

MEMORANDUM

To: Eric Gertler, Acting Commissioner/President/CEO of the Empire State Development Corporation

From: Rossana Rosado, Secretary of State
Richard Ball, Commissioner, Department of Agriculture & Markets
Alicia Barton, President & CEO, NYS Energy Research and Development Authority
RoAnn Destito, Commissioner, Office of General Services
Matthew Driscoll, Executive Director, NYS Thruway Authority
Erik Kulleseid, Commissioner, Office of Parks, Recreation and Historic Preservation
Roberta Reardon, Commissioner, Department of Labor
Michael Schmidt, Commissioner, Department of Taxation & Finance
Brian Stratton, Director of Canals, NYS Canal Corporation
RuthAnne Visnauskas, Commissioner, Homes and Community Renewal
Senator Neil Breslin, 44th District
Senator Anna Kaplan, 7th District
Assemblywoman Donna Lupardo, 123rd District
Assemblywoman Helene Weinstein, 41st District

Subject: Review of Progress for the 2019 Regional Economic Development Council Initiative

Date: December 18, 2019

We are honored to serve as the Strategic Implementation Assessment Team (SIAT) for Governor Cuomo's Regional Economic Development Council (REDC) Initiative. In the past nine years, the REDC initiative has transformed how New York coordinates and invests in economic development. The REDC initiative has been enhanced with a fourth round of the \$100 million Downtown Revitalization Initiative.

In 2011, each Regional Council was charged with developing a Strategic Economic Development Plan that emphasized their region's unique assets and provided strategies to harness local resources, both human and capital, to stimulate regional economic development and create jobs statewide. The Strategic Economic Development Plans continue today with annual updates to address emerging state and regional challenges and opportunities, as well as updates that reflect priorities identified by many regions in Upstate Revitalization Initiative Plans, and in Western NY by the Buffalo Billion Plan.

In 2019, Regional Councils were asked to address state priorities that included working with local businesses and communities to identify childcare needs and develop potential solutions;

developing an economic and environmental justice strategy for the region; supporting the Workforce Development Initiative; tracking the progress of the strategic economic development plan and projects funded through the Consolidated Funding Application (CFA); and supporting community investment in placemaking and downtown revitalization.

Each region has a unique set of strategies to achieve greater economic prosperity and each has identified key regional industry clusters. Regional Councils were also asked to continue advancement of regional strategic economic development plans, and identification of projects that implement related strategies, including key industry clusters, regional business incubators, the regional Opportunity Agenda, veterans' participation in the workforce, and engagement of local government in the Regional Council process.

The Regional Councils again supported the Downtown Revitalization Initiative (DRI), a community planning process where one community in each region receives assistance to identify and develop the key ingredients needed for successful downtown revitalization. Regional Councils solicited interest in the program and chose one community each from among the many applicants. The ten DRI areas selected in 2019 include: Baldwin in the Town of Hempstead, Fulton, Hornell, Niagara Falls, Peekskill, Potsdam, Schenectady, Seneca Falls, Staten Island, and Utica. A local planning committee in each DRI will develop a vision, articulate a plan, and identify projects and other implementation steps with the help of \$10 million per DRI.

Annual reports were submitted by the Regional Councils and in November each presented its progress and plans to implement the region's economic development strategies. Each also reported on the status of DRI plans in the region. Regional Councils continue to build upon regional strengths, focusing on key and emerging industries as they seek new businesses and support incubators that can generate marketable ideas for the next generation of products. Regional Councils are also partnering with educational institutions, employers, and service providers to identify and train prospective employees and match them to jobs that are available in the region.

2019 Annual REDC Competition

Our task was to evaluate all ten regions based on the competition criteria and Regional Council priorities as described in the 2019 REDC Guidebook. Criteria used to evaluate the Annual Reports included but was not limited to:

Performance

- Impact on job creation and retention
- Business growth and leverage of private sector investments
- Economic activity as a result of regional strategies

Progress

- Implementation of regional strategies
- Execution of strategies addressing emerging state and regional challenges and opportunities
- Advancement of prior round priority projects

Planning

- Ability to take the next steps in growing the regional economy
- Collaboration with local governments

Projects

- Identification of projects to advance state and regional priorities
- Identification of projects in the region that would revitalize downtowns

Participation

- Engagement of the public and other stakeholders in the Regional Council process
- Regional unity and support of the progress report

Awards

All ten regions competed for up to \$150 million in capital funds and \$75 million in Excelsior Tax Credits for projects identified by the Regional Councils as priorities in their regions. In addition, each region will receive \$10 million to implement projects identified through the Downtown Revitalization Initiative, and projects from all ten regions submitted through the CFA were eligible for over \$525 million in other state agency funds.

The Strategic Implementation Assessment Team has identified five regions that merit the designation as Top Performers and a share of \$100 million in ESD Capital Grants. Selection of the Top Performers continues to be a difficult challenge, as the regions are taking a variety of approaches to very different challenges and opportunities and are all making progress implementing their strategic plans. However, after careful consideration we selected as Top Performers the following regions: **Capital Region, Central NY, Long Island, Mohawk Valley, and Southern Tier.**

- The **Capital Region Regional Economic Development Council (CRREDC)** is taking a variety of actions to retain, build, and train a workforce that is prepared for jobs that match the region's focus on life sciences, manufacturing, and computer programming. The Talent strategy for the region continues to be a cradle-to-career approach to workforce development that connects job-seekers and employers with higher education institutions. For example, Hudson Valley Community College's new Haas Center for Advanced Manufacturing Skills and the Albany College of Pharmacology's new Center for Bio-Manufacturing Education and Training are contributing to the creation of training-to-industry pipeline and advancing both the Talent and Next Tech regional strategies. Recent data shows that jobs in the University R&D sector grew by over sixteen percent. Innovate 518, an Innovation Hot Spot, promotes the Lift-Off strategy and the key cluster of R&D to Commercialization by connecting startups with resources available in the Capital Region, including sourcing \$500,000 of funding in 2018. The Capital Region is one of 47 US metro areas that spent more than \$1 billion on R&D last year. Since its initial plan was adopted, placemaking has been the priority for the CRREDC as reflected in its "Metro" strategy. Projects are underway in the Downtown Revitalization Initiative (DRI) communities of Glens Falls, Hudson, and Albany and investments in the Saratoga Performing Arts Center

will benefit Saratoga Springs and nearby communities. Schenectady was chosen as the DRI community for 2019.

- The **Central New York Regional Economic Development Council (CNYREDC)** continues to adhere to winning strategies from its Upstate Revitalization Initiative plan, as well as its original strategic economic investment plan. The region continues to support entrepreneurs in the tech sector and agriculture through programs and incubators including Genius NY, the Grow-NY Food Innovation and Agriculture Technology Business Challenge, and Syracuse Center of Excellence for Environmental and Energy Systems. Over the past year, investments in SyracuseCoE have allowed collaborators to secure more than \$17 million in additional funding to support industry-university collaborations. Career exploration programs starting no later than middle school are being advocated to encourage youth to consider agriculture as well as other career paths. CNYREDC continues to support projects and programs that are enablers of prosperity, such as scholarships and job training for underserved youth provided by anti-poverty initiatives like the Alliance For Economic Inclusion and Say Yes Syracuse, and pre-apprenticeship programs in agriculture and film. The region, in partnership with the Mohawk Valley, has demonstrated significant progress towards its goal of becoming a global hub for unmanned systems. Syracuse University also established an unmanned system policy institute. Central NY is positioning itself as a logistics hub, particularly for agribusiness, with upgrades to ports, airport, and a new USDA export office. The DRI strategic investment plan was completed for the City of Auburn and Fulton was selected as the DRI community for 2019.
- The **Long Island Regional Economic Development Council (LIREDC)** has a diverse approach to workforce development, with strong academic partnerships that support its focus on the commercialization of discovery. An artificial intelligence (AI) cluster has emerged, and Stony Brook University's new AI Institute for Discovery and Innovation will become a regional HUB. Long Island's workforce grew by nearly 12,000 jobs in the past year, with the region investing in training workers to fill jobs in biotech industries. To help maintain the workforce and combat the outmigration of young workers, the LIREDC supports place-making and is encouraging mixed-use development near transportation hubs and the transformation of former big box stores/malls to mixed-use places. The LIREDC is supporting mixed-use and affordable housing with funds for improved sewers in the 2018 DRI community of Central Islip and other downtown areas. Potential revitalization projects in Baldwin in the Town of Hempstead will be identified in Round Four of the DRI. The LIREDC recognizes the need to address a range of job opportunities, such as agritourism and jobs associated with offshore wind power. A new work group will seek opportunities to develop a supply chain to support the construction, installation and operation of offshore wind projects, while other regional leaders will work with labor to prepare the workforce for wind industry-related careers.
- The **Mohawk Valley Regional Economic Development Council (MVREDC)** is encouraging placemaking investments and daycare centers in downtowns to attract and retain a young and growing workforce. Providing transportation alternatives for the

