2022

CENTRAL NEW YORK REDC REPORT













Central New York Regional Economic Development Council Members

Statewide Chair

Antonio Delgado

Lieutenant Governor, New York State

Regional Chairs

Linda M. LeMura, Ph.D.

President, Le Moyne College

Randy Wolken

President and Chief Executive Officer, The Manufacturers Association of Central New York (MACNY)

Appointed Members

Tony Baird

President, Tony Baird Electronics

Laura Cueva

President and Chief Executive Officer, Interior Innovations

John Currier

President, Currier Plastics

Chedy Hampson

President and Chief Executive Officer, TCGplayer.com

Kipp Hicks

Executive Director, Madison County Industrial Development Agency

Melanie Littlejohn

Vice President, National Grid

William Magnarelli

State Assembly, 129th District

Craig Marcinkowski

Senior Vice President Strategy and Business Development, Fotokite

Cornelius B. "Neil" Murphy Jr.

Professor, Environmental Resources Engineering, SUNY ESF

Timothy Penix

Vice President, SUNY Syracuse Educational Opportunity Center

David Rogers

President, SUNY Morrisville

Tai Shaw

Owner, CNY Uniforms Plus

Rob Simpson

President and Chief Executive Officer, CenterState CEO

Sheena Solomon

Executive Director, Gifford Foundation

Michael Szidat

President and Chief Executive Officer, Felix Schoeller North America, Inc.

Ann Marie Taliercio

President, Central New York Area Labor Federation, AFL-CIO

Mike Treadwell

Executive Director, Operation Oswego County, Inc.

Garry VanGorder

Executive Director, Cortland County Business Development Corporation

Nancy Weber

Chairwoman, Oswego County Dairy Promotion/Owner, Mexican Pride Farm in Mexico, N.Y.

Ex-Officio Members

John Becker

Chairman, Madison County Board of Supervisors

Paul Heider

Chairman, Cortland County Legislature

Ryan McMahon

County Executive, Onondaga County

Aileen McNabb-Coleman

Chairwoman, Cayuga County Legislature

Michael Quill

Mayor, City of Auburn

Ben Walsh

Mayor, City of Syracuse

James Weatherup

Chairman, Oswego County Legislature

Table of Contents

I	EXECUTIVE SUMMARY	4
	Message from Co-Chairs	5
	State of the Region	6
Ш	REGIONAL WORKFORCE INVENTORY	13
	Priority Regional Tradable Sectors and In-Demand Skill Sets	17
	Agribusiness	17
	High-Tech Manufacturing	19
	Research and Development at Institutions of Higher Learning	21
	Smart Systems Cluster	23
	Populations for Workforce Training	25
	Wraparound Services	29
Ш	PARTICIPATION	35
	Workgroups	36
	Community Outreach and Engagement	38
IV	PREVIOUSLY FUNDED CFA PROJECTS	39
	Overview of Previously Funded Priority Projects	40
	Overview of All Previously Funded CFA Projects	43
V	ACKNOWLEDGMENTS	46
VI	APPENDIX	48
	List of all Funded CFA Projects	49



Message from Co-Chairs

On behalf of the Central New York
Regional Economic Development
Council (CNYREDC), we are pleased
to present you with our Annual
Report for the 2021–2022 year.

Over the past 10 years, the CNYREDC has brought together community leaders, policymakers, economic development experts and the community-at-large to collectively shape, develop, execute and at times, adapt our regional economic development strategy. This blueprint built the foundation for much of the region's economic success over the past decade. While the pandemic caused a severe disruption to much of the economy, that strong foundation allowed us to quickly recover, positioning us for future growth in our priority industry sectors. The CNYREDC continues to listen and engage with our regional partners as we adapt our strategy to meet the needs of our community.

In the update that follows, we outline where we have been, what we have accomplished, and where we are headed. Specifically, we will examine our regional workforce inventory to identify our key tradable sectors and the in-demand skills needed to fill open jobs. Utilizing data from recent surveys, we will also highlight concerns facing the current workforce and how we remove barriers to entry for those currently unable to fill open positions. These efforts will not only help people find good-paying jobs they can turn into careers but will make our economy more resilient to future disruptions.

Moving forward, the CNYREDC will continue to focus on our commitment to economic-driving projects that

act as the pillars to our regional growth and business development. We remain steadfast in our efforts to advance solution-driven initiatives for our key regional priorities: identifying and supporting workforce development training needs; addressing the growing childcare crisis; and supporting prosperity and growth in both tradable and nontradable sectors.

On behalf of the CNYREDC, thank you for your continued support as we build a stronger, more inclusive economy that benefits everyone in our region. We are eager to roll up our sleeves and get to work on behalf of the people of the region.

Linda M. LeMura, Ph.D.

President

Le Moyne College

Linda M. Le Mura

President and CEO
Manufacturers Association of CNY

& Wolke

State of the Region

For 12 years, the Central New York Regional Economic Development Council (CNYREDC) has supported bottom-up, community-based, and performance-driven economic development. This approach has built the foundation for unprecedented opportunity and growth. By doubling down on economic strategies that build on our region's assets, we are poised to build on the historic progress the region was experiencing before the COVID-19 pandemic.

The unprecedented economic devastation caused by COVID-19 highlighted the importance of inclusive growth and resilient strategies. Public, private, and civic collaboration has been the cornerstone of this process since its inception and the partnerships forged through the Regional Economic Development Councils will continue to be vital to the recovery of New York's economy.

The purpose of this annual report is to provide an update on the state of the region and our past priority projects, and to create a "Regional Workforce Inventory" that identifies the region's post-pandemic workforce needs and includes the following:

- The priority regional tradable sectors and/or statewide target industries for targeting workforce development training programs
- 2. The most in-demand skill sets needed by employers
- Populations for whom workforce training is most needed
- 4. The types of wraparound services most needed

The CNYREDC is committed to meeting the needs of our regional employers and job seekers. Through collaborative efforts, this workforce inventory will provide a blueprint for prioritizing investments to ensure workers have access to the skills training needed, and connecting employers with the trained workforce to meet their hiring needs.



Scholars Day, an annual tradition at Le Moyne College, celebrates the research, entrepreneurial, and creative accomplishments of students from a variety of academic disciplines. Photo Credit: Le Moyne College



Density's hardware is manufactured in the Tech Garden in Syracuse. Photo Credit: Density

REGIONAL VISION

Over the last decades of the 20th century, there was a shift in global forces and that took its toll on the region. Much of the manufacturing base was dedicated to building innovations that, through the product life cycle, became commodities. As such, manufacturing for these products such as televisions, appliances, plastics products, textiles, shoes etc. moved to other parts of the world, in particular the American south or Asia, to find that labor. While new service sectors were growing, many large manufacturers with their good paying jobs and low barriers to entry either closed or left the region.

The rise of technology, innovation, and globalization changed the dynamics of productivity and economic growth. Market dynamics are more fluid and geared to reward continuous innovation in products, production techniques and business models. While manufacturing employment in Syracuse declined, employment rapidly grew in new service sectors and in the meds and eds. The region's largest employers now include SUNY Upstate Medical University, with over 9,000 employees, Syracuse University, Crouse Health, St. Joseph's Hospital Health Center, and multiple divisions of SUNY.

Syracuse boasts of having one of the largest concentrations of college students in the United States, with 36 institutions and 140,000 students. One in every ten people in the region is a college student.

Understanding this, local political, business, academic and community leaders developed a series of carefully calibrated strategies built on strengths and designed to foster a culture of collaboration. Public and private sector institutions worked together to confront head-on the challenges facing the region.

Success of this strategic and collaborative approach can be seen in the growth of the unmanned systems sector. Building on radar and sensing expertise, the region boldly pursued and won designation as one of the nation's seven test sites for unmanned systems. Through state investments the region has built an entire ecosystem that includes the nation's first 50 mile Beyond Visual Line of Site test corridor and the startup program GENIUS NY. Since 2017, GENIUS NY has invested more than \$15 million in 26 companies that have gone on to raise more than \$73.5 million in follow-on funding and create 60 jobs in the region.

Additionally, the city of Syracuse is taking steps to



Founders Day Festival in downtown Auburn, NY. Photo Credit: Cayuga Economic Development Agency

invest, modernize, and build through its Syracuse Surge initiative. The city, Onondaga County and several community partners will invest \$200+ million into Syracuse over the next three years. With support from the state, Syracuse will surge forward, bypassing old divides and connecting our people, our businesses, and our region to the future. Syracuse will be a fully connected community, fostering digital inclusion, next-generation business growth and "tech tourism." We will bridge the digital divide, train a future-ready workforce, and create a landscape ripe for innovation, becoming the city that sets the blueprint for New York and the nation in the Fourth Industrial Revolution.

The region's current industry profile encompasses 13 sectors identified as pivotal to its economic health and prospects. Accounting for a third of all employment, eight of those sectors are more highly concentrated in the region than across the country. Six are in manufacturing, which are tradable sectors and exert strong multiplier effects throughout the economy. Those include biomedical, clean technology, digital and electronic devices, metals production and manufacturing,

packaging and precision metalworking.

At the same time leaders were investing in these programs and initiatives to drive business development and innovation, they also were focused on creating more vibrant downtowns. The cities of Auburn, Cortland, Oneida, Oswego and Syracuse all received a \$10 million grant through the downtown revitalization initiative to redevelop and reimagine their urban cores. These investments have led to a resurgence in places like Oswego and downtown Syracuse. Since 2009, Downtown Syracuse's population has grown 70%. With more than 4,000 residents these neighborhoods continue to grow. Currently, downtown's occupancy rate is at 99%. In fact, \$80 million of investment activity was completed during the first year of the pandemic. More than \$172 million in development is currently underway or announced.

Since 2011, the Central New York region has invested nearly \$844 million across 888 projects. These investments have led to new job creation and the redevelopment of many long vacant properties in every county of the region.

Cayuga County

Cayuga County and the City of Auburn are seeing a resurgence in growth following the pandemic. New Age Renewable Energy (NARE), an industrial distiller located in King Ferry, is expanding its production into the beverage market. Over the next five years, Currier Plastics in Auburn will be expanding in the medical market. Mack Studios, Inc. embarked on a \$1.4 million expansion project adding 25,000 square feet to their existing building on Allen Street in the Auburn Technology Park.

Cayuga County has also seen growth in its tourism industry with occupancy rates fully recovering after COVID as tourists craving open air and beautiful scenery visited our inns, hotels and parks. Inns of Aurora opened a brand-new world-class spa in 2021 to add to its luxury lineup along the shores of Cayuga Lake. Veterans Memorial Park Association in Auburn is in the process of rejuvenating the Babe Ruth League Field into a tournament-level softball field. This will not only be an attraction for athletes, but will be a draw for tourism and family activity.

The City of Auburn has many DRI projects underway as well. 11 projects were awarded incentives that will allow for renovation, rehabilitation and preservation of buildings along with signage installation and equipment purchase that will benefit the downtown corridor. There is plenty of economic and business development to look forward to in Auburn and Cayuga County.

Cortland County

A 2017 Downtown Revitalization Initiative award winner, the city of Cortland has been undergoing dramatic transformation. A \$6 million project to rebuild historic main street will begin this summer and will feature all new utilities, curbing, sidewalks, lighting, an updated traffic pattern and public art spaces. Other private mixed-use redevelopments to historic structures in the district have been ongoing, bringing new vitality and residency to the city's fastest-growing neighborhood. Meanwhile, a multimillion-dollar reconstruction of Clinton Avenue, a major gateway to the downtown district, is near completion, and the recently completed Renzi Cancer Center at Guthrie Cortland Medical



The City of Cortland celebrates the history of Brockway Motor Company during a four day event. Photo Credit: Cortland County Convention and Visitor's Bureau



Chittenango Landing Canal Boat Museum Photo Credit: Madison County IDA

Center will soon be complemented with an aggressive five-year capital investment initiative to advance the community's health care options. Sports tourism is also a growing sector in Cortland County, home to the New York State Senior Games and where two new all-season baseball and softball fields are under construction to support the two already in place at Gutchess Lumber Sports Complex.

Madison County

Despite ongoing disruption from the Covid pandemic, Madison County has continued to work towards improving the economy of the County and region.

SEPAC manufacturing acquired the former Lakeside Innovative Technologies CNC manufacturing facility in the Harbor Lights Business Park, expanding their footprint by 50% with the expectation of adding at least seven new full-time employees as they grow. The former Harden furniture warehouse, which has sat vacant for over a decade, has been reimagined as a

workforce housing project. The property now features 28 luxury apartments, and the owners have invested nearly \$4 million to help turn around this neighborhood which desperately needed revitalization. The community, it's political leaders, and area employers have fully supported this project as the demand for workforce housing increases.

Late in 2021, the City of Oneida was awarded \$10 million dollars in the Downtown Revitalization Initiative (DRI) by New York State. The city is currently working on their Strategic Investment Plan, and maximizing the potential to leverage state assistance for both public and private investments. Some of the transformational projects include the redevelopment of the Hotel Oneida, the former Oneida Daily Dispatch building, and the Kallet Theater. Vacant buildings will be redeveloped into retail and professional office space, while upper floors will be converted into new apartments. New dining options and even a brewery are expected to propel the existing momentum that has been growing in the downtown area for a number of years.

Onondaga County

It has been a productive year in economic development for Onondaga County. The city of Syracuse was awarded \$10 million to revitalize the southern gateway. This investment and others will catalyze business growth and neighborhood connectivity in a traditionally underinvested part of the city.

Additionally, two notable projects have received attention for their significant contributions to the area. JMA Wireless recently opened its brand new 5G wireless manufacturing facility in the Southside of Syracuse. This \$50 million investment will create 200 jobs and will be one of the leading manufacturing locations in the country. Similarly, Empire Polymer Solutions opened their doors in 2022. The project consisted of renovating the 205,000 square foot building at 7528 State Fair Blvd in the Town of Van Buren, the former Syroco Site. Empire Polymer Solutions brings an innovative approach to plastic processing and manufacturing. The company will bring significant plastic processing equipment to the site. The \$7.135 million project is projected to create 70 jobs within the next five years.

Oswego County

In June of this year, Operation Oswego County, Inc. (OOC) held its first in person Annual Meeting since the beginning of the COVID-19 pandemic in the City of Oswego, which was attended by more than 150 business and governmental leaders. Results of the Round 11 CFA and other Oswego County economic development projects were presented. In spite of the pandemic, 32 businesses were directly assisted in 2021, with investments of over \$167 million that impacted over 1,400 jobs in the County. Looking forward to future projects, OOC also recently co-hosted with Empire State Development, a CFA Intent to Propose workshop in Oswego which was attended by over 25 businesses and local leaders where details on eligibility and the process to apply for the various funding programs were shared.

In 2021 Novelis announced plans to invest \$130 million in upgrades to its aluminum flat rolled products manufacturing complex in the Town of Scriba which will allow the plant to increase capacity by 124,000 metric tons. Novelis is the largest manufacturing employer in



Governor Kathy Hochul cuts the ribbon on the new JMA Wireless manufacturing facility in Syracuse. Photo Credit: Mike Groll



Mayor Barlow speaks at the ribbon cutting of the new Harbor View Square mixed-use building in the City of Oswego. Photo Credit: Maddy Peet

Oswego County with 1,150 employees.

The City of Oswego has seen unprecedented growth as 11 of the 12 Downtown Revitalization Initiative projects have been completed along the downtown waterfront, bringing new residents and businesses alike. This has spurred additional private commercial investments along the downtown waterfront. The final project, the Lake Ontario Indoor Water Park, is slated to finish in late 2022.

The City of Fulton received good news in 2021 from Lt. Governor Kathy Hochul when she announced that 17 projects were selected to receive DRI funding- which will be a catalyst to redevelop the former Nestle site, waterfront, health care and mixed use developments along the City's east side downtown. Several of the Fulton DRI projects have been delayed due to supply chain issues and cost increases but are still slated to go forward. One example is the Manufacturing Startup Facility on the former Nestle Site, which received \$860,000 in DRI funding.

REGIONAL SUMMARY

The transformational success in each county in the region is the result of our regionally specific strategic plan that assessed our industry strengths and identified areas where investments would have the greatest impact. Including in this plan are three strategic goals:

- Strengthen Targeted Industry Concentrations that Leverage Unique Economic Assets
- 2. Improve Competitiveness in and Connections to Regional, National and Global Economies
- 3. Revitalize the Region's Urban Cores, Main Streets and Neighborhoods

Additionally, the council continues to ensure all investments put forth in the recommendations and report align with the four inter-connected strategic initiatives identified by New York State:



Placemaking: Creating accessible job centers, sustainable infrastructure, and livable communities.



Workforce: Ensuring that jobs in high paying, in-demand tradable sectors are filled in an equitable way through targeted job training and education.

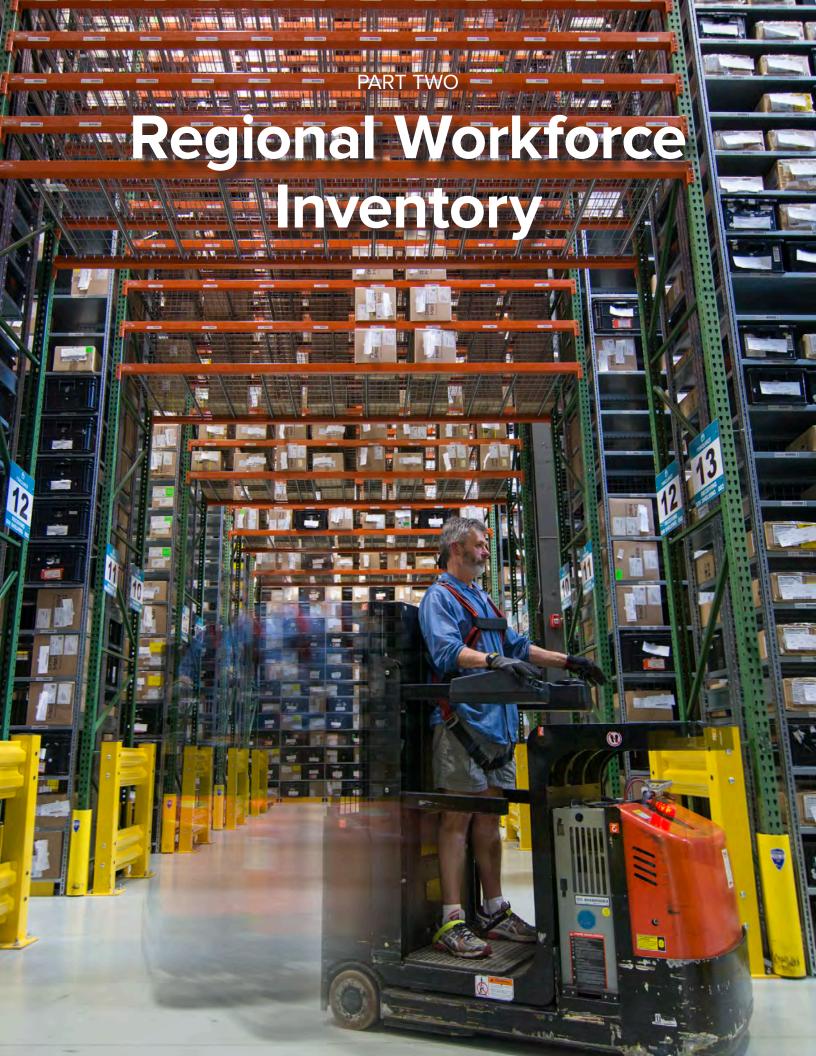


Tradable sectors: Targeting industry sectors that are part of a global market, including, but not limited to, manufacturing, agricultural products, and energy production to increase expert-based employment opportunities



Innovation: Creating synergies between cutting-edge research and product commercialization to drive the economy forward.

This region's progress has only ever been limited by its ability to envision a better future. Its success has always been the result of community and business leaders working together to solve challenges. Just as the business leaders of its past led community initiatives, today's leaders are deeply engaged in the economic future for the region.



Regional Workforce Inventory

Among the most pressing concerns we hear across both the region and state is the inability of our employers to fill open positions and potential employees to obtain the skills and means needed to fill those positions. Knowing this, Governor Hochul has tasked the CNYREDC with creating a "Regional Workforce Inventory" to better connect economic development efforts with workforce training, to ensure that employers in growing industries have access to the high-quality, skilled labor needed to be competitive.

The COVID-19 pandemic saw unprecedented economic destruction, as most businesses were forced to close and unemployment spiked to 17.7% in the region. Our economy has since started to recover, with many industry sectors regaining most their lost jobs, and unemployment sitting just below the monthly average in 2019.

On the surface, these indicators seem to reflect a

strong economy, and business production appears strong. However, a recent business and job seeker survey, along with data from the NYS Department of Labor, show some underlying weaknesses that need to be addressed. Specifically, businesses are struggling to attract workers, a trend that is exacerbated by competition for a limited talent pool due to the low unemployment rate. When asked why roles are difficult to fill, businesses responded:

Lack of Qualified Candidates: 46%

Compensation: 41%

Lack of Applicants: 21%

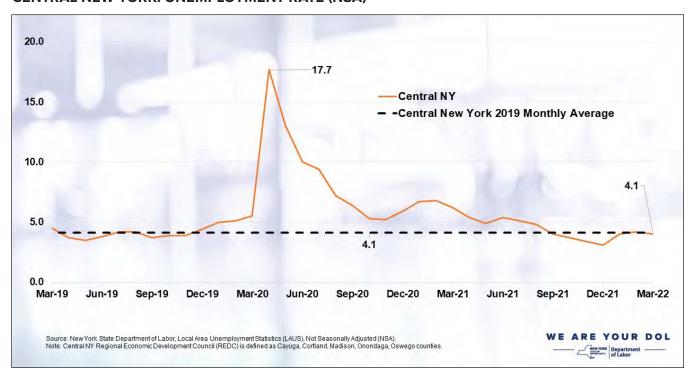
Shift/Schedule: 20%

• Lack of Experience: 17%

Applicants Lack Skills: 16%

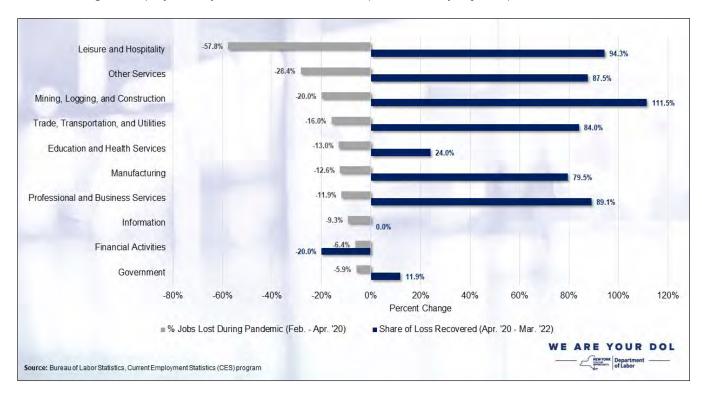
Nature of Work: 15%

CENTRAL NEW YORK: UNEMPLOYMENT RATE (NSA)



MANY SECTORS HAVE REGAINED MOST OF THE JOBS LOST DURING THE PANDEMIC

Percent change in employment by sector, Central New York (not seasonally adjusted)



Conversely, data from the job seeker survey demonstrates that workers' desires and expectations have shifted and there is a need to establish and strengthen their professional networks. Additionally, as industry redeployment continues, there is significant need for training and upskilling to fill open positions. Aside from traditional barriers including childcare, transportation and skills training assistance, respondents also cited several reasons they struggle to secure a job. (see chart below)

Additionally, the current state labor force is getting older (see chart on next page). Since 2011, the number

of employees between the age of 45 and 54 has significantly decreased while the number of 55+ has increased. Not only will this lead to a smaller overall workforce as those populations continue to retire, but many hold specific knowledge and skills that need to be passed on to younger workers, specifically in the skilled-trades sectors. Increased awareness and training in skilled-trade positions will be vital to the continuity of this workforce. This includes a larger conversation about post high school career options that do not include college or other four-year degree programs.

BARRIERS TO EMPLOYMENT	MILD	SEVERE
Discrimination Due to Age	28%	16%
Lack Adequate Experience in the Field	27%	9%
Lack the Right Degree, Certificate or Credential	27%	13%
Lack a Large Professional Network	27%	12%
Lack Adequate Modern/Digital Skills	25%	10%
Need Further Education or Training	25%	8%

For this regional workforce inventory, we will focus on our priority regional tradable sectors for targeting workforce development training programs. The tradable sector of our economy produces goods and services that are "traded" to residents in other regions, states, or countries. This sector is important because they can leverage the world market allowing them to grow while bringing new funds into the local economy.

