriorating housing stock.

Example Project: Green and Healthy Homes Initiative (GHHI)



GHHI is a public-private partnership designed to break the link between unhealthy housing and unhealthy families. Buffalo's GHHI aligns and coordinates public and private funding sources and programs for weatherization, lead hazard control, asthma control, and other home health and safety interventions in low-income homes, giving priority to homes with vulnerable populations such as children and seniors. The GHHI approach also provides economic benefits to families such as cost savings, career pathways to higher-paying green jobs, and more stable neighborhoods. Convened locally by the Community Foundation for Greater Buffalo, nine non-profit and government partners completed 402 housing interventions across the City of Buffalo. An expanded group of GHHI partners is working on an initiative to remediate home health hazards and weatherize homes on the East Side, enabling low-income families to remain in their homes. **NYS invested a total of \$3,020,222 through ESD (Buffalo Billion), HCR (CFA #14157, #14095 and #18113), and DOL (CFA #18113) programs. An additional \$2M was provided by the New York State Office of the Attorney General.**

Understanding the needs of the community

Based on models from around the country, GHHI redefines home-based health and safety funding and programs so they are at once more effective in terms of health outcomes and more efficient in terms of cost savings. Under the GHHI model, comprehensive whole-house solutions replace a piecemeal approach that has been based more on government silos than on the needs of children and families.

Encourage green infrastructure to reduce stormwater and protect and restore the health of waterways and neighboring communities.

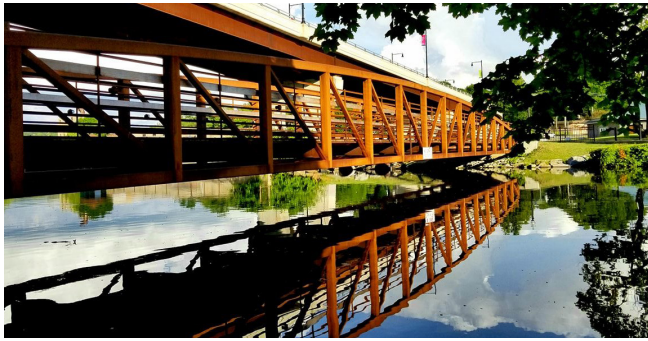
Example Project: Niagara Street Redevelopment



Niagara Street is one of Buffalo's major commercial corridors, a highly utilized public transit route, a growing target for private investment, a rising employment hub, and a gateway to downtown. Through a broad partnership, Niagara Street is being transformed into a scenic, waterfront boulevard that is safe and welcoming for pedestrians and bicyclists. The redesign will also result in the longest green street in the city. Through a combination of green infrastructure elements including bump outs, rain gardens, and impervious surface reduction, the project reduces the stormwater volumes that discharge directly to the Niagara River. This project is part of the Buffalo Sewer Authority's comprehensive, citywide green infrastructure program known as **Rain Check**. **Throughout the four phases of the project, NYS has invested a total of \$7,027,500 through ESD (CFA #18934), NYSEDA (CFA #57282), DEC (CFA #57282), and DOS (CFA #67992) programs.**

Understanding the needs of the community

The Niagara Street corridor is home to diverse communities, all of which contribute to the heritage and culture of the city. Extensive community engagement was key to the project, grounding the street redesign in community values and educating stakeholders on green infrastructure elements. The process engaged more than 600 residents, business owners, and stakeholders, representing diverse voices and perspectives from along the corridor. Highlights included a door-to-door community survey made available in many languages; interactive, hands-on, public workshops; and stakeholder meetings with business owners, community groups, and block clubs from nearby neighborhoods.



Improve parks and trails to attract economic opportunity while providing recreational amenities to underserved communities.



Example Project: Greater Jamestown Riverwalk

The 5-mile Greater Jamestown Riverwalk is a multi-phase construction and continuation project that creates a multi-use trail and much-needed amenities along the Chadakoin River—increasing access to the waterfront and greenspaces, and connecting adjoining neighborhoods in the City of Jamestown. Its rail-trail portion follows the former Jamestown, Westfield and Northwestern Railroad’s electric trolley car line, which ended service in 1950. The trail features two pedestrian bridges over the Chadakoin River creating a new transportation system to connect residents in the south and west side neighborhoods with employment centers and attractions, including the new National Comedy Center, across the river in the central business district. It also provides connectivity to greenspaces throughout the city including the new Comedy Center Park, Panzarella Park, McCrea Point Park at the outlet to Chautauqua Lake, and Chadakoin Park. **NYS invested \$500,000 through OPRHP (CFA #26761) for a portion of the trail and an additional \$1.6M from the NYS Department of Transportation’s TAP Program.**

Understanding the needs of the community

In an effort that started over 40 years ago with a student’s letter to City Hall, the Greater Jamestown Riverwalk has recently made significant strides in reversing the decline of conditions along the Chadakoin River, has created greater connectivity throughout the city, and has sparked redevelopment not seen in decades—all to the benefit of Jamestown residents.

Accelerate the redevelopment of brownfield sites to revitalize distressed neighborhoods and attract investment and jobs close to where people live.

Example Project: Bethlehem Steel

The 1,000-acre former Bethlehem Steel site is being transformed into a modern industrial park to attract new and growing companies. The project includes acquisition, public infrastructure to make the property shovel-ready for development, and the extension of the Erie County Shoreline

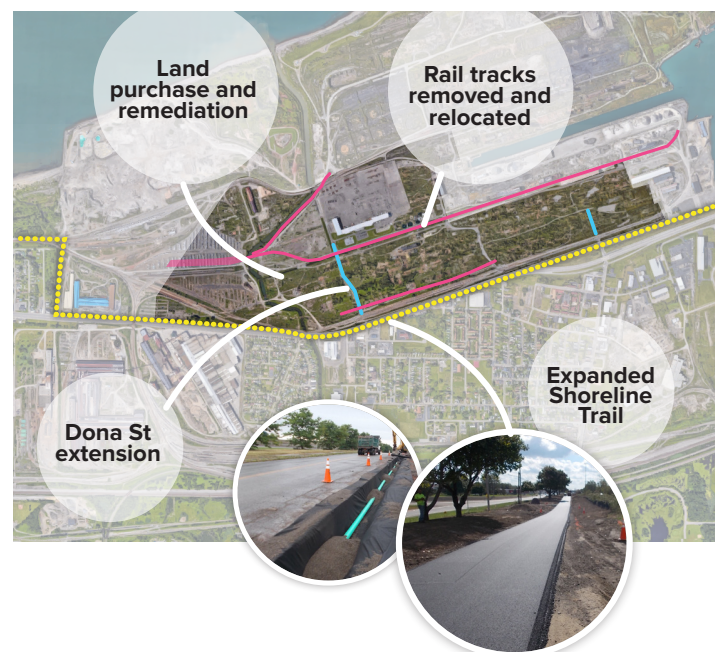
Trail. Erie County purchased and remediated nearly 150 acres of vacant brownfield land; removed and relocated rail tracks along Route 5 that block property access; and opened 6,500-feet of the newest section of the Shoreline Trail. The county will purchase and remediate almost 160 additional acres and implement infrastructure improvements to make the site shovel-ready. Presently, the first-ever public road is under construction to allow for improved public and business access. **NYS has invested a total of \$12,780,000 through ESD (Buffalo Billion, CFA #42713 and #54631).**

WNY has 11 designated Brownfield Opportunity Areas (BOA)

- Lockport
- Highland Community (Niagara Falls)
- City of North Tonawanda
- Tonawanda Street Corridor (Buffalo)
- Buffalo Harbor (Buffalo)
- Buffalo River Corridor (Buffalo)
- South Buffalo (Buffalo)
- Chadwick Bay Village (Dunkirk)
- Chadakoin River West (Jamestown)
- Chadakoin River Central/Eastern (Jamestown)
- Northwest Quadrant (Olean)

Understanding the needs of the community

The Bethlehem Steel Site is the largest brownfield in Buffalo Niagara. Its remediation and redevelopment has been a priority for Erie County aligned with the regional goals of reversing industrial sprawl into rural areas by utilizing and improving existing public infrastructure. At the same time, neighborhoods immediately east of Route 5—closest to the site—experience some of the highest poverty rates in the region. Transforming this former industrial brownfield into a modern, well-designed industrial park will foster job creation in key industries with a regional commitment to workforce development that engages diverse and vulnerable populations. The goal of redeveloping this site is not just to improve a challenging brownfield, but to renovate a landmark and simultaneously build an economy with shared opportunity for all.

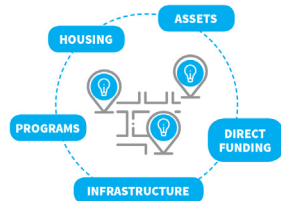


Strategies and Actions Related to State Priorities

Opportunity Agenda: East Side Corridor Economic Development Fund

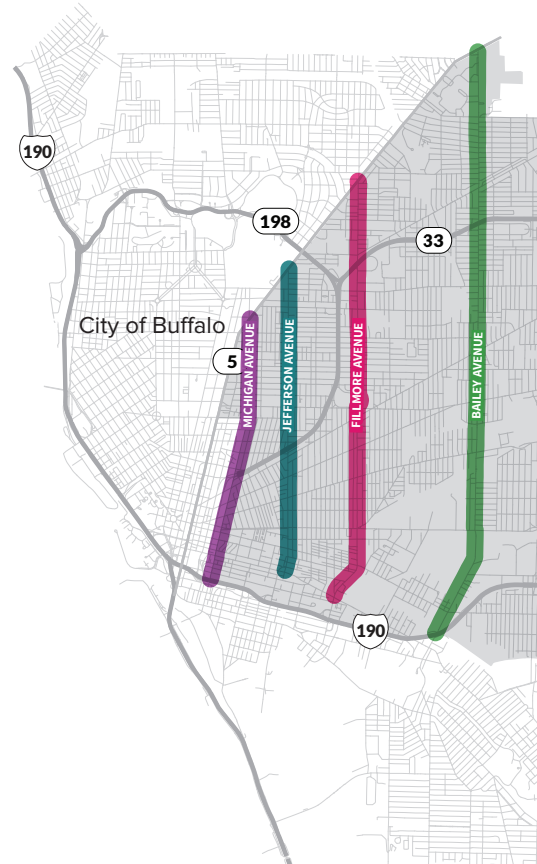
Phase II of Governor Andrew M. Cuomo's Buffalo Billion investment plan focuses on ensuring that all Western New Yorkers have an improved quality of life, and includes programs targeted at revitalization in some of the City of Buffalo's most underserved neighborhoods. As part of this strategy, \$65M is dedicated to the revitalization of Buffalo's East Side through transformational capital investments in targeted areas along four East Side Commercial Corridors.

In 2018-2019, through the establishment of goals, an analysis of economic and land use data, a look at \$237M in past investments on the East Side, and in-depth stakeholder engagement that included four stakeholder meetings with a total of 130 participants and 42 listening sessions based on project submission forms, ESD and partners, with the assistance of UBRI, developed a portfolio of catalytic projects aimed at improving economic conditions on Buffalo's East Side.



Understanding the tremendous opportunity to leverage this state capital investment, to date, 13 of WNY's local foundations and banks (First Niagara/KeyBank, M&T Bank, The John R. Oishei Foundation, The Ralph C. Wilson, Jr. Foundation, WNY Foundation, Evans Bank, Five Star Bank, The Margaret L. Wendt Foundation, Northwest Bank, The Community Foundation for Greater Buffalo, Bank of America, The Weiss Family Foundation and Cannon Heyman & Weiss, LLP) committed over \$8M over five years to support operations, programs, capacity building, and community infrastructure for five initiatives included in the East Side Corridor Economic Development Fund portfolio. The East Side Corridor Economic Development Fund offers a unique moment in time for foundations and banks to collaborate by pooling funds to strengthen local nonprofit organizations. By doing so, funders will significantly leverage the State's capital investment while creating a holistic and sustainable approach to community revitalization.

UBRI will provide overall project management for the initiative, including project oversight, problem solving and communications. UBRI will work closely with the East Side Corridor (ESC) Advisory Council (an oversight committee) on fiscal oversight, consultant selection, community engagement and evaluation.



Promote mixed use, walkable commercial corridors



Invest in regionally significant historical and natural assets



Expand opportunities for workforce connections



Support and grow new businesses and entrepreneurship



Fund projects that have strong community momentum



Build on transformational public/private investments



East Side Corridor Investments			TOTAL
HOUSING	Buffalo Neighborhood Stabilization Fund	\$10M	\$10M
ASSETS	MLK Park District	\$6.6M	\$25.0M
	Broadway Market	\$4M	
	Community Solar Array at Northland	\$2M	
	Michigan Street African American Heritage Corridor	\$7M	
	Central Terminal	\$5.4M	
PROGRAMS FOR FUTURE PROJECTS	East Side Main Streets Initiative		\$12.6M
	Community-Based Real Estate Development Training Program		
	Building Preservation Fund		
DIRECT FUNDING	Direct Project Assistance	\$7.4M	\$7.4M
INFRASTRUCTURE	Infrastructure to Support and Enhance Investments	\$10M	\$10M

PROGRESS MADE

Announced investment portfolio in March 2019.

Initial meetings to develop project scope and budgets for capital projects and develop IPs.

Ongoing meetings around organizational infrastructure and project development.

Completed organizational assessments to understand an organization's baseline performance and develop capacity building strategies.

Based on these assessments, underwent search for consultants to assist with capacity building.

Underwent search for new staff supported by foundation funding.

Procured services for business planning, neighborhood planning and capital improvement planning for some of the major initiatives.

Began program planning for certain initiatives.

Developed evaluation and reporting structure for all initiatives

Began building a robust baseline communications and storytelling strategy to ensure community voices are featured throughout the process.

ACTIONS PLANNED

Ongoing capacity building, project planning and implementation, peer learning and collective problem solving, fundraising and sustainability planning, technical assistance as needed, and measuring and communicating progress.

Planning, design and construction activities for capital improvements funded by ESD.

Implementation of Key Regional Priorities

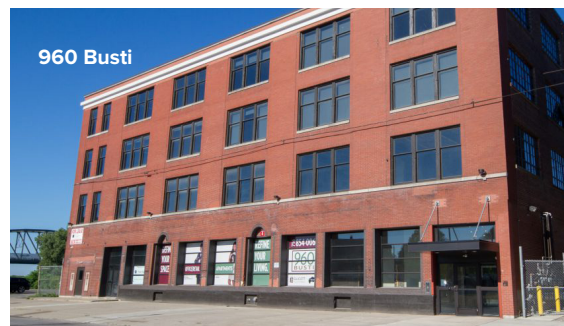


Implement Smart Growth

Invest in infrastructure on smart growth principles

Invest in downtowns, villages, neighborhoods and brownfields

Protect water resources, waterfront, and habitats



Better Buffalo Fund

The Better Buffalo Fund (BBF) is a grant and revolving loan fund designed to foster transformation of the City of Buffalo's neighborhoods to facilitate economic development and job growth. Transit Oriented Development (TOD) projects promote dense development close to public transit; and Buffalo Main Streets Initiative (BMSI) projects focus on redeveloping the city's commercial corridors.

PROGRESS

Connected with nearly 400 representatives from organizations all over the city through email blasts, one-on-one project consultations, meetings with community groups and BBF information meetings.

Through three funding rounds, ESD awarded 43 projects a total of \$27.7M contributing to the renovation of more than 497 residential units and more than 340,000 square feet of store front and commercial space while leveraging over \$216.7M in private investment in the City of Buffalo.

Round 3 (awards announced in June 2018) included additional support to attract East Side developers, resulting in 5 (out of 12) Round 3 projects located on the East Side.

Construction began on 4 out the 7 Round 3 TOD projects.

In 2018-2019 construction was completed on several adaptive reuse TOD projects from previous rounds including:

- Restoring the former Buffalo Milk Company on Niagara Street into affordable housing and storefront space known as Niagara Gateway Apartments;

- Repurposing a vacant former public school into the Lofts at University Heights;
- Transforming former School 77 on Buffalo's West Side into a solar-powered community hub featuring affordable apartments for older residents and community space;
- Converting the Otis Bed Manufacturing Company into a mixed-use project on the East Side known as The Mattress Factory;
- Restoring the former Buffalo General Electric Company at 960 Busti into a modern mixed-use facility overlooking the Niagara River; and
- Developing the former Allied Household Storage Building into Mid-City Apartments—a retail and residential addition to Main Street.

To date, 13 of the 23 BMSI projects are complete.

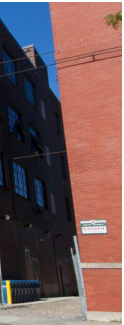
FUTURE ACTIONS

More than \$12M in funding remains available for future rounds.

Round 4 launched in September 2019 with extensive public outreach and assistance available to applicants. Awards expected to be announced in early 2020.

Downtown Revitalization Initiative

The 2016 Downtown Revitalization Initiative (DRI) award helped the City of Jamestown (the largest urban center in WNY outside of the Buffalo-Niagara Falls metropolitan area) develop a plan for transformative projects that include adaptive reuse of existing structures, streetscape improvements, waterfront accessibility and tourism drivers. As the employment, education, shopping, and medical center of Cattaraugus County, the 2017 DRI award will help the City of Olean continue to build upon current momentum, including its walkable Olean initiative, to leverage even greater economic impacts and grow a diverse population with its attractive amenities. Built around the Erie Canal, the City of Lockport (winner of the 2018 DRI) will use funds to highlight Lockport's unique history, improve walkability and access, support economic drivers, and create public/private partnerships to bring more housing downtown.



City of Jamestown PROGRESS

Jamestown announced 10 projects as part of their implementation plan.

Work is complete on three projects: the Jamestown Hotel, the redevelopment of the Jamestown Renaissance Center into the home of Jamestown Brewing Company, and improvements to the Reg Lenna Center for the Arts and the Lucille Ball Theater.

FUTURE ACTIONS

Jamestown continues to work on implementing the remaining projects: redevelop the Key Bank Building; improve the Riverwalk Experience; install necessary rail infrastructure to support the advancement of a regional excursion train connecting to Buffalo and Niagara Falls; improve streetscape and pedestrian environment; coordinate and supplement local efforts to provide all-season programming to attract people downtown; and improve the visitor experience at the Robert H. Jackson Center.

City of Olean PROGRESS

Olean announced 12 projects as part of their improvement plan.

Currently, there are three projects underway: the expansion of Four Mile Brewing, the renovation of the Carnegie Library Building and Inn, and the launch of the Downtown Revitalization & Rehabilitation Fund.

FUTURE ACTIONS

Olean will continue design and construction on its remaining DRI projects: redevelop the Historic Manny Hanny Building; complete renovation of Historic Row Buildings on North Union Street; improve the North Union Street streetscape: implement streetscape improvements on West State Street; improve the South Union Street Gateway Corridor: renovate 211 North Union Street; implement Walkable Olean Phase III; establish a permanent home for the African-American Center; and improve Oak Hill Park.

City of Lockport PROGRESS

The local DRI committee in Lockport worked with DOS and ESD to develop its list of projects for implementation.

FUTURE ACTIONS

Lockport will begin design of its projects that include rehabilitation and redevelopment of several iconic buildings and historic areas (Spalding Mill Building, Historic Post Office, F&M Building, former Tuscarora Club, Historic Palace Theatre and Lock Tender Tribute at the Erie Canal); and infrastructure to improve the business climate (expand Harrison Place as a business community hub, streetscape enhancements on Pine and South Streets, and a small project grant fund to enable the continued use of existing structures and improving the appearance of downtown).

WNY Smart Growth Community Fund

Based on the vision, goals and process of the statewide DRI, the \$20M Smart Growth Community Fund (a Buffalo Billion initiative) was awarded to eight WNY communities in 2017 and 2018. The communities received up to \$2.5M each in funding to support projects that utilize existing infrastructure to support placemaking, walkable communities and sustainable development.



PROGRESS & FUTURE ACTIONS

City of Dunkirk

Improvements to the pier and waterfront trails is underway and expected to be completed in fall 2019.

Implementation of the Central Connections Community Connector is underway and will be completed by fall 2019. This project improves walkability and biking amenities, while rebranding and improving signage between downtown Dunkirk, SUNY Fredonia, and the Village of Fredonia.

City of North Tonawanda

The new Gateway Harbor master facility opened in summer 2019.

Streetscape and pedestrian enhancements on Oliver, Main, and Webster Streets began construction in late summer 2019.

Renovation of the YWCA of the Niagara Frontier began in summer 2019 and will be completed by summer 2020.

City of Lackawanna

Central Business District intersection, streetscape and pedestrian enhancements are under construction.

Village of Gowanda

Gowanda is currently working with their consultant on final design for improving waterfront access at Zoar Valley Gateway Park, Creekside Park, and Aldrich Street. Construction will begin later this year and substantial completion of the project is expected summer 2020.

Internal restoration of the Hollywood Theater is ongoing.

Village of Alfred

Projects include a mixture of historic restoration, business and innovation investments, and placemaking infrastructure and could include:

Funding to support preservation of terra cotta buildings, including incentives for incorporating additional terra cotta elements into building upgrades and improving ADA accessibility for Main Street buildings;

Providing funding that would create an "Advanced Ceramic Manufacturing Center" in the Village; and

Pedestrian improvements along Route 244 that would improve the safety and aesthetic appearance of the main corridor that connects with Town and Village of Alfred.

Village of Fredonia

Projects will enhance the village's historic downtown and help to create a strong sense of place for its residents, college students, and visitors, and may include:

Streetscape improvements along Water and Temple Streets surrounding Barker Commons to improve safety, attractiveness, and connectivity to downtown; and

1891 Opera House improvements to complete interior and exterior projects, and promote the Opera House as a regional and cultural attraction.

Village of Lancaster

Design work is underway for the restoration of the historic street grid, extending West Main Street through to Pleasant Avenue, including relocation of necessary infrastructure.

Other projects include the creation of a new pedestrian-friendly and walkable extension of the village downtown, facilitating new opportunities for mixed-use development and an ADA-compliant thoroughfare.

City of Tonawanda

Projects are focused on improving connections with its waterfronts and enhancing recreation opportunities for its residents and visitors, and may include:

Design and implementation of the City's plan for an expanded greenspace and connection with Ellicott Creek and the Erie Canal along the now-closed portion of Young Street; and

Construction of additional waterfront trails, a pavilion, and other recreational amenities. Construction is expected to start in 2020.

Northland Corridor Redevelopment Area

The revitalization of the Northland Corridor is expanding employment and training opportunities to East Side residents. It involves the remediation and redevelopment of large areas of vacant and underutilized former industrial buildings and land and repurposing it as a new hub for advanced manufacturing and clean energy anchored by the new Northland Workforce Training Center and a new home for Buffalo Manufacturing Works.



PROGRESS

Demolition was completed on two properties (large portion of former Houdaille Plant & 541 Northland Ave.).

NYS DEC remediation of the former Houdaille Plant site is proceeding.

Phase I construction at what is now called "Northland Central" (683 Northland Ave) involving the Northland Workforce Training Center was completed in August 2018.

Phase II of Northland Central, involving adaptive reuse of 51,000 square feet for Buffalo Manufacturing Works (and core and shell for the balance of space there) was completed in July 2019. Also included in this scope was reconstruction of the "Red Shed" along the west face of the building, the oldest structure at the complex, which will house the Delmar Mitchell Entrepreneurial Center for small business start-ups.

Reconstruction of Northland Avenue itself was completed in summer of 2019, inclusive of a new driving surface, new sidewalks/crosswalks, LED lighting, green infrastructure features, and public art.

Rehabilitation of 612 Northland Avenue is nearing completion. In early 2020, it will initially house “Albright Northland,” a 15,000 square foot space that the Albright Knox Art Gallery will operate while its Elmwood Avenue facility is closed for expansion. It will later transition to small entrepreneurial spaces.

Design work is underway for the rehabilitation and adaptive reuse of the “East Plant Complex” of the former Houdaille Plant at 537 East Delavan Avenue, which is anticipated to house “Project Rainfall,” a hydroponics growing and community wellness facility.

Planning work has begun for a restoration strategy of 630 Northland Avenue—Northland Central’s companion building. With ~80,000 square feet of space, it has the ability to house a large industrial tenant.

Recruitment of new manufacturing companies is underway.

FUTURE ACTIONS

Completion of 614 Northland Avenue and opening of Albright Northland.

Rehabilitation/opening of East Plant Complex at 539 East Delavan Avenue.

Opening of the Red Shed as the Delmar Mitchell Entrepreneurial Center.

Design and implementation of a rooftop solar array at Northland Central which will provide community solar program benefiting neighborhood residents. Funded through the East Side Initiative of Buffalo Billion II, it will also include a new solar power curriculum for the Northland Workforce Training Center.

Ongoing tenanting of Northland Central space by private companies.

Demolition design and razing of 777 Northland Avenue, a partially collapsed former Otis Elevator factory facility.

Buffalo Blueway

Buffalo Niagara Waterkeeper was awarded \$10M to implement the Buffalo Blueway. Waterkeeper seeks to create a water-based trail

system along the Buffalo River, Niagara River, and Lake Erie waterfronts that will complement the region’s “greenway” and land trails. This project will establish inclusive and equitable connections with water and the waterfront, and will increase recreational tourism and commercial activity. Enhancements will include everything

from habitat features to construction of launches, docks, overlooks, promenades, pathways, and parking, to placement of paddlecraft and/or bicycle storage, benches, amenities, interpretive/wayfinding signage, and beacons.

PROGRESS

Environmental review completed.

Reviewed a list of 19 prospective sites within Buffalo and West Seneca, and selected 13 locations for site improvements and enhancements.



Newly installed adaptive access paddle sport launch at Riverworks is complete. Site enhancements are currently being designed for Wilkeson Pointe, Mutual Riverfront, Ohio Street Boat Launch and Heritage Discovery Center’s RiverBend, and construction is expected to be complete by the 2020 water season.

NYS funding has also leveraged additional investments through the Ralph C. Wilson, Jr. Foundation.

FUTURE ACTIONS

Design and construction continues on selected sites.

Outer Harbor Phases I & II

Building on the successful development of Phase I—a comprehensive trail system, Buffalo Harbor State Park, and remediation of former industrial and Port of Buffalo lands on the Outer Harbor, Phase II will provide an additional network of nodes with formal and informal improvements for additional urban recreation opportunities. ESD subsidiary Erie Canal Harbor Development Corporation (ECHDC) is leading the effort.



PROGRESS

Buffalo Harbor State Park is fully open to the public.

New concession and rental facilities created an outdoor activity destination along Lake Erie.

Construction completed in May 2019 on Phase I improvements to a portion of ECHDC-owned Outer Harbor lands, including environmental mitigation, pedestrian and bicycle amenities, two overlook locations, an urban bike park with skills features and off-road trails, an events lawn, and three habitat restoration areas.

Design, planning, and environmental review work completed for a long-term improvement strategy for remaining 140 acres of ECHDC-held Outer Harbor lands, including First Buffalo Marina, the balance of former Port of Buffalo lands, and the former Port Terminal B building.

Final design and contract document work underway for a \$15M Phase II effort, based on the long-term strategy. This will further fill in existing access gaps, and will include environmental remediation, additional active and passive open space, habitat restoration, a fully accessible Michigan Pier, and food/beverage opportunities.

FUTURE ACTIONS

Completion of ECHDC Phase II effort by May 2021.

Alternative scenario and feasibility assessments for former Port Terminal A building, a 600,000 square foot historic industrial building that once housed Buffalo’s first Ford Motor Company Plant.

Additional design and construction efforts for elements of the long-term strategy, subject to future funding rounds of various programs.

Implementation of Key Regional Priorities



Foster a Culture of Entrepreneurship

Foster and support entrepreneurs

Fund entrepreneurs



43North

43North is the most ambitious startup competition ever unveiled in the U.S. The competition is designed to systematically generate new business ventures in WNY, support early-stage firm growth, and attract additional venture funding to the region. With \$5M in cash prizes available annually, including a top award of \$1M, 43North attracts some of the best startups from around the globe to Buffalo.

PROGRESS

Completed five successful competition rounds attracting 44 winning startups from around the world doing ambitious work.

More than half of the past 43North winners remain in Buffalo and they have created more than 425 jobs in the region.

Winning companies have raised \$218 million in venture capital and \$14 million in grants since winning the competition.

The 2018 class settled into Buffalo in January 2019. These companies currently have 63 employees in Buffalo and are seeking additional local hires.

43North has established relationships with more than 500 North American investors, incubators and accelerators.

43North generated more than 2,000 media stories in outlets like the New York Times, Wall Street Journal, USA Today, Forbes, and Fortune, helping to shape perceptions of Buffalo as a city on the rise for entrepreneurship. It also attracted more than 75 million social media impressions and 2 million video views.

43North provided Western New Yorkers, especially women and minorities, paths to participate in our entrepreneurial ecosystem as founders, investors, employees, customers, suppliers, service providers and mentors for startups through programming.

Used data from Invest Buffalo Niagara (IBN) and other sources to hone in on startups that have high potential and could be a strong fit for our community.

Launched Ignite Buffalo, a strategic partnership with Facebook, M&T Bank, and others to provide business grants of up to \$100,000 and mentorships promoting sustainable growth, job creation, and ongoing education to local small business owners.

FUTURE ACTIONS

Continue to run competition annually.

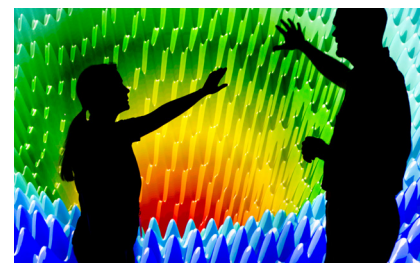
Year 6 winners will be announced in October 2019.

To encourage companies to stay in Buffalo long-term, the 2018 competition's winners can apply for a portion of \$1M in follow-on funding at the end of 2019. At the end of 2020, 43North will again offer the opportunity for follow-on funding to winners of the 2019 competition.

Partner with Techstars on a Buffalo Startup Ecosystem Development Program.

Work with partners to market the region and attract follow-on investment for startups.

Continue mentoring and follow-on funding programs.



Innovation Hub

The Innovation Hub will provide comprehensive support to accelerate the growth of life science and technology start-ups by moving innovations from UB and its affiliate partners from lab and classroom to the market. UB will implement the Innovation Hub with \$32M in funding including \$13.5M to establish an Investment Fund to provide proof-of-concept and pre-seed/seed investments for start-ups; \$7M for planning, design, renovation, construction, furniture, fixtures and equipment funds to create an incubation and entrepreneur support space; and \$11.5M to provide entrepreneur support programming to guide start-ups through all phases of development, and personnel support to administer the new programs and services.

PROGRESS

The design of new incubator and entrepreneur space at UB's Center of Excellence & Bioinformatics in Downtown Buffalo is underway.

Several new entrepreneur support programs are underway including a new Entrepreneur Law Clinic that provides UB law students with hands on experience in corporate and venture investment law while providing legal services to start ups.

A new Innovation Hub website was launched in 2019. There are over 100 programs and services already in place from courses to competitions, events to clubs, mentoring to internships, and accelerator programs available through the website.

The first phase of the Buffalo Accelerator Fund, part of the Investment Fund, was launched. A proof of concept grant

program, eligible researchers from UB and partner institutions can apply for awards of \$25,000 - \$100,000. The funding is allocated toward achieving specific milestones in technology development that are informed by industry expertise. Seven awards have been made.

FUTURE ACTIONS

Launch the seed investment fund.

Complete design and begin construction on the new incubator space.

Expand entrepreneur programs to provide students with more hands-on entrepreneur experiences.

Build a network of advisors, mentors, subject matter experts and experienced entrepreneurs to work with our innovators helping them bring their ideas from the lab, classroom and clinic to market.