workforce is on the front burner, including efforts to bring jobs closer to where people live, provide a more walkable environment with pedestrian trails and bike paths, develop sites on bus routes, invest in Centro stations, and invest in downtown centers. More than 500 market rate and affordable housing units are planned or under construction in community centers. The 2019 DRI community of Utica also proposed a people-centric placemaking approach to leverage DRI investments. The region is taking a holistic approach to economic development and workforce development. For example, to develop a workforce for food systems MVREDC stressed creating a network of colleges serving rural areas to identify pathways to age-related jobs and working with middle schools using mobile classrooms. The MVREDC is relating STEM to agriculture, has the only PTECH agriculture program in the state, and is working with local schools to realign local curricula to prepare students for future jobs, including those in agriculture. To address a recurring concern over the lack of workers appropriate for open jobs, colleges are providing credit for apprenticeship programs and offering micro credentials that support middle-skills jobs in advanced manufacturing. In 2017 more than 100 advanced manufacturing jobs were added with wages 28% higher than the regional average wage.

- The **Southern Tier Regional Economic Development Council (STREDC)** is clearly committed to the strategies in its winning Upstate Revitalization Initiative plan, making large investments into high profile anchor projects in Binghamton, Johnson City and Endicott and using the CFA process to support jobs in manufacturing and agriculture, the region's downtowns, and drivers of innovation. \$1.5 billion in private funds have been leveraged for projects throughout the region for a total investment of over \$1.8 billion and the creation/retention of more than 25,000 jobs. The STREDC seeks to make greater Binghamton a destination for talent and has broken a long trend of work force decline with an increase in both the numbers of people in the labor force and the number employed in 2018. It continues to strengthen its entrepreneurial ecosystem through innovation hot spots and business incubators. The region has experienced great growth in attracting venture capital funding, and it continues to have positive job growth in key sectors such as advanced manufacturing, transportation equipment manufacturing, food processing, and healthcare. In the past year, construction began on the new Lake Erie College of Osteopathic Medicine in Elmira. STREDC is working to increase its market share of the food and agriculture industry by addressing workforce and growing season challenges. This year it joined with two other regions to launch Grow-NY, a food and agricultural business competition to advance tech and innovation, receiving nearly 200 applications for prizes for new businesses. Hornell was selected as the region's fourth round DRI community.

Five regions should receive a share of \$50 million in ESD Capital Grants to help attract and grow business in their regions. The following regions are designated as Regional Awardees: **Finger Lakes, Mid-Hudson, New York City, North Country, and Western NY.**

- The **Finger Lakes Regional Economic Development Council (FLREDC)** is maintaining its momentum with its clear focus on reducing poverty, growing jobs, increasing regional

wealth, and driving private sector investment. The region also established new priority areas based on its current strengths and opportunities, such as growing incumbent firms, proactive outreach to targeted clusters, development of a regional brand, focusing on immediate and long-term talent needs, and investment in the urban core. Two new key industries were identified - Healthcare & Life Sciences and Software & Internet Technology - and support continues for the key cluster of Optics/Photonics/Imaging through industry attraction and the \$10 million Luminare NY accelerator program. Investments from the Upstate Revitalization Initiative like AIM Photonics and ROC the Riverway are facilitating an ecosystem of economic development and public-private partnerships, and Eastman Business Park is gaining vibrancy as a place to work, live, learn, and play. Through the DRI, the FLREDC is supporting placemaking efforts outside of Rochester, such as in the DRI community of Seneca Falls. Efforts to attract and retain young people to the region have been successful, in part due to the attraction of vital, dense, and culture-and entertainment-rich urban areas. The challenges of poverty and environmental justice are being addressed through a comprehensive approach led by the Rochester-Monroe Anti-Poverty Initiative which engages institutions large and small to work together on multiple issues, including education, healthcare, transit, child care and more.

- The **Mid-Hudson Regional Economic Development Council (MHREDC)** is building on its success by encouraging existing businesses to grow creating new jobs and an environment that brings in new businesses to the region. Several incubation programs are contributing to the future pipeline of talent as evidenced through the growth of regional cluster jobs which support the region's broader strategy of WORK and PLAY. MHREDC has adjusted its LIVE initiative to include retaining and attracting residents to the region, which is complemented by efforts to strengthen the region's identity as a premier tourist destination. Efforts have focused on increasing visitor spending and stimulating growth across related industries (food/beverage, accommodations, arts and recreation). Peekskill's selection as a DRI community will allow the city to link existing community assets and increase offerings in tourism, the arts, media, and light manufacturing. Regional strategies have evolved to include support for the manufacture of local products like grape juice and cider, and the expansion of the film and television production industry. MHREDC has developed strategies to address long-term unemployed in the healthcare field, recruiting people to re-enter the workforce through basic skills training. MHREDC also identified childcare projects targeted around extended hours for the hospitality industry and is currently working with corporate park owners and other major employers to identify locations for childcare facilities convenient to multiple employers.
- The **New York City Regional Economic Development Council (NYCREDC)** is focused on long-term planning to retain young people and support the economic growth of underserved populations and all neighborhoods across New York City. Priority projects receiving NYCREDC support must indicate long-term economic sustainability and projections for economic growth in terms of job creation, investment, and community benefits. Unemployment is at an all-time low of 4.2%, but it does not account for people

who stopped looking for jobs or who are underemployed. Multiple efforts target inclusion of various special populations in the workforce, such as high-risk court-involved youth, veterans, underemployed women, and low-income girls and women. City-wide pre-K for all 4-year-olds and care for 3-year-olds in high-need school districts helps parents return to the workforce, but gaps remain that the NYCREDC recommends for further study. There has been an influx of pharmaceutical, healthcare, and bio-IT companies to the region, and NYCREDC supports both new projects in its key cluster of Life Sciences, as well as upgrades and expansion of previously supported life sciences projects like the BioLabs@NYU Langone incubator which provides startups with collaborative space, research equipment, and business support. Support is also provided for small and mid-size local manufacturers and artisans at the Greenpoint Manufacturing and Design Center where average salaries are \$51,000. To connect youth to tech jobs, the NYCREDC described an approach that would begin preparing students early in the education process, train teachers to overcome their own technology skill gaps, and expand use of community colleges.

- The **North Country Regional Economic Development Council (NCREDC)** identified several priorities for 2019, including building a regional identity, encouraging wise use of outdoor recreational assets, addressing the impacts of extreme weather on the tourism and agriculture industry, unlocking the economic potential of Fort Drum soldiers transitioning out of the Army, and seeking reliable cellular service. It is working successfully to implement a 2018 goal of hosting international sporting events, supported by investments in lodging and tourism facilities, such as the \$17 million Saranac Lake Resort, a children's museum in Potsdam, the region's 2019 DRI community. The NCREDC continues support for the Transportation Equipment cluster, working with Canadian and Norwegian industries that have invested in projects like a second Norsk Titanium facility that will open early in 2020. Fostering relationships with Canadian industries have bolstered job growth, exports, and diversified the types of manufacturing in the region. Agriculture is an important sector of the regional economy and is being supported by investment in high-tech year-round food production, such as expanded greenhouse space and robotic technology at Agbotics. The region's young adult population remained steady, but labor force numbers are dropped 3.6 percent from 2016-2017. To tackle that issue the NCREDC is taking multi-faceted approaches which include co-working facilities and business incubators to aid small businesses and attract entrepreneurs to the region, job training for low-income residents, new programs at regional colleges, and identification of solutions to childcare issues.
- The **Western NY Regional Economic Development Council (WNYREDC)** continues its focus on creating job opportunities and building the quality of life that will attract and retain young adults. With unemployment at the lowest since 1990, the region is faced with the challenge of ensuring employers have access to talent to fill job openings and grow businesses. Programs that showcase training in the region include the Alfred State College Burgard Advanced Manufacturing Program that prepares high school students for a career in advanced manufacturing, Gerard Place on Buffalo's East Side where students receive both vocational and life skills training, and Buffalo Manufacturing Works in the Northland

Corridor which has secured more than \$1 million in federal funding through global partnership models with NASA, MTC of the UK, NAMIC in Singapore, and others. REDC has made the East Side Corridor a priority to improve quality of life in Buffalo. WNYREDC has invested both CFA projects and Buffalo Billion funds in multiple projects to help provide housing, infrastructure, and assets to help build the community. Investments in smart growth have resulted in brownfield remediation, preservation of agricultural land and expansion of cropland; and protection of waterfront. WNYREDC is implementing a strategy to increase tourism and extend visitor stays, supporting tourism projects like the Aquarium of Niagara and the National Comedy Center in Jamestown. DRI funds for 2019 invested in the Niagara Fall's Bridge District will build on recent state investments in the aquarium and train station, as well as commitments to remove the parkway along the along the Niagara Gorge Corridor.