Specifically, we will focus on four industries:



Agribusiness



High Tech Manufacturing



Smart Systems Cluster



Research and Development at Institutions of Higher Education

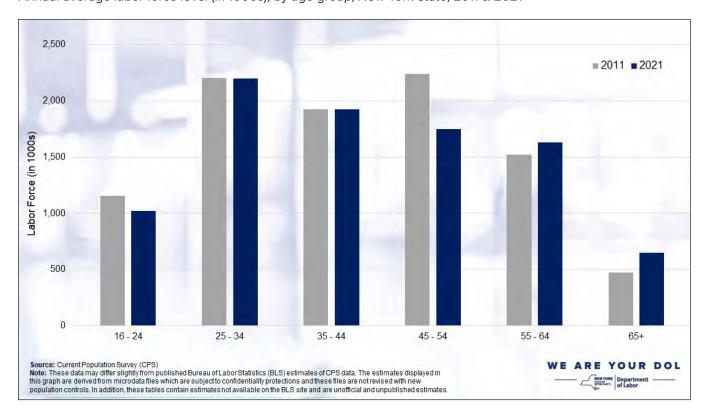
This workforce inventory will create a blueprint for investing in skills training, wraparound services, and creating a pipeline for employers to locate and hire trained workers to fill their open positions.



Marquardt's on-site NYS-certified Apprentice programs help to maintain a talent pipeline and develop extremely well rounded toolmakers, engineers, and equipment builders. Photo Credit: Marquardt Switches, Inc.

THE STATE LABOR FORCE IS GETTING OLDER

Annual average labor force level (in 1000s), by age group, New York State, 2011 & 2021



Priority Regional Tradable Sectors and In-Demand Skill Sets

In order to address regional job growth as well as driving outside revenue into our regional economy, it is critical to identify and focus on how regional tradable and non tradable sectors can grow together. Strategic growth in the following four areas will create revenue generation coupled with the undisputed multiplier effect in regional jobsand income, while providing and significant goods and service revenue generation well beyond our geographic footprint.

Agribusiness

Agribusiness has served as a cornerstone of the Central New York economy for over a century, ever since the Erie Canal enabled wide-scale export of agriculture commodities from the region. The region is centrally located within 500 miles of a market of over 100 million consumers, and offers an abundance of freshwater lakes, boundless farmland, inexhaustible groups of hardworking people, and cutting-edge research and development that is evolving the agricultural sector. As a result, it has a long tradition of growing, making, storing, moving, and selling high quality food and farm products.

There are more than 3,500 farms and more than 200 food processing companies in Central New York, employing nearly 4,000 people. The region hosts 44% of the state's working farmland, employs 1/3 of all food and agriculture workers in the state, and has seen an increase in ag-economy employment by 25.4% since 2010. The region is a national leader in milk, cottage cheese, sour cream, and yogurt production, and is New York's most productive region for onions, poultry meat and eggs. Agricultural production skills are always in demand in this constantly changing industry, as are employee management skills, and building construction, maintenance, and repair skills. Technology skills needed today include electronics, diesel mechanics, welding, etc.; soon, as robotics and other forms of

automation expand, skills required to implement, maintain, and repair these technologies will be increasingly important. Specific to the dairy sector, CDL truck drivers are in high demand, as the dairy industry is struggling to get milk hauled from farms to processing facilities.



Milking lines at Oakwood Farm in Cayuga County.

Photo Credit: Cayuga Economic Development Agency.

SPOTLIGHT: **AGRIBUSINESS**



"With our Grow-NY prize
money, we created high-paying
research and engineering
jobs, took up lab space at
Syracuse University, and built
the New York Poultry Research
Hub in Cayuga County. We
have been able to connect
academic research with poultry
startups and corporates,
to commercialize validated
research, leading to further
entrepreneurial activity and
are thrilled to put down roots
in the Grow-NY region."

YAEL ALTER,Soos Technology founder

GROW-NY, A FOOD AND AGRICULTURE INNOVATION PROGRAM

As a strategy to bolster the region's existing agrifood activity, the Grow-NY Food and Ag competition was launched. Through this accelerator program, food and ag startups from all over the world. have competed for \$3 million in prize money.

The innovations that are pitched during the competition and funded and accelerated as a part of the program have profound effects on the lives and livelihoods of farmers and food- and drink makers operating in the region and beyond. Technologies that address labor shortages, mitigate the harmful effects of climate change, shift market demand to align with consumer behavior, and decentralize food supply chains strengthen Central New York's agricultural identity and economy.

In the three years since the first competition took place, the 21 winning Grow-NY startups have created

over 250 new direct and indirect jobs, attracted millions of dollars in follow-on funding from investors, and leased and utilized hundreds of thousands of square feet of production space.

SOOS TECHNOLOGY

2020 \$1 million winner Soos Technology is a poultry tech startup from Kidron, Israel, that has innovated an incubation system that affects the sex development process in poultry embryo, turning genetic males into functional female chicks. Since winning Grow-NY, they have engaged in an on-going research collaboration with Syracuse University focusing on gene expression and hormonal profiling. Future research will focus on shell and nutrient analysis of eggs laid by sex reassigned chickens versus genetically female chickens. As countries in the European Union and elsewhere begin to outlaw the culling of male chicks, demand for Soos' humane and efficient solution is on the rise.

Photo credit: Soos Technology

High-Tech Manufacturing

With its ability to create and sustain high paying jobs, create tradable world class products that generate revenue from outside the region, as well as it's undisputed multiplier effect into both tradable and non-tradable sectors with the region, manufacturing remains a top sector priority for the Central New York region as we continue to adapt and recover. The CNYREDC explicitly understands that supporting and rebuilding our region's globally competitive, innovation-based manufacturing sector is of utmost importance to our region's economic stability and resurgence, making it a primary tradable sector pillar focus in our regional plan.

Manufacturing has long provided our community with a wealth of opportunity and benefit because of its strong base here in Central New York. Its history of overcoming economic hardships and defying an increasing global competition shows its ability to withstand, adapt, recover and remain a community constant. The opportunities within for long term, fulfilling and well-paying careers right in the communities where our residents, work, play and live are all factors that the REDC understands we need to protect, support and foster growth.

Moreover, the CNYREDC recognizes that focusing on the needs of the manufacturing sector to not only retain existing but attract new business is key the continued recovery of our regional state and local economies, is essential for protecting both urban and rural communities that each of these are located in, and creating new exciting career opportunities for minorities and low-income families to increase their social and economic mobility.

In terms of supporting the manufacturing sector, one of the most critical needs is resources to help find, attract and curate skilled workers. While the sector suffered many challenges during the pandemic, when asked about their greatest needs, the undisputed response is "reliable skilled talent." Even prior to the pandemic, manufacturers throughout Central New York were challenged with a mass exodus of talent due to the aging workforce. Moreover, advancement in technology and operations are changing the way these companies do business, which in turn changes the needs they have for their workforce.

In looking at any successful manufacturer today, you will see significant advancement in innovation and the way they operate their businesses. The jobs they are offering today are highly skilled in specific technical areas. The best platform the CNYREDC can provide

support in this capacity is through continued and enhanced skilled workforce services and programs.

Successful employment today in high tech manufacturing requires a significant investment in education and talent pipeline resources. Thanks to our region's abundance in secondary and higher educational programs and systems, the CNYREDC sees our region perfectly positioned to continue to support and grow our world class regional manufacturing sector. Intermediary programs connecting industry and academia provide the connections to identify and curate skilled workforce to fill the jobs most needed by our manufacturing businesses. Continued and enhanced support for Apprenticeships, Related Technical Instructions (RTI), On-the-job Training (OTJ) and Job Shadow opportunities remain the top priority focus in supporting our regional manufacturing sector. The REDC will also continue to be proactive by collecting feedback and information from the manufacturing sector on the evolving needs and ways we can continue to support or improve the services provided through surveys, roundtables, presentations and tours.



Marquardt's 24/7 assembly production area features both automated and semi-automated assembly lines. Photo Credit: Marquardt Switches, Inc.



SPOTLIGHT: HIGH-TECH MANUFACTURING



"The apprenticeship program has done wonders. It is not just about the income and providing for my family; it's about the advanced skills

I've developed and how these skills will open up more opportunities for me. I could never have pictured myself in the position I am today. I love what I do. Going through and completing the program is one of the smartest decisions I've made."

-PATRICK ROGERS

Recent MIAP Apprenticeship graduate, Patrick Rogers, celebrating his program completion with his family in front of Anoplate in Syracuse where he earned his Journey Worker certification

REGIONAL MANUFACTURING EXCELLENCE THROUGH APPRENTICESHIPS

Central New York has become synonymous with world class apprenticeship training excellence thanks to its partnership with the New York State Department of Labor in its Manufacturers Intermediary Apprenticeship Program (MIAP). Established in 2016, MIAP serves as an intermediary support system which helps small and medium-sized companies throughout New York establish registered apprenticeships at their companies.

Apprentices train for specific jobs that manufacturers are looking to fill and earn the nationally recognized Journey Worker Certificate. Previously held entry-level positions thus become available, providing opportunities for other individuals, helping to fill the

community's talent pipeline.

MIAP now serves as the standard for additional regionally supporting apprenticeship programs popping up throughout the state, all seeking to create similar successes and outcomes in their talent pipelines. Since its inception, MIAP has developed 597 apprentices for 158 employers, with 62 apprentices to Journey Worker status statewide.

ANOPLATE

Patrick Rogers earned his Journey Worker Certificate at Anoplate in the fall of 2021. Rogers grew up in Central New York and decided to raise a family here. He joined Anoplate as a Maintenance Helper, and after completing the four-year apprenticeship program, he is now a Journey Worker Maintenance Mechanic.

Research and Development at Institutions of Higher Education

Central New York is home to over ten public and private colleges and universities. These institutions have made critical partnerships with public and private entities, both globally and worldwide, to enhance their research and development capabilities. The CNYREDC is committed to ensuring that our institutions of higher education have the resources needed to continue to advance groundbreaking initiatives that better our community and the world at large. Our colleges and universities are contributing to enhancements of 21st-century priorities like unmanned aerial systems (UAS), cybersecurity, environmental conservation, and public health. Collaborations range from drone imagery with the Syracuse Fire Department to consultations with water departments across the US on algal bloom detection and removal, to helping solve the logistical

and inventory control needs of global firms like GE. The research and development being done at our institutions serve as a meaningful complement to the R&D being done at our local organizations such as SRC, Inc. and Lockheed Martin.

Additionally, students participating in research and development will cultivate meaningful skills such as the ability to think critically, understand qualitative and quantitative data, communicate clearly and concisely; and develop the capability to remain focused and diligent while pursuing complex problems and projects. Students who hone these skills and abilities will not only be poised to continue their research professionally, but they'll also become attractive candidates for employers from all industries. CNYREDC recognizes that higher education's research and development activity has both an immediate and lasting impact on our community.



Laboratory testing at Quadrant Biosciences in Syracuse. Photo credit: Quadrant Biosciences



SPOTLIGHT: RESEARCH AND DEVELOPMENT AT INSTITUTIONS OF HIGHER LEARNING



"Our research teams build the intellectual fabric of discovery through innovation and exploration.

These experiences create a research network that transcends individual projects, builds a pipeline for discovery of nontraditional research participants, and sets an example of ethical research practices. Most importantly, they evince the Jesuit principles of magis (more), seeking excellence in all of their endeavors and giving back to the Central New York community."

—MARTHA GRABOWSKI, Le Moyne professor

LE MOYNE COLLEGE 2022–2023 MCDEVITT INFORMATION SYSTEMS (IS) RESEARCH FELLOWS

For the past decade (2012-2022), the McDevitt Center has supported a series of interdisciplinary Information Systems (IS) research projects that are associated with 'Grand Challenges'—areas of enduring interest, of critical importance, worthy of serious scholarship and investigation, and appropriate venues for long-term interdisciplinary research, programming, investment, and exploration

Fellows and their mentors participate in MIS 471/771, a Research Methods course, and in research seminars McDevitt IS Research Fellows also share their knowledge, skills and abilities with the wider community and represent the College on- and off-campus. The 2022-2023 McDevitt IS Research Fellows and their projects include:

• Wearable Augmented Reality Technology Evaluation (Danny Kelly '23, MSIS '24, with Staten Island Ferry— JP Rancy '16, MSIS'17 SU PhD '23—Mentor, Le Moyne Pre Doctoral Fellow)

- Critical Infrastructure Resource Allocation for Arctic Emergency Response (Prof. Martha Grabowski, Nolan Hillhouse '23, NSF Navigating the New Arctic Project with Clemson University, University of Alaska Anchorage, North Carolina State University)
- Unmanned Aerial Systems for Real-time Manufacturing & Logistics Inventory Control (J. McGarvey '24, with Shane Stockhauser '13 MBA '18/McIntosh Box & Pallet, Syracuse, NY)
- Machine Learning Models for Natural Disaster Risk Analytics (Samantha Livingston '23, Prof. Mehmet Kilinc, with Eddie Harper '03, Tim Riley, Statewide Underwriting Services, Schenectady, Beacon, NY)
- Unmanned Aerial Systems in Resilient Arctic Communications Architectures (Prof. Martha Grabowski, 1 student, with US Coast Guard, Alaska Center for Unmanned Systems Integration (ACAUSI)/Fairbanks, AK; MITRE Corporation/Colorado)
- Sentiment Analysis for Municipal Cybersecurity
 Surveillance Systems (Dilpreet Arora, with Prof. Yue Han,
 City of Syracuse Surveillance Technology Task Force)

Photo Credit: Charles Wainwright

Smart Systems Cluster

In today's digitally connected world, the ability to manage, sense, analyze, and interpret data and information in real time has become essential for making the human and autonomous decisions necessary for commerce to thrive. The technical and analytic capabilities that make this possible serve as the backbone of Central New York's growing information technology Smart Systems cluster. These core industrial capabilities are being deployed in our region to solve real-world problems in market verticals that are critical to our national economic competitiveness including semiconductor chip manufacturing and unmanned systems technology (UST), radar and sensing, Internet of Things (IoT), and 5G telecommunications. Cluster growth interventions are intentionally designed to drive equitable access to opportunity for all our region's residents.

Through continued investment, Central New York is poised to further position the region as a global leader in the research, development, manufacturing, and deployment of Smart Systems. The Smart Systems cluster will drive the region's full recovery from the COVID-19 pandemic while building inclusive regional prosperity and resilience to future economic shocks. It will help America innovate, reshore, and develop

critical advanced manufacturing and supply chain networks. A diverse leadership table will facilitate decision-making and investments that are designed intentionally and inclusively to ensure economic benefits flow to all residents through the following interventions:

Infrastructure & Supply Chain:

Developing shovel-ready real estate and infrastructure to attract a wide range of advanced manufacturing companies and accompanying supply chain firms. Based on the high potential of existing assets to meet specific industry needs, particular emphasis is placed on the semiconductor computer chip sector, which aligns with federal efforts to re-shore advanced manufacturing supply chains critical to ensuring national security and resilience.

Innovation & Commercialization: Developing specialized infrastructure, equipment, and commercialization projects to nurture industry partners as they build Smart Systems technologies, components, and products. Enhanced by quantum R&D and technology, these innovations address everyday problems in real-time data management, healthcare access, municipal systems, delivery of goods and services, aerospace and national defense, communications, civil defense, and agriculture.

Education & Talent: Building a more diverse and inclusive Smart Systems talent pipeline through 1) highly coordinated, employer-led and employee-informed workforce development programs that uncover untapped talent in the region's urban and rural communities; 2) K-12 education career orientation infrastructure and programming; and 3) high-tech talent attraction and education.

Entrepreneurship: Providing entrepreneurial assistance across the full life cycle of business ideation, formation, growth, and expansion, leveraging successful models to drive stronger XBE startup activity. Supporting quantum R&D to build a sustainable pipeline of new cluster companies, innovative technology, and next generation products and services for the global marketplace.



AiRXOS prepares for a test flight of its drone technology at Griffis Air Base. Photo Credit: NUAIR



SPOTLIGHT: SMART SYSTEMS CLUSTER



"The demo was our first flight in front of potential customers in the U.S. More importantly, is the first flight in public, demonstrating our proprietary autopilot solution, the Airial Robotics Autopilot Architecture (ARAA), as a reliable and powerful solution for a hybrid between helicopter and gyrocopter. We were proud to have this opportunity to test with the support of the GENIUS NY Program."

-JÖRG SCHAMUHN, CEO of Airial Robotics

THE WORLD'S LARGEST BUSINESS ACCELERATOR FOR UNCREWED SYSTEMS, LOT AND ROBOTICS

GENIUS NY is the world's largest business accelerator competition for uncrewed systems, IoT and robotics startups. Five winners are selected for the GENIUS NY accelerator each year.

Winners receive a large investment; one grand prize winner receives \$1 million, followed by four \$500,000 investments to the remaining teams. Winners also receive funding in the form of a monthly stipend in Phase I, free office space and amenities, workshops and events, business training, a dedicated group of executive advisors, industry mentors, and recruiting, marketing, and fundraising support. Each cohort is integrated into the larger regional effort to grow uncrewed aerial systems in Central New York and the Mohawk Valley, gain access to world-leading infrastructure and testing assets, and have opportunities to connect with investors for follow on funding.

AIRIAL ROBOTICS

Since 2017, GENIUS NY has invested \$15 million in 26 companies from around the world and brought them to Central New York to participate in the yearlong in-residence accelerator. GENIUS NY companies have raised more than \$100 million in follow-on funding and have created more than 70 jobs in Upstate New York.

This May, Genius NY \$500,000 Winner Airial Robotics successfully tested and demonstrated its Gyrotrak GT20, a hybrid helicopter and gyrocopter UAV (uncrewed aerial vehicle) at the FAA-designated New York UAS Test Site at Griffiss International Airport managed by NUAIR in Rome, N.Y. This was the first flight demonstration of its kind in the United States. The GT20 Gryotrak can be equipped with a variety of sensors enabling it to be used for a broad range of uses, including medical transport, high precision mapping, line inspection and more.

Photo credit: Airial Robotics

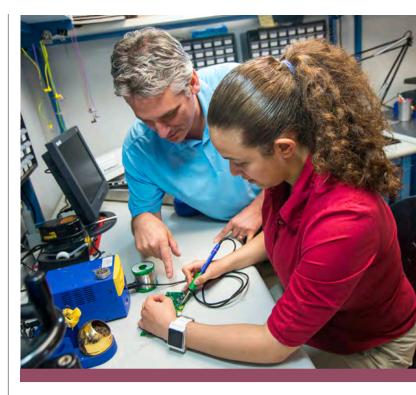
Populations for Workforce Training

The continuing skills gap crisis has been a leading issue in our community and continues to be a significant priority for the CNYREDC. The skills gap is wide, growing, and takes on many different forms. On the one hand, employers continue to express frustration in finding people to employ that have the skills set needed to fill open positions. On the other hand, a massive pool of local, talented, diverse jobseekers have challenges accessing career opportunities. The workforce gap continues to widen, causing dire consequences: regional economic stifling, social inequity and individual hardships for the unemployed.

In order to identify and develop a more equitable and skilled workforce, we need to create strategic pathways to connect underrepresented jobseekers with untapped talent to gain access to high-wage, high-demand training and careers. Moreover, we need to address the outside barriers that currently prevent potential job seekers from being able to enter the workforce and feel comfortable doing so. The following plan outlines the CNYREDC strategic focus areas that will best support our continuing workforce pipeline strategy: supporting underprivileged individuals with strategic resources, providing more opportunities for individuals outside of the college track, and addressing outside barriers hindering ability to enter the workforce.

"ALICE"

One major talent pool includes individuals who are working in low-wage jobs or who are underemployed, and whose income is below the basic cost of living for the county in which they reside. The United Way defines this group as "Asset-Limited, Income-Constrained, Employed" or "ALICE". This category includes a large number of individuals who could benefit from career advancement; for example, in New York State approximately 44% of households have incomes under this level. Among Black and Hispanic households in New York State, over 60% were living below the ALICE threshold; young households (under



Marquardt offers interns the opportunity to grow with hands-on training on the job, which often leads to full-time employment opportunities after graduation. Photo Credit: Marquardt Switches, Inc.

age 25) had 72% living below the ALICE threshold; and single-female households with children had the highest percentage of households below the ALICE threshold of any group, at 76%**.

To reach and effectively serve this population, the workforce system should place emphasis on upskilling individuals who are working in low-wage jobs, so they can advance to higher-wage employment. The workforce system is not currently set up to achieve this

*ALICE in New York: A Financial Hardship Study" 2020, https://www.unitedforalice.org/state-reports-mobile. For data on ALICE workers in every county in New York State visit https://www.unitedforalice.org/state-overview-mobile/NewYork



Led by Le Moyne College, ERIE21 capitalizes upon the strengths of key educational, governmental, and business partners seeking to provide support to local students and feed the growing demand for computational, software and engineering talent. Photo Credit: Le Moyne College

outcome at scale. We need innovative, comprehensive strategies such as:

- Employer-informed training that includes frontend screening for job seeker skills, aptitudes and desire to work in a particular field.
- Paid classroom training combined with paid internships so working people can afford to reduce their hours and work towards a new career.
- Shorter, faster certificated training combined with structured on-the-job training or apprenticeship.
- Engaging career exploration for adults, which includes visits to companies and skills assessments to identify untapped talent;

- Networks to provide mentorship and entree into new careers and industries for diverse candidates.
- Outreach that goes beyond traditional social services organizations, to engage those who aren't accessing these services but could still benefit from career advancement.
- Employer training in Diversity, Equity and Inclusion (DEI) practices to ensure that new entrants are coming into welcoming environments.
- Advancing employer practices in upskilling, retention and advancement to ensure that people can stay in these jobs and advance within their chosen field.

Talent Outside of College Bound Students

Employers seeking to fill their skilled workforce needs and job openings provides an incredible opportunity for individuals seeking careers outside of the traditional four-year college path. In fact, many employers have reevaluated previous job requirements and as such are removing minimum degree requirements and instead are hiring on the basis of demonstrated skills and competencies, especially since the company themselves can provide much of the skilled training and certifications required. This growing shift to skills-based hiring helps to address the ongoing skills gap crisis, while opening opportunities to Central New York residents, also provides our businesses with an abundance of untapped workforce talents right here in our very own communities.

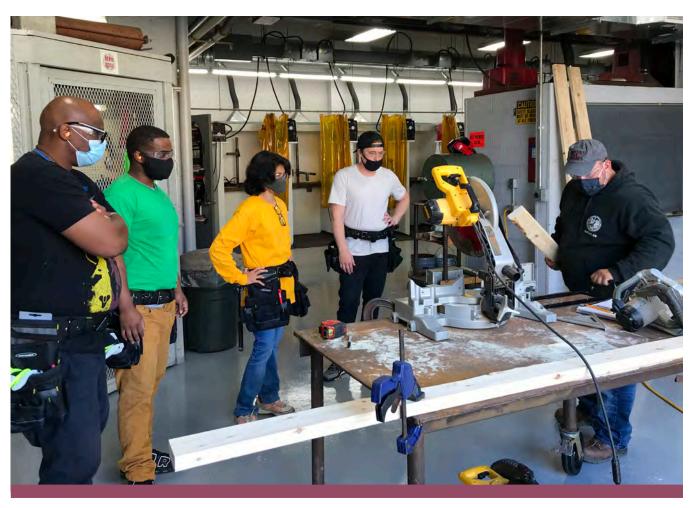
The CNYREDC remains committed to the strategic focus areas that foster development of individuals outside of the traditional college route, and encourages the ongoing expansion of added or enhanced programs that will serve the evolving needs of both the employers and the underemployed. To do so, we need support and growth in the following areas:

Pre-Apprenticeship programming: Apprenticeship expansion efforts continue across the state as industry government partners work to expand career talent pipelines. In Central New York, a youth apprenticeship pilot program launched at the end of June 2022. Based on the Finger Lakes Youth Apprenticeship Program (FLYAP), this initiative allows high school students as early as 11th grade the opportunity to gain on the job training and college credits for dual enrollment to prepare for their future careers in local industry.

Early Childhood Education: ERIE21 is an initiative spearheaded by Le Moyne College in partnership with state, city, and county government, the Syracuse City School District, Syracuse Academy of Science, and numerous public and private partners, including M&T Bank, JP Morgan Chase, Key Bank, and The Equitable. The program equips, empowers and enables individuals in our communities to pursue opportunities in tech and innovation right here in Central New York. ERIE21 programs and offerings include: two undergraduate certificate programs in Cybersecurity & Computer programming; a collaborative partnership with Hack Upstate and Centerstate CEO to deliver a Careers in Code Bootcamp; and an academic year and summer program for middle and high school students.

Individuals Currently Outside the Workforce

To effectively restart the economy, local companies need to find appropriate candidates for their openings. As the economy continues to reopen after the worst of the pandemic, many people have yet to rejoin the workforce and are not included in unemployment numbers as they are not looking for work or utilizing unemployment insurance. For many different reasons, these individuals have left the workforce completely, but oftentimes barriers exist that prevent these individuals from getting job skills training they need to rejoin the labor force. Such barriers to entry include reliable and safe transportation options, affordable and safe childcare solutions, and affordability of workforce training. In order to properly address these barriers, the CNYREDC continues to work alongside government and industry to monitor labor market data to identify growth occupations where individuals can acquire both hard skills and soft skills in a short amount of time, in quality, career-path jobs with family-sustaining wages. Through strategic focus on these wraparound service areas detailed in the next section, we can and will empower our future workforce talent to safely and effectively enter the regional workforce.



