

MEMORANDUM

To: Eric Gertler, Acting Commissioner/President/CEO of the Empire State Development Corporation

From: Rossana Rosado, Secretary of State
Richard Ball, Commissioner, Department of Agriculture & Markets
Alicia Barton, President & CEO, NYS Energy Research and Development Authority
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, Executive Director, NYS Thruway Authority
Erik Kulleseid, Commissioner, Office of Parks, Recreation and Historic Preservation
Roberta Reardon, Commissioner, Department of Labor
Michael Schmidt, Commissioner, Department of Taxation & Finance
Brian Stratton, Director of Canals, NYS Canal Corporation
RuthAnne Visnauskas, Commissioner, Homes and Community Renewal
Senator Neil Breslin, 44th District
Senator Anna Kaplan, 7th District
Assemblywoman Donna Lupardo, 123rd District
Assemblywoman Helene Weinstein, 41st District

Subject: Review of Progress for the 2019 Regional Economic Development Council Initiative

Date: December 18, 2019

We are honored to serve as the Strategic Implementation Assessment Team (SIAT) for Governor Cuomo's Regional Economic Development Council (REDC) Initiative. In the past nine years, the REDC initiative has transformed how New York coordinates and invests in economic development. The REDC initiative has been enhanced with a fourth round of the \$100 million Downtown Revitalization Initiative.

In 2011, each Regional Council was charged with developing a Strategic Economic Development Plan that emphasized their region's unique assets and provided strategies to harness local resources, both human and capital, to stimulate regional economic development and create jobs statewide. The Strategic Economic Development Plans continue today with annual updates to address emerging state and regional challenges and opportunities, as well as updates that reflect priorities identified by many regions in Upstate Revitalization Initiative Plans, and in Western NY by the Buffalo Billion Plan.

In 2019, Regional Councils were asked to address state priorities that included working with local businesses and communities to identify childcare needs and develop potential solutions;

developing an economic and environmental justice strategy for the region; supporting the Workforce Development Initiative; tracking the progress of the strategic economic development plan and projects funded through the Consolidated Funding Application (CFA); and supporting community investment in placemaking and downtown revitalization.

Each region has a unique set of strategies to achieve greater economic prosperity and each has identified key regional industry clusters. Regional Councils were also asked to continue advancement of regional strategic economic development plans, and identification of projects that implement related strategies, including key industry clusters, regional business incubators, the regional Opportunity Agenda, veterans' participation in the workforce, and engagement of local government in the Regional Council process.

The Regional Councils again supported the Downtown Revitalization Initiative (DRI), a community planning process where one community in each region receives assistance to identify and develop the key ingredients needed for successful downtown revitalization. Regional Councils solicited interest in the program and chose one community each from among the many applicants. The ten DRI areas selected in 2019 include: Baldwin in the Town of Hempstead, Fulton, Hornell, Niagara Falls, Peekskill, Potsdam, Schenectady, Seneca Falls, Staten Island, and Utica. A local planning committee in each DRI will develop a vision, articulate a plan, and identify projects and other implementation steps with the help of \$10 million per DRI.

Annual reports were submitted by the Regional Councils and in November each presented its progress and plans to implement the region's economic development strategies. Each also reported on the status of DRI plans in the region. Regional Councils continue to build upon regional strengths, focusing on key and emerging industries as they seek new businesses and support incubators that can generate marketable ideas for the next generation of products. Regional Councils are also partnering with educational institutions, employers, and service providers to identify and train prospective employees and match them to jobs that are available in the region.

2019 Annual REDC Competition

Our task was to evaluate all ten regions based on the competition criteria and Regional Council priorities as described in the 2019 REDC Guidebook. Criteria used to evaluate the Annual Reports included but was not limited to:

Performance

- Impact on job creation and retention
- Business growth and leverage of private sector investments
- Economic activity as a result of regional strategies

Progress

- Implementation of regional strategies
- Execution of strategies addressing emerging state and regional challenges and opportunities
- Advancement of prior round priority projects

Planning

- Ability to take the next steps in growing the regional economy
- Collaboration with local governments

Projects

- Identification of projects to advance state and regional priorities
- Identification of projects in the region that would revitalize downtowns

Participation

- Engagement of the public and other stakeholders in the Regional Council process
- Regional unity and support of the progress report

Awards

All ten regions competed for up to \$150 million in capital funds and \$75 million in Excelsior Tax Credits for projects identified by the Regional Councils as priorities in their regions. In addition, each region will receive \$10 million to implement projects identified through the Downtown Revitalization Initiative, and projects from all ten regions submitted through the CFA were eligible for over \$525 million in other state agency funds.

The Strategic Implementation Assessment Team has identified five regions that merit the designation as Top Performers and a share of \$100 million in ESD Capital Grants. Selection of the Top Performers continues to be a difficult challenge, as the regions are taking a variety of approaches to very different challenges and opportunities and are all making progress implementing their strategic plans. However, after careful consideration we selected as Top Performers the following regions: **Capital Region, Central NY, Long Island, Mohawk Valley, and Southern Tier.**

- The **Capital Region Regional Economic Development Council (CRREDC)** is taking a variety of actions to retain, build, and train a workforce that is prepared for jobs that match the region's focus on life sciences, manufacturing, and computer programming. The Talent strategy for the region continues to be a cradle-to-career approach to workforce development that connects job-seekers and employers with higher education institutions. For example, Hudson Valley Community College's new Haas Center for Advanced Manufacturing Skills and the Albany College of Pharmacology's new Center for Bio-Manufacturing Education and Training are contributing to the creation of training-to-industry pipeline and advancing both the Talent and Next Tech regional strategies. Recent data shows that jobs in the University R&D sector grew by over sixteen percent. Innovate 518, an Innovation Hot Spot, promotes the Lift-Off strategy and the key cluster of R&D to Commercialization by connecting startups with resources available in the Capital Region, including sourcing \$500,000 of funding in 2018. The Capital Region is one of 47 US metro areas that spent more than \$1 billion on R&D last year. Since its initial plan was adopted, placemaking has been the priority for the CRREDC as reflected in its "Metro" strategy. Projects are underway in the Downtown Revitalization Initiative (DRI) communities of Glens Falls, Hudson, and Albany and investments in the Saratoga Performing Arts Center

will benefit Saratoga Springs and nearby communities. Schenectady was chosen as the DRI community for 2019.