Conclusion

In each of the regions, the Assessment Team was impressed by the continued dedication of the Regional Council members and their selection of strategic and realistic projects. We were also impressed by the work group volunteers, and staff of the Regional Empire State Development offices who serve the Regional Councils. We continue to believe that the REDC process is a recipe for success, bringing together the key ingredients of economic development, academic advancement of new ideas and products, and development of a workforce across all age groups and socioeconomic strata. While we may only recommend five regions as top performers, we believe all of the regions are winners. We extend our thanks and our congratulations to all Region Council members for the outstanding work they are doing to strengthen New York's economy.

Southern Tier Regional Economic Development Council

2019 Annual Report Assessment

I. Performance

a. Impact on job creation and retention

Strengths

- In the past year ending May 2019, the number of private sector jobs in the region rose by 1,100, or 0.5 percent, to 229,800. Job gains were greatest in educational, health services, and manufacturing.
- There have been minor employment gains (3%) since 2011 in the transportation equipment cluster.
- The size of the region's labor force increased for the first time since 2008, with an increase in both the numbers of people in the labor force and the number employed in 2018.
- Since 2011, CFA projects have resulted in the creation and/or retention of more than 25 thousand jobs.

Weaknesses

- The region reports that the "brain drain" is a continuing challenge as young people leave the region, starving startup companies of a talented workforce.

b. Business growth and leverage of private sector investments

Strengths

- Since 2011, Consolidated Funding Application (CFA) projects have leveraged more than \$1.5 billion in private investment.
- Support for food and agriculture related applications in 2018 leveraged a state investment of \$2.02 million with \$8.1 million in other investments.

Weaknesses

- Growth in tourism is not meeting expectations.

c. Economic activity as a result of regional strategies

Strengths

- The STREDC supports efforts to strengthen its entrepreneurial ecosystem through innovation hot spots and business incubators belonging to the Southern Tier Startup Alliance. STSA has increased connections of startups to capital, and the NYSERDA 76West Clean Energy Competition has brought 59 companies to the region in four years.
- Rev: Ithaca Startup Works, an incubator in Ithaca, continues to host its annual hardware accelerator program. The hardware program was also awarded \$750,000 over three years from the US Economic Development Agency's i6 incubator program to take prototypes to large-scale production, and eventually to market.

Weaknesses

- Continued difficulty in reaching out to underserved populations.

II. Progress

a. Implementation of regional strategies

Strengths

- The Southern Tier Startup Alliance (STSA), supported by STREDC for CFA funding as an Innovation Hot Spot, is supporting efforts to expand and strengthen the entrepreneurial ecosystem. Since 2016 the STSA advised on 97 business deals, and from 2013-2019 attracted more than \$74 million in competitive funding from the federal Small Business Innovation Research program to support businesses.
- Workforce development in the manufacturing sector is advancing with projects like the STEAM Innovation Center at SUNY Corning Community College. The center, which received a \$1 million CFA grant, will be home to the Mechatronic Lab and Innovation Hub and provide training in electronics and mechanical engineering.
- One of the region's strategies is support for advanced manufacturing, and in the Southern Tier this includes support for the industrial hemp industry. The STREDC has supported CFA funding for the hemp industry and continues its focus on industrial hemp processing and research and development of plants best suited for cultivation and processing for various products.
- The STREDC seeks to make greater Binghamton a destination for talent, and it is making progress. For example, in the past year, construction began on the new Lake Erie College of Osteopathic Medicine which will open in downtown Elmira in 2020. STREDC supported a \$3 million grant for the college in round 8 of the CFA process.
- The \$20 million Greater Binghamton Fund facilitates key economic development projects in Binghamton, Johnson City and Endicott. Awards to 32 projects will create or renovate 139,000 square-feet of commercial space; fund 12 streetscape or public realm projects; renovate four historically significant properties; fund 30 public art installations; demolish 3 buildings; renovate 20 façades; adapt for reuse nine vacant buildings; and fund construction of 145 new affordable and market-rate housing units.
- The region's universities are extremely active in supporting workforce opportunities via startup competitions and research consortiums. For example, the ongoing 76West clean energy business competition, GROW-NY agribusiness competitions, and research consortiums like the Imperium3 Battery Consortium.

Weaknesses

- None noted.

b. Execution of strategies that address emerging state and regional challenges and opportunities

Strengths

- The STREDC Workforce Development Work Group identified opportunities to address childcare needs and potential solutions, such as supporting cost-effective training, improving childcare facilities, and increasing home-based care options.
- The STREDC had initial discussions about environmental justice and identified improved broadband service as a means of empowering rural areas to address their environmental justice goals.
- The STREDC continues to support the creation of apprenticeship and pre-apprenticeship programs.

Weaknesses

- None noted.

c. Advancement of prior round priority projects

Strengths

- Construction has begun on SUNY Corning Community College's STEAM innovation center.
- 75% of past priority projects have been completed or are currently advancing.

Weaknesses

- None noted.

III. Planning

a. Ability to take the next steps in growing the regional economy

Strengths

- The STREDC strategic plan has a long-term focus on growing exportable sectors, workforce education, and innovation.
- The STREDC is focused on high-tech and high-value production and filling the skills gap in the workforce. The Advanced Manufacturing Work Group developed an action plan to implement their strategies.
- The food and agriculture industry is a significant tradeable sector in the region, and STREDC would like to expand its market share by addressing workforce and growing season challenges. Grow-NY, a partnership between the Finger Lakes, Southern Tier, and Central NY Regions, is a food and agricultural business competition to advance tech and innovation.

Weaknesses

- The STREDC report cites a wide and growing gap between household median income in minority and white communities, high unemployment disproportionately borne by minority populations, and concentrated poverty in minority communities in urban areas.

b. Collaboration with local governments

Strengths

- The STREDC promotes projects geared towards producing concurrent urban/rural benefits, such as a high capacity fiber network.

Weaknesses

- None noted.

IV. Projects

a. Identification of projects to advance state and regional priorities

Strengths

- The STREDC identified and supported 10 priority projects related to childcare, such as the Coddington Road Community Center which will increase its capacity for child care and after school care, and renovation of the YMCA of Ithaca and Tompkins County facility in Lansing to accommodate increased child-care and support spaces.
- Twelve priority projects were identified by the region as relating to environmental justice, such as a proposal by Volunteers Improving Neighborhood Environments, Inc. (VINES) to build a straw-bale green commercial office building that incorporates passive solar and integrated design principles. It will make it possible for local growers to access low- or moderate-income consumers and providing workforce development in agriculture.
- To continue its success in growing a skilled workforce, the STREDC supported 19 projects with workforce development components. The VINES project mentioned above is one example, as is expansion of the farm education program at the Manhattan Country School in Roxbury.
- STREDC is supporting priority projects that will modernize food and agriculture production, such as dairy products at Upstate Farms and Saputo, meat processing at Lupos in Broome County, and pet food at Midwestern Pet Foods.
- The Region continues to invest in projects that encourage the development of new advanced manufacturing companies such as the \$26 million Tyoga Container Expansion project in Painted Post, food manufacturers, and life science firms such as Transonic Systems.