Students in the Syracuse Build Pathways to Apprenticeship program learn technical skills during a hands-on class. Credit: CenterState CEO



Dedication of the Daniel & Gayle D'Aniello Building at Syracuse University. Photo Credit: Syracuse University

Veterans

More than 900,000 military veterans call New York State home, and an overwhelming percentage of those veterans live, work, and go to school in Central New York. Upstate New York counts more than 60% of the state's military veterans as residents, a percentage that is expected to grow in the next decade as more than 1.5 million service members make the transition from military to civilian life. It is clear that as a result of the region's close ties to Fort Drum (home to approximately 19,000 active-duty military members and 11,000 military spouses and military-connected children) and to major employers in the defense and technology sectors, Central and Upstate New York can emerge over the next decade as one of the most military-connected regions in the United States. Importantly, this positioning represents a burgeoning opportunity for economic development, job growth, and inward investment in the region.

In November 2021, Syracuse University formally opened the National Veterans Resource Center (NVRC) at the Daniel & Gayle D'Aniello building. The NVRC was a collaborative effort between Syracuse University, the community, and the state, and today is linking programs

and initiatives positioned to positively impact Veterans and their families on a local and national level. The University, community organizations, and local and state government partners are providing programs, trainings, events, conferences, and initiatives in the NVRC positioned to advance the social, educational, and economic situation of Veterans and military families.

Operating out of the NVRC is the D'Aniello Institute for Veterans and Military Families (IVMF), higher education's first institute dedicated to fully leveraging the intellectual, human, and social capital of higher education, in service to America's transitioning service members, Veterans and their families. The IVMF operates workforce training programs out of the NVRC which impact more than 10,000 transitioning service members, veterans and military families each year, many of them right here in New York State. Additionally, the IVMF recently launched Syracuse Serves, a collaboration with the city of Syracuse to serve veterans in Central New York by connecting them to local services including housing assistance, job training and placement, healthcare and legal aid. This public/private partnership is essential in caring for veterans in the local community and serves as an exemplary model for others around the country.

Wraparound Services

Because jobseekers' lives can be complex, it's important to have a comprehensive array of services available across programs. Investment should occur not only at the direct services level, but also for workforce intermediaries coordinating these services. Intermediary entities are essential to bring a wide variety of services together, identify funding/build capacity, and maintain continuity and quality across programs.

To support these ongoing needs, wraparound services are necessary and need to be offered in order to support jobseekers at four phases: 1) to apply for and enter training; 2) to complete training; 3) to transition into a job; and 4) retaining a job. The CNYREDC has determined four key wraparound service areas to focus on for the continued development of employees: childcare, transportation, financial assistance and legal coaching.

Childcare

For many families and individuals seeking to enter the job market, one of the biggest hurdles they struggle overcoming is ensuring and attaining safe, reliable childcare for their children during work hours. The issues that lie within the childcare crisis in New York State are both multifaceted and complicated. Just as transportation and vicinity issues are a concern to those job seekers looking to get to a job, the same goes for finding localized childcare near their homes and or places of employment.

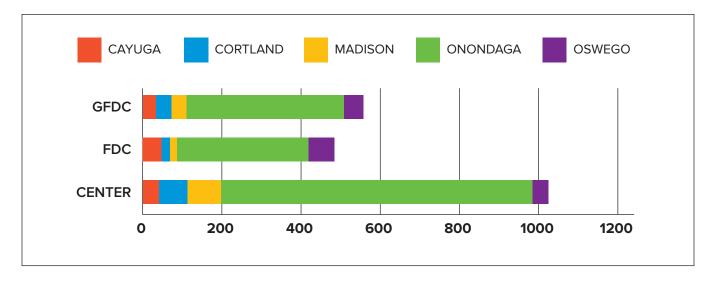
The childcare desert challenges have been a specific focus for the Childcare task Force and the REDC at large over the past year. Specifically, the region consistently has a need for high-quality infant care. The pandemic left parents with limited options for school



Children color at a Learn As You Grow early education center. Photo Credit: Joshua LaGrow

CAPACITY FOR INFANTS IN REGULATED CHILDCARE PROGRAMS

The CNY region serves 2,074 infants which accounts for 10% of all children in regulated child care programs.



aged children, with major industries and businesses in the region creating a need for non-traditional hours of care including weekends and evenings so employees can work. Additionally, the region also has a significant need for sustainable home-based Family or Group Family childcare in rural areas that are 15 miles or more outside of the city centers.

In addition to lack of availability, New York is one of the most expensive states for childcare, with the monthly costs for childcare rivaling mortgage payments. The cost of childcare can lead parents to turn down work opportunities and miss work when arrangements fall through.

Another troubling and grown concern within the childcare industry has to do with its own workforce. Although the cost of care is high, childcare wages are extremely low because the child-to-adult ratios limit the ability to generate revenue. As a result, the Childcare industry faces significant challenges in recruiting and retaining a high-quality workforce. Many employees who work for childcare centers are at or near the federal poverty line due to low wages. According to the US Bureau of Labor Statistics, the median wage for a childcare worker is just \$27,490. This low pay rate leads to high employee turnover which can reduce the number of children that can be cared for while complying with adult-to-child ratios regulations. Turnover is also costly to the childcare center in terms of recruitment and on-boarding requirements, and it is detrimental to children's development.

In 2019, the CNYREDC created a Childcare Task Force,

calling on experts and advocates from the five counties to identify the most pressing childcare issues for the CNYREDC to focus on in the next year. After seeking community input, the preliminary findings outlined these major regional concerns:

- Lack of available spaces in regulated childcare programs.
- Costs of childcare rivaling that of a college education.
- Shortages of skilled childcare providers due to low wages; and
- Extremely low childcare wages due to child-to-adult ratios limiting revenue generation.

The CNYREDC Task Force determined the best strategic focus for the community and the future of the childcare industry was to address the overarching theme of workforce issues within the industry. These include finding available resources to allow for higher wages; more opportunities for training and apprenticeships-style programs to recruit childcare workers; and programs and resources for owners and operator of facilities to increase the number of quality programs and available slots for children. In continuing in our efforts, the Task Force will continue to work on the workforce struggles within the industry, advocating for new and integrated apprenticeship style programs to find long term workforce talent, as well as find other opportunities to work the State to find ways to increase childcare wages and opportunities within.

Transportation

For low-income job seekers in Central New York, transportation is one of the most persistent and challenging barriers to job attainment and retention. Many businesses that offer good jobs and career pathways are located in remote areas, away from population centers, and/or disconnected from public transit. This dynamic is underscored by the fact that:

- 67,285 jobs in the Syracuse MSA are located outside of one half mile of transit; and,
- Only 19.8% (57,443) jobs in the Syracuse MSA are located within a 30-minute transit commute.

Central New York lacks both the population and job density required to make mass transit a viable option for many areas, requiring an overreliance on personal vehicles. Unfortunately, many job seekers lack the means to buy cars when they are struggling to find steady work. Their job searches become limited to workplaces within walking distance or on bus lines (and then only if bus routes align with their shifts). Meanwhile, for many Central New York employers, the struggle to find and keep workers represents their greatest barrier to growth.

More specifically, there are a number of different kinds of challenges:

- Jobseekers who do not own a car and live in the Syracuse metro area, but could be candidates for job opportunities that are located in outlying towns in Onondaga County or in other counties. This issue is especially acute in manufacturing and construction. In this situation, both job seekers and employers are missing opportunities - employers are losing a talent pool and jobseekers aren't applying to jobs if they can't get to the jobsite easily.
- Employers that are not located on or near a Centro bus line or employers with shifts that do not align with bus schedules; these situations present challenges not only for new applicants but for incumbent workers who may have inconsistent transportation.
- where a car is necessary in order to work, since a worker could be assigned to any jobsite, and job sites are rarely on public transit lines. Additionally, construction workers often need to bring their own tools with them, which is not easy to do on a bus.



Syracuse residents utilize bus transportation at the Centro Transit Hub in Downtown Syracuse. Photo Credit: Downtown Committee of Syracuse



Jery Augustin, owner of small business Augustin Real Estate Group LLC (left) discusses balance sheets with Cooperative Federal's Business Program Navigator, Hanah Ehrenreich Photo Credit: Cooperative Federal Credit Union

- Workers with children for whom bus transit is not a viable option because they need to drop off and pick up children at child care; this extra stop makes using public transit extremely time-consuming.
- Employers in outlying areas who need workers but whose wages are too low to support the high cost of insuring and maintaining a car, as well as the cost of a car loan and gas. Additionally, workers with low/damaged credit or limited savings will have difficulty repairing or maintaining their own car.

To address these wide ranging issues, Central New York business, community, labor and transportation leaders could convene a Workforce Transportation Council to align transportation with employer and worker needs, identify gaps and pilot new strategies. For example, this Council could work with Centro to identify changes in bus schedules or lines and work with employers to align shift times with existing bus schedules; develop alternatives for "last mile" transit; continue to expand Veo (bikeshare); Vehicles to Work (car access); Commute CNY (vanpools); and explore new options including electric vehicle charging systems, all of which can connect workers in low-income neighborhoods with employment opportunities.

Asset Building

Individuals seeking to enter the workforce, re-enter after a hiatus or change careers through a workforce development program often need to address issues of banking, credit, debt and savings in order to successfully make this transition.

Banking. Collecting a regular paycheck is most easily done by using a basic bank account. However, according to the FDIC, many low-income people are excluded from the banking system. Approximately 5% of U.S. households are "unbanked" (no checking or savings account) and 11% are "underbanked" (still using some fringe financial services). This happens for a variety of reasons including minimum balance or identification requirements; lack of trust in banks; and issues with credit or previous bank accounts. Additionally, banking access is an equity issue: "Nationally, 48% of Black households and 42% of Hispanic households are unbanked or underbanked, compared to less than 14% of white households." Without a basic bank account, individuals who have secured employment through a job training program lose income to check cashing fees or payday lenders.

^{*}Source: https://joinbankon.org/about/

Credit/Debt/Savings. If direct financial support is not available to workforce development program graduates, affordable credit (i.e. a credit card) is important for jobseekers because it allows them to pay for up-front or emergency expenses as they are getting started in a new job, including uniforms, professional clothing, tools, reliable cell phone, computer, home internet connection, and/or union dues etc. For example, an individual starting in a construction job will need to purchase tools, boots and clothes that can add up to hundreds of dollars; an individual starting a professional office job for the first time will need to buy multiple outfits, dress shoes etc. Additionally, retaining a job may require an individual to use credit to address emergencies such as a car breakdown or backup childcare.

Reducing debt and cleaning up one's credit report will allow individuals to improve their credit score, which can improve job retention. For example, if an individual doesn't own a car, a prime credit score can allow them to purchase a car at an affordable price; credit scores are also one of the most influential factors in determining auto insurance rates. And incremental savings — including matched savings accounts — allow individuals to use savings instead of debt for emergencies.

To achieve these goals, workforce development programs should embed financial coaching into all programs and make this service available to all participants. Financial Empowerment Centers provide a comprehensive model for providing financial coaches; for New York cities/towns without a Financial Empowerment Center, resources are available (https://fecpublic.org/). Financial coaching is an essential core service; because it is more customized and long-term, it is more effective than only providing one-time classroom financial literacy programs.

Legal Assistance

Individuals in workforce development programs need free legal advice and representation for a wide variety of issues affecting their short- and long-term employability. Legal services could be embedded within every workforce development program and made available to all participants. Legal issues facing jobseekers can include:

*Source: Center for Community Alternatives 2015; Neighly & Emsellem 2013. https://www.dol.gov/sites/dolgov/files/OASP/evaluation/pdf/LRE_WellsFinalProjectReport_December2020.pdf

- Driver's License: jobseekers without a valid driver's license face issues in providing basic identification documentation to employers, as well as legally driving a vehicle to work. Legal services organizations can aid in reviewing and correcting DMV abstracts, which may involve resolving errors, rectifying criminal or child support issues, and/or paying off fines/fees.
- Public benefits: if program participants are receiving TANF, food stamps, subsidized childcare, or other public assistance, they will need access to legal support as they transition to work to ensure they retain the benefits they are entitled, including those who may encounter a "benefit cliff."
- Criminal record: legal services are needed to clear up criminal record issues that may show up on a background check for a job, over half of which are likely to be errors:

"In 2012, the Federal Bureau of Investigation (FBI) provided nearly 17 million criminal records for employment- or licensing-related background checks – six times as many as in 2002 (Neighly & Emsellem 2013). Despite their growing use, two analyses estimate that 50 to 80% of FBI criminal records are inaccurate."



Staff at Work Train write curriculum. Photo Credit: CenterState CEO



Tech Garden orientation for new members. Photo Credit: CenterState CEO

 Housing/eviction: housing instability is widespread among those who are un/underemployed, making it more likely that jobseekers will need assistance dealing with eviction:

"The combination of severe rent burden, lost wages, and little to no emergency savings is likely to result in large-scale housing instability. In New York State, nearly three quarters of renter households with annual incomes below \$15,000 paid more than 50% of their income toward rent (severe rent burden) in 2018. 53% of renter households that earned between \$15,000 and \$30,000 were severely rent burdened, as were 20% of those earning between \$30,000 and \$50,000."*

Low-income jobseekers may also need additional kinds of civil legal services for a variety of issues affecting their employment or income including:

• Employment law: issues including safety, pay,

hiring, scheduling, harassment and/or termination.

- Consumer issues: including bankruptcy and debt, which could affect repossession or acquisition of a car needed to get to work.
- Issues affecting transgender workers: issues such as name/gender change that can affect employment documentation or access to health care benefits.
- **Immigration:** includes any changes to immigration status that could affect employment.
- Child support collections: for noncustodial parents this could include wage garnishment; for custodial parents this could be enforcing collections against the other parent.

^{*}Source: https://furmancenter.org/thestoop/entry/nyc-housing-insecurity-by-the-numbers



Work Groups

The CNYREDC work groups play an essential role in helping the council perform its duties. Bringing together experts in a given sector allows the council to hear from knowledgeable voices about the issues they are facing and provides a forum for our members to ask questions. While COVID hindered the efforts of these groups throughout the last two years, we are committed to consistently engaging them in the coming year and remain open to adding new workgroups as the need arises. In 2022, two workgroups are actively convening on behalf of the council. They include:

- Agribusiness
- Childcare Taskforce

Agribusiness Workgroup

Agriculture remains one of the most important sectors of the Central New York economy. The agribusiness workgroup remains committed to advancing the interests of these businesses, specifically in supporting their workforce development efforts. Over the next year we will continue to advance our priorities in this industry, including controlled environment agriculture, the Grow NY business competition, NY Grown and Certified and aseptic packaging.

Agribusiness 2022–2023 Members		
Brian Anderson	National Grid	
Keven Bucklin	Cayuga Milk Ingredients	
James Fayle	Empire State Development	
Andrew Fish	Centerstate CEO	
Kipp Hicks	Madison County IDA	
Dave Knapp	Onondaga County Legislature	
Daniel Kolinski	Empire State Development	
Michael McMahon	EZ Acres Farm	
Dan Palladino	Palladino Farms	
Dave Rogers	SUNY Morrisville	
Tom Shephard	Dairy Farmers of America	
Nancy Weber	Oswego County Farm Bureau	
Daniel Welch	Cornell Cooperative Extension	



Heritage Hill Brewery in Onondaga County. Photo Credit: Heritage Hill Brewery

36 PARTICIPATION



Children paint at a Learn As You Grow early education center. Photo Credit: Joshua LaGrow

Childcare Taskforce

Well before the pandemic, the need for quality, affordable, reliable and accessible childcare has been a multifaceted issue for our region and its economic vitality and remains a pertinent issue today. Employers understand affording reliable childcare services and opportunities to their employees will help in their workforce needs and the ability to operate effectively and efficiently.

In 2019, the CNYREDC formed a Childcare Task Force, calling on experts and advocates from the five counties to identify the most pressing childcare issues for the CNYREDC to focus on in the next year. After seeking community input, the preliminary findings outlined these major regional concerns: lack of available spaces in regulated childcare programs, costs of childcare rivaling that of a college education and not feasible for families, shortages of skilled childcare providers due to low wages and lack of programs; and extremely low childcare wages due to child-to-adult ratios limiting revenue generation.

The CNYREDC Task Force determined the best strategic focus for the community and the future of the childcare industry was to address the overarching theme of workforce issues within the childcare industry. These include finding available resources to allow for higher wages; more opportunities for training and apprenticeships-style programs to recruit childcare workers; and programs and resources for owners and operators of facilities to increase the number of quality programs and available slots for children. The CNYREDC

	Childcare Taskforce 2022–2023 Members							
Laurie Black	Early Childcare Alliance							
Patricia Martin PhD	SUNY OCC							
Nancy Jenner Gabriel	SUNY OCC							
Karen Fabrizio	SUNY OCC							
Jean Fetzko	SUNY OCC							
Kelly Tobin	Cortland YWCA							
Brandy Koproski	Integrated Community Plan- ning of Oswego County Inc							
Christina Wilson	Integrated Community Plan- ning of Oswego County Inc							
Jennifer Edick	Utica City School District							
Robin Walker	Happy Hearts Child Care Inc.							
Stephanie Fritz	SUNY Cortland							
Kristina Gambitta	Cayuga Medical							
Lindy Glennon	Cortland County Community Action Program Inc.							
Bethann Wieder	Cortland County Community Action Program Inc.							
Lori Shakow	Child Care Solutions CNY							
Zachary Griswold	Oswego County							
Daniel Kolinski	Empire State Development Corporation							
Josh LaGrow	Learn As Your Grow Early Education Childcare Centers							
Kimberly Townsend	Loretto							
Richelle Singer	Madison County CC&R							
Karyn Burns-Gerling	MACNY							
Anne Withers	Childcare Development Council							

continues to remain committed to supporting initiatives to address these workforce childcare issues, and will reconvene the Childcare Task Force in Fall 2022 in order to reassess the landscape and regional needs post pandemic.

Community Outreach and Engagement

Community outreach and engagement is a vital component of the success of the CNYREDC. We strive to be visible and accessible to our businesses, leaders and residents to ensure they are able to access the resources they need. The Central New York region is made up of five diverse counties that include urban and rural areas whose needs are as diverse as its residents.

While the pandemic has limited our ability to hold large public meetings, we still made it a priority to hold multiple CFA workshops, with at least one held in each county. We also utilized virtual sessions to ensure more people could attend the informational sessions. In total, 10 CFA workshops were held with hundreds of businesses attending.

As the year continues, we plan on making dozens of additional business visits to understand how we can best serve our community in the coming year.





Daniel Kolinski presents on state resources available through the CFA in Oswego County. Photo Credit: Operation Oswego County

38 PARTICIPATION

PART FOUR

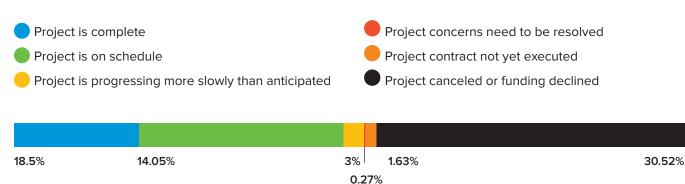
Previously Funded CFA Projects



Overview of Previously Funded Priority Projects

As the economy continues to recover from the pandemic many of our strategically important industries have seen robust growth, fueled largely by support from the Central New York Regional Economic Development Coucil. This annual report serves as a blueprint for CNYREDC to score and recommend funding for projects that align with our region's strategic priorities and goals. Since 2011, more than \$150 million has been invested across 207 projects*, resulting in nearly \$1.7 billion (11 to 1 ratio) in private investment. To date, 64% of those projects have been completed or are on track to be competed.

SUMMARY STATUS OF PAST PRIORITY PROJECTS BY ROUND



Project Status	Round I	Round II	Round III	Round IV	Round V	Round VI	Round VII	Round VIII	Round IX	Round XI	Total	Total %
	12	14	10	16	9	2	4	1	-	-	68	18.5%
	11	11	5	8	20	14	27	23	23	27	169	14.05%
	-	-	2	1	2	-	3	3	-	-	11	3%
	-	-	-	-	-	-	1	-	-	-	1	.27%
	-	-	-	-	-	-	-	-	6	-	6	1.63%
	8	16	22	19	21	5	8	5	8	-	112	30.52%
TOTAL	31	41	39	44	52	21	43	32	37	27	367	

^{*}excluding terminated projects

LEVERAGE OF STATE INVESTMENT IN ALL PAST PRIORITY PROJECTS

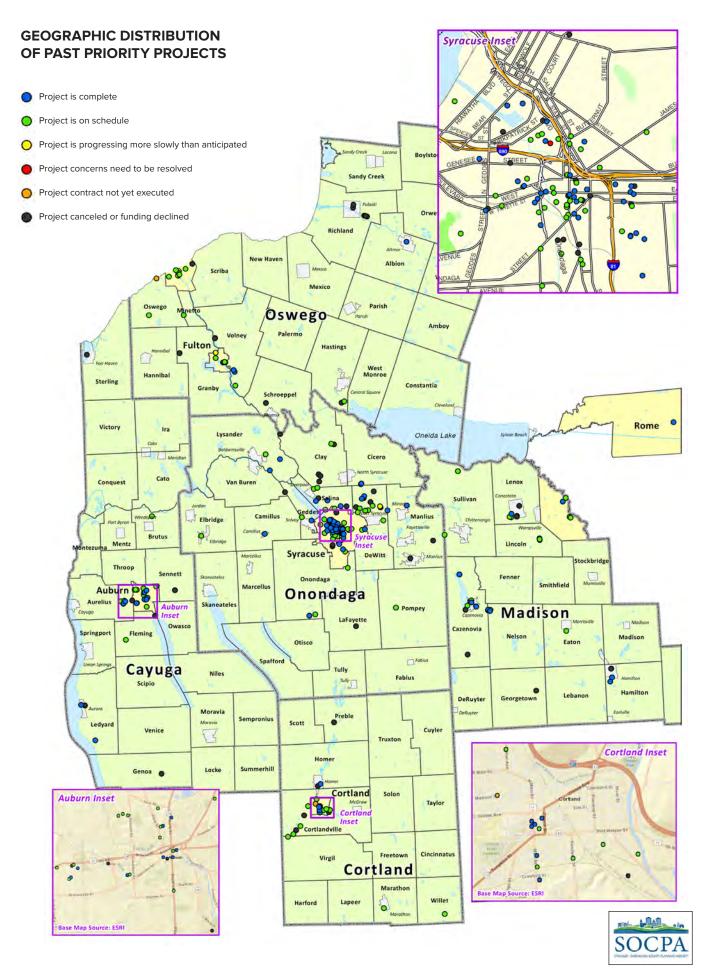
The table below lists the ratio of the total investment in past priority projects to the state investment of the REDC.

	Total Amount of ESD Capital Fund Awards	Total Project Cost	Total Number of CFA Priority Projects	Ratio of Total Cost to Total ESD Capital Fund Awards
Round I	\$25,442,550	\$312,503,961	19	12:1
Round II	\$13,625,000	\$135,394,869	20	10:1
Round III	\$9,485,000	\$110,771,487	13	11:1
Round IV	\$19,670,000	\$134,334,841	21	7:1
Round V	\$14,727,500	\$288,840,443	26	20:1
Round VI	\$4,105,307	\$21,976,370	12	5:1
Round VII	\$16,146,500	\$107,411,340	28	7:1
Round VIII	\$16,393,000	\$206,785,958	23	13:1
Round IX	\$19,382,000	\$261,963,627	23	13:1
Round XI	\$11,520,996	\$103,988,506	21	9:1
TOTAL	\$1,685,971,402	\$150,822,853	207	11:1

Note: Excludes terminated projects and five-year payroll



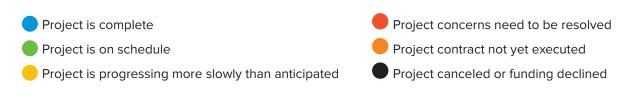
Marquardt's surface-mount technology (SMT) manufacturing lines have the capacity to produce 100's of thousands of printed circuit board assemblies per week. Photo Credit: Marquardt Switches, Inc.



Overview of All Previously Funded CFA Projects

The consolidated funding application has streamlined the process for accessing state resources, allowing more entities the opportunity to apply and be awarded. The application allows individuals to access over 20 different programs across 10 state agencies. Since 2011, more than \$416 million has been invested across 775 projects*. In round 11 alone, 87 projects received nearly \$54 million projects and leveraged more than \$200 million. We are excited to continue investing in our businesses and workforce talent as the region remains an attractive place to work, live, and visit.

SUMMARY STATUS OF ALL PAST PROJECTS





Project Status	Round I	Round II	Round III	Round IV	Round V	Round VI	Round VII	Round VIII	Round IX	Round XI	Total	Total %
	67	44	54	49	48	43	30	15	3	-	353	37.28%
	11	13	14	13	27	26	67	67	75	87	400	42.24%
	1	_	2	1	3	2	5	2	2	0	18	1.90%
	1	_	-	-	-	-	1	-	0	0	2	0.21%
	0	_	-	1	-	1	1	4	7	0	14	1.48%
	13	27	32	26	26	7	13	6	10	0	160	16.90%
TOTAL	93	84	102	90	104	79	117	94	97	87	947	_

^{*}excluding terminated projects

LEVERAGE OF STATE INVESTMENT IN ALL CFA PROJECTS

These projects have leveraged more than \$3 billion in total investment. To date, 80% of these projects are either completed or are on track to be completed.