- The **Central New York Regional Economic Development Council (CNYREDC)** continues to adhere to winning strategies from its Upstate Revitalization Initiative plan, as well as its original strategic economic investment plan. The region continues to support entrepreneurs in the tech sector and agriculture through programs and incubators including Genius NY, the Grow-NY Food Innovation and Agriculture Technology Business Challenge, and Syracuse Center of Excellence for Environmental and Energy Systems. Over the past year, investments in SyracuseCoE have allowed collaborators to secure more than \$17 million in additional funding to support industry-university collaborations. Career exploration programs starting no later than middle school are being advocated to encourage youth to consider agriculture as well as other career paths. CNYREDC continues to support projects and programs that are enablers of prosperity, such as scholarships and job training for underserved youth provided by anti-poverty initiatives like the Alliance For Economic Inclusion and Say Yes Syracuse, and pre-apprenticeship programs in agriculture and film. The region, in partnership with the Mohawk Valley, has demonstrated significant progress towards its goal of becoming a global hub for unmanned systems. Syracuse University also established an unmanned system policy institute. Central NY is positioning itself as a logistics hub, particularly for agribusiness, with upgrades to ports, airport, and a new USDA export office. The DRI strategic investment plan was completed for the City of Auburn and Fulton was selected as the DRI community for 2019.
- The **Long Island Regional Economic Development Council (LIREDC)** has a diverse approach to workforce development, with strong academic partnerships that support its focus on the commercialization of discovery. An artificial intelligence (AI) cluster has emerged, and Stony Brook University's new AI Institute for Discovery and Innovation will become a regional HUB. Long Island's workforce grew by nearly 12,000 jobs in the past year, with the region investing in training workers to fill jobs in biotech industries. To help maintain the workforce and combat the outmigration of young workers, the LIREDC supports place-making and is encouraging mixed-use development near transportation hubs and the transformation of former big box stores/malls to mixed-use places. The LIREDC is supporting mixed-use and affordable housing with funds for improved sewers in the 2018 DRI community of Central Islip and other downtown areas. Potential revitalization projects in Baldwin in the Town of Hempstead will be identified in Round Four of the DRI. The LIREDC recognizes the need to address a range of job opportunities, such as agritourism and jobs associated with offshore wind power. A new work group will seek opportunities to develop a supply chain to support the construction, installation and operation of offshore wind projects, while other regional leaders will work with labor to prepare the workforce for wind industry-related careers.
- The **Mohawk Valley Regional Economic Development Council (MVREDC)** is encouraging placemaking investments and daycare centers in downtowns to attract and retain a young and growing workforce. Providing transportation alternatives for the

workforce is on the front burner, including efforts to bring jobs closer to where people live, provide a more walkable environment with pedestrian trails and bike paths, develop sites on bus routes, invest in Centro stations, and invest in downtown centers. More than 500 market rate and affordable housing units are planned or under construction in community centers. The 2019 DRI community of Utica also proposed a people-centric placemaking approach to leverage DRI investments. The region is taking a holistic approach to economic development and workforce development. For example, to develop a workforce for food systems MVREDC stressed creating a network of colleges serving rural areas to identify pathways to age-related jobs and working with middle schools using mobile classrooms. The MVREDC is relating STEM to agriculture, has the only PTECH agriculture program in the state, and is working with local schools to realign local curricula to prepare students for future jobs, including those in agriculture. To address a recurring concern over the lack of workers appropriate for open jobs, colleges are providing credit for apprenticeship programs and offering micro credentials that support middle-skills jobs in advanced manufacturing. In 2017 more than 100 advanced manufacturing jobs were added with wages 28% higher than the regional average wage.

- The **Southern Tier Regional Economic Development Council (STREDC)** is clearly committed to the strategies in its winning Upstate Revitalization Initiative plan, making large investments into high profile anchor projects in Binghamton, Johnson City and Endicott and using the CFA process to support jobs in manufacturing and agriculture, the region's downtowns, and drivers of innovation. \$1.5 billion in private funds have been leveraged for projects throughout the region for a total investment of over \$1.8 billion and the creation/retention of more than 25,000 jobs. The STREDC seeks to make greater Binghamton a destination for talent and has broken a long trend of work force decline with an increase in both the numbers of people in the labor force and the number employed in 2018. It continues to strengthen its entrepreneurial ecosystem through innovation hot spots and business incubators. The region has experienced great growth in attracting venture capital funding, and it continues to have positive job growth in key sectors such as advanced manufacturing, transportation equipment manufacturing, food processing, and healthcare. In the past year, construction began on the new Lake Erie College of Osteopathic Medicine in Elmira. STREDC is working to increase its market share of the food and agriculture industry by addressing workforce and growing season challenges. This year it joined with two other regions to launch Grow-NY, a food and agricultural business competition to advance tech and innovation, receiving nearly 200 applications for prizes for new businesses. Hornell was selected as the region's fourth round DRI community.

Five regions should receive a share of \$50 million in ESD Capital Grants to help attract and grow business in their regions. The following regions are designated as Regional Awardees: **Finger Lakes, Mid-Hudson, New York City, North Country, and Western NY.**

- The **Finger Lakes Regional Economic Development Council (FLREDC)** is maintaining its momentum with its clear focus on reducing poverty, growing jobs, increasing regional

wealth, and driving private sector investment. The region also established new priority areas based on its current strengths and opportunities, such as growing incumbent firms, proactive outreach to targeted clusters, development of a regional brand, focusing on immediate and long-term talent needs, and investment in the urban core. Two new key industries were identified - Healthcare & Life Sciences and Software & Internet Technology - and support continues for the key cluster of Optics/Photonics/Imaging through industry attraction and the \$10 million Luminare NY accelerator program. Investments from the Upstate Revitalization Initiative like AIM Photonics and ROC the Riverway are facilitating an ecosystem of economic development and public-private partnerships, and Eastman Business Park is gaining vibrancy as a place to work, live, learn, and play. Through the DRI, the FLREDC is supporting placemaking efforts outside of Rochester, such as in the DRI community of Seneca Falls. Efforts to attract and retain young people to the region have been successful, in part due to the attraction of vital, dense, and culture-and entertainment-rich urban areas. The challenges of poverty and environmental justice are being addressed through a comprehensive approach led by the Rochester-Monroe Anti-Poverty Initiative which engages institutions large and small to work together on multiple issues, including education, healthcare, transit, child care and more.

- The **Mid-Hudson Regional Economic Development Council (MHREDC)** is building on its success by encouraging existing businesses to grow creating new jobs and an environment that brings in new businesses to the region. Several incubation programs are contributing to the future pipeline of talent as evidenced through the growth of regional cluster jobs which support the region's broader strategy of WORK and PLAY. MHREDC has adjusted its LIVE initiative to include retaining and attracting residents to the region, which is complemented by efforts to strengthen the region's identity as a premier tourist destination. Efforts have focused on increasing visitor spending and stimulating growth across related industries (food/beverage, accommodations, arts and recreation). Peekskill's selection as a DRI community will allow the city to link existing community assets and increase offerings in tourism, the arts, media, and light manufacturing. Regional strategies have evolved to include support for the manufacture of local products like grape juice and cider, and the expansion of the film and television production industry. MHREDC has developed strategies to address long-term unemployed in the healthcare field, recruiting people to re-enter the workforce through basic skills training. MHREDC also identified childcare projects targeted around extended hours for the hospitality industry and is currently working with corporate park owners and other major employers to identify locations for childcare facilities convenient to multiple employers.
- The **New York City Regional Economic Development Council (NYCREDC)** is focused on long-term planning to retain young people and support the economic growth of underserved populations and all neighborhoods across New York City. Priority projects receiving NYCREDC support must indicate long-term economic sustainability and projections for economic growth in terms of job creation, investment, and community benefits. Unemployment is at an all-time low of 4.2%, but it does not account for people

who stopped looking for jobs or who are underemployed. Multiple efforts target inclusion of various special populations in the workforce, such as high-risk court-involved youth, veterans, underemployed women, and low-income girls and women. City-wide pre-K for all 4-year-olds and care for 3-year-olds in high-need school districts helps parents return to the workforce, but gaps remain that the NYCREDC recommends for further study. There has been an influx of pharmaceutical, healthcare, and bio-IT companies to the region, and NYCREDC supports both new projects in its key cluster of Life Sciences, as well as upgrades and expansion of previously supported life sciences projects like the BioLabs@NYU Langone incubator which provides startups with collaborative space, research equipment, and business support. Support is also provided for small and mid-size local manufacturers and artisans at the Greenpoint Manufacturing and Design Center where average salaries are \$51,000. To connect youth to tech jobs, the NYCREDC described an approach that would begin preparing students early in the education process, train teachers to overcome their own technology skill gaps, and expand use of community colleges.

