

MEMORANDUM

To: Eric Gertler, Acting Commissioner/President/CEO of the Empire State Development Corporation

From: Rossana Rosado, Secretary of State
Richard Ball, Commissioner, Department of Agriculture & Markets
Alicia Barton, President & CEO, NYS Energy Research and Development Authority
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, Executive Director, NYS Thruway Authority
Erik Kulleseid, Commissioner, Office of Parks, Recreation and Historic Preservation
Roberta Reardon, Commissioner, Department of Labor
Michael Schmidt, Commissioner, Department of Taxation & Finance
Brian Stratton, Director of Canals, NYS Canal Corporation
RuthAnne Visnauskas, Commissioner, Homes and Community Renewal
Senator Neil Breslin, 44th District
Senator Anna Kaplan, 7th District
Assemblywoman Donna Lupardo, 123rd District
Assemblywoman Helene Weinstein, 41st District

Subject: Review of Progress for the 2019 Regional Economic Development Council Initiative

Date: December 18, 2019

We are honored to serve as the Strategic Implementation Assessment Team (SIAT) for Governor Cuomo's Regional Economic Development Council (REDC) Initiative. In the past nine years, the REDC initiative has transformed how New York coordinates and invests in economic development. The REDC initiative has been enhanced with a fourth round of the \$100 million Downtown Revitalization Initiative.

In 2011, each Regional Council was charged with developing a Strategic Economic Development Plan that emphasized their region's unique assets and provided strategies to harness local resources, both human and capital, to stimulate regional economic development and create jobs statewide. The Strategic Economic Development Plans continue today with annual updates to address emerging state and regional challenges and opportunities, as well as updates that reflect priorities identified by many regions in Upstate Revitalization Initiative Plans, and in Western NY by the Buffalo Billion Plan.

In 2019, Regional Councils were asked to address state priorities that included working with local businesses and communities to identify childcare needs and develop potential solutions;

developing an economic and environmental justice strategy for the region; supporting the Workforce Development Initiative; tracking the progress of the strategic economic development plan and projects funded through the Consolidated Funding Application (CFA); and supporting community investment in placemaking and downtown revitalization.

Each region has a unique set of strategies to achieve greater economic prosperity and each has identified key regional industry clusters. Regional Councils were also asked to continue advancement of regional strategic economic development plans, and identification of projects that implement related strategies, including key industry clusters, regional business incubators, the regional Opportunity Agenda, veterans' participation in the workforce, and engagement of local government in the Regional Council process.

The Regional Councils again supported the Downtown Revitalization Initiative (DRI), a community planning process where one community in each region receives assistance to identify and develop the key ingredients needed for successful downtown revitalization. Regional Councils solicited interest in the program and chose one community each from among the many applicants. The ten DRI areas selected in 2019 include: Baldwin in the Town of Hempstead, Fulton, Hornell, Niagara Falls, Peekskill, Potsdam, Schenectady, Seneca Falls, Staten Island, and Utica. A local planning committee in each DRI will develop a vision, articulate a plan, and identify projects and other implementation steps with the help of \$10 million per DRI.

Annual reports were submitted by the Regional Councils and in November each presented its progress and plans to implement the region's economic development strategies. Each also reported on the status of DRI plans in the region. Regional Councils continue to build upon regional strengths, focusing on key and emerging industries as they seek new businesses and support incubators that can generate marketable ideas for the next generation of products. Regional Councils are also partnering with educational institutions, employers, and service providers to identify and train prospective employees and match them to jobs that are available in the region.

2019 Annual REDC Competition

Our task was to evaluate all ten regions based on the competition criteria and Regional Council priorities as described in the 2019 REDC Guidebook. Criteria used to evaluate the Annual Reports included but was not limited to:

Performance

- Impact on job creation and retention
- Business growth and leverage of private sector investments
- Economic activity as a result of regional strategies

Progress

- Implementation of regional strategies
- Execution of strategies addressing emerging state and regional challenges and opportunities
- Advancement of prior round priority projects

Planning

- Ability to take the next steps in growing the regional economy
- Collaboration with local governments

Projects

- Identification of projects to advance state and regional priorities
- Identification of projects in the region that would revitalize downtowns

Participation

- Engagement of the public and other stakeholders in the Regional Council process
- Regional unity and support of the progress report

Awards

All ten regions competed for up to \$150 million in capital funds and \$75 million in Excelsior Tax Credits for projects identified by the Regional Councils as priorities in their regions. In addition, each region will receive \$10 million to implement projects identified through the Downtown Revitalization Initiative, and projects from all ten regions submitted through the CFA were eligible for over \$525 million in other state agency funds.

The Strategic Implementation Assessment Team has identified five regions that merit the designation as Top Performers and a share of \$100 million in ESD Capital Grants. Selection of the Top Performers continues to be a difficult challenge, as the regions are taking a variety of approaches to very different challenges and opportunities and are all making progress implementing their strategic plans. However, after careful consideration we selected as Top Performers the following regions: **Capital Region, Central NY, Long Island, Mohawk Valley, and Southern Tier.**

- The **Capital Region Regional Economic Development Council (CRREDC)** is taking a variety of actions to retain, build, and train a workforce that is prepared for jobs that match the region's focus on life sciences, manufacturing, and computer programming. The Talent strategy for the region continues to be a cradle-to-career approach to workforce development that connects job-seekers and employers with higher education institutions. For example, Hudson Valley Community College's new Haas Center for Advanced Manufacturing Skills and the Albany College of Pharmacology's new Center for Bio-Manufacturing Education and Training are contributing to the creation of training-to-industry pipeline and advancing both the Talent and Next Tech regional strategies. Recent data shows that jobs in the University R&D sector grew by over sixteen percent. Innovate 518, an Innovation Hot Spot, promotes the Lift-Off strategy and the key cluster of R&D to Commercialization by connecting startups with resources available in the Capital Region, including sourcing \$500,000 of funding in 2018. The Capital Region is one of 47 US metro areas that spent more than \$1 billion on R&D last year. Since its initial plan was adopted, placemaking has been the priority for the CRREDC as reflected in its "Metro" strategy. Projects are underway in the Downtown Revitalization Initiative (DRI) communities of Glens Falls, Hudson, and Albany and investments in the Saratoga Performing Arts Center

will benefit Saratoga Springs and nearby communities. Schenectady was chosen as the DRI community for 2019.

- The **Central New York Regional Economic Development Council (CNYREDC)** continues to adhere to winning strategies from its Upstate Revitalization Initiative plan, as well as its original strategic economic investment plan. The region continues to support entrepreneurs in the tech sector and agriculture through programs and incubators including Genius NY, the Grow-NY Food Innovation and Agriculture Technology Business Challenge, and Syracuse Center of Excellence for Environmental and Energy Systems. Over the past year, investments in SyracuseCoE have allowed collaborators to secure more than \$17 million in additional funding to support industry-university collaborations. Career exploration programs starting no later than middle school are being advocated to encourage youth to consider agriculture as well as other career paths. CNYREDC continues to support projects and programs that are enablers of prosperity, such as scholarships and job training for underserved youth provided by anti-poverty initiatives like the Alliance For Economic Inclusion and Say Yes Syracuse, and pre-apprenticeship programs in agriculture and film. The region, in partnership with the Mohawk Valley, has demonstrated significant progress towards its goal of becoming a global hub for unmanned systems. Syracuse University also established an unmanned system policy institute. Central NY is positioning itself as a logistics hub, particularly for agribusiness, with upgrades to ports, airport, and a new USDA export office. The DRI strategic investment plan was completed for the City of Auburn and Fulton was selected as the DRI community for 2019.
- The **Long Island Regional Economic Development Council (LIREDC)** has a diverse approach to workforce development, with strong academic partnerships that support its focus on the commercialization of discovery. An artificial intelligence (AI) cluster has emerged, and Stony Brook University's new AI Institute for Discovery and Innovation will become a regional HUB. Long Island's workforce grew by nearly 12,000 jobs in the past year, with the region investing in training workers to fill jobs in biotech industries. To help maintain the workforce and combat the outmigration of young workers, the LIREDC supports place-making and is encouraging mixed-use development near transportation hubs and the transformation of former big box stores/malls to mixed-use places. The LIREDC is supporting mixed-use and affordable housing with funds for improved sewers in the 2018 DRI community of Central Islip and other downtown areas. Potential revitalization projects in Baldwin in the Town of Hempstead will be identified in Round Four of the DRI. The LIREDC recognizes the need to address a range of job opportunities, such as agritourism and jobs associated with offshore wind power. A new work group will seek opportunities to develop a supply chain to support the construction, installation and operation of offshore wind projects, while other regional leaders will work with labor to prepare the workforce for wind industry-related careers.
- The **Mohawk Valley Regional Economic Development Council (MVREDC)** is encouraging placemaking investments and daycare centers in downtowns to attract and retain a young and growing workforce. Providing transportation alternatives for the

workforce is on the front burner, including efforts to bring jobs closer to where people live, provide a more walkable environment with pedestrian trails and bike paths, develop sites on bus routes, invest in Centro stations, and invest in downtown centers. More than 500 market rate and affordable housing units are planned or under construction in community centers. The 2019 DRI community of Utica also proposed a people-centric placemaking approach to leverage DRI investments. The region is taking a holistic approach to economic development and workforce development. For example, to develop a workforce for food systems MVREDC stressed creating a network of colleges serving rural areas to identify pathways to age-related jobs and working with middle schools using mobile classrooms. The MVREDC is relating STEM to agriculture, has the only PTECH agriculture program in the state, and is working with local schools to realign local curricula to prepare students for future jobs, including those in agriculture. To address a recurring concern over the lack of workers appropriate for open jobs, colleges are providing credit for apprenticeship programs and offering micro credentials that support middle-skills jobs in advanced manufacturing. In 2017 more than 100 advanced manufacturing jobs were added with wages 28% higher than the regional average wage.