	Total Amount of CFA Awards	Total Project Cost	Total Projects	Ratio of Total Project Cost to CFA Awards
Round I	\$81,318,457	\$464,610,212	79	6:1
Round II	\$26,285,746	\$162,310,858	56	6:1
Round III	\$27,442,404	\$734,798,731	69	27:1
Round IV	\$28,820,623	\$168,733,115	61	6:1
Round V	\$32,671,112	\$321,025,855	78	10:1
Round VI	\$19,566,450	\$66,402,719	70	3:1
Round VII	\$67,049,311	\$337,341,228	103	5:1
Round VIII	\$37,353,293	\$247,322,427	88	7:1
Round IX	\$41,791,052	\$319,239,676	84	8:1
Round XI	\$53,834,202	\$201,141,935	87	4:1
TOTAL	\$416,132,650	\$3,022,926,756	775	7:1

NOTE: Does not include cancelled projects and five-year payroll



Windmills turn in Madison County. Photo Credit: Madison County IDA

JOB CREATION IN ALL CFA PROJECTS

The table below lists the total number of permanent jobs retained and created through the NYS Consolidated Funding Application (CFA).

	Projected Jobs Created	Projected Jobs Retained	Projected Jobs Total	Total Projects
Round I	613	3,491	4,104	79
Round II	571	3,108	3,679	56
Round III	1,236	1,179	2,415	69
Round IV	438	2,591	3,029	61
Round V	759	1,421	2,180	78
Round VI	220	277	497	70
Round VII	1,796	3,544	5,340	103
Round VIII	875	947	1,822	88
Round IX	925	2,199	3,124	84
Round XI	2,020	343	2,363	87
TOTAL	9,453	19,100	28,553	775

NOTE: Does not include cancelled projects



Graduate student working in the lab at Le Moyne College. Photo Credit: Le Moyne College



Acknowledgments

The Central New York Regional Economic Development Council is so grateful to everyone who committed time and energy to make this report possible. These dedicated individuals are the reason our region continues to see so much success. We are excited to continue partnering with them to bring new jobs, workforce training and opportunity to the residents of Central New York. From the bottom of our hearts, thank you for all that you do!

PHOTO CREDITS

Cover Page:

Madison County IDA
Cayuga Economic
Development Agency
Syracuse Urban Partnership
Soos Technology
Matt Champlin

Part I: Visit Syracuse

Part II: Marquardt Group

Part III: Cameron Engineering

Part IV: JMA Wireless

Part V: Cayuga Economic Development Agency

Part VI: Visit Syracuse

DESIGN & EDITING TEAM

Tricia McGoey Ashlaw
Le Moyne College Office of

Marketing and Communications

WRITING TEAM

Zach Becker
Karyn Burns-Gerling
Aimee Durfee
Kipp Hicks
Cydney Johnson
Daniel Kolinski
John Nehme
Maureen Riester
Nora Spillane
Rebecca Shiroff
Garry VanGorder
Austin Wheelock



A boy fishes on Sterling Pond in Fair Haven, Cayuga County. Photo Credit: Cayuga Economic Development Agency



All Funded CFA Projects

Project is complete

Project is on schedule

Project is progressing more slowly than anticipated

Project concerns need to be resolved

Project contract not yet executed

Project canceled or funding declined

				ROUND I			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
2090	Village of Fayetteville	Canal Landing Prk	Canals	NYS Canalway Grant Program	\$150,000	\$517,420	\$121,609
6684	Canal Society of NYS	Port Byron Restoration	Canals	NYS Canalway Grant Program	\$150,000	\$960,100	\$150,000
5319	C & S Engineers, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$13,128	\$13,128	\$0
5502	Syracuse University	Unemployed Worker	DOL	Unemployed Worker Skills Training	\$50,000	\$50,000	\$36,250
6509	Madison-Oneida BOCES	Unemployed Worker	DOL	Unemployed Worker Skills Training	\$42,000	\$40,000	\$24,648
7176	Welch Allyn, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$17,500	\$17,500	\$17,500
7417	Marquardt Switches, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$47,700	\$47,700	\$0
8451	IV4, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$49,115	\$48,050	\$31,250
5532	Springport (T)	Springport Comprehensive Plan	DOS	Local Waterfront Revitalization	\$50,000	\$100,000	\$5,408
3295	Skaneateles Aerodrome, LLC	Skaneateles Aerodrome: Taxiway Replacement, Hangar Construction, and Electrical Feed	DOT	Aviation Bond Project	\$597,081	\$746,351	\$597,081
7049	Port of Oswego Authority	East Terminal Connector Project	DOT	Rail & Port Bond Project	\$1,750,000	\$2,587,500	\$1,749,289
7362	Finger Lakes Railway Corp.	Auburn Transload Terminal Improvement	DOT	Rail & Port Bond Project	\$508,240	\$635,300	\$185,179
7424	City of Syracuse	Syracuse International Airport: Emergency Operations Center (EOC)	DOT	Aviation Bond Project	\$810,000	\$900,000	\$810,000
7438	The New York, Susquehanna and Western Railway Corp.	Cortland Transload Terminal	DOT	Rail & Port Bond Project	\$917,442	\$1,019,380	\$870,809
4083	Onondaga County	Washington Street - Green Streets	EFC	Green Innovation Grant Program	\$819,000	\$824,454	\$733,454
6089	The Research Foundation of SUNY at SUNY ESF	Gateway Building Green Roof	EFC	Green Innovation Grant Program	\$413,000	\$780,108	\$413,000
7238	Village of East Syracuse	Roof Drain and Sump Pump Relocation	EFC	Green Innovation Grant Program	\$279,000	\$373,250	\$279,000
7735	Onondaga County	Save the Rain Downspout Disconnection Program	EFC	Green Innovation Grant Program	\$472,000	\$578,000	\$472,000
1983	EBAC, LLC	Owera Vineyards Capital	ESD	Regional Council Capital Fund	\$994,000	\$4,046,977	\$994,000
2711	CURRIER PLASTICS, INC.	Currier Plastics Capital	ESD	Regional Council Capital Fund	\$750,000	\$20,820,500	\$0

				ROUND I			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
2711	CURRIER PLASTICS, INC.	Currier Plastics, Inc.	ESD	Excelsior Jobs Program	\$1,000,000	\$20,820,500	\$629,787
2711	CURRIER PLASTICS, INC.	Currier Plastics	ESD	Economic Development Purposes Fund	\$750,000	\$20,820,500	\$750,000
2837	Champlain Valley Specialty of NY, Inc.	Champlain Valley Specialty of NY, Inc.	ESD	Excelsior Jobs Program	\$800,000	\$4,550,000	\$254,418
4210	COR Development Company, LLC	COR Loguen Crossing Phase I	ESD	Regional Council Capital Fund	\$3,600,000	\$4,084,900	\$3,600,000
4835	Musical Theatre Festival, Inc. d/b/a Finger Lakes Musical Theatre Festival	Finger Lakes Musical Theatre Festival Capital	ESD	Regional Council Capital Fund	\$751,450	\$6,500,000	\$0
5058	St. Joseph's Hospital Health Center	St. Joseph's Hospital Health Center Capital	ESD	Regional Council Capital Fund	\$2,500,000	\$113,354,914	\$1,014,957
5641	Cortland Downtown Partnership	Cortland Downtown Partnership Capital	ESD	Regional Council Capital Fund	\$500,000	\$955,863	\$637,903
5775	Cayuga Milk Ingredients, LLC	Cayuga Marketing Capital	ESD	Regional Council Capital Fund	\$3,000,000	\$101,115,104	\$2,500,000
5775	Cayuga Milk Ingredients, LLC	Cayuga Milk Ingredients, LLC	ESD	Excelsior Jobs Program	\$1,022,845	\$71,247,944	\$900,000
5986	Syracuse Economic Development Corporation	Sibley's Parking Garage Capital	ESD	Regional Council Capital Fund	\$1,600,000	\$3,974,461	\$533,333
6016	COR Development Company, LLC	COR Inner Harbor Capital - Phase I	ESD	Regional Council Capital Fund	\$3,000,000	\$3,351,019	\$3,000,000
6223	Nojaim, Inc.	Nojaim Capital	ESD	Regional Council Capital Fund	\$1,000,000	\$2,516,551	\$1,000,000
6274	Southside Community Coalition, Inc.	Southside Community Coalition Capital	ESD	Economic Development Purposes Fund	\$394,000	\$1,021,106	\$444,000
6370	Ephesus Lighting, Inc.	Ephesus Technologies Capital	ESD	Regional Council Capital Fund	\$150,000	\$585,203	\$112,500
6419	SUNY Upstate Medical University	CNY Biotechnology Accelerator Buildout Capital	ESD	Regional Council Capital Fund	\$1,950,000	\$17,859,778	\$1,161,634
6501	COOPER INDUSTRIES/ CROUSE-HINDS DIV.	Cooper Crouse-Hinds Excelsior	ESD	Excelsior Jobs Program	\$298,966	\$2,339,000	\$0
6529	Onondaga Convention Center Hotel Development Corporation	OCIDA-White Pine Commerce Park (Clay Business Park) - Capital	ESD	Regional Council Capital Fund	\$1,517,050	\$6,200,000	\$0
6529	Onondaga County IDA	Clay Business Park	ESD	Industrial Development Bond Cap	\$5,200,000	\$6,200,000	\$0
6577	Inns of Aurora, LLC	Rowland House Capital	ESD	Regional Council Capital Fund	\$250,000	\$8,395,585	\$250,000
6715	FULTON THERMAL CORPORATION	Fulton Thermal Corporation	ESD	Excelsior Jobs Program	\$349,000	\$2,600,000	\$0
6800	PDJ, Inc.	Johnson Brothers Lumber Aquaculture Capital	ESD	Regional Council Capital Fund	\$150,000	\$1,710,000	\$0
6844	Cortland Plastics International, LLC	Cortland Plastics International Capital	ESD	Regional Council Capital Fund	\$100,000	\$680,000	\$100,000
7375	Washington Street Partners, Inc.	Merchants Commons Capital	ESD	Regional Council Capital Fund	\$837,500	\$12,500,000	\$837,500
7427	Teti Bakery USA, Inc.	Teti Bakery Excelsior	ESD	Excelsior Jobs Program	\$300,000	\$5,700,000	\$0
7457	Syracuse Center of Excellence in Environmental	Syracuse University NYE - RIC Capital	ESD	Regional Council Capital Fund	\$3,000,000	\$8,700,000	\$3,000,000
7495	HUHTAMAKI, Inc.	Huhtamaki Excelsior	ESD	Excelsior Jobs Program	\$152,741	\$0	\$0
7544	CORTLAND COUNTY IDA	Cortland County Industrial Development Agency Capital	ESD	Regional Council Capital Fund	\$350,000	\$850,000	\$0

				ROUND I			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
7579	NYS HFA	James St Apts	ESD	Industrial Development Bond Cap	\$9,000,000	\$16,300,722	\$9,000,000
7730	HealthWay Home Products, Inc.	HealthWay Home Products Capital	ESD	Regional Council Capital Fund	\$100,000	\$900,000	\$0
7811	Grassman Performance Energy, LLC	Grassman Performance Energy Excelsior	ESD	Excelsior Jobs Program	\$716,500	\$716,500	\$0
7943	NYS HFA	Greenway Apartments	ESD	Industrial Development Bond Cap	\$14,000,000	\$23,676,933	\$14,000,000
8071	UNITED HEALTHCARE	United Healthcare Service Capital	ESD	Regional Council Capital Fund	\$250,000	\$0	\$0
8071	UNITED HEALTHCARE	United Healthcare - Excelsior RC1	ESD	Excelsior Jobs Program	\$1,652,414	\$1,652,214	\$0
8217	Matt Industries, Inc.	Matt Industries Capital	ESD	Regional Council Capital Fund	\$150,000	\$632,000	\$150,000
9570	C Speed, LLC	C Speed Excelsior	ESD	Excelsior Jobs Program	\$1,528,200	\$4,325,000	\$0
3621	Housing Visions Consultants, Inc.	S.E. Payne Cornerstone	HCR	Federal Low Income Housing Tax Credit	\$770,000	\$10,215,070	\$770,000
3621	Housing Visions Consultants, Inc.	S.E. Payne Cornerstone	HCR	Housing Trust Fund	\$2,292,142	\$10,215,070	\$2,292,142
4510	City of Cortland	ALPLA, Inc	HCR	Community Development Block Grant (CDBG) Economic Development	\$132,000	\$2,812,000	\$132,000
5357	Madison County	Madison County Microenterprise Assistance Program	HCR	Community Development Block Grant (CDBG) Economic Development Microenterprise	\$200,000	\$218,943	\$60,220
6689	Madison County	NY Beef Farmer's Cooperative	HCR	Community Development Block Grant (CDBG) Economic Development	\$250,239	\$1,405,239	\$0
6887	Town of Aurelius	Construction of the Aurelius Wastewater Pump Station	HCR	Community Development Block Grant (CDBG) Economic Development	\$750,000	\$835,000	\$744,889
7604	Home Leasing, LLC	Centerville Court Apts	HCR	Federal Low Income Housing Tax Credit	\$850,000	\$15,854,503	\$850,000
7604	Home Leasing, LLC	Centerville Court Apts	HCR	Housing Trust Fund	\$2,274,255	\$15,854,503	\$2,274,255
8019	Housing Visions Unlimited	VanKeuren Square	HCR	Federal Low Income Housing Tax Credit	\$579,877	\$11,402,628	\$566,919
8019	Housing Visions Unlimited	VanKeuren Square	HCR	Housing Trust Fund	\$2,400,000	\$11,402,628	\$2,325,801
8723	Syracuse IV Star Redevelopment, LLC	Roosevelt & Hillside Apts	HCR	Federal Low Income Housing Tax Credit	\$1,219,136	\$12,547,328	\$1,219,136
14018	CAYUGA COUNTY HOMSITE DEVELOPMENT CORP.	MOBILE HOME REPLACEMENT FOR CAYUGA COUNTY	HCR	НОМЕ	\$324,000	\$504,000	\$324,000
14019	HOMSITE FUND, INC.	HOME REPAIR FOR CAYUGA COUNTY	HCR	RESTORE	\$75,000	\$116,500	\$51,323
14020	HOMSITE FUND, INC.	HOME REPAIR FOR CAYUGA COUNTY	HCR	HOME	\$700,000	\$950,000	\$562,440
14022	STONELEIGH HOUSING, INC.	RESTORE 2011	HCR	RESTORE	\$75,000	\$150,000	\$57,832
14063	HOME HEADQUARTERS, INC.	SYRACUSE NEIGHBORHOOD REVITALIZATION PROGRAM 2011	HCR	НОМЕ	\$1,000,000	\$3,818,727	\$960,000

Project is completeProject is on schedule

Project is progressing more slowly than anticipated
 Project concerns need to be resolved

Project contract not yet executed

Project canceled or funding declined

				ROUND I			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
14064	ONONDAGA COUNTY COMMUNITY DEVELOPMENT	2011 ONONDAGA COUNTY ACCESS TO HOME PROGRAM	HCR	Access to Home	\$300,000	\$375,000	\$300,000
14078	BISHOP SHEEN ECUMENICAL HOUSING FOUNDATION, INC.	TIOGA/TOMPKINS/ CAYUGA	HCR	Access to Home	\$300,000	\$480,000	\$299,550
14079	ONONDAGA COUNTY COMMUNITY DEVELOPMENT	2011 ONONDAGA COUNTY RESTORE	HCR	RESTORE	\$75,000	\$150,000	\$75,000
14092	BISHOP SHEEN ECUMENICAL HOUSING FOUNDATION, INC.	CAYUGA	HCR	НОМЕ	\$400,000	\$469,320	\$400,000
14094	ARISE CHILD AND FAMILY SERVICE, INC.	SYRACUSE ACCESS TO HOME PROGRAM	HCR	Access to Home	\$300,000	\$326,691	\$120,493
14142	Habitat for Humanity NYS	HFH-NYS 2011	HCR	Affordable Home Ownership Development Program (AHC)	\$900,000	\$3,815,433	\$900,000
14166	City of Cortland	City of Cortland Multi- Family Acquisition Rehabiliation Program	HCR	CDBG - Housing	\$400,000	\$1,010,400	\$400,000
14167	Town of Cortlandville	Town of Cortlandville Housing Rehabilitation Program	HCR	CDBG - Housing	\$400,000	\$400,000	\$400,000
14176	Onondaga County	Onondaga County Neighborhood Rehab	HCR	Affordable Home Ownership Development Program (AHC)	\$300,000	\$1,000,000	\$300,000
14177	Onondaga County	Onondaga County Purchase-Rehab	HCR	Affordable Home Ownership Development Program (AHC)	\$300,000	\$1,830,000	\$282,000
14178	Cortland Housing Assistance Council	Cortland County Purchase- Rehab	HCR	Affordable Home Ownership Development Program (AHC)	\$375,000	\$1,635,000	\$371,809
14179	Empire Housing & Development Corp.	Syracuse Purchase-Rehab Program	HCR	Affordable Home Ownership Development Program (AHC)	\$875,000	\$3,320,500	\$875,000
14180	Southern Hills	Southern Hills First-Time Homebuyer	HCR	Affordable Home Ownership Development Program (AHC)	\$360,000	\$1,524,660	\$330,000
14194	Village of Homer	Village of Homer Housing Rehabilitation Program	HCR	CDBG - Housing	\$400,000	\$400,000	\$398,637
14205	Town of Marathon	Town of Marathon Housing Rehabilitation Program	HCR	CDBG - Housing	\$400,000	\$400,000	\$400,000
14227	City of Oswego	City of Oswego Westside Disinfection Project	HCR	CDBG - Public Infrastructure	\$300,000	\$2,299,534	\$299,656
14231	Village of Phoenix	Village of Phoenix Sanitary Sewer System Improvements	HCR	CDBG - Public Infrastructure	\$400,000	\$7,200,000	\$400,000
8570	Onondaga County	Cleaner Greener Communities Phase I: Regional Sustainability Planning Grants	NYSERDA	Cleaner, Greener Communities Regional Sustainability Planning Program	\$1,000,000	\$1,240,068	\$998,850
2041	Howland Stone Store Museum	Stabilization and Rehabilitation	Parks	Historic Property Acquisition, Development and Planning	\$400,000	\$800,000	\$400,000
5934	Lime Hollow Nature Center, Inc.	Osbeck Acquisition	Parks	Park Acquisition, Development and Planning	\$53,308	\$71,077	\$51,883
6511	Discovery Center of Science and Technology	MOST Roof Repair and Building Restoration	Parks	Heritage Areas System Acquisition, Development and Planning	\$300,000	\$533,300	\$245,890
6883	University Neighborhood Preservation Association, Inc.	BabcockShattuck Home Restoration	Parks	Historic Property Acquisition, Development and Planning	\$200,000	\$773,000	\$200,000

				ROUND II			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
16216	Port of Oswego Authority	Port of Oswego Agriculture Handling Project	Ag_and_ Markets	Agriculture Development Program	\$250,000	\$500,000	\$250,000
18165	Madison County Agricultural Economic Development	Growing Upstate Food Hub	Ag_and_ Markets	Agriculture Development Program	\$500,000	\$500,000	\$150,000
15409	Central NY Jazz Arts Fndn	Cultivating Resources in the Arts for Value in our Economy (CRAVE) Festival and Conference	Arts	Art Project Grant	\$62,000	\$88,000	\$18,600
17260	Syracuse University	Talent Agency	Arts	Art Project Grant	\$58,375	\$116,750	\$17,512
18705	Everson Museum of Art	Gustav Stickley House	Arts	Art Project Grant	\$50,000	\$100,000	\$15,000
18919	CNY Arts Inc	Initiative to Develop Audiences & Services, IDEAS	Arts	Art Project Grant	\$150,000	\$300,000	\$101,500
19373	Erie Canal Museum	History Happens Here: Beeline to Bville	Arts	Art Project Grant	\$100,000	\$200,000	\$30,000
13813	Village of Fayetteville	Canal Landing Park Phase 2	Canals	NYS Canalway Grant Program	\$150,000	\$300,000	\$75,000
16224	Village of Phoenix	Pavilion and Restrooms	Canals	NYS Canalway Grant Program	\$50,000	\$100,000	\$50,000
17416	Village of Marcellus	Wastewater Engineering Study	DEC	CWSRF Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
19024	Town of Constantia	Sewer District Engineering Study	DEC	CWSRF Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
18295	Currier Plastics, Inc.	Currier Plastics, Inc Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$100,000	\$100,000	\$25,608
15301	Syracuse (C)	Bridge Removal at Onondaga Creek	DOS	Local Waterfront Revitalization	\$485,000	\$970,000	\$0
18474	Onondaga (Co)	Onondaga Loop the Lake Trail	DOS	Local Waterfront Revitalization	\$75,000	\$150,000	\$75,000
19472	Cayuga (Co)	Owasco Lake Watershed Management and Waterfront Revitalization Plan	DOS	Local Waterfront Revitalization	\$75,000	\$150,000	\$74,990
17080	Syracuse University	Carrier Dome Rainwater Harvesting and Reuse	EFC	Green Innovation Grant Program	\$1,350,000	\$1,497,614	\$1,347,614
11150	Brioschi Pharmaceutical International	Brioschi Pharmaceutical International Excelsior	ESD	Excelsior Jobs Program	\$400,000	\$2,885,000	\$0
11906	Empire Farmstead Brewery, Inc.	Empire Farmstead Brewery Capital	ESD	Empire State Development Grant Funds	\$550,000	\$9,230,818	\$412,500
12208	Bitzer Scroll, Inc.	Bitzer Scroll Excelsior	ESD	Excelsior Jobs Program	\$723,890	\$10,600,000	\$0
14507	3Gi Terminals, LLC	3Gi CNYIP Capital	ESD	Empire State Development Grant Funds	\$420,000	\$2,070,000	\$420,000
14628	WST33, LLC	WST33 Plaza of the Arts Capital	ESD	Empire State Development Grant Funds	\$700,000	\$3,810,303	\$700,000
14735	K&N Foods USA, LLC	K&N Foods USA, LLC Excelsior	ESD	Excelsior Jobs Program	\$1,000,000	\$2,950,000	\$0
15396	International Boxing Hall of Fame	International Boxing Hall of Fame Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$3,250,000	\$0
15513	Syracuse Community Health Center, Inc.	Syracuse Community Health Center Phase 1 Capital	ESD	Empire State Development Grant Funds	\$3,100,000	\$17,536,812	\$0

Project is complete
Project is on schedule

Project is progressing more slowly than anticipated

Project contract not yet executed

Project concerns need to be resolved

Project canceled or funding declined

				ROUND II			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
15814	GIS Information System, Inc. d/b/a Polaris Library	Polaris Library Sytems Capital	ESD	Excelsior Jobs Program	\$850,000	\$1,430,000	\$0
15814	GIS Information System, Inc. d/b/a Polaris Library	Polaris Library Sytems Capital	ESD	Empire State Development Grant Funds	\$100,000	\$1,430,000	\$0
16361	Syracuse University	Syracuse Stage Capital	ESD	Empire State Development Grant Funds	\$500,000	\$5,080,000	\$0
16552	400 South Salina Street, LLC	Sibley's Building Redevelopment Capital	ESD	Empire State Development Grant Funds	\$2,500,000	\$18,744,000	\$0
16560	U.S. Optical, LLC	US Optical Capital	ESD	Empire State Development Grant Funds	\$225,000	\$2,391,000	\$225,000
16594	CITY OF CORTLAND	Cortland Downtown Parking Capital	ESD	Empire State Development Grant Funds	\$250,000	\$655,000	\$0
16647	Cazenovia Area Community Development Association, Inc.	Cazenovia Beverage Trail Initial Marketing Project	ESD	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$18,500	\$29,725	\$18,499
16678	LeMoyne College	LeMoyne College Science Capital	ESD	Empire State Development Grant Funds	\$2,000,000	\$18,848,886	\$2,000,000
16727	Sweet Spot Development	Camillus Mills Redevelopment Capital	ESD	Empire State Development Grant Funds	\$500,000	\$9,700,000	\$500,000
16781	RAPID RESPONSE MONITORING SERVICES, INC.	Rapid Response Monitoring Services Capital	ESD	Excelsior Jobs Program	\$1,300,000	\$29,298,573	\$0
16781	RAPID RESPONSE MONITORING SERVICES, INC.	Rapid Response Monitoring Services Capital	ESD	Empire State Development Grant Funds	\$1,200,000	\$29,298,573	\$900,000
16916	Ithaca/Tompkins County Convention & Vistitors Bureau	Finger Lakes Beer Trail Passport Program	ESD	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$40,500	\$40,500	\$40,500
16964	Housing Visions Consultants, Inc.	Prospect Place Mixed-Use Development Capital	ESD	Empire State Development Grant Funds	\$320,000	\$14,765,520	\$320,000
17145	The Research Foundation for State University of New York	SUNY College of ESF Biomass Cooperative Innovation Center Capital	ESD	Empire State Development Grant Funds	\$245,000	\$1,461,638	\$244,215
17219	City of Oneida	Elm Street Industrial Site Infrastructure Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$1,992,000	\$1,000,000
17334	Design Concepts and Enterprises, LLC	Design Concepts and Enterprises Capital	ESD	Excelsior Jobs Program	\$400,000	\$749,764	\$0
17334	Design Concepts and Enterprises, LLC	Design Concepts and Enterprises Capital	ESD	Empire State Development Grant Funds	\$100,000	\$749,764	\$0
17361	Total Care, Inc.	Total Care Capital	ESD	Empire State Development Grant Funds	\$150,000	\$1,162,400	\$0
17597	Pall Corporation	Pall Finger Lakes Center of Excellence Capital	ESD	Excelsior Jobs Program	\$300,000	\$8,884,571	\$0
17597	Pall Corporation	Pall Finger Lakes Center of Excellence Capital	ESD	Empire State Development Grant Funds	\$500,000	\$8,884,571	\$0
17639	Convention & Visitors Bureau of Oneida County, Inc.	Central New York Agri- Tourism Marketing Project	ESD	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$270,000	\$597,000	\$270,000
17641	Vibrant Syracuse Spaces, LLC dba The Gear Factory	The Gear Factory Capital	ESD	Empire State Development Grant Funds	\$680,000	\$1,406,794	\$680,000
17696	Homer Soy Products, LLC	Homer Soy Products Capital	ESD	Excelsior Jobs Program	\$185,319	\$1,960,000	\$0
17696	Homer Soy Products, LLC	Homer Soy Products Capital	ESD	Empire State Development Grant Funds	\$300,000	\$1,960,000	\$0
17814	Solvay Iron Works, Inc.	Solvay Iron Works Capital	ESD	Empire State Development Grant Funds	\$75,000	\$276,000	\$0