Implementation of Key Regional Priorities



Prepare Our Workforce

Develop and cultivate the WNY talent pool including workers with advancement potential, underemployed, unemployed, and special populations

Engage students, parents, educators and businesses in the P-12 system to build awareness



Northland Workforce Training Center

An anchor institution for the Northland Corridor Redevelopment Area (see page 34), the Northland Workforce Training Center (NWTC) is an industry-driven, public-private collaborative. The now 90,000 square foot facility was created through adaptive re-use of a portion of 683 Northland Avenue. Opened in fall 2018, it brings together area residents, employers, educational institutions, community and faith-based organizations, and state and local government to close the employment skills gap and to create economic on-ramps to training, apprenticeships, and career placement for energy and advanced manufacturing careers.

PROGRESS

Appointed President/CEO and full staff of Economic Development Group, Inc (the NWTC operator) and registered a d/b/a as "Northland Workforce Training Center."

NWTC Board of Directors holds first organizational meeting in February 2019.

Began 2019 spring semester with 125 new students in Alfred State and SUNY Erie programs.

SUNY Erie graduates first three students in May 2019 with certificates in Machining Technology.

SUNY Erie graduates first 12 students in August 2019 with certificates in Mechatronics.

Initial job placement of 24 one-year certificate graduates completed.

~10,000-foot expansion of facility for new Alfred State 2nd year electrical labs completed in July 2019.

Started 2019 fall semester with 150 new students, bringing the total headcount at NWTC to 300.

FUTURE ACTIONS

Continue job placement and wrap-around services structure and delivery systems.

Establish protocols/processes for curriculum review/refinement with local industry.

Implement new solar technology curriculum after completion of solar array and community solar program on Northland campus.

Implement process for performance metrics.



Workforce Development Challenge

The Workforce Development Challenge (WDC) is a fund available to not-for-profit organizations conducting high-impact, results-oriented workforce training in the region's target industry sectors. The WDC invests in innovative approaches to workforce training for underserved populations that ensure the region's workforce pipeline is being responsive to industry demands. It helps increase the capacity of community-based trainers who have proven track records, trust and outstanding abilities for outreach and recruitment. It supports target sectors ripe for growth, while at the same time providing career ladder opportunities for entry-level and mid-skill workers. It funds best practice models that maximize collaboration between business and workforce trainers.

PROGRESS

Conducted extensive outreach to nearly 300 trainers in the region's five counties, including an information meeting and live webcast.

The first round of the competition launched May 2018 and six winners were announced in December 2018.

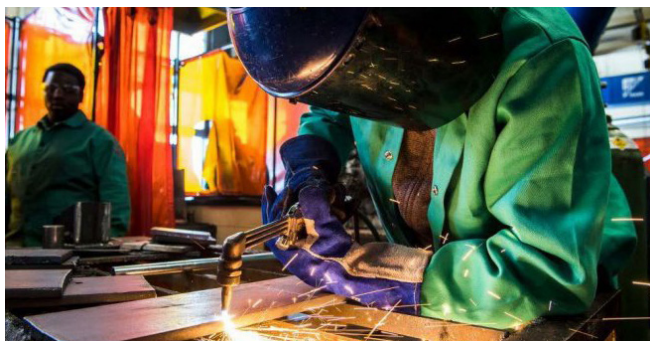
Funded projects range from providing career pathways in the healthcare industry, to training and placing workers in the renewable energy sector, to filling jobs in machining, welding, and HVAC to combat the region's manufacturing retirement cliff.

Awarded projects are underway and are anticipated to be completed in 12 months.

FUTURE ACTIONS

A second round of the competition will be announced in late 2019.

By up-skilling and right-skilling the region's workforce, there is the potential to double an individual's annual wages, which would provide an estimated \$267.1M economic impact.



Burgard Advanced Manufacturing Program

The Burgard High School Advanced Manufacturing Program prepares high school students for careers in advanced manufacturing. Led by Alfred State College, the program allows students to take college level courses in machining, welding and automotive trades and obtain an associate's degree from Alfred State College after completion of their 13th year of schooling. Burgard provides students with multiple opportunities upon graduation, including college and job placement. It is a natural pipeline for the NWTC and companies within the Northland Corridor, filling jobs and retaining a young workforce.

PROGRESS

Equipment upgrades and new labs are complete.

Burgard summer students completed a project to fabricate patio tables/benches for the NWTC, modeled after typical worktables recovered at Niagara Machine & Tool (the historic former user of the Northland facility).

The second senior class of 25 students graduated in June 2019. All students are advancing to college, either at Alfred State, the NWTC, Buffalo State, or University at Buffalo.

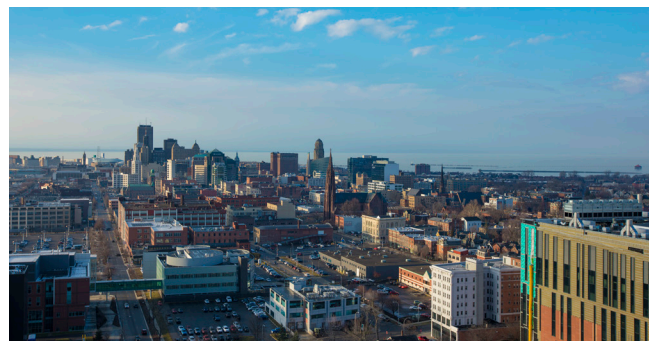
Buffalo Public Schools Adult Education has advanced two rounds of Alfred-sponsored welding/machining programs targeted at parents of Burgard students to prepare them to enter NWTC.

Efforts are underway to formalize collaboration among Burgard, NWTC, and the Buffalo's PS 197 Math Science Technology Preparatory School to establish a "vocational corridor" focused on various aspects of manufacturing and energy fields.

FUTURE ACTIONS

Continue to strengthen relationships between Burgard and other nearby vocational schools.

Continue to track progress and recruit students for the program.



Western NY Talent Attraction and Retention Initiative

Building on the region's many strengths and assets, the initiative will create a talent recruitment and retention program, to reverse WNY's labor pool decline and ensure that regional employers have access to the talent they need to quickly fill job openings and grow their businesses to support and accelerate the regional economy.

PROGRESS

Created a WNY REDC Talent Attraction and Retention work group to act in an advisory role throughout the process.

Convened a number of stakeholder groups, ranging from industry to recruiters to educators, to gather information on 1.) perceptions of WNY's challenges to attract and retain talent and potentially specific challenges for key industry sectors; 2.) brainstorm possible solutions/ideas to attract and retain talent; 3.) understand networks and how to connect with/contact ex-pats, former alumni, local residents, business owners and others who may be interested in a broader public survey.

Completed additional quantitative data gathering including targeted industry analysis and data on alumni who support these industries.

FUTURE ACTIONS

Launch a robust communications and public engagement plan that raises awareness of the state's commitment to investing in talent attraction and retention that involves a nationwide (perhaps worldwide) survey and results in an investment strategy for implementing talent attraction and retention initiatives.

Grounded in the information gathered from the stakeholder engagement and survey results (both challenges and good ideas), develop a targeted investment portfolio of attraction and retention programs (i.e. program goals, design, implementation strategy, state investment and lead organizations) that will address the most critical barriers to attracting and retaining talent in the region.

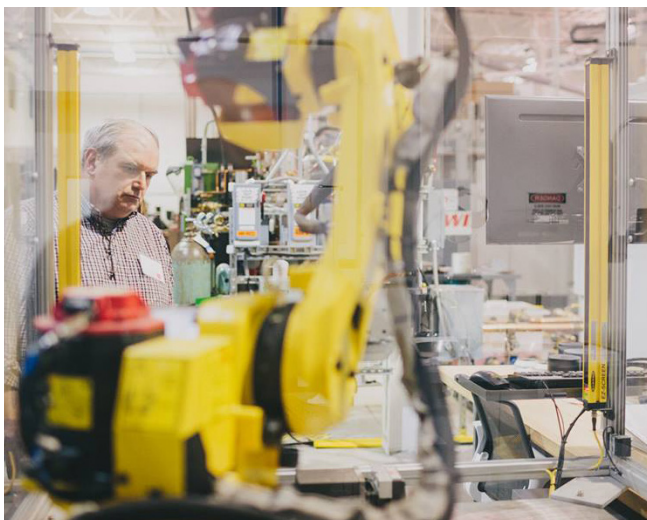
Implementation of Key Regional Priorities



Advanced Manufacturing

Leverage research capacity to attract and accelerate the development of advanced manufacturing

Boost competitiveness through career awareness



Buffalo Manufacturing Works

Operated by EWI, the member-based Buffalo Manufacturing Works (BMW) creates an ecosystem to help local manufacturers identify, test, and implement technologies to create a competitive advantage for their products, expand into new markets, boost productivity and stimulate innovation and growth for the region's manufacturing sector.

PROGRESS

The organization celebrated its fourth anniversary in April 2019 and is continuing to put WNY on the map as a hub of manufacturing technology innovation.

BMW moved into their new facility in July 2019 and has a grand reopening planned for October 2019. 683 Northland Avenue will serve as the anchor of a growing Northland Corridor, a campus on Buffalo's East Side designed to centralize a variety of resources to serve the region's manufacturing sector including the Northland Workforce Training Center, BMW and Insyte Consulting. A long-term vision includes the attraction of private sector firms to the Northland Corridor who are looking to leverage a proximity effect to this cohort of resources dedicated to boosting manufacturing competitiveness.

Shift, a program specifically designed to assist small to mid-sized manufacturers (SMMs) in WNY identify technologies to help them innovate and compete effectively through in-depth assessments, interactive workshops, and on-the-floor manufacturing innovation audits, has engaged with 150 SMMs.

BMW continues to lead EWI's efforts to establish a national center of excellence related to 3D printing in manufacturing sponsored by ASTM, the international standards organization. The center gained significant national and international traction and attention in its first year and is already influencing 13 standards gaps, impacting 16 existing additive manufacturing standards, and has secured more than \$1M in federal funding to continue expanding this impact. This

progress is being achieved through a global partnership model with Auburn University, NASA, the National Institute of Aviation Research, MTC in the United Kingdom, and NAMIC in Singapore.

Since inception, BMW has initiated 314 funded projects totaling more than \$9M in private sector investment to revitalize WNY manufacturing, increase competitiveness, and contribute to a growing economy. In 2018, BMW initiated 92 funded projects totaling more than \$3.4M in private sector investment.

Total membership grew to 45 companies across various industries and company sizes; ongoing events, new programs and public tours brought in 2,900+ visitors.

The team at BMW grew to 29 and counting. As of May 2019, an additional five positions were open for immediate hire with extensive national and international recruiting efforts underway.

Continued to grow a summer internship program with UB SMART. The competitive program garnered nearly 90 applicants, a 50% increase from the previous year, of which students will be selected from various schools at UB to work closely with BMW's teams and customers and provide unique career experiences to the students.

FUTURE ACTIONS

BMW's expansion to the Northland Corridor is expected to add approximately 30 jobs, with an average full-time salary of \$98,000, leading to a total of over \$5M in direct economic impact.

The expansion will increase BMW's ability to add more capabilities, serve more members and host customers at on-site private labs while projects are underway, as well as expand the Shift program and double the size of its STEM Learning Lab.

BMW expects to host various local and national-level events and conferences in 2019 around the unveiling of its new presence at the Northland Corridor including regular Shift workshops for WNY SMMs, a grand reopening for the local manufacturing community, an EWI Additive Manufacturing Consortium (AMC) meeting of national and international leaders in the additive manufacturing technology space, and a panel meeting for the National Shipbuilding Research Program.

BMW's Shift program will continue to expand the number and breadth of manufacturers it works with to improve regional manufacturing competitiveness. In addition, BMW will explore expanding the reach of the Shift program, leveraging and celebrating the model created in WNY, to other regions around NY State and beyond.

Recruit and retain top engineering talent within WNY while continuing to attract and relocate external talent into the region.

Continue to identify, develop, and mature core value-driven offerings will help manufacturers increase their competitiveness through the identification, development, adoption, and deployment of manufacturing technologies.



Buffalo High-Tech Innovation Hub at Riverbend

NYS invested in a 1.2M square foot, high tech solar panel manufacturing facility to house the Tesla GigaFactory. Tesla is the number one producer of solar panels in the country, in one of the fastest growing industries in the world. The Tesla facility is the largest of its kind in the Western Hemisphere, producing more than one-gigawatt of annual solar capacity. Tesla partners with Panasonic at the facility and will spend \$5B in NYS over the next decade in connection with the creation and operation of the facility. By building on the former Republic Steel site, one of Buffalo's major former industrial sites was brought back to productive use after years of inactivity.

PROGRESS

Production began in facility in August 2017 and ramped up in 2019.

Currently there are approximately 730 employees working in the factory. This number is expected to increase to approximately 1,460 in Buffalo by April 2020 (of which at least 600 need to be at the GigaFactory).

Panasonic is producing solar cells in the factory, and Tesla has begun producing its solar roof product.

FUTURE ACTIONS

Employment will continue to grow as production ramps up at the facility.

Excelsior Deals

ESD capital grants and Excelsior deals awarded to manufacturers are helping to grow jobs.

Amherst-based **International Imaging Materials, Inc. (IIMAK)**



is one of the world's largest manufacturers of thermal transfer ribbons, and has diversified into the broader consumable supplies market offering inkjet inks, direct thermal films for medical devices and other related products. ESD is investing \$240,000 in a \$6M project to upgrade machinery and equipment and add new production lines. When completed, the project is expected to retain 371 full-time, permanent jobs.

In 2018, **PranaSleep, LLC**



opened its new mattress manufacturing facility in Depew close to the company's nine City Mattress stores in the Buffalo and Rochester markets. ESD invested \$750,000 in the facility, new machinery, furniture, fixtures and equipment. The \$5.5M project is creating 60 net new full-time, permanent jobs.

TMP Technologies, Inc. is a manufacturer of Urethane and other foam products for sale to fortune 500 companies. The company has two locations on the East Side of Buffalo. In order to remain competitive with off shore manufacturers, the company will invest \$16.5M in new machinery and equipment, building renovations, land acquisition and construction of 40,000 square feet of additional space to accommodate the new production. The expansion will allow the company to keep existing customers who have increased demand. The project will retain 134 jobs and create 30 new manufacturing jobs. ESD is providing \$800,000 of Excelsior Jobs Program tax credits.



Wells Enterprises, Inc.—one of the largest privately held, family-owned ice cream and frozen treat manufacturer in the US that includes the Blue Bunny Ice Cream® brand—will use \$3.6M in Excelsior



Tax Credits to expand and renovate the former Fieldbrook Ice Cream plant in Dunkirk. Wells Enterprises will invest over \$87M in site renovations and purchase of machinery and equipment to support the installation of additional manufacturing lines resulting in 70 new jobs.

Implementation of Key Regional Priorities



Tourism

Facilitate growth of quality tourism product



Frank Lloyd Wright's Legacy

WNY is beginning to fully realize its place as a world-class destination for architecture enthusiasts. Buffalo Niagara has some of the best examples of master architect Frank Lloyd Wright that draw visitors from around the world including his two most important works in the region—The Darwin Martin House complex and Graycliff Estate. After two decades of restoration, Buffalo Billion Phase II funds ensure the final pieces of these two masterpieces are completed so the region can fully benefit from their economic impact as major tourism drivers.

PROGRESS

In August 2018, the Darwin Martin House complex's Barton House was returned to its original, historic presentation and opened to visitors.

In May 2018, work began to restore the extensive Frank Lloyd Wright-designed landscape on the grounds of the Darwin Martin House complex. In addition to the gardens, the project includes site lighting, wayfinding and a courtyard. The project was completed in July 2019.

Final elements of site restoration including the interior restoration and landscape for Graycliff Estate was completed in October 2018.

FUTURE ACTIONS

The Darwin Martin House complex attracts nearly 40,000 visitors annually, with many guests coming from outside of WNY, including a significant number of international visitors. This number is expected to increase to 84,000 visitors annually generating nearly \$20M of annual economic impact for the region and the state.

There are 10,000 visitors annually to Graycliff. That number is expected to double as a result of the completion of the project.

Western New York Welcome Center

Located in the Town of Grand Island and between the cities of Buffalo and Niagara Falls, the Western New York Welcome Center is the gateway to the region's world-class destinations

and historic sites. One of 11 welcome centers located across NYS, the building features an iconic "Prairie style" design inspired by legendary architect Frank Lloyd Wright. Open 24 hours a day, it features interactive video displays that highlight the region's history and tourism attractions and includes a Taste NY Market offering an array of New York grown products.

PROGRESS

The Western New York Welcome Center opened in August 2018. Approximately 23.7 million motorists travel past this location each year.

Hotel Niagara

The Hotel Niagara is the oldest standing hotel in Niagara Falls. Closed for almost a decade, it retains much of the architectural integrity that once made it an iconic part of the city's skyline. Under an effort led by the ESD subsidiary USA Niagara Development Corporation (USAN), the 12-story, historic property was acquired, procured for private developer, and will now undergo a \$42M restoration, in line with state and federal historic rehabilitation standards. In addition to restoring one of the city's iconic structures, it will be developed as a mixed-use hotel, restaurant, and banquet facility that will expand quality lodging and street-level retail offerings, complement USAN's Conference & Event Center Niagara Falls, enhance the pedestrian character of downtown Niagara Falls and contribute to the city's visitor experience.

PROGRESS

Site acquired by USAN.

Issued request for proposals for a developer.

Announced Brine Wells as preferred developer.

Signed a basic terms sheet that will be incorporated into the Land Disposition and Development Agreement.

Signed development agreement in December 2018.

Historic tax credit and financing package closed in July 2019.

Renovation work began August 2019.

FUTURE ACTIONS

Hotel scheduled for soft opening in February 2021; grand re-opening anticipated spring 2021.

Niagara Falls Parks Programming

This effort is intended to expand the amount and types of public outdoor recreational offerings—and facilities to support such activities—along the Upper Niagara River and Niagara River Gorge to entice visitors to extend their stays in the region. Originally envisioned as a potential comprehensive, private-sector master concessionaire to develop and operate such a program and facilities, it has now evolved into a more progressive, stepwise agency-led approach, facilitated through a collaboration between the NYS OPRHP and ESD/USAN.



PROGRESS

Completion of \$75M in State Park improvements that will facilitate outdoor activities.

Completion of the \$35M improvement to create winter storage and maintenance facilities for the Maid of the Mist, which created new summer public elevator access to the base of the Niagara Gorge near the Niagara Gorge Discovery Center.

Completion of \$23M Parkway South Removal/Riverway Project, inclusive of new trail networks and a new pond element along the Upper Niagara River waterfront portion of Niagara Falls State Park adjacent to downtown Niagara Falls.

Signing of a Memorandum of Understanding to provide \$5M in Buffalo Billion funds for planning/construction of various outdoor recreation enhancements along the Upper Niagara River, Niagara Gorge Discovery Center, Whirlpool State Park, and Devils Hole State Park.

Completion of first bicycle rental facilities in Niagara Falls State Park.

Issuance of RFP for outdoor adventure facility at the Niagara Gorge Discovery Center and the 150-foot foundation wall of the former Schoellkopf Power Station, using public elevator access at Maid of the Mist winter storage site.

Selection of British Columbia-based Wild Play Element Parks by State Parks as preferred operator/concessionaire for outdoor adventure facility.

Construction start for \$40M Parkway North removal, involving removal of a two-mile segment of the expressway from the Niagara Gorge Discovery Center to Whirlpool State Park, and restoration of the Niagara Gorge rim with native vegetation and a comprehensive trail system.

Development of an Upper Niagara River recreational improvement study/plan, involving planned improvements at the Occidental Pier, NYPA Power Intake Area, "Spoils Pile" Area, the Historic Chimney site, and the Riverway Pond feature. Improvements are estimated at \$55-100M, implemented incrementally.

Design began on new stairwell access from the foot of Third Street down to the completed Riverway, using a recently-acquired USA Niagara Property at 305 Buffalo Avenue.

FUTURE ACTIONS

Entering into due diligence, design, and environmental review period for outdoor adventure facility at Niagara Gorge Discovery Center.

Construction of Third Street steps to Riverway (Spring 2020), which will complete a system of formal access points from the foot of every downtown Niagara Falls street to the water's edge on the Upper Niagara River.

Opening of outdoor adventure facility at Niagara Gorge Discovery Center in Spring 2021.

Design/construction of ~\$10-20M initial round of Upper Niagara River Recreational Improvements (estimated 2021/22).

Completion of Parkway North Removal in Fall 2021.

Niagara Falls Redevelopment

Led by ESD subsidiary, USAN Corporation, this effort involves a Strategic Land Acquisition Program—a fund to purchase parcels when a strategic opportunity avails itself—to secure key underutilized properties in the vicinity of Niagara Falls State Park. Over the long term, this is intended to support new significant downtown mixed-use infill development that is compatible with adjoining waterfront park and open space resources, while expanding the number of activities available to extend visitor stays.

PROGRESS

Closed on a purchase of a 31-parcel, 10-acre portfolio of downtown properties, including the closed Snow Park Niagara, which encompasses a full City block, and the closed Smokin' Joes Native Center.

Completed design and contract documents for demolition of former Snow Park structures and the closed Rodeway Inn property.

Began a master planning process for the Snow Park block and Native Center properties.

Issued initial Requests for Proposals for four Third Street properties.

FUTURE ACTIONS

Continuing procurement and development agreement processes for Third Street properties.

Issue initial round of RFPs for Native Center property.

Utilize Snow Park Block to stage parking on other downtown street and building construction projects.

USAN begins process of soliciting private developers for redevelopment of 305 Buffalo Avenue.

Implementation of Key Regional Priorities



Health | Life Sciences

Stimulate business creation and job growth in the life sciences industry



Albany Molecular Research Inc.

Albany Molecular Research Inc. (AMRI) conducts research and provides the technology and services that accelerate the process of drug discovery to biotechnology, pharmaceutical companies and academic labs. AMRI is a recognized leader in drug discovery, development and manufacturing services, and partnered with NYS as a founding member of the Buffalo Medical Innovation and Commercialization Hub.

PROGRESS

AMRI has been established in a 47,000 square foot facility on the seventh floor of Conventus Building on the Buffalo Niagara Medical Campus (BNMC), where it is the only North American drug discovery contract research organization with one building housing its biology, pharmacology, high-throughput screening and chemistry operations.

The company is reporting 58 people employed in Buffalo.

Strategic partnerships with fellow BNMC institutions including Hauptman-Woodward Medical Research Institute, UB, and Roswell Park Comprehensive Cancer Center are providing educational experiences and career opportunities for students.

FUTURE ACTIONS

Continue research and partnerships.



Athenex

Formerly a UB start-up, Athenex is a global specialty oncology pharmaceutical company focused on the development and commercialization of next generation cancer therapies. Athenex's headquarters is the second anchor at the Buffalo Medical Innovation and Commercialization Hub. Oncology products will be perfected and refined in Buffalo before being transferred to a new manufacturing facility being built in Dunkirk for large-scale production.

PROGRESS

Office and lab space on the sixth floor of the Conventus Building in Buffalo is complete.

Athenex currently employs 176 people in WNY.

Construction of the 408,000 square foot Dunkirk High Pharmacy Oncology Manufacturing Facility broke ground in April 2018 and construction continues.

FUTURE ACTIONS

Manufacturing building and site for the Dunkirk facility is expected to be substantially complete by early 2020.

Complete installation of process/manufacturing equipment, obtain FDA approvals, and start initial production by mid-2020.

Dunkirk facility is expected to be fully operational by 2021.



Buffalo Institute for Genomics

The Buffalo Institute for Genomics & Data Analytics (BIG) is advancing the development and application of advanced analytics, genomics, health data and informatics to improve healthcare outcomes and foster job growth in collaboration with companies in the Buffalo area. BIG has invested state resources to add equipment, expertise and services to aid research and development, innovation, product development, and commercialization.

PROGRESS

BIG is currently collaborating with five industry partners: Garwood Medical Devices, Circuit Clinical, Applied Health Research Management, KSL Biomedical and Aesku NY.

To date, BIG has supported the creation of 51 new, full-time jobs and is on track to meet next year's cumulative goal of 70 new jobs in collaboration with industry partners.

One of BIG's objectives is the development and expansion of UB's infrastructure to attract and partner with industry. Through BIG's support, industry partners are making steady progress toward bringing new life saving medical devices, therapeutics, diagnostics and health services to the market. This includes, for example, software products and services that will prevent and treat infections, software that enables patients to quickly connect to clinical trials to get life-saving experimental treatments and new diagnostic tests for cancer.

This past year, the UB Biorepository was launched to enable researchers and industry alike to store and/or access bio-samples that can be used in research and product development to bring new life-saving diagnostics to the market. Additionally, BIG enhanced the infrastructure in the Genomics and Bioinformatics facility through the purchase of a NovaSeq Sequencing System, a state-of-the-art

machine that can address most genomic applications. BIG partners are actively working towards leveraging both of these capabilities. Work continues to drive UB's advanced computational and data analytics to facilitate the analysis of clinical and research data to improve healthcare outcomes.

FUTURE ACTIONS

Continue to cultivate the business development pipeline with strategic partners.

Continue building out expertise in the technology focus areas while acquiring specialized equipment to enable additional public/private partnerships through BIG



PART FOUR

Projects

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- 55 Geographic Distribution of Proposed Priority Projects
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Priority Project Descriptions

BUFFALO FILM WORKS

CFA Number: 93379

Project Applicant: Buffalo Film Works

Project Location: Buffalo/Erie County

Total Project Cost: \$3,500,000

Amount of Award Requested: \$600,000

Past CFA Award Received: \$0

Description: Buffalo Film Works is building out a major motion picture film studio in the Seneca Babcock neighborhood of the City of Buffalo by rehabbing vacant former manufacturing facilities and repurposing them into world-class sound stages for major motion pictures and television series productions. To date, much of a 185,000 square foot facility has been converted into three sound stages. ESD funds will support a fourth sound stage in an adjacent building (formerly a rail car manufacturer). Due to the region's low cost of doing business and production and NYS post production tax credits, WNY is already attracting large-scale film productions that require support from local union employees. This project, the first of its kind in the region, will continue to attract productions to WNY—creating hundreds of jobs locally, bringing an influx of outside spending, and highlighting our natural, historic and architectural assets through film.



IMPLEMENT SMART GROWTH

Link to Goal or Strategy Being Implemented: The project builds on the region's smart growth strategy – creating an accessible job center close to where people live, repurposing former industrial buildings near existing infrastructure, and revitalizing an urban neighborhood. The project also creates opportunities for partnerships with educational organizations for workforce training in in-demand jobs in film production, and supports entrepreneurship by fostering growth within this startup.

FURNITURE MART

CFA Number: 91022

Project Applicant: Gebbie Foundation

Project Location: Jamestown/Chautauqua County

Total Project Cost: \$9,379,841

Amount of Award Requested: \$1,875,968

Past CFA Award Received: \$0

Description: The Krog Group, in collaboration with the Gebbie Foundation, will acquire and redevelop the historic 9-story Jamestown Furniture Exposition Building (Furniture Mart Building) in downtown Jamestown. With Gebbie securing site control and Krog providing the development plan, including the overall concept, costs, and financing, the \$9.4M project will include ground floor retail, offices, and 30 market-rate apartments on the upper two floors with panoramic Chadakoin River and downtown Jamestown views. Located near the National Comedy Center, the project will be transformational for the City—redeveloping an iconic property, supporting the National Comedy Center and other key downtown attractions, complementing the City's Downtown Revitalization Initiative, and initiating implementation of the recent Jamestown Urban Design Plan 2.0.



IMPLEMENT SMART GROWTH

Link to Goal or Strategy Being Implemented: WNY's smart growth strategy calls for investments in downtowns to take advantage of existing infrastructure, preserve historic buildings, and enhance the built environment. The redevelopment of the Furniture Mart Building as a mixed-use facility will activate this 90% vacant historic and strategic property that will have a major positive impact on Jamestown's continued renaissance—bringing new employment opportunities, residents and commercial activity to the downtown.

OLEAN COMMUNITY THEATRE DEVELOPMENT

CFA Number: 94407

Project Applicant: Olean Community Theatre Inc.

Project Location: Olean/Cattaraugus County

Total Project Cost: \$980,000

Amount of Award Requested: \$680,000

Past CFA Award Received: \$0

Description: Located in downtown Olean within the DRI zone, the project involves the acquisition of the Temple B’Nai Israel and redevelopment of this National Historic Register site into the permanent home of the Olean Community Theatre (OCT). Project activities include ADA facilities and accessibility, a small rear addition, new seats, flooring and a stage with state-of-the art technology—all while preserving the historic façade and windows. The adaptive reuse of this historic anchor building will contribute to the continued revitalization of downtown Olean while expanding OCT educational and entertainment offerings.



IMPLEMENT SMART GROWTH

Link to Goal or Strategy Being Implemented: WNY REDC continues to support smart growth projects like the Olean Community Theatre Development Project that contribute to downtown revitalization in our region’s small cities. This placemaking project will increase the quality and variety of Olean’s entertainment offerings and draw people downtown—increasing spending in area restaurants, hotels and businesses.

STURGEON POINT MARINA REPAIR

CFA Number: 89618

Project Applicant: Town of Evans

Project Location: Evans/Erie County

Total Project Cost: \$1,650,000

Amount of Award Requested: \$323,775

Past CFA Award Received: \$1,161,225 (DOS #82129)

Description: The Town of Evans will repair the western breakwater at Sturgeon Point Marina to ensure continued use of the facility, and eliminate the need for costly annual dredging maintenance of the marina basin. A field investigation conducted by the U.S. Army Corps of Engineers, and subsequent site survey, engineering plans and project design, recommend repair of the full length of leg 3 and a portion of leg 4 including the excavation of sand accumulation along the breakwater and installation of a geotextile barrier to eliminate sand deposition. The structural integrity of the breakwater and a stone walkway atop the breakwater will be restored reestablishing safe public access. This project will ensure safe operation of this popular recreational resource, which provides boat dockage, a safe harbor used by Homeland Security, public access to the excellent waters and fisheries in Lake Erie, and opens the door for future marina expansion.



IMPLEMENT SMART GROWTH

Link to Goal or Strategy Being Implemented: Located midway between Buffalo and Dunkirk Harbors, the project builds on our smart growth strategy by increasing access to our waterways, offering continued dockage and access to world-class Lake Erie resources. Marina repairs help fill the high demand for boat slips and provide mid-lake access for boating and charter sportfishing, which also increases tourism in our region. Its location near Frank Lloyd Wright’s Graycliff also creates tourism synergies in the region. Marina repairs are the first step in the Town’s vision to make Sturgeon Point a regional destination and community asset.

CONNECTED AUTONOMOUS VEHICLE ENCLOSURE

CFA Number: 91563

Project Applicant: University at Buffalo

Project Location: Amherst/Erie County

Total Project Cost: \$1,450,000

Amount of Award Requested: \$290,000

Past CFA Award Received: \$0

Description: UB will construct a Connected and Autonomous Vehicle Enclosure (CAVE) to facilitate ground-breaking research and advance education in the areas of autonomous vehicles (terrestrial and aerial), clean energy, and green building management, fostering unique opportunities for research advancement, economic development and hands-on education and training. Funded by the Office of Naval Research, UB is building the largest university test facility for drone and autonomous vehicle R&D. ESD funds would be used for an enclosure on North Campus to house UB's growing fleet of autonomous research vehicles, an array of clean energy technologies (both distributed generation technologies and energy efficiency facility management technologies), and additional instrumentation to enhance UB's existing test areas.