- The **North Country Regional Economic Development Council (NCREDC)** identified several priorities for 2019, including building a regional identity, encouraging wise use of outdoor recreational assets, addressing the impacts of extreme weather on the tourism and agriculture industry, unlocking the economic potential of Fort Drum soldiers transitioning out of the Army, and seeking reliable cellular service. It is working successfully to implement a 2018 goal of hosting international sporting events, supported by investments in lodging and tourism facilities, such as the \$17 million Saranac Lake Resort, a children's museum in Potsdam, the region's 2019 DRI community. The NCREDC continues support for the Transportation Equipment cluster, working with Canadian and Norwegian industries that have invested in projects like a second Norsk Titanium facility that will open early in 2020. Fostering relationships with Canadian industries have bolstered job growth, exports, and diversified the types of manufacturing in the region. Agriculture is an important sector of the regional economy and is being supported by investment in high-tech year-round food production, such as expanded greenhouse space and robotic technology at Agbotics. The region's young adult population remained steady, but labor force numbers are dropped 3.6 percent from 2016-2017. To tackle that issue the NCREDC is taking multi-faceted approaches which include co-working facilities and business incubators to aid small businesses and attract entrepreneurs to the region, job training for low-income residents, new programs at regional colleges, and identification of solutions to childcare issues.
- The **Western NY Regional Economic Development Council (WNYREDC)** continues its focus on creating job opportunities and building the quality of life that will attract and retain young adults. With unemployment at the lowest since 1990, the region is faced with the challenge of ensuring employers have access to talent to fill job openings and grow businesses. Programs that showcase training in the region include the Alfred State College Burgard Advanced Manufacturing Program that prepares high school students for a career in advanced manufacturing, Gerard Place on Buffalo's East Side where students receive both vocational and life skills training, and Buffalo Manufacturing Works in the Northland

Corridor which has secured more than \$1 million in federal funding through global partnership models with NASA, MTC of the UK, NAMIC in Singapore, and others. REDC has made the East Side Corridor a priority to improve quality of life in Buffalo. WNYREDC has invested both CFA projects and Buffalo Billion funds in multiple projects to help provide housing, infrastructure, and assets to help build the community. Investments in smart growth have resulted in brownfield remediation, preservation of agricultural land and expansion of cropland; and protection of waterfront. WNYREDC is implementing a strategy to increase tourism and extend visitor stays, supporting tourism projects like the Aquarium of Niagara and the National Comedy Center in Jamestown. DRI funds for 2019 invested in the Niagara Fall's Bridge District will build on recent state investments in the aquarium and train station, as well as commitments to remove the parkway along the along the Niagara Gorge Corridor.

Conclusion

In each of the regions, the Assessment Team was impressed by the continued dedication of the Regional Council members and their selection of strategic and realistic projects. We were also impressed by the work group volunteers, and staff of the Regional Empire State Development offices who serve the Regional Councils. We continue to believe that the REDC process is a recipe for success, bringing together the key ingredients of economic development, academic advancement of new ideas and products, and development of a workforce across all age groups and socioeconomic strata. While we may only recommend five regions as top performers, we believe all of the regions are winners. We extend our thanks and our congratulations to all Region Council members for the outstanding work they are doing to strengthen New York's economy.

Central NY Regional Economic Development Council

2019 Annual Report Assessment

I. Performance

a. Impact on job creation and retention

Strengths

- From 2011-2017, wages increased by 20 percent.
- From 2011-2017, unemployment fell to 3.5 percent (near full employment).
- From 2011-2017, private sector employment increased by 3.4 percent.
- Priority projects awarded since 2011 are projected to create 4,913 jobs and retain 18,374 jobs.

Weaknesses

- Despite long-term growth, private sector employment remained flat last year and the number of jobs in key cluster firms declined.

b. Business growth and leverage of private sector investments

Strengths

- Since its inception, CNYREDC has prioritized and funded 732 projects, leveraging over \$2.7 billion dollars in private investment, a 9:1 return on investment.
- \$3 million from the J.P. Morgan Chase AdvancingCities award will be used to leverage local investment in identifying talent from vulnerable populations and connect them with jobs in the high-tech sector.
- Public and private investment drove growth in agribusiness, particularly in Cayuga and Madison counties.
- Commercializing clients from the Central New York Biotech Accelerator have brought in grant and investment funding to include over \$19M in non-government funding and two Small Business Innovation Research (SBIR) grants.

Weaknesses

- Since 2011, key cluster firms in Data to Decisions declined by 3 percent with a 14 percent reduction in jobs.

c. Economic activity as a result of regional strategies

Strengths

- With renovations completed, Syracuse Hancock Airport saw an 11.6 percent increase in passenger travel from 2017 to the end of 2018, and a 12.9 percent increase so far in 2019.
- Tourism increased 18.4 percent from 2011 to 2017.
- Both the Central NY Welcome Center and the Equal Rights Heritage Center opened in Fall 2018.
- The tech sector grew through the arrival of new companies and expansion of existing ones. Further growth is anticipated when the 50-mile Unmanned Traffic Management (UTM) Corridor is complete.

Weaknesses

- None noted.

II. Progress

a. Implementation of regional strategies

Strengths

- CNYREDC, in partnership with the MVREDC, has demonstrated significant progress towards its goal of becoming a global hub for unmanned systems. This year marked the completion of the UTM corridor and the creation of the Autonomous Systems Policy Institute (ASPI) at Syracuse University. UAS is also supported by the CNY Rising initiative.
- With investments to the NY State Fair, the launch of the Grow-NY business competition, and the continued expansion of Green Empire Farm's controlled environment agricultural facilities, the region has made significant advancements in agribusiness.

Weaknesses

- In the 2018 progress report, CNYREDC announced strategies to grow its life sciences cluster and included the creation of an R&D pipeline for response to biological threats. This year's progress report does not demonstrate progress in this area.

b. Execution of strategies that address emerging state and regional challenges and opportunities

Strengths

- CNYREDC identified core weaknesses in the region related to childcare. The Childcare Task Force is developing a survey to collect data while also raising employer and community-at-large awareness of childcare issues. It will complete the survey, host a stakeholders' roundtable, and develop a report and recommendations.
- The Council created a task force to investigate environmental justice issues in the region. The task force has collected data and engaged stakeholders.
- The region designed and executed a marketing strategy to recruit film makers. As a result, 7 films with \$10 million in production budgets were shot last year and \$20 million is expected this year.
- Clear Path for Veterans is expanding its facilities so that it can offer veterans additional career development programming and retreats. Construction on the National Veterans' Resource Complex at Syracuse University, a Round 5 project, continues as planned.