				ROUND II			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
17931	Oswego Health, Inc.	Fulton Medical Endoscopy Center Capital	ESD	Empire State Development Grant Funds	\$500,000	\$2,940,000	\$0
18165	Growing Upstate Food Hub, LLC	Growing Upstate Food Hub Capital	ESD	Empire State Development Grant Funds	\$810,000	\$2,361,000	\$0
18386	Ciotti Enterprises, Inc.	Ciotti Enterprises C&D Recycling Facility - EIP	ESD	Environmental Investment Program - Capital	\$96,000	\$422,500	\$0
18404	The Research Foundation for State University of New York	CNY Biotechnology Accelerator M&E Capital	ESD	Empire State Development Grant Funds	\$500,000	\$991,080	\$491,081
18461	BO-MER PLASTICS LLC	Bo-Mer Plastics Capital	ESD	Empire State Development Grant Funds	\$100,000	\$560,000	\$100,000
18603	North Brook Farms, Inc.	Powder Impression Molding Research - EIP	ESD	Environmental Investment Program - RD & D	\$100,000	\$188,550	\$0
18808	Knowles Cazenovia, Inc., div. of Knowles Corporation	Knowles Cazenovia Expansion and Maryland Relocation	ESD	Excelsior Jobs Program	\$2,000,000	\$7,391,534	\$0
18808	Knowles Cazenovia, Inc., div. of Knowles Corporation	Knowles Cazenovia Expansion and Maryland Relocation	ESD	Empire State Development Grant Funds	\$500,000	\$7,391,534	\$500,000
19115	COR Development Company, LLC	COR Inner Harbor Infrastructure - Phase II Capital	ESD	Empire State Development Grant Funds	\$1,500,000	\$2,222,222	\$0
19138	Crouse Health Hospital, Inc.	Crouse Hospital - Neonatal ICU Renovations Capital	ESD	Empire State Development Grant Funds	\$575,000	\$10,551,329	\$305,325
19145	COR Real Property Company, LLC	COR Real Property Company Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$1,112,000	\$0
19270	Community Memorial Hospital, Inc.	Community Memorial Hospital Capital	ESD	Empire State Development Grant Funds	\$250,000	\$2,696,808	\$250,000
19311	Central New York Raceway Park, Inc.	CNY Raceway Park Soft Costs Capital	ESD	Empire State Development Grant Funds	\$2,000,000	\$1,404,000	\$850,000
19667	WAKEFERN FOOD CORP.	South Avenue PriceRite Supermarket Capital	ESD	Empire State Development Grant Funds	\$600,000	\$5,424,404	\$0
19908	Syracuse University	SU Connective Corridor Facade Capital	ESD	Empire State Development Grant Funds	\$250,000	\$275,000	\$250,000
21357	Sutherland Global Services NY, Inc.	Sutherland Global Services Excelsior	ESD	Excelsior Jobs Program	\$600,000	\$0	\$0
38181	Central New York Raceway Park, Inc.	CNY Raceway Park Infrastructure Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$16,048,720	\$0
12589	Center for the Arts of Homer, Inc.	Route 90 Scenic Byway Visitor Center and Historical Museum	HCR	HCR - Rural Area Revitalization Projects (RARP)	\$200,000	\$375,700	\$0
14322	Center State Corporation for Economic Opportunity	Prospect Hill North Salina Revitalization Project	HCR	HCR - New York Main Street (NYMS)	\$241,875	\$1,179,755	\$181,328
14489	Village of Fair Haven	Fair Haven Downtown Rehabilitation Program	HCR	HCR - New York Main Street (NYMS)	\$250,000	\$1,049,010	\$249,748
15573	City of Cortland	Cortland Downtown Revitalization Program	HCR	HCR - New York Main Street (NYMS)	\$250,000	\$2,351,000	\$220,000
16029	Cortland Downtown Partnership	Cortland Repertory Theatre Downtown	HCR	HCR - Rural Area Revitalization Projects (RARP)	\$200,000	\$560,886	\$200,000
16481	Howland Stone Store Museum	Opendore Project	HCR	HCR - Rural Area Revitalization Projects (RARP)	\$200,000	\$800,000	\$200,000
17558	Village of Marathon	Marathon Downtown Revitalization Program 2012	HCR	HCR - New York Main Street (NYMS)	\$250,000	\$325,100	\$238,750

Project is completeProject is on schedule

Project is progressing more slowly than anticipated

Project concerns need to be resolved

Project contract not yet executed

Project canceled or funding declined

	ROUND II											
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed					
17656	Town of Preble	Northeast Transformer Services (NETS)	HCR	HCR - Community Development Block Grant (CDBG) Economic Development	\$750,000	\$2,400,000	\$749,982					
17796	Housing Visions Consultants, Inc.	Salina Crossing Project	HCR	HCR - Urban Initiatives (UI)	\$200,000	\$13,876,000	\$0					
18000	Town of Cortlandville	Precision Eforming Project	HCR	HCR - Community Development Block Grant (CDBG) - Small Business Assistance	\$70,000	\$182,050	\$70,000					
18165	Cornell Cooperative Extension of Madison County	Growing Upstate Food Hub	HCR	HCR - Rural Area Revitalization Projects (RARP)	\$200,000	\$4,062,088	\$200,000					
18449	Village of Homer	Homer Soybean Project	HCR	HCR - Community Development Block Grant (CDBG) Economic Development	\$315,000	\$2,015,000	\$0					
16454	SUNY ESF	Willow Biomass Crop Deployment	NYSERDA	NYSERDA - Regional Economic Development and GHG Reduction Program	\$397,831	\$546,656	\$397,831					
17461	Village of Skaneateles	Skaneateles Village Hall	NYSERDA	NYSERDA - Regional Economic Development and GHG Reduction Program	\$546,493	\$817,031	\$496,766					
13826	Lime Hollow Nature Center	Lime Hollow BOCES Environmental Education Center	Parks	Park Acquisition, Development and Planning	\$383,253	\$509,760	\$383,253					
14842	County of Oswego	Camp Zerbe Lodge Project	Parks	Park Acquisition, Development and Planning	\$349,419	\$468,985	\$349,419					
15773	City of Auburn	Casey Falcon Park Improvement Project	Parks	Park Acquisition, Development and Planning	\$412,500	\$550,000	\$412,500					
18705	Everson Museum of Art of Syracuse and Onondaga County	Gustav Stickley House	Parks	Historic Property Acquisiton, Development and Planning	\$500,000	\$3,418,806	\$500,000					

	ROUND III									
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed			
27526	CNY Arts Inc	CNY Arts Economic Development 2013	Arts	Arts, Culture & Heritage Project Grant	\$74,000	\$318,000	\$74,000			
30451	National Abolition Hall of Fame and Museum	Smithfield Community Historic Landmark Internships	Arts	Arts Intern Workforce Development Program	\$6,370	\$9,100	\$6,370			
30913	Syracuse University Office of Arts	Arts Engage	Arts	Arts, Culture & Heritage Project Grant	\$62,012	\$182,600	\$62,012			
31073	Onondaga Historical Association	Ska nonh Planning	Arts	Arts, Culture & Heritage Project Grant	\$50,000	\$210,000	\$50,000			
32022	Syracuse Poster Project	Internship Funding	Arts	Arts Intern Workforce Development Program	\$4,480	\$6,400	\$4,480			
27753	Town of Scriba	Town of Scriba Sewer System Engineering Study	DEC	Engineering Planning Grant Program	\$24,000	\$30,000	\$24,000			
30128	Town of Fleming	Town of Fleming Wastewater Engineering Study	DEC	Engineering Planning Grant Program	\$15,000	\$19,000	\$15,000			
31745	City of Cortland	City of Cortland Clint Street Sewer Study	DEC	Engineering Planning Grant Program	\$24,000	\$30,000	\$24,000			

				ROUND III			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
31919	Onondaga County Department of Water Environment Pr	Onondaga County Baldwinsville-Seneca Knolls Wastewater Treatment Plant Engineering Study	DEC	Engineering Planning Grant Program	\$50,000	\$84,404	\$50,000
32132	Village of Cleveland	Village of Cleveland Wastewater Engineering Study	DEC	Engineering Planning Grant Program	\$24,000	\$30,000	\$21,791
32368	Town of Sullivan	Town of Sullivan Engineering Study for East Sullivan Sewer District	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000
32383	City of Fulton	City of Fulton Wastewater Engineering Study	DEC	Engineering Planning Grant Program	\$28,720	\$35,900	\$28,720
29456	Syracuse Jet Real Estate Management LLC	Management and Operations Training	DOL	New Hire (On-the-Job) Training	\$9,440	\$7,000,000	\$0
30940	G. C. Hanford Manufacturing Company dba Hanford Pharmaceuticals	Operations and Technical Skills Training	DOL	Unemployed Worker Training	\$50,000	\$8,000,000	\$0
30940	G. C. Hanford Manufacturing Company dba Hanford Pharmaceuticals	Operations and Technical Skills Training	DOL	New Hire (On-the-Job) Training	\$47,919	\$8,000,000	\$0
31239	Tony Baird Electronics, Inc.	Quality Management and Operations Training	DOL	Existing Employee Training Program	\$17,000	\$32,000	\$12,425
31644	Indian Springs Mfg. Co. Inc.	Operations and ISO Quality Management Training	DOL	Existing Employee Training Program	\$12,480	\$19,410	\$9,780
27133	Cayuga (Co)	Emerson Park Improvements	DOS	Local Waterfront Revitalization Program	\$102,876	\$205,752	\$102,876
29937	Oswego County Opportunities Inc.	2013 CSBG JART	DOS	Community Services Block Grant	\$93,358	\$116,698	\$93,358
30953	Syracuse (C)	Onondaga Creek Bank Stabilization	DOS	Local Waterfront Revitalization Program	\$332,000	\$664,000	\$23,471
30958	Oswego (Co)	Central New York Region Recreation and Heritage Plan	DOS	Local Waterfront Revitalization Program	\$65,000	\$130,000	\$65,000
31268	Village of Cayuga and Town of Aurelius	Water and Sewer Operations Consolidation	DOS	Local Government Efficiency Program	\$292,545	\$325,050	\$152,072
31688	Syracuse (C)	Onondaga Lake Access Improvements	DOS	Local Waterfront Revitalization Program	\$720,000	\$1,440,000	\$0
30273	Village of Fayetteville	Green Gateway	EFC	Green Innovation Grant Program	\$557,100	\$616,193	\$554,293
21080	C'Ville Yoghurt, Inc./ Byrne Dairy	C'Ville Yoghurt, Inc.	ESD	Excelsior Jobs Program	\$800,000	\$15,000,000	\$44,775
21771	Felix Schoeller North America, Inc.	Felix Schoeller North America Inc. (1)	ESD	Excelsior Jobs Program	\$657,415	\$7,950,000	\$376,452
22920	Agrana Fruit US, Inc.	Agrana Fruit US - Excelsior	ESD	Excelsior Jobs Program	\$2,000,000	\$53,032,036	\$337,143
23042	Novanta Corporation	Novanta Corporation	ESD	Excelsior Jobs Program	\$750,000	\$2,250,000	\$120,787
23431	American Intermodal Container Manufacturing Co., LLC	AICM	ESD	Excelsior Jobs Program	\$2,500,000	\$60,099,000	\$0
23719	Byrne Dairy, Inc Ultra Dairy, LLC	Ultra Dairy - Capital M&E	ESD	Excelsior Jobs Program	\$1,000,000	\$27,500,000	\$0
24055	Inficon, Inc.	Inficon Excelsior (2)	ESD	Excelsior Jobs Program	\$2,000,000	\$20,000,000	\$0
24055	Inficon, Inc.	Inficon Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$20,000,000	\$1,000,000

Project is complete

Project is progressing more slowly than anticipated

Project contract not yet executed

Project is on schedule Project concerns need to be resolved

Project canceled or funding declined

				ROUND III			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
24371	John Mezzalingua Associates, LLC	John Mezzalingua Associates, LLC (1)	ESD	Excelsior Jobs Program	\$1,000,000	\$15,550,000	\$500,000
24415	Moet Properties, LTD.	Moet Properties Excelsion	ESD	Excelsior Jobs Program	\$50,000	\$225,050	\$0
26272	Syracuse Fiber Recycling LLC	Syracuse Fiber Recycling Capital	ESD	Environmental Investment Program – Capital	\$250,000	\$581,542	\$0
26769	Queensboro Farm Products, Inc.	Queensboro Farm Products Equipment Capital	ESD	Excelsior Jobs Program	\$43,000	\$1,005,000	\$0
26769	Queensboro Farm Products, Inc.	Queensboro Farm Products Equipment Capital	ESD	Empire State Development Grant Funds	\$250,000	\$1,005,000	\$0
26825	Cayuga County	Cayuga County - Dredging Little Sodus Bay Capital	ESD	Empire State Development Grant Funds	\$15,000	\$0	\$0
26837	Finger Lakes Beer Trail Marketing and Tourism Associates, LLC	Finger Lakes Beer Trail Working Capital	ESD	Market New York	\$198,000	\$198,000	\$197,977
26876	YMCA of Greater Syracuse, Inc.	NW Family YMCA Capital	ESD	Empire State Development Grant Funds	\$985,000	\$21,533,000	\$492,500
27128	Discovery Center of Science & Technology d/b/a MOST	MOST Energy Exhibit Capital I	ESD	Empire State Development Grant Funds	\$100,000	\$420,000	\$61,400
27128	Discovery Center of Science & Technology d/b/a MOST	MOST Energy Exhibit Capital I	ESD	Market New York	\$180,000	\$500,000	\$180,000
27308	Filtration Lab USA, Inc. dba Northland Filter International	Filtration Lab USA Capital	ESD	Excelsior Jobs Program	\$325,000	\$650,000	\$0
27308	Filtration Lab USA, Inc. dba Northland Filter International	Filtration Lab USA Capital	ESD	Empire State Development Grant Funds	\$50,000	\$650,000	\$0
27526	CNY Arts Inc. (fka Cultural Resources Council)	CNY Arts Economic Development 2013 Working Capital	ESD	Market New York	\$100,000	\$318,000	\$100,000
27876	CenterState CEO	Central New York Innovation Hot Spot	ESD	New York State Business Incubator and Innovation Hot Spot Support Program	\$250,000	\$2,250,000	\$750,000
28057	Southern Graphic Systems	Southern Graphic System Equipment Excelsior	ESD	Excelsior Jobs Program	\$200,000	\$2,402,858	\$0
28057	Southern Graphic Systems	Southern Graphic System Equipment Excelsior	ESD	Empire State Development Grant Funds	\$200,000	\$2,402,858	\$0
28556	CNY Fabrication, LLC	G.A. Braun Capital	ESD	Empire State Development Grant Funds	\$1,500,000	\$10,935,000	\$1,500,000
28685	MARQUARDT SWITCHES, INC.	Marquardt Switches Global Technology Center Capital	ESD	Empire State Development Grant Funds	\$600,000	\$5,412,105	\$462,000
28902	Near Westside Initiative, Inc.	Near Westside Initiative Case 3 Unit Saltmakers Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$1,880,000	\$1,000,000
29292	Johnston Paper Company, Inc.	Johnston Paper Capital	ESD	Empire State Development Grant Funds	\$300,000	\$7,653,797	\$225,000
29358	706 North Clinton, LLC	706 North Clinton Redevelopment Capital	ESD	Empire State Development Grant Funds	\$500,000	\$8,874,854	\$500,000
29456	Syracuse Jet Real Estate Management, LLC	Syracuse Jet Facility Capital	ESD	Market New York	\$810,000	\$5,810,000	\$810,000
29974	FINGER LAKES ASSOCIATION, INC.	Wine Water and Wonders Working Capital	ESD	Market New York	\$200,000	\$300,000	\$197,750
30031	Cayuga Wine Trail, Inc.	Cayuga Lake Wine Trail Nothern PA Working Capital	ESD	Market New York	\$50,000	\$54,778	\$50,000
30940	G.C. HANFORD MFG., CO.	G.C. Hanford Manufacturing -Excelsior	ESD	Excelsior Jobs Program	\$100,000	\$7,320,000	\$0
30940	G.C. HANFORD MFG., CO.	G.C. Hanford Manufacturing Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$7,320,000	\$0

				ROUND III			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
31097	Central New York Raceway Park, Inc.	CNY Raceway Park Construction Capital	ESD	Empire State Development Grant Funds	\$750,000	\$20,522,100	\$0
31108	C'Ville Yoghurt, Inc./ Byrne Dairy	C'Ville Cafe, Inc. Capital	ESD	Empire State Development Grant Funds	\$500,000	\$4,600,000	\$0
31329	COR Real Property Company, LLC	COR - Loguen Crossing Capital	ESD	Empire State Development Grant Funds	\$750,000	\$24,435,000	\$0
31372	CenterState Corporation for Economic Opportunity	CNY Branding Working Capital	ESD	Market New York	\$370,000	\$659,000	\$365,584
31424	Syracuse Community Health Center, Inc.	Syracuse Community Health Center- Phase 2 Capital	ESD	Empire State Development Grant Funds	\$850,000	\$4,100,000	\$0
31471	Ariston Dairy Products, LLC	Ariston Dairy Products Capital	ESD	Excelsior Jobs Program	\$857,000	\$6,511,302	\$0
31471	Ariston Dairy Products, LLC	Ariston Dairy Products Capital	ESD	Empire State Development Grant Funds	\$900,000	\$6,511,302	\$0
31711	CATHOLIC CHARITIES	Urban Partnership for Economic Opportunity Working Capital	ESD	ESD Technical Assistance and Training Grants – Opportunity Agenda Projects	\$100,000	\$222,435	\$100,000
31772	L&JG STICKLEY, INC.	L. & J.G. Stickley - Excelsior	ESD	Excelsior Jobs Program	\$475,000	\$3,820,000	\$0
31772	L&JG STICKLEY, INC.	L. & J.G. Stickley - Excelsior	ESD	Empire State Development Grant Funds	\$500,000	\$3,820,000	\$0
31812	CORTLAND LINE	Cortland Line Holdings Capital	ESD	Empire State Development Grant Funds	\$150,000	\$685,000	\$0
31926	Cazenovia College	Cazenovia College Capital	ESD	Empire State Development Grant Funds	\$500,000	\$2,249,000	\$325,000
31946	Town of DeWitt	Willis Carrier Recreation Center Capital	ESD	Market New York	\$247,500	\$10,100,500	\$247,500
31959	TRW TRANSPORTATION ELECTRONICS DIV	TRW Automotive Capital	ESD	Empire State Development Grant Funds	\$200,000	\$1,985,000	\$0
32093	300 East Washington Street, LLC	300 East Washington Street, LLC Capital	ESD	Empire State Development Grant Funds	\$2,500,000	\$30,265,000	\$2,500,000
32160	Onondaga County Department of Water Environment Protection	Baldwinsville-Seneca Knolls Wastewater Treatment Plant Capital	ESD	Empire State Development Grant Funds	\$150,000	\$738,800	\$150,000
32195	Syracuse University	Syracuse University Facade Phase III	ESD	Empire State Development Grant Funds	\$200,000	\$124,931	\$104,931
32530	Marc P. Pietropaoli MD PC	Victory Sports Medicine Complex Capital	ESD	Empire State Development Grant Funds	\$800,000	\$5,418,000	\$0
32549	CORNELL COOPERATIVE EXTENSION	Madison County Malting Feasibility Study	ESD	ESD - Strategic Planning and Feasibility Studies	\$30,500	\$0	\$0
32628	Finger Lakes Trail Conference	Finger Lakes Trail and NYS Parks Working Capital	ESD	Market New York	\$82,710	\$91,900	\$82,108
34370	Windsor Woods USA, LLC	Windsor Wood USA Capital	ESD	Excelsior Jobs Program	\$300,000	\$2,200,000	\$0
37136	Tessy Plastics Corp.	Tessy Plastics Excelsior	ESD	Empire State Development Grant Funds	\$250,000	\$8,036,000	\$0
38194	US Concrete and Block Company, Inc.	US Concrete and Block Company Capital	ESD	Empire State Development Grant Funds	\$350,000	\$11,500,000	\$0
27295	Town of Sandy Creek	Town of Sandy Creek Water District No. 2	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$1,658,000	\$600,000

Project is complete

Project is progressing more slowly than anticipated

Project contract not yet executed

Project is on schedule

Project concerns need to be resolved

				ROUND III			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
27579	Onondaga County Community Development Division	Village of Camillus Main St Program	HCR	HCR - New York Main Street (NYMS)	\$200,000	\$501,935	\$200,000
27618	Village of Homer	Homer NY Main Street 2	HCR	HCR - New York Main Street (NYMS)	\$200,000	\$344,600	\$200,000
28622	Downtown Committee of Syracuse, Inc.	City of Syracuse NYMS	HCR	HCR - New York Main Street (NYMS)	\$200,000	\$20,885,000	\$199,089
29203	Village of Phoenix	State Street Improvement Project	HCR	HCR - New York Main Street (NYMS)	\$187,071	\$245,811	\$186,277
30407	Cayuga Economic Development Agency	John Street Restoration	HCR	HCR - Urban Initiatives (UI)	\$150,000	\$482,439	\$150,000
30667	Syracuse Model Neighborhood Corp	Salina Street Building Renovation	HCR	HCR - Urban Initiatives (UI)	\$150,000	\$377,606	\$0
31977	Everson Museum of Syracuse and Onondaga County	Gustav Stickley House Restoration	HCR	HCR - Urban Initiatives (UI)	\$150,000	\$2,214,606	\$0
29356	Onondaga Community College Foundation	Summer Success Academy	HESC	College Access Challenge Grant	\$50,000	\$210,592	\$46,211
26840	3Gi CNYIP Inc	Freight Center In Syracuse	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects	\$1,000,000	\$3,432,000	\$126,750
29757	City of Cortland	Cortland Zoning Analysis	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Comprehensive Planning	\$112,000	\$150,000	\$112,000
30900	City of Syracuse	Zoning Ordinance Revisions	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Comprehensive Planning	\$300,000	\$549,000	\$275,594
31214	Central New York Regional Planning and Development Board	Vision CNY Regional Partnership For Comprehensive Planning Project	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Comprehensive Planning	\$390,000	\$520,000	\$390,000
31256	COR Inner Harbor Company LLC	Mixed Use Development In Syracuse	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects	\$1,343,000	\$474,800,000	\$1,343,000
31854	Oswego City County Youth Bureau	Oswego AmeriCorps	ONCS	New York State AmeriCorps Program	\$128,588	\$207,348	\$71,754
27555	Housing Visions Unlimited	Housing Visions Unlimited SNAP Opportunities Program	OTDA	SNAP Opportunities	\$100,000	\$200,000	\$169,352
27115	Village of Cazenovia	Lakeland Park Planning and Development	Parks	Park Acquisition, Development and Planning	\$22,000	\$44,000	\$22,000
27617	City of Cortland	Wickwire Pool	Parks	Park Acquisition, Development and Planning	\$500,000	\$915,000	\$500,000
28084	Kasoag Trailblazers, Inc.	Trail Grooming Equipment	Parks	Recreational Trails Program	\$127,200	\$159,000	\$127,200
30514	Peoples Community Development Corporation	Save 711: The Benediction Cafe	Parks	Historic Property Acquisition, Development and Planning	\$250,000	\$912,368	\$140,591
31413	Village of Lacona	Lacona Park Project	Parks	Park Acquisition, Development and Planning	\$48,979	\$65,495	\$48,979