**FOSTER A CULTURE OF
ENTREPRENEURSHIP**

Link to Goal or Strategy Being Implemented:

Researchers at UB are working at the forefront of autonomous vehicle research. Their advances have the potential to improve the competitiveness of startups and regional companies, promote investment and entrepreneurship in the region, and attract companies from outside NYS to relocate to the region. The enclosure will be designed to achieve Net Zero Energy performance and will incorporate an array of clean energy technologies allowing undergraduate, graduate, and visiting K-12 students to gain hands-on experience in green building management. The future integration of connected and autonomous vehicles will improve regional transportation and encourage community revitalization, particularly in downtown Buffalo.

BUFFALO HISTORY MUSEUM GREAT AMENITIES

CFA Number: 93912

Project Applicant: Buffalo History Museum

Project Location: Buffalo/Erie County

Total Project Cost: \$1,382,000

Amount of Award Requested: \$276,400

Past CFA Award Received: \$0

Description: In 2021, Erie County celebrates its Bicentennial and The Buffalo History Museum's National Historic Landmark building—the sole remaining structure from the 1901 PanAmerican Exposition—celebrates its 120th year. The Buffalo History Museum seeks investment from ESD in three priority areas—exhibit revitalization, guest amenities such as air conditioning, climate control and greater accessibility, and restoration of the historic building—to further promote the Museum and region as a leading world-class destination for cultural tourism. An ESD investment will increase their capacity for programs, collaboration and events, and provide guests with experiences that will increase visitorship at this cultural destination and throughout the region.



TOURISM

Link to Goal or Strategy Being Implemented: The project builds on the momentum, energy and growth of WNY's tourism industry, encourages longer stays, and improves WNY's image. Located in the Elmwood Avenue Cultural Corridor, it builds on the current investments to nearby Albright-Knox Gallery, Olmsted Parks, Buffalo Museum of Science, Richardson Olmsted Complex, Buffalo Zoo and Frank Lloyd Wright's Martin House Complex that together can create a world-class cultural tourism destination attractive to a global audience.

INFRASTRUCTURE AND ACCESSIBILITY PROJECT

CFA Number: 91713

Project Applicant: Zoological Society of Buffalo

Project Location: Buffalo/Erie County

Total Project Cost: \$995,344

Amount of Award Requested: \$199,068

Past CFA Award Received: \$0

Description: To continue providing its visitors with vibrant experiences, the Zoo must address significant infrastructure issues that are compromising guest safety, accessibility, and the Zoo's accreditation by the Association of Zoos and Aquariums (AZA). Constructed in 1939, the main building's obsolete chimney, which poses a danger to animals in adjacent exhibits, will be restored and a copper cap installed. Skylights in the main building are decades old, have leaked, and likely contain lead and asbestos; they will be replaced with historically appropriate glass. The run-down perimeter fence will be restored and lengthened to meet AZA's accreditation standards. Cable rail fencing will replace the deteriorating chain link fencing that separates animal exhibits from public pathways in order to meet AZA standards and enhance the historic campus.



TOURISM

Link to Goal or Strategy Being Implemented: The Buffalo Zoo, which entertained nearly 460,000 guests in 2018, is one of the largest tourist attractions in WNY. Guests of all ages can engage in up-close encounters with wildlife and enjoy carefree moments with family and friends. Capital investments will help the Zoo provide quality visitor experiences, encourage longer stays and infuse vital tourism dollars into nearby businesses.

KLEINHANS MUSIC HALL CAMPAIGN FOR A NEW CENTURY

CFA Number: 91831

Project Applicant: Kleinhans Music Hall

Project Location: Buffalo/Erie County

Total Project Cost: \$5,000,000

Amount of Award Requested: \$1,000,000

Past CFA Award Received: \$0

Description: Kleinhans must undertake a comprehensive capital campaign in order to make substantial and critical infrastructure improvements to ensure its ability to operate as a world-class venue for the foreseeable future. During this first phase of the project, Kleinhans will make much-needed repairs and upgrades to building structures and mechanicals, many of which are more than 50 years old. They will replace the facility's roof, central boiler and HVAC; upgrade and replace life safety features; and replace sewage lines, drainage and reflecting pool plumbing. As one of the region's key cultural assets, Kleinhans leverages the international border, drawing significant audiences from nearby Canada. It contributes greatly to the region's economy by supporting 400 cultural and food industry workers.



TOURISM

Link to Goal or Strategy Being Implemented: Kleinhans Music Hall, built in 1939, is the home performance and rehearsal space to the Buffalo Philharmonic Orchestra. It is recognized as one of the most significant modern buildings in Buffalo and known throughout the world for its acoustic excellence. This national historic landmark is a core regional tourist destination that attracts about 200,000 visitors per year.

BUFFALO EXTRACTION FACILITY

CFA Number: 95053

Project Applicant: Sound Wellness LLC

Project Location: Buffalo/Erie County

Total Project Cost: \$23,927,353

Amount of Award Requested: \$4,000,000

Past CFA Award Received: \$0

Description: Located in the Lovejoy neighborhood of the City of Buffalo, the \$23.9M project will allow Sound Wellness to redevelop an existing building into an onsite lab and industrial hemp processing and manufacturing facility. Currently, the lack of processing capacity in the state limits opportunities for New York industrial hemp farmers because there are few buyers for industrial hemp biomass. Sound Wellness will process industrial hemp and use it to manufacture dietary supplements and other consumer goods in compliance with FDA standards. The project will be the first NYS location operating under a high-level Good Manufacturing Practices certification and will create 29-FTE positions, ranging from entry through management levels.



ADVANCED MANUFACTURING

Link to Goal or Strategy Being Implemented:

The project aligns with WNY REDC target sector strategies including adding new tradable sector jobs in manufacturing and supporting the region's agricultural industry by providing industrial hemp farmers with accessible processing capacity to expand the rapidly growing industry. It also aligns with smart growth principles. By redeveloping an existing building in the urban core near existing infrastructure, the project reduces sprawl while creating jobs close to where people live.

STEBEN 2020 PRODUCTION AND CAPACITY GROWTH

CFA Number: 91292

Project Applicant: Steuben Foods, Inc.

Project Location: Elma/Erie County

Total Project Cost: \$15,585,000

Amount of Award Requested: \$3,117,000

Past CFA Award Received: \$0

Description: Steuben Foods, Inc. is a manufacturer that processes and packages a variety of dairy and plant based ingredients and beverages in its over 450,000 square foot facility in Elma. Steuben is looking to expand its current processing, blending, and milk receiving capabilities by purchasing and installing much needed equipment to keep up with growing demand from its customers and remain competitive. This project will fund various processing machinery and equipment including blend systems, storage silos, and processors for installation following Steuben's renovations to its current plant. Steuben estimates it will hire 20 full-time employees to run machines and perform maintenance as the result of increased production supported by its new assets.



ADVANCED MANUFACTURING

Link to Goal or Strategy Being Implemented: Steuben is committed to investing in new technologies and cutting edge processes to strengthen our region's manufacturing sector. Steuben formulates and researches new beverages, ingredients, processing and filling technologies at its facility in Elma, where it currently employs a growing team of over five PhD scientists who oversee its research and food development department. It holds a number of patents related to aseptic filling and processing grains, nuts, and seeds. Increasing its production and blending will allow the company to keep up with current demand, retain customers from out-of-state competitors and take on new customers. The project not only results in growth for Steuben, but growth for NYS farmers and businesses who benefit from Steuben's increased demand for ingredients and materials.

CENTER FOR MEDICAL INNOVATION TECHNOLOGY

CFA Number: 94022

Project Applicant: Daemen College

Project Location: Amherst/Erie County

Total Project Cost: \$575,000

Amount of Award Requested: \$115,000

Past CFA Award Received: \$0

Description: Using contemporary assistive technology, the Center for Medical Innovation & Technology will bring robotic assisted gait training to WNY—improving walking ability in patients impacted by stroke, multiple sclerosis, Parkinson’s disease, cerebral palsy, spinal cord and traumatic brain injuries, and other conditions, while delivering optimal training, fitness, and health outcomes. This first-in-region medical gym will not only better assess and rehabilitate patients with balance and mobility challenges, but will also serve as a resource for health providers to improve diagnosis and treatment plans, and advance vestibular knowledge and education of therapists throughout our region. Daemen’s Health Care Strategic Alliance, a partnership of faculty and staff, health and human service agencies, and professionals, will inform the Center’s innovative educational practices to best align with industry need.



HEALTH | LIFE SCIENCES

Link to Goal or Strategy Being Implemented: With Daemen College’s demonstrated history of excellence in the allied health sciences, the Center provides a tremendous opportunity to improve health outcomes, educate future practitioners and advance research in the health and life science sector. Specialized training and education provided in the Center will elevate the skill set of Daemen students and others, improving the availability of highly trained professionals and contributing to workforce development in this field.

GROUNDWORK MARKET GARDEN

CFA Number: 90304

Project Applicant: Norge Development, LLC

Project Location: Buffalo/Erie County

Total Project Cost: \$3,711,902

Amount of Award Requested: \$619,910

Past CFA Award Received: \$0

Description: Norge Development LLC will renovate a vacant structure adjacent to the Groundwork Market Garden urban farm on the East Side of the City of Buffalo. This will allow for year-round crop growth, including an indoor mushroom laboratory and aquaponic grow rooms, as well as community food education space and commercial space for local food related small businesses. ESD grant funds will assist in the redevelopment of the building including the installation of a new roof, solar panels, masonry repointing, and other rehabilitation expenses required to convert this former factory and warehouse to new uses—education, aquaponics, retail, and indoor agriculture.



AGRICULTURE

Link to Goal or Strategy Being Implemented: The project strengthens WNY’s agriculture sector—providing new employment opportunities and increasing access to a variety of fresh food produced by Groundwork Market Garden in a distressed urban neighborhood. The project also brings a former industrial property back to productive use which aligns with our region’s smart growth strategy.

GROW CHAUTAUQUA

CFA Number: 93453

Project Applicant: Empire State Brands

Project Location: Dunkirk/Chautauqua County

Total Project Cost: \$14,700,000

Amount of Award Requested: \$2,940,000

Past CFA Award Received: \$0

Description: Empire State Brands will design, build and launch a processing plant in Chautauqua County that vertically integrates growing, processing and packaging of quality hops, malted barley, wheat, rye and other grains products for craft beverage and bakery operators in the state and across the east coast. Farming partners continue to be recruited as growers for the estimated 3,600 acres of farmland capacity needed within four hours transit time from central processing. The project supports regional farmers with new competitive opportunities, creates jobs in agriculture, manufacturing and distribution, creates sustainable food processing, and promotes the region to the world as a powerful growing community.









AGRICULTURE

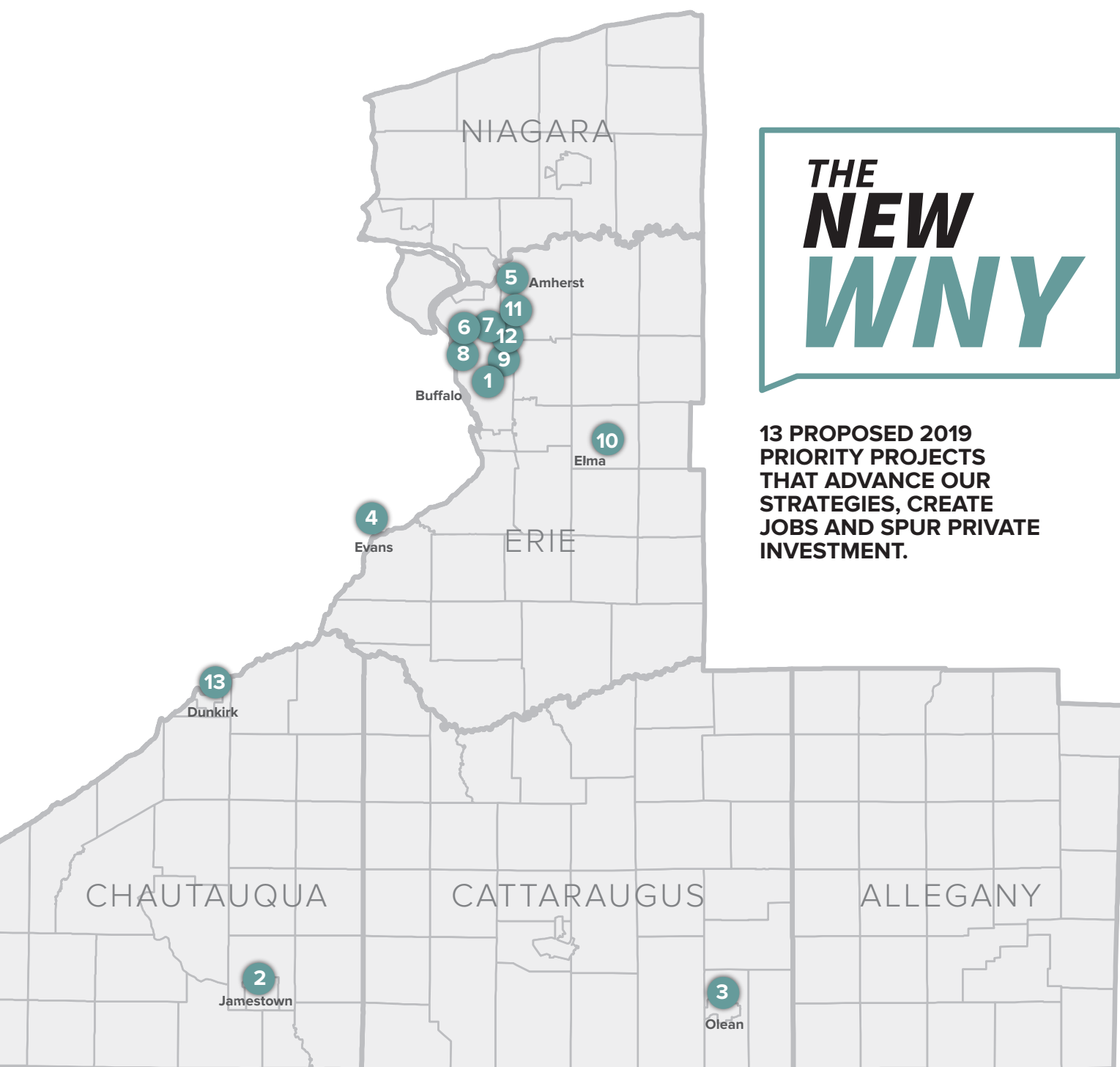
Link to Goal or Strategy Being Implemented:

The project supports WNY's agriculture sector—increasing farmland acreage across multiple counties, bringing new processing capacity that will increase productivity and job growth, and establishing a low-cost supply of quality ingredients to our region's businesses. The new processing plant will also create jobs in manufacturing and contribute to workforce training.

Crosswalk Chart for Proposed Priority Projects

	CFA#	Project Name	Project Applicant	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking/Downtown Revitalization	Workforce Development Initiative
	Implement Smart Growth						
1	93379	Buffalo Film Works	Buffalo Film Works			X	X
2	91022	Furniture Mart	Gebbie Foundation			X	
3	94407	Olean Community Theatre Development	Olean Community Theatre, Inc.			X	
4	89618	Sturgeon Point Marina Repair	Town of Evans		X		
	Foster a Culture of Entrepreneurship						
5	91563	Connected Autonomous Vehicle Enclosure	University at Buffalo				X
	Tourism						
6	93912	Buffalo History Museum Great Amenities	Buffalo History Museum			X	
7	91713	Buffalo Zoo Infrastructure and Accessibility Project	Zoological Society of Buffalo			X	
8	91831	Kleinhans Music Hall Campaign for a New Century	Kleinhans Music Hall Management, Inc.			X	
	Advanced Manufacturing						
9	95053	Buffalo Extraction Facility	Sound Wellness, LLC			X	X
10	91292	Steuben 2020 Production and Capacity Growth	Steuben Foods, Inc.				X
	Health Life Sciences						
11	94022	Center for Medical Innovation Technology	Daemen College				X
	Agriculture						
12	90304	Groundwork Market Garden	Norge Development, LLC			X	X
13	93453	Grow Chautauqua	Empire State Brands			X	X

Geographic Distribution of Proposed Priority Projects



Other Projects Crosswalk

SHOWING SUMMARY OF OTHER PROJECTS
WITH A **SCORE OF 20**
RELATING TO STATE PRIORITIES

CFA #	Applicant	Project Name	Agency	Program	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking/Downtown Revitalization	Workforce Development Initiative
IMPLEMENT SMART GROWTH								
93265	Alfred Almond Community Sports Association, Inc.	Almond Village Park	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants		X	X	
91369	Allegany County	Allegany County Microenterprise Assistance Program	HCR	Community Development Block Grant - Microenterprise				
91892	Allegany County Soil and Water Conservation District	Black Creek Stabilization Plan	DEC	Non-Agricultural Nonpoint Source Planning Grant Program				
94684	Allegany County Soil and Water Conservation District	Philips Creek Stabilization Plan	DEC	Non-Agricultural Nonpoint Source Planning Grant Program				
91893	Allegany County Soil and Water Conservation District	Van Campen Creek Stabilization Plan	DEC	Non-Agricultural Nonpoint Source Planning Grant Program				
93126	Allegany (T)	Allegany Town Hall Handicapped Accessibility Improvements	HCR	Community Development Block Grant - Public Infrastructure & Public Facilities				
92146	Amherst (T)	Eggertsville II Remediation	DEC	Water Quality Improvement Project Program				
92146	Amherst (T)	Eggertsville II Remediation	EFC	Green Innovation Grant Program				
90305	Barcalo Buffalo, LLC	Barcalo Manufacturing Plant Redevelopment	EFC	Green Innovation Grant Program			X	
92807	Buffalo (C)	CSC Certification 2019	DEC	2019 Climate Smart Communities Grants				
93061	Buffalo Niagara Waterkeeper	Green Infrastructure Solutions for Ralph C. Wilson, Jr. Centennial Park	EFC	Green Innovation Grant Program		X	X	
91518	Buffalo Sewer Authority	Broadway at Oak Real Time Control Project	DEC	Water Quality Improvement Project Program				
94113	Buffalo Sewer Authority	BSA Smith Eagle Real Time CSO Control Structure	DEC	Water Quality Improvement Project Program				

CFA #	Applicant	Project Name	Agency	Program	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking/Downtown Revitalization	Workforce Development Initiative
92404	Buffalo Sewer Authority	Mill Race Real Time Control Structure	DEC	Water Quality Improvement Project Program				
89657	Burns (T)	Canaseraga	HCR	New York Main Street			X	
94104	Busti (T)	Restoring Aquatic Habitat in Chautauqua Lake- Busti	DOS	Local Waterfront Revitalization Program		X		
91314	Canaseraga (V)	Wastewater Collection & Treatment System Improvements	HCR	Community Development Block Grant - Public Infrastructure & Public Facilities				
90703	Caneadea (T)	Town of Caneadea WQIP for Disinfection	DEC	Water Quality Improvement Project Program				
94091	Carrollton (T)	Effluent Disinfection System for the Limestone Wastewater Treatment Plant	DEC	Water Quality Improvement Project Program				
94133	Cascades Containerboard Packaging Niagara Falls	Cascades Niagara Falls Biogas	NYSERDA	Commercial & Industrial Carbon Challenge				
93323	Cattaraugus County	Cattaraugus County Economic Development Strategic Plan	ESD	Strategic Planning and Feasibility Studies				
94608	Celoron (V)	Restoring Aquatic Habitat in Chautauqua Lake- Celoron	DOS	Local Waterfront Revitalization Program		X		
94565	Chautauqua County	County Complex Green Infrastructure Retrofit	EFC	Green Innovation Grant Program		X		
92771	Chautauqua Lake Partnership	Mobitracs	DOS	Local Waterfront Revitalization Program				
93747	Cheektowaga (T)	Sewer Sheds #9 and #10 Improvement	DEC	Water Quality Improvement Project Program				
90851	Cuba (V)	Wastewater Treatment Facility and Water System Evaluation	HCR	Community Development Block Grant - Community Planning				
90648	Depew (V)	Sewer Improvements Phase 6	DEC	Engineering Planning Grant Program				
93318	Dunkirk (C)	Dunkirk BOA Sites Marketing Strategy	DOS	Brownfield Opportunity Areas		X	X	
91776	East Aurora (V)	Tannery Brook Culvert	DEC	2019 Climate Smart Communities Grants				

CFA #	Applicant	Project Name	Agency	Program	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking/Downtown Revitalization	Workforce Development Initiative
94607	Ellery (T)	Restoring Aquatic Habitat in Chautauqua Lake- Ellery	DOS	Local Waterfront Revitalization Program		X		
90533	Erie County	Climate Smart Communities Certification - Continuing Activities	DEC	2019 Climate Smart Communities Grants				
92331	Erie County	Regional Priority Niagara River/ Lake Erie Nine-Element Watershed Management Plan - Phase 3	DOS	Local Waterfront Revitalization Program				
91709	Erie County Department of Environment and Planning Division of Sewerage Management	Lackawanna Water Resource Recovery Facility WRRF Ammonia Pilot Study	DEC	Engineering Planning Grant Program				
92388	Erie County Industrial Development Agency	Bethlehem Steel Shoreline Enhancement	DOS	Brownfield Opportunity Areas		X	X	
92420	Evans (T)	WQIP/DEC Sustainable Shoreline Management Solutions at Lake Erie Beach Park	DEC	Non-Agricultural Nonpoint Source Planning Grant Program		X		
92913	Fredonia (V)	Fredonia Main Street Facade and Building Improvements	HCR	New York Main Street			X	
92629	Gowanda Area Redevelopment Corporation	Revitalizing Gowanda	ESD	Strategic Planning and Feasibility Studies			X	
94432	Greenpac Mill, LLC	Carbon Challenge	NYSERDA	Commercial & Industrial Carbon Challenge				
90158	Hume (T)	EPG Disinfection	DEC	Engineering Planning Grant Program				
94052	Invest Buffalo Niagara	Western New York Industrial Real Estate Development Strategy	ESD	Strategic Planning and Feasibility Studies			X	
94609	Lakewood (V)	Restoring Aquatic Habitat in Chautauqua Lake- Lakewood	DOS	Local Waterfront Revitalization Program		X		
90315	Lockport (C)	Wastewater Infrastructure Planning Study - CSO 14	DEC	Engineering Planning Grant Program				
90281	Middleport (V)	Village of Middleport WWTP UV Disinfection	DEC	Water Quality Improvement Project Program				

CFA #	Applicant	Project Name	Agency	Program	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking/Downtown Revitalization	Workforce Development Initiative
92393	Nature Conservancy	Moss Lake Preserve Trail Upgrades	Parks	Recreational Trails Program		X		
90095	Newfane (T)	Town of Newfane LWRP Update	DOS	Local Waterfront Revitalization Program				
90811	New York State Office of Parks, Recreation & Historic Preservation	Buffalo Harbor State Park Gateway Center	NYSERDA	Net Zero Energy for Economic Development		X	X	
93794	Niagara Falls Water Board	LaSalle Sanitary Sewer Area Study	DEC	Engineering Planning Grant Program				
93159	North Collins (T)	Marion J. Fricano Park Playground Upgrades	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants				
93455	North Harmony (T)	South Chautauqua Lake Water District	DOS	Local Government Efficiency Program				
90757	North Tonawanda (C)	City of North Tonawanda BOA Implementation	DOS	Brownfield Opportunity Areas		X		
94655	Orchard Park (V)	South Lincoln Street Culvert Replacement Project	DEC	Non-Agricultural Nonpoint Source Planning Grant Program				
92515	Pomfret (T)	Collection System Study	DEC	Engineering Planning Grant Program				
91689	Portville (V)	Water System and WWTP Study	HCR	Community Development Block Grant - Community Planning				
93527	Ripley (T)	Main Street Sewer Replacement	HCR	Community Development Block Grant - Public Infrastructure & Public Facilities				
89839	Silver Creek (V)	Borrello Waterfront Park Improvements	DOS	Local Waterfront Revitalization Program		X		
89839	Silver Creek (V)	Borrello Waterfront Park Improvements	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants		X		
91997	South Dayton (V)	WWTP and Disinfection Study	DEC	Engineering Planning Grant Program				
90108	Tonawanda (C)	Erie Canal Sweeney Trail Extension 2019	Canals	NYS Canalway Grant Program			X	

CFA #	Applicant	Project Name	Agency	Program	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking/Downtown Revitalization	Workforce Development Initiative
91039	Tonawanda (C)	Erie Canal Sweeney Trail Extension 2019	DOS	Local Waterfront Revitalization Program		X		
90112	Tonawanda (C)	City of Tonawanda Phase 9 Sewer and Manhole Rehabilitation	DEC	Water Quality Improvement Project Program				
92426	Tonawanda (C)	City of Tonawanda Phase 10 Sewer System Evaluation Survey	DEC	Engineering Planning Grant Program				
93471	Tonawanda (T)	Town of Tonawanda Engineering Planning Grant	DEC	Engineering Planning Grant Program				
93422	Tonawanda (T)	Town of Tonawanda Sewer Improvement	DEC	Water Quality Improvement Project Program				
93101	Wellsville (V)	Genesee River Corridor Local Waterfront Revitalization Program LWRP	DOS	Local Waterfront Revitalization Program				
90064	Wellsville (V)	WWTP Improvements	DEC	Water Quality Improvement Project Program				
90064	Wellsville (V)	WWTP Improvements	HCR	Community Development Block Grant - Public Infrastructure & Public Facilities				
92102	Western New York Public Broadcasting Association	Facilities Improvement	Arts	Arts & Cultural Facilities Improvement Program - Mid-Size Capital Project Fund			X	
FOSTER A CULTURE OF ENTREPRENEURSHIP								
89490	Niagara County	Niagara County Microenterprise Grant Fund	HCR	Community Development Block Grant - Microenterprise				
90755	North Tonawanda (C)	Microenterprise Assistance Program	HCR	Community Development Block Grant - Microenterprise				
91563	University at Buffalo	Connected Autonomous Vehicle Enclosure (CAVE)	NYSDA	Net Zero Energy for Economic Development				
PREPARE OUR WORKFORCE								
91931	Buffalo Center for Arts and Technology	Youth Workforce Development/Marketing Position	Arts	Workforce Investment				

CFA #	Applicant	Project Name	Agency	Program	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking/Downtown Revitalization	Workforce Development Initiative
93189	Buffalo String Works	Buffalo String Works: NYSCA Workforce Investment Renewal	Arts	Workforce Investment				
94640	Buffalo Media Resources, Inc.	Workforce Investment in Fund Development for Squeaky Wheel	Arts	Workforce Investment				
91514	Burchfield Penney Art Center	BPAC Workforce Development	Arts	Workforce Investment				
90498	Infinity Visual and Performing Arts Inc	Development Coordinator Extension	Arts	Workforce Investment				
91829	Ujima Company, Inc.	Managing Director	Arts	Workforce Investment				
94416	Western New York Book Arts Collaborative, Inc.	Artistic Director	Arts	Workforce Investment				
TOURISM								
94384	Artpark & Company, Inc.	Power Niagara	Arts	NY State Arts Impact Awards				
94742	Buffalo Maritime Center	2019/20 Building Replica of Governor Dewitt Clintons 1825 Erie Canal Packet Boat	Canals	NYS Canalway Grant Program				
92140	Buffalo Society of Natural Sciences	Golden Mummies	ESD	Market New York			X	
90079	Chautauqua Institution	Chautauqua Athenaeum Hotel	ESD	Strategic Planning and Feasibility Studies				
94805	D'Youville College	Kavinoky Theatre Improvement	Arts	Arts & Cultural Facilities Improvement Program - Mid-Size Capital Project Fund			X	
90484	Grand Island (T)	Grand Island Ecotourism Agritourism Market Analysis Study	ESD	Strategic Planning and Feasibility Studies				
94240	Just Buffalo Literary Center	The Civil Writes	Arts	NY State Arts Impact Awards				
91831	Kleinhans Music Hall Management Inc.	Kleinhans Music Hall Campaign for A New Century	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants			X	

CFA #	Applicant	Project Name	Agency	Program	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking/Downtown Revitalization	Workforce Development Initiative
94158	National Comedy Center	National Comedy Center Working Capital	ESD	Market New York				
91262	Sensu Music	Rock Autism Music Festival	ESD	Market New York				
92426	St. Bonaventure University	Quick Center for the Arts - Theater Lighting	Arts	Arts & Cultural Facilities Improvement Program - Mid-Size Capital Project Fund				
90080	Torn Space Theater	Neighborhood	Arts	NY State Arts Impact Awards			X	
93344	Visit Buffalo Niagara	Frank Lloyd Wright's Buffalo Marketing Initiative	ESD	Market New York				
90587	Western New York Land Conservancy	College Lodge Forest	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants		X		
91713	Zoological Society of Buffalo	Infrastructure and Accessibility	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants			X	

Other Projects Crosswalk

SHOWING SUMMARY OF OTHER PROJECTS
WITH A **SCORE OF 15**
RELATING TO STATE PRIORITIES

CFA #	Applicant	Project Name	Agency	Program	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking/Downtown Revitalization	Workforce Development Initiative
IMPLEMENT SMART GROWTH								
91125	Dunkirk (C)	Central Avenue Facade Improvements	HCR	New York Main Street			X	
91138	Dunkirk (C)	Wright Park Phase II	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants		X		
94910	Allegany County Soil and Water Conservation District	Cryder Creek Culvert Assessment	DEC	Non-Agricultural Nonpoint Source Planning Grant Program				
92471	Amherst (T)	Amherst Central Park Plan	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants			X	
92415	Broadway Fillmore Neighborhood Housing Services, Inc.	Monroe Building	HCR	New York Main Street	X		X	
94130	Buffalo (C)	City of Buffalo Smart City Plan	ESD	ESD - Strategic Planning and Feasibility Studies				
92064	Buffalo Niagara Waterkeeper	Creating Sustainable Community Trails along Cayuga Creek	Parks	Recreational Trails Program		X		
89991	Caneadea (T)	Caneadea Park Improvements	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants		X		
91884	Chautauqua Home Rehabilitation and Improvement Corporation	Village of Westfield Main Street	HCR	New York Main Street			X	
90913	Cherry Creek (T)	Sewer Study	DEC	Engineering Planning Grant Program				
90913	Cherry Creek (T)	Sewer Study	HCR	Community Development Block Grant - Community Planning				

CFA #	Applicant	Project Name	Agency	Program	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking/Downtown Revitalization	Workforce Development Initiative
89683	Clarence (T)	NYS Parks Northwoods Trail	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants		X		
91140	Dunkirk (C)	Jamestown Community College Downtown Relocation Feasibility Study	ESD	ESD - Strategic Planning and Feasibility Studies			X	
89532	Eden Trail Blazers Snowmobile Club, Inc.	ETB Groomer Equipment	Parks	Recreational Trails Program				
90537	Erie County	Erie County Food Waste Collection in Municipal Buildings for Composting	DEC	2019 Climate Smart Communities Grants				
94471	Erie County	Seneca Bluffs Natural Habitat Park Design	DEC	Non-Agricultural Nonpoint Source Planning Grant Program		X		
92430	Erie County Department of Environment & Planning	Big Sister Creek Constructed Wetland	EFC	Green Innovation Grant Program		X		
92084	Erie County Sewer District No. 3	Southtowns AWTF Effluent Pumping Station and Disinfection	DEC	Water Quality Improvement Project Program				
92071	Grand Island (T)	Grand Island Lift Station 8 Forcemain Replacement	DEC	Water Quality Improvement Project Program				
93057	Hamburg (T)	Town of Hamburg Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization Program		X		
91699	Jamestown Renaissance Corporation	201 N Main	HCR	New York Main Street			X	
92162	Lewiston (V)	Lewiston Landing Phase 5	DOS	Local Waterfront Revitalization Program		X		
90111	Lockport (C)	Streetscape Green Infrastructure Enhancement	EFC	Green Innovation Grant Program			X	
95046	Middleport (V)	Newstead Culvert Assessment Report	DEC	Non-Agricultural Nonpoint Source Planning Grant Program				
92830	Newfane (T)	Newfane WQIP	DEC	Water Quality Improvement Project Program				
80160	Niagara Falls (C)	Beech Avenue Park Improvements	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants		X	X	

CFA #	Applicant	Project Name	Agency	Program	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking/Downtown Revitalization	Workforce Development Initiative
94124	North Tonawanda (C)	North Tonawanda Botanical Gardens Site Plan and Shoreline Restoration	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants				
87707	Shawnee Sno-Chiefs, Inc.	SSC Trail Grooming Equipment	Parks	Recreational Trails Program				
89599	Tonawanda (C)	City of Tonawanda NYMS Program	HCR	New York Main Street			X	
93781	University District Community Development Association, Inc.	Main Street 2020	HCR	New York Main Street			X	
92147	Westfield (V)	Portage Inn Site Redevelopment	DOS	Local Waterfront Revitalization Program		X	X	
PREPARE OUR WORKFORCE								
95044	Buffalo Arts Studio	Administrative and Development Manager	Arts	Workforce Investment				
94632	Center for Exploratory and Perceptual Arts, Inc.	REDC Workforce Application	Arts	Workforce Investment				
92896	Explore Buffalo, Inc.	Development Coordinator	Arts	Workforce Investment				X
TOURISM								
91468	Ashford (T)	Study and design of Cascade Bridge corridor as the Signature Attraction of a Regional Trail System	ESD	Strategic Planning and Feasibility Studies				
91574	Buffalo Olmsted Parks Conservancy	Front Park Augmented Reality	ESD	Market New York				
93021	Destination Niagara USA	The Other Side of New York	ESD	Market New York				
91600	Ellicottville (T & V)	Skate Park	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants			X	
90797	Jamestown (C)	Riverwalk Skate Park	DOS	Local Waterfront Revitalization Program			X	
91664	Zoological Society of Buffalo	Buffalo Zoo Marketing Campaign	ESD	Market New York				





PART FIVE

Participation

- 68 Work Groups
- 72 Public Outreach and Engagement

Participation

Work Groups



Smart Growth WORK GROUPS

Smart Growth Score Group

Reviews and scores all smart growth CFA applications.