Weaknesses

- None noted.

c. Advancement of prior round priority projects

Strengths

- 83 percent of all CFA projects are either completed or on schedule.
- 72 percent of all priority projects are completed or on schedule.
- TCGplayer moved its headquarters to Syracuse and is wrapping up construction and renovations. It committed 300 new and retained jobs over the next five years.

Weaknesses

- None noted.

III. Planning

a. Ability to take the next steps in growing the regional economy

Strengths

- Central NY, in collaboration with Finger Lakes and Southern Tier regions, launched Grow NY, a \$15 million business competition designed to expand NY's food and agriculture cluster. The competition is reviewing applications for its first round and will award \$3 million to up to 20 finalists.
- The third round of Genius NY remains strong. It remains the largest in-residence business competition accelerator of its kind, focusing on Unmanned Systems and Data to Decisions.
- The Port of Oswego opened a USDA Export Office with new USDA approved scales for international grain export and proposed a \$12.5M International Grain Export Center development to NYS DOT, to allow Central New York Farmers access to international markets.
- The Say Yes to Education program continued in Syracuse. With support from the URI (\$20 Million) and local donors (\$10 Million) the program has been endowed for the next 10 years.
- \$30 Million from the URI has been allocated to the Alliance for Economic Inclusion (AEI), which operates in all five counties in the region. An RFP was issued in 2017 and a total of \$6.9 Million was awarded to 22 projects. A second RFP was issued in August.
- Onondaga Community College (OCC) is developing new degrees to support economic innovation and career mobility in areas such as drone technology, sound engineering, and geospatial science technology.

Weaknesses

- While there is a focus on business development in areas of extreme poverty, little information was shared about how residents of those areas would be matched to the new jobs.

b. Collaboration with local governments

Strengths

- Syracuse is transforming itself into a smart city with upgrades like smart street lights and 5G cell towers.
- Syracuse is also demonstrating its commitment to shared prosperity through a series of projects that will create a technology campus on the South Side, one of its more distressed neighborhoods. These initiatives are supported with public and private investment, including JP Morgan Chase's AdvancingCities grant.

Weaknesses

- None noted.

IV. Projects

a. Identification of projects to advance state and regional priorities

Strengths

- The CNYREDC supported a variety of priority projects to advance state and regional strategies, such as 3 related to regional, national, and global economies; 17 related to placemaking and downtown revitalization; and 4 related to workforce development.
- The region continues to expand economic opportunities for individuals and communities in need through workforce development programs such as Work Train and P-TECH. Two proposed projects will provide employment opportunities in distressed communities: 1) a manufacturing startup facility on the site of the former Nestle factory in Fulton, and 2) an ACCESS Dental Laboratories facility in Syracuse.
- To support agribusiness competitiveness the CYREDC announced plans to create shovel-ready sites for new agricultural businesses and an investment fund to support value-added systems. It supported a project for an aseptic bottling line in Auburn and a dry ice manufacturing line in Syracuse.
- Central NY is positioning itself as a logistics hub, particularly for agribusiness, with upgrades to the ports, airport, and a new USDA export office. The REDC supported CFA applications by two international exporters from the region, Tessa Plastics and Cayuga Milk Ingredients.
- The CNYREDC supported the City of Cortland Community Child Care Project which will redevelop a former school building to use for childcare and pre-school facilities, as well as city offices. It also supported a priority project in downtown Syracuse to transform a parking structure by adding offices and a childcare center.

Weaknesses

- There are no proposed projects in the data to decisions cluster, and only one in the life sciences cluster.
- Despite expressed support for the region's strong arts and cultural assets, the report is largely silent regarding parks, trails, waterfronts and other cultural or recreational opportunities.

b. Identification of projects in the region that would revitalize downtowns needs

Strengths

- 16 out of 30 proposed priority projects would advance revitalization of urban cores, main streets, and neighborhoods.

Weakness

- There are few downtown revitalization projects outside of Syracuse and DRI cities (Auburn, Cortland, and Oswego), though the region is planning an initiative to revitalize its rural business corridors using Upstate Revitalization Initiative funds.

V. Participation

a. Engagement of the public and other stakeholders in the Regional Council process

Strengths

- The CNYREDC held a total of 13 public meetings with a total of 492 attendees.
- The CNYREDC held 7 workshops to provide information about available grants that had 116 in-person participants and an additional 177 views of the online stream.
- The CNYREDC listed work groups with a wide representation of stakeholders, including the business community which was engaged with a variety of task forces on priority issues.

- The CNYREDC Agricultural Committee, with major help from the Cayuga Economic Development Agency, created a document outlining funding available at the local, state and federal level for agribusinesses.

Weaknesses

- None noted.

b. Regional unity and support of the progress report

Strengths

- There is consistent distribution of projects per county as in previous years, with the majority of projects in Onondaga County and the City of Syracuse.

Weaknesses

- None noted.