Weaknesses

- None noted.

b. Identification of projects in the region that would revitalize downtowns needs

Strengths

- The STREDC is committed to placemaking and downtown revitalization, using Upstate Revitalization Initiative (URI), CFA, and Downtown Revitalization Initiative (DRI) funds to promote community vibrancy. Over 50% of the proposed priority projects have a placemaking/downtown revitalization component.
- The STREDC seeks to promote innovation districts around greater Binghamton to improve the quality of life within the Region's cities and to make the region more attractive to college and post-grad students.
- Priority projects such as the renovation of 41-43 Court Street in Binghamton into an entertainment center aim to improve the quality of life in the Region's cities

Weakness

- None noted.

V. Participation

a. Engagement of the public and other stakeholders in the Regional Council process

Strengths

- The STREDC held sixteen (16) public meetings this year, including four (4) REDC meetings, twelve (12) work group meetings, two (2) Consolidated Funding Application (CFA) workshops.
- The STREDC has a strong business community presence within its work groups, particularly those involved in key state priorities such as workforce development. The Region's flagship businesses are also frequent participants both directly and indirectly with the CFA program and

state initiatives with companies such as Corning supporting efforts to promote workforce development and childcare services.

Weaknesses

- None noted.

b. Regional unity and support of the progress report

Strengths

- There is a good distribution of projects throughout the region.

Weaknesses

- None noted.

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
91147	Southern Tier	Arts	Arts ACFIP	Capital Improvement Project	WSKG Public Media	63.21	20	83.21	\$145,000	Awarded	
90517	Southern Tier	Arts	Arts ACFIP	State Theatre Lobby Expansion Project 2019	State Theatre of Ithaca Inc.	59.75	20	79.75	\$145,000	Awarded	
92373	Southern Tier	Arts	Arts AIA	Music Lover's Paradise: A Beautiful Thing	Finger Lakes Grassroots Festival Organization	47.11	20	67.11	\$0	Not-Awarded	
93326	Southern Tier	Arts	Arts WFP MYC	Workforce Training and Development Programs	Opera Ithaca	42.07	20	62.07	\$22,500	Awarded	
91688	Southern Tier	Arts	Arts WFP OYRS	Workforce Training and Development Programs	Kitchen Theatre Company	55.56	20	75.56	\$45,000	Awarded	
93244	Southern Tier	Arts	Arts WIP MYC	Workforce Expansion	Running to Places Theatre Company	73.48	15	88.48	\$25,000	Awarded	
93540	Southern Tier	Arts	Arts WIP MYC	Workforce Expansion	Seventh Art Corporation of Ithaca dba Cinemapolis	64.59	20	84.59	\$36,000	Awarded	
94304	Southern Tier	Arts	Arts WIP MYC	Workforce Expansion	Community School of Music and Arts	62.96	20	82.96	\$19,000	Awarded	
90745	Southern Tier	Arts	Arts WIP MYC	Workforce Expansion	Goodwill Theatre Inc.	61.63	20	81.63	\$32,500	Awarded	
93529	Southern Tier	Arts	Arts WIP MYC	Workforce Expansion	Hanford Mills Museum	57.48	20	77.48	\$24,250	Awarded	
92906	Southern Tier	Arts	Arts WIP MYC	Workforce Investment - Marketing Position	Corning Elmira Musical Arts Inc	51.11	15	66.11	\$0	Not-Awarded	
93565	Southern Tier	Arts	Arts WIP MYC	Workforce Development	Historic Ithaca Inc	8.89	15	23.89	\$0	Not-Awarded	
94441	Southern Tier	Arts	Arts WIP OYRS	Workforce Expansion	Opus Ithaca School of Music Inc.	50.37	20	70.37	\$15,000	Awarded	
93755	Southern Tier	Arts	Arts WIP OYRS	Workforce Expansion	Trumansburg Conservatory of Fine Arts	43.46	20	63.46	\$12,500	Awarded	
91475	Southern Tier	Arts	Arts WIP OYRS	Workforce Expansion	The Cherry Arts, Inc.	45.19	15	60.19	\$12,500	Awarded	
94992	Southern Tier	Canals	Canals	Erie Canal: Project Seneca Phase 3 Deconstruction of WWTP	Schuyler County Partnership for Economic Development	60	20	80	\$0	Not-Awarded	Judy McKinney-Cherry
94470	Southern Tier	DEC	DEC CSC C	Green New Deal Action Plan	City of Ithaca	73	20	93	\$100,000	Awarded	
89950	Southern Tier	DEC	DEC CSC C	Climate Vulnerability Assessment	Village of Montour Falls	62	20	82	\$25,000	Awarded	Judy McKinney-Cherry
90257	Southern Tier	DEC	DEC CSC C	Comprehensive Plan Update	Town of Dryden	54	20	74	\$0	Not-Awarded	
91202	Southern Tier	DEC	DEC CSC C	Town of Union CSC Comprehensive Plan	Town of Union	56	15	71	\$0	Not-Awarded	Rick Materese
61491	Southern Tier	DEC	DEC CSC I	Giles Street Sidewalk Project	City of Ithaca	66	20	86	\$266,500	Awarded	
92994	Southern Tier	DEC	DEC CSC I	Remote Watershed Monitoring	Broome County	66	20	86	\$45,000	Awarded	
94089	Southern Tier	DEC	DEC CSC I	Road Culvert Right Sizing Project	Village of Cayuga Heights	52	15	67	\$378,393	Awarded	
94909	Southern Tier	DEC	DEC CSC I	Drainage Upgrades for Village of Deposit	Broome County	43	20	63	\$198,818	Awarded	Linda Shumaker
92164	Southern Tier	DEC	DEC CSC I	Water Treatment Plant Resiliency Improvements	Village of Delhi	41	20	61	\$82,000	Awarded	
92598	Southern Tier	DEC	DEC CSC I	Moeller Street Pump Station	City of Binghamton	30	15	45	\$0	Not-Awarded	Linda Shumaker
92599	Southern Tier	DEC	DEC CSC I	6th Ward Sewer Interceptor	City of Binghamton	24	20	44	\$0	Not-Awarded	Linda Shumaker

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
93913	Southern Tier	DEC	DEC EPG	Village of Endicott Wastewater Treatment Plant and Collection System Improvements Study	Village of Endicott	75	20	95	\$100,000	Awarded	
93396	Southern Tier	DEC	DEC EPG	City of Norwich Wastewater Treatment Plant Nutrient Removal Study	City of Norwich	75	20	95	\$30,000	Awarded	
93740	Southern Tier	DEC	DEC EPG	Town of Bath Lake Salubria and Kanona Collection System Study	Town of Bath	80	15	95	\$30,000	Awarded	
91911	Southern Tier	DEC	DEC EPG	Village of Bainbridge Sewer Inflow and Infiltration Study	Village of Bainbridge	75	15	90	\$30,000	Awarded	
92813	Southern Tier	DEC	DEC EPG	Village of Owego Sewer Inflow and Infiltration Study	Village of Owego	70	20	90	\$30,000	Awarded	
89791	Southern Tier	DEC	DEC EPG	Village of Dryden Sewer Inflow and Infiltration Study	Village of Dryden	70	15	85	\$30,000	Awarded	
90698	Southern Tier	DEC	DEC EPG	City of Ithaca Sewer Inflow and Infiltration Study	City of Ithaca	65	20	85	\$30,000	Awarded	
94046	Southern Tier	DEC	DEC EPG	Village of Freeville Wastewater Treatment Plant and Collection System Improvements Study	Village of Freeville	70	15	85	\$24,900	Awarded	
91752	Southern Tier	DEC	DEC EPG	City of Binghamton Pump Station Improvements Study	City of Binghamton	65	15	80	\$50,000	Awarded	
91753	Southern Tier	DEC	DEC EPG	Town of Chenango Sewer Inflow and Infiltration Study	Town of Chenango	55	20	75	\$30,000	Awarded	
90324	Southern Tier	DEC	DEC EPG	Village of Walton I & I Study	Village of Walton	32	20	52	\$0	Not-Awarded	
90699	Southern Tier	DEC	DEC EPG	EPG - Class A Option Study	City of ITHACA	32	15	47	\$0	Not-Awarded	
93972	Southern Tier	DEC	DEC EPG	Steuben County Leachate Treatment Improvements	Barton & Loguidice	27	20	47	\$0	Not-Awarded	
94830	Southern Tier	DEC	DEC NPS	Tioga County Fox Road Culvert Assessment Study	Tioga County Soil and Water Conservation District	50	20	70	\$30,000	Awarded	
95020	Southern Tier	DEC	DEC NPS	Town of Hancock - Road Stream Crossing Replacement Plan	Friends of the Upper Delaware River	17	20	37	\$0	Not-Awarded	Linda Shumaker
93389	Southern Tier	DEC	DEC WQIP ACR	Federal Hill Culvert Aquatic Connectivity Restoration	Trout Unlimited	58	15	73	\$109,264	Awarded	Linda Shumaker
81080	Southern Tier	DEC	DEC WQIP MS4	Chemung County Stormwater Coalition MS4 Mapping	Chemung County Soil and Water Conservation District	70	20	90	\$300,000	Awarded	
94627	Southern Tier	DEC	DEC WQIP NPS	Tompkins County Hydroseeding Program	Tompkins County Soil and Water Conservation District	70	15	85	\$261,110	Awarded	
93250	Southern Tier	DEC	DEC WQIP NPS	Town of Dryden Streambank Stabilization	Town of Dryden	58	20	78	\$705,635	Awarded	