One Region Forward Implementation Council

Guides the implementation agenda for One Region Forward, the regional sustainability plan for Erie and Niagara counties.

Better Buffalo Fund Advisory Group

Oversees the implementation of the Better Buffalo Fund.

Northland Corridor Stakeholder Committee

Community-driven group that provides guidance for the redevelopment of the Northland Corridor project.

Downtown Revitalization Initiative Group

Reviewed applications and interviewed applicants that participated in the DRI review process in 2019.

Lockport DRI Local Planning Committee

Local committee that worked with state agencies and consultant to guide investment decisions in Lockport, the 2018 DRI winner.

East Side Corridor Advisory Group

This public/private partnership made up of non-profit grantees, foundations and banks, consultants, and local and state government, guides the implementation of the East Side Corridor Economic Development Fund.

Environmental Justice Work Group

Provides recommendations and encourages regional projects related to environmental justice.

Deanna Alterio-Brennan, *Niagara County Community College Small Business Development Center*

Joan Aul, *Greater Lockport Development Corporation*

Julie Barrett-O'Neill, *Local Initiative Support Corporation, Buffalo*

Tuona Batchelor, *City of Buffalo*

Jeff Belt, *SolEpoxy*

Gary Bennett, *NFTA*

Paul Beyer, *NYS Department of State*

Benjamin Bidell, *Niagara County*

Lavea Brachman, *Ralph C. Wilson, Jr. Foundation*

James Bragg, *City of Niagara Falls*

Nancy Brock, *M&T Bank Charitable Foundation*

Sydney Brown, *Black Chamber of Commerce/Citizens Alliance*

Sheila Brown, *WUFO*

Paul Brown, *Buffalo Building & Construction Trades*

Marjorie Bryen, *Hard Manufacturing*

Becky Burns, *Niagara County Community College*

Trina Burruss, *Northwest Bank*

Modesto Candelario, *Buffalo Municipal Housing Authority*

Barbara Carson-Jones, *Delavan Grider Community Center/Metro Community Development Corporation/Inner City Learning Center*

Reverend Jeffery Carter, *Ephesus Ministries*

Jody Clark, *Seneca Nation of Indians*

Larry Cook, *John R. Oishei Foundation*

Darren Cotton, *University District Community Development Association*

Beverly Crowell, *Chelsea Block Club and Northland Beltline Taxpayers Association*

Richard Cummings, Jr., *Black Chamber of Commerce/ARC Communications*

James Cuozzo, *NYS Department of Transportation*

Janique Curry, *Erie County Medical Center*

Kathleen DiMillo, *Hunt Real Estate*

Jessica Dittly, *Lockport Main Street, Inc.*

Kelly Dixon, Greater Buffalo-Niagara Regional Transportation Council

Laura Dolan, Bank of America

Brad Dossinger, M&T Bank Charitable Foundation

Susan Dundon, Ralph C. Wilson, Jr. Foundation

Kimberly Faison, Ralph C. Wilson, Jr. Foundation

Councilwoman Amanda Farrell, City of Lockport

Jessie Fisher, Preservation Buffalo Niagara

Amy Fisk, Niagara County Economic Development

Karla Gadley, Five Star Bank

Rebecca Gandour, City of Buffalo

Pastor William Gillison, Mt. Olive Baptist Church

Beth Gosch, Western New York Foundation

Elizabeth Gurney, First Niagara Foundation

Edward Halady, Key Bank Foundation

Thomas Hersey, Erie County

Walter Hobson, Hobson's Cleaners

Paul Hogan, John R. Oishei Foundation

Sharon Holley, Nash House

Ada Hopson-Clemons, City of Buffalo

Kawanza Humphrey, Key Bank Foundation

Delores Jacobs, Delavan Grider Community Center/Metro Community Development Corporation

Jill Jedlicka, Buffalo Niagara Waterkeeper

John Johnson, Town of Porter Supervisor

Cornelius Johnson, Citizens Alliance

Stephen Karnath, Broadway Fillmore Neighborhood Housing Services

Darren Kempner, Niagara Frontier Transportation Authority

State Senator Timothy Kennedy

Lisa Kenney, Greater Buffalo Niagara Regional Transportation Council

Dave Kinyon, Locks Heritage District Corporation

Susan Kirkpatrick, The John R. Olshei Foundation

Thomas Kucharski, Invest Buffalo Niagara

Jeanne Leccese, Buffalo Niagara Waterkeeper

Crystal Loffler, NYS Department of Homes and Community Renewal

Tom Mancuso, Mancuso Group

Cara Matteliano, Community Foundation for Greater Buffalo

Anne McCaffrey, Eastern Niagara Hospital

Kevin McDonough, Resident and Preservationist

Brenda McDuffie, Buffalo Urban League

OJ McFoy, Buffalo Sewer Authority

Jean McKeown, Community Foundation for Greater Buffalo

Janice McKinnie, True Community Development Corporation

Ryan McPherson, Western New York Environmental Alliance

Brendan Mehaffy, City of Buffalo

Blythe Merrill, John R. Oishei Foundation

Oswaldo Mestre, City of Buffalo

Michael Metzger, SUNY Fredonia

Hal Morse, Greater Buffalo Niagara Regional Transportation Council

Katie O'Connor, M&T Bank Charitable Foundation

Louis Paonessa, NY Power Authority

Bill Parke, City of Buffalo

Jennifer Parker, Black Capital Network/Jackson Parker Communications LLC

Monica Pellegrino Faix, Central Terminal Restoration Corporation

Assemblywoman Crystal Peoples-Stokes

Katie Pieri, Community Foundation for Greater Buffalo

Jeff Plesh, Plesh Contract Packaging

Reverend Kinzer Pointer, Greater Buffalo United Ministries/Concerned Clergy Coalition of Western New York

Eric Reich, Campus Labs

Mike Riegel, Belmont Housing Resources of WNY

Eamon Riley, Buffalo Niagara Partnership

Kathleen Rizzo-Young, Evans Bank

Mayor Michelle Roman, City of Lockport

James Rykowski, Evans Bank

Roseann Scibilia, University District Community Development Association

George Scott, Michigan Street African American Heritage Corridor Commission & Colored Musicians Club

Robert Shibley, University at Buffalo, School of Architecture & Planning

Lenny Skril, NYS Department of Homes and Community Renewal

Demone Smith, Buffalo Employment & Training Center

Chris Smith, Grigg Lewis Foundation

Karen Spaulding, The John R. Olshei Foundation

David Stebbins, Buffalo Urban Development Corporation

Kimberly Stephens, Bridges Development

Jeff Tracy, Starpoint School District

Shelly Unocic, Lockport Ice Arena and Sports Center

Claire White, The Margaret L. Wendt Foundation

Lillie Wiley-Upshaw, Michigan Street Baptist Church

Councilmember Ulysses O. Wingo, City of Buffalo



Entrepreneurship WORK GROUPS

Business Assistance and Entrepreneurship Score Group

Reviews and scores all entrepreneurship
CFA applications.

43North Mentorship Committee

Oversees mentoring offered to winners.

Lauren Baynes, 43North

Robert Brady, Moog, Inc. - Retired

Michael Cropp, Independent Health

Alex Gress, 43North

Jordan Levy, Softbank Capital NY

Eric Reich, Campus Labs

Mark Zupan, Alfred University



Workforce WORK GROUPS

Burgard High School Working Group

Guides the development of the Advanced
Manufacturing Program at Burgard High
School.

Northland Workforce Training Center Board

Provides oversight and guidance for the
NWTC.

Workforce Development Challenge Advisory Group

Advises on the implementation of the
Workforce Development Challenge.

Workforce Development Initiative Work Group

Promotes and advances the WNY REDCs
workforce strategy and new WDI funding
stream.

Regional Talent Attraction Work Group

Advises on the design, planning and
implementation of a multi-pronged approach
to attract talent to the region.

Deanna Alterio-Brennan, Niagara County
Community College Small Business
Development Center

Jeff Belt, SolEpoxy

Sharon Belton-Cottman, Buffalo School
Board

County Executive George Borrello,
Chautauqua County

Carolyn Bright, NYS Department of Labor

Paul Brown, Buffalo Building & Construction
Trades

Marjorie Bryen, Hard Manufacturing
Company

Mike Casale, Niagara County

Craig Clark, Alfred State College

Dr. Katherine Conway-Turner, SUNY Buffalo
State

Marianne Dixon, Buffalo Public Schools

Susan Dundon, Ralph C. Wilson, Jr.
Foundation

Dennis Elsenbeck, Phillips Lytle

Steve Finch, AAA of Western and Central
NY

Karla Gadley, Five Star Bank

Dottie Gallagher, Buffalo Niagara
Partnership

Pastor James Giles, Back to Basics
Outreach Ministries

Heather Gresham, Buffalo and Erie County
Workforce Investment Board

Rob Harris, Buffalo Public Schools

Nina Heard, General Motors Tonawanda
Plant

Katherine Heinle, Buffalo Public Schools

Dr. Will Keresztes, Buffalo Public Schools

David Kostick, Alfred State College

Ken Kujawa, National Grid

Brenda McDuffie, Buffalo Urban League

Brian McNamara, Burgard High School

Dr. David P. O'Rourke, Erie 2-Chautauqua-
Cattaraugus BOCES

Benjamin Rand, Insyte Consulting

Eric Reich, Campus Labs

Chris Sansone, Motivair Corporation

Danielle Schwanekamp, Buffalo Public
Schools

Tony Scime, Moog

Jon Sieminski, Oetiker

Jamie St. John, Burgard High School

Jeff Stevens, Alfred State College

John Suchy, Buffalo Public Schools Adult
Education

Tracey Travis, Burgard High School

Stephen Tucker, Northland Workforce
Training Center

Michael Ulbrich, Buffalo Manufacturing
Works

Charlene Watson, Burgard High School

James Weimer, Buffalo Public Schools



Tourism WORK GROUPS

Tourism, Arts, and Cultural Score Group

Reviews and scores all tourism CFA applications.

Dottie Gallagher, *Buffalo Niagara Partnership*

Rosa Gonzalez, *R Gonzalez Consulting/Erie Community College*

Thomas Kucharski, *Invest Buffalo Niagara*

Stephen Tucker, *Northland Workforce Training Center*



Advanced Manufacturing WORK GROUPS

Buffalo Manufacturing Works Founders Council

Advises in the development and implementation of Buffalo Manufacturing Works.

Ashica Ambu, *World Trade Center Buffalo Niagara*

William Baron, *Pfannenberger*

Keith Blakely, *The InVentures Group*

Connie Buynacek, *Moog*

Peter Coleman, *Buffalo Niagara Manufacturing Alliance*

Paul DellaNeve, *Moog*

Peter Elwell, *Harper International*

Alan Everett, *Everfab*

Larry Megan, *Praxair*

Adam Pratt, *Sherex*

Alan Rae, *University at Buffalo*

Benjamin Rand, *Insyte Consulting*

Mike Rayhill, *Growth by Design*

John Somers, *Harmac Medical Products*

Clayton Spaeth, *Rem-Tronics*

Tony Staub, *Staub Inc.*

Stephen Tucker, *Northland Workforce Training Center*

Craig Turner, *World Trade Center Buffalo Niagara*

Michael Ulbrich, *Buffalo Manufacturing Works*

Jim Wagner, *Harmac Medical Products*

Simmone Washington, *Northland Workforce Training Center*

Ben Whiting, *Whiting Door*

Public Outreach and Engagement

HOW DO WE EXPAND AND DIVERSIFY THE CFA PIPELINE?



Identify projects early on



Ensure success from the start



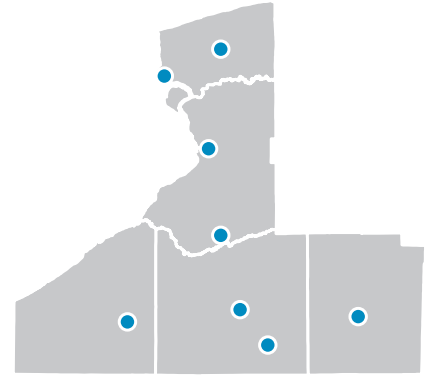
Expand access to state resources



Serve diverse populations



Build capacity in small communities



ESD on the Road meetings and CFA Workshops and Public Information Sessions help match good project ideas with the right funding sources.

HOW DO WE UNIFY THE REGION AROUND OUR SHARED STRATEGIES?

Meet one-on-one with community leaders

Encourage participation in the Downtown Revitalization Initiative

ONGOING ENGAGEMENT EFFORTS

In January 2019, ESD held a **Grantee Orientation Workshop** to walk participants through the steps to successfully administer, manage and report on their recently announced Round 8 ESD Capital Grant Fund projects. In 2019, the voluntary **Letter of Intent (LOI)**, used to identify CFA projects and technical assistance needs of applicants well before the CFA is released, was again open year-round to applicants. We received 66 LOIs—the largest number compared to other rounds. This was due in part to **ESD on the Road**—a series of six events held region wide in February and March 2019. Representatives from local government, tourism, industry, higher education, the non-profit sector, workforce development and others were invited to share their prospective project ideas and issues in their community that had CFA potential.

Immediately following the release of the 2019 CFA, the WNY REDC held two **CFA workshops** and three **CFA public information sessions** for potential applicants to learn about available funding programs. There were a total of 211 participants across the events which spanned all five counties. The WNY REDC's participation in the **MWBE Expo** ensures the CFA pipeline includes diverse projects. In 2019, the WNY REDC replicated the successful **DRI public engagement process** by hosting an information

session and webcast presentation; and forming a WNY REDC committee to review applications and participate in applicant interviews. Engagement with all DRI applicants is helping to build a stronger CFA project pipeline.

Engagement in the DRI Process in Lockport

As winner of the 2018 DRI, Lockport received technical support from state and private sector planning experts and a locally established DRI Local Planning Committee to produce a Strategic Investment Plan submitted to the State. The Local Planning Committee was co-chaired by a member of the WNY REDC and other WNY REDC members served on the Committee. Public engagement was a crucial element of the plan and included public meetings, Local Planning Committee meetings, door-to-door outreach and an online survey. Based on stakeholder input, a refined list of projects was reviewed using a set of criteria including cost, impact, public support and feasibility.

Participation in the Buffalo Billion

There were multiple public events in 2018/2019 to further engage the public in Buffalo Billion initiatives. There were a series of public information meetings and subsequent one-on-one listening sessions to help shape aspects of Buffalo's East Side Corridor Economic Development Fund. There were also public information meetings on

construction activities for the Niagara Scenic Parkway North removal (to begin in November 2019). Similarly, there were extensive public and stakeholder engagement processes for further improvements on the Buffalo Outer Harbor (First Buffalo River Marina, Lakeside Complex, and former Port Terminal B) and for infrastructure planning on the North Aud Block at Canalside.

PROGRESS IN 2018-2019

WNY REDC and staff conducted meetings and tours with local government officials to further understand community needs, collaborate on projects, connect municipal partners with state agency representatives, strategize on ways to enhance business climates or foster community revitalization and overall further the WNY REDC's goals.

ERIE COUNTY

TOWN OF AMHERST. Met with the Town of Amherst Chamber of Commerce to discuss St. Mary's Boiler House project.

VILLAGE OF ANGOLA. Met regarding the 1882 Nickel Plate Depot redevelopment.

ASSOCIATION OF COUNTY GOVERNMENTS. Attended monthly meeting to inform and promote CFA workshops and MWBE expo.

CITY OF BUFFALO & BUFFALO URBAN DEVELOPMENT CORPORATION. Met to discuss Erie Street project, Northland Corridor, Canalside & Outer Harbor.

BUFFALO'S EAST SIDE. Individual meetings with East Side stakeholders and grantees on the new East Side Corridor Economic Development Fund.

ERIE COUNTY. Met with WNY Rail group.

ERIE COUNTY IDA. Met regarding various projects.

TOWN OF EVANS. Familiarization tour and meetings on Sturgeon Point Marina.

VILLAGE OF GOWANDA. Met to discuss the Smart Growth Community Fund award.

VILLAGE OF HAMBURG. Met with officials on various projects.

CITY OF LACKAWANNA. Met to discuss the Smart Growth Community Fund award.

VILLAGE OF LANCASTER. Met to discuss the Smart Growth Community Fund award

NIAGARA FRONTIER TRANSPORTATION AUTHORITY. Met on DL&W Terminal and Metro Rail Extension environmental impact study.

SOUTHTOWNS COMMUNITY ENHANCEMENT COALITION (SCEC)/ SOUTHTOWNS FARM TRAIL. The SCEC is representative of eight communities whose board is primarily supervisors and mayors. Its main purpose is marketing, tourism, and economic development. Discussed potential CFA funding.

CITY OF TONAWANDA. Met to discuss the Smart Growth Community Fund award.



TOWN OF TONAWANDA. Working with officials on former coal plant's water for industrial use. Meeting with Ken-Ton Chamber of Commerce.

NIAGARA COUNTY

CITY OF LOCKPORT. Ongoing meetings on DRI progress.

CITY OF NORTH TONAWANDA. Met to discuss the Smart Growth Community Fund award and future downtown redevelopment.

LAKE ONTARIO SHORELINE COMMUNITIES. Multiple meetings with Town of Newfane, Town of Porter & Villages of Wilson and Youngstown regarding Lake Ontario.

CITY OF NIAGARA FALLS. Met on Hotel Niagara, North Main Street and Parkway projects.

VILLAGE OF LEWISTON. Met regarding potential projects.

NIAGARA COUNTY. Attended meetings of Niagara County Industrial development Agency (IDA); Leaders Encouraging Action & Progress (LEAP), a local community committee discussing the IDA, ESD programs and regional issues; and representation on Niagara River Greenway Commission.



CHAUTAUQUA COUNTY

CITY OF DUNKIRK. Met to discuss the Smart Growth Community Fund award. Visited Universal Tools, Patent/Copyright Workshop, Bailey Manufacturing.

VILLAGE OF FREDONIA. Met to discuss the Smart Growth Community Fund award.

CITY OF JAMESTOWN. Ongoing meetings on DRI progress. Visits to Brigiotta's, Ring Precision, Rand, Titan X, Hamister Hotel for Ribbon Cutting, Enchanted Mountain Spirits, Stuart Tool & Die, Water Street Brass, SKF, Colecraft, Weaver, and Chautauqua County IDA.



CATTARAUGUS COUNTY

TOWN OF ASHFORD. Discussed Route 219 Welcome Center project.

CATTARAUGUS COUNTY ECONOMIC DEVELOPMENT TEAM.

Met with this group comprised of the IDA, Department of Economic Development, City of Olean officials, Chamber of Commerce staff, and Southern Tier West members for bi-monthly meetings to discuss economic development challenges and issues in Cattaraugus County.

CATTARAUGUS COUNTY IDA. Discussed economic development opportunities with officials.

VILLAGE OF ELLICOTTVILLE. Met to discuss CFA and DRI potential.

CITY OF OLEAN. Ongoing meetings on DRI progress. Met with Steel & O'Brien, ICOOL USA.

VILLAGE OF SOUTH DAYTON. Met to discuss possible uses of the PV Industrial Park/former Nestlé's plant re-mediated site.



ALLEGANY COUNTY

VILLAGE OF ALFRED. Met to discuss the Smart Growth Community Fund award.

ALLEGANY COUNTY. Met with IDA and County Planning Department to discuss economic development opportunities.


ALLEGANY COUNTY MANUFACTURERS COUNCIL. Met on Route 224.

VILLAGE OF BELMONT. Met to discuss DRI potential.

VILLAGE OF WELLSVILLE. Visited Zippo/Northern Lights.





An aerial photograph of a downtown area. A two-lane road with double yellow lines runs vertically through the center. To the left of the road is a green landscaped area with a sidewalk where two people are walking. To the right is a grassy area with a large blue house and many trees. In the background, there are various buildings, including a tall apartment building on the left and a church with a steeple in the center. A red bus and a yellow car are on the road.

PART FIVE

2019 Downtown Revitalization Initiative

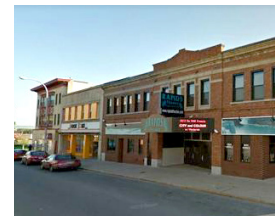
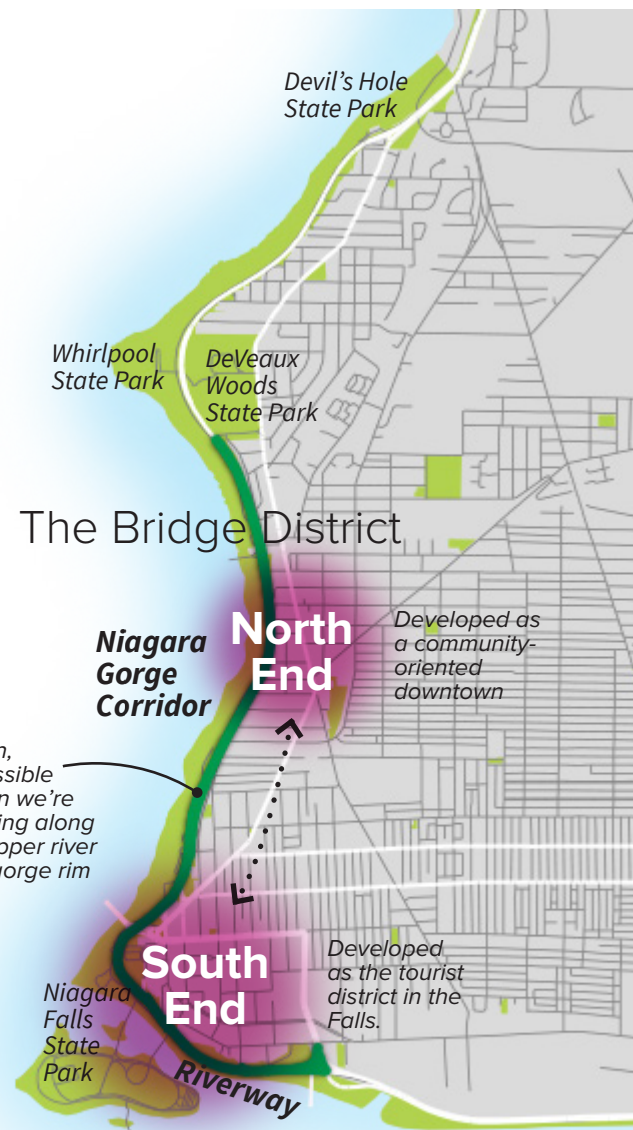
2019 Downtown Revitalization Initiative

Leveraging State Investments to Revitalize the Bridge District

The City of Niagara Falls' Original "Downtown"

Niagara Falls draws 9 million visitors each year. In a concerted effort to realize and expand the economic benefits of this visitation and spur revitalization of the entire City, NYS has invested more than \$200M here since 2011. A large portion of this centered on upgrades to Niagara Falls State Park and stabilizing its adjoining downtown tourist district in the City's South End. The Park's main attractions--such as **Prospect Point** and **Cave of the Winds**--saw significant improvement, and downtown is enjoying **eight new hotels**, the restoration of **Old Falls Street**, a new **Culinary Institute**, and a host of new food, beverage and entertainment venues. While these were critical first steps to mend the scars of an ill-fated 1970s Urban Renewal Program, the longer term need is to expand the City's economy by maximizing access/uses along its **10-mile waterfront on the Upper Niagara River and Niagara Gorge**. While lined with parks/trails and where tourist access has been increased through efforts like the **Discover Niagara Shuttle** that serves multiple gorge destinations, until two years ago, it was entirely cut off from City neighborhoods by the limited access expressway built in 1962 and originally named the Robert Moses Parkway (the "Parkway").

Beginning with the 2017 **Riverway Project**, which removed a mile of elevated Parkway on the Upper River, state and local agencies have begun to realize the benefits of re-knitting the urban street grid back to water's edge. In late 2018, Governor Andrew M. Cuomo took a watershed next step by starting construction on the **Niagara Gorge Corridor** phase of Parkway removal, involving removal of another two miles of expressway stretching from downtown to the North End's **Bridge District** near the Whirlpool Bridge. The City's first main business/shopping district next to its first international crossing, the Bridge District began a long decline in the late 1960s, yet presents tremendous potential today to be the center of a new major chapter in its revitalization.



A Community Vision for the Bridge District

Building off the momentum of public investments in the Niagara Falls Train Station, Public Safety Complex, and the removal of the Parkway, the Bridge District is a neighborhood on the cusp of a true transformation. The vision is to use the city's unique waterfront to return Main Street to a strong business district that improves quality of life and provides services, amenities and entertainment to residents while acting as a magnet for tourists, who often seek "local flavor." A revitalized Bridge District neighborhood will improve multimodal connectivity to the waterfront and nearby neighborhoods; enhance community aesthetics and walkability; create new gathering spaces; attract private sector projects that support small business growth; and build on unique historic assets and the Niagara Gorge's natural amenities.

Future Niagara Gorge Greenway



Whirlpool State Park

DeVeaux Woods State Park

Underground Railroad Heritage Center

Niagara Falls Train Station

Public Safety Complex

Whirlpool Bridge

Main Street

11th St

Lockport Street

Pierce Ave

DiCamillo's Bakery

Rapids Theatre

The Bridge District was a vibrant and bustling place

Prior to its incorporation as a City, Niagara Falls' North End was incorporated as "Suspension Bridge Village." A major railway destination, it hosted one of the world's first rail suspension bridges, built by John Augustus Roebling (designer of the Brooklyn Bridge). The Village boasted elegant hotels and retail stores--and periodically a series of daring wire walks over the Gorge. Once the Village merged into the City in 1892, it remained as its primary "downtown" shopping district and originated some of WNY's premier retailers in apparel, dry goods, and food. By the late 1960s, the District began to decline because of suburban retail competition and being bypassed by the Parkway.



ASSETS

PHYSICAL CHARACTERISTICS

The Bridge District, formerly known as North Main Street or The North End, comprises 26 blocks that include a mix of property uses and contain a variety of cultural and civic uses. Historically, in the mid-1800s, it was Niagara Falls' first "downtown," centered around the area's first and then-only international crossing, the Niagara Falls Suspension Bridge (replaced today by the Whirlpool Bridge). But by the late 1960's, the opening of the Parkway allowed traffic to bypass the District, and coupled with the emergence of suburban shopping centers, largely sapped most of its economic viability. Main Street saw decades of decline with businesses closing, buildings falling into disrepair or being demolished, crime increasing, and critical mass slipping away. This disinvestment resulted in loss of character. Today many public spaces and amenities are outsized for the neighborhood feel Main Street once evoked. The right-of-ways are wide, yet barren, and Main Street itself became more of a transportation route than a District. On the plus side, the District largely escaped the widespread razing during the 1970s Urban Renewal era and retains a relatively large, intact collection of late-19th and early 20th-century retail and mixed-use buildings. Recent positive developments are providing a chance to reverse the past narrative of decline, and a number of indicators show that the Bridge District has the potential for unprecedented investment in the near term.

PUBLIC INFRASTRUCTURE

The removal of the Parkway and the reconnection of the Bridge District to the Niagara Gorge, provides tremendous opportunity to revitalize and reposition the district—and its remarkable collection of historic buildings and public spaces—to become a major node along an emerging Niagara Greenway along the Gorge. In November 2018, Governor Andrew M. Cuomo began a landmark project to remove



an underutilized two-mile segment of the Parkway, including a massive highway overpass over the Whirlpool Bridge Plaza in the District itself. The reclaimed lands along the Gorge rim will be restored with native landscaping, creating a 140-acre unbroken, fully accessible ribbon of green space from Niagara Falls State Park to Whirlpool and DeVeaux Woods

State Parks. This almost \$50M project marks the largest expansion of green space since Niagara Reservation was designed by Frederick Law Olmsted in 1885.

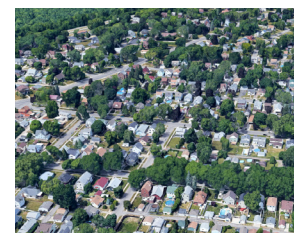
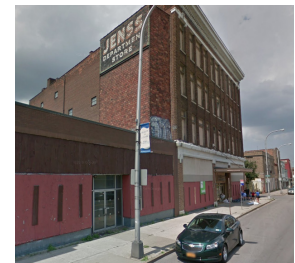
The transformational effect of removing the Parkway is complementing a series of other recent infrastructure investments. In 2016, the City of Niagara Falls opened a \$43M, state-of-the-art **International Intermodal Train Station** on Main Street. The new Station is serviced by Amtrak and is a hub for intercity rail between New York City and Toronto.