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
93774	Central New York	Arts	Arts ACFIP	Auditorium Seating	Landmark Theatre	68.15	20	88.15	\$145,000	Awarded	Rita Paniagua
91973	Central New York	Arts	Arts ACFIP	Movie Theater	Syracuse International Film Festival Inc	53.93	15	68.93	\$0	Not-Awarded	Rita Paniagua
93048	Central New York	Arts	Arts AIA	ArtsWeek 2020	Downtown Committee of Syracuse Inc	36.44	20	56.44	\$0	Not-Awarded	Rita Paniagua
88851	Central New York	Arts	Arts WFP MYC	Dance Theater of Syracuse	Parents Promoting Dance	24.30	20	44.30	\$0	Not-Awarded	Rita Paniagua
94177	Central New York	Arts	Arts WFP OYRS	Workforce Training and Development Programs	CNY Jazz Arts Foundation Inc	76.30	20	96.30	\$24,000	Awarded	Rita Paniagua
94132	Central New York	Arts	Arts WIP MYC	Workforce Expansion	Musical Associates of Central New York	68.15	20	88.15	\$40,000	Awarded	Rita Paniagua
94293	Central New York	Arts	Arts WIP MYC	Workforce Expansion	Skaneateles Festival	71.70	10	81.70	\$21,250	Awarded	Rita Paniagua
91134	Central New York	Arts	Arts WIP MYC	Workforce Expansion	Syracuse Children's Theatre	59.26	20	79.26	\$26,650	Awarded	Rita Paniagua
93493	Central New York	Arts	Arts WIP MYC	Workforce Expansion	Auburn Public Theater, Inc.	58.07	20	78.07	\$20,000	Awarded	Rita Paniagua
93843	Central New York	Arts	Arts WIP MYC	Workforce Expansion	Schweinfurth Memorial Art Center dba Schweinfurth Art Center	65.19	10	75.19	\$27,450	Awarded	Rita Paniagua
91256	Central New York	Arts	Arts WIP MYC	Workforce Expansion	Cultural Council of Cortland County	54.07	20	74.07	\$18,750	Awarded	Rita Paniagua
91830	Central New York	Arts	Arts WIP MYC	Workforce Expansion	Syracuse City Ballet	53.83	20	73.83	\$22,500	Awarded	Rita Paniagua
92799	Central New York	Arts	Arts WIP MYC	NYSCA Workforce Investment	Cayuga Museum of History and Art	45.63	20	65.63	\$0	Not-Awarded	Rita Paniagua
90711	Central New York	Arts	Arts WIP MYC	Manager of Marketing & Communications	Everson Museum of Art	40.74	20	60.74	\$0	Not-Awarded	Rita Paniagua
93498	Central New York	Arts	Arts WIP MYC	Workforce Investment 2020-2022	CNY Arts, Inc.	39.26	20	59.26	\$0	Not-Awarded	Rita Paniagua
91710	Central New York	Canals	Canals	Lakeland Park Canal Enhancement and Walkway	Village of Cazenovia	67	20	87	\$100,000	Awarded	
91859	Central New York	Canals	Canals	Village of Fayetteville Canal Landing Phase VI	Village of Fayetteville	69	15	84	\$150,000	Awarded	
93717	Central New York	Canals	Canals	City of Oswego Canal Bright Lights Project	City of Oswego	63	10	73	\$0	Not-Awarded	
93584	Central New York	Canals	Canals	Amboy Airport Historical Exhibit	Aviation Historical Society of Central New York Inc	56	10	66	\$0	Not-Awarded	
90412	Central New York	DEC	DEC EPG	Cayuga County Honoco Road Collection System Study	Cayuga County Water and Sewer Authority	80	20	100	\$30,000	Awarded	
94108	Central New York	DEC	DEC EPG	City of Syracuse Outer Eastwood Sewer Inflow and Infiltration Study	City of Syracuse	60	20	80	\$50,000	Awarded	
95060	Central New York	DEC	DEC EPG	Village of Mexico II Study	Village of Mexico	27	20	47	\$0	Not-Awarded	
93709	Central New York	DEC	DEC EPG	Village of Parish - Wastewater Infrastructure Improvements	Blue Line Engineering, DPC	22	20	42	\$0	Not-Awarded	
94828	Central New York	DEC	DEC EPG	Sandy Creek Municipal Sewer System	G&G Municipal Consulting and Grant Writing	21	20	41	\$0	Not-Awarded	
92479	Central New York	DEC	DEC EPG	Madison County Public Sewer Extension	Madison County	16	20	36	\$0	Not-Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
93683	Central New York	DEC	DEC NPS	Cayuga County Owasco Lake Watershed Culvert Assessment Study	Cayuga County Soil and Water Conservation District	80	15	95	\$29,192	Awarded	
94170	Central New York	DEC	DEC NPS	Town of Sandy Creek Lake Ontario Shoreline Stabilization Study	Town of Sandy Creek	62	20	82	\$30,000	Awarded	
94444	Central New York	DEC	DEC NPS	Madison County Oneida Lake Watershed Streambank Stabilization Study	Madison County Soil and Water Conservation District	40	20	60	\$30,000	Awarded	
93756	Central New York	DEC	DEC NPS	Storm Water Mitigation	Village of Pulaski	14	20	34	\$0	Not-Awarded	
92638	Central New York	DEC	DEC WQIP ACR	Tioughnioga River Aquatic Connectivity Restoration	Village of Homer	66	20	86	\$215,625	Awarded	
93679	Central New York	DEC	DEC WQIP ACR	Cayuga County Culvert Assessment and Replacement Project	Cayuga County SWCD	33	15	48	\$0	Not-Awarded	
92125	Central New York	DEC	DEC WQIP MS4	Final Syracuse Urbanized Area MS4 Mapping Project	Town of DeWitt	70	15	85	\$0	Not-Awarded	
94809	Central New York	DEC	DEC WQIP NPS	Cayuga County Filmore Road Streambank Stabilization	Cayuga County Soil and Water Conservation District	68	20	88	\$500,000	Awarded	
94467	Central New York	DEC	DEC WQIP NPS	Cortland County Septic Tank Pump-Out Program	Cortland County Soil and Water Conservation District	70	15	85	\$72,496	Awarded	
93791	Central New York	DEC	DEC WQIP NPS	VacTruck 2019 VoH	Village of Homer	52	15	67	\$0	Not-Awarded	
92682	Central New York	DEC	DEC WQIP NPS	Rural Road & Road Ditch Maintenance for Water Quality Improvement	Cortland County SWCD	44	20	64	\$0	Not-Awarded	
91081	Central New York	DEC	DEC WQIP NPS	Town of Oswego Thompson Road Bridge WQIP	BCA Architects and Engineers	43	20	63	\$0	Not-Awarded	
95100	Central New York	DEC	DEC WQIP NPS	Limestone Creek sediment Reduction Project	Madison County Soil and Water Conservation District	48	15	63	\$0	Not-Awarded	
92526	Central New York	DEC	DEC WQIP NPS	Culvert Repair and Replacement Program	Town of Marcellus	42	15	57	\$0	Not-Awarded	
94020	Central New York	DEC	DEC WQIP NPS	Tioughnioga Lake Inputs 31 and 32 Streambank Stabilization & Riparian Buffers	Barton Loguidice	35	15	50	\$0	Not-Awarded	
94097	Central New York	DEC	DEC WQIP Salt	Village of Homer Salt Storage	Village of Homer	66	20	86	\$100,000	Awarded	
95082	Central New York	DEC	DEC WQIP Salt	Town of Ledyard Salt Storage	Cayuga County Soil and Water Conservation District	38	20	58	\$200,000	Awarded	
91492	Central New York	DEC	DEC WQIP Salt	Town of Cicero Salt Storage	Town of Cicero	31	20	51	\$316,666	Awarded	