CFA #	Region	Agency	Program	Project Name	Business Name	Agency Score	REDC Score	Total Score	Award	Awarded / Not-Awarded	Recusal
93857	Southern Tier	DEC	DEC WQIP NPS	Broome County Hydroseeding Program	Broome County Soil and Water Conservation District	62	15	77	\$146,144	Awarded	
94863	Southern Tier	DEC	DEC WQIP NPS	Schuyler County Multi Barrier Phase V	Schuyler County Soil and Water Conservation District	55	20	75	\$0	Not-Awarded	
94747	Southern Tier	DEC	DEC WQIP NPS	Carmichael Road Culvert Replacement and Stabilization	Tioga County Soil and Water Conservation District	43	20	63	\$0	Not-Awarded	
94968	Southern Tier	DEC	DEC WQIP NPS	Pipe Creek Kouterick Stream Rehabilitation	Tioga County Soil and Water Conservation District	40	15	55	\$0	Not-Awarded	
90338	Southern Tier	DEC	DEC WQIP NPS	Village of Deposit - West Branch Delaware River Bank Stabilization	Friends of the Upper Delaware River	19	20	39	\$0	Not-Awarded	
92286	Southern Tier	DEC	DEC WQIP NPS	Oquaga Creek Bank Stabalization	Delaware County	19	20	39	\$0	Not-Awarded	Linda Shumaker
94903	Southern Tier	DEC	DEC WQIP NPS	Town of Hancock - Baxter Brook Culvert Replacement	Friends of the Upper Delaware River	23	15	38	\$0	Not-Awarded	
91003	Southern Tier	DEC	DEC WQIP Salt	Town of Owego Salt Storage	Town of Owego	63	20	83	\$500,000	Awarded	
90835	Southern Tier	DEC	DEC WQIP Salt	Town of Kirkwood Salt Storage	Town of Kirkwood	37	15	52	\$130,000	Awarded	
91177	Southern Tier	DEC	DEC WQIP WWT DIS	City of Hornell Water Pollution Control Plant Disinfection	City of Hornell	62	20	82	\$1,000,000	Awarded	
93002	Southern Tier	DEC	DEC WQIP WWT DIS	Wastewater System Improvements	Village of South Corning	62	15	77	\$0	Not-Awarded	
91964	Southern Tier	DEC	DEC WQIP WWT GEN	Cayuga Heights WWTP Upgrade 2019	GHD Inc	58	20	78	\$0	Not-Awarded	
94228	Southern Tier	DEC	DEC WQIP WWT GEN	Chenango Heights WWTP WQIP	Town of Chenango	34	20	54	\$0	Not-Awarded	
94099	Southern Tier	DEC	DEC WQIP WWT WAT	Town of Owego Water Pollution Control Plant Nutrient Removal	Town of Owego	74	15	89	\$2,148,000	Awarded	
75878	Southern Tier	DEC	DEC WQIP WWT WAT	Village of Sidney WWTP Improvments	Lamont Engineers PC	54	15	69	\$0	Not-Awarded	
92346	Southern Tier	DOS	DOS LGE P	Municipal Code Enforcement Consolidation Study	Village of Deposit	56.6667	20	76.6667	\$15,000	Awarded	
89574	Southern Tier	DOS	DOS LGE P	County and City Public Transportation Consolidation Plan	City of Corning	54	20	74	\$10,000	Awarded	
89686	Southern Tier	DOS	DOS LWRP	Ithaca Farmer's Market Enhancements	City of Ithaca	71.5	15	86.5	\$339,150	Awarded	
90515	Southern Tier	DOS	DOS LWRP	Floodproof Design Guidelines for Vulnerable Historic Structures	Schuyler County	71	15	86	\$52,500	Awarded	Judy McKinney-Cherry, Ernie Hartman
93634	Southern Tier	DOS	DOS LWRP	Project Seneca Phase 3 Deconstruction of WWTP on Seneca Lake Shoreline	Schuyler County Partnership for Economic Development	65	20	85	\$0	Not-Awarded	Judy McKinney-Cherry
92580	Southern Tier	DOS	DOS LWRP	Clute Park Lift Station	Village of Watkins Glen	64.5	20	84.5	\$0	Not-Awarded	Judy McKinney-Cherry

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92129	Southern Tier	DOS	DOS LWRP	Fleischmanns Waterfront Revitalization Plan	MARK Project Inc	63.5	20	83.5	\$0	Not-Awarded	
91030	Southern Tier	DOS	DOS LWRP	Ithaca Waterfront Access Enhancement at City Harbor 2019	City of Ithaca	63	20	83	\$0	Not-Awarded	
94071	Southern Tier	DOS	DOS LWRP	Project Seneca - Clute Park Redevelopment Phase III	Village of Watkins Glen	59.5	15	74.5	\$0	Not-Awarded	Judy McKinney-Cherry
94317	Southern Tier	DOS	DOS LWRP	2019 Village of Sidney Climate Adaption Comprehensive Plan	Village of Sidney	50.5	20	70.5	\$0	Not-Awarded	
93240	Southern Tier	EFC	EFC GIGP	Green Infrastructure Improvements	Fred L Waterman Conservation Education Center	38	20	58	\$330,000	Awarded	
91102	Southern Tier	EFC	EFC GIGP	Aiellos Ristorante Green Infrastructure Project	Vinchar Holdings LLC	20	20	40	\$0	Not-Awarded	
90453	Southern Tier	EFC	EFC GIGP	The Lofts @ 123 Vegetative Roof	The Lofts @ 123 Court LLC	18	20	38	\$0	Not-Awarded	
92347	Southern Tier	ESD	ESD Grants	Saputo	Saputo Dairy Foods USA, LLC	77	20	97	\$599,000	Awarded	
93393	Southern Tier	ESD	ESD Grants	Airport Corporate Park Child Care Center	Country Kids Childcare Center, LLC	77	20	97	\$400,000	Awarded	
93927	Southern Tier	ESD	ESD Grants	Talent Retention & Child Care Initiative	Three Rivers Development, Corp.	76	20	96	\$500,000	Awarded	
89975	Southern Tier	ESD	ESD Grants	Global Competitiveness through Automated Manufacturing	Transonic Systems	75	20	95	\$220,000	Awarded	Heather McDaniel
91337	Southern Tier	ESD	ESD Grants	Upstate Campbell Expansion	Upstate Farms Cheese, LLC	70	20	90	\$1,550,000	Awarded	
93977	Southern Tier	ESD	ESD Grants	Midwestern Pet Foods 2020	Midwestern Pet Foods, Inc.	70	20	90	\$118,000	Awarded	
90955	Southern Tier	ESD	ESD Grants	Tyoga Container Expansion Project	Tyoga Container	69	20	89	\$5,200,000	Awarded	
95033	Southern Tier	ESD	ESD Grants	Beer Tree Brew Works New Location	Beer Tree Brew Works, Inc.	66	20	86	\$340,000	Awarded	
89987	Southern Tier	ESD	ESD Grants	VINES	Volunteers Improving Neighborhood Environments, Inc.	66	20	86	\$200,000	Awarded	
94853	Southern Tier	ESD	ESD Grants	School Farm Expansion Project	Manhattan Country School	65	20	85	\$700,000	Awarded	
93587	Southern Tier	ESD	ESD Grants	41-43 Court Street Renovation ESD	Johnson-Schmidt Associates, Architects	64	20	84	\$770,000	Awarded	
94382	Southern Tier	ESD	ESD Grants	Trumansburg Community Nursery School	Trumansburg Community Nursery School	69	15	84	\$250,000	Awarded	
93773	Southern Tier	ESD	ESD Grants	Redundant High Capacity Fiber Network	Southern Tier Network	63	20	83	\$200,000	Awarded	
92066	Southern Tier	ESD	ESD Grants	Chenango Medical Neighborhood	UHS Chenango Memorial Hospital	62	20	82	\$1,500,000	Awarded	Steve Craig, Martin Dietrich
92428	Southern Tier	ESD	ESD Grants	Lupos Meat Processing Plant	Sam A Lupo Sons, Inc.	62	20	82	\$250,000	Awarded	
92217	Southern Tier	ESD	ESD Grants	YMCA Capital Expansion	YMCA of Ithaca and Tompkins County	59	20	79	\$1,184,000	Awarded	
94672	Southern Tier	ESD	ESD Grants	Delaware River Basin Stone	Delaware River Basin Stone, LLC	58	20	78	\$90,000	Awarded	
90583	Southern Tier	ESD	ESD Grants	Buckingham Capital Expansion	Buckingham Manufacturing Co., Inc.	57	20	77	\$69,000	Awarded	