- The **Southern Tier Regional Economic Development Council (STREDC)** is clearly committed to the strategies in its winning Upstate Revitalization Initiative plan, making large investments into high profile anchor projects in Binghamton, Johnson City and Endicott and using the CFA process to support jobs in manufacturing and agriculture, the region's downtowns, and drivers of innovation. \$1.5 billion in private funds have been leveraged for projects throughout the region for a total investment of over \$1.8 billion and the creation/retention of more than 25,000 jobs. The STREDC seeks to make greater Binghamton a destination for talent and has broken a long trend of work force decline with an increase in both the numbers of people in the labor force and the number employed in 2018. It continues to strengthen its entrepreneurial ecosystem through innovation hot spots and business incubators. The region has experienced great growth in attracting venture capital funding, and it continues to have positive job growth in key sectors such as advanced manufacturing, transportation equipment manufacturing, food processing, and healthcare. In the past year, construction began on the new Lake Erie College of Osteopathic Medicine in Elmira. STREDC is working to increase its market share of the food and agriculture industry by addressing workforce and growing season challenges. This year it joined with two other regions to launch Grow-NY, a food and agricultural business competition to advance tech and innovation, receiving nearly 200 applications for prizes for new businesses. Hornell was selected as the region's fourth round DRI community.

Five regions should receive a share of \$50 million in ESD Capital Grants to help attract and grow business in their regions. The following regions are designated as Regional Awardees: **Finger Lakes, Mid-Hudson, New York City, North Country, and Western NY.**

- The **Finger Lakes Regional Economic Development Council (FLREDC)** is maintaining its momentum with its clear focus on reducing poverty, growing jobs, increasing regional

wealth, and driving private sector investment. The region also established new priority areas based on its current strengths and opportunities, such as growing incumbent firms, proactive outreach to targeted clusters, development of a regional brand, focusing on immediate and long-term talent needs, and investment in the urban core. Two new key industries were identified - Healthcare & Life Sciences and Software & Internet Technology - and support continues for the key cluster of Optics/Photonics/Imaging through industry attraction and the \$10 million Luminare NY accelerator program. Investments from the Upstate Revitalization Initiative like AIM Photonics and ROC the Riverway are facilitating an ecosystem of economic development and public-private partnerships, and Eastman Business Park is gaining vibrancy as a place to work, live, learn, and play. Through the DRI, the FLREDC is supporting placemaking efforts outside of Rochester, such as in the DRI community of Seneca Falls. Efforts to attract and retain young people to the region have been successful, in part due to the attraction of vital, dense, and culture-and entertainment-rich urban areas. The challenges of poverty and environmental justice are being addressed through a comprehensive approach led by the Rochester-Monroe Anti-Poverty Initiative which engages institutions large and small to work together on multiple issues, including education, healthcare, transit, child care and more.

- The **Mid-Hudson Regional Economic Development Council (MHREDC)** is building on its success by encouraging existing businesses to grow creating new jobs and an environment that brings in new businesses to the region. Several incubation programs are contributing to the future pipeline of talent as evidenced through the growth of regional cluster jobs which support the region's broader strategy of WORK and PLAY. MHREDC has adjusted its LIVE initiative to include retaining and attracting residents to the region, which is complemented by efforts to strengthen the region's identity as a premier tourist destination. Efforts have focused on increasing visitor spending and stimulating growth across related industries (food/beverage, accommodations, arts and recreation). Peekskill's selection as a DRI community will allow the city to link existing community assets and increase offerings in tourism, the arts, media, and light manufacturing. Regional strategies have evolved to include support for the manufacture of local products like grape juice and cider, and the expansion of the film and television production industry. MHREDC has developed strategies to address long-term unemployed in the healthcare field, recruiting people to re-enter the workforce through basic skills training. MHREDC also identified childcare projects targeted around extended hours for the hospitality industry and is currently working with corporate park owners and other major employers to identify locations for childcare facilities convenient to multiple employers.
- The **New York City Regional Economic Development Council (NYCREDC)** is focused on long-term planning to retain young people and support the economic growth of underserved populations and all neighborhoods across New York City. Priority projects receiving NYCREDC support must indicate long-term economic sustainability and projections for economic growth in terms of job creation, investment, and community benefits. Unemployment is at an all-time low of 4.2%, but it does not account for people

who stopped looking for jobs or who are underemployed. Multiple efforts target inclusion of various special populations in the workforce, such as high-risk court-involved youth, veterans, underemployed women, and low-income girls and women. City-wide pre-K for all 4-year-olds and care for 3-year-olds in high-need school districts helps parents return to the workforce, but gaps remain that the NYCREDC recommends for further study. There has been an influx of pharmaceutical, healthcare, and bio-IT companies to the region, and NYCREDC supports both new projects in its key cluster of Life Sciences, as well as upgrades and expansion of previously supported life sciences projects like the BioLabs@NYU Langone incubator which provides startups with collaborative space, research equipment, and business support. Support is also provided for small and mid-size local manufacturers and artisans at the Greenpoint Manufacturing and Design Center where average salaries are \$51,000. To connect youth to tech jobs, the NYCREDC described an approach that would begin preparing students early in the education process, train teachers to overcome their own technology skill gaps, and expand use of community colleges.

- The **North Country Regional Economic Development Council (NCREDC)** identified several priorities for 2019, including building a regional identity, encouraging wise use of outdoor recreational assets, addressing the impacts of extreme weather on the tourism and agriculture industry, unlocking the economic potential of Fort Drum soldiers transitioning out of the Army, and seeking reliable cellular service. It is working successfully to implement a 2018 goal of hosting international sporting events, supported by investments in lodging and tourism facilities, such as the \$17 million Saranac Lake Resort, a children's museum in Potsdam, the region's 2019 DRI community. The NCREDC continues support for the Transportation Equipment cluster, working with Canadian and Norwegian industries that have invested in projects like a second Norsk Titanium facility that will open early in 2020. Fostering relationships with Canadian industries have bolstered job growth, exports, and diversified the types of manufacturing in the region. Agriculture is an important sector of the regional economy and is being supported by investment in high-tech year-round food production, such as expanded greenhouse space and robotic technology at Agbotics. The region's young adult population remained steady, but labor force numbers are dropped 3.6 percent from 2016-2017. To tackle that issue the NCREDC is taking multi-faceted approaches which include co-working facilities and business incubators to aid small businesses and attract entrepreneurs to the region, job training for low-income residents, new programs at regional colleges, and identification of solutions to childcare issues.
- The **Western NY Regional Economic Development Council (WNYREDC)** continues its focus on creating job opportunities and building the quality of life that will attract and retain young adults. With unemployment at the lowest since 1990, the region is faced with the challenge of ensuring employers have access to talent to fill job openings and grow businesses. Programs that showcase training in the region include the Alfred State College Burgard Advanced Manufacturing Program that prepares high school students for a career in advanced manufacturing, Gerard Place on Buffalo's East Side where students receive both vocational and life skills training, and Buffalo Manufacturing Works in the Northland

Corridor which has secured more than \$1 million in federal funding through global partnership models with NASA, MTC of the UK, NAMIC in Singapore, and others. REDC has made the East Side Corridor a priority to improve quality of life in Buffalo. WNYREDC has invested both CFA projects and Buffalo Billion funds in multiple projects to help provide housing, infrastructure, and assets to help build the community. Investments in smart growth have resulted in brownfield remediation, preservation of agricultural land and expansion of cropland; and protection of waterfront. WNYREDC is implementing a strategy to increase tourism and extend visitor stays, supporting tourism projects like the Aquarium of Niagara and the National Comedy Center in Jamestown. DRI funds for 2019 invested in the Niagara Fall's Bridge District will build on recent state investments in the aquarium and train station, as well as commitments to remove the parkway along the along the Niagara Gorge Corridor.