93785	Central New York	DEC	DEC WQIP SWP	Town of Cortlandville Land Acquisition for Source Water Protection	Town of Cortlandville	48	20	68	\$178,240	Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
89715	Central New York	DEC	DEC WQIP WWT DIS	Village of Canastota Wastewater Treatment Plant Disinfection	Village of Canastota	62	20	82	\$413,347	Awarded	
94422	Central New York	DEC	DEC WQIP WWT GEN	WWTP Long-Term Improvements	C Oneida	52	20	72	\$0	Not-Awarded	
90653	Central New York	DEC	DEC WQIP WWT GEN	ConstantiaBernhards Bay Sewer Project	Town of Constantia	34	10	44	\$0	Not-Awarded	
94003	Central New York	DOS	DOS BOA	Town of Clay Three Rivers Point Pre-Development	Town of Clay	59	20	79	\$220,900	Awarded	
90901	Central New York	DOS	DOS LGE	School and Town Shared Facility	Otselic Valley Central School District	56.6667	10	66.6667	\$400,000	Awarded	
90841	Central New York	DOS	DOS LGE	Shared Public Safety Software Implementation	Oswego County	55	10	65	\$576,545	Awarded	
92641	Central New York	DOS	DOS LGE	Village of Homer and City of Cortland Water Meters Phase 4	Village of Homer	44	20	64	\$0	Not-Awarded	
93364	Central New York	DOS	DOS LGE	Cortland & Cortlandville Sport Complex	City of Cortland	51.3333	10	61.3333	\$0	Not-Awarded	
93298	Central New York	DOS	DOS LGE P	Consolidated Water System and Operations Study	City of Cortland	54	20	74	\$25,000	Awarded	
91735	Central New York	DOS	DOS LGE P	Shared Fire Training Tower Study	City of Syracuse	43.6667	20	63.6667	\$25,000	Awarded	
89431	Central New York	DOS	DOS LWRP	Village of Fair Haven and Town of Sterling Local Waterfront Revitalization Program	Cayuga County	75	20	95	\$72,000	Awarded	
89965	Central New York	DOS	DOS LWRP	Village of Cayuga Local Waterfront Revitalization Program	Village of Cayuga	75	20	95	\$48,750	Awarded	
91965	Central New York	DOS	DOS LWRP	Town of Lysander and Village of Baldwinsville Local Waterfront Revitalization Program	Town of Lysander	73	20	93	\$120,000	Awarded	
89464	Central New York	DOS	DOS LWRP	Frontenac Park Boat Launch Design and Construction: Phase II	Village of Union Springs	72	20	92	\$486,506	Awarded	
94455	Central New York	DOS	DOS LWRP	Revitalize Canastota Design	Village of Canastota	70	20	90	\$60,000	Awarded	
91541	Central New York	DOS	DOS LWRP	Town of Oswego Local Waterfront Revitalization Program	Town of Oswego	67	20	87	\$56,250	Awarded	
92638	Central New York	DOS	DOS LWRP	Community Sports Complex and Waterfront Parks Project	Village of Homer	63	20	83	\$0	Not-Awarded	
93869	Central New York	DOS	DOS LWRP	Elevating Erie Widewaters Pond Restoration and Water Quality Improvement Feasibility Study	Town of DeWitt	68	15	83	\$0	Not-Awarded	
92927	Central New York	DOS	DOS LWRP	CNY RRHP Phase III - Empire State Trail Local Economic Opportunities Planning	Onondaga County	45	15	60	\$0	Not-Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
93906	Central New York	EFC	EFC GIGP	Butternut Street Green Corridor Phase 1	Onondaga County	48	20	68	\$1,000,000	Awarded	
90083	Central New York	EFC	EFC GIGP	Green Infrastructure Parking Lot McNeil Development	McNeil Development Company LLC	25	20	45	\$0	Not-Awarded	
90048	Central New York	EFC	EFC GIGP	Montrose Avenue Porous Pavement Inflow and Infiltration Reduction Project	Village of Solvay	27	15	42	\$0	Not-Awarded	
89829	Central New York	EFC	EFC GIGP	Emerson Park Permeable Pavements	Cayuga County Department of Planning Economic Development	20	15	35	\$0	Not-Awarded	
91952	Central New York	ESD	ESD Grants	Tessy Plastics 2019 Expansion Project	Tessy Plastics Corp.	78	20	98	\$2,000,000	Awarded	Tracy Verrier
94343	Central New York	ESD	ESD Grants	Cayuga Milk Expansion	Cayuga Milk Ingredients, LLC	77	20	97	\$2,500,000	Awarded	Tracy Verrier
92633	Central New York	ESD	ESD Grants	ACCESS Dental Laboratories	ACCESS Global Enterprises, LLC	77	20	97	\$280,000	Awarded	
90882	Central New York	ESD	ESD Grants	Currier Plastics Medical Market Expansion	Currier Plastics, Inc.	76	20	96	\$1,600,000	Awarded	Tracy Verrier, John Currier
94337	Central New York	ESD	ESD Grants	Erie Blvd West United Auto Supply Redevelopment	United Auto Supply of Syracuse West, LLC	76	20	96	\$1,000,000	Awarded	
90909	Central New York	ESD	ESD Grants	Renovation and Expansion	Liland Trade & Radiator Service, Inc. dba Liland Global	75	20	95	\$600,000	Awarded	
85859	Central New York	ESD	ESD Grants	Armoured One Expansion Project	Armoured One, LLC	75	20	95	\$400,000	Awarded	
93190	Central New York	ESD	ESD Grants	Lydall Performance Materials - Recommission Manufacturing Line	Lydall Performance Materials, Inc.	74	20	94	\$700,000	Awarded	
93770	Central New York	ESD	ESD Grants	Tracey Road Equipment Expansion	Tracey Road Equipment, Inc.	74	20	94	\$400,000	Awarded	
94067	Central New York	ESD	ESD Grants	J.M. Murray - Manufacturing Expansion	J.M. Murray Center, Inc.	73	20	93	\$800,000	Awarded	Garry VanGorder
94858	Central New York	ESD	ESD Grants	Marathon Boat Group expansion	Marathon Boat Group, Inc.	73	20	93	\$600,000	Awarded	Rob Simpson
94422	Central New York	ESD	ESD Grants	City of Oneida WWTP Improvements	City of Oneida	72	20	92	\$2,000,000	Awarded	
94930	Central New York	ESD	ESD Grants	Haun Specialty Gas - Dry Ice Manufacturing	Haun Specialty Gas, Inc.	72	20	92	\$150,000	Awarded	
93608	Central New York	ESD	ESD Grants	NJ Jones South Ave Redevelopment	NJ Jones Plumbing, LLC	72	20	92	\$135,000	Awarded	
92784	Central New York	ESD	ESD Grants	Downtown Hamilton Mixed Use Business Development Center	Hamilton Initiative, LLC	71	20	91	\$650,000	Awarded	
91996	Central New York	ESD	ESD Grants	Throughput Operations Center	State University of New York (SUNY) Health Science Center at Syracuse	71	20	91	\$600,000	Awarded	
92497	Central New York	ESD	ESD Grants	Commonspace NY	Commonspace Warren, LLC	70	20	90	\$720,000	Awarded	
94486	Central New York	ESD	ESD Grants	City of Cortland Community Child Care Project	City of Cortland	70	20	90	\$500,000	Awarded	Brian Tobin
92408	Central New York	ESD	ESD Grants	Town of Cortlandville - Gutches Lumber Sports Complex	Town of Cortlandville	70	20	90	\$200,000	Awarded	Brian Tobin