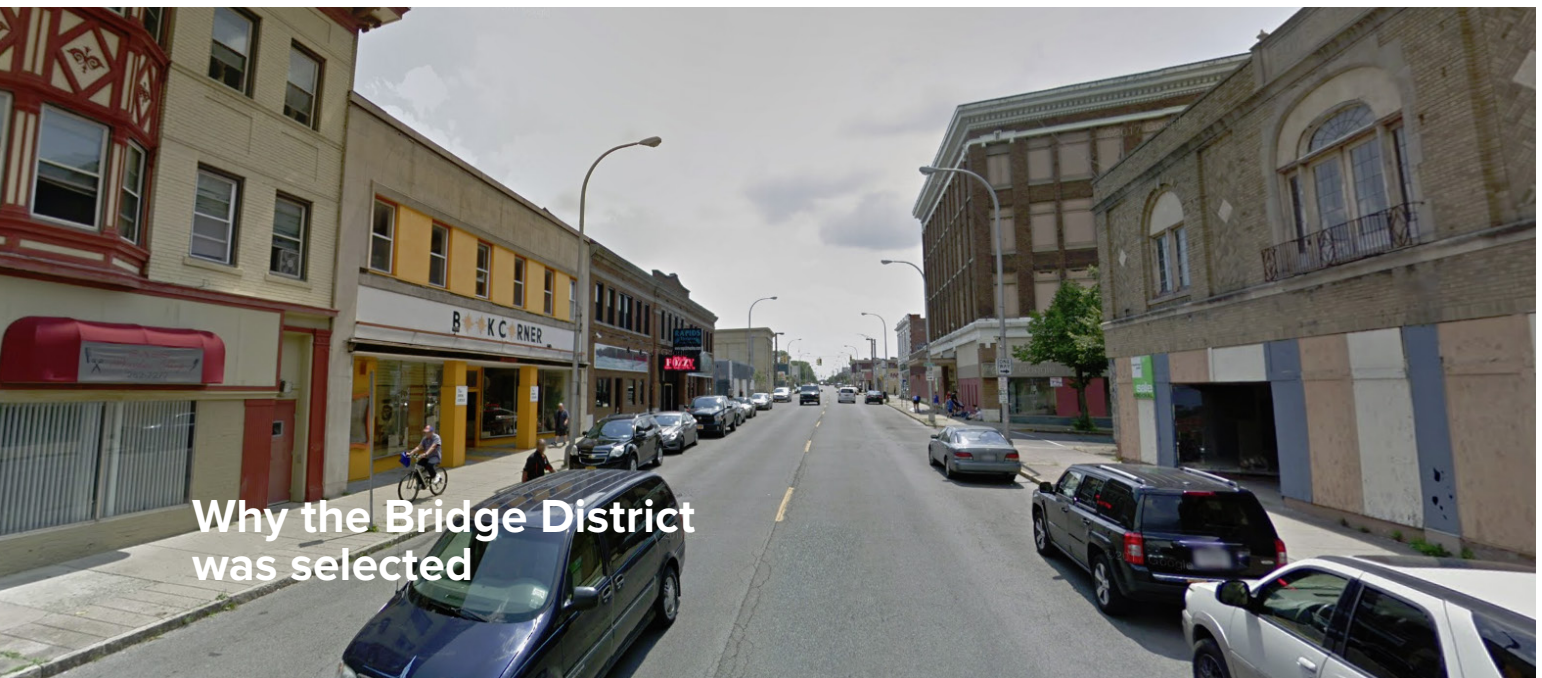
The two-story glass and stone structure has become a focal point of North Main Street, welcoming visitors from across the country and from around the world to Niagara Falls. Additionally, the construction of the new Station was one component of a three-part project, including the construction of a new rail bridge over Main Street, and the renovation of the 1863 U.S. Customs House, which has been transformed into the **Niagara Falls Underground Railroad (UGRR) Heritage Center**. The Station also serves as a hub for the **Discover Niagara Shuttle** and NFTA local bus service, and is also home to a **Reddy Bikeshare Station**. In the future, the Station's infrastructure and U.S. Customs processing facilities hold the potential to host international commuter rail service between Niagara Falls and the Greater Toronto Area (GTA), in the advent of the GTA's GO Train service extension to Niagara Falls, Ontario station, which is just 2,000 feet west over the Whirlpool Bridge.

EMPLOYMENT CLUSTERS

Much of the current employment base in and around the Bridge District are jobs related to institutional or public operations. Within the District the **Niagara Falls Public Safety Complex (City Court and Police Department)**, **Public Library**, and **Harry F. Abate Elementary School** comprise the prime public facilities. The **Niagara Falls Memorial Medical Center** is another major institutional employer in close proximity, as is **Niagara University**, just under two miles north of the District. Recently, there has been job growth in and around the District focused on some of Niagara Falls' key sectors poised for growth including tourism, manufacturing with a focus on green technology, and bi-national logistics. This is due in part to the new Train Station, cultural assets like the UGRR Heritage Center, the **Book Corner** (WNY's oldest independent bookstore), the **Rapids Theater**, the 100-year-anniversary expansion of **DiCamillo Bakery**, and the redevelopment of the **Highland Avenue Brownfield Opportunity Area** to the east.

Another important factor in heightened interest in the Bridge District is that a single owner recently sold 38 long-held properties, which are now available for reuse/redevelopment. Many are eligible for the National Register of Historic Places, presenting the potential for use of state/federal historic tax credits in their rehabilitation/reuse. In addition, the City of Niagara Falls has received designation for the Bridge District as a federal "Opportunity Zone" and steps have been taken to create an investor pool to provide tax advantages in private funding of development consistent with the community vision for the District. With a great collection of available buildings, the District's location within an Opportunity Zone, and developer interest in the area at an all-time high, the stage is set to grow the commercial and retail markets.





Why the Bridge District was selected

HOUSING

Investments in the Bridge District will create better multi-modal access and recreational amenities to/between adjacent residential neighborhoods, such as **DeVeaux** and **Highland**, whose residents currently lack a local business district and are natural customers and employees for a revitalized Bridge District. Within the district itself, there is existing stock of developable, mixed-use properties that present unique opportunities for a blend of new affordable and market-rate housing to serve a diverse population, including student populations from nearby Niagara University. Niagara Falls is poised to capitalize on its existing physical inventory to create mixed-use and residential opportunities that will attract a skilled workforce to live in the Bridge District and contribute to Niagara Falls' revitalization.

WHY IT WAS SELECTED

Building on the impact of \$200 million in state investment, creating a revitalized business district and a dense center of activity along the Niagara Greenway for residents and tourists alike is the next step in the revitalization of Niagara Falls. The Bridge District includes many of the key characteristics needed to attract both employers and new residents including unprecedented access to the iconic Niagara Gorge; multi-modal transportation opportunities; tourism attractions and architecture that preserve a unique heritage; and new real estate opportunities that present potential for mixed-use redevelopment—and with it, job creation. Niagara Falls is ready for a DRI award with extensive planning efforts and implementing smart growth policies in recent years including the Bridge District Urban Design Plan, developed through an inclusive partnership of community stakeholders. Other planning efforts include establishing the Niagara Orleans regional land bank, adopting a Complete Streets Policy and Bike Master Plan, establishing a Bridge District Property Disposition Program, and the 2005 Strategic Plan, 2009 Comprehensive Plan, and Zoning Ordinance Update. The City of Niagara Falls has the leadership, strong desire, and

organizational infrastructure through the Department of Planning and Development to balance planning, funding, administration, and execution of multiple large development projects concurrently. They will utilize additional resources from the City's Urban Renewal Agency, Community Development Department, and the Niagara Falls Community Development Corporation to execute DRI projects.

ADVANCING REGIONAL STRATEGIES

Niagara Falls is committed to adhering to smart growth principles by creating a 'sense of place' in the District, creating new public spaces with attractive amenities, calming traffic while providing opportunity for alternative forms of transportation, and improving the connectivity between Main Street and the Niagara Gorge trail system, and between Main Street and the surrounding residential areas. To foster a culture of entrepreneurship, Niagara Falls is exploring the possibility of incubator and co-working space, a food hall with a commercial kitchen, as well as opportunities for connections to nearby Niagara University and Niagara Falls Culinary Institute. To attract and retain a dynamic workforce, Niagara Falls is focused on developing housing opportunities in the Bridge District. In terms of employment sectors, the Bridge District will help Niagara Falls continue to build upon its tourism sector—understanding that a revitalized commercial district with potential for heritage tourism and eco-tourism opportunities will draw visitors from the State Park and attractions at the Falls.



PART SEVEN

Appendix

Full List of All CFA Funded Projects

C=City, T=Town, V=Village

STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
ROUND 1								
●	3772	Allegany County	Cleaner Greener Communities Phase I: Regional Sustainability Planning Grants	NYSDA	Cleaner, Greener Communities Regional Sustainability Planning Grants	\$998,224	\$998,224	\$998,244
●	4566	Allegany County Chapter NYSARC, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$12,300	\$12,300	\$12,300
●	14162	Almond (T)	Severely Substandard Housing Rehabilitation Program	HCR	CDBG - Housing	\$400,000	\$400,000	\$400,000
●	2464	Artpark and Company, Inc.	Artpark Amphitheater	Parks	Park Acquisition, Development and Planning	\$391,150	\$2,650,000	\$391,150
●	5122	Aviation Consultants of WNY, Inc.	Buffalo Airfield: Construct New Airport Terminal and Operations Building	DOT	Multi-Modal Project	\$366,300	\$407,000	\$366,205
●	14143	Bishop Sheen Ecumenical Housing Foundation, Inc.	Sheen Housing Home Repair Program	HCR	Affordable Home Ownership Development	\$600,000	\$1,600,000	\$600,000
●	14139	Bolivar (V)/Village of Richburg	Water System Improvements	HCR	CDBG - Public Infrastructure	\$900,000	\$1,274,000	\$900,000
●	6349	Buffalo (C)	Buffalo Central Business District I & II	ESD	Regional Council Capital Fund	\$4,000,000	\$26,600,000	\$1,257,311
●	7304	Buffalo Arts and Technology Center, Inc.	Buffalo Center for Arts & Technology	ESD	Regional Council Capital Fund	\$800,000	\$1,661,950	\$800,000
●	6821	Buffalo Computer Graphics, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$45,880	\$45,880	\$43,833
●	14123	Buffalo Place, Inc.	Theatre District	HCR	New York Main Street	\$500,000	\$6,693,367	\$494,704
●	7252	Calspan Technology Holding Corp	Calspan Corporation Capital	ESD	Regional Council Capital Fund	\$100,000	\$2,200,000	\$70,000
●	3250	Catholic Charities of Buffalo, New York	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$50,000	\$50,000	\$50,000
●	2600	Catholic Health System, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$16,500	\$16,500	\$16,500
●	14156	Cattaraugus Community Action	Housing Opportunities Program IV	HCR	Affordable Home Ownership Development Program	\$303,188	\$975,688	\$303,188
●	14044	Cattaraugus Community Action, Inc.	Manufactured Home Replacement Initiative II	HCR	HOME	\$749,986	\$1,020,164	\$727,905
●	14045	Cattaraugus Community Action, Inc.	Housing Opportunities Program IV	HCR	HOME	\$500,000	\$672,500	\$493,777
●	14155	Cattaraugus County	Cattaraugus County Well & Septic Replacement Program	HCR	CDBG - Housing	\$278,000	\$318,000	\$278,000







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STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	14159	Chautauqua County	Chautauqua County Housing Rehabilitation Project	HCR	CDBG - Housing	\$400,000	\$622,900	\$400,000
●	14160	Chautauqua County	Chautauqua County Septic and Well Repair/Replacement	HCR	CDBG - Housing	\$200,000	\$204,820	\$200,000
●	14102	Chautauqua Home Rehabilitation and Improvement Corp.	Restore 2011	HCR	RESTORE	\$75,000	\$120,000	\$75,000
●	14031	Chautauqua Opportunities Inc.	Chautauqua Restore 2011	HCR	RESTORE	\$75,000	\$151,000	\$22,185
●	5883	Chautauqua, Cattaraugus, Allegany, and Steuben Southern Tier Extension Railroad Authority	Main Line Track Rehabilitation, Carrollton to Salamanca	DOT	Rail & Port Bond Project	\$786,850	\$1,576,450	\$550,009
●	6272	Community Action Organization of Erie County, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$46,156	\$42,209	\$26,147
●	5106	Computer Task Group, Incorporated	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$49,499	\$41,689	\$41,689
●	3003	Concord Grape Belt Heritage Association, Inc.	Grape Discovery Center	Parks	Heritage Areas System Acquisition, Development and Planning	\$200,000	\$266,667	\$200,000
●	2333	Conestoga-Rovers & Associates, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$50,000	\$50,000	\$43,500
●	14122	Cuba Community Development Corporation	Home Rehab for Allegany County	HCR	HOME	\$500,000	\$630,000	\$200,000
●	6725	Dream It Do It Western New York, Inc.	Dream It Do It WNY	ESD	Economic Development Purposes Fund	\$500,000	\$1,109,593	\$500,000
●	8020	Ecology and Environment Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$47,238	\$46,718	\$23,795
●	14029	Elmwood Village Association	Elmwood Village 2011 NY Main Street Program	HCR	New York Main Street	\$500,000	\$1,000,000	\$431,962
●	8694	ESM Group Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$7,380	\$7,380	\$5,270
●	14182	Friendship (T)	Housing Rehabilitation Program	HCR	CDBG - Housing	\$400,000	\$630,000	\$400,000
●	4343	Galvstar LLC	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$48,000	\$28,970	\$6,362
●	4343	Galvstar LLC	On-the-Job Training	DOL	Business Hiring and Training Incentives - On-the-Job Training	\$49,853	\$4,154	\$4,016
●	2117	Gowanda Area Redevelopment Corporation	Gowanda Zoar Valley Gateway	Parks	Park Acquisition, Development and Planning	\$57,375	\$76,500	\$57,375
●	14144	Habitat for Humanity NYS	HFH-NYS 2011 Rehab	HCR	Affordable Home Ownership Development Program	\$646,000	\$2,402,358	\$646,000
●	5732	Hauptman Woodward Medical Research Institute, Inc.	Hauptman Woodward Crystallization Laboratory	ESD	Regional Council Capital Fund	\$250,000	\$1,525,303	\$250,000
●	14157	Heart of the City Neighborhoods	2011 Green & Healthy Homes Rehab	HCR	Affordable Home Ownership Development Program	\$432,100	\$755,222	\$432,100

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●	14095	Heart of the City Neighborhoods	2011 Green & Healthy Homes Rehab	HCR	HOME	\$288,122	\$288,122	\$288,122
●	7149	Hospice Chautauqua County, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$2,420	\$2,420	\$2,420
●	4114	L.D. McCauley, LLC	On-the-Job Training	DOL	Business Hiring and Training Incentives - On-the-Job Training	\$12,000	\$12,000	\$6,400
●	7327	Launch New York	Launch New York	ESD	Economic Development Purposes Fund	\$93,565	\$400,000	\$93,565
●	3436	Liberty Affordable Housing, Inc.	Mariner Towers	HCR	Homes for Working Families	\$2,500,000	\$45,167,375	\$2,500,000
●	5462	Lockport (C)	Development of Harrison Place	HCR	CDBG - Economic Development	\$260,000	\$660,000	\$258,307
●	14204	Lockport (C)	City of Lockport Homeownership Program	HCR	CDBG - Housing	\$400,000	\$1,550,240	\$329,391
●	14074	Lockport Main Street, Inc.	Lockport Main Street	HCR	New York Main Street	\$251,300	\$386,400	\$251,300
●	14104	NEIGHBORWORKS HOME RESOURCES	Cattaraugus Home Repair and Replacement Program	HCR	HOME	\$500,000	\$1,000,000	\$445,314
●	3437	Network Services, LLC	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$18,000	\$18,000	\$18,000
●	4968	Newfane (T)	Marina Facilities Upgrade	DOS	Local Waterfront Revitalization	\$63,800	\$127,600	\$38,276
●	6869	Niagara Blower Company	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$16,000	\$16,000	\$5,980
●	14021	Niagara Community Action Program, Inc.	Niagara Community Action Program, Inc. Restore	HCR	RESTORE	\$75,000	\$163,700	\$75,000
●	6373	Niagara County Community College	Niagara County Community College Culinary Institute	ESD	Regional Council Capital Fund	\$2,000,000	\$26,100,000	\$2,000,000
●	1985	Niagara Falls (C)	LaSalle Waterfront Park	DOS	Local Waterfront Revitalization	\$102,440	\$204,880	\$102,440
●	5949	Niagara Frontier Transportation Authority	Niagara Falls Airport Master Plan	ESD	Regional Council Capital Fund	\$970,000	\$1,453,200	\$970,000
●	5103	Niagara Frontier Transportation Authority	Buffalo-Niagara International Airport	DOT	Aviation Bond Project	\$6,000,000	\$8,094,873	\$3,761,688
●	3855	Norampac Industries Inc. dba Norampac Niagara Falls, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$50,000	\$50,000	\$3,400
●	2478	North Tonawanda (C)	North Tonawanda Microenterprise Assistance Program	HCR	CDBG - Economic Development Microenterprise	\$200,000	\$200,000	\$165,000
●	2986	North Tonawanda (C)	Webster Street Green Infrastructure	EFC	Green Innovation Grant Program	\$574,500	\$638,334	\$574,500
●	8046	North Tonawanda (C)	Remington Events Center on the Canal	HCR	CDBG - Economic Development	\$266,000	\$906,000	\$266,000
●	2051	Olean (C)	North Union Street Redevelopment	ESD	Regional Council Capital Fund	\$800,000	\$9,423,937	\$800,000
●	6816	Olean (C)	East State Street Reconstruction	ESD	Regional Council Capital Fund	\$500,000	\$3,685,250	\$500,000
●	6816	Olean (C)	East State Street Reconstruction	DOT	Multi-Modal Project	\$500,000	\$3,352,400	\$500,000
●	8298	Olean (C)	Cattaraugus County-Olean Airport	DOT	Aviation Bond Project	\$630,000	\$700,000	\$559,003
●	8868	Riverside Special Needs Apts L.P.	Riverside Special Needs Apartments	HCR	Federal Low Income Housing Tax Credit	\$855,755	\$20,553,064	\$855,755

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	8868	Riverside Special Needs Apts L.P.	Riverside Special Needs Apartments	HCR	Housing Trust Fund	\$2,400,000	\$20,553,064	\$2,400,000
	2823	Ronco Communications & Electronics, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$49,875	\$49,875	\$49,875
	7855	Roswell Park Cancer Institute Corp.	Roswell Park Cancer Institute Genome Consortium	ESD	Regional Council Capital Fund	\$5,100,000	\$6,155,873	\$5,100,000
	4935	Shea's O'Connell Preservation Guild, Ltd.	Interior Theatre Restoration	Parks	Historic Property Acquisition, Development and Planning	\$400,000	\$1,712,500	\$386,289
	8547	Somerset Railroad Corporation	Main Line Track Rehabilitation on Gulf Bridge	DOT	Rail & Port Bond Project	\$164,900	\$194,000	\$164,900
	14149	Wellsville (T)	Critical Housing Repair Program Phase I (CHRP)	HCR	CDBG - Housing	\$400,000	\$400,000	\$383,725
	3293	West Seneca (T)	West Seneca Parks Development	Parks	Park Acquisition, Development and Planning	\$50,603	\$101,207	
	14109	West Side Neighborhood Housing Services, Inc.	West Side Rehabilitation Initiative	HCR	HOME	\$399,600	\$549,600	\$309,738
	7687	Westfield (T)	Barcelona Hamlet Improvements	DOS	Local Waterfront Revitalization	\$200,000	\$500,400	\$79,641
	3493	Zoological Society of Buffalo, Inc.	Arctic Exhibit	Parks	Historic Property Acquisition, Development and Planning	\$400,000	\$14,426,114	\$400,000
	4958	Alfred University	Alfred High Temperature Lab	ESD	Regional Council Capital Fund	\$2,800,000	\$9,805,000	
	18934	Buffalo (C)	Niagara Street Reconstruction I	ESD	Regional Council Capital Fund	\$160,000	\$7,116,000	
	4797	Jacobs Institute	Jacobs Institute Center for Innovation in Medicine	ESD	Regional Council Capital Fund	\$4,000,000	\$9,000,000	\$3,000,000
	4319	Niagara Wine Trail	Niagara Wine Trail	ESD	Regional Council Capital Fund	\$30,000	\$47,200	
	2051	Olean (C)	Manufacturer's Hanover	ESD	Regional Council Capital Fund	\$200,000	\$5,182,000	
	8413	S77 LLC	Small Business Green Retrofit	ESD	Regional Council Capital Fund	\$800,000	\$1,600,000	\$240,000
	5423	Buffalo Blends, Inc.	On-the-Job Training	DOL	Business Hiring and Training Incentives - On-the-Job Training	\$14,400	\$14,400	
	3128	Central Terminal Restoration Corporation, Inc.	Buffalo Central Terminal Canopy Restoration	Parks	Historic Property Acquisition, Development and Planning	\$306,117	\$408,156	
	14188	Cuba Community Development Corp.	Cuba HIP 2011	HCR	Affordable Home Ownership Development Program	\$300,000	\$930,000	\$150,000
	14066	Empire Housing Center, Inc.	Western New York Healthy Homes Project	HCR	HOME	\$400,000	\$400,000	
	5028	Erie County IDA	American Heritage Homes	ESD	Industrial Development Bond Cap	\$2,500,000	\$5,000,000	
	3890	Ford Motor Company (Buffalo Stamping Plant)	Stormwater Reuse	EFC	Green Innovation Grant Program	\$135,000	N/A	
	6705	Goodyear Dunlop Tires North America, Ltd.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$40,004	\$40,004	
	6705	Goodyear Dunlop Tires North America, Ltd.	On-the-Job Training	DOL	Business Hiring and Training Incentives - On-the-Job Training	\$48,897	\$48,897	

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●	6896	Immco Diagnostics, Inc.	Unemployed Worker	DOL	Unemployed Worker Skills Training	\$50,000	\$50,000	
●	7859	International Imaging Materials, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives - Worker Skills Upgrading	\$20,000	\$19,482	
●	6869	Niagara Blower Company	On-the-Job Training	DOL	Business Hiring and Training Incentives - On-the-Job Training	\$9,600	\$9,600	
●	5103	Niagara Frontier Transportation Authority	NFTA Buffalo Airport Parking Lot	ESD	Regional Council Capital Fund	\$625,000	\$7,839,874	
●	5103	Niagara Frontier Transportation Authority	NFTA Buffalo Airport Parking Lot	ESD	Economic Development Purposes Fund	\$880,000	\$7,469,874	
●	3833	People Inc.	Unemployed Worker	DOL	Unemployed Worker Skills Training	\$5,950	\$5,950	
●	2238	Regan Development Corporation	Dunkirk Meadows Workforce Housing	HCR	Federal Low Income Housing Tax Credit	\$3,543,491	\$13,332,082	
●	2238	Regan Development Corporation	Dunkirk Meadows Workforce Housing	HCR	Housing Trust Fund	\$2,400,000	\$13,332,082	
●	6579	Rubberform Recycled Products, LLC	Rubberform Recycled Products - EIP Capital	ESD	Environmental Investment Program - Capital	\$250,000	\$500,000	
●	7995	Southport Financial	Monteagle	HCR	Homes for Working Families	\$1,865,401	\$11,803,955	
●	3952	St. John Fruit Belt Community Development Corporation	St. John Fruit Belt	ESD	Regional Council Capital Fund	\$2,000,000	\$10,000,000	
ROUND 2								
●	18315	Alfred (V)	Wastewater Engineering Study	DEC	CWSRF Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
●	17415	Arts Services Initiative of Western New York	Arts Access	Arts	Art Project Grant	\$48,237	\$96,475	\$48,237
●	16396	Ashton-Potter (USA) Ltd.	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$26,425	\$26,425	\$18,600
●	13190	ASP Partners, LLC	Allegany State Park	ESD	Empire State Development Grant Funds	\$500,000	\$2,500,000	\$420,000
●	17280	Bemus Point (V)	Design and Construction of Streetscape Improvements	DOS	Local Waterfront Revitalization	\$375,000	\$750,000	\$375,000
●	15249	Buffalo Neighborhood Stabilization Company, Inc.	Club Utica	HCR	Urban Initiatives	\$200,000	\$235,000	\$200,000
●	17111	Buffalo Neighborhood Stabilization Company, Inc.	Neighborhood Water Quality	EFC	Green Innovation Grant Program	\$644,268	\$695,423	\$602,993
●	18173	Buffalo Niagara Convention & Visitors Bureau, Inc.	WNY Canadian Marketing Initiative	ESD	Regional Tourism Marketing Grant Initiative	\$195,000	\$600,000	\$195,000
●	19651	Buffalo Niagara Medical Campus, Inc.	Ellicott Street Connector	ESD	Empire State Development Grant Funds	\$1,000,000	\$5,000,000	\$1,000,000
●	15630	Buffalo Philharmonic Orchestra Society	Celebration of Music	Arts	Art Project Grant	\$90,000	\$180,775	\$27,000
●	16841	Canaseraga (V)	Water Supply Improvements Project	HCR	CDBG - Public Infrastructure	\$600,000	\$3,591,170	\$371,515
●	17637	Cello-Pack Corporation	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$22,425	\$22,425	\$22,425
●	17376	Center Explor/ Perceptual Art	Organizational Merger	Arts	Art Project Grant	\$65,000	\$130,000	\$65,000

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●	16508	Chautauqua Opportunities, Inc.	Westfield Main Street Project	HCR	New York Main Street	\$150,000	\$473,778	\$87,797
●	18113	Community Foundation for Greater Buffalo, Inc.	Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$100,000	\$100,000	\$98,895
●	18113	Community Foundation for Greater Buffalo, Inc.	Green and Healthy Homes Workforce Development	HCR	Urban Initiatives	\$200,000	\$225,000	\$196,383
●	14928	Darwin Martin House	Darwin Martin House Interior Restoration	ESD	Empire State Development Grant Funds	\$268,000	\$1,221,428	\$268,000
●	15992	Dunkirk (C)	City of Dunkirk Main Street Program	HCR	New York Main Street	\$250,000	\$323,334	\$244,224
●	18182	Ellicottville (T)	Town of Ellicottville Regional Water	ESD	Empire State Development Grant Funds	\$268,000	\$1,400,000	\$268,000
●	14458	Erie 1 BOCES	Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$100,000	\$100,000	\$43,055
●	19464	Farm Credit East, ACA	Farm Credit East Value Added Direct Marketing Agriculture	ESD	Empire State Development Grant Funds	\$1,000,000	\$1,000,000	\$1,000,000
●	15712	Finishing Trades Institute of Western and Central New York	Finishing Trades Institute of Western & Central New York	ESD	Empire State Development Grant Funds	\$500,000	\$786,500	\$500,000
●	15359	Gowanda Area Redevelopment Corporation	Gowanda Zoar Valley Gateway Park	Parks	Park Acquisition, Development and Planning	\$250,000	\$666,667	\$250,000
●	14816	Gowanda's Historic Hollywood Theater, Ltd.	Hollywood Theater Restoration	Parks	Historic Property Acquisition, Development and Planning	\$420,000	\$560,000	\$420,000
●	15427	Hamburg Development Corporation	12 Main Street Revitalization Project	HCR	Rural Area Revitalization Projects	\$200,000	\$1,200,000	\$200,000
●	18802	Industrial Support, Inc.	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$44,300	\$44,300	\$38,585
●	16603	Jamestown Community College	Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$99,900	\$99,900	\$88,982
●	18836	Just Buffalo Literary Center Inc.	Literary Buffalo	Arts	Art Project Grant	\$125,000	\$260,500	\$37,500
●	18313	Lockport (C)	Harrison Place Manufacturing Project	HCR	CDBG - Economic Development	\$516,000	\$8,216,000	\$514,391
●	16571	Medsource Technologies, Inc.	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$67,610	\$67,610	\$66,181
●	16231	North Tonawanda (C)	Design and Construction of Erie Canal Kayak Launches	DOS	Local Waterfront Revitalization	\$71,350	\$142,700	\$71,348
●	17688	Royalton (T)	Wastewater Engineering Study	DEC	CWSRF Engineering Planning Grant Program	\$28,800	\$36,300	\$28,800
●	16661	RUS Industries, Inc.	RUS Industries, Inc. - Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$38,885	\$38,885	\$30,465
●	14437	Springville (V)	Village of Springville Revitalization Project	HCR	New York Main Street	\$250,000	\$669,000	\$249,643
●	14752	Springville Center for the Arts, Inc.	37 North Buffalo Street	ESD	Empire State Development Grant Funds	\$40,000	\$622,120	\$30,000
●	14752	Springville Center for the Arts, Inc.	37 North Buffalo Street	Parks	Historic Property Acquisition, Development and Planning	\$221,810	\$622,120	\$221,810

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●	14752	Springville Center for the Arts, Inc.	37 North Buffalo Street	HCR	Rural Area Revitalization Projects	\$172,500	\$622,120	\$172,500
●	14754	Springville Center for the Arts, Inc.	5 East Main Street	ESD	Empire State Development Grant Funds	\$43,220	\$661,120	
●	14754	Springville Center for the Arts, Inc.	Green Roof	EFC	Green Innovation Grant Program	\$46,140	\$52,200	\$46,140
●	14754	Springville Center for the Arts, Inc.	5 East Main Street	Parks	Historic Property Acquisition, Development and Planning	\$127,490	\$277,490	\$127,490
●	14754	Springville Center for the Arts, Inc.	5 East Main Street	HCR	Rural Area Revitalization Projects	\$177,960	\$217,960	\$177,960
●	19051	Transport National Development, Inc.	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$23,626	\$23,626	\$22,710
●	16638	Try It Distributing Co Inc.	Try It CNG Fleet	NYSERDA	Regional Economic Development and GHG Reduction Program	\$1,000,000	\$6,048,720	\$1,000,000
●	14844	Wellsville (T)	Wellsville Waterline	ESD	Empire State Development Grant Funds	\$144,000	\$720,456	\$144,000
●	15881	Young Women's Christian Association of Niagara, Inc.	YWCA of Niagara Community Culinary Training Center	HCR	Urban Initiatives	\$158,167	\$196,563	\$158,035
●	19321	Youngstown (V)	Village of Youngstown LWRP Update	DOS	Local Waterfront Revitalization	\$30,250	\$60,500	\$27,423
●	16332	Zoological Society of Buffalo, Inc.	Arctic Edge Exhibit	Parks	Park Acquisition, Development and Planning	\$376,000	\$14,000,000	\$175,000
●	15321	Tonawanda (C)	LWRP - Fishing Pier Construction	DOS	Local Waterfront Revitalization	\$235,596	\$471,192	\$186,487
●	18934	Buffalo (C)	Niagara Street Reconstruction I	ESD	Empire State Development Grant Funds	\$350,000	\$7,116,000	
●	18966	Niagara Falls (C)	Downtown Niagara Falls Stabilization	ESD	Empire State Development Grant Funds	\$450,000	\$1,045,000	
●	15414	Western Region Corporation	Western Region Corporation Community Revitalization Program	ESD	Empire State Development Grant Funds	\$2,012,780	\$2,012,780	\$603,834
●	17904	Alfred University	Alfred University Integrated Manufacturing Center	ESD	Empire State Development Grant Funds	\$500,000	\$4,500,000	
●	15939	Catholic Charities of Buffalo NY, Inc.	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$79,884	\$79,884	
●	16250	CenterSpace, Inc.	CenterSpace Buffalo	ESD	Empire State Development Grant Funds	\$150,000	\$957,387	
●	16821	Del Monte Foods	Milk Bone Capacity Improvement Capital	ESD	Empire State Development Grant Funds	\$460,000	\$2,300,000	
●	17743	Dunkirk Bioenergy, LLC	Dunkirk Bioenergy	ESD	Empire State Development Grant Funds	\$350,000	\$4,000,000	
●	15712	Finishing Trades Institute of Western and Central New York	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$100,000	\$100,000	
●	15959	Great Lakes Concrete Products, LLC	New Hire/OJT Training	DOL	Worker Skills Upgrading - New Hire (On-the-Job) Training	\$30,000	\$30,000	