Conclusion

In each of the regions, the Assessment Team was impressed by the continued dedication of the Regional Council members and their selection of strategic and realistic projects. We were also impressed by the work group volunteers, and staff of the Regional Empire State Development offices who serve the Regional Councils. We continue to believe that the REDC process is a recipe for success, bringing together the key ingredients of economic development, academic advancement of new ideas and products, and development of a workforce across all age groups and socioeconomic strata. While we may only recommend five regions as top performers, we believe all of the regions are winners. We extend our thanks and our congratulations to all Region Council members for the outstanding work they are doing to strengthen New York's economy.

Finger Lakes Regional Economic Development Council

2019 Annual Report Assessment

I. Performance

a. Impact on job creation and retention

Strengths

- From 2011 – 2018, projects funded through the REDC process are projected to have retained 11,318 jobs and created 5,478 jobs.
- As of May 2019, the regional unemployment rate was approximately 3.6 percent, down from 9.2 percent in February 2010. The regional unemployment rate is 0.3 percent lower than the September 2019 state unemployment rate.
- From 2011 to 2018, average annual wages increased by over \$5,000 to just under \$50,000.

Weaknesses

- None noted.

b. Business growth and leverage of private sector investments

Strengths

- The Eastman Business Park has been attracting new companies and accommodating expansions of existing companies. For example, in 2019 DuPont opened the world's largest probiotics fermentation unit; Li-Cycle began recycling lithium ion batteries; and Re-Nuble began recycling food waste. Since 2011 the number of businesses in the Eastman Business Park grew from 28 to 114, now employing over 6,000 people.
- Through the Upstate Revitalization Initiative (URI), FLREDC is expanding business supports for companies and cultivating collaborations like LiDestri Food and Drink and Crop's N.V., which will form a new company to manufacture ready-to-eat meals at a new facility in Eastman Business Park. Such support is also being provided for businesses in other parts of the region, including Amanda Tool in Genesee County and Rochester Insulated Glass in Ontario County.
- The region has been proactive in attracting new businesses for key clusters. For example, state investment in IDEX Health & Science LLC helped retain 186 jobs and gain a commitment for 34 new jobs.

Weaknesses

- The number of private sector establishments in the region increased by 5 percent from 2011 to 2017 but showed a slight decline in 2018.

c. Economic activity as a result of regional strategies

Strengths

- Home sale prices increased 25 percent from 2011 to 2018.

Weaknesses

- None noted.

II. Progress

a. Implementation of regional strategies

Strengths

- The FLREDC supports the Rochester-Monroe Anti-Poverty Initiative (RMAPI), a comprehensive approach being taken to address poverty. Institutions large and small are working together on multiple fronts, including education, healthcare, transit, child care.
- Eastman Business Park is gaining vibrancy as a place to work, live, learn, and play. In addition to over 80 new businesses, it is the home of the soon to open AIM Photonics facility and the world's largest probiotics fermentation unit. It now has a new 187-unit housing development and the Kodak Center, a major entertainment venue.
- The region remains steadfast in supporting growth in the key cluster of optics, photonics, and imaging (OPI). The \$10 million Luminare NY accelerator program is helping to brand the region as a cornerstone of the OPI industry. Several OPI projects have been completed or are advancing, such as Toptica Photonics and the Finger Lakes Regional Center for Advanced Optics Manufacturing.
- The region has adopted a business-led approach to strengthening its workforce which focuses on immediate workforce demand while aggressively increasing the pipeline of skilled talent for future supply and demand. Monroe Community College will develop a Finger Lakes Workforce Development Center to connect businesses and the community to accelerated workforce education programs and registered apprenticeships.

Weaknesses

- In a region with an extremely tight labor market, regional growth will be constrained without growth in the skilled workforce. With the region's focus on immediate workforce demand, it is surprising that the report doesn't suggest ways to re-engage skilled retired workers to meet immediate needs.

b. Execution of strategies that address emerging state and regional challenges and opportunities

Strengths

- The report includes recommendations on how to tackle the childcare issues tied to state 2019 priorities and cites ten previous priority projects that supported "childcare needs and potential solutions."
- A new FLREDC Environmental Justice Work Group was tasked with comprehending the current landscape and drafting a strategy to tackle the challenges identified. It made several recommendations, such as developing criteria for CFA applications that incentivize projects positively impacting quality of life for EJ area residents; and prioritizing projects physically located in or directly providing economic opportunities to historically disenfranchised communities.
- The region is investing in its urban core. For example, the Downtown Innovation Zone now has more than 190 creative-class companies; more than \$200 million has been invested in expansion of the Strong National Museum of Play; and an initial 13 projects will support efforts to "ROC the Riverway."

Weaknesses

- None noted.

c. Advancement of prior round priority projects

Strengths

- 87 percent of priority projects and 90 percent of other projects are completed or on time.

Weaknesses

- Scant narrative is provided about the progress over the last year of past priority projects.

III. Planning

a. Ability to take the next steps in growing the regional economy

Strengths

- The Optics, Photonics and Imaging Cluster is engaged in significant construction at this time and the region remains the established national hot spot for this technology.
- There has been an increase in the population aged 25-34 years in every county in the region from 2010-2017, with Monroe County increasing by 15.4 percent.

Weaknesses

- None noted.

b. Collaboration with local governments

Strengths

- None noted.

Weaknesses

- None noted.

IV. Projects

a. Identification of projects to advance state and regional priorities

Strengths

- The FLREDC recommended 19 priority projects for 2019, 16 of which are related to one or more 2019 state priorities.
- Several projects will support efforts to improve childcare options for the FLREDC region as well as promote environmental justice. For example, renovations to the Clifton Springs YMCA to expand day care facilities.
- There is continued support from the FLREDC for projects in the OPI cluster, such as new testing equipment for Molecular Glasses.

Weaknesses

- Proposed projects were not described in the annual report.

b. Identification of projects in the region that would revitalize downtowns needs

Strengths

- The FLREDC is supporting a revitalization effort in Rochester called ROC the Riverway in addition to supporting communities chosen for the Downtown Revitalization Initiative (DRI).
- Several projects the FLREDC recommended for CFA funding are likely to promote downtown revitalization and further efforts in DRI communities. For example, a public market in the Town of Avon; renovation of Xerox Tower in downtown Rochester for mixed-uses; funding for the National Susan B. Anthony Museum & House; and downtown enhancement projects in the Village of Arcade.
- To address communities that are lagging in development, the Revitalize Rochester Fund (RRF) was created with \$10 million in Upstate Revitalization Initiative (URI) funding to provide financing to spur mixed-use, transit-oriented, high-density development and financial support for small neighborhood businesses.

Weakness

- None noted.

V. Participation

a. Engagement of the public and other stakeholders in the Regional Council process

Strengths

- The Finger Lakes Region expanded its community engagement activities. This year's efforts included several new working groups addressing the new state priorities.

Weaknesses

- None noted.

b. Regional unity and support of the progress report

Strengths

- The FLREDC has a stable membership and past reports have indicated broad support for its plans and initiatives.

Weaknesses

- None noted.