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
91451	Central New York	ESD	ESD Grants	Cazenovia Eastern Gateway	VES Building Three, LLC	69	20	89	\$1,400,000	Awarded	
94205	Central New York	ESD	ESD Grants	Manufacturing StartUp Facility	County of Oswego Industrial Development Agency	69	20	89	\$850,000	Awarded	Mike Treadwell
92778	Central New York	ESD	ESD Grants	New Building at Nestle Site (Fay Street)	Construction Design and Management, Inc.	69	20	89	\$282,000	Awarded	
94307	Central New York	ESD	ESD Grants	Syracuse Bread Factory	Syracuse Bread Factory, LLC	68	20	88	\$1,000,000	Awarded	
93331	Central New York	ESD	ESD Grants	The MOST - Renovations to Create Commercial Rental Space	Discovery Center of Science and Technology	68	20	88	\$300,000	Awarded	Steve Kulick, Linda LeMura
91887	Central New York	ESD	ESD Grants	Cutlery Lofts Mixed-use Construction	Cutlery Lofts, LLC	66	20	86	\$695,000	Awarded	
92696	Central New York	ESD	ESD Grants	Redevelopment of Former General Ice Cream Factory	120 Wilkinson Development, LLC	66	20	86	\$450,000	Awarded	
92719	Central New York	ESD	ESD Grants	Finance Lab	Cazenovia College	65	20	85	\$40,000	Awarded	
93218	Central New York	ESD	ESD Grants	Le Moyne College - Entrepreneurial Plaza Development	Le Moyne College	60	20	80	\$485,000	Awarded	Linda Lemura, Steve Kulick
89808	Central New York	ESD	ESD Grants	Town of Oswego Lake Shore Sewer Construction	Town of Oswego	60	20	80	\$300,000	Awarded	
92653	Central New York	ESD	ESD Grants	Amphion Piano Merrell Soule Redevelopment Project	FS Development Associates, LLC	63	15	78	\$1,000,000	Awarded	
94332	Central New York	ESD	ESD Grants	210 Hamilton St., Syracuse - Mixed-use Redevelopment	315 Development LLC	62	15	77	\$0	Not-Awarded	
91837	Central New York	ESD	ESD Grants	Syracuse Surge Infrastructure Improvements	City of Syracuse	60	15	75	\$0	Not-Awarded	Ben Walsh
94487	Central New York	ESD	ESD Grants	Jefferson Building Redevelopment	Jefferson Building Syracuse, LLC	58	15	73	\$0	Not-Awarded	
93077	Central New York	ESD	ESD Grants	The Bonheur Building - Commercial Rehabilitation	CBD 514 LLC	57	15	72	\$0	Not-Awarded	
93836	Central New York	ESD	ESD Grants	Empire RNG	Global Common Energy LLC	49	10	59	\$0	Not-Awarded	Tracy Verrier
94959	Central New York	ESD	ESD Grants	607 James Street Restoration Project	James Street Development LLC	48	10	58	\$0	Not-Awarded	
93459	Central New York	ESD	ESD Grants	831 Fayette Redevelopment	LaSala Consulting, LLC	46	10	56	\$0	Not-Awarded	
94885	Central New York	ESD	ESD Grants	Crouse Health Hospital - Angiographic Suite Updates	Crouse Health Hospital, Inc.	44	10	54	\$0	Not-Awarded	
94318	Central New York	ESD	ESD Grants	Westcott Street Entertainment	Mr Lady Bug LLC	41	10	51	\$0	Not-Awarded	
95018	Central New York	ESD	ESD Grants	Hanover Square Boutique Hotel	Urban Realty Group	41	10	51	\$0	Not-Awarded	
93342	Central New York	ESD	ESD MNY	NYS Equal Rights Heritage Center Marketing Plan	City of Auburn	67	20	87	\$150,000	Awarded	
92658	Central New York	ESD	ESD MNY	Hamilton Summer Arts Festival	Arts at the Palace	63	20	83	\$72,600	Awarded	
93246	Central New York	ESD	ESD MNY	Central New York Tourism Marketing Initiative	Visit Syracuse	50	20	70	\$150,000	Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
93310	Central New York	ESD	ESD MNY	28th New York State Blues Festival	New York State Rhythm and Blues Festival Inc	49	20	69	\$0	Not-Awarded	
93497	Central New York	ESD	ESD MNY	Market NY 2020	CNY Arts, Inc.	45	20	65	\$0	Not-Awarded	
85126	Central New York	ESD	ESD MNY	Julie Taboulie	Julie Taboulie Enterprises LLC	44	20	64	\$0	Not-Awarded	
94775	Central New York	ESD	ESD SPFS	Syracuse-Onondaga Strategic Planning County Plan	Syracuse-Onondaga County Planning Agency	65	20	85	\$100,000	Awarded	
93079	Central New York	ESD	ESD SPFS	Oswego Lake Side Performing Arts and Welcome Center	Port of Oswego	57	20	77	\$20,000	Awarded	
92410	Central New York	HCR	HCR CDBG PF	Village of Fair Haven ADA Renovations	Village of Fair Haven	57	20	77	\$0	Not-Awarded	
92769	Central New York	HCR	HCR CDBG PF	2019 Fulton Public Library Renovation Project	City of Fulton/ Fulton Public Library	31	20	51	\$0	Not-Awarded	
89448	Central New York	HCR	HCR CDBG PI	Village of Cleveland Water System Improvements	Village of Cleveland	38	20	58	\$1,000,000	Awarded	
91509	Central New York	HCR	HCR CDBGCP	Cortland County Housing Conditions Survey	Cortland County	55	20	75	\$50,000	Awarded	
91934	Central New York	HCR	HCR CDBGCP	Hamilton Multi-Modal Transportation Redesign	Village of Hamilton	39	20	59	\$0	Not-Awarded	
89391	Central New York	HCR	HCR CDBGME	Madison County Microenterprise Assistance Program	Cazenovia Area Community Development Association	52	20	72	\$0	Not-Awarded	
91016	Central New York	HCR	HCR NYMS	Phoenix Main Street Phase II Project	Village of Phoenix	54	20	74	\$290,000	Awarded	
92731	Central New York	HCR	HCR NYMS	Keator Block Redevelopment Project	City of Cortland	40	20	60	\$0	Not-Awarded	
93331	Central New York	HCR	HCR NYMS	MOST - Building Renovation	Discovery Center of Science and Technology	28	20	48	\$0	Not-Awarded	Steve Kulick, Linda LeMura
92768	Central New York	HCR	HCR NYMS	2019 West Broadway Main Street Revitalization	City of Fulton	34	10	44	\$0	Not-Awarded	
92959	Central New York	NYSERDA	NYSERDA CICC	Baldwinsville Brewery Carbon Reduction Project	AnheuserBusch InBev	50	20	70	\$1,600,000	Awarded	
93371	Central New York	NYSERDA	NYSERDA NZEED	Salina 1st LLC Net Zero	Salina 1st LLC	62	20	82	\$1,000,000	Awarded	
89561	Central New York	Parks	OPRHP HAS D	St. Paul's Downtown Living	St. Paul's Church in Syracuse	49.5	20	69.5	\$556,988	Awarded	
93513	Central New York	Parks	OPRHP HP D	Fire Station Window Restoration Project	City of Cortland	61	15	76	\$443,445	Awarded	
91106	Central New York	Parks	OPRHP HP D	Revitalization of Historic Oneida Community Mansion House	Oneida Community Mansion House	55	20	75	\$600,000	Awarded	
89561	Central New York	Parks	OPRHP HP D	St.Paul's Downtown Living	SPCSyracuse	51	20	71	\$0	Not-Awarded	
91671	Central New York	Parks	OPRHP HP D	Gustav Stickley House Phase 2	Greater Syracuse Property Development Corporation	47	20	67	\$0	Not-Awarded	
92858	Central New York	Parks	OPRHP HP D	Opendore	Howland Stone Store Museum	49	15	64	\$0	Not-Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
92766	Central New York	Parks	OPRHP HP D	Osborne Library Exterior Stabilization Project	Osborne Center for Social Justice, Inc	39.5	20	59.5	\$0	Not-Awarded	
91261	Central New York	Parks	OPRHP HP D	Barn and Carriage House Repair	Seward House Museum	46	10	56	\$0	Not-Awarded	
91759	Central New York	Parks	OPRHP PKS A	Baltimore Woods Nature Center Expansion	Baltimore Woods Nature Center, Inc.	54	15	69	\$189,417	Awarded	
93938	Central New York	Parks	OPRHP PKS D	Camp Hollis Renovation	Oswego County	51.5	15	66.5	\$229,000	Awarded	
91336	Central New York	Parks	OPRHP PKS D	Town of Eaton Community Park	Town of Eaton	51	15	66	\$0	Not-Awarded	
92406	Central New York	Parks	OPRHP PKS D	Gutchess Lumber Park Phase 2 Development	Town of Cortlandville	41.915	20	61.915	\$0	Not-Awarded	
93715	Central New York	Parks	OPRHP PKS D	City of Oswego Park Improvement at Breitbeck	City of Oswego	38.75	20	58.75	\$0	Not-Awarded	
91859	Central New York	Parks	OPRHP PKS D	Village of Fayetteville Canal Landing Phase VI	Village of Fayetteville	42.96	15	57.96	\$0	Not-Awarded	
92821	Central New York	Parks	OPRHP PKS D	Legends Field	Oswego County	31.415	15	46.415	\$0	Not-Awarded	
92638	Central New York	Parks	OPRHP PKS D	Community Sports Complex and Waterfront Parks Project	Village of Homer	25.355	20	45.355	\$0	Not-Awarded	
91290	Central New York	Parks	OPRHP PKS D	Village of Solvay Gertrude Park Swimming Facility Improvements	Village of Solvay	27.04	15	42.04	\$0	Not-Awarded	
54202	Central New York	Parks	OPRHP PKS D	Erie Canal Watch House	Canal Society of New York State	26.75	15	41.75	\$0	Not-Awarded	
95057	Central New York	Parks	OPRHP PKS D	Town of Dewitt	Town of Dewitt	18.06	15	33.06	\$0	Not-Awarded	
89828	Central New York	Parks	OPRHP PKS P	Sterling Nature Center Construction Documents	Cayuga County	51.55	15	66.55	\$231,525	Awarded	
94417	Central New York	Parks	OPRHP PKS P	Village of Cleveland	Village of Cleveland	33.685	15	48.685	\$0	Not-Awarded	
92220	Central New York	Parks	OPRHP RTP D	Cato-Bruto Trail Bridge Construction	Cayuga County	53.7	15	68.7	\$95,560	Awarded	
92809	Central New York	Parks	OPRHP RTP D	2019 Winonas New Vision Equipment Revitalization	Winona Forest Recreation Association	41.95	15	56.95	\$0	Not-Awarded	
91890	Central New York	Parks	OPRHP RTP MS	Trail Grooming Equipment 2019	Redfield Snowmobile Association, Inc.	42.5	20	62.5	\$0	Not-Awarded	
91405	Central New York	Parks	OPRHP RTP MS	Upgrading Groomer Equipment and Drags	Square Valley Trail Blazers	46.75	15	61.75	\$0	Not-Awarded	
90165	Central New York	Parks	OPRHP RTP MS	Trail Groomer	Central NY Snow Travelers Inc	35.1	10	45.1	\$0	Not-Awarded	