	ROUND IV									
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed			
40484	Cortland Repertory Theatre	Downtown Performance Art Facility	Arts	Artistic Program Capital Equipment - Round 04	\$7,000	\$14,000	\$7,000			
40501	Auburn Public Theater	Cinema Innovation Project	Arts	Arts, Culture & Heritage Project Grant - Round 04	\$54,600	\$195,191	\$54,600			
41888	Light Work	Lighting and Creative Artist Workstations	Arts	Artistic Program Capital Equipment - Round 04	\$35,000	\$73,633	\$35,000			
42183	Everson Museum of Art	Prendergast to Pollock' Exhibition Support	Arts	Arts, Culture & Heritage Project Grant - Round 04	\$30,000	\$100,000	\$30,000			
42740	Syracuse Opera	Glory Denied Project	Arts	Arts, Culture & Heritage Project Grant - Round 04	\$47,600	\$127,865	\$47,600			
40883	City of Syracuse	Canalway Trail	Canals	NYS Canalway Grant Program	\$45,000	\$90,000	\$45,000			
40388	Town of Sullivan	Bridgeport Sewer District Extension No. 1	DEC	Engineering Planning Grant Program	\$19,920	\$24,900	\$19,920			
40773	Onondaga County Department of Water Environment Pr	Meadowbrook Limestone WWTP Enhanced Wet Weather Operations Planning	DEC	Engineering Planning Grant Program	\$28,690	\$35,862	\$28,690			
40904	Onondaga County Dept. of Water Environment Protect	Erie Boulevard Storage System Investigation for Water Quality Enhancement	DEC	Engineering Planning Grant Program	\$50,000	\$96,737	\$50,000			
42411	Village of Homer	Village of Homer Sewer System Inflow and Infiltration Study	DEC	Engineering Planning Grant Program	\$30,000	\$37,500	\$30,000			
42524	Village of Central Square	Village of Central Square Wastewater Treatment Plant Improvements	DEC	Engineering Planning Grant Program	\$20,000	\$25,000	\$20,000			
42603	Cayuga Community College	Advanced Manufacturing Technician Training	DOL	Unemployed Worker Training Program	\$100,000	\$151,600	\$12,500			
39949	DeWitt (T)	ReConnecting the Erie Canalway - A Call for Innovative Thinking	DOS	Local Waterfront Revitalization Program	\$124,000	\$248,000	\$111,354			
40881	Syracuse (C)	Onondaga Creek Public Access Improvements	DOS	Local Waterfront Revitalization Program	\$370,000	\$740,000	\$0			
41170	Cayuga/Seneca Community Action Agency, Inc.	Employment Pathways Project	DOS	Community Services Block Grant	\$115,098	\$143,873	\$84,323			
42082	City of Cortland	Smart Water Network	DOS	Local Government Efficiency Program	\$600,000	\$1,927,280	\$600,000			
40009	The Research Foundation for SUNY with a place of b	Green ARB	EFC	Green Innovation Grant Program	\$500,000	\$0	\$0			
35685	Euphony Inc.	Euphony Audio and Speech Technology	ESD	Excelsior Jobs Program	\$150,000	\$534,650	\$0			
35703	Charter Communications, Inc.	Charter Communications, Inc. (CNY)	ESD	Excelsior Jobs Program	\$2,000,000	\$7,316,000	\$819,278			
36194	Crowley Foods, Inc.	HP Hood Excelsior	ESD	Excelsior Jobs Program	\$1,000,000	\$35,725,000	\$0			
37136	Tessy Plastics Corp.	Tessy Plastics Excelsior	ESD	Excelsior Jobs Program	\$1,500,000	\$8,036,000	\$0			
37541	Stonewell Bodies Machine, Inc.	Stonewell Bodies Machine Capital	ESD	Excelsior Jobs Program	\$400,000	\$3,749,500	\$0			
37541	Stonewell Bodies Machine, Inc.	Stonewell Bodies Machine Capital	ESD	Empire State Development Grant Funds	\$300,000	\$3,749,500	\$0			
38194	US Concrete and Block Company, Inc.	US Concrete and Block Company, Inc.	ESD	Excelsior Jobs Program	\$1,000,000	\$1,000,000	\$417,398			

Project is complete
Project is on schedule

Project is progressing more slowly than anticipated

Project contract not yet executed

Project concerns need to be resolved

Project canceled or funding declined

				ROUND IV			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
38740	Home HeadQuarters, Inc.	Home Headquarters Capital	ESD	Empire State Development Grant Funds	\$260,000	\$2,571,000	\$0
38746	VG Rentals, Inc.	VG Rentals Capital	ESD	Empire State Development Grant Funds	\$700,000	\$4,625,366	\$700,000
39018	Colgate University	Colgate University Center for Art and Culture	ESD	Empire State Development Grant Funds	\$750,000	\$19,798,100	\$0
39358	CNY Arts Inc. (fka Cultural Resources Council)	CNY Arts Economic Development Working Capital	ESD	Market New York	\$100,000	\$134,000	\$100,000
39396	Altmar Genesee, LLC	Tailwater Barn Banquet Facility Capital	ESD	Empire State Development Grant Funds	\$200,000	\$2,000,000	\$200,000
39512	US Intercorp LLC	US Intercorp Excelsior	ESD	Excelsior Jobs Program	\$750,000	\$0	\$0
39512	US Intercorp LLC	US Intercorp Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$0	\$0
39774	20/East LLC	20/East Agritourism Capital	ESD	Empire State Development Grant Funds	\$30,000	\$167,215	\$15,000
39866	Adirondack Cookie Co., Inc. dba Corso's Cookies	Corsos Cookies- New Plant	ESD	Empire State Development Grant Funds	\$400,000	\$2,000,000	\$0
39911	Paradise Companies 2, LLC	Excellus 2014- Paradise Companies II Capital	ESD	Empire State Development Grant Funds	\$2,315,000	\$20,097,776	\$2,315,000
39913	Central New York Enterprise Development Corp.	Quasi Equity Loan Program Capital	ESD	Empire State Development Grant Funds	\$500,000	\$550,000	\$250,000
39934	SBB Inc.	SBB Excelsior	ESD	Excelsior Jobs Program	\$200,000	\$1,313,985	\$0
39934	SBB Inc.	SBB Capital	ESD	Empire State Development Grant Funds	\$150,000	\$3,000,000	\$0
39965	Common Space Development, Inc.	CommonSpace Capital	ESD	Empire State Development Grant Funds	\$225,000	\$1,555,215	\$225,000
40033	Onondaga County	Onondaga County Carnegie Building Rehabilitation Capital	ESD	Empire State Development Grant Funds	\$350,000	\$3,400,000	\$0
40213	County of Oneida	Oneida County Radar Installation	ESD	Empire State Development Grant Funds	\$2,000,000	\$18,920,000	\$4,000,000
40747	Cazenovia Hospitality LLC	Cazenovia Hospitality Capital	ESD	Empire State Development Grant Funds	\$1,280,000	\$10,491,351	\$1,280,000
40944	LeMoyne College	Le Moyne College Coyne Building Capital	ESD	Empire State Development Grant Funds	\$1,500,000	\$8,750,000	\$1,500,000
41093	Central New York Enterprise Development Corp.	Selkirk Point Redevelopment Planning & Design Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$100,000	\$210,000	\$0
41162	Bauer Performance Lacrosse, Inc.	Bauer Performance Lacrosse Capital	ESD	Empire State Development Grant Funds	\$20,000	\$150,000	\$0
41216	Sunoco, Inc.	Sunoco Truck Scale and Entrance Capital	ESD	Empire State Development Grant Funds	\$200,000	\$1,000,000	\$200,000
41295	Onondaga Historical Association	Onondaga Historical Association - Iroquois Heritage Center Capital I	ESD	Market New York	\$80,000	\$320,000	\$80,000
41295	Onondaga Historical Association	Onondaga Historical Association - Iroquois Heritage Center Capital II	ESD	Empire State Development Grant Funds	\$80,000	\$320,000	\$77,432
41345	Hardwood Transformations Inc.	Hardwood Transformations Engineered Flooring Capital	ESD	Empire State Development Grant Funds	\$125,000	\$495,000	\$0
41345	Hardwood Transformations Inc	Engineered Hardwood Flooring Panel Project	ESD	ESD - Strategic Planning and Feasibility Studies	\$125,000	\$505,000	\$0
41464	Onondaga County Department of Water Environment Protection	Inner Harbor/ North Side Sanitary Sewer Capital	ESD	Empire State Development Grant Funds	\$960,000	\$4,800,000	\$0

	ROUND IV										
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed				
41709	EBAC, LLC	Owera Farm Winery II Capital	ESD	Empire State Development Grant Funds	\$200,000	\$1,570,000	\$0				
41726	Town of Clay	Town of Clay- Three Rivers Point Improvements	ESD	Empire State Development Grant Funds	\$400,000	\$0	\$0				
41908	Good Nature Brewing, Inc.	Good Nature New Farm Brewery Facility Capital	ESD	Market New York	\$100,000	\$1,165,000	\$100,000				
41908	Good Nature Brewing, Inc.	Good Nature New Farm Brewery Facility Capital	ESD	Empire State Development Grant Funds	\$250,000	\$965,000	\$250,000				
41970	Empire Housing and Development Corporation	Inner Harbor Veteran''s Housing & One-Stop Center Capital	ESD	Empire State Development Grant Funds	\$750,000	\$0	\$0				
42074	Crouse Health Hospital, Inc.	Crouse Hospital Emergency Department Capital	ESD	Empire State Development Grant Funds	\$2,000,000	\$32,929,859	\$2,000,000				
42079	Oswego County Department of Community Development, Tourism & Planning	Lake Ontario Cross Regional Promotion Working Capital	ESD	Market New York	\$190,440	\$255,000	\$0				
42129	City of Auburn	City of Auburn- Smart Grid Implementation Capital	ESD	Empire State Development Grant Funds	\$1,200,000	\$6,202,531	\$1,200,000				
42179	Infinity Armory, LLC	SKY Armory Phase II	ESD	Empire State Development Grant Funds	\$400,000	\$1,100,000	\$0				
42277	The Brewster Inn	Banquet Hall and Inn Expansion	ESD	Empire State Development Grant Funds	\$300,000	\$3,040,000	\$0				
42295	St. Joseph's Hospital Health Center	St Joseph's Hospital Expansion of Community Services, Capital	ESD	Empire State Development Grant Funds	\$360,000	\$2,214,009	\$136,540				
42427	538 Erie Boulevard West LLC	CG Meaker Redevelopment Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$5,936,519	\$1,000,000				
42488	Cortland Downtown Partnership	Ski Cortland Capital	ESD	Market New York	\$840,000	\$1,700,000	\$713,148				
42641	Syracuse Community Hotel, Inc., dba Marriott Downtown Syracuse	Syracuse Community Hotel Redevelopment Capital	ESD	Empire State Development Grant Funds	\$3,645,000	\$3,645,000	\$3,645,000				
42685	The Cortland Companies	Cortland Company Capital	ESD	Excelsior Jobs Program	\$100,000	\$745,000	\$0				
42685	The Cortland Companies	Cortland Company Capital	ESD	Empire State Development Grant Funds	\$225,000	\$745,000	\$0				
42704	COUNTY OF OSWEGO IDA	Oswego IDA Incubator Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$30,000	\$30,000	\$30,000				
42946	Syracuse Economic Development Corporation	Shalimar Properties - Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$25,000	\$50,000	\$25,000				
43032	Oran Station Brewing Supplies LLC	Oran Station Capital	ESD	Excelsior Jobs Program	\$100,000	\$711,200	\$0				
43032	Oran Station Brewing Supplies LLC	Oran Station Capital	ESD	Empire State Development Grant Funds	\$25,000	\$711,200	\$0				
43271	Redhouse Arts Center, Inc.	Redhouse Arts and Culture Complex Capital	ESD	Empire State Development Grant Funds	\$900,000	\$7,100,000	\$1,300,000				
43279	Centerstate Corporation for Economic Opportunity	Syracuse Destination Brand Marketing Working Capital	ESD	Market New York	\$375,000	\$585,000	\$375,000				
43839	Matt Industries, Inc.	Matt Industries, Inc.	ESD	Excelsior Jobs Program	\$122,000	\$4,700,000	\$91,567				
45091	SQUARE DEAL MACHINING INC	Square Deal Machining - Excelsior	ESD	Excelsior Jobs Program	\$950,000	\$1,000,000	\$0				

Project is complete

Project is progressing more slowly than anticipated

Project contract not yet executed

Project is on schedule

Project concerns need to be resolved

				ROUND IV			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
38896	Village of Weedsport	Main Street Program Renovations	HCR	HCR - New York Main Street (NYMS)	\$250,000	\$447,600	\$103,355
39724	City of Cortland	Downtown Market Analysis	HCR	HCR – Community Development Block Grant (CDBG) – Community Planning	\$50,000	\$53,000	\$48,587
39901	Onondaga County	Village of Jordan Main St Program	HCR	HCR - New York Main Street (NYMS)	\$200,000	\$403,021	\$172,398
40510	City of Auburn	Auburn Floors Anchor Project	HCR	HCR - New York Main Street (NYMS)	\$250,000	\$4,070,788	\$250,000
40851	CNY Arts Center, Inc.	Case Lee House Feasibility Study	HCR	HCR - New York Main Street Technical Assistance (NYMS-TA)	\$20,000	\$21,000	\$0
41392	Near West Side Initiative, Inc.	West Fayette Main Street Project	HCR	HCR - New York Main Street (NYMS)	\$250,000	\$6,796,139	\$152,393
41872	City of Cortland	Microenterprise Assistance Program	HCR	HCR - Community Development Block Grant (CDBG) Microenterprise	\$200,000	\$225,000	\$200,000
42349	City of Cortland	City of Cortland Otter Creek Culvert Repairs	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$815,000	\$600,000
42442	City of Oneida	City of Oneida Downtown Feasibility Studies	HCR	HCR - New York Main Street Technical Assistance (NYMS-TA)	\$20,000	\$21,000	\$20,000
38740	Home HeadQuarters, Inc.	Syracuse Smart Regrowth Sustainable Corners	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects - Round 02	\$1,555,000	\$2,311,000	\$58,246
39729	City of Cortland	City Wide Pedestrian and Bicycle Improvement Plan	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 02	\$39,000	\$52,000	\$0
40394	City of Oswego	Route 104 Complete Streets Plan	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 02	\$225,000	\$300,000	\$225,000
42070	Central New York Regional Planning & Development Board	Central New York Inland Port Wetlands Mitigation Bank Pilot Project	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 02	\$249,750	\$333,000	\$114,750
38834	George Rebecca Barnes Foundation	Facility Upgrades	Parks	Historic Property Acquisition, Development and Planning	\$300,000	\$400,000	\$300,000
38968	Town of DeWitt	Willis Carrier Recreation Center	Parks	Park Acquisition, Development and Planning	\$500,000	\$7,014,235	\$0
42140	Finger Lakes Land Trust, Inc.	Skaneateles Highlands Acquisition and Enhancement Project	Parks	Park Acquisition, Development and Planning	\$306,525	\$613,050	\$278,962

				ROUND V			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
50281	Symphoria	Sound Stops Musical Performances	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation	\$40,500	\$95,000	\$40,500
51185	CNY Arts	Regional Audience Engagement	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation	\$63,000	\$375,000	\$63,000
51988	Everson Museum of Art	Helen Levitt: In the Street	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation	\$31,500	\$106,000	\$31,500
53194	Stone Quarry Hill Art Park	Expanded Operational Capacity	Arts	Council on the Arts - Workforce Investment	\$49,500	\$106,000	\$49,500
53415	Onondaga Historical Association	Stickley House Planning	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning	\$48,906	\$2,400,000	\$48,906
53654	Parents Promoting Dance	Expanded Programmatic Capacity	Arts	Council on the Arts - Workforce Investment	\$40,000	\$50,000	\$32,000
54204	Canal Society of New York State	Expanded Operational Capacity	Arts	Council on the Arts - Workforce Investment	\$49,500	\$144,000	\$0
57048	Open Hand Theater	Expanded Marketing Capacity	Arts	Council on the Arts - Workforce Investment	\$26,100	\$38,157	\$26,100
57330	Syracuse Children?s Theatre	Expanded Development and Operational Capacity	Arts	Council on the Arts - Workforce Investment	\$49,500	\$62,400	\$49,500
57401	Children's Museum of Oswego	Expanded Organizational Capacity	Arts	Council on the Arts - Workforce Investment	\$35,400	\$47,200	\$35,400
51848	Village of Cazenovia	Lakeland Park Hand Boat Launch	Canals	NYS Canalway Grant Program	\$70,000	\$71,225	\$70,000
55912	The Village of Baldwinsville	Baldwinsville Boat Launch	Canals	NYS Canalway Grant Program	\$37,000	\$74,000	\$37,000
51961	Town of Hamilton	Town of Hamilton Salt Storage Facility	DEC	Water Quality Improvement Project (WQIP) Program	\$255,000	\$340,000	\$241,330
54500	Cayuga County Soil and Water Conservation District	Owasco Lake Watershed Road Ditch Stabilization	DEC	Water Quality Improvement Project (WQIP) Program	\$210,000	\$302,000	\$50,000
54694	Town of DeWitt	Syracuse Urbanized Area Comprehensive Storm Sewer Mapping Project	DEC	Water Quality Improvement Project (WQIP) Program	\$168,000	\$224,000	\$168,000
56262	Town of Cicero	Town of Cicero Oxbow Road Bank Stabilization	DEC	Water Quality Improvement Project (WQIP) Program	\$75,000	\$100,000	\$75,000
56539	Cortland County Soil and Water Conservation District	Town of Lapeer Flint Road Culvert Replacement	DEC	Water Quality Improvement Project (WQIP) Program	\$131,067	\$171,492	\$131,067
51892	Falso Industries, Inc.	Manufacturing Improvement Training	DOL	Existing Employee Training Program	\$18,000	\$18,000	\$0
52516	Pathfinder Industries, Inc.	Quality Training	DOL	Existing Employee Training Program	\$17,000	\$30,000	\$17,000
53896	Felix Schoeller North America Inc.	Machine Operator Training	DOL	New Hire Training Program	\$50,000	\$8,500,000	\$0
41990	Cayuga (V)	Zoning Revisions	DOS	Local Waterfront Revitalization Program	\$25,000	\$50,000	\$24,539
50368	Cayuga (Co)	Village of Union Springs and Town of Springport Waterfront Revitalization Plan	DOS	Local Waterfront Revitalization Program	\$58,000	\$116,000	\$57,996

Project is completeProject is on schedule

Project is progressing more slowly than anticipated

Project concerns need to be resolved

Project contract not yet executed

Project canceled or funding declined

				ROUND V			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
53261	Cicero (T)	Bennett Street Installation of Streetscape Improvements	DOS	Local Waterfront Revitalization Program	\$121,500	\$243,000	\$94,999
53350	Madison (Co)	Old Erie Canal Waterfront Revitalization Plan	DOS	Local Waterfront Revitalization Program	\$83,000	\$190,007	\$70,948
54132	Cayuga (Co)	Owasco Lake Watershed Management Plan Implementation - Incorporation of the EPA Nine Key Elements	DOS	Local Waterfront Revitalization Program	\$35,000	\$70,000	\$30,000
56311	Syracuse (C)	Seneca Turnpike Corridor	DOS	Local Waterfront Revitalization Program	\$475,500	\$951,000	\$0
56389	Cleveland (V)	Dock Rehabilitation	DOS	Local Waterfront Revitalization Program	\$400,000	\$2,147,500	\$0
56924	Oswego (C)	Waterfront Feasibility Study	DOS	Local Waterfront Revitalization Program	\$132,250	\$265,411	\$78,020
53374	Onondaga Community College	OCC Green Gateway and Living Lab	EFC	Green Innovation Grant Program	\$711,000	\$780,000	\$711,000
53879	Atlantic States Legal Foundation	Revitalizing Urban Vacant Properties for Green Stormwater Infrastructure	EFC	Green Innovation Grant Program	\$1,100,000	\$2,492,453	\$372,068
56367	City of Cortland	Cortland Green Street Retrofit	EFC	Green Innovation Grant Program	\$837,374	\$1,917,790	\$505,526
43112	INFITEC INC	Infitec Training	ESD	Excelsior Jobs Program	\$100,000	\$0	\$0
46943	Grober, Inc.	Grober, Inc.	ESD	Excelsior Jobs Program	\$900,000	\$10,800,000	\$175,675
49727	400 West Division Street, LLC	Solar Street Mixed-Use	ESD	Empire State Development Grant Funds	\$1,000,000	\$8,000,000	\$0
50896	Crouse Health Hospital, Inc.	Chemical Dependency Treatment Facility Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$17,275,000	\$0
51126	Town of DeWitt	Town of DeWitt Multi-Sports Complex	ESD	Market New York	\$250,000	\$1,200,000	\$0
51126	Town of DeWitt	Town of DeWitt Multi-Sports Complex	ESD	Empire State Development Grant Funds	\$100,000	\$1,200,000	\$0
51292	Tony Baird Electronics, Inc.	Tony Baird Electronics Capital	ESD	Empire State Development Grant Funds	\$52,500	\$86,387	\$7,029
52423	Inns of Aurora, LLC	Inns of Aurora New Hotel Facilities	ESD	Empire State Development Grant Funds	\$1,500,000	\$15,500,000	\$0
52673	Giovanni Food Co., Inc.	Giovanni Food Co., Inc. Combo	ESD	Excelsior Jobs Program	\$385,000	\$9,779,580	\$165,117
52673	Giovanni Food Co., Inc.	Giovanni Food Co., Inc. Combo	ESD	Empire State Development Grant Funds	\$700,000	\$9,779,580	\$280,000
52738	Near Westside Initiative, Inc.	Neighborhood Performance Infrastructure Facility Capital	ESD	Empire State Development Grant Funds	\$200,000	\$1,056,000	\$200,000
52960	Visiting Nurse Association of Central New York, Inc.	VNA-Continuing Care Call Center	ESD	Empire State Development Grant Funds	\$900,000	\$11,997,600	\$900,000
53073	City of Cortland	City of Cortland Main Street Feasibility Study Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$35,000	\$70,000	\$35,000
53109	Sunoco, Inc.	Sunoco - Malted Barley Capital	ESD	Empire State Development Grant Funds	\$700,000	\$14,844,072	\$700,000
53428	Empire Farmstead Brewery, Inc.	Brewery Expansion Capital	ESD	Empire State Development Grant Funds	\$250,000	\$1,275,000	\$0
53471	Farm It Out Produce, Inc.	Farm It Out Produce	ESD	Empire State Development Grant Funds	\$275,000	\$1,381,830	\$0
53896	Felix Schoeller North America, Inc.	Felix Schoeller Silicone Coating Line	ESD	Excelsior Jobs Program	\$250,000	\$8,500,000	\$0