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
92470	Finger Lakes	Arts	Arts ACFIP	Seneca Knitting Mill Smokestack Restoration and Accessibility to Upper Floors	National Women's Hall of Fame	65.93	20	85.93	\$145,000	Awarded	
94875	Finger Lakes	Arts	Arts ACFIP	Seymour Place	Genesee-Orleans Regional Arts Council	64.34	15	79.34	\$72,500	Awarded	
93826	Finger Lakes	Arts	Arts ACFIP	Creation of Lake Ontario Themed Climbing Sculpture to Launch Development of Adventure Zone 2.0 Gallery	Rochester Museum and Science Center	54.60	20	74.60	\$0	Not-Awarded	Bob Duffy
92039	Finger Lakes	Arts	Arts ACFIP	Flower City Arts Center Expansion Project - Equipment and Renovations	Flower City Arts Center	51.56	15	66.56	\$0	Not-Awarded	
91149	Finger Lakes	Arts	Arts WIP MYC	Workforce Expansion	Rochester Fringe Festival	75.85	20	95.85	\$52,950	Awarded	Peter Robinson, Bob Duffy
94290	Finger Lakes	Arts	Arts WIP MYC	Workforce Expansion	Writers & Books Inc.	65.19	15	80.19	\$31,250	Awarded	
92222	Finger Lakes	Arts	Arts WIP MYC	Workforce Expansion	Rochester Arts Center dba Flower City Arts Center	61.63	15	76.63	\$28,000	Awarded	
94466	Finger Lakes	Arts	Arts WIP MYC	Workforce Investment - Rochester City Ballet development	Rochester City Ballet	39.26	15	54.26	\$0	Not-Awarded	
94492	Finger Lakes	Arts	Arts WIP MYC	Capacity Building Initiative	Joseph Avenue Arts and Culture Allaince	32.59	20	52.59	\$0	Not-Awarded	
92060	Finger Lakes	Arts	Arts WIP MYC	DEEP Arts Administration Development	DEEP Arts Inc	41.48	10	51.48	\$0	Not-Awarded	
90978	Finger Lakes	Arts	Arts WIP MYC	Workforce Development	Finger Lakes Cultural Natural History Museum	34.37	10	44.37	\$0	Not-Awarded	Steve Griffin
93844	Finger Lakes	Arts	Arts WIP OYRS	Workforce Expansion	Genesee Country Village & Museum	59.26	20	79.26	\$15,600	Awarded	Bob Duffy, Matt Cole
90804	Finger Lakes	Arts	Arts WIP OYRS	Workforce Expansion	A Magical Journey Thru Stages	52.59	15	67.59	\$13,500	Awarded	
91559	Finger Lakes	Arts	Arts WIP OYRS	Workforce Expansion	Genesee Valley Council on the Arts	40.74	20	60.74	\$12,500	Awarded	
94988	Finger Lakes	Arts	Arts WIP OYRS	Auditorium at Fort Hill - Workforce Investment	Fort Hill Performing Arts Center Canandaigua, Inc.	39.26	20	59.26	\$0	Not-Awarded	
92382	Finger Lakes	Arts	Arts WIP OYRS	Renewal of Promoting Tourism through Workforce Investment in Opera	Finger Lakes Opera	35.56	15	50.56	\$0	Not-Awarded	
90828	Finger Lakes	Canals	Canals	Canalside Welcome Center Enhancements	Village of Brockport	75	15	90	\$140,000	Awarded	
89908	Finger Lakes	Canals	Canals	Orleans County YMCA Canal Bikeshare	GLOW YMCA Inc	68	15	83	\$40,000	Awarded	Peter Robinson, Bob Duffy
91792	Finger Lakes	Canals	Canals	Village of Waterloo Canal Improvements	Village of Waterloo	66	15	81	\$0	Not-Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
92470	Finger Lakes	Canals	Canals	Seneca Knitting Mill Smokestack Restoration and Accessibility to Upper Floors	National Womens Hall of Fame	60	20	80	\$0	Not-Awarded	
93319	Finger Lakes	Canals	Canals	City of Geneva Marina Improvements 2019	City of Geneva	58	20	78	\$0	Not-Awarded	
91333	Finger Lakes	Canals	Canals	Improved Waterways Access and Shared Infrastructure Upgrade	Genesee Rowing Club	67	10	77	\$0	Not-Awarded	
90876	Finger Lakes	Canals	Canals	Increasing Canal Access and Safety	Rochester Boat Club	60	5	65	\$0	Not-Awarded	
91955	Finger Lakes	DEC	DEC CSC C	Greenhouse Gas Inventory and Heat Emergency Plan	City Of Rochester	73	20	93	\$62,500	Awarded	Bob Duffy
91226	Finger Lakes	DEC	DEC CSC C	Climate Smart Communities Certification Actions	City of Canandaigua	73	10	83	\$27,938	Awarded	
90005	Finger Lakes	DEC	DEC CSC C	Climate Action Plan	Town of Brighton	69	10	79	\$40,000	Awarded	
89636	Finger Lakes	DEC	DEC CSC C	The Multiversity Concept Plan	Town of Brighton	63	15	78	\$58,290	Awarded	Anne Kress, Peter Robinson
90298	Finger Lakes	DEC	DEC CSC C	Village of Warsaw Comprehensive Plan	Village of Warsaw	37	20	57	\$0	Not-Awarded	
92027	Finger Lakes	DEC	DEC CSC I	Regional Community Rating System Strategy	Monroe County	49	10	59	\$249,153	Awarded	
92056	Finger Lakes	DEC	DEC EPG	Ontario County Sewer Inflow and Infiltration Study for Honeoye Lake Sewer District	Ontario County	75	20	95	\$100,000	Awarded	
92730	Finger Lakes	DEC	DEC EPG	Livingston County Sewer Inflow and Infiltration Study	Livingston County Water and Sewer Authority	70	20	90	\$100,000	Awarded	
90155	Finger Lakes	DEC	DEC EPG	Town of Byron Wastewater Treatment Plant Improvements Study	Town of Byron	80	10	90	\$30,000	Awarded	
90701	Finger Lakes	DEC	DEC EPG	Village of Newark Wastewater Treatment Plant Disinfection Study	Village of Newark	80	10	90	\$30,000	Awarded	
92427	Finger Lakes	DEC	DEC EPG	Village of LeRoy Sewer Inflow and Infiltration Study	Village of LeRoy	70	20	90	\$30,000	Awarded	
92767	Finger Lakes	DEC	DEC EPG	Village of Elba Wastewater Treatment Facility and Collection System Study	Village of Elba	70	20	90	\$30,000	Awarded	
90157	Finger Lakes	DEC	DEC EPG	Town of Gorham Wastewater Treatment Plant Disinfection Study	Town of Gorham	75	10	85	\$30,000	Awarded	
90159	Finger Lakes	DEC	DEC EPG	Town of Savannah Wastewater Treatment Plant Disinfection Study	Town of Savannah	75	10	85	\$30,000	Awarded	
90700	Finger Lakes	DEC	DEC EPG	Town of Pavilion Wastewater Treatment Plant Disinfection Study	Town of Pavilion	75	10	85	\$30,000	Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
92504	Finger Lakes	DEC	DEC EPG	Town of York Wastewater Treatment Plant Disinfection Study	Town of York	70	10	80	\$24,000	Awarded	
92097	Finger Lakes	DEC	DEC EPG	Village of Sodus Wastewater Treatment Plant Disinfection Study	Village of Sodus	70	10	80	\$5,600	Awarded	
93141	Finger Lakes	DEC	DEC EPG	Village of Naples Collection System Study	Village of Naples	46	20	66	\$30,000	Awarded	
93144	Finger Lakes	DEC	DEC EPG	Town of Naples Collection System Study	Town of Naples	46	20	66	\$30,000	Awarded	
90435	Finger Lakes	DEC	DEC EPG	EPG Sanitary Sewer Evaluations Improvements	Town of WATERLOO	32	20	52	\$0	Not-Awarded	
93270	Finger Lakes	DEC	DEC EPG	Wastewater Extension and Treatment Plant	Village of Ovid	26	20	46	\$0	Not-Awarded	
93524	Finger Lakes	DEC	DEC EPG	Engineering Planning Grant Troutburg	Town of Kendall	27	10	37	\$0	Not-Awarded	
94189	Finger Lakes	DEC	DEC EPG	Buttonwood Pump Station Improvements	Monroe County Department of Environmental Services	22	10	32	\$0	Not-Awarded	
73687	Finger Lakes	DEC	DEC NPS	Ontario County Honeoye Lake Aeration Destratification System Feasibility Study	Ontario County	80	20	100	\$30,000	Awarded	
93224	Finger Lakes	DEC	DEC NPS	Seneca County Cayuga Lake Culvert Replacement Study	Seneca County Soil and Water Conservation District	72	5	77	\$30,000	Awarded	
93615	Finger Lakes	DEC	DEC NPS	Village of Newark Perkins Park Green Infrastructure Feasibility Study	Village of Newark	45	10	55	\$30,000	Awarded	
90704	Finger Lakes	DEC	DEC NPS	Town of Richmond Culvert Assessment Study	Town of Richmond	40	10	50	\$30,000	Awarded	
91791	Finger Lakes	DEC	DEC NPS	Wyoming County Culvert Assessment Study	Wyoming County Soil and Water Conservation District	40	10	50	\$29,992	Awarded	
92374	Finger Lakes	DEC	DEC NPS	Holley Falls Stream Bank Protection	Orleans County SWCD	27	20	47	\$0	Not-Awarded	
91586	Finger Lakes	DEC	DEC NPS	Mill Creek Streambank Restoration	Seneca Watershed Intermunicipal Organization	19	20	39	\$0	Not-Awarded	
94363	Finger Lakes	DEC	DEC NPS	Keuka Outlet Stream Restoration Phase I	Yates County Soil and Water Conservation District	17	20	37	\$0	Not-Awarded	
94021	Finger Lakes	DEC	DEC NPS	Eagle Harbor Road Culvert Replacment	Orleans County Soil & Water Conservation District	27	5	32	\$0	Not-Awarded	
94556	Finger Lakes	DEC	DEC WQIP ACR	Little Conesus Creek Bridge Trail Restoration Project	Livingston County Soil Water Conservation District	33	10	43	\$0	Not-Awarded	
94755	Finger Lakes	DEC	DEC WQIP ACR	Christie Creek Quarry Road Culvert Improvement Project	Livingston County Soil Water Conservation District	28	10	38	\$0	Not-Awarded	
89518	Finger Lakes	DEC	DEC WQIP MS4	Town of Gates MS4 Mapping	Town of Gates	70	20	90	\$144,100	Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
92542	Finger Lakes	DEC	DEC WQIP NPS	City of Rochester Green Infrastructure	City of Rochester	57	20	77	\$1,000,000	Awarded	Bob Duffy
93649	Finger Lakes	DEC	DEC WQIP NPS	Honeoye Lake Watershed Roadside Stabilization Program	Ontario County Soil and Water Conservation District	55	10	65	\$0	Not-Awarded	
93997	Finger Lakes	DEC	DEC WQIP NPS	Lively Run Stream and Road Bank Stabilization	Seneca County Soil and Water Conservation District	46	10	56	\$0	Not-Awarded	
94550	Finger Lakes	DEC	DEC WQIP Salt	Town of Ossian Salt Storage	Livingston County Soil and Water Conservation District	39	10	49	\$50,000	Awarded	
92223	Finger Lakes	DEC	DEC WQIP Salt	Salt Barn 2019	Town of Williamson	29	10	39	\$0	Not-Awarded	
93474	Finger Lakes	DEC	DEC WQIP Salt	Town of Seneca Falls Salt Storage Improvements	Barton Loguidice DPC	8	10	18	\$0	Not-Awarded	
93300	Finger Lakes	DEC	DEC WQIP SWP	City of Canandaigua Land Acquisition for Source Water Protection	City of Canandaigua	53	20	73	\$680,000	Awarded	
93500	Finger Lakes	DEC	DEC WQIP SWP	Village of Nunda Land Acquisition for Source Water Protection	Village of Nunda	43	10	53	\$236,250	Awarded	
89854	Finger Lakes	DEC	DEC WQIP WWT DIS	City of Canandaigua Water Resource Recovery Facility Disinfection	City of Canandaigua	72	20	92	\$1,000,000	Awarded	
94327	Finger Lakes	DEC	DEC WQIP WWT DIS	Village of Clyde Wastewater Treatment Plant Disinfection	Village of Clyde	74	15	89	\$625,000	Awarded	
90807	Finger Lakes	DEC	DEC WQIP WWT DIS	Village of Victor Wastewater Treatment Plant Disinfection	Village of Victor	70	15	85	\$498,780	Awarded	
91493	Finger Lakes	DEC	DEC WQIP WWT DIS	Village of Corfu Wastewater Treatment Plant Disinfection	Village of Corfu	62	20	82	\$620,000	Awarded	
91496	Finger Lakes	DEC	DEC WQIP WWT DIS	Village of Nunda WQIP for Disinfection	Village of Nunda - WQIP	64	15	79	\$0	Not-Awarded	
92082	Finger Lakes	DEC	DEC WQIP WWT DIS	Penn Yan WWTP Disinfection	Elliott Engineering Solutions	64	15	79	\$0	Not-Awarded	
94734	Finger Lakes	DEC	DEC WQIP WWT DIS	Village of Sodus WWTP Improvements	Village of Sodus	64	15	79	\$0	Not-Awarded	
90694	Finger Lakes	DEC	DEC WQIP WWT DIS	Town of Ontario WQIP for Disinfection	Town of Ontario	62	15	77	\$0	Not-Awarded	
90875	Finger Lakes	DEC	DEC WQIP WWT DIS	Village of Avon WQIP - Disinfection	Village of Avon	62	15	77	\$0	Not-Awarded	
91435	Finger Lakes	DEC	DEC WQIP WWT DIS	2019 Village of Perry WQIP for WWTP Disinfection	Village of PERRY - 2019 DISINFECTION	62	15	77	\$0	Not-Awarded	
92381	Finger Lakes	DEC	DEC WQIP WWT DIS	Groveland WWTP Disinfection	Livingston County Water and Sewer Authority	62	15	77	\$0	Not-Awarded	
93203	Finger Lakes	DEC	DEC WQIP WWT DIS	Manchester Shortsville WWTP Disinfection Project	Village of Manchester	62	15	77	\$0	Not-Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
92750	Finger Lakes	DEC	DEC WQIP WWT DIS	WWTP Disinfection	Village of LeRoy	60	15	75	\$0	Not-Awarded	
90977	Finger Lakes	DEC	DEC WQIP WWT GEN	Penn Yan Inflow and Infiltration Reduction	Village of Penn Yan	46	20	66	\$0	Not-Awarded	
94507	Finger Lakes	DEC	DEC WQIP WWT GEN	Frank E. Van Lare WRRF Aeration System Improvements	Monroe County Department of Environmental Services	46	20	66	\$0	Not-Awarded	
91495	Finger Lakes	DEC	DEC WQIP WWT GEN	Wastewater Treatment Plant REGIONAL Consolidation Project	2019 Wayne County Water and Sewer Authority, Regional Consolidation	52	10	62	\$0	Not-Awarded	Erin Tolefree
90695	Finger Lakes	DEC	DEC WQIP WWT GEN	Town of Ontario GENERAL - WQIP	Town of Ontario	42	15	57	\$0	Not-Awarded	
91438	Finger Lakes	DEC	DEC WQIP WWT GEN	2019 Village of Perry WQIP for WWTP General	2019 - Village of PERRY	27	20	47	\$0	Not-Awarded	
90290	Finger Lakes	DEC	DEC WQIP WWT GEN	WWTP and Collection System Improvements	Village of Dundee	25	20	45	\$0	Not-Awarded	
95090	Finger Lakes	DEC	DEC WQIP WWT GEN	Honeoye Lake WWTP Electrical and Equalization Basin Improvements	Ontario County New York	29	15	44	\$0	Not-Awarded	
92823	Finger Lakes	DEC	DEC WQIP WWT GEN	UV Disinfection	Town of Pembroke	25	15	40	\$0	Not-Awarded	
91489	Finger Lakes	DOS	DOS BOA	City of Geneva North End Open Space and Connectivity Strategy	City of Geneva	68.5	20	88.5	\$300,000	Awarded	
94154	Finger Lakes	DOS	DOS BOA	Advancing Batavia Opportunities	City of Batavia	66	20	86	\$193,500	Awarded	
91298	Finger Lakes	DOS	DOS LGE	Sheriffs Firing Range	Ontario County	43	10	53	\$0	Not-Awarded	
90105	Finger Lakes	DOS	DOS LGE P	Lake Ontario Shared Regional Harbor Dredging Program	Orleans County	52.6667	20	72.6667	\$62,500	Awarded	
92473	Finger Lakes	DOS	DOS LGE P	Establishment of a Seneca County Water Sewer Authority	Seneca County	51	20	71	\$37,500	Awarded	
93639	Finger Lakes	DOS	DOS LWRP	Durand Eastman Park Public Beach House Design	City of Rochester	71	20	91	\$375,000	Awarded	Bob Duffy
92527	Finger Lakes	DOS	DOS LWRP	Towns of Henrietta and Rush Local Waterfront Revitalization Program	Town of Henrietta	76	10	86	\$75,000	Awarded	
94570	Finger Lakes	DOS	DOS LWRP	LWRP Hamlet of Lakeville	Livingston County	56.5	15	71.5	\$0	Not-Awarded	
91679	Finger Lakes	DOS	DOS LWRP	LWRP	Livingston County	58	10	68	\$0	Not-Awarded	
89521	Finger Lakes	DOS	DOS LWRP UCR	Town of Hamlin Local Waterfront Revitalization Program Update	Town of Hamlin	68	5	73	\$45,638	Awarded	
91347	Finger Lakes	EFC	EFC GIGP	Downtown Streetscape Retrofit	City of Geneva	47	15	62	\$1,800,000	Awarded	
93663	Finger Lakes	EFC	EFC GIGP	Norris Drive 2019	City of Rochester	21	20	41	\$0	Not-Awarded	Bob Duffy
92246	Finger Lakes	ESD	ESD Grants	Webster Economic Access Project	Village of Webster	69	20	89	\$1,838,000	Awarded	
93625	Finger Lakes	ESD	ESD Grants	Xerox Tower Project	100 South Clinton Holdings, LLC	67	20	87	\$1,000,000	Awarded	Bob Duffy
90871	Finger Lakes	ESD	ESD Grants	Finger Lakes Extrusion Expansion	Finger Lakes Extrusion	65	20	85	\$167,000	Awarded	