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90618	Southern Tier	ESD	ESD Grants	The Neighborhood Depot	Racker	55	20	75	\$424,000	Awarded	
81894	Southern Tier	ESD	ESD Grants	CRCC Expansion	Coddington Road Community Center	53	20	73	\$700,000	Awarded	
93662	Southern Tier	ESD	ESD Grants	Downtown Ithaca Community Conference Center	Tompkins County Chamber of Commerce Foundation, Inc.	62	10	72	\$4,500,000	Awarded	
93309	Southern Tier	ESD	ESD Grants	I.D. Booth Capital Expansion	I.D. Booth, Inc.	52	20	72	\$225,000	Awarded	
93427	Southern Tier	ESD	ESD Grants	200 East Church Street Reuse and Revitalization Project	No Limit Partners, LLC	55	15	70	\$61,000	Awarded	
91779	Southern Tier	ESD	ESD Grants	Urban Environmental Education Center	Ithaca Children's Garden	54	15	69	\$500,000	Awarded	
90672	Southern Tier	ESD	ESD Grants	150 N Main	Visum Development Group	47	20	67	\$0	Not-Awarded	
94109	Southern Tier	ESD	ESD Grants	Home Central Design Center and Outside Sales Office	DA Properties Inc	47	20	67	\$0	Not-Awarded	
94374	Southern Tier	ESD	ESD Grants	Delta Mezzanine Expansion Project	Delta Engineers Architects Land Surveyors DPC	47	20	67	\$0	Not-Awarded	
94720	Southern Tier	ESD	ESD Grants	Arnot Mall Hotel Project	Chambers Hospitality LLC	47	20	67	\$0	Not-Awarded	
90864	Southern Tier	ESD	ESD Grants	West Water Street Historic Preservation	BATL Management LLC	48	15	63	\$0	Not-Awarded	
94923	Southern Tier	ESD	ESD Grants	Port Crane Expansion	Beer Tree Brew Co LLC	46	15	61	\$0	Not-Awarded	
93604	Southern Tier	ESD	ESD Grants	YWCA Elmira Service Expansion Project	YWCA Elmira and the Twin Tiers	44	15	59	\$0	Not-Awarded	
89928	Southern Tier	ESD	ESD Grants	Central Exchange	Auburn Ridge properties LLC	48	10	58	\$0	Not-Awarded	
91578	Southern Tier	ESD	ESD Grants	360 Community Wellness Center	Aurora Estates LLC	43	15	58	\$0	Not-Awarded	
93815	Southern Tier	ESD	ESD Grants	SUNY Broome Smart Greenhouse Capital Project Feasibility Study	Broome Community College	42	15	57	\$0	Not-Awarded	
94954	Southern Tier	ESD	ESD Grants	Green Street Public Parking Garage Reconstruction	CITY OF ITHACA	47	10	57	\$0	Not-Awarded	
93926	Southern Tier	ESD	ESD Grants	Chenango County Broadband Initiative	Millennia Entertainment DBA Interconnect Wireless Corp	45	10	55	\$0	Not-Awarded	Steve Craig
94355	Southern Tier	ESD	ESD Grants	Norwich Pharmacal Building	20 American Avenue LLC	39	15	54	\$0	Not-Awarded	
94680	Southern Tier	ESD	ESD Grants	Galaxy Brewing Relocation Expansion	Galaxy Brewing Company LLC	44	10	54	\$0	Not-Awarded	
94472	Southern Tier	ESD	ESD Grants	Establishment of the Binghamton Brain and Body Imaging Center in the Southern Tier	Binghamton University	33	20	53	\$0	Not-Awarded	Harvey Stenger
94457	Southern Tier	ESD	ESD Grants	234236 Chenango	42 Tompkins St LLC	41	10	51	\$0	Not-Awarded	
93647	Southern Tier	ESD	ESD Grants	Afton Wastewater Treatment System	Village of Afton	28	20	48	\$0	Not-Awarded	
92292	Southern Tier	ESD	ESD Grants	City of Binghamton - Tennis Court Improvements	City of Binghamton	24	15	39	\$0	Not-Awarded	

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94140	Southern Tier	ESD	ESD Grants	Battery Energy Storage for BU Data Center	Ashlawn Energy LLC	26	10	36	\$0	Not-Awarded	Harvey Stenger
94649	Southern Tier	ESD	ESD Grants	Arnot Family Entertainment Center (AFEC)	Arnot Realty Corporation	14	10	24	\$0	Not-Awarded	
94730	Southern Tier	ESD	ESD MNY	The LUMA Storyteller's Project	LUMA Projection Arts LLC	64	20	84	\$186,375	Awarded	
93053	Southern Tier	ESD	ESD MNY	Festival of Lights in the Glen: Tourism Marketing Promotion	Schuyler County Partnership for Economic Development	61	20	81	\$185,000	Awarded	Judy McKinney-Cherry
93672	Southern Tier	ESD	ESD MNY	2020 Out-of-State Traveler Tourism Campaign	Watkins Glen International, Inc.	61	20	81	\$150,000	Awarded	Michael Printup
94854	Southern Tier	ESD	ESD MNY	Agritourism Events & Marketing	Seneca Lake Wine Trail	61	20	81	\$150,000	Awarded	
91503	Southern Tier	ESD	ESD MNY	Craft Beverage Agritourism Expansion	Weis Vineyards	58	20	78	\$150,000	Awarded	
93662	Southern Tier	ESD	ESD MNY	Downtown Ithaca Community Conference Center	Tompkins County Chamber of Commerce Foundation, Inc.	64	10	74	\$500,000	Awarded	
91757	Southern Tier	ESD	ESD MNY	Arnot Event Center	Arnot Realty Corporation	50	20	70	\$138,000	Awarded	
93343	Southern Tier	ESD	ESD MNY	Homegrown in Corning's Gaffer District	Corning's Gaffer District	45	20	65	\$0	Not-Awarded	
89790	Southern Tier	ESD	ESD MNY	Brains	ScienceAPeel Inc dba Brainwaves Rock	25	15	40	\$0	Not-Awarded	
93964	Southern Tier	ESD	ESD MNY	Dicks Sporting Goods Open	Broome County Community Charities Inc	25	15	40	\$0	Not-Awarded	
94680	Southern Tier	ESD	ESD MNY	Galaxy Brewing Relocation Expansion	Galaxy Brewing Company LLC	24	10	34	\$0	Not-Awarded	
95083	Southern Tier	ESD	ESD MNY	FIlm Festival	ScienceAPeel Inc dba Brainwaves Rock	18	15	33	\$0	Not-Awarded	
94389	Southern Tier	ESD	ESD SPFS	Arnot Health Economic Development Positioning Strategy	Southern Tier Economic Growth	76	20	96	\$100,000	Awarded	
94671	Southern Tier	ESD	ESD SPFS	Montour Falls Complete Streets Plan	Village of Montour Falls	72	20	92	\$15,000	Awarded	Judy McKinney-Cherry
92333	Southern Tier	ESD	ESD SPFS	Comprehensive Housing Study	Delaware County	68	20	88	\$50,000	Awarded	
92960	Southern Tier	ESD	ESD SPFS	City of Binghamton Stadium District Planning	City of Binghamton	64	20	84	\$50,000	Awarded	
89911	Southern Tier	ESD	ESD SPFS	Brownfield Redevelopment Profiles	Southern Tier Central Regional Planning and Development Board	60	20	80	\$50,000	Awarded	Judy McKinney-Cherry
89588	Southern Tier	HCR	HCR CDBG PI	Town of Jasper Wastewater Improvement Project	Town of Jasper	76	20	96	\$832,850	Awarded	
90229	Southern Tier	HCR	HCR CDBG PI	Town of Hancock East Branch Water System Improvements	Town of Hancock	58	20	78	\$749,875	Awarded	
92693	Southern Tier	HCR	HCR CDBG PI	Town of Horseheads Newtown Creek Infrastructure Improvements	Town of Horseheads	53	20	73	\$1,000,000	Awarded	