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●	18862	Lockport (C)	Restoration of Two of the Historic Flight of the Five Locks	DOS	Local Waterfront Revitalization	\$100,000	\$200,000	
●	16874	Swain Recreation, LLC	Swain Recreation	ESD	Empire State Development Grant Funds	\$350,000	\$1,750,000	
ROUND 3								
●	26984	Alden (V)	Wastewater Engineering Study	DEC	Engineering Planning Grant Program	\$30,000	\$40,000	\$30,000
●	31527	Baker Hall dba Baker Victory Services	Lean Manufacturing Training	DOL	Existing Employee Training Program	\$10,450	\$137,536	\$10,450
●	28486	Boys & Girls Clubs of Buffalo, Inc.	Boys Girls Clubs of Buffalo, Inc.	HCR	Urban Initiatives	\$150,000	\$540,055	\$150,000
●	30922	Buffalo (C)	Buffalo Green Code Implementation Project	NYSDERDA	Cleaner Greener Communities	\$125,000	\$300,000	\$125,000
●	28951	Buffalo Arts and Technology Center, Inc.	Healthcare Office and Delivery Training	DOL	Unemployed Worker Training	\$100,000	\$612,000	\$33,333
●	31559	Buffalo Board of Education	Advanced Welding Training	DOL	Unemployed Worker Training	\$90,000	\$90,000	\$82,800
●	28309	Buffalo Media Resources aka Squeaky Wheel	Equipment for Digital Media Lab	Arts	Artistic Program Capital Equipment	\$22,314	\$44,628	\$22,314
●	32390	Buffalo Neighborhood Stabilization Company	BNSC Vision Niagara Feasibility Study	HCR	New York Main Street Technical Assistance	\$20,000	\$22,000	\$20,000
●	31492	Buffalo Niagara Convention & Visitors Bureau	National Garden Festival Working Capital	ESD	Market New York	\$50,000	\$100,000	\$50,000
●	29834	Buffalo Philharmonic Orchestra	Kleinhans Music Hall	Arts	Arts, Culture & Heritage Project Grant	\$74,000	\$246,303	\$74,000
●	32611	Buffalo Urban League, Inc.	Manufacturing Industry Skills Training	DOL	Unemployed Worker Training	\$100,000	\$720,240	\$27,865
●	31659	Buffalo Wire Works Company, Inc.	Lean Manufacturing Training	DOL	Existing Employee Training Program	\$15,164	\$15,164	\$15,164
●	30189	Burchfield Penney Art Center	Traveling Exhibitions Funding	Arts	Arts, Culture & Heritage Project Grant	\$74,000	\$160,000	\$74,000
●	26593	Carousel Society of the Niagara Frontier	Herschell Carrousel Factory Museum	ESD	Empire State Development Grant Funds	\$67,225	\$268,900	\$67,225
●	26593	Carousel Society of the Niagara Frontier	Allan Herschell Office Building	Canals	NYS Canalway Grant Program	\$134,450	\$268,900	\$122,891
●	32377	Carrollton (T)	Town of Carrollton Limestone Sewer District Engineering Study	DEC	Engineering Planning Grant Program	\$18,000	\$22,350	\$18,000
●	31143	Cattaraugus (V)	Emergency Water System Improvements	HCR	CDBG - Public Infrastructure	\$600,000	\$3,600,000	\$412,400
●	31681	Celoron (V)	Improvements to Lucille Ball Memorial Park	DOS	Local Waterfront Revitalization Program	\$82,845	\$165,690	\$82,845
●	25697	Chautauqua County	Northern Chautauqua County Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$65,000	\$130,000	\$64,910
●	27276	Chautauqua County	Chautauqua Water District	ESD	Empire State Development Grant Funds	\$1,000,000	\$29,755,000	
●	26878	Chautauqua Lake Snowmobile Club, Inc.	Trail Grooming Equipment	Parks	Recreational Trails Program	\$139,600	\$174,500	\$139,600
●	31018	Darwin Martin House	Darwin Martin House Interior Restoration II	ESD	Empire State Development Grant Funds	\$375,000	\$1,975,575	\$375,000
●	31534	Depew (V)	Wastewater Engineering Study	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
●	30205	Dunkirk (C)	Dunkirk Seawall and Lake Front Boulevard	Parks	Park Acquisition, Development and Planning	\$449,620	\$3,082,540	\$449,620

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 ● Canceled/funding declined

STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	30205	Dunkirk (C)	Dunkirk Seawall	ESD	<i>Empire State Development Grant Funds</i>	\$341,000	\$3,082,540	\$238,700
●	30526	Eden (T)	Town of Eden and Erie County Water Authority Water System Consolidation	DOS	<i>Local Government Efficiency Program</i>	\$25,000	\$55,555	\$25,000
●	26875	Erie 1 BOCES	Advanced Manufacturing Training	DOL	<i>Unemployed Worker Training</i>	\$100,000	\$100,000	\$91,000
●	30869	Erie Community College	Industrial Mechanical Technician Training	DOL	<i>Unemployed Worker Training</i>	\$88,800	\$88,800	\$26,640
●	29823	Evolution Dental Science LLC	Dental Clinical Technician Training	DOL	<i>Existing Employee Training Program</i>	\$51,600	\$99,600	\$49,762
●	28722	Gowanda Area Redevelopment Corp	Gowanda Zoar Valley Gateway Park Phase 3	Parks	<i>Park Acquisition, Development and Planning</i>	\$500,000	\$625,000	\$500,000
●	26924	Gowanda's Historic Hollywood Theater, Ltd.	Historic Hollywood Theater Capital	ESD	<i>Empire State Development Grant Funds</i>	\$166,667	\$629,193	\$166,667
●	30004	Graycliff Conservancy Inc.	Martin House Restoration	Arts	<i>Arts, Culture & Heritage Project Grant</i>	\$50,000	\$50,000	\$50,000
●	28625	Hamburg Development Corporation	Village of Blasdel Main Street	HCR	<i>New York Main Street</i>	\$100,000	\$349,234	\$70,961
●	26761	Jamestown (C)	Greater Jamestown Riverwalk Trail	Parks	<i>Park Acquisition, Development and Planning</i>	\$499,955	\$1,363,762	\$449,959
●	28709	Jamestown Community College	Machinist Training	DOL	<i>Unemployed Worker Training</i>	\$99,900	\$157,000	\$72,887
●	32380	Just Buffalo Literary Center Inc.	Just Buffalo Literary Center	Arts	<i>Arts, Culture & Heritage Project Grant</i>	\$55,500	\$150,000	\$55,500
●	31710	K-Technologies, Inc.	Lean and Advanced Manufacturing Training	DOL	<i>Existing Employee Training Program</i>	\$55,577	\$103,254	\$26,779
●	27923	Lackawanna (C)	Comprehensive Plan Development	NYSERDA	<i>Cleaner Greener Communities</i>	\$60,000	\$140,000	\$60,000
●	30439	Lake Effect Trailbreakers	Trail Grooming Equipment	Parks	<i>Recreational Trails Program</i>	\$192,000	\$240,000	\$192,000
●	31775	Lancaster (V)	Downtown Lancaster Revitalization Program	HCR	<i>New York Main Street</i>	\$100,000	\$408,340	\$100,000
●	28734	Little Valley (V)	Wastewater Engineering Study	DEC	<i>Engineering Planning Grant Program</i>	\$20,000	\$25,000	\$20,000
●	31014	Lockport Ice Arena and Sports Center, Inc.	Lockport Ice Arena	ESD	<i>Empire State Development Grant Funds</i>	\$1,000,000	\$13,500,000	\$896,709
●	28609	Lumber City Development Corporation	Oliver Street Revitalization	HCR	<i>New York Main Street</i>	\$200,000	\$255,000	\$156,046
●	30510	Machias (T)	Town of Machias Lime Lake Sewer District Engineering Report	DEC	<i>Engineering Planning Grant Program</i>	\$30,000	\$37,500	\$30,000
●	28679	Massachusetts Avenue Project, Inc.	Growing Green	DOS	<i>Community Services Block Grant</i>	\$56,015	\$70,019	\$56,015
●	28196	Musical Fare Theatre	Theatrical Sound and Lighting Packages and Curtains	Arts	<i>Artistic Program Capital Equipment</i>	\$15,081	\$30,162	\$15,081
●	31170	Niagara County Community College	Operational Skills Training	DOL	<i>Unemployed Worker Training</i>	\$25,397	\$34,500	\$25,388
●	28627	Niagara Frontier Transportation Authority	NFTA - Cobblestone Working Capital	ESD	<i>Strategic Planning and Feasibility Studies</i>	\$40,000	\$300,000	\$40,000
●	32295	Niagara Tourism & Convention Corporation	Niagara Tourism & Convention Working Capital	ESD	<i>Market New York</i>	\$300,000	\$300,000	\$245,004
●	29179	North Tonawanda (C)	Erie Canal Bike Path Extension	Canals	<i>NYS Canalway Grant Program</i>	\$144,707	\$289,414	\$144,707

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STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	28377	North Tonawanda (C)	Gratwick Marina Redevelopment	DOS	Local Waterfront Revitalization Program	\$208,125	\$416,250	\$208,125
●	32161	Reg Lenna Civic Center, Inc.	Digital Projection System	Arts	Digital Film Projector Conversion Program	\$75,000	\$100,000	\$75,000
●	32053	Research Foundation for the State University of New York	Sustainable Advanced Manufacturing Center	ESD	Empire State Development Grant Funds	\$500,000	\$5,500,000	
●	30142	Research Foundation of the State of New York	Center for Computational Research	ESD	Empire State Development Grant Funds	\$1,000,000	\$1,200,000	\$1,000,000
●	31368	Riviera Theatre and Organ Preservation Society, Inc.	Digital Conversion Project	Arts	Digital Film Projector Conversion Program	\$42,343	\$84,685	\$42,343
●	32230	Rolite Mfg., Inc.	Production Machine Operation Training	DOL	Existing Employee Training Program	\$8,320	\$13,000	\$6,175
●	31545	Roycroft Campus Corporation	Roycroft Campus Print Shop Acquisition	Arts	Arts, Culture & Heritage Project Grant	\$50,000	\$1,300,000	\$50,000
●	31916	South & Center Chautauqua Lake Sewer District	Chautauqua County Wastewater Consolidation Study	DEC	Engineering Planning Grant Program	\$50,000	\$62,500	\$44,512
●	29436	University District Community Development Association, Inc.	Uptown Theater Project	HCR	Urban Initiatives	\$150,000	\$196,250	\$150,000
●	29831	Westfield Academy and Central School	Centralization of Brocton and Westfield Schools	DOS	Local Government Efficiency Program	\$13,500	\$50,000	\$13,500
●	29677	Williamsville (V)	Spring Street Green Reconstruction	EFC	Green Innovation Grant Program	\$799,160	\$1,131,849	\$799,160
●	30470	Williamsville (V)	Williamsville and Erie County Water Authority Water System Consolidation	DOS	Local Government Efficiency Program	\$400,000	\$32,154,000	\$400,000
●	31530	Williamsville (V)	Williamsville Working Capital	ESD	Strategic Planning and Feasibility Studies	\$18,550	\$37,100	\$18,550
●	27923	Lackawanna (C)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization Program	\$30,000	\$60,000	\$21,917
●	28429	Lewiston (V)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization Program	\$20,250	\$40,500	\$14,872
●	27819	Newstead (T)	Recreational Trail Expansion Project	Parks	Recreational Trails Program	\$200,000	\$396,004	
●	28627	Niagara Frontier Transportation Authority	NFTA - Cobblestone Working Capital	ESD	Empire State Development Grant Funds	\$40,000	\$200,000	\$40,000
●	28432	Porter (T)	Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$34,250	\$68,500	\$18,387
●	31526	Service Collaborative of WNY, Inc.	Opportunity Corps	ONCS	New York State AmeriCorps Program	\$245,011	\$507,511	\$146,638
●	28193	University at Buffalo	Western New York Innovation Hot Spot	ESD	New York State Business Incubator and Innovation Hot Spot Support Program	\$250,000	\$2,250,000	
●	32533	Niagara Falls (C)	Trades Job Training Facility (Isaiah 61)	ESD	Empire State Development Grant Funds	\$132,000	\$661,000	
●	32611	Buffalo Urban League, Inc.	Buffalo Urban League Working Capital	ESD	Technical Assistance and Training Grants - Opportunity Agenda Projects	\$100,000	\$100,000	
●	30853	Amherst (T)	Renovation of an Assisted Living Facility	ESD	Industrial Development Bond Cap	\$7,500,000	\$15,000,000	

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STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	27534	Central Terminal Restoration Corporation	Center for Restoration Arts Sciences Capital	ESD	Market New York	\$30,000	\$192,000	
●	32201	Community Action Organization of Erie County, Inc.	Family Development and Child Care Training	DOL	New Hire (On-the-Job) Training	\$40,050	\$161,598	
●	32439	Cuba Rushford Central School District	Rushford School	ESD	Empire State Development Grant Funds	\$300,000	\$1,708,130	
●	28006	Erie County IDA	Boston Valley Pottery Capital	ESD	Environmental Investment Program - Capital	\$157,500	\$450,000	
●	31399	Everywoman Opportunity Center	Project Fresh Start	DOS	Community Services Block Grant	\$93,358	\$116,698	
●	31637	McHone Industries, Inc.	ISO 9000 Quality Management Systems Training	DOL	Existing Employee Training Program	\$25,900	\$75,900	
●	28047	Randolph (T)	McNallie Building	ESD	Empire State Development Grant Funds	\$65,493	\$327,463	
●	32230	Rolite Mfg., Inc.	Production Machine Operation Training	DOL	Unemployed Worker Training	\$1,860	\$13,000	
●	32230	Rolite Mfg., Inc.	Production Machine Operation Training	DOL	New Hire (On-the-Job) Training	\$2,820	\$13,000	
●	30330	TAM Ceramics, LLC	TAM Rare Earth	ESD	Empire State Development Grant Funds	\$250,000	\$250,000	
●	32303	Triad Recycling and Energy, Corp.	Triad Recycling and Energy Capital	ESD	Environmental Investment Program - Capital	\$330,000	\$758,350	
ROUND 4								
●	42710	1891 Fredonia Opera House	Seamless Movie Screen, 16-Channel Sound Board & LED Color Lighting Instruments	Arts	Artistic Program Capital Equipment	\$11,800	\$23,786	\$11,800
●	39521	Akron (V)	Wastewater Infrastructure Engineering Planning Grant	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
●	37830	Alix Rice Peace Park Foundation	Alix Rice Peace Park Skatepark	Parks	Park Acquisition, Development and Planning	\$123,888	\$352,750	\$111,499
●	41655	Allegany (V)	Allegany Planning Study	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
●	41056	Allegany County Community Opportunities and Rural Development Corporation	Employment Training Program	DOS	Community Services Block Grant	\$100,000	\$125,000	\$62,464
●	39929	Andover (V)	Drinking Water Feasibility Study	HCR	CDBG - Community Planning	\$50,000	\$52,632	\$49,500
●	39938	Brocton (V)	Main Street Market Assessment	HCR	New York Main Street Technical Assistance	\$20,000	\$27,250	
●	41428	Buffalo Fine Arts Academy	AK Innovation Lab	Arts	Arts, Culture & Heritage Project Grant	\$76,000	\$435,000	\$60,800
●	42560	Buffalo Niagara Convention & Visitors Bureau	Buffalo Niagara Convention & Visitors Bureau Working Capital	ESD	Market New York	\$250,000	\$500,000	\$250,000
●	41713	Buffalo Niagara Riverkeeper	Scajaquada Creek Paddlesport Launch	Canals	Canalway Grant Program	\$150,000	\$300,000	
●	43510	Buffalo Sewer Authority	Buffalo Green Site Restoration Demonstration	EFC	Green Innovation Grant Program	\$1,800,000	\$1,487,649	\$1,287,649
●	40477	Burchfield Penney Art Center	Front Yard Project High-Luminosity Projectors	Arts	Artistic Program Capital Equipment	\$49,500	\$130,000	\$49,500
●	41302	Burchfield Penney Art Center	Traveling Exhibitions Program Working Capital	ESD	Market New York	\$36,000	\$54,000	\$36,000

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STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	41533	Caneadea (T)	New Park Acquisition and Planning	Parks	Park Acquisition, Development and Planning	\$82,491	\$109,988	\$82,491
●	41656	Catholic Charities of Buffalo	Hospitality and Tourism Training	DOL	Unemployed Worker Training Program	\$99,600	\$99,600	\$63,246
●	43090	Concord (T)	Sewer Districts #1 and # 2 Engineering Study	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
●	42218	El Museo Francisco Oller Y Diego Rivera	Program Expansion	Arts	Workforce Investment Program	\$24,700	\$338,000	\$24,700
●	38733	Erie 1 BOCES	Maintenance Mechanic Training	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	\$92,500
●	41223	Erie County	Seneca Bluffs Natural Habitat Park	Parks	Park Acquisition, Development and Planning	\$75,000	\$100,000	\$75,000
●	42713	Erie County	Bethlehem Steel Redevelopment Capital	ESD	Empire State Development Grant Funds	\$500,000	\$11,080,000	\$500,000
●	38923	Erie-Niagara Area Health Education Center, Inc.	Medical Billing and Coding Training	DOL	New Hire Training Program	\$20,000	\$78,624	\$5,000
●	41063	Frontier Science & Technology Research Foundation, Inc.	Research Associate Training	DOL	Existing Employee Training Program	\$30,000	\$79,052	\$30,000
●	40389	Gerard Place Housing Development Company, Inc.	Gerard Place Education and Community Center	ESD	Empire State Development Grant Funds	\$250,000	\$1,397,407	
●	39294	Goodwill Industries of Western New York, Inc.	Manufacturing, Medical and Office Training	DOL	Unemployed Worker Training Program	\$99,200	\$474,200	\$3,950
●	42065	Greater Lockport Development Corporation	Main Street Program	HCR	New York Main Street	\$250,000	\$600,000	\$250,000
●	42268	HealthNow New York Inc.	Office Operations and Information Technology Training	DOL	Existing Employee Training Program	\$99,725	\$224,365	\$79,251
●	39712	Herschell Carrousel Factory Museum	Enhance Development Activity	Arts	Workforce Investment Program	\$6,300	\$31,800	\$6,300
●	40102	Jamestown Community College	Machinist Training	DOL	Unemployed Worker Training Program	\$99,998	\$182,298	\$74,201
●	39185	Jamestown Renaissance Corporation	STRIVE Jamestown 2014	HCR	New York Main Street	\$250,000	\$4,374,078	\$250,000
●	43424	Just Buffalo Literary Center	JB40	Arts	Arts, Culture & Heritage Project Grant	\$60,000	\$275,000	\$60,000
●	41643	National Comedy Center, Inc.	National Comedy Center	ESD	Empire State Development Grant Funds	\$1,500,000	\$19,906,726	\$1,500,000
●	40994	Newfane (T)	Wastewater Plant Engineering Study	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
●	40050	Niagara (T)	Belden Center Stormwater Project	HCR	CDBG - Public Infrastructure	\$599,854	\$622,627	\$599,854
●	40750	Niagara County Community College	Niagara Falls Culinary Institute Working Capital	ESD	Market New York	\$99,930	\$133,263	\$47,914
●	41968	Niagara County Community College	Customer Service Training	DOL	Unemployed Worker Training Program	\$63,375	\$70,575	\$38,041
●	43460	Niagara Frontier Transportation Authority	NFTA Rail Car Rebuild	ESD	Empire State Development Grant Funds	\$780,000	\$4,840,088	\$780,000
●	39780	Olean (C)	North Union Street Green Revitalization	EFC	Green Innovation Grant Program	\$854,000	\$952,500	\$854,000
●	41460	Olean (C)	Allegheny River Public Access and Recreation Plan	DOS	Local Waterfront Revitalization Program	\$38,785	\$77,570	\$38,785
●	40043	Olean Business Development Center	Olean Business Incubation Center Capital	ESD	Empire State Development Grant Funds	\$400,000	\$2,012,000	\$300,000

STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	39137	Research Foundation for SUNY on behalf of Buffalo State	Advanced Manufacturing Technician Training	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	\$58,146
●	40589	Research Foundation for SUNY on behalf of University of Buffalo	Dental Assistant Training	DOL	Unemployed Worker Training Program	\$52,710	\$525,635	\$33,342
●	41741	Ripley (T)	Ripley Planning Study	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
●	39668	Roycroft Campus Corporation	New Visitor Center Development	Arts	Arts, Culture & Heritage Project Grant	\$30,000	\$103,000	\$30,000
●	41387	Sinclairville (V)	Water Tank Replacement Project	HCR	CDBG - Public Infrastructure	\$600,000	\$5,000,000	\$600,000
●	43421	Squeaky Wheel/Buffalo Media Resources, Inc.	Program Expansion	Arts	Arts, Culture & Heritage Project Grant	\$11,500	\$38,340	\$11,500
●	42135	The Center for Exploratory and Perceptual Art (CEPA) Gallery	Expand Artistic & Educational Programming	Arts	Workforce Investment Program	\$49,500	\$106,700	\$49,500
●	39255	Tonawanda (C)	Main Street Development Program	DOS	Local Waterfront Revitalization Program	\$187,225	\$374,450	\$121,356
●	39378	Tonawanda (T)	Lincoln Park Green Pathway	EFC	Green Innovation Grant Program	\$700,000	\$769,393	\$691,393
●	40552	Torn Space Theater	The Calling: Torn Spaces Site Specific Performance	Arts	Arts, Culture & Heritage Project Grant	\$15,200	\$61,850	\$15,200
●	42659	Wellsville (V)	WWTP Engineering Planning Grant	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
●	42673	Western New York Book Arts Collaborative	Program Expansion	Arts	Workforce Investment Program	\$35,200	\$64,390	\$35,200
●	43021	Young Audiences of Western New York	ArtWorks: Hired to Create, Inspired to Succeed	Arts	Arts, Culture & Heritage Project Grant	\$50,200	\$188,034	\$40,160
●	37830	Alix Rice Peace Park Foundation	Alix Rice Peace Park (Skatepark) Capital	ESD	Market New York	\$5,000	\$30,000	
●	42761	Amherst (T)	Smart Growth and Sustainability Planning	NYSERDA	Cleaner Greener Communities	\$161,250	\$278,000	\$93,120
●	39510	Blessed Trinity Catholic Church	Restoration of a Community Anchor and Tourism Product	Parks	Historic Property Acquisition, Development and Planning	\$329,643	\$439,525	\$300,193
●	41052	Bolivar (T)	Municipal Pool Improvements	Parks	Park Acquisition, Development and Planning	\$240,156	\$320,208	
●	39191	Chautauqua County	North Chautauqua County Regional Water Supply System	ESD	Empire State Development Grant Funds	\$1,000,000	\$6,300,000	
●	40124	CODE, Inc.	Appleyard Greenway Recreation Project	Parks	Park Acquisition, Development and Planning	\$338,886	\$451,780	\$99,795
●	40859	Erie County	Erie County Sustainability Plan	NYSERDA	Cleaner Greener Communities	\$250,000	\$414,897	\$140,765
●	43050	Lewiston (V)	Shoreline Improvements	DOS	Local Waterfront Revitalization Program	\$177,500	\$355,000	
●	42826	People United for Sustainable Housing (PUSH) Buffalo	Buffalo Community Sustainability Initiative	NYSERDA	Cleaner Greener Communities	\$902,980	\$1,204,025	\$513,911
●	40277	Tonawanda (C)	Ives Park Improvements	Parks	Park Acquisition, Development and Planning	\$78,567	\$157,135	
●	42714	Buffalo Niagara Medical Campus, Inc.	Bridges to Sustainable Commuting	ESD	Empire State Development Grant Funds	\$580,000	\$2,900,000	
●	39702	Lockport (C)	Flight of Five Restoration	ESD	Empire State Development Grant Funds	\$1,315,493	\$1,664,750	\$351,943

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STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	42463	Williamsville (V)	Long Street Green Infrastructure	EFC	Green Innovation Grant Program	\$1,093,000	\$1,220,798	\$782,021
●	43197	Biorefinery Commercialization Center	Alfred State College	ESD	Empire State Development Grant Funds	\$500,000	\$3,650,000	
●	42493	Buffalo Arts and Technology Center, Inc.	Pre-Training Literacy	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	
●	41069	Erie Community College	Advanced Manufacturing Training	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	
●	42393	Tri-Main Development LLC	Green Infrastructure Retrofit	EFC	Green Innovation Grant Program	\$930,000	\$706,690	
●	42465	Trinity Church	Antique Window Protection and Visibility Project	Parks	Historic Property Acquisition, Development and Planning	\$193,590	\$258,120	
●	39134	WNY Women's Foundation, Inc.	Medical Worker Training	DOL	Unemployed Worker Training Program	\$100,000	\$254,225	
ROUND 5								
●	54295	Akron (V)	Collection System Study	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
●	57381	Athenex Pharma Solutions, LLC	Manufacturing and Quality Training	DOL	New Hire Training Program	\$57,600	\$92,643	\$5,000
●	55231	Beau Vine Vineyards	Vineyard Expansion	ESD	Empire State Development Grant Funds	\$370,000	\$1,347,751	\$370,000
●	53681	Bolivar (V)	Bolivar and Richburg Springs Joint Water Improvements Project Phase II	HCR	CDBG - Public Infrastructure	\$900,000	\$900,000	\$900,000
●	55377	Buffalo (C)	Broadway Market	ESD	Empire State Development Grant Funds	\$74,000	\$444,000	
●	54479	Buffalo Arts Studio	Expanded Outreach Capacity	Arts	Workforce Investment	\$45,000	\$60,000	\$36,000
●	51954	Buffalo Board of Education	Advanced Welding Training	DOL	Unemployed Worker Training Program	\$98,750	\$98,750	\$71,250
●	57011	Buffalo Chamber Players	Expanded Operational Capacity	Arts	Workforce Investment	\$21,000	\$28,000	\$21,000
●	56859	Buffalo Inner City Ballet	Expanded Operational Capacity	Arts	Workforce Investment	\$20,000	\$40,000	\$20,000
●	54012	Buffalo Niagara Convention and Visitors Bureau	Visit Buffalo Niagara - Working Capital II	ESD	Market New York	\$40,000	\$50,000	\$40,000
●	55717	Buffalo Niagara Convention and Visitors Bureau	Visit Buffalo Niagara - Working Capital I	ESD	Market New York	\$125,000	\$375,000	\$125,000
●	54120	Buffalo Philharmonic Orchestra	Richardson Complex Grand Opening Illumination	Arts	Arts, Culture and Heritage New Initiatives - Implementation	\$63,000	\$532,000	\$63,000
●	52858	Buffalo Place	Main Street Buffalo	HCR	New York Main Street	\$300,000	\$3,400,000	\$300,000
●	54698	Buffalo RiverWorks, LLC	Buffalo RiverWorks Green Infrastructure Installations	EFC	Green Innovation Grant Program	\$900,000	\$1,254,000	\$900,000
●	56024	Buffalo Sewer Authority	Scajaquada Creek Restoration	EFC	Green Innovation Grant Program	\$1,815,000	\$2,016,700	\$1,815,000
●	52556	Burchfield Penney Art Center	Burchfield Penney 50th Anniversary Celebration	Arts	Arts, Culture and Heritage New Initiatives - Implementation	\$63,000	\$520,000	\$63,000
●	52575	Burchfield Penney Art Center	Burchfield Penney Art Center Working Capital	ESD	Market New York	\$125,000	\$375,000	\$125,000
●	28658	Cattaraugus Community Action, Inc.	Culinary Arts Training	DOL	Unemployed Worker Training Program	\$25,000	\$200,000	\$5,452
●	28658	Cattaraugus Community Action, Inc.	Culinary Arts Training	DOL	Special Populations Training Program	\$75,000	\$200,000	\$17,738

STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	56107	Cattaraugus County	Cattaraugus County Cultural Plan	Arts	Arts, Culture and Heritage New Initiatives - Planning	\$49,500	\$49,500	\$49,500
●	53101	Cattaraugus County Arts Council	Expanded Programmatic Capacity	Arts	Workforce Investment	\$27,750	\$37,000	\$27,750
●	56140	Chautauqua County	North Chautauqua Lake Sewer District Engineering Study	DEC	Engineering Planning Grant Program	\$30,000	\$45,998	\$30,000
●	53054	Chautauqua County	West Side Chautauqua Lake Sewer Extension Engineering Study	DEC	Engineering Planning Grant Program	\$50,000	\$100,000	\$50,000
●	56014	Chautauqua County Soil and Water Conservation District	Chautauqua Creek Restoration	DEC	Water Quality Improvement Project Program	\$81,000	\$328,500	
●	54525	Chautauqua Regional Youth Ballet	Expanded Operational and Outreach Capacity	Arts	Workforce Investment	\$27,000	\$36,000	\$27,000
●	53713	Cheektowaga (T)	Engineering Study	DEC	Engineering Planning Grant Program	\$80,000	\$100,000	\$75,277
●	55267	Cuba Friends of Architecture	Expanded Programmatic and Outreach Capacity	Arts	Workforce Investment	\$40,950	\$54,600	\$40,950
●	55086	Depew (V)	Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$178,000	\$100,000
●	55172	Ellery Sno-Cruisers	Class A Trail Groomer for Snowmobile Trail Maintenance - 2015	Parks	Recreational Trails Program	\$176,000	\$220,000	\$176,000
●	55939	Erie 1 BOCES	Maintenance, Machining and Welding Training	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	\$99,150
●	56728	Erie Community College	Transportation Training	DOL	Unemployed Worker Training Program	\$60,300	\$60,300	\$4,320
●	51720	Erie County	Sewer District No. 3 Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$125,957	\$100,000
●	54307	Evans (T)	Lake Erie Beach Business District Revitalization Project	HCR	New York Main Street Technical Assistance	\$19,950	\$21,000	\$19,950
●	54654	Graycliff Conservancy	Expanded Maintenance Capacity	Arts	Workforce Investment	\$33,750	\$45,000	\$33,750
●	54791	Gypsum Systems, Inc.	Carpentry Training	DOL	New Hire Training Program	\$50,000	\$260,000	\$2,935
●	57842	Hallwalls	Expanded Programmatic Capacity	Arts	Workforce Investment	\$21,000	\$28,000	\$21,000
●	54071	HealthNow New York Inc.	Process Improvement and Information Technology Training	DOL	Existing Employee Training Program	\$99,821	\$379,274	\$86,588
●	57880	International Institute of Buffalo	Manufacturing and Medical Training	DOL	Unemployed Worker Training Program	\$50,000	\$185,620	\$18,347
●	57880	International Institute of Buffalo	Manufacturing and Medical Training	DOL	Special Populations Training Program	\$50,000	\$185,620	\$918
●	53322	Jamestown Community College	Expansion of Manufacturing Technology Institutes	ESD	Empire State Development Grant Funds	\$980,000	\$10,040,669	\$980,000
●	53136	Just Buffalo Literary Center	Lit City Public Art	Arts	Arts, Culture and Heritage New Initiatives - Implementation	\$40,950	\$130,000	\$40,950
●	54965	Kaleida Health	Health Care Skills Training	DOL	Existing Employee Training Program	\$88,124	\$156,060	\$25,936
●	57061	K-Technologies, Inc.	Assembly and Process Improvement Training	DOL	Existing Employee Training Program	\$42,115	\$74,490	\$32,330
●	53204	Lancaster (V)	Wastewater Infrastructure Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$125,000	\$100,000
●	52974	LehrerDance	LehrerDance Multi-Year Expansion Project	Arts	Workforce Investment	\$30,000	\$60,000	\$30,000
●	53387	Libera, Inc.	Information Technology Training	DOL	Existing Employee Training Program	\$75,910	\$198,874	\$19,804
●	55984	Little Valley (V)	Wastewater Treatment Plant Upgrades	HCR	CDBG - Public Infrastructure	\$600,000	\$4,960,750	\$600,000
●	51499	Lockport (C)	South Street Neighborhood Project	HCR	CDBG - Community Planning	\$50,000	\$53,000	\$50,000