				ROUND V			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
53896	Felix Schoeller North America, Inc.	Felix Schoeller Silicone Coating Line	ESD	Empire State Development Grant Funds	\$1,200,000	\$8,500,000	\$0
53960	Erie Canalway Heritage Fund, Inc.	World Canals Conference 2017 Working Capital	ESD	Market New York	\$273,350	\$479,695	\$273,350
54146	TCGplayer, Inc.	TCGplayer, Inc.	ESD	Excelsior Jobs Program	\$2,400,000	\$6,327,500	\$0
54146	Ascension Gaming Network, Inc.	Ascension Gaming Network Facility and Equipment	ESD	Empire State Development Grant Funds	\$50,000	\$6,327,500	\$0
54394	SR Energy, LLC	SR Energy Integrated Biomass Processing Facility	ESD	Excelsior Jobs Program	\$800,000	\$70,000,000	\$0
54394	SR Energy, LLC	SR Energy Integrated Biomass Processing Facility	ESD	Empire State Development Grant Funds	\$500,000	\$70,000,000	\$0
54781	900 East Fayette Group LLC	900 East Fayette Group Capital	ESD	Empire State Development Grant Funds	\$250,000	\$7,945,764	\$250,000
54969	CEA Holdings, Inc., dba CEA Fresh Farms	CEA Fresh Farms Indoor Farm	ESD	Excelsior Jobs Program	\$6,500,000	\$69,482,000	\$0
54969	CEA Holdings, Inc., dba CEA Fresh Farms	CEA Fresh Farms Indoor Farm	ESD	Empire State Development Grant Funds	\$3,000,000	\$69,482,000	\$0
55106	Syracuse Regional Airport Authority	Hancock Airport Planning Study	ESD	ESD - Strategic Planning and Feasibility Studies	\$25,000	\$80,000	\$0
55153	Syracuse Lighting Company LLC	Syracuse Lighting Company Brewery & Mixed-Use	ESD	Empire State Development Grant Funds	\$800,000	\$6,810,000	\$0
55232	Syracuse 727, LLC (formerly Varsity BLVD, LLC)	Syracuse 727 Capital	ESD	Empire State Development Grant Funds	\$800,000	\$49,749,861	\$800,000
55272	Cortland Plastics International, LLC	Cortland Plastics Capital	ESD	Empire State Development Grant Funds	\$250,000	\$1,250,000	\$250,000
55282	Prima Terra Properties, LLC	Prima Terra - Crossroads New Hampton Inn and Out Parcels	ESD	Empire State Development Grant Funds	\$1,000,000	\$14,216,586	\$1,000,000
55627	The Kimberly at Grant Boulevard, LLC	Kimberly Enterprise Center	ESD	Empire State Development Grant Funds	\$1,100,000	\$23,216,224	\$0
55667	Morse Manufacturing Co., Inc.	Morse Manufacturing - Building and Equipment	ESD	Empire State Development Grant Funds	\$500,000	\$7,025,000	\$500,000
55760	Empire Housing and Development Corporation	The Inner Harbor One-Stop Veterans Center	ESD	Empire State Development Grant Funds	\$1,200,000	\$6,530,000	\$0
55787	Earned Visibility, Inc.	Earned Visibility, Inc. Combo	ESD	Excelsior Jobs Program	\$2,500,000	\$3,100,000	\$29,274
55787	Earned Visibility, Inc.	Earned Visibility, Inc. Combo	ESD	Empire State Development Grant Funds	\$600,000	\$3,100,000	\$0
55924	Housing Visions Consultants, Inc.	Crescent Commons Commercial Development Capital	ESD	Empire State Development Grant Funds	\$250,000	\$17,297,288	\$0
55932	Gelesis, Inc.	Gelesis Facilities and Equipment	ESD	Excelsior Jobs Program	\$2,000,000	\$30,000,000	\$0
55932	Gelesis, Inc.	Gelesis Facilities and Equipment	ESD	Empire State Development Grant Funds	\$2,000,000	\$30,000,000	\$0
56255	COR Van Rensselaer Street Company, LLC	Van Rensselaer Street Mixed-Use Construction Capital	ESD	Empire State Development Grant Funds	\$2,500,000	\$38,910,000	\$0
56313	Whitlock Partners Ltd	Whitlock- South Salina Street Capital	ESD	Empire State Development Grant Funds	\$200,000	\$2,371,487	\$0
56317	McNeil Development Company LLC	McNeil & Co. Insurance Office Campus Capital	ESD	Empire State Development Grant Funds	\$1,100,000	\$7,209,631	\$1,100,000

Project is completeProject is on schedule

Project is progressing more slowly than anticipated

Project contract not yet executed

Project concerns need to be resolved

Project canceled or funding declined

				ROUND V			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
56382	JPW Structural Contracting, Inc.	JPW Structural Contracting Capital	ESD	Excelsior Jobs Program	\$130,000	\$2,472,729	\$35,833
56382	JPW Structural Contracting, Inc.	JPW Structural Contracting Capital	ESD	Empire State Development Grant Funds	\$200,000	\$2,472,729	\$200,000
56398	Lake View Manufacturing LLC, dba Aurora Shoe Company	Aurora Shoe Company Capital	ESD	Empire State Development Grant Funds	\$50,000	\$425,000	\$50,000
56466	Triad Recycling and Energy, Corp.	Triad Recycling- Recycling Facility	ESD	Empire State Development Grant Funds	\$150,000	\$1,940,000	\$0
56482	Village of Phoenix	Village of Phoenix Marina Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$40,000	\$100,000	\$39,673
56926	COUNTY OF OSWEGO IDA	Oswego County IDA Incubator	ESD	Empire State Development Grant Funds	\$900,000	\$6,000,000	\$0
56983	Gear Motions, Inc.	Gear Motions, Nixon Gear Division Capital	ESD	Empire State Development Grant Funds	\$125,000	\$1,063,000	\$125,000
57225	Interface Performance Materials, Inc.	Interface Performance Materials Production Line Excelsior	ESD	Excelsior Jobs Program	\$200,000	\$2,500,000	\$0
57225	Interface Performance Materials, Inc.	Interface Performance Materials Production Line	ESD	Empire State Development Grant Funds	\$200,000	\$2,500,000	\$0
57237	Community Memorial Hospital, Inc.	Community Memorial Hospital- Emergency Department	ESD	Empire State Development Grant Funds	\$500,000	\$6,000,000	\$0
57367	Life of Reilley Distilling Company	Life of Reilley Distilling Capital	ESD	Empire State Development Grant Funds	\$50,000	\$357,000	\$0
57502	Lake Ontario Water Park, Inc.	Lake Ontario Water Park Capital	ESD	Empire State Development Grant Funds	\$400,000	\$5,215,000	\$0
57662	Syracuse University	National Veterans Resource Complex Capital I	ESD	Empire State Development Grant Funds	\$2,000,000	\$62,500,000	\$2,000,000
57946	Power Guardian New York	Power Guardian Green Energy	ESD	Empire State Development Grant Funds	\$247,500	\$0	\$0
57955	Park Avenue Lantern Corporation	The Dietz at Leavenworth Park Capital	ESD	Empire State Development Grant Funds	\$900,000	\$24,432,958	\$900,000
60787	ANOPLATE CORP.	Anoplate Corp.	ESD	Excelsior Jobs Program	\$600,000	\$600,000	\$166,286
52365	Village of Fair Haven	Downtown Building Redevelopment Analysis and Design	HCR	HCR - New York Main Street Technical Assistance (NYMS-TA)	\$20,000	\$24,250	\$20,000
52520	Village of Hamilton	Village of Hamilton AirPark Project	HCR	HCR - Community Development Block Grant (CDBG) - Community Planning	\$50,000	\$53,000	\$50,000
52588	University Neighborhood Preservation Association	Stickley House Restoration	HCR	HCR - New York Main Street (NYMS)	\$200,000	\$575,000	\$200,000
52797	Town of Albion	Town of Albion Water System Planning Project	HCR	HCR - Community Development Block Grant (CDBG) - Community Planning	\$47,500	\$50,000	\$35,500
54947	City of Cortland	Cortland New York Main Street Program	HCR	HCR - New York Main Street (NYMS)	\$425,000	\$1,444,025	\$425,000
55256	Village of Homer	Village of Homer Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$200,000	\$225,000	\$200,000
56931	City of Oswego	City of Oswego West Side Sanitary Sewer Rehabilitation	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000	\$5,808,000	\$0

	ROUND V								
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed		
57053	CNY RPDB	NYSCP Western NY	NYSERDA	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Community-Scale Sustainability Projects - Round 03	\$3,000,000	\$3,750,000	\$3,000,000		
51123	Friends of Fulton Parks, Inc.	Recreation Park Restoration	Parks	Park Acquisition, Development and Planning	\$292,409	\$389,879	\$292,409		
52924	Village of Homer	Route 11 Corridor Acquisition Project	Parks	Park Acquisition, Development and Planning	\$311,403	\$415,205	\$0		
53762	Howland Stone Store Museum	Opendore Project - Phase 3	Parks	Historic Property Acquisition, Development and Planning	\$150,000	\$400,000	\$150,000		
54336	Pulaski Boylston Snowmobile Club, Inc.	Pulaski Boylston Snowmobile Club Trail Groomer Acquisition	Parks	Recreational Trails Program	\$168,032	\$210,040	\$168,032		
54762	City of Cortland	Cortland Fire Station Roof and Masonry Restoration Project	Parks	Historic Property Acquisition, Development and Planning	\$235,400	\$313,956	\$235,400		
55722	National Abolition Hall of Fame and Museum	Smithfield Community Center Accessibility	Parks	Historic Property Acquisition, Development and Planning	\$79,035	\$105,380	\$71,541		
55828	Grace Episcopal Church	Exterior Masonry Restoration Project	Parks	Historic Property Acquisition, Development and Planning	\$275,886	\$367,847	\$275,886		

	ROUND VI							
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed	
64450	CNY Jazz Arts Foundation, Inc.	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment	\$28,500	\$38,500	\$28,500	
65280	CNY Arts, Inc.	2017 Arts Entertainment Districting Planning	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning	\$49,500	\$49,500	\$49,500	
65499	Erie Canal Museum	Reflections on Erie's Waters	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation	\$36,500	\$73,000	\$36,500	
65741	H. Lee White Maritime Museum at Oswego	Artistic Workforce Expansion	Arts	Council on the Arts - Workforce Investment	\$29,000	\$39,077	\$29,000	
66577	Town of DeWitt	Elevating Erie Towpath Road Corridor Design	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation	\$75,000	\$570,823	\$18,750	
67751	Everson Museum of Art	Seen and Heard	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation	\$66,000	\$132,046	\$16,500	
68144	City of Oswego	City of Oswego Public Art Master Plan	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning	\$40,000	\$49,500	\$40,000	
68169	Society for New Music	Suffragette Matilda Joslyn Gage	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation	\$29,500	\$59,500	\$29,500	

Project is complete
Project is on schedule

Project is progressing more slowly than anticipated

Project contract not yet executed

Project concerns need to be resolved

Project canceled or funding declined

				ROUND VI			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
68389	Musical Associates of Central New York	Canal Concerts	Arts	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation	\$45,000	\$120,000	\$45,000
65959	Madison County	Signage Plan for the Old Erie Canal State Historic Park	Canals	NYS Canalway Grant Program	\$30,000	\$61,500	\$30,000
66760	Canal Society of New York State	Erie Canal Bicentennial Exhibition Collaboration	Canals	NYS Canalway Grant Program	\$39,000	\$78,000	\$25,000
63579	Town of Brookfield	Town of Brookfield Salt Storage Facility	DEC	Water Quality Improvement Project (WQIP) Program	\$456,375	\$608,500	\$371,052
65878	City of Syracuse	Engineering Planning Grant Program	DEC	Engineering Planning Grant Program	\$24,786	\$29,743	\$24,786
66208	City of Auburn	Auburn Public Safety Complex Relocation	DEC	Climate Smart Communities Grants	\$2,000,000	\$9,000,000	\$1,681,810
66388	Town of Owasco	Walkable Owasco: Construction of Sidewalks and Walking Trail	DEC	Climate Smart Communities Grants	\$263,700	\$527,400	\$46,070
66398	Port Byron, Village of	Village of Port Byron	DEC	Engineering Planning Grant Program	\$24,000	\$30,000	\$0
66720	City of Cortland	Construction and Pilot Operation of a Food Waste Vermicomposting Facility	DEC	Climate Smart Communities Grants	\$152,450	\$309,450	\$0
66794	Cayuga County Soil and Water Conservation District	Critical Area Stabilization Hydro-seeder	DEC	Water Quality Improvement Project (WQIP) Program	\$125,075	\$169,824	\$125,075
67108	Madison County	Right-Sizing the Madison County Vehicle Fleet	DEC	Climate Smart Communities Grants	\$15,000	\$31,500	\$15,000
67328	City of Oneida	City of Oneida Long Term Improvement Plan	DEC	Engineering Planning Grant Program	\$19,900	\$24,910	\$19,900
67434	City of Oswego	Installation of the Seneca Street Neighborhood Bikeway	DEC	Climate Smart Communities Grants	\$245,077	\$490,154	\$245,077
67463	Town of DeWitt	Repurposing the Bristol- Myers Squibb Industrial Pretreatment Facility to Serve the Thompson Road Ind	DEC	Engineering Planning Grant Program	\$96,995	\$129,300	\$96,995
68229	Village of Liverpool	Village of Liverpool Preliminary Engineering Report	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$30,000
68388	Learning Disabilities Association of Central New York, Inc.	Career Solutions Academy	DOL	Special Populations Training Program	\$100,000	\$113,320	\$81,992
68638	Onondaga Community College	CNY Career Pathways	DOL	Unemployed Worker Training Program	\$100,000	\$446,180	\$35,248
65102	Fulton (C)	Multi-Use Trail Feasibility Study and Draft Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization Program	\$61,500	\$123,000	\$61,500
65285	City of Cortland	Cortland, Cortlandville, and Homer Joint Water Meter Project	DOS	Local Government Efficiency Program	\$400,000	\$720,000	\$400,000
66248	Auburn (C)	Owasco River Redevelopment Design	DOS	Local Waterfront Revitalization Program	\$589,750	\$579,500	\$589,750
66577	DeWitt (T)	Elevating Erie Towpath Road Corridor Design	DOS	Local Waterfront Revitalization Program	\$229,000	\$458,000	\$78,054
66608	Cayuga County Water and Sewer Authority	Cayuga County Water and Sewer Service Regional Efficiency Plan	DOS	Local Government Efficiency Program	\$100,000	\$200,000	\$95,130

Riverfront Park Parking and Walnut Street Streetscape Improvements	\$136,439 \$278,514 \$0 \$315,000 \$23,502 \$645,260
Cicero (T) Walnut Street Streetscape Improvements DOS Local Waterfront Revitalization Program \$137,500 \$275,000 \$57,000	\$278,514 \$0 \$315,000 \$23,502
Cortland (C) Recreation and Heritage Plan - Phase II	\$0 \$315,000 \$23,502
Cortiand (C) Initiative DOS Revitalization Program \$500,000 \$1,000,000 \$6,000,000 \$1,000,000	\$315,000 \$23,502
Waterfront Enhancement DOS Revitalization Program \$590,000 \$1,180,000 \$3.5000 \$3.5	\$23,502
Access Area Bridgeport Green Streetscape EFC Green Innovation Grant Program \$800,000 \$800,000 \$600 \$1,836,0	
Streetscape Streetscape Program State Development Grant Funds Program Streetscape Program State Development Grant Funds Program State Development Grant Funds Program State Development Grant Funds Program Streetscape Program State Development Grant Funds State Development Grant Funds Program State Development Grant Funds State Development Grant Funds State Program State Program State Development Grant Funds State Program State Development Grant Funds State Program State Development Grant Funds State Program State Program State Program State Program State Program State Development Grant Funds State State Program State Program State State Program State State Program State State Program State	\$645,260
Development Grant Funds Sada,000 St.	
Company, LLC Company Capital ESD Excelsior Jobs Program \$100,000 \$3,791,194 \$5 61899 Beak & Skiff Holding Company, LLC Company Capital ESD Empire State Development Grant Funds Crouse Health Hospital, Inc. Crouse Hospital Prompt Care Capital RC6 Company Capital ESD Empire State Development Grant Funds \$1,000,000 \$9,401,133 \$0 Company Capital Crouse Hospital Prompt Care Capital RC6 ESD Empire State Development Grant Funds Company Capital Source Capital RC6 Company Capital ESD Empire State Development Grant Funds Source Capital RC6 Company Capital Source Capital RC6 Company Capital Source Capital RC6 Company Capital ESD Empire State Development Grant Funds Source Capital RC6 Source Capital RC6 Company Capital Source Capital RC6 Source Capital RC6 Company Capital Source Capital RC6 Source Capital RC6 Source Capital RC6 Source Capital RC6 Company Capital Source Capital RC6 Source Capital	\$0
Company, LLC Company Capital ESD Development Grant Funds \$598,000 \$3,791,194 \$500 \$500 \$3,791,194 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$50	\$33,333
Inc. Care Capital RC6 ESD Development Grant Funds \$1,000,000 \$9,401,133 \$0 Onondaga Historical Association "Brewseum" ESD Empire State Development Grant Funds \$25,000 \$200,000 \$0	\$598,000
Onondagal Historical Association "Brewseum" ESD Empire State S25,000 \$200,000 \$0 \$200,000 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0
	\$0
CenterState CEO HS Tech Garden Innovation Hot Spot ESD New York State Business Incubator and Innovation Hot Spot Support Program \$250,000 \$750,000 \$60,000 \$60,000 \$750,000 \$6	\$691,667
United Cerebral Palsy Assoc. Cayuga County, Inc. E. John Gavras Center Capital ESD Empire State Development Grant Funds \$152,307 \$1,596,890 \$1,596,890	\$152,307
Upstate Medical University CNY Biotech Accelerator ESD New York State Business Incubator and Innovation Hot Spot Support Program \$125,000 \$570,289 \$5	\$506,953
Owasco Lake Hotel, LLC Owasco Lake Hotel Capital Owasco Lake Hotel Capital ESD Empire State Development Grant Funds \$1,191,000 \$8,716,615	\$0
Cortland Downtown Partnership Ski 2 Cortland Working Capital ESD Market New York \$60,000 \$80,000 \$	\$0
Cayuga Economic Development Agency, Inc. Cayuga Innovation Business Accelerator Capital ESD Empire State Development Grant Funds \$500,000 \$1,465,000 \$0	\$0
Northeast Information Discovery, Inc. Northeast Information Discovery Capital ESD Excelsior Jobs Program \$90,000 \$1,503,683	\$6,448
Northeast Information Discovery, Inc. Northeast Information Discovery, Inc. Northeast Information Discovery Capital ESD Empire State Development Grant Funds \$200,000 \$1,503,683 \$3	\$100,000
Biomass Processing Facility Capital RC6 Biomass Processing Facility ESD Empire State Development Grant Funds \$200,000 \$0 \$0	\$0
Half in the Bag Brewery, LLC Willow Rock Brewing Company Capital ESD Empire State Development Grant Funds \$85,000 \$428,921 \$4	\$42,500
Oneida Air Systems Incorporated Oneida Air Systems Capital ESD Empire State Development Grant Funds \$341,000 \$1,585,515 \$0	\$0
55 Main Street Holdings LLC	\$191,667
67315 Town of Oswego Route 104 Sewer Study Working Capital ESD ESD - Strategic Planning and Feasibility Studies \$25,000 \$50,000 \$2	

Project is complete

Project is progressing more slowly than anticipated

Project contract not yet executed

Project is on schedule

Project concerns need to be resolved

Project canceled or funding declined

	ROUND VI								
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed		
67454	LeMoyne College	Le Moyne College Quantitative Reasoning Center Capital	ESD	Empire State Development Grant Funds	\$1,200,000	\$6,000,000	\$0		
67639	City of Oswego	Oswego Multi-Purpose Athletic Community Facility Feasibility Study RC6	ESD	ESD - Strategic Planning and Feasibility Studies	\$68,000	\$137,900	\$0		
67713	Town of Cortlandville	Town of Cortlandville Guchess Athletic Complex Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$75,000	\$182,500	\$75,000		
68303	Steri-Pharma LLC	Steri-Pharma	ESD	Excelsior Jobs Program	\$1,000,000	\$4,000,000	\$0		
68303	Steri-Pharma LLC	Steri-Pharma	ESD	Empire State Development Grant Funds	\$3,000,000	\$4,000,000	\$0		
68318	OPERATION OSWEGO COUNTY, INC	Mitchell Street Capital	ESD	Empire State Development Grant Funds	\$120,000	\$600,000	\$0		
68430	CIDEC, LLC	CIDEC Capital	ESD	Empire State Development Grant Funds	\$240,000	\$1,100,000	\$0		
68446	New York State Rhythm and Blues Festival, Inc.	25th New York State Blues Festival Working Capital	ESD	Market New York	\$30,000	\$130,000	\$30,000		
68519	Cortland Downtown Partnership	"38 Arts" Actor's Hostel and Performance Venue Capital	ESD	Empire State Development Grant Funds	\$360,000	\$1,800,000	\$0		
68610	County of Onondaga	Oncenter Convention Center Capital	ESD	Market New York	\$975,000	\$3,900,000	\$0		
68697	Weaver Machine	Weaver Machine Capital	ESD	Empire State Development Grant Funds	\$200,000	\$1,027,500	\$0		
69646	JENLOR Energy LLC	JENLOR Energy Excelsion	ESD	Excelsior Jobs Program	\$750,000	\$19,300,000	\$0		
63366	Village of DeRuyter	Village of DeRuyter Water Improvement	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$489,900	\$489,900	\$450,011		
65382	City of Oneida Department of Planning Development	Oneida City Center Revitalization Building Improvement Program	HCR	HCR - New York Main Street (NYMS)	\$365,000	\$1,447,750	\$127,000		
66134	Village of Homer	Barber Block Redevelopment Project	HCR	HCR - New York Main Street (NYMS)	\$493,000	\$801,857	\$493,000		
66503	City of Cortland	City of Cortland Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$200,000	\$225,000	\$200,000		
66543	Madison County	Madison County Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$200,000	\$220,000	\$200,000		
66681	City of Cortland	City of Cortland Clinton Avenue Water Project	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$750,000	\$2,017,935	\$750,000		
66903	Village of Phoenix	Village of Phoenix Water and Sewer Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$529,216	\$679,216	\$529,216		
63156	Seward House Museum	Seward House Museum Woodshed Revitalization	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$99,772	\$133,030	\$99,772		
64091	The Research Foundation for SUNY (Oswego)	Fitzhugh Park Renovation and Renewal Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$250,000	\$666,730	\$0		
64471	Town of Richland	Haldane Center Improvement Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$280,061	\$373,415	\$280,061		

	ROUND VI										
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed				
64940	Community Preservation Committee, Inc.	Willard Memorial Chapel Restoration Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$250,000	\$671,000	\$19,088				
66202	Open Space Institute	Green Lakes State Park Environmental Education Center	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$2,215,120	\$0				
66299	City of Cortland	City of Cortland Pool House	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$407,586	\$5,434,480	\$366,827				

			ı	ROUND VII			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
73188	Central New York Enterprise Development Corporation	Central New York - New York Grown Certified	Ag_and_ Markets	NY Grown & Certified Agricultural Producer's Grant Program	\$500,000	\$500,000	\$0
72189	CNY Arts, Inc.	Workforce Training and Development Expansion	Arts	Council on the Arts - Workforce Readiness (Round 07)	\$75,000	\$124,100	\$0
72439	Schweinfurth Memorial Art Center	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 07)	\$43,000	\$54,264	\$0
73730	Auburn Public Theater, Inc.	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 07)	\$49,500	\$1,262,000	\$0
73730	Auburn Public Theater, Inc.	Auburn Public Theater Facilities Improvement	Arts	Arts & Cultural Facilities Improvement Program	\$600,000	\$1,262,000	\$0
74006	Arts at the Palace, Inc.	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 07)	\$25,000	\$52,800	\$0
74426	Everson Museum of Art	Hosmer Auditorium Renovations	Arts	Arts & Cultural Facilities Improvement Program	\$634,000	\$1,268,479	\$0
75811	Syracuse City Ballet	Administrative Workforce Expansion	Arts	Council on the Arts - Workforce Investment (Round 07)	\$25,000	\$39,000	\$0
76421	Central New York Jazz Arts Foundation, Inc.	Workforce Training and Development Expansion	Arts	Council on the Arts - Workforce Readiness (Round 07)	\$52,500	\$69,500	\$0
76780	Musical Associates of Central New York	Celebrating the Centennial of the Suffrage Movement	Arts	Council on the Arts - Arts and Cultural Impact Programming (Round 07)	\$65,000	\$180,500	\$0
72261	Onondaga County Soil and Water Conservation District	Onondaga County Hydroseeding Projects	DEC	Water Quality Improvement Project (WQIP) Program	\$171,890	\$229,187	\$0
72799	Cayuga County Soil and Water Conservation District	Owasco Lake Streambank and Riparian Buffer Restoration Project	DEC	Water Quality Improvement Project (WQIP) Program	\$280,000	\$350,000	\$0
73190	Village of Moravia	Moravia Climate Smart Communities Certification and Comprehensive Planning	DEC	2017 Climate Smart Communities Grants	\$17,278	\$43,195	\$8,432
73202	Onondaga County	Meadowbrook Limestone Inflow and Infiltration Reduction Facility Plan	DEC	Engineering Planning Grant Program	\$50,000	\$65,184	\$50,000
73516	Cayuga County Soil and Water Conservation District	Owasco Lake Watershed Streambank and Shoreline Repair Project	DEC	Water Quality Improvement Project (WQIP) Program	\$467,770	\$539,087	\$0