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91802	Finger Lakes	ESD	ESD Grants	Arcade Downtown Enhancements Project	Village of Arcade	65	20	85	\$50,000	Awarded	
94214	Finger Lakes	ESD	ESD Grants	Select Fabricators Expansion	Select Fabricators, Inc.	63	20	83	\$446,000	Awarded	Bob Duffy
91402	Finger Lakes	ESD	ESD Grants	Deer Run Winery Expansion	Deer Run Winery	68	15	83	\$60,000	Awarded	
84761	Finger Lakes	ESD	ESD Grants	Susan B. Anthony Museum Expansion	National Susan B. Anthony Museum & House	62	20	82	\$400,000	Awarded	
93296	Finger Lakes	ESD	ESD Grants	CCMI Expansion	CCMI, INC	62	20	82	\$400,000	Awarded	
92801	Finger Lakes	ESD	ESD Grants	Molecular Glasses Product Testing Equipment	Molecular Glasses, Inc.	62	20	82	\$88,000	Awarded	Theresa Mazzullo
93870	Finger Lakes	ESD	ESD Grants	Jamko Equipment Upgrades	Jamko Technical Solutions, Inc	66	15	81	\$100,000	Awarded	
94445	Finger Lakes	ESD	ESD Grants	Livingston County Public Market	Livingston County Economic Development	60	20	80	\$1,000,000	Awarded	
92546	Finger Lakes	ESD	ESD Grants	Finger Lakes Area Counseling and Recovery Services Building Project	Finger Lakes Area Counseling and Recovery Agency	60	20	80	\$400,000	Awarded	Steve Griffin
90248	Finger Lakes	ESD	ESD Grants	UR Medicine Home Care Relocation	UR Medicine Home Care	59	20	79	\$2,000,000	Awarded	Jaime Saunders, Peter Robinson, Wade Norwood, Theresa Mazzullo, Bob Duffy
92975	Finger Lakes	ESD	ESD Grants	Geva Education and Engagement Center	Geva Theatre Center	64	15	79	\$200,000	Awarded	Bob Duffy
71160	Finger Lakes	ESD	ESD Grants	Boundary Breaks Wine Production Facility Expansion	Boundary Breaks, LLC	64	15	79	\$100,000	Awarded	
92485	Finger Lakes	ESD	ESD Grants	Downtown Rochester Parcel 5 Event Venue	City of Rochester	58	20	78	\$1,000,000	Awarded	Bob Duffy
86182	Finger Lakes	ESD	ESD Grants	Clifton Springs YMCA Renovation with Day Care Expansion Project	Clifton Springs Area YMCA	68	10	78	\$300,000	Awarded	Bob Duffy
90373	Finger Lakes	ESD	ESD Grants	The Strong Museum Expansion Project 2020	Margaret Woodbury Strong Museum	56	20	76	\$0	Not-Awarded	Hilda Rosario Escher, Bob Duffy
92470	Finger Lakes	ESD	ESD Grants	Seneca Knitting Mill Smokestack Restoration and Accessibility to Upper Floors	National Womens Hall of Fame	56	20	76	\$0	Not-Awarded	
90290	Finger Lakes	ESD	ESD Grants	Dundee WWTP and Collection System Improvements	Village of Dundee	55	20	75	\$0	Not-Awarded	
94759	Finger Lakes	ESD	ESD Grants	Liberty Lofts Penn Yan	Clifton Land Company	55	20	75	\$0	Not-Awarded	
93786	Finger Lakes	ESD	ESD Grants	Secret Chambers Craft Libations	TrueBolt LLC	59	15	74	\$0	Not-Awarded	
93847	Finger Lakes	ESD	ESD Grants	Expansion and Upgrade of RIT's Bio-Microsystems Capabilities	Rochester Institute of Technology	53	20	73	\$0	Not-Awarded	Dave Munson, Bob Duffy
93928	Finger Lakes	ESD	ESD Grants	Terrance Hotel	293 Alden Rd LLC	63	10	73	\$0	Not-Awarded	
93989	Finger Lakes	ESD	ESD Grants	89-95 Elm Street Parking	Stonewood Armstrong Southwest, Inc.	63	10	73	\$0	Not-Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
93919	Finger Lakes	ESD	ESD Grants	Downtown Batavia Healthy Living Campus Phase 1	GLOW YMCA	57	15	72	\$0	Not-Awarded	Peter Robinson, Bob Duffy
90306	Finger Lakes	ESD	ESD Grants	Harvester Center	Batavia Development Corporation	56	15	71	\$0	Not-Awarded	
93449	Finger Lakes	ESD	ESD Grants	Alexander Park Phase II	Alex Park Phase II LLC	56	15	71	\$0	Not-Awarded	Bob Duffy
93826	Finger Lakes	ESD	ESD Grants	Rochester Museum Creation of Lake Ontario Themed Climbing Sculpture to Launch Development of Adventure Zone 2.0 Gallery	Rochester Museum and Science Center	51	20	71	\$0	Not-Awarded	Bob Duffy
92834	Finger Lakes	ESD	ESD Grants	Geneva Salvation Army Expansion Project	Geneva Salvation Army	55	15	70	\$0	Not-Awarded	
94401	Finger Lakes	ESD	ESD Grants	Downtown Living Geneva	Stivers Enterprises	51	15	66	\$0	Not-Awarded	
90822	Finger Lakes	ESD	ESD Grants	Roberts Wesleyan Community Engagement Center	Roberts Wesleyan College	55	10	65	\$0	Not-Awarded	Bob Duffy
92983	Finger Lakes	ESD	ESD Grants	St. Peters Community Spirit Arts Academy Expansion	St Peters Community Arts Academy	50	10	60	\$0	Not-Awarded	
91550	Finger Lakes	ESD	ESD Grants	Amp Up CMAC Phase 3	Friends of CMAC	44	15	59	\$0	Not-Awarded	Bob Duffy, Ginny Clark
92702	Finger Lakes	ESD	ESD Grants	Flower City Arts Center Expansion Project	Flower City Arts Center	54	5	59	\$0	Not-Awarded	Bob Duffy
90362	Finger Lakes	ESD	ESD Grants	Smith Opera House Upgrades 2019	Smith Center for the Arts, Inc.	44	10	54	\$0	Not-Awarded	
93330	Finger Lakes	ESD	ESD Grants	Lincoln Hill Farms Expansion	Lincoln Hill Farms	44	10	54	\$0	Not-Awarded	Bob Duffy
89955	Finger Lakes	ESD	ESD Grants	Eliminating Childcare Barriers to Employment-RCN	Rochester Childfirst Network	38	10	48	\$0	Not-Awarded	
92470	Finger Lakes	ESD	ESD MNY	Seneca Knitting Mill Smokestack Restoration& Accessibility Project	National Women's Hall of Fame	71	20	91	\$150,000	Awarded	
93851	Finger Lakes	ESD	ESD MNY	Agritourism Events & Marketing	Genesee Country Village & Museum	67	20	87	\$78,700	Awarded	Bob Duffy, Matt Cole
84761	Finger Lakes	ESD	ESD MNY	Susan B. Anthony Museum Expansion, Phase 1	National Susan B Anthony Museum House	63	20	83	\$150,000	Awarded	
90377	Finger Lakes	ESD	ESD MNY	The Strong Museum Expanded Marketing Project	Margaret Woodbury Strong Museum	58	20	78	\$225,000	Awarded	Hilda Rosario Escher, Bob Duffy
94681	Finger Lakes	ESD	ESD MNY	Votercade 2020: We the People	National Susan B Anthony Museum House	62	15	77	\$60,000	Awarded	
94852	Finger Lakes	ESD	ESD MNY	Meeting and Convention Tourism Promotion	Visit Rochester	59	15	74	\$97,500	Awarded	Bill Strassburg, Bob Duffy
92020	Finger Lakes	ESD	ESD MNY	New York Kitchen Expanded Marketing Program	The New York State Wine Culinary Center, Inc.	53	20	73	\$187,332	Awarded	Bob Duffy, Matt Cole, Ginny Clark
93769	Finger Lakes	ESD	ESD MNY	Marketing Plan	Finger Lakes Association Inc	54	15	69	\$0	Not-Awarded	
94739	Finger Lakes	ESD	ESD MNY	Marketing Plan for WWW	Wine Water and Wonders	54	15	69	\$0	Not-Awarded	
92407	Finger Lakes	ESD	ESD MNY	Market NY	Geva Theatre Center	47	20	67	\$0	Not-Awarded	Bob Duffy
91324	Finger Lakes	ESD	ESD MNY	Sonnenberg Gardens New Entrance Gates on Route 21	Sonnenberg Gardens Inc	45	20	65	\$0	Not-Awarded	