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STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	56777	Lockport (T)	Industrial Park Working Capital	ESD	Strategic Planning and Feasibility Studies	\$19,000	\$64,558	\$14,000
●	55590	Locust Street Art	Expanded Organizational Capacity	Arts	Workforce Investment	\$44,055	\$58,740	\$35,244
●	54787	Massachusetts Avenue Project	Farmhouse Community Food Training and Resource Center	ESD	Empire State Development Grant Funds	\$385,000	\$1,591,847	
●	53239	National Comedy Center, Inc.	National Comedy Center Park	Parks	Park Acquisition, Development and Planning	\$500,000	\$1,625,000	\$500,000
●	53248	National Comedy Center, Inc.	National Comedy Center Connector	ESD	Empire State Development Grant Funds	\$1,000,000	\$19,906,726	\$1,000,000
●	53250	National Comedy Center, Inc.	Marketing Working Capital	ESD	Market New York	\$525,000	\$700,000	\$261,844
●	56814	Niagara Arts and Cultural Center	Expanded Programmatic Capacity	Arts	Workforce Investment	\$40,000	\$64,000	\$40,000
●	57999	Niagara County Community College	Hospitality and Manufacturing Training	DOL	Unemployed Worker Training Program	\$57,119	\$60,719	\$8,375
●	57444	Niagara Falls (C)	Highland Avenue Business Park Phase 1	ESD	Empire State Development Grant Funds	\$500,000	\$2,583,173	
●	51019	Niagara Tourism & Convention Corporation	Niagara Tourism and Convention Working Capital	ESD	Market New York	\$200,000	\$266,667	\$161,742
●	53259	Old 1st Ward Community Association Inc.	Seneca Street Main Street Technical Assistance	HCR	New York Main Street Technical Assistance	\$20,000	\$21,100	\$10,070
●	53240	Olean (C)	William O. Smith Recreation Center Complex Improvements Project	Parks	Park Acquisition, Development and Planning	\$500,000	\$2,100,000	\$500,000
●	52209	Olean (C)	North 3rd Street Reconstruction	ESD	Empire State Development Grant Funds	\$140,000	\$800,527	\$140,000
●	53240	Olean (C)	William O. Smith Recreation Center Complex Improvements	ESD	Empire State Development Grant Funds	\$420,000	\$3,855,000	\$420,000
●	53699	Olean Business Development Corporation	Downtown Olean Revitalization	HCR	New York Main Street	\$300,000	\$900,000	\$259,051
●	54940	People Inc.	Life Skills Training	DOL	Existing Employee Training Program	\$4,060	\$4,060	\$2,845
●	51265	Reg Lenna Center for the Arts	Reg Lenna Multimedia Studio Marquee Upgrade	Arts	Arts, Culture and Heritage New Initiatives - Planning	\$24,700	\$116,760	\$24,700
●	55907	Research Foundation for SUNY for University at Buffalo	Manufacturing Production Technician Training	DOL	Unemployed Worker Training Program	\$99,660	\$99,660	\$20,072
●	54362	Road Less Traveled Productions	Expanded Programmatic Capacity	Arts	Workforce Investment	\$49,500	\$49,500	\$49,500
●	57419	Sloan (V)	Wastewater Infrastructure Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$125,000	\$100,000
●	56770	Springville (V)	Village of Springville Revitalization	HCR	New York Main Street	\$300,000	\$537,000	\$299,073
●	56051	Squeaky Wheel Film Media Art Center	Youth Media Arts Leadership Workforce Development Program	Arts	Arts, Culture and Heritage New Initiatives	\$48,906	\$49,500	\$48,906
●	51603	Tonawanda (C)	Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$200,000	\$100,000
●	55830	Torn Space Theater	Expanded Development Capacity	Arts	Workforce Investment	\$31,200	\$40,000	\$31,200
●	54753	Wellsville (V)	Preliminary Engineering Report	HCR	CDBG - Community Planning	\$50,000	\$52,500	\$50,000
●	56850	Young Audiences of Western New York	Young Audiences of Western New York State Strategic Planning	Arts	Arts, Culture and Heritage New Initiatives - Planning	\$48,906	\$120,000	\$48,906

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STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	52232	YWCA of the Niagara Frontier, Inc.	Culinary Arts Training	DOL	Unemployed Worker Training Program	\$15,000	\$54,000	\$8,564
●	52232	YWCA of the Niagara Frontier, Inc.	Culinary Arts Training	DOL	Special Populations Training Program	\$15,000	\$54,000	\$8,659
●	52501	Buffalo (C)	Shelton Square - Erie Street Greenway	Parks	Park Acquisition, Development and Planning	\$50,000	\$100,000	
●	57282	Buffalo (C)	Niagara Street Revitalization Phase III/IV	DEC	Water Quality Improvement Project Program	\$937,500	\$35,117,828	
●	56232	Buffalo (C)	Entertainment District/ Franklin Street Corridor	ESD	Empire State Development Grant Funds	\$500,000	\$5,056,000	
●	57282	Buffalo (C)	Niagara Street Revitalization Phase III/IV	NYSERDA	Cleaner Greener Communities	\$1,500,000	\$35,117,828	
●	54539	Cattaraugus County	Site Development Working Capital	ESD	Strategic Planning and Feasibility Studies	\$50,000	\$69,500	
●	51568	Chautauqua County	Northern Chautauqua County Local Waterfront Revitalization Program Phase II	DOS	Local Waterfront Revitalization Program	\$50,000	\$100,000	\$42,673
●	53017	Chautauqua County	Dutch Hollow Creek Stabilization Project	DEC	Water Quality Improvement Project Program	\$482,179	\$642,905	
●	57116	Chautauqua County	West Dutch Hollow Creek Stabilization Project	DEC	Water Quality Improvement Project Program	\$275,888	\$367,850	
●	57124	Chautauqua County	Bemus Creek Stabilization Project	DEC	Water Quality Improvement Project Program	\$151,200	\$201,600	
●	57133	Chautauqua County	Prendergast Creek Stabilization Project	DEC	Water Quality Improvement Project Program	\$58,039	\$77,386	\$42,304
●	57134	Chautauqua County	Ball Creek Stabilization Project	DEC	Water Quality Improvement Project Program	\$66,174	\$88,231	
●	57135	Chautauqua County	Goose Creek Stabilization Project	DEC	Water Quality Improvement Project Program	\$39,690	\$52,920	
●	52683	Chautauqua County	South County Industrial Park Expansion	ESD	Empire State Development Grant Funds	\$200,000	\$1,000,000	
●	53040	Chautauqua County Soil and Water Conservation District	Chautauqua County Erosion Control Improvements	DEC	Water Quality Improvement Project Program	\$55,000	\$125,000	\$31,183
●	53738	Chautauqua County Soil and Water Conservation District	Walnut and Silver Creek Stream Corridor Restoration	DEC	Water Quality Improvement Project Program	\$167,250	\$224,358	
●	52898	Chautauqua Harbor Hotel LLC	Destination Hotel	ESD	Empire State Development Grant Funds	\$1,653,000	\$22,653,000	
●	56123	Chautauqua Harbor Hotel LLC	Chautauqua Harbor Destination Hotel	ESD	Market New York	\$255,000	\$38,819,000	
●	52000	Committee for the Buffalo Religious Arts Center	Buffalo Religious Arts Center Restoration Project	Parks	Historic Property Acquisition, Development and Planning	\$202,237	\$269,650	\$146,943
●	54631	Erie County	Bethlehem Steel Redevelopment	ESD	Empire State Development Grant Funds	\$2,280,000	\$10,780,000	\$2,280,00
●	52931	Erie County	Western NY Stormwater Coalition MS4 Gap Analysis and Mapping Project	DEC	Water Quality Improvement Project Program	\$388,054	\$518,351	\$59,841
●	53954	Evans (T)	South Creek Pool Park Improvement Project	Parks	Park Acquisition, Development and Planning	\$142,898	\$285,796	

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●	53131	Fredonia Technology Incubator	Fredonia NYS Certified Business Incubator	ESD	New York State Business Incubator Support Program	\$125,000	\$1,125,000	
●	53452	Gates Circle Holdings LLC	Gates Circle Infrastructure	ESD	Empire State Development Grant Funds	\$2,000,000	\$10,000,000	
●	53135	Grand Island (T)	Scenic Woods-Bicentennial Park, Phases I-IA	DOS	Local Waterfront Revitalization Program	\$197,634	\$395,269	\$58,120
●	56897	Hamburg (V)	Underutilized Site Working Capital	ESD	Strategic Planning and Feasibility Studies	\$30,000	\$60,000	
●	56298	Jamestown Renaissance Corporation	STRIVE Jamestown 2015	HCR	New York Main Street	\$500,000	\$2,148,975	
●	54121	Lackawanna (C)	Lackawanna Recreational Trail Restoration	Parks	Recreational Trails Program	\$171,800	\$214,750	
●	55870	New York Business Development Corp	WNY Small Business Fund	ESD	Empire State Development Grant Funds	\$750,000	\$1,500,000	\$225,000
●	54097	Niagara Falls (C)	Customhouse Harriet Tubman Plaza	Parks	Heritage Areas System Acquisition, Development and Planning	\$201,725	\$268,967	
●	58093	Niagara Falls (C)	MicroEnterprise Assistance	ESD	Empire State Development Grant Funds	\$100,000	\$200,000	\$50,000
●	54051	Niagara Falls (C)	LaSalle Recreation Way Trail	DOS	Local Waterfront Revitalization Program	\$410,000	\$820,000	
●	53699	Olean Business Development Center	Downtown Olean Revitalization	ESD	Empire State Development Grant Funds	\$45,000	\$409,800	
●	50776	Research Foundation for SUNY Buffalo State College	Advanced Manufacturing Training	DOL	Unemployed Worker Training Program	\$100,000	\$181,888	
●	55331	Riviera Theatre and Performing Arts Center	Riviera Theatre Capital II	ESD	Market New York	\$200,000	\$6,080,000	
●	52225	Somerset (T)	Western New York Region Municipal Healthcare Consortium Project	DOS	Local Government Efficiency Program	\$225,000	\$250,000	\$140,867
●	51635	University at Buffalo	Main Street Campus Revitalization	ESD	Empire State Development Grant Funds	\$1,000,000	\$10,000,000	
●	54310	West Seneca (T)	Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$125,000	\$50,000
●	51803	Westfield (T)	Welch Trail Recreation Area	Parks	Recreational Trails Program	\$200,000	\$594,750	
●	51168	Zoological Society of Buffalo, Inc.	Buffalo Zoo Reptile House	Parks	Park Acquisition, Development and Planning	\$500,000	\$1,000,000	\$256,875
●	56130	Buffalo and Erie County Historical Society	Portico Improvements	Parks	Historic Property Acquisition, Development and Planning	\$44,250	\$88,500	
●	53590	Erie County	ECLIPSE Erie County Low Income Program for Sustainable Energy	NYSERDA	Cleaner Greener Communities	\$1,500,000	\$5,900,671	
●	55331	Riviera Theatre and Performing Arts Center	Riviera Theatre and Performing Arts Center	ESD	Empire State Development Grant Funds	\$1,000,000	\$6,080,000	
●	51102	Center for Employment Opportunities, Inc.	Construction Worker Training	DOL	Special Populations Training Program	\$100,000	\$314,000	
●	56910	Friends of Corpus Christi	Friends of Corpus Christi - Historic East Village	ESD	Empire State Development Grant Funds	\$50,000	\$50,000	
●	57117	Kinex Supportive Pharmaceuticals, LLC	Manufacturing Training	DOL	New Hire Training Program	\$76,800	\$94,700	

STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	57119	NY Pharmaceuticals LLC	Manufacturing and Security Training	DOL	New Hire Training Program	\$76,800	\$97,800	
●	56366	Research Foundation for the State University of New York	Biorefinery Development and Commercialization	ESD	Empire State Development Grant Funds	\$1,500,000	\$10,362,000	
●	50744	Support Enterprises, Inc.	E-Works	ESD	Empire State Development Grant Funds	\$33,000	\$165,000	
ROUND 6								
●	68530	Artpark & Company	Artpark Working Capital	ESD	Market New York	\$52,992	\$133,422	\$52,972
●	67134	Arts Services Initiative of Western New York Inc	Administrative Workforce Expansion	Arts	Workforce Investment	\$32,500	\$48,700	\$32,500
●	67805	ASP Partners, LLC	Allegany State Park Lodging Improvement	ESD	Empire State Development Grant Funds	\$120,000	\$1,100,000	\$120,000
●	65139	Belfast (T)	Water System Study	HCR	CDBG - Community Planning	\$50,000	\$83,750	\$50,000
●	65401	Buffalo (C)	Beverly Gray Business Center	ESD	Empire State Development Grant Funds	\$18,550	\$108,359	
●	64481	Buffalo City School District	Welding Skills Training Project	DOL	Unemployed Worker Training Program	\$98,750	\$98,750	\$43,450
●	67802	Buffalo Fine Arts Academy	Fellowship Workforce Expansion	Arts	Workforce Investment	\$30,000	\$37,500	\$30,000
●	66172	Buffalo Niagara Convention and Visitors Bureau	African American Heritage Working Capital	ESD	Market New York	\$37,500	\$50,500	\$37,500
●	67275	Burchfield Penney Art Center	Cargo	Arts	Arts, Culture and Heritage New Initiatives	\$27,000	\$56,000	\$27,000
●	67975	Celoron (V)	Lucille Ball Memorial Park Improvements - Phase II Construction	DOS	Local Waterfront Revitalization Program	\$354,220	\$708,440	\$262,269
●	67374	CEPA Gallery	Administrative Workforce Expansion	Arts	Workforce Investment	\$26,500	\$33,200	\$26,500
●	66035	Darwin Martin House	Landscape Restoration at Frank Lloyd Wright's Martin House	ESD	Empire State Development Grant Funds	\$275,000	\$1,894,571	\$275,000
●	65786	Depew (V)	Phase 3 Sanitary Sewer System Evaluation	DEC	Engineering Planning Grant Program	\$100,000	\$120,000	\$100,000
●	66752	Ellicottville Brewing Company	Ellicottville Brewing Company Expansion in Little Valley	ESD	Empire State Development Grant Funds	\$600,000	\$5,904,562	
●	65473	Erie Board of Cooperative Training	Erie 1 Boces High School Welding	ESD	Empire State Development Grant Funds	\$25,000	\$125,000	\$25,000
●	65910	Explore More Childrens Museum	Erie Canal Programming	Arts	Arts, Culture and Heritage New Initiatives - Planning	\$23,500	\$23,650	\$23,500
●	65843	Greater Lockport Development Corporation	Harrison Place Business Incubator	ESD	Empire State Development Grant Funds	\$300,000	\$600,000	\$220,936
●	68008	Lakewood (V)	Village of Lakewood, Town of Busti Stormwater Management Engineering Study	DEC	Engineering Planning Grant Program	\$99,916	\$119,900	\$99,916
●	64187	Lockport (C)	Engineering Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$30,000
●	65881	Lockport Locks Heritage District Corporation	Lock Tender Tribute	Arts	Arts, Culture and Heritage New Initiatives - Implementation	\$75,000	\$190,000	\$18,750
●	65881	Lockport Locks Heritage District Corporation	Lock Tender Tribute	Canals	NYS Canalway Grant Program	\$85,000	\$190,000	
●	64711	National Comedy Center, Inc.	National Comedy Center Marketing Capital	ESD	Market New York	\$234,000	\$19,906,726	\$234,000

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●	64478	National Comedy Center, Inc.	National Comedy Center Gap Funding	ESD	Empire State Development Grant Funds	\$600,000	\$19,906,726	\$600,000
●	67077	Niagara Falls Aqaurium	Aquarium of Niagara Penguin Exhibit Capital I	ESD	Market New York	\$100,000	\$3,071,183	\$100,000
●	67077	Niagara Falls Aqaurium	Aquarium of Niagara Penguin Exhibit	ESD	Empire State Development Grant Funds	\$300,000	\$3,408,632	\$300,000
●	63719	North Tonawanda (C)	Microenterprise Program	HCR	CDBG - Microenterprise	\$200,000	\$300,000	\$40,000
●	63720	North Tonawanda (C)	Oliver Street Community Needs Assessment	HCR	CDBG - Community Planning	\$40,000	\$45,000	\$200,000
●	65883	NYSARC Inc. Erie County Chapter	Heritage Centers Employee Training	DOL	Existing Employee Training Program	\$27,594	\$36,120	\$24,870
●	67027	Olean (C)	Allegheny River Canoe Kayak Launch Capital	ESD	Market New York	\$44,600	\$132,500	
●	65167	Olmsted Center for Sight	National Statler Center-Career Training for the Blind and Visually Impaired	DOL	Special Populations Training Program	\$100,000	\$100,800	\$97,476
●	67206	Ripley (T)	Ripley Main Street Revitalization Plan Development	Arts	Arts, Culture and Heritage New Initiatives - Planning	\$36,000	\$49,500	\$36,000
●	67431	Roswell Park Cancer Institute Corp.	Center for Immunotherapy Equipment	ESD	Empire State Development Grant Funds	\$250,000	\$1,273,458	
●	65873	Shared Mobility, Inc.	Shared Mobility Working Capital	ESD	Market New York	\$125,000	\$165,000	\$114,267
●	66527	Silver Creek (V)	Sanitary Sewer Evaluation Study Priority 3 Project	DEC	Engineering Planning Grant Program	\$100,000	\$178,700	\$100,000
●	65922	Springville (V)	Village of Springville Revitalization Study Working Capital	ESD	Strategic Planning and Feasibility Studies	\$20,000	\$37,500	\$15,000
●	67685	Springville Center for the Arts Inc	Administrative Workforce Expansion	Arts	Workforce Investment	\$34,500	\$46,120	\$34,500
●	67490	State University of New York	Jacobs School of Medicine Simulation Innovation Center	ESD	Empire State Development Grant Funds	\$1,000,000	\$9,743,442	
●	67449	Tough Mudder, Inc.	Tough Mudder Working Capital	ESD	Market New York	\$250,000	\$407,698	\$250,000
●	66585	University at Buffalo	NYS Arts and Crafts Alliance	Arts	Arts, Culture and Heritage New Initiatives - Planning	\$49,000	\$75,922	
●	67216	Western New York Book Arts	Administrative Workforce Expansion	Arts	Workforce Investment	\$27,000	\$36,000	\$27,000
●	68588	7th and Niagara Holdings LLC	7th Niagara Street Renovation	ESD	Empire State Development Grant Funds	\$750,000	\$5,000,000	
●	66322	Almond (T)	Salt Shed	DEC	Water Quality Improvement Project Program	\$331,950	\$442,600	
●	68445	Buffalo (C)	Allen Street Streetscape	ESD	Empire State Development Grant Funds	\$600,000	\$6,300,000	
●	67992	Buffalo (C)	Niagara Street Gateway - Porter Avenue to Ontario Street Construction	DOS	Local Waterfront Revitalization Program	\$4,240,000	\$8,480,000	
●	67791	Buffalo and Erie County Historical Society	Buffalo History Museum West Gallery Restoration	ESD	Empire State Development Grant Funds	\$126,500	\$1,517,722	
●	66313	Buffalo Arts and Technology Center, Inc.	Medical Coding Training	DOL	Unemployed Worker Training Program	\$100,000	\$350,000	
●	68319	Buffalo Niagara Convention and Visitors Bureau	Visit Buffalo Niagara Working Capital	ESD	Market New York	\$45,000	\$60,000	

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●	64995	Canaeadea (T)	Canaeadea Park Improvements	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$107,654	\$143,538	
●	66999	Cattaraugus Community Action, Inc.	Food for Thought Program	DOL	Special Populations Training Program	\$37,800	\$115,220	
●	66166	Chautauqua County	Chautauqua County Overland Trails Market NY Working Capital RC6	ESD	Market New York	\$16,945	\$22,945	
●	65276	Chautauqua County Soil and Water Conservation District	Chautauqua County Highway Erosion Control	DEC	Water Quality Improvement Project Program	\$94,200	\$312,600	
●	65795	Chautauqua County Soil and Water Conservation District	Silver Creek Rehabilitation	DEC	Water Quality Improvement Project Program	\$217,000	\$372,600	
●	66257	Cheektowaga (T)	Engineering Planning Grant Project	DEC	Engineering Planning Grant Program	\$100,000	\$121,600	\$50,000
●	65756	Dunkirk (C)	Comprehensive Plan Update	DOS	Local Waterfront Revitalization Program	\$45,000	\$90,000	\$7,597
●	66647	Edelweiss Dairy, LLC	Edelweiss Dairy Facility Expansion	ESD	Empire State Development Grant Funds	\$812,167	\$12,395,766	
●	63884	Eden (T)	Consolidated Waterline Improvement Project	DOS	Local Government Efficiency Program	\$402,777	\$3,500,000	
●	66629	Ellicott (T)	Collection System Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$15,000
●	66520	Erie County	Buffalo and Erie County Botanical Gardens Restoration	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$3,550,000	
●	63761	Erie County	Lackawanna Wastewater Treatment Plant Disinfection Improvements	DEC	Water Quality Improvement Project Program	\$1,479,000	\$1,740,000	
●	63901	Erie County	Erie County Sewer District 6 Flow Monitoring and Pilot Enhanced Inflow and Infiltration Remedial	DEC	Engineering Planning Grant Program	\$100,000	\$177,978	\$50,000
●	66092	Erie County	Erie County Household Hazardous Waste Plan	DOS	Local Government Efficiency Program	\$24,000	\$48,000	
●	66086	Erie County	Construction of Erie County Correctional Facility Food Waste Composting Site	DEC	Climate Smart Communities Grants	\$694,390	\$694,390	\$48,902
●	67183	Erie County	Erie County Climate Smart Communities Certification	DEC	Climate Smart Communities Grants	\$99,771	\$209,388	\$35,444
●	67772	Erie County Department of Environment and Planning	Western NY Stormwater Coalition Storm System Mapping Project	DEC	Water Quality Improvement Project Program	\$320,000	\$426,675	\$18,691
●	66808	Evans (T)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization Program	\$20,000	\$40,000	
●	63361	Evolution Dental Science, LLC	Advanced Digital Dental Technology Training	DOL	Special Populations Training Program	\$95,000	\$140,000	
●	68617	First Presbyterian Society of the Town of Buffalo	Edward Brodhead Green Tower Restoration Preserving a Buffalo Architectural Landmark	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$328,440	\$437,920	
●	62587	Fredonia (V)	Fredonia Barker Commons Project	ESD	Empire State Development Grant Funds	\$14,950	\$488,808	
●	62587	Fredonia (V)	Fredonia Barker Commons Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$310,544	\$488,808	
●	67093	Frontier Science Technology Research Foundation, Inc.	Software Testing Planning and Design Training	DOL	Existing Employee Training Program	\$16,300	\$28,333	

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STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	63959	Gowanda's Historic Hollywood Theater, Ltd.	Hollywood Theater Restoration	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$498,750	\$665,000	\$79,051
●	66537	Grand Island (T)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization Program	\$31,350	\$62,700	
●	66695	Hamburg (V)	Department of Public Works Consolidation Planning	DOS	Local Government Efficiency Program	\$37,500	\$75,000	
●	63339	Historical Palace, Inc.	The Palace Theatre Expansion Market NY Capital	ESD	Market New York	\$423,000	\$2,115,000	
●	65456	Jamestown (C)	Tracy Plaza Green Renovations	EFC	Green Innovation Grant Program	\$1,480,000	\$2,611,607	\$552,070
●	63629	Jamestown Renaissance Corporation	Downtown Jamestown Winter Garden Plaza Phase II	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$111,297	\$148,396	
●	66785	Kenmore (V)	Wastewater Collection Facilities Condition Assessment and Improvement Engineering Planning	DEC	Engineering Planning Grant Program	\$100,000	\$168,110	\$50,000
●	65270	K-TECHnologies, Inc.	Advanced Manufacturing Certification Training Program	DOL	Existing Employee Training Program	\$43,419	\$75,235	\$16,427
●	65033	Lancaster (V)	West Main Street Working Capital	ESD	Strategic Planning and Feasibility Studies	\$40,000	\$94,470	
●	65969	Lockport Locks Heritage District Corporation	Wayfinding Signage	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$174,000	\$232,250	
●	67936	Michigan Broadway, LLC	Broadway-Michigan Mixed-Use Redevelopment Project	ESD	Empire State Development Grant Funds	\$450,000	\$5,418,000	
●	68645	Niagara County Community College	NCCC Training Program	DOL	Unemployed Worker Training Program	\$41,040	\$56,331	\$8,208
●	68035	Niagara Frontier Transportation Authority	Main Street Multi-Modal Access and Revitalization Project	ESD	Empire State Development Grant Funds	\$1,000,000	\$28,125,000	
●	65067	Northern Chautauqua Community Foundation	Northern Chautauqua Community Economic Development Strategy	ESD	Strategic Planning and Feasibility Studies	\$40,000	\$80,000	
●	65900	Olean (C)	Downtown Olean Farmers Market	ESD	Empire State Development Grant Funds	\$220,000	\$1,250,000	
●	66593	Olean (C)	BOA Downtown Redevelopment	ESD	Empire State Development Grant Funds	\$400,000	\$2,000,000	
●	67697	Portland (T)	Chautauqua County Regional Water Project	DOS	Local Government Efficiency Program	\$270,000	\$300,000	
●	66635	Salvation Army	The Salvation Army Special Populations Training	DOL	Special Populations Training Program	\$100,000	\$100,000	\$88,022
●	67711	Sloan (V)	Sanitary Sewer Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$125,000	\$50,000
●	65449	TimberFish	Westfield TimberFish Technology Demonstration Project	ESD	Empire State Development Grant Funds	\$100,000	\$534,435	\$50,000
●	67019	Tonawanda (C)	Docking Facilities Design and Construction	DOS	Local Waterfront Revitalization Program	\$487,380	\$974,760	
●	67449	Tough Mudder, Inc.	Tough Mudder Working Capital	ESD	Market New York	\$250,000	\$407,698	\$250,000
●	65718	Wellsville (V)	Burrous Building Stabilization and Redevelopment	ESD	Empire State Development Grant Funds	\$1,000,000	\$2,250,000	

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●	64020	Chautauqua Home Rehabilitation and Improvement Corporation	Brocton Main Street	HCR	New York Main Street	\$242,235	\$347,623	
●	63782	Concord Grape Belt Heritage Association	Grape Discovery Center Museum Culinary and Visitor Center Expansion	ESD	Empire State Development Grant Funds	\$135,000	\$671,540	
●	67962	Jacobs Institute	Economic Development Using Medical Device Innovation	ESD	Empire State Development Grant Funds	\$400,000	\$2,000,000	
●	66631	Squeaky Wheel Film Media Art Center	West Side Studios Youth Media Arts Leadership Workforce Development Program	Arts	Arts, Culture and Heritage New Initiatives - Implementation	\$75,000	\$180,400	\$18,750
●	65718	Wellsville (V)	Burrous Building Stabilization and Redevelopment	HCR	New York Main Street	\$500,000	\$2,950,000	
●	65690	Buffalo Niagara Medical Campus Inc.	The Innovation Center at Buffalo Niagara Medical Campus	ESD	New York State Business Incubator and Innovation Hot Spot Support Program	\$125,000	\$1,875,000	
●	65007	Hamburg (V)	Water System Consolidation	DOS	Local Government Efficiency Program	\$405,500	\$10,153,975	
●	53096	University at Buffalo	WIN Hot Spot	ESD	New York State Business Incubator and Innovation Hot Spot Support Program	\$250,000	\$4,321,391	
●	65164	Chautauqua County Rural Ministry Inc.	Coburn Block Development	ESD	Empire State Development Grant Funds	\$75,000	\$287,100	
●	68478	Arrowhead Spring Vineyards	Arrowhead Spring Vineyards Working Capital	ESD	Market New York	\$16,500	\$22,000	
●	66340	Center for Employment Opportunities, Inc.	CEO Green	DOL	Special Populations Training Program	\$98,291	\$116,448	
●	66358	Libera, Inc.	Employee Enhancement Project	DOL	New Hire Training Program	\$40,510	\$133,902	
●	67902	Research Foundation for the State University of New York	Alfred State Opportunity Center	ESD	Empire State Development Grant Funds	\$240,000	\$240,000	
ROUND 7								
●	73830	Andover (V)	Wastewater Treatment Facility Study	DEC	Engineering Planning Grant Program	\$30,000	\$81,000	\$30,000
●	73830	Andover (V)	Engineering Study	HCR	CDBG - Community Planning	\$42,750	\$45,000	\$42,750
●	75577	Buffalo Niagara Convention and Visitors Bureau	Buffalo Niagara Craft Beer Marketing Initiative Working Capital	ESD	Market New York	\$50,000	\$66,667	\$50,000
●	75821	Depew (V)	Pamela and Sherwood Sewer Improvement	DEC	Water Quality Improvement Project Program	\$680,000	\$1,700,000	
●	73879	Gerard Place Housing Development Company, Inc.	Gerard Place Community Center Phase II	ESD	Empire State Development Grant Funds	\$435,000	\$2,155,944	
●	77258	Niagara County Historical Society	Erie Canal Gateways to East & West	Canals	NYS Canalway Grant Program	\$150,000	\$300,000	
●	74406	Niagara Falls Aquarium	Aquarium of Niagara Jellyfish Exhibit	ESD	Empire State Development Grant Funds	\$68,000	\$479,862	\$68,000
●	74833	Sherman (V)	Comprehensive Assessment Sewer Study	HCR	CDBG - Community Planning	\$50,000	\$52,500	\$50,000
●	75978	Alfred University	Southern Tier Business Center at Alfred University	ESD	Empire State Development Grant Funds	\$1,000,000	\$7,000,000	
●	75649	Allegany County Soil and Water Conservation District	Town of West Almond Salt Storage Facility	DEC	Water Quality Improvement Project Program	\$109,758	\$146,676	