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93002	Southern Tier	HCR	HCR CDBG PI	Village of South Corning Wastewater System Improvements	Village of South Corning	48	15	63	\$1,000,000	Awarded	
93473	Southern Tier	HCR	HCR CDBG PI	Village of Montour Falls Collection System Rehabilitation	Village of Montour Falls	43	20	63	\$750,000	Awarded	
91182	Southern Tier	HCR	HCR CDBG PI	City of Hornell Sanitary Sewer System Improvements	City of Hornell	40	20	60	\$567,000	Awarded	
93122	Southern Tier	HCR	HCR CDBG PI	Village of Hancock Sewer Improvements	Village of Hancock	43	15	58	\$745,000	Awarded	
93320	Southern Tier	HCR	HCR CDBG PI	Franklin Village Water Tank Replacement	Village of Franklin	24	15	39	\$0	Not-Awarded	
92209	Southern Tier	HCR	HCR CDBG PI	Village of Addison Water System Improvements	Larson Design Group	23	15	38	\$0	Not-Awarded	
95089	Southern Tier	HCR	HCR CDBGCP	Village of Afton Asset Managment Plan	Village of Afton	60	20	80	\$40,000	Awarded	
89793	Southern Tier	HCR	HCR CDBGCP	Village of Bath Gas Utility Evaluation	Village of Bath	55	20	75	\$50,000	Awarded	
93690	Southern Tier	HCR	HCR CDBGCP	Town of Cameron Housing Needs Assessment	Town of Cameron	48	20	68	\$23,750	Awarded	
91731	Southern Tier	HCR	HCR CDBGCP	Village of Wellsburgh Water System Study	Village of Wellsburg	47	20	67	\$50,000	Awarded	
91912	Southern Tier	HCR	HCR CDBGCP	Drinking Water Improvements Study	Village of Bainbridge	45	20	65	\$0	Not-Awarded	
93789	Southern Tier	HCR	HCR CDBGCP	Montour Falls Complete Streets Plan	SCOPED	37	20	57	\$0	Not-Awarded	Judy McKinney-Cherry
92494	Southern Tier	HCR	HCR NYMS	Margaretville NYMS Technical Assistance Project	MARK Project, Inc.	64	20	84	\$20,000	Awarded	
92403	Southern Tier	HCR	HCR NYMS	Endicott NYMS 2019	Village of Endicott	60	20	80	\$350,000	Awarded	
91801	Southern Tier	HCR	HCR NYMS	Elmira Heights 14th Street NYMS 2019	Community Progress, Inc.	58	20	78	\$127,925	Awarded	
89662	Southern Tier	HCR	HCR NYMS	Chemung Valley History Museum	Elmira Downtown Development, Inc.	58	20	78	\$20,000	Awarded	
90397	Southern Tier	HCR	HCR NYMS	Owego North Avenue Revitalization Program	Tioga County	54	20	74	\$250,000	Awarded	LeeAnn Tinney
94146	Southern Tier	HCR	HCR NYMS	Watkins Glen 2019 Anchor Building Project	Community Progress, Inc.	50	20	70	\$0	Not-Awarded	Judy McKinney-Cherry
90259	Southern Tier	HCR	HCR NYMS	Iszard Building	Elmira Downtown Development, Inc.	46	20	66	\$0	Not-Awarded	
91343	Southern Tier	HCR	HCR NYMS	Downtown Corning Revitalization 2020	Corning's Gaffer District	46	20	66	\$0	Not-Awarded	
92484	Southern Tier	HCR	HCR NYMS	Grand Gorge NYMS Technical Assistance	MARK Project, Inc.	56	10	66	\$0	Not-Awarded	

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89846	Southern Tier	HCR	HCR NYMS	Bath Shannon Bldg Anchor Project	Village of Bath	46	10	56	\$0	Not-Awarded	
90910	Southern Tier	HCR	HCR NYMS	Sydney Main Street Technical Assistance 2019	Village of Sidney	34	20	54	\$0	Not-Awarded	
92912	Southern Tier	HCR	HCR NYMS	Hornell Downtown Renaissance	City of Hornell	30	20	50	\$0	Not-Awarded	
92752	Southern Tier	NYSERDA	NYSERDA CICC	Energy Recovery and Building Controls Project	Cornell University	51	20	71	\$1,200,000	Awarded	Mary Opperman, Kathryn Boor
94867	Southern Tier	NYSERDA	NYSERDA CICC	Ithaca College Carbon Challenge Project	Ithaca College	51	20	71	\$500,000	Awarded	
89987	Southern Tier	NYSERDA	NYSERDA NZEED	VINES	Volunteers Improving Neighborhood Environments Inc	62	20	82	\$400,000	Awarded	
91779	Southern Tier	NYSERDA	NYSERDA NZEED	Urban Environmental Education Center Including Childcare	Ithaca Children's Garden	66	15	81	\$358,950	Awarded	
89834	Southern Tier	NYSERDA	NYSERDA NZEED	Binghamton University Clean Energy Master Plan	Binghamton University	55	15	70	\$5,000,000	Awarded	Harvey Stenger
92585	Southern Tier	Parks	OPRHP HAS D	Critical Restoration of Windows and Trim for the Roberson Mansion and Carriage House	Roberson Museum and Science Center	56.25	15	71.25	\$320,870	Awarded	
89738	Southern Tier	Parks	OPRHP HAS D	Relocation of the Vestal Depot Building/Museum to the Rail Trail	Town of Vestal	56	15	71	\$360,000	Awarded	
89488	Southern Tier	Parks	OPRHP HAS D	Owego Police Station Historic Preservation Project	Village of Owego	41.25	20	61.25	\$0	Not-Awarded	
89849	Southern Tier	Parks	OPRHP HAS D	Kilmer Mansion Exterior Restoration Phase I	Temple Concord	45.75	15	60.75	\$0	Not-Awarded	
91545	Southern Tier	Parks	OPRHP HAS D	Restoration of Stained Glass Windows at Sarah Jane Johnson Memorial United Methodist Church & Community House	Sarah Jane Johnson UMMC	45	15	60	\$0	Not-Awarded	
92894	Southern Tier	Parks	OPRHP HP D	Elmira City Hall Clocktower Project	City of Elmira	52.875	20	72.875	\$600,000	Awarded	
89488	Southern Tier	Parks	OPRHP HP D	Owego Police Station Historic Preservation Project	Village of Owego	51	20	71	\$0	Not-Awarded	
92585	Southern Tier	Parks	OPRHP HP D	Critical Restoration of Windows and Trim for the Roberson Mansion and Carriage House	Roberson Museum and Science Center	51.25	15	66.25	\$0	Not-Awarded	
94488	Southern Tier	Parks	OPRHP HP D	41-43 Court Street Renovation EPF	Johnson-Schmidt Associates, Architects	46	20	66	\$0	Not-Awarded	
89849	Southern Tier	Parks	OPRHP HP D	Kilmer Mansion Exterior Restoration Phase I	Temple Concord	45.25	15	60.25	\$0	Not-Awarded	
94642	Southern Tier	Parks	OPRHP HP D	Trinity Episcopal Church	Trinity Episcopal Church	41.25	15	56.25	\$0	Not-Awarded	