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93102	Finger Lakes	ESD	ESD MNY	Website update	Finger Lakes Association Inc	55	10	65	\$0	Not-Awarded	
93694	Finger Lakes	ESD	ESD MNY	Growing the Cumming Nature Center as a Premier Finger Lakes Tourism Destination through Enhanced Marketing and Collaborative Programming	Rochester Museum and Science Center	50	15	65	\$0	Not-Awarded	Bob Duffy
91149	Finger Lakes	ESD	ESD MNY	Rochester Fringe Festival Round 9	Rochester Fringe Festival	44	20	64	\$0	Not-Awarded	Peter Robinson, Bob Duffy
93105	Finger Lakes	ESD	ESD MNY	Seneca County Gateway Center	Seneca County Chamber of Commerce	45	15	60	\$0	Not-Awarded	
94767	Finger Lakes	ESD	ESD MNY	Tourism Website Improvement Project	Visit Rochester	39	20	59	\$0	Not-Awarded	Bill Strassburg, Bob Duffy
93080	Finger Lakes	ESD	ESD MNY	Erie Armada 2020 Reimagining the Canal	Erie Armada Inc	43	15	58	\$0	Not-Awarded	
95006	Finger Lakes	ESD	ESD MNY	Genesee Valley Map Guide Project	Village of Perry	37	20	57	\$0	Not-Awarded	
93888	Finger Lakes	ESD	ESD MNY	Camp New York - International Midweek Road trips (CONY)	Campground Owners of NYS, Inc.	41	10	51	\$0	Not-Awarded	
93330	Finger Lakes	ESD	ESD MNY	Marketing Tourism	Lincoln Hill Farms	27	10	37	\$0	Not-Awarded	Bob Duffy
91823	Finger Lakes	ESD	ESD SPFS	Arcade Strategic Plan for Business Development	Village of Arcade	66	20	86	\$25,000	Awarded	
94041	Finger Lakes	ESD	ESD SPFS	Downtown Livingston Brand Development and Implementation Plan	Livingston County Development Corporation	65	20	85	\$20,000	Awarded	
93920	Finger Lakes	ESD	ESD SPFS	Genesee County 2040 Strategy	Genesee County	60	20	80	\$40,000	Awarded	
94693	Finger Lakes	ESD	ESD SPFS	Ontario Manchester Rail Working Capital Phase II	Ontario County	64	10	74	\$15,000	Awarded	
92850	Finger Lakes	ESD	ESD SPFS	Town of Lima Food Retail Feasibility Study	Town of Lima	62	10	72	\$25,000	Awarded	
94690	Finger Lakes	ESD	ESD SPFS	Improving the Canandaigua YMCA	City of Canandaigua	62	10	72	\$20,000	Awarded	
93465	Finger Lakes	ESD	ESD SPFS	Adams Street Extension Planning	LaBella Associates	66	5	71	\$40,000	Awarded	Anne Kress, Bob Duffy
90298	Finger Lakes	ESD	ESD SPFS	Village of Warsaw Comprehensive Plan	Village of Warsaw	49	20	69	\$0	Not-Awarded	
93648	Finger Lakes	ESD	ESD SPFS	Bulls Head	City of Rochester	39	20	59	\$0	Not-Awarded	Wade Norwood, Bob Duffy
91173	Finger Lakes	HCR	HCR CDBG PF	Village of Perry Accessibility Improvements	Village of Perry	74	15	89	\$300,000	Awarded	
90929	Finger Lakes	HCR	HCR CDBG PI	Danford Street Watermain Improvements	Village of Sodus	27	20	47	\$0	Not-Awarded	
89945	Finger Lakes	HCR	HCR CDBGCP	Housing Needs Assessment	Seneca County Department of Planning and Community Development	46	20	66	\$0	Not-Awarded	