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STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	73229	Amherst (T)	Canalway Trail Hopkins Road Trail Safety Enhancements	Canals	NYS Canalway Grant Program	\$65,000	\$275,000	
●	73229	Amherst (T)	Canalway Trail and Hopkins Road Trail Safety Enhancements	Parks	Recreational Trails Program	\$125,000	\$275,000	
●	73831	Bolivar (V)	Pool Improvements	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$156,733	\$208,978	
●	73580	Buffalo (C)	Broadway Market Exterior Restoration	ESD	Empire State Development Grant Funds	\$120,000	\$600,000	
●	75056	Buffalo (C)	Seneca Street Infrastructure	ESD	Empire State Development Grant Funds	\$500,000	\$2,850,000	
●	73607	Buffalo and Erie County Workforce Development Consortium, Inc.	Assembling Your Future: Certified Production Technician Training	DOL	Unemployed Worker Training Program	\$91,200	\$91,200	\$22,500
●	76962	Buffalo Niagara Heritage Village	Administrative Workforce Expansion	Arts	Workforce Investment	\$30,000	\$40,000	
●	75995	Buffalo Society of Natural Sciences	Buffalo Society of Natural Sciences Working Capital	ESD	Market New York	\$85,500	\$114,000	
●	74689	Canaseraga (V)	Wastewater Collection Treatment System Improvements	DEC	Engineering Planning Grant Program	\$12,000	\$14,400	\$6,000
●	74117	Cattaraugus County Soil and Water Conservation District	Cattaraugus County Long-Term Ditch Stabilization Program	DEC	Water Quality Improvement Project Program	\$330,759	\$594,929	
●	75238	Celoron (V)	Lucille Ball Memorial Park Improvements - Phase IV Design and Construction	DOS	Local Waterfront Revitalization Program	\$382,680	\$510,241	\$6,356
●	73836	Central Terminal Restoration Corporation	Buffalo Central Terminal Cultural Educational Center	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$314,625	\$419,500	
●	74967	Chautauqua (T)	Chautauqua Heights Sewer District Wastewater Treatment Plant Project	DEC	Water Quality Improvement Project Program	\$1,000,000	\$3,946,000	
●	75428	Chautauqua (T)	Chautauqua Heights Sewer District Inflow and Infiltration Study	DEC	Engineering Planning Grant Program	\$29,859	\$35,830	\$14,930
●	74919	Chautauqua County	Sewer Extension for West Side Chautauqua Lake	DEC	Water Quality Improvement Project Program	\$5,000,000	\$16,888,000	
●	75534	Chautauqua County	Barcelona to Chautauqua Institution MultiUse Trail Easements	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$92,511	\$144,861	
●	74925	Chautauqua County Soil and Water Conservation District	Chautauqua Lake Watershed Rehabilitation - South Basin Periphery	DEC	Water Quality Improvement Project Program	\$48,000	\$65,496	
●	75984	Chautauqua County Soil and Water Conservation District	Chadakoin River Watershed - Jamestown Riverwalk Restoration	DEC	Water Quality Improvement Project Program	\$313,890	\$418,520	
●	76415	Chautauqua County Soil and Water Conservation District	Chautauqua Lake Watershed Rehabilitation - Prendergast Creek	DEC	Water Quality Improvement Project Program	\$78,022	\$116,710	
●	76888	Chautauqua County Soil and Water Conservation District	Chautauqua Lake Watershed Rehabilitation - North Basin Periphery	DEC	Water Quality Improvement Project Program	\$33,640	\$45,136	
●	73838	Cheektowaga (T)	Sewer and Manhole Improvement Project	DEC	Water Quality Improvement Project Program	\$5,000,000	\$5,750,000	
●	75989	Depew (V)	Phase 4 Sanitary Sewer System Evaluation	DEC	Engineering Planning Grant Program	\$100,000	\$120,000	\$50,000
●	75472	Eden (T)	Working Capital	ESD	Strategic Planning and Feasibility Studies	\$2,400	\$12,000	

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●	72956	Ellicottville (T)	Town and Village Shared Engineering Project	DOS	Local Government Efficiency Program	\$400,000	\$534,910	
●	75901	Erie 1 BOCES	Advanced Manufacturing Training Programs	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	
●	74252	Erie 2 -Chautauqua - Cattaraugus BOCES	Adult Education Workforce Development	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	
●	75333	Erie County	Shoreline Trail Enhancement Project	Parks	Recreational Trails Program	\$200,000	\$886,578	
●	74230	Erie County	Erie County Sewer District No 2 Flow Monitoring and Inflow Infiltration Quantification	DEC	Engineering Planning Grant Program	\$100,000	\$180,000	\$50,000
●	76437	Erie County	Western NY Stormwater Coalition: Municipal Separate Storm Sewer System Map Builder Project	DEC	Water Quality Improvement Project Program	\$181,840	\$242,459	
●	73721	Explore More Children's Museum	Marketing Campaign Working Capital	ESD	Market New York	\$75,000	\$125,000	
●	76809	Falconer (V)	Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$15,000	\$30,000	
●	74051	Fitzpatrick & Weller	Fitzpatrick & Weller Facility	ESD	Empire State Development Grant Funds	\$500,000	\$6,832,600	
●	75146	Franklinville (V)	Wastewater System Study	DEC	Engineering Planning Grant Program	\$100,000	\$120,000	\$50,000
●	75375	H.H. Richardson	Richardson Olmsted Campus Utility Infrastructure	ESD	Empire State Development Grant Funds	\$100,000	\$800,000	
●	76581	Hamburg (T)	Mount Vernon Sewer Capacity Study	DEC	Engineering Planning Grant Program	\$100,000	\$150,000	\$50,000
●	76187	Hamburg (V)	Hamburg Palace Theatre Renovations	HCR	New York Main Street	\$225,000	\$300,000	
●	72022	Historical Cattaraugus Corporation	Historical Cattaraugus Village Hotel	ESD	Empire State Development Grant Funds	\$1,500,000	\$5,000,000	
●	74571	Jamestown (J)	West 2nd Street Public Piazza and Streetscape Improvements	ESD	Empire State Development Grant Funds	\$140,000	\$700,445	
●	73534	Jamestown Renaissance Corporation	Jamestown Renaissance Corporation Working Capital	ESD	Strategic Planning and Feasibility Studies	\$87,500	\$175,000	
●	76955	Just Buffalo Literary Center, Inc.	Words on the Street	Arts	Arts and Cultural Impact Programming	\$73,000	\$109,500	
●	75677	Kenmore (V)	Inflow and Infiltration Engineering Planning Study	DEC	Engineering Planning Grant Program	\$100,000	\$161,396	\$50,000
●	75709	Kenmore (V)	Sanitary Sewer Improvements for Sanitary Sewer Overflow Abatement	DEC	Water Quality Improvement Project Program	\$1,739,000	\$2,000,000	
●	76253	K-Technologies, Inc.	Advanced Manufacturing Skills Training	DOL	Existing Employee Training Program	\$57,090	\$102,090	
●	76008	Lancaster (V)	Sewer System Evaluation Survey and Corrective Action Plan	DEC	Engineering Planning Grant Program	\$56,000	\$70,000	\$28,000
●	72513	Lancaster (V)	CSC Sustainability Planning and Implementation	DEC	2017 Climate Smart Communities Grants	\$22,000	\$44,000	
●	74937	Lockport (C)	Market Street Wastewater Engineering Planning Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$15,000
●	75187	Lockport (C)	Implementation of Wastewater Treatment Plant Effluent Disinfection	DEC	Water Quality Improvement Project Program	\$1,000,000	\$2,500,000	
●	71870	Lockport (C)	Microenterprise Program	HCR	CDBG - Microenterprise	\$200,000	\$225,000	\$70,854

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STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	75093	Lockport (C)	South Street Neighborhood Park	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$450,000	\$772,850	
●	76851	Mayville (V)	Mayville Chautauqua Stormwater Management Engineering Study	DEC	Engineering Planning Grant Program	\$100,000	\$128,808	\$50,000
●	76617	New York Cider Association	New York Cider Association Working Capital	ESD	Market New York	\$51,000	\$68,000	
●	76859	Niagara (T)	Cayuga Creek/Weber Property Restoration for Flood Protection	DEC	2017 Climate Smart Communities Grants	\$275,559	\$575,559	
●	75249	Niagara Arts Cultural Center Inc	NACC Theater Restoration	ESD-Arts	Arts & Cultural Facilities Improvement Program	\$500,000	\$1,544,425	
●	72894	Niagara Falls (C)	Southend Gateway District Revitalization	ESD	Empire State Development Grant Funds	\$1,500,000	\$7,500,000	
●	76588	Niagara Tourism & Convention Corporation	Niagara Falls Working Capital	ESD	Market New York	\$225,000	\$400,000	
●	73737	North Tonawanda (C)	Gateway Harbor Facility Improvements	Canals	NYS Canalway Grant Program	\$100,000	\$1,354,690	
●	74336	North Tonawanda (C)	Main Street Green Infrastructure	DEC	Water Quality Improvement Project Program	\$353,000	\$957,026	
●	73674	North Tonawanda (C)	Microenterprise Program	HCR	CDBG - Microenterprise	\$200,000	\$300,000	\$112,624
●	73737	North Tonawanda (C)	Gateway Harbor Park Improvements Design and Construction	DOS	Local Waterfront Revitalization Program	\$700,000	\$1,354,690	\$65,578
●	76236	NYSARC Inc, Erie County Chapter	Direct Support Professional Training	DOL	Existing Employee Training Program	\$15,985	\$21,589	\$9,609
●	75601	Olean (C)	Microenterprise Program	HCR	CDBG - Microenterprise	\$200,000	\$220,000	\$63,281
●	75510	Olean Urban Renewal Agency	Manny Hanny Stabilization Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$10,342,800	
●	71982	Ripley (T)	Ripley Beach Town Park Improvements Design and Construction	DOS	Local Waterfront Revitalization Program	\$240,663	\$320,084	\$13,922
●	73011	Roswell Park Cancer Institute Corp.	Roswell Park Immuno-Oncology	ESD	Empire State Development Grant Funds	\$1,000,000	\$5,000,000	
●	77164	Shakespeare in Delaware Park, Inc.	Administrative Workforce Expansion	Arts	Workforce Investment	\$25,000	\$31,250	
●	73110	Sheet Metal Air Rail Transportation (SMART) Union	SMART 71 Training Center Capital	ESD	Empire State Development Grant Funds	\$377,000	\$1,125,000	
●	75840	Sinclairville (V)	Water System Improvements	HCR	CDBG - Public Infrastructure & Public Facilities	\$1,000,000	\$1,242,000	
●	74091	Southwestern Central School District	Shared Fuel Station	DOS	Local Government Efficiency Program	\$138,585	\$153,984	
●	75011	Springville Center for the Arts, Inc.	Multi-Arts Center Renovations	ESD-Arts	Arts & Cultural Facilities Improvement Program	\$750,000	\$1,639,250	
●	72297	State University of New York	University at Buffalo High Performance Computing Infrastructure	ESD	Empire State Development Grant Funds	\$1,000,000	\$5,000,000	
●	74022	T and D Resorts, Inc.	The LeeKee Lagoon Capital	ESD	Market New York	\$160,812	\$804,063	
●	75002	Theatre of Youth Company, Inc.	Artistic Workforce Expansion	Arts	Workforce Investment	\$26,520	\$35,622	

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●	72406	Tonawanda (C)	Tonawanda Niagara Street Corridor Reconfiguration Feasibility Study	ESD	Strategic Planning and Feasibility Studies	\$57,500	\$150,000	
●	73648	Torn Space Theater	Torn Space Theater Performance Festival	Arts	Arts and Cultural Impact Programming	\$60,000	\$120,000	
●	76023	Western New York Book Arts Collaboration (V)	Workforce Training and Development Expansion	Arts	Workforce Readiness	\$44,700	\$59,600	
●	75763	Westfield (V)	Sanitary Sewer Collection System Planning Study Phase II	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$15,000
●	73134	Williamsville (V)	Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$49,500	\$66,000	
●	76252	Young Audiences of Western New York, Inc.	Traveling the Erie Canal: 200 Years of Journeys	Arts	Arts and Cultural Impact Programming	\$75,000	\$150,000	
●	74352	African American Center of Buffalo, Inc.	African American Cultural Center- Urban Cultural Campus	ESD	Empire State Development Grant Funds	\$600,000	\$3,000,000	
●	74204	Buffalo Philharmonic Orchestra Society, Inc.	Artistic Workforce Expansion	Arts	Workforce Investment	\$30,000	\$37,500	
●	73866	Canaseraga (V)	Water System Improvements	HCR	CDBG Public Infrastructure & Public Facilities	\$545,000	\$910,000	
●	72076	Fredonia (V)	Card Seed Company Building - 50 West Main Street	HCR	New York Main Street	\$450,000	\$627,800	
●	76887	Industrial Support Inc.	Industrial Support DryRoom Assembly Capital	ESD	Empire State Development Grant Funds	\$240,000	\$1,002,000	
●	73700	Buffalo and Erie County Naval and Military Park	Buffalo and Erie County Naval & Military Park Improvement	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$56,250	\$991,161	
●	73700	Buffalo Erie County Naval Military Park	Buffalo and Erie County Naval & Military Park Improvement	ESD	Empire State Development Grant Funds	\$144,000	\$991,161	
●	76764	Catholic Health System, Inc.	Pharmacy Technician Project	DOL	Existing Employee Training Program	\$6,397	\$6,397	
●	76259	Erie Community College	Craft Brewing Science and Service Centers Skills Training	DOL	Unemployed Worker Training Program	\$100,000	\$147,330	
●	73772	Erie County	Erie County Climate Change Vulnerability Assessment	DEC	2017 Climate Smart Communities Grants	\$100,000	\$216,686	
●	75740	Frontier Science and Technology Research Foundation, Inc.	Evolving Technologies and Computer Systems Skills Training	DOL	Existing Employee Training Program	\$28,478	\$48,834	
●	74326	Salvation Army	Culinary Arts Training Program	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	
●	72806	YWCA of the Niagara Frontier, Inc.	Career Pathways	DOL	Unemployed Worker Training Program	\$60,000	\$80,000	
●	73535	Jamestown Renaissance Corporation	Jamestown Renaissance STRIVE 2017 Capital	ESD	Empire State Development Grant Funds	\$100,000	\$3,749,582	
●	74081	Niagara Falls National Heritage Area	Niagara Falls National Heritage Area Shuttle Capital	ESD	Empire State Development Grant Funds	\$67,000	\$336,000	
●	74046	Buffalo Fermentation, Inc.	Food Manufacturing Skills Training	DOL	Existing Employee Training Program	\$13,316	\$99,780	
●	74046	Buffalo Fermentation, Inc.	Food Manufacturing Skills Training	DOL	Unemployed Worker Training Program	\$86,464	\$99,780	
●	76513	Center for Employment Opportunities, Inc.	Construction Skills Training Program	DOL	Unemployed Worker Training Program	\$100,000	\$151,407	
●	75993	Childcare Network of the Niagara Frontier, Inc.	Childcare Skills Training	DOL	Existing Employee Training Program	\$16,900	\$16,900	

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●	75292	Eden (T)	Eden Industrial Feasibility Study	ESD	Strategic Planning and Feasibility Studies	\$6,000	\$15,000	
●	76552	K-TECHNOLOGIES INC	K-TECHnologies F-35 Program	ESD	Empire State Development Grant Funds	\$100,000	\$535,000	
●	73768	Niagara Frontier Transportation Authority	Linear Transit Green Hub	EFC	Green Innovation Grant Program	\$400,000	\$52,216	
●	75113	Olean (C)	Bradner Stadium Forness Park Trail Capital	ESD	Empire State Development Grant Funds	\$59,000	\$298,568	
●	75560	Style Craft Buffalo LLC	Style Craft Plant	ESD	Empire State Development Grant Funds	\$405,000	\$3,750,000	
ROUND 8								
●	83155	Roycroft Campus Corporation	Copper Shop	ESD	Empire State Development Grant Funds	\$50,000	\$426,900	
●	82804	AgriAmerica Fruit Products LLC	AgriAmerica Grape Juice Factory Revitalization	ESD	Empire State Development Grant Funds	\$498,600	\$2,493,000	
●	83680	Akron (V)	Wastewater Treatment Plant Disinfection	DEC	Water Quality Improvement Project Program	\$450,945	\$737,910	
●	83958	Albright-Knox Art Gallery	AK360 Campus Development and Expansion Project	Arts	Arts & Cultural Facilities Improvement Program	\$720,000	\$5,022,590	
●	84240	Alfred Technology Resources	Incubator Works - Allegany County	ESD	New York State Business Incubator Program	\$625,000	\$1,875,000	
●	84597	Allegany County Soil and Water Conservation District	Town of Granger Salt Storage	DEC	Water Quality Improvement Project Program	\$78,984	\$157,968	
●	83109	Alleyway Theatre, Inc.	Workforce Expansion	Arts	Workforce Investment	\$25,000	\$36,000	
●	82916	Amherst (T)	Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$75,000	\$100,000	
●	82195	Amherst (T)	Sattler Dellwood Park Green Infrastructure Stormwater Improvements	DEC	Water Quality Improvement Project Program	\$63,000	\$891,125	
●	82195	Amherst (T)	Sattler Dellwood Park Stormwater Project	EFC	Green Innovation Grant Program	\$720,000	\$891,125	
●	84168	Aquarium of Niagara	Explorers Reef Touch Pools	ESD	Empire State Development Grant Funds	\$273,000	\$1,365,000	
●	84238	Ashford (T)	Route 219 Welcome Center/Truck Stop Market Analysis	ESD	Strategic Planning and Feasibility Studies	\$12,500	\$25,000	
●	82303	Ashford (T)	Wastewater Collection System Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	
●	83106	Bolivar (V)	Wastewater Treatment Plant Disinfection	DEC	Water Quality Improvement Project Program	\$476,025	\$778,950	
●	83259	Bolivar (V)	Infiltration and Inflow Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	
●	82194	Buffalo & Erie County Public Library	Erie Canal Community Programming	Arts	Arts and Cultural Impact Programming	\$25,000	\$50,000	
●	81750	Buffalo & Erie County Workforce Development Consortium, Inc.	Assembling Your Future - Certified Production Technician Training 2018	DOL	Unemployed Worker Training Program	\$94,200	\$94,200	
●	83380	Buffalo and Erie County Botanical Gardens	Botanical Gardens Facilities Improvement	ESD	Empire State Development Grant Funds	\$1,000,000	\$13,872,707	

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●	83380	Buffalo and Erie County Botanical Gardens	Botanical Gardens Facilities	ESD	Market New York	\$500,000	\$14,000,000	
●	84245	Buffalo Maritime Center	Building Replica of Dewitt Clintons 1825 Erie Canal Packet Boat	Canals	NYS Canalway Grant Program	\$150,000	\$670,800	
●	84245	Buffalo Maritime Center	Building Replica of Dewitt Clinton's 1825 Erie Canal Packet Boat	Arts	Arts and Cultural Impact Programming	\$49,500	\$670,800	
●	81282	Buffalo Media Resources	Workforce Expansion	Arts	Workforce Investment	\$25,000	\$31,250	
●	82577	Buffalo Niagara Convention and Visitors Bureau	Buffalo Wing Trail Working Capital	ESD	Market New York	\$50,000	\$100,000	
●	82879	Buffalo Niagara Freedom Station Coalition, Inc.	Michigan Street Baptist Church Stabilization	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$375,000	\$500,000	
●	83816	Buffalo Niagara Waterkeeper	Niagara River Source Water Protection Land Acquisition	DEC	Water Quality Improvement Project Program	\$587,310	\$783,080	
●	83276	Buffalo Philharmonic Orchestra Society, Inc.	Buffalo Philharmonic Orchestra at the Buffalo Central Terminal	Arts	Arts and Cultural Impact Programming	\$45,000	\$158,000	
●	82343	Buffalo Place, Inc.	Buffalo Place NYMS Program	HCR	New York Main Street	\$500,000	\$2,103,011	
●	80099	Buffalo Sewer Authority	Hertel Avenue Combined Sewer Overflow Improvements	DEC	Water Quality Improvement Project Program	\$2,850,000	\$3,800,000	
●	80204	Buffalo String Works	Workforce Expansion	Arts	Workforce Investment	\$38,280	\$51,040	
●	80137	Burchfield Penney Art Center	Suffragettes Project	Arts	Arts and Cultural Impact Programming	\$42,000	\$104,000	
●	82655	Busti (T)	Village of Lakewood and Town of Busti Precision Swale Stormwater Retrofits	DEC	Water Quality Improvement Project Program	\$202,478	\$269,971	
●	82188	Caneadea (T)	Wastewater Treatment Plant Disinfection Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	
●	81892	Carousel Society of the Niagara Frontier	Allan Herschell Complex Storage Building	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$89,743	\$421,343	
●	80114	Cattaraugus County	Cattaraugus County & Town of Ashford Joint Salt/Sand Storage	DEC	Water Quality Improvement Project Program	\$200,000	\$472,500	
●	82650	Chautauqua County	Chautauqua Lake Mechanized Floating Vegetation Collection	DEC	Water Quality Improvement Project Program	\$375,000	\$500,000	
●	79986	Chautauqua County	Chautauqua County Kayak Launches	DOS	Local Waterfront Revitalization Program	\$73,155	\$102,255	
●	83252	Chautauqua County	Chautauqua Shores Infiltration and Inflow Study	DEC	Engineering Planning Grant Program	\$30,000	\$60,000	
●	80911	Chautauqua County Soil and Water Conservation District	Chautauqua Lake Watershed Road Ditch Stabilization	DEC	Water Quality Improvement Project Program	\$162,000	\$259,464	
●	80806	Chautauqua Watershed Conservancy, Inc.	Cassadaga Lakes Nature Park Acquisition	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$90,849	\$140,849	
●	82088	Cheektowaga (T)	Sewer Shed #8 Sanitary Sewer Overflow Improvements	DEC	Water Quality Improvement Project Program	\$5,000,000	\$6,250,000	
●	82967	Cuba (V)	Main Street Revitalization Project	HCR	New York Main Street	\$456,750	\$702,150	
●	83892	Daemen College	Nursing Workforce Training	DOL	Unemployed Worker Training Program	\$89,070	\$182,754	

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●	82540	Depew (V)	Sanitary Sewer Improvements Phase 5 Study	DEC	Engineering Planning Grant Program	\$100,000	\$125,000	
●	81153	Dunkirk (C)	Dunkirk Great Lakes Grand Prix Boat Races Working Capital	ESD	Market New York	\$225,000	\$300,000	
●	80105	Eden (T)	Cultivate Eden: A Commercial Center Revitalization Project	HCR	New York Main Street	\$300,000	\$577,500	\$9,000
●	81263	Eden (T)	Bley Street Mill Park Study	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$20,000	\$40,000	
●	80678	Elizabeth Pierce Olmsted, M.D. Center for the Visually Impaired	Statler Center Hospitality Training and Job Placement Program	DOL	Unemployed Worker Training Program	\$93,375	\$93,375	
●	82843	Erie County	Countywide Household Hazardous Waste Implementation	DOS	Local Government Efficiency Program	\$1,000,000	\$1,175,003	
●	83026	Erie Land Development LLC	Dunkirk Wingate Hotel & Recreation Center	ESD	Market New York	\$500,000	\$10,708,977	
●	82129	Evans (T)	Sturgeon Point Marina Repairs	DOS	Local Waterfront Revitalization Program	\$1,161,225	\$1,548,300	
●	83977	Explore & More	Explore & More Children's Museum	Arts	Arts and Cultural Impact Programming	\$30,000	\$66,793	
●	83332	Franklinville (V)	Drinking Water Infrastructure Preliminary Engineering Study	HCR	CDBG - Community Planning	\$50,000	\$52,500	
●	83879	Fredonia (V)	Fredonia/Dunkirk Regional Biosolids System Study	DOS	Local Government Efficiency Program	\$23,875	\$47,750	
●	84807	Friendship (T)	Influent Wastewater Screening Study	DEC	Engineering Planning Grant Program	\$8,200	\$9,840	
●	83388	Great Valley (T)	Wastewater Engineering Planning Grant	HCR	CDBG - Community Planning	\$50,000	\$52,500	
●	83388	Great Valley (T)	Wastewater Study	DEC	Engineering Planning Grant Program	\$30,000	\$52,500	
●	83531	Hamburg (T)	Town of Hamburg Marina Feasibility Study	DOS	Local Waterfront Revitalization Program	\$85,000	\$85,000	
●	83171	Hauptman-Woodward Medical Research Institute	Center for Therapeutic Interactions	ESD	Empire State Development Grant Funds	\$1,200,000	\$4,354,949	
●	83025	Infinity Visual and Performing Arts, Inc.	Workforce Expansion	Arts	Workforce Investment	\$25,000	\$31,750	
●	81787	Jamestown (C)	Acquire Riverfront Development Property	ESD	Empire State Development Grant Funds	\$100,000	\$500,000	
●	81545	Journey's End Refugee Services	Refugee Manufacturing Training and Employment Program	DOL	Unemployed Worker Training Program	\$100,000	\$300,000	
●	82470	Kaleida Health	HIMCDI Training and Certification Program	DOL	Existing Employee Training Program	\$70,754	\$121,005	
●	83203	K-Technologies, Inc.	Advanced Manufacturing Training	DOL	Existing Employee Training Program	\$55,120	\$92,824	
●	80637	Lackawanna (C)	Veterans Stadium Rehabilitation Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$465,445	\$620,594	
●	82727	Lakewood (V)	Lowe Park Green Infrastructure Improvements	DOS	Local Waterfront Revitalization Program	\$255,951	\$341,269	
●	82186	Lakewood (V)	Chautauqua Avenue Green Street Retrofit Project	EFC	Green Innovation Grant Program	\$695,000	\$777,235	
●	82401	Lakewood (V)	Lakewood NYMS Renovation Project	HCR	New York Main Street	\$340,492	\$601,671	

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●	81914	Lancaster (V)	Sanitary Sewer Overflow Improvements	DEC	Water Quality Improvement Project Program	\$1,248,150	\$1,664,200	
●	82691	Lancaster (V)	Downtown Lancaster Revitalization Plan	HCR	New York Main Street	\$20,000	\$21,500	
●	83172	Lewiston (T)	Artpark Master Plan Capital	ESD	Strategic Planning and Feasibility Studies	\$100,000	\$425,000	
●	81673	Lockport Locks Heritage District Corporation	Lock Tender Tribute	Canals	NYS Canalway Grant Program	\$125,000	\$1,244,100	
●	80233	Locust Street Neighborhood Art Classes	Workforce Training and Development Programs	Arts	Workforce Readiness	\$37,434	\$50,262	
●	79948	Mansfield (T)	Salt Storage	DEC	Water Quality Improvement Project Program	\$196,607	\$393,215	
●	83686	Middleport (V)	Wastewater Treatment Plant Disinfection Study	DEC	Engineering Planning Grant Program	\$19,800	\$24,750	
●	84458	Nature Conservancy	Moss Lake Preserve Planning Initiative	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$20,100	\$40,200	
●	84539	Niagara Falls (C)	St. Mary's Block Stabilization	ESD	Empire State Development Grant Funds	\$2,233,395	\$27,331,395	
●	82923	Niagara Falls (C)	Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$493,000	\$580,000	
●	83574	Niagara Tourism & Convention Corporation	From Rivers to Rainbows - WorldPride 2019 Working Capital	ESD	Market New York	\$100,200	\$133,600	
●	82848	North Collins (V)	Downtown North Collins Revitalization	HCR	New York Main Street	\$20,000	\$21,053	
●	84131	NovoCarbon Inc	Advanced Carbon Facility	ESD	Empire State Development Grant Funds	\$80,000	\$505,000	
●	82556	NYSARC, Inc., Erie County Chapter	Administrative Office Consolidation Training	DOL	Existing Employee Training Program	\$30,635	\$45,952	
●	83975	Olean (C)	Allegheny River Wastewater Syphon Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	
●	80790	Olean (T)	Sewer Line Construction	HCR	CDBG - Public Infrastructure & Public Facilities	\$250,000	\$250,000	
●	81466	Research Foundation for SUNY at Buffalo State	Machine Operator I Training	DOL	Unemployed Worker Training Program	\$100,000	\$173,398	
●	83281	Research Foundation for SUNY Fredonia	Fredonia Technology Incubator	ESD	New York State Business Incubator Program	\$625,000	\$1,875,000	
●	83384	Rosina Food Products, Inc.	Protein Operation Expansion	ESD	Empire State Development Grant Funds	\$1,000,000	\$29,300,000	
●	83035	Royalton (T)	Gasport Sewer District 1 Wastewater Treatment Plant Disinfection Study	DEC	Engineering Planning Grant Program	\$20,000	\$25,000	
●	81522	Salvation Army	Healthcare Environmental Services Technician Training	DOL	Unemployed Worker Training Program	\$88,670	\$88,670	
●	84691	Shea's O'Connell Preservation Guild	Elevator Tower	ESD	Empire State Development Grant Funds	\$1,000,000	\$8,000,000	
●	82971	Sheridan (T)	Sheridan Bay Park Improvements	DOS	Local Waterfront Revitalization Program	\$90,750	\$121,000	
●	81419	Sherman (V)	Drinking Water and Stormwater Infrastructure Preliminary Engineering Report	HCR	CDBG - Community Planning	\$50,000	\$52,500	

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●	82118	Sloan (V)	Sanitary Sewer Overflow Improvements	DEC	Water Quality Improvement Project Program	\$4,356,622	\$5,445,778	
●	80944	Somerset (T)	Waterfront Park Feasibility Study and Master Plan	DOS	Local Waterfront Revitalization Program	\$36,450	\$48,600	
●	84029	SoPark Corp.	Electric and Electronics Assembly Trainings	DOL	Existing Employee Training Program	\$20,290	\$25,362	
●	84087	Springville Center for the Arts, Inc.	First Baptist Church Parsonage Acquisition	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$45,978	\$91,957	
●	83085	St. Luke's Episcopal Church	St. Luke's Episcopal Church Bell Tower and Front Porch Stabilization	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$1,150,435	
●	80366	Tapecon Inc.	Pre-Press, Press, and Quality Control Skills Training	DOL	Existing Employee Training Program	\$70,112	\$70,112	
●	83491	Tonawanda (T)	Sewer Improvement	DEC	Water Quality Improvement Project Program	\$5,000,000	\$6,250,000	
●	83413	Transport National Development, Inc.	PLC Communication and Lean Six Sigma Trainings	DOL	Existing Employee Training Program	\$18,091	\$18,091	
●	84000	Trocaire College	Career Bound Program	DOL	Unemployed Worker Training Program	\$99,936	\$119,319	
●	82718	University District Community Development Association, Inc.	Main Street TA 2018	HCR	New York Main Street	\$20,000	\$31,000	
●	80987	Wellsville (V)	Wastewater Treatment Plant Improvements	DEC	Water Quality Improvement Project Program	\$540,000	\$720,000	
●	84082	West Seneca (T)	Sanitary Sewer Overflow Improvements Phase 5 & 6	DEC	Water Quality Improvement Project Program	\$1,383,893	\$1,845,191	
●	84461	Western New York Book Arts Collaborative Inc.	Canal Connections	Arts	Arts and Cultural Impact Programming	\$28,750	\$57,500	
●	80842	Western New York Land Conservancy, Inc.	DL&W Linear Park and Multi-Use Trail Design	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$369,000	\$492,000	
●	84748	Western New York Land Conservancy, Inc.	Mossy Point Forest Land Acquisition for Source Water Protection Project	DEC	Water Quality Improvement Project Program	\$655,969	\$874,625	
●	82844	Westfield (T)	Welch's Building Redevelopment	ESD	Empire State Development Grant Funds	\$1,000,000	\$5,541,997	
●	84392	Wilson (V)	Infiltration and Inflow Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	
●	82400	Young Audiences of Western New York	Workforce Training and Development Programs	Arts	Workforce Readiness	\$75,000	\$93,750	
●	83271	YWCA of the Niagara Frontier, Inc.	Culinary Career Pathways Training	DOL	Unemployed Worker Training Program	\$75,000	\$92,000	
●	81523	Buffalo and Erie County Industrial Land Development Corporation	Net Zero Energy Commercial and Manufacturing Facility	NYSERDA	Net Zero Energy for Economic Development	\$1,750,000	\$30,417,921	
●	81852	Erie County	Climate Smart Communities Certification Actions	DEC	2018 Climate Smart Communities Grants	\$79,968	\$100,000	
●	84872	Ninos Tile, LLC	3 North Main	ESD	Empire State Development Grant Funds	\$700,000	\$3,500,000	
●	83127	Northern Chautauqua Local Economic Development Initiative	White Inn	ESD	Empire State Development Grant Funds	\$220,000	\$1,250,000	

STATUS	CFA #	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date
●	81422	Sherman (V)	Climate Smart Comprehensive Plan	DEC	2018 Climate Smart Communities Grants	\$18,000	\$36,000	
●	84714	Westminster Economic Development Initiative, Inc.	West Side Bazaar Expansion	ESD	Empire State Development Grant Funds	\$539,187	\$4,770,676	
●	81190	Erie 1 BOCES	Equipment for New Collaborative Workforce Development	ESD	Empire State Development Grant Funds	\$105,818	\$529,092	

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