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91545	Southern Tier	Parks	OPRHP HP D	Restoration of Stained Glass Windows at Sarah Jane Johnson Memorial United Methodist Church & Community House	Sarah Jane Johnson UMMC	36.25	15	51.25	\$0	Not-Awarded	
93071	Southern Tier	Parks	OPRHP HP D	Richardson - Kennedy House Preservation Project, Phase II	Near Westside Neighborhood Assoc Inc	31.75	15	46.75	\$0	Not-Awarded	
93618	Southern Tier	Parks	OPRHP PKS A	Cayuga Lake Cliffs Protection Project	Finger Lakes Land Trust, Inc.	56	15	71	\$327,475	Awarded	
92864	Southern Tier	Parks	OPRHP PKS D	Enclosure of Cass Park Rink	City of Ithaca	56.25	20	76.25	\$523,269	Awarded	
91385	Southern Tier	Parks	OPRHP PKS D	Pathways to Play Dorchester Park Accessibility Improvements	Broome County Department of Planning	54.7	20	74.7	\$0	Not-Awarded	Linda Shumaker
92198	Southern Tier	Parks	OPRHP PKS D	Myers Park Waterfront Redevelopment Project	Town of Lansing	52.14	20	72.14	\$0	Not-Awarded	
92486	Southern Tier	Parks	OPRHP PKS D	Hornell Veterans Memorial Park Restoration	City of Hornell	47.58	20	67.58	\$0	Not-Awarded	
93225	Southern Tier	Parks	OPRHP PKS D	Havana Glen Park 2019	Schuyler County Partnership for Economic Development	47.5	20	67.5	\$0	Not-Awarded	
92181	Southern Tier	Parks	OPRHP PKS D	Black Diamond Trail - Cayuga Medical Center Spur Trail 2019	Cayuga medical center	49.75	15	64.75	\$0	Not-Awarded	
89738	Southern Tier	Parks	OPRHP PKS D	The Relocation of The Vestal Depot Building/Museum To The Rail Trail	Town of Vestal	48	15	63	\$0	Not-Awarded	
90996	Southern Tier	Parks	OPRHP PKS D	Water Street Park	Village of Walton	42.5	20	62.5	\$0	Not-Awarded	
92247	Southern Tier	Parks	OPRHP PKS D	Inclusive Playground	Town of Kirkwood	44.75	15	59.75	\$0	Not-Awarded	
94991	Southern Tier	Parks	OPRHP PKS D	City of Binghamton - Columbus Park	City of Binghamton	43.5	15	58.5	\$0	Not-Awarded	Linda Shumaker
93266	Southern Tier	Parks	OPRHP PKS D	Pirozzolo Park Accessibility Improvement Project	Town of Elmira	41.45	10	51.45	\$0	Not-Awarded	
94488	Southern Tier	Parks	OPRHP PKS D	41-43 Court Street Renovation EPF	Johnson-Schmidt Associates, Architects	21.25	20	41.25	\$0	Not-Awarded	
91739	Southern Tier	Parks	OPRHP PKS P	South Hill Recreation Way Extension Burns Road to Banks Road	Town of Ithaca	49.91	15	64.91	\$0	Not-Awarded	
92524	Southern Tier	Parks	OPRHP PKS P	Argonne Ave Trails and Open Space	Town of Union	50.08	10	60.08	\$0	Not-Awarded	
92495	Southern Tier	Parks	OPRHP RTP NMD	Shawmut Trail Extension to Finger Lakes Trail	City of Hornell	49.875	20	69.875	\$84,352	Awarded	

2019 Program Legend

Agency	Abbreviation	Program Name
Arts	Arts ACPIP	Arts & Cultural Facilities Improvement Program - Mid-Size Capital Project Fund
Arts	Arts AIA	Arts and Cultural Initiatives - Arts Impact Awards
Arts	Arts WFP MYC	Arts and Cultural Initiatives - Workforce Programs Multi-Year Contracts
Arts	Arts WFP OYRS	Arts and Cultural Initiatives - Workforce Programs One Year Renewal Support
Arts	Arts WIP MYC	Arts and Cultural Initiatives - Workforce Investment Program Multi-Year Contracts
Arts	Arts WIP OYRS	Arts and Cultural Initiatives - Workforce Investment Program One Year Renewal Support
Canals	Canals	Canalway Grant Program
DEC	DEC CSC C	Climate Smart Communities Program - Certification
DEC	DEC CSC I	Climate Smart Communities Program - Implementation
DEC	DEC EPG	Engineering Planning Grant
DEC	DEC NPS	Non-Agricultural Nonpoint Source Planning Grant Program
DEC	DEC WQIP ACR	Water Quality Improvement Project - Aquatic Connectivity Restoration
DEC	DEC WQIP MS4	Water Quality Improvement Project - Municipal Separate Storm Sewer Systems
DEC	DEC WQIP NPS	Water Quality Improvement Program - Non-agricultural Nonpoint Source Abatement and Control
DEC	DEC WQIP Salt	Water Quality Improvement Program - Salt Storage
DEC	DEC WQIP SWP	Water Quality Improvement Program - Land Acquisition for Source Water Protection
DEC	DEC WQIP WWT CSO/SSO	Water Quality Improvement Program - Wastewater Treatment Improvement Combined Sewer Overflow/Sanitary Sewer Overflow
DEC	DEC WQIP WWT DIS	Water Quality Improvement Program - Wastewater Treatment Improvement Disinfection
DEC	DEC WQIP WWT GEN	Water Quality Improvement Program - Wastewater Treatment Improvement General Wastewater Improvements, secondary priority
DEC	DEC WQIP WWT IOS	Water Quality Improvement Program - Wastewater Treatment Improvement Inadequate On-Site Septic Systems
DEC	DEC WQIP WWT NIT	Water Quality Improvement Program - Wastewater Treatment Improvement Nitrogen Abatement Projects for Shellfishing Waters
DEC	DEC WQIP WWT WAT	Water Quality Improvement Program - Wastewater Treatment Improvement Watershed Plan Implementation
DOS	DOS BOA	Brownfield Opportunity Area Program
DOS	DOS LGE	Local Government Efficiency Program
DOS	DOS LGE P	Local Government Efficiency Program - Planning
DOS	DOS LWRP	Local Waterfront Revitalization Program
DOS	DOS LWRP UCR	Local Waterfront Revitalization Program - Updating LWRP to Address Climate Change and Resiliency
EFC	EFC GIGP	Green Innovation Grant Program
ESD	ESD Grants	Empire State Development Grant Program
ESD	ESD MNY	Market New York
ESD	ESD SPFS	Strategic Planning and Feasibility Studies
HCR	HCR CDBG PF	Community Development Block Grant - Public Facilities
HCR	HCR CDBG PI	Community Development Block Grant - Public Infrastructure
HCR	HCR CDBGCP	Community Development Block Grant - Community Planning
HCR	HCR CDBGME	Community Development Block Grant - Microenterprise
HCR	HCR NYMS	New York Main Street
NYSERDA	NYSERDA CICC	Commercial and Industrial Carbon Challenge
NYSERDA	NYSERDA NZEED	Net Zero Energy for Economic Development
OPRHP	OPRHP HAS A	Heritage Area Systems (Acquisition)
OPRHP	OPRHP HAS D	Heritage Area Systems (Development)
OPRHP	OPRHP HAS P	Heritage Area Systems (Planning)
OPRHP	OPRHP HP A	Historic Property (Acquisition)
OPRHP	OPRHP HP D	Historic Property (Development)
OPRHP	OPRHP HP P	Historic Property (Planning)
OPRHP	OPRHP PKS A	Parks (Acquisition)
OPRHP	OPRHP PKS D	Parks (Development)
OPRHP	OPRHP PKS P	Parks (Planning)
OPRHP	OPRHP RTP D	Parks - Recreational Trails Program Diverse
OPRHP	OPRHP RTP MS	Parks - Recreational Trails Program Motorized Single Use
OPRHP	OPRHP RTP NM	Parks - Recreational Trails Program Non-Motorized
OPRHP	OPRHP RTP NMD	Parks - Recreational Trails Program Non-Motorized Diverse
OPRHP	OPRHP RTP NMS	Parks - Recreational Trails Program Non-Motorized Single Use