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89946	Finger Lakes	HCR	HCR CDBGCP	Wayne County Housing Needs Assessment and Market Analysis	Wayne County Economic Development and Planning	46	20	66	\$0	Not-Awarded	
93035	Finger Lakes	HCR	HCR CDBGCP	Waterloo Sewer Engineering 2019	Village of Waterloo	45	20	65	\$0	Not-Awarded	
92390	Finger Lakes	HCR	HCR CDBGCP	Drinking Water System Evaluation	Village of Medina	47	15	62	\$0	Not-Awarded	
91120	Finger Lakes	HCR	HCR CDBGCP	Town of Seneca Water Treatment Plant and Water System Improvements	Barton Loguidice DPC	45	15	60	\$0	Not-Awarded	
91088	Finger Lakes	HCR	HCR CDBGME	City of Geneva Microenterprise Assistance Program	City of Geneva	58	20	78	\$200,000	Awarded	
90667	Finger Lakes	HCR	HCR CDBGME	Wayne County MicroBurst! Microenterprise Program	Wayne County	63	10	73	\$0	Not-Awarded	
91085	Finger Lakes	HCR	HCR CDBGME	Microenterprise Assistance Program 3 2019	Village of Waterloo	53	20	73	\$0	Not-Awarded	
91367	Finger Lakes	HCR	HCR CDBGME	Orleans County Microenterprise Assistance Program	Orleans County	56	10	66	\$0	Not-Awarded	
91253	Finger Lakes	HCR	HCR NYMS	American Hotel Reuse Analysis	Livingston County Development Corporation	68	20	88	\$20,000	Awarded	
90686	Finger Lakes	HCR	HCR NYMS	Canandaigua 2019 TA Project	City of Canandaigua	66	20	86	\$20,000	Awarded	
94371	Finger Lakes	HCR	HCR NYMS	Lyndonville Gateway Anchor Revitalization	Village of Lyndonville	64	20	84	\$500,000	Awarded	
94699	Finger Lakes	HCR	HCR NYMS	South Main Street Anchor Revitalization	Village of Perry	64	15	79	\$300,000	Awarded	
92341	Finger Lakes	HCR	HCR NYMS	1 West Main Redevelopment Project	Village of Waterloo	58	20	78	\$500,000	Awarded	
93746	Finger Lakes	HCR	HCR NYMS	Revitalize Downtown Batavia	City of Batavia	62	15	77	\$300,000	Awarded	
90374	Finger Lakes	HCR	HCR NYMS	The Strong's Renovated "Front Door"	Margaret Woodbury Strong Museum	48	20	68	\$0	Not-Awarded	Hilda Rosario Escher, Bob Duffy
94644	Finger Lakes	HCR	HCR NYMS	2019 LeRoy Main Street Program	Village of LeRoy	52	15	67	\$0	Not-Awarded	
93994	Finger Lakes	HCR	HCR NYMS	Community Arts Academy Expansion	St. Peters Community Arts Academy, Inc.	56	10	66	\$0	Not-Awarded	
91252	Finger Lakes	HCR	HCR NYMS	New York Main Street Route 5 Caledonia Avon and Lima	Livingston County Development Corporation	46	15	61	\$0	Not-Awarded	
91013	Finger Lakes	HCR	HCR NYMS	Moving Main Street Forward	Village of Clyde	34	20	54	\$0	Not-Awarded	
90362	Finger Lakes	HCR	HCR NYMS	Smith Opera House Upgrades 2019	Smith Center for the Arts, Inc.	40	10	50	\$0	Not-Awarded	
95043	Finger Lakes	NYSERDA	NYSERDA NZEED	Bristol Harbour Village NetZero Sustainability Plan	Larsen Engineers	35	5	40	\$0	Not-Awarded	Bob Duffy
91455	Finger Lakes	Parks	OPRHP HAS D	Gravino Park Multi-useTrail with Workout Stations and Recreation Improvements	Town of Macedon	48.25	20	68.25	\$0	Not-Awarded	Jaime Saunders