2019 Program Legend

Agency	Abbreviation	Program Name
Arts	Arts ACPIP	Arts & Cultural Facilities Improvement Program - Mid-Size Capital Project Fund
Arts	Arts AIA	Arts and Cultural Initiatives - Arts Impact Awards
Arts	Arts WFP MYC	Arts and Cultural Initiatives - Workforce Programs Multi-Year Contracts
Arts	Arts WFP OYRS	Arts and Cultural Initiatives - Workforce Programs One Year Renewal Support
Arts	Arts WIP MYC	Arts and Cultural Initiatives - Workforce Investment Program Multi-Year Contracts
Arts	Arts WIP OYRS	Arts and Cultural Initiatives - Workforce Investment Program One Year Renewal Support
Canals	Canals	Canalway Grant Program
DEC	DEC CSC C	Climate Smart Communities Program - Certification
DEC	DEC CSC I	Climate Smart Communities Program - Implementation
DEC	DEC EPG	Engineering Planning Grant
DEC	DEC NPS	Non-Agricultural Nonpoint Source Planning Grant Program
DEC	DEC WQIP ACR	Water Quality Improvement Project - Aquatic Connectivity Restoration
DEC	DEC WQIP MS4	Water Quality Improvement Project - Municipal Separate Storm Sewer Systems
DEC	DEC WQIP NPS	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control
DEC	DEC WQIP Salt	Water Quality Improvement Program - Salt Storage
DEC	DEC WQIP SWP	Water Quality Improvement Program - Land Acquisition for Source Water Protection
DEC	DEC WQIP WWT CSO/SSO	Water Quality Improvement Program - Wastewater Treatment Improvement Combined Sewer Overflow/Sanitary Sewer Overflow
DEC	DEC WQIP WWT DIS	Water Quality Improvement Program - Wastewater Treatment Improvement Disinfection
DEC	DEC WQIP WWT GEN	Water Quality Improvement Program - Wastewater Treatment Improvement General Wastewater Improvements, secondary priority
DEC	DEC WQIP WWT IOS	Water Quality Improvement Program - Wastewater Treatment Improvement Inadequate On-Site Septic Systems
DEC	DEC WQIP WWT NIT	Water Quality Improvement Program - Wastewater Treatment Improvement Nitrogen Abatement Projects for Shellfishing Waters
DEC	DEC WQIP WWT WAT	Water Quality Improvement Program - Wastewater Treatment Improvement Watershed Plan Implementation
DOS	DOS BOA	Brownfield Opportunity Area Program
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LGE P	Local Government Efficiency Program - Planning
DOS	DOS LWRP	Local Waterfront Revitalization Program
DOS	DOS LWRP UCR	Local Waterfront Revitalization Program - Updating LWRP to Address Climate Change and Resiliency
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR	HCR CDBG PF	Community Development Block Grant - Public Facilities
HCR	HCR CDBG PI	Community Development Block Grant - Public Infrastructure
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGME	Community Development Block Grant - Microenterprise
HCR	HCR NYMS	New York Main Street
NYSERDA	NYSERDA CICC	Commercial and Industrial Carbon Challenge
NYSERDA	NYSERDA NZEED	Net Zero Energy for Economic Development
OPRHP	OPRHP HAS A	Heritage Area Systems (Acquisition)
OPRHP	OPRHP HAS D	Heritage Area Systems (Development)
OPRHP	OPRHP HAS P	Heritage Area Systems (Planning)
OPRHP	OPRHP HP A	Historic Property (Acquisition)
OPRHP	OPRHP HP D	Historic Property (Development)
OPRHP	OPRHP HP P	Historic Property (Planning)
OPRHP	OPRHP PKS A	Parks (Acquisition)
OPRHP	OPRHP PKS D	Parks (Development)
OPRHP	OPRHP PKS P	Parks (Planning)
OPRHP	OPRHP RTP D	Parks - Recreational Trails Program Diverse
OPRHP	OPRHP RTP MS	Parks - Recreational Trails Program Motorized Single Use
OPRHP	OPRHP RTP NM	Parks - Recreational Trails Program Non-Motorized
OPRHP	OPRHP RTP NMD	Parks - Recreational Trails Program Non-Motorized Diverse
OPRHP	OPRHP RTP NMS	Parks - Recreational Trails Program Non-Motorized Single Use