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
92470	Finger Lakes	Parks	OPRHP HAS D	Seneca Knitting Mill Smokestack Restoration and Accessibility to Upper Floors	National Womens Hall of Fame	47.25	20	67.25	\$0	Not-Awarded	
92293	Finger Lakes	Parks	OPRHP HAS D	High Falls Visitor Center Improvements	City of Rochester	36.25	20	56.25	\$0	Not-Awarded	Bob Duffy
94152	Finger Lakes	Parks	OPRHP HP D	Restoration of the Historic Garden Structures at the George Eastman Museum	George Eastman Museum	59.25	20	79.25	\$600,000	Awarded	Dave Munson, Bob Duffy
90444	Finger Lakes	Parks	OPRHP HP D	Opera Block 3rd floor Restoration	Town of Avon	55.25	20	75.25	\$574,999	Awarded	
92008	Finger Lakes	Parks	OPRHP HP D	Historic Genesee County Jail and Sheriff's Office Exterior Renovations 2019	Genesee County	51.5	20	71.5	\$0	Not-Awarded	
92470	Finger Lakes	Parks	OPRHP HP D	Seneca Knitting Mill Smokestack Restoration and Accessibility to Upper Floors	National Womens Hall of Fame	49.75	20	69.75	\$0	Not-Awarded	
91107	Finger Lakes	Parks	OPRHP HP D	Jefferson Wollensack	Edgemere Development Inc	49.5	20	69.5	\$0	Not-Awarded	Wade Norwood
93780	Finger Lakes	Parks	OPRHP HP D	Rundel Library Historic Preservation 2019	City of Rochester	47	20	67	\$0	Not-Awarded	Bob Duffy
93579	Finger Lakes	Parks	OPRHP HP D	The Cheshire Theatre and Meeting Hall Project	Cheshire Community Action Team	50.75	15	65.75	\$0	Not-Awarded	
91269	Finger Lakes	Parks	OPRHP HP D	Historic Preservation 1050	Asbury First United Methodist Church	45.25	20	65.25	\$0	Not-Awarded	
92192	Finger Lakes	Parks	OPRHP HP D	Mt. Hope Cemetery 1912 Chapel Historic Preservation	City of Rochester	42.5	20	62.5	\$0	Not-Awarded	Bob Duffy
92472	Finger Lakes	Parks	OPRHP HP D	Papa Bear Accessibility Enhancements	Seneca County	40.75	15	55.75	\$0	Not-Awarded	
93654	Finger Lakes	Parks	OPRHP PKS A	Canandaigua Vista Protection Project	Finger Lakes Land Trust	53.5	15	68.5	\$0	Not-Awarded	
94143	Finger Lakes	Parks	OPRHP PKS A	Acquisition and Development of Linden Park	TownVillage of East Rochester	50.625	15	65.625	\$0	Not-Awarded	
91324	Finger Lakes	Parks	OPRHP PKS D	Sonnenberg Gardens New Entrance Gates	Sonnenberg Gardens and Mansion State Historic Park	55	20	75	\$500,000	Awarded	
91843	Finger Lakes	Parks	OPRHP PKS D	Children's Pavilion	Monroe County Parks Department	54.25	20	74.25	\$0	Not-Awarded	
94152	Finger Lakes	Parks	OPRHP PKS D	Restoration of the Historic Garden Structures at the George Eastman Museum	George Eastman Museum	53.25	20	73.25	\$0	Not-Awarded	Dave Munson, Bob Duffy
91455	Finger Lakes	Parks	OPRHP PKS D	Gravino Park Multi-useTrail with Workout Stations and Recreation Improvements	Town of Macedon	52.585	20	72.585	\$0	Not-Awarded	Jaime Saunders
89366	Finger Lakes	Parks	OPRHP PKS D	Corbett Park	Village of Brockport	52.04	20	72.04	\$0	Not-Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
92953	Finger Lakes	Parks	OPRHP PKS D	Ontario County Beach Park Redevelopment Project	Ontario County	51.54	15	66.54	\$0	Not-Awarded	
92287	Finger Lakes	Parks	OPRHP PKS D	North Dansville Frontage Road Park Expansion	North Dansville	45.33	20	65.33	\$0	Not-Awarded	
72705	Finger Lakes	Parks	OPRHP PKS D	2019 Mark Tubbs Park Enhancement and Accessibility Project	Village and Town of Lima NY	48.57	15	63.57	\$0	Not-Awarded	
92565	Finger Lakes	Parks	OPRHP PKS D	Al Lorenz Park Improvement Project	Livingston County	46.985	15	61.985	\$0	Not-Awarded	
92296	Finger Lakes	Parks	OPRHP PKS D	Town Park Development	Town of West Sparta	41.08	20	61.08	\$0	Not-Awarded	
92765	Finger Lakes	Parks	OPRHP PKS D	WestPoint Marina at Braddock Bay Park	Town of Greece	44.08	15	59.08	\$0	Not-Awarded	
92302	Finger Lakes	Parks	OPRHP PKS P	City of Rochester Nature Center	City of Rochester	53.87	15	68.87	\$0	Not-Awarded	Bob Duffy
92506	Finger Lakes	Parks	OPRHP PKS P	Bellamy Park Planning Project	Village of Mount Morris	46.165	20	66.165	\$0	Not-Awarded	
93925	Finger Lakes	Parks	OPRHP PKS P	Town of Barre	GG Municipal Consulting and Grant Writing	32.315	20	52.315	\$0	Not-Awarded	
92571	Finger Lakes	Parks	OPRHP RTP NMD	CSX Corridor Acquisition	City of Rochester	56	20	76	\$250,000	Awarded	Bob Duffy

2019 Program Legend

Agency	Abbreviation	Program Name
Arts	Arts ACPIP	Arts & Cultural Facilities Improvement Program - Mid-Size Capital Project Fund
Arts	Arts AIA	Arts and Cultural Initiatives - Arts Impact Awards
Arts	Arts WFP MYC	Arts and Cultural Initiatives - Workforce Programs Multi-Year Contracts
Arts	Arts WFP OYRS	Arts and Cultural Initiatives - Workforce Programs One Year Renewal Support
Arts	Arts WIP MYC	Arts and Cultural Initiatives - Workforce Investment Program Multi-Year Contracts
Arts	Arts WIP OYRS	Arts and Cultural Initiatives - Workforce Investment Program One Year Renewal Support
Canals	Canals	Canalway Grant Program
DEC	DEC CSC C	Climate Smart Communities Program - Certification
DEC	DEC CSC I	Climate Smart Communities Program - Implementation
DEC	DEC EPG	Engineering Planning Grant
DEC	DEC NPS	Non-Agricultural Nonpoint Source Planning Grant Program
DEC	DEC WQIP ACR	Water Quality Improvement Project - Aquatic Connectivity Restoration
DEC	DEC WQIP MS4	Water Quality Improvement Project - Municipal Separate Storm Sewer Systems
DEC	DEC WQIP NPS	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control
DEC	DEC WQIP Salt	Water Quality Improvement Program - Salt Storage
DEC	DEC WQIP SWP	Water Quality Improvement Program - Land Acquisition for Source Water Protection
DEC	DEC WQIP WWT CSO/SSO	Water Quality Improvement Program - Wastewater Treatment Improvement Combined Sewer Overflow/Sanitary Sewer Overflow
DEC	DEC WQIP WWT DIS	Water Quality Improvement Program - Wastewater Treatment Improvement Disinfection
DEC	DEC WQIP WWT GEN	Water Quality Improvement Program - Wastewater Treatment Improvement General Wastewater Improvements, secondary priority
DEC	DEC WQIP WWT IOS	Water Quality Improvement Program - Wastewater Treatment Improvement Inadequate On-Site Septic Systems
DEC	DEC WQIP WWT NIT	Water Quality Improvement Program - Wastewater Treatment Improvement Nitrogen Abatement Projects for Shellfishing Waters
DEC	DEC WQIP WWT WAT	Water Quality Improvement Program - Wastewater Treatment Improvement Watershed Plan Implementation
DOS	DOS BOA	Brownfield Opportunity Area Program
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LGE P	Local Government Efficiency Program - Planning
DOS	DOS LWRP	Local Waterfront Revitalization Program
DOS	DOS LWRP UCR	Local Waterfront Revitalization Program - Updating LWRP to Address Climate Change and Resiliency
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR	HCR CDBG PF	Community Development Block Grant - Public Facilities
HCR	HCR CDBG PI	Community Development Block Grant - Public Infrastructure
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGME	Community Development Block Grant - Microenterprise
HCR	HCR NYMS	New York Main Street
NYSERDA	NYSERDA CICC	Commercial and Industrial Carbon Challenge
NYSERDA	NYSERDA NZEED	Net Zero Energy for Economic Development
OPRHP	OPRHP HAS A	Heritage Area Systems (Acquisition)
OPRHP	OPRHP HAS D	Heritage Area Systems (Development)
OPRHP	OPRHP HAS P	Heritage Area Systems (Planning)
OPRHP	OPRHP HP A	Historic Property (Acquisition)
OPRHP	OPRHP HP D	Historic Property (Development)
OPRHP	OPRHP HP P	Historic Property (Planning)
OPRHP	OPRHP PKS A	Parks (Acquisition)
OPRHP	OPRHP PKS D	Parks (Development)
OPRHP	OPRHP PKS P	Parks (Planning)
OPRHP	OPRHP RTP D	Parks - Recreational Trails Program Diverse
OPRHP	OPRHP RTP MS	Parks - Recreational Trails Program Motorized Single Use
OPRHP	OPRHP RTP NM	Parks - Recreational Trails Program Non-Motorized
OPRHP	OPRHP RTP NMD	Parks - Recreational Trails Program Non-Motorized Diverse
OPRHP	OPRHP RTP NMS	Parks - Recreational Trails Program Non-Motorized Single Use