Project is completeProject is on schedule

Project is progressing more slowly than anticipated

Project concerns need to be resolved

Project contract not yet executed

Project canceled or funding declined

				ROUND VII			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
73697	City of Cortland	Construction of Pedestrian/ Bicycle Connections - SUNY Cortland to Yaman Park	DEC	2017 Climate Smart Communities Grants	\$2,000,000	\$5,400,000	\$156,144
74391	Town of DeWitt	Advanced Syracuse Urban Area Comprehensive Storm Sewer Mapping Project	DEC	Water Quality Improvement Project (WQIP) Program	\$86,250	\$115,000	\$81,604
74394	Village of Marathon	Wastewater Treatment Plant Improvements	DEC	Engineering Planning Grant Program	\$25,250	\$30,300	\$25,250
74469	Village of Hamilton	Wastewater Treatment Plant Improvement Project	DEC	Water Quality Improvement Project (WQIP) Program	\$1,000,000	\$13,500,000	\$1,000,000
74577	Village of Pulaski	Wastewater Treatment System Improvements	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$30,000
74802	Village of Marcellus	Wastewater Treatment Plant Facility Upgrades	DEC	Water Quality Improvement Project (WQIP) Program	\$1,000,000	\$5,716,000	\$1,000,000
74819	Finger Lakes Land Trust, Inc.	Skaneateles Lake Watershed Conservation Partnership Land Acquisition	DEC	Water Quality Improvement Project (WQIP) Program	\$1,410,050	\$1,883,701	\$0
74865	Village of Canastota	Wastewater Treatment Plant Effluent Disinfection Study	DEC	Engineering Planning Grant Program	\$25,360	\$30,432	\$25,091
74909	Village of Union Springs	Land Acquisition for Source Water Protection	DEC	Water Quality Improvement Project (WQIP) Program	\$259,600	\$519,200	\$0
75391	Town of Fleming	Sanitary Sewer Inflow and Infiltration Investigation	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$26,844
75859	Onondaga County	Installation of Cogeneration Units at Metropolitan WWTP	DEC	2017 Climate Smart Communities Grants	\$1,300,000	\$2,605,896	\$185,250
76039	Town of Sandy Creek	Town of Sandy Creek Sewer Project/Feasibility Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$30,000
76174	The Nature Conservancy	Owasco Lake Source Water Protection Program	DEC	Water Quality Improvement Project (WQIP) Program	\$1,124,069	\$1,500,000	\$281,017
76214	Cayuga County Soil and Water Conservation District	Cayuga County Erosion Control	DEC	Water Quality Improvement Project (WQIP) Program	\$300,000	\$400,000	\$75,000
76689	Town of Hastings	Town of Hastings Infiltration and Inflow Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$30,000
72773	United Cerebral Palsy Association of Cayuga County, Inc.	Tourism Travel Skills Training	DOL	Unemployed Worker Training Program	\$97,025	\$227,725	\$0
73151	Onondaga Community College	Pathways to Employment	DOL	Unemployed Worker Training Program	\$99,957	\$102,647	\$66,345
73637	Cayuga Home for Children	Direct Support Professional Training	DOL	Existing Employee Training Program	\$52,992	\$72,432	\$0
73965	Catholic Charities of the Roman Catholic Diocese of Syracuse	Kitchen Works	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	\$34,551
73968	Clear Path for Veterans, Inc.	Culinary Corps	DOL	Unemployed Worker Training Program	\$89,348	\$117,948	\$0
75355	Learning Disabilities Association of Central New York, Inc.	Career Solutions Academy	DOL	Unemployed Worker Training Program	\$100,000	\$117,460	\$89,197
76633	Responsive to Our Community, Inc.	Construction Skills Training Program	DOL	Unemployed Worker Training Program	\$12,878	\$513,012	\$0

			I	ROUND VII			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
71799	Union Springs (V)	Streetscape and Infrastructure Improvements Feasibility Study	DOS	Local Waterfront Revitalization Program	\$150,000	\$200,000	\$126,460
72508	Onondaga (Co)	Onondaga Lake Waterfront Planning	DOS	Local Waterfront Revitalization Program	\$330,000	\$441,476	\$330,000
73655	Madison (Co)	Oneida Lake Nine Element Watershed Management Plan	DOS	Local Waterfront Revitalization Program	\$336,000	\$448,000	\$4,175
74573	Town of Brutus	Shared Municipal Building Feasibility Study	DOS	Local Government Efficiency Program	\$8,500	\$17,000	\$0
75072	Cicero (T)	Brewerton Streetscape Improvements Phase III Design and Construction	DOS	Local Waterfront Revitalization Program	\$393,750	\$525,000	\$0
75263	Union Springs (V)	Frontenac Park Boat Launch Design and Construction	DOS	Local Waterfront Revitalization Program	\$154,350	\$308,700	\$153,909
75756	Cicero (T)	Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$56,250	\$75,000	\$46,923
76260	City of Cortland	Cortland/Homer Joint Water Meter Project Phase 3	DOS	Local Government Efficiency Program	\$400,000	\$480,000	\$0
71098	Green Lakes State Park	Green Infrastructure Improvements	EFC	Green Innovation Grant Program	\$1,000,000	\$1,111,111	\$1,000,000
73644	Cayuga County	Owasco Flats Floodplain Reconnection	EFC	Green Innovation Grant Program	\$600,000	\$666,700	\$576,898
75279	Onondaga County	South Salina Street Green Corridor	EFC	Green Innovation Grant Program	\$1,310,000	\$2,088,800	\$1,244,500
66980	G&C Food Distributors and Brokers, Inc.	G&C Food Distributors and Brokers, Inc.	ESD	Excelsior Jobs Program	\$1,000,000	\$18,000,000	\$268,129
70082	WILBEDONE, INC.	Wilbedone, Inc.	ESD	Excelsior Jobs Program	\$100,000	\$2,103,000	\$0
70805	Saab North America, Inc.	Saab Defense and Security USA, LLC Expansion	ESD	Excelsior Jobs Program	\$20,000,000	\$65,800,000	\$0
71369	Tessy Plastics Corp.	Tessy Plastics Corp. (1)	ESD	Excelsior Jobs Program	\$3,490,000	\$32,500,000	\$1,430,383
71372	Contento's Recycling LLC	Contento's Recycling Capital	ESD	Empire State Development Grant Funds	\$145,000	\$729,068	\$0
71429	John Mezzalingua Associates, LLC	John Mezzalingua Associates Capital (2)	ESD	Excelsior Jobs Program	\$3,000,000	\$37,125,000	\$720,119
71740	Midstate Youth Hockey Association	Midstate Youth Hockey Capital	ESD	Market New York	\$690,000	\$5,460,016	\$0
72494	321 South Salina Street, LLC	321 South Salina Street Capital	ESD	Empire State Development Grant Funds	\$320,000	\$3,267,238	\$320,000
72657	Brockway Bedding Inc.	Brockway Bedding Capital	ESD	Empire State Development Grant Funds	\$325,000	\$2,000,000	\$0
72677	MARQUARDT SWITCHES, INC.	Marquardt Switches Capital	ESD	Empire State Development Grant Funds	\$600,000	\$3,100,000	\$0
73507	CURRIER PLASTICS, INC.	Currier Plastics Excelsior (2)	ESD	Excelsior Jobs Program	\$180,000	\$27,284,000	\$0
73507	CURRIER PLASTICS, INC.	Currier Plastics Capital	ESD	Empire State Development Grant Funds	\$1,800,000	\$9,900,000	\$1,570,000
73530	Copper John Corporation	Copper John Excelsior	ESD	Excelsior Jobs Program	\$100,000	\$1,442,648	\$0
73530	Copper John Corporation	Copper John Capital	ESD	Empire State Development Grant Funds	\$280,000	\$1,442,648	\$0

Project is completeProject is on schedule

Project is progressing more slowly than anticipated

Project concerns need to be resolved

Project contract not yet executed

Project canceled or funding declined

			ı	ROUND VII			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
73800	Douglas Outdoors, LLC	Douglas Outdoors Excelsior	ESD	Excelsior Jobs Program	\$200,000	\$0	\$0
73800	Douglas Outdoors, LLC	Douglas Outdoors Capital	ESD	Empire State Development Grant Funds	\$683,500	\$0	\$0
74060	Apple Acres, LLC	Apple Acres Capital	ESD	Empire State Development Grant Funds	\$550,000	\$8,739,000	\$412,500
74384	Home HeadQuarters, Inc.	Home HeadQuarters Capital	ESD	Empire State Development Grant Funds	\$314,000	\$3,140,000	\$0
74461	Dewayne Block Building, LLC	Dewayne Block Building - Ames Building Capital	ESD	Empire State Development Grant Funds	\$240,000	\$1,676,582	\$140,000
74541	CNY Arts Inc. (fka Cultural Resources Council)	CNY Arts Lifestyle Marketing Working Capital	ESD	Market New York	\$150,000	\$300,000	\$146,933
74553	Hudson Dairy, Inc.	Hudsons Dairy Capital	ESD	Empire State Development Grant Funds	\$220,000	\$1,150,000	\$0
74564	Loretto Independent Living Services, Inc d/b/a PACE CNY	PACE CNY Capital	ESD	Empire State Development Grant Funds	\$965,000	\$3,870,042	\$443,211
74587	Clear Path for Veterans, Inc.	Clear Path for Veterans Capital	ESD	Empire State Development Grant Funds	\$483,000	\$5,217,750	\$0
74723	La Roasteria, Inc. dba Cafe Kubal	Cafe Kubal Capital	ESD	Empire State Development Grant Funds	\$110,000	\$552,000	\$82,500
74852	Town of Cortlandville	Cortlandville Gutchess Athletic Complex Phase 1 Capital	ESD	Empire State Development Grant Funds	\$862,000	\$4,501,171	\$0
75001	D. Yaman Properties, LLC	Cortland Plaza Capital	ESD	Empire State Development Grant Funds	\$925,000	\$5,228,071	\$0
75111	CAYUGA COUNTY IDA	Cayuga County IDA Pump Station Capital	ESD	Empire State Development Grant Funds	\$283,000	\$1,418,125	\$0
75115	Dupli Associates LLC	Dupli Associates -POWER Engineers Capital	ESD	Empire State Development Grant Funds	\$500,000	\$3,200,000	\$0
75167	Central Association of the Blind, Inc.	Central Association for the Blind Capital	ESD	Empire State Development Grant Funds	\$232,000	\$1,161,258	\$0
75222	Du Mond Grain LLC	Du Mond Grain Excelsior	ESD	Excelsior Jobs Program	\$224,000	\$3,501,132	\$40,498
75222	Du Mond Grain LLC	Du Mond Grain Capital	ESD	Empire State Development Grant Funds	\$655,000	\$3,277,132	\$655,000
75372	North Ridge Dairy	North Ridge Dairy Excelsior	ESD	Excelsior Jobs Program	\$212,000	\$1,997,500	\$0
75372	North Ridge Dairy	North Ridge Dairy Capital	ESD	Empire State Development Grant Funds	\$267,500	\$1,785,500	\$0
75545	YMCA of Oswego, Inc.	YMCA of Oswego Capital	ESD	Empire State Development Grant Funds	\$150,000	\$750,000	\$0
75678	CIDC-Schines Theater, LLC	CIDC-Schines Theater Capital	ESD	Empire State Development Grant Funds	\$1,200,000	\$5,900,000	\$0
75851	BTCNY, LLC	BTCNY Capital	ESD	Empire State Development Grant Funds	\$860,000	\$8,650,000	\$0
75857	101 North Salina Street, LLC	101 North Salina Street Capital	ESD	Empire State Development Grant Funds	\$1,500,000	\$19,936,295	\$0
76203	Matt Industries, Inc.	Dupli Envelope and Graphics Capital	ESD	Empire State Development Grant Funds	\$175,000	\$1,294,240	\$175,000
76366	Sankofa NEST, Inc.	Sankofa NEST Working Capital	ESD	ESD - Strategic Planning and Feasibility Studies	\$50,000	\$250,000	\$0
76555	Fulton Group NA, Inc.	Fulton Group NA Capital	ESD	Excelsior Jobs Program	\$1,000,000	\$11,250,000	\$0
76555	Fulton Group NA, Inc.	Fulton Group NA Capital	ESD	Empire State Development Grant Funds	\$1,500,000	\$11,250,000	\$0

			1	ROUND VII			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
76648	CenterState Corporation for Economic Opportunity	CenterState CEO International Trails Symposium Working Capital	ESD	Market New York	\$150,000	\$240,000	\$150,000
76760	Camelot Lodge LLC	Camelot Lodge Capital	ESD	Empire State Development Grant Funds	\$165,000	\$1,614,000	\$0
76777	R.O.D.E South Ave, LLC	R.O.D.E South Ave Capital	ESD	Empire State Development Grant Funds	\$235,000	\$5,021,960	\$0
76834	Prison City Brewing, LLC	Prison City Brewing Capital	ESD	Empire State Development Grant Funds	\$900,000	\$4,500,000	\$0
76842	Siano, Pinckney, Hugo Advertising LLC	Pinckney Hugo Group Capital	ESD	Empire State Development Grant Funds	\$100,000	\$522,500	\$0
76977	Hill Country Farm Brewery, LLC d/b/a Heritage Hill Brewhouse & Kitchen	Hill Country Farm Brewery Working Capital	ESD	Market New York	\$53,000	\$78,000	\$0
76977	Hill Country Farm Brewery, LLC d/b/a Heritage Hill Brewhouse & Kitchen	Hill Country Farm Brewery Capital	ESD	Empire State Development Grant Funds	\$115,000	\$598,350	\$0
77034	Virgilio's Event Centre, LLC	Virgilio's Event Centre Capital	ESD	Empire State Development Grant Funds	\$200,000	\$1,200,000	\$0
77174	The Research Foundation of SUNY	Morrisville State College Capital	ESD	Empire State Development Grant Funds	\$1,200,000	\$2,580,000	\$0
77216	Martens Companies LLC	Martens Companies Excelsior	ESD	Excelsior Jobs Program	\$240,000	\$4,940,000	\$0
77216	Martens Companies LLC	Martens Companies Capital	ESD	Empire State Development Grant Funds	\$940,000	\$6,432,870	\$0
74443	Village of Homer	Village of Homer Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$200,000	\$250,000	\$145,678
74622	Village of Fair Haven	Fair Haven New York Main Street Renovations	HCR	HCR - New York Main Street (NYMS)	\$275,000	\$354,793	\$274,580
74740	Downtown Syracuse Committee, Inc.	Salina-Warren Main Street Project	HCR	HCR - New York Main Street (NYMS)	\$500,000	\$1,690,241	\$212,000
75290	Madison County	Downtown Canastota Main Street	HCR	HCR - New York Main Street (NYMS)	\$300,000	\$773,600	\$202,756
75718	Cortland County	Cortland County Microenterprise Program	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$200,000	\$225,000	\$200,000
71886	Redfield Snowmobile Association, Inc.	Trail Grooming Equipment	Parks	Recreational Trails Program	\$200,000	\$263,240	\$200,000
72070	Square Valley Trail Blazers, Inc.	Snowmobile Trail Groomer	Parks	Recreational Trails Program	\$185,000	\$231,274	\$185,000
72083	Village of Port Byron	Erie Canal Rewatering and Trail Connections Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$418,300	\$556,300	\$0
72300	Town of Brutus	Aqueduct Park Pier and Spillway Reconstruction Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$352,000	\$470,000	\$0
72346	Onondaga Historical Association	Onondaga Historical Association Lobby Restoration	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$22,160	\$29,550	\$0
72384	Chenango Canal Association, Inc.	Chenango Canal Towpath Trail	Parks	Recreational Trails Program	\$54,704	\$91,511	\$0
72807	Town Of Lenox	Lenox Canastota Wampsville Rail Trail (LCWRT)	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$200,000	\$1,000,000	\$180,000

Project is complete

Project is progressing more slowly than anticipated

Project contract not yet executed

Project is on schedule

Project concerns need to be resolved

	ROUND VII										
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed				
73363	Cayuga County	Emerson Park Improvements	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$482,188	\$964,376	\$410,814				
73538	City of Syracuse	Onondaga Park Wall Restoration	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$411,330	\$518,955	\$0				
74462	City of Cortland	Fire Station Window Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$178,305	\$237,740	\$0				
74648	Village of East Syracuse	North Center Street Neighborhood Park	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$139,500	\$186,000	\$0				
77004	City of Oswego	Oswego City Hall Preservation	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$1,512,573	\$450,000				

			F	ROUND VIII			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
83150	CNY Arts, Inc.	CNY Arts & Artists in Public Spaces 2019	Arts	Council on the Arts - Arts and Cultural Impact Programming (Round 08)	\$49,500	\$100,000	\$0
84100	Everson Museum of Art	TEMPO: Public Art on the Everson Community Plaza	Arts	Council on the Arts - Arts and Cultural Impact Programming (Round 08)	\$49,500	\$133,600	\$0
84498	Musical Associates of Central New York, Inc.	Rachmaninoff in Syracuse	Arts	Council on the Arts - Arts and Cultural Impact Programming (Round 08)	\$48,000	\$168,000	\$0
84540	Syracuse Society for New Music	Libba Cotten Project	Arts	Council on the Arts - Arts and Cultural Impact Programming (Round 08)	\$29,000	\$113,750	\$0
81999	City of Fulton	Fulton Canal Corridor Multi- Use Trail	Canals	NYS Canalway Grant Program	\$150,000	\$1,037,000	\$0
80415	Cayuga County Soil and Water Conservation District	Cayuga County Stream Corridor Enhancement and Restoration	DEC	Water Quality Improvement Project (WQIP) Program	\$380,000	\$570,000	\$95,000
80524	Town of Williamstown	Town of Williamstown Salt Storage	DEC	Water Quality Improvement Project (WQIP) Program	\$214,600	\$446,233	\$172,591
80751	Town of DeWitt	Rethinking Rain Water in the Franklin Park Community	DEC	2018 Climate Smart Communities Grants	\$100,435	\$524,870	\$0
81888	Town of Moravia	Town of Moravia CSC Comprehensive Plan	DEC	2018 Climate Smart Communities Grants	\$24,118	\$48,236	\$0
82049	Village of Moravia	Village of Moravia Wastewater Treatment Plant Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$30,000
82139	Village of Pulaski	Village of Pulaski Sidewalks	DEC	2018 Climate Smart Communities Grants	\$653,500	\$1,307,000	\$8,997
82397	Village of Central Square	Village of Central Square Wastewater Treatment Plant Disinfection Study	DEC	Engineering Planning Grant Program	\$18,800	\$23,500	\$18,800
82522	Town of Brutus	Town of Brutus Sewer Extension and Wastewater Treatment Plant Consolidation Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$30,000
82523	Village of Fayetteville	Village of Fayetteville Limestone Creek and Bishop Brook Bank Stabilization & Riparian Buffer Improvements	DEC	Water Quality Improvement Project (WQIP) Program	\$522,000	\$699,000	\$0

			F	ROUND VIII			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
82532	Village of Groton	Village of Groton Wastewater Treatment Plant and Collection System Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$27,735
82618	Village of Union Springs	Village of Union Springs Wastewater Treatment Plant Study	DEC	Engineering Planning Grant Program	\$30,000	\$25,000	\$20,834
82762	Finger Lakes Land Trust, Inc.	Skaneateles Lake Watershed Conservation Partnership Land Acquisition for Source Water Protection Project Phase II	DEC	Water Quality Improvement Project (WQIP) Program	\$1,690,575	\$2,267,612	\$422,644
82764	City of Auburn	City of Auburn Owasco Flats Land Acquisition for Source Water Protection Project	DEC	Water Quality Improvement Project (WQIP) Program	\$75,000	\$100,000	\$0
82765	City of Auburn	City of Auburn Combined Sewer Overflow Study	DEC	Engineering Planning Grant Program	\$30,000	\$58,536	\$30,000
83057	Village of Homer	Walkable Homer	DEC	2018 Climate Smart Communities Grants	\$200,000	\$400,000	\$0
83319	Town of Sandy Creek	Town of Sandy Creek North Sandy Pond Shoreline Restoration	DEC	Water Quality Improvement Project (WQIP) Program	\$320,000	\$460,000	\$80,000
83959	Cortland County Soil and Water Conservation District	Cayuga Lake Watershed Stream Corridor and Culvert Rehabilitation	DEC	Water Quality Improvement Project (WQIP) Program	\$382,500	\$510,000	\$95,625
84210	Finger Lakes Land Trust, Inc.	Otisco Lake Shoreline and Wetlands Protection Land Acquisition for Source Water Protection Project	DEC	Water Quality Improvement Project (WQIP) Program	\$407,500	\$548,000	\$101,875
84447	Cortland County Soil and Water Conservation District	Skaneateles Lake Watershed Stream Corridor and Culvert Rehabilitation	DEC	Water Quality Improvement Project (WQIP) Program	\$375,000	\$500,000	\$93,750
84505	Cortland County Soil and Water Conservation District	Chesapeake Bay Watershed Stream Corridor and Culvert Rehabilitation Program	DEC	Water Quality Improvement Project (WQIP) Program	\$382,500	\$510,000	\$95,625
84683	Village of East Syracuse	Village of East Syracuse Ley Creek Streambank Restoration	DEC	Water Quality Improvement Project (WQIP) Program	\$150,000	\$200,000	\$0
84709	Cortland County Soil and Water Conservation District	Cortland County Critical Area Road Ditch Stabilization and Seeding	DEC	Water Quality Improvement Project (WQIP) Program	\$100,000	\$133,335	\$0
81548	Learning Disabilities Association of Central New York, Inc.	Career Solutions Academy	DOL	Unemployed Worker Training Program	\$100,000	\$105,487	\$52,468
82719	Crouse Health Hospital, Inc.	Emergeny Department and NICU Training Academies	DOL	Existing Employee Training Program	\$42,800	\$85,600	\$0
82812	Mohawk Valley Community College	Heavy Equipment Operator Training	DOL	Unemployed Worker Training Program	\$96,900	\$193,800	\$90,775
83423	Catholic Charities of the Roman Catholic Diocese of Syracuse, N.Y.	Joseph Works	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	\$7,749
83443	Allred & Associates, Inc.	Quality Workforce Development Training	DOL	Existing Employee Training Program	\$21,860	\$24,046	\$0
83678	Currier Plastics, Inc.	Medical Market Training	DOL	Existing Employee Training Program	\$65,400	\$65,400	\$0
80709	Skaneateles (T)	Skaneateles Watershed Nine Element Plan	DOS	Local Waterfront Revitalization Program	\$235,650	\$314,200	\$131,725

Project is completeProject is on schedule

Project is progressing more slowly than anticipated

Project contract not yet executed

Project concerns need to be resolved

Project canceled or funding declined

			F	ROUND VIII			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
81303	Cazenovia (V)	Cazenovia Component Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$31,125	\$41,500	\$14,483
81999	Fulton (C)	Pathfinder and Canalview Trail Construction Phase 1	DOS	Local Waterfront Revitalization Program	\$750,000	\$1,037,000	\$353,987
82003	Cortland (C)	Tioughnioga River Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$48,750	\$65,000	\$0
82109	City of Syracuse	Centralized Payment Office Study	DOS	Local Government Efficiency Program	\$12,492	\$24,965	\$0
83687	Oswego (C)	Wrights Landing Marina Boater Services Improvements	DOS	Local Waterfront Revitalization Program	\$934,200	\$1,245,600	\$0
84066	Cicero (T)	Final Town of Cicero Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$22,500	\$30,000	\$0
84634	Syracuse (C)	City of Syracuse Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$187,500	\$250,000	\$0
81784	Onondaga County	NBT Bank Stadium Green Infrastructure Project	EFC	Green Innovation Grant Program	\$2,270,000	\$3,447,000	\$0
80049	Immediate Mailing Services, Inc.	Immediate Mailing Services, Inc.	ESD	Excelsior Jobs Program	\$100,000	\$7,063,552	\$10,204
80049	Immediate Mailing Services, Inc.	Immediate Mailing Services, Inc.	ESD	Empire State Development Grant Funds	\$450,000	\$7,063,552	\$357,045
80133	Partnership for Community Development, LTD	Hamilton Entrepreneurship Center	ESD	New York State Business Incubator Program	\$625,000	\$1,500,000	\$254,624
80171	Syracuse Urban Partnership, Inc.	Salt City Market Mixed-use Development	ESD	Empire State Development Grant Funds	\$1,000,000	\$23,162,468	\$0
80644	East Lake Commons, LLC	East Lake Commons Mixed- use Redevelopment	ESD	Empire State Development Grant Funds	\$800,000	\$19,472,363	\$0
80743	YMCA of Greater Syracuse	Downtown YMCA Revitalization	ESD	Empire State Development Grant Funds	\$731,000	\$8,458,926	\$0
80939	Knowles Cazenovia, Inc.	Knowles Cazenovia Thin Film Commercial Expansion 2019	ESD	Empire State Development Grant Funds	\$1,800,000	\$9,000,000	\$0
81492	All Seasonings Ingredients, Inc.	All Seasons Ingredients, Inc. Expansion	ESD	Empire State Development Grant Funds	\$430,000	\$2,150,000	\$0
81916	Syracuse Label Co. Inc.	Syracuse Label Co. Inc Addition	ESD	Empire State Development Grant Funds	\$500,000	\$5,973,300	\$0
82026	Northeastern Electronics Co., Inc.	Northeastern Electronics Expansion	ESD	Excelsior Jobs Program	\$350,000	\$4,250,000	\$0
82026	Northeastern Electronics Co., Inc.	Northeastern Electronics Expansion	ESD	Empire State Development Grant Funds	\$350,000	\$4,250,000	\$0
82066	CNY Hemp Processing	CNY Hemp Processing- Expansion	ESD	Empire State Development Grant Funds	\$55,000	\$275,000	\$0
82490	Salina 1st LLC	Salina 1st Redevelopment	ESD	Empire State Development Grant Funds	\$1,300,000	\$6,642,500	\$0
82721	Cueva Contract Inc	Cueva Contract Relocation and Expansion	ESD	Empire State Development Grant Funds	\$97,000	\$492,532	\$0
82744	City of Auburn	City of Auburn NYS Equal Rights Heritage Center Working Capital	ESD	Market New York	\$150,000	\$200,000	\$0
82837	EJ USA, Inc.	EJ USA Capital	ESD	Excelsior Jobs Program	\$450,000	\$9,900,000	\$231,573
82867	LOOP Recycled Products of New York	LOOP Recycled Products of New York	ESD	Excelsior Jobs Program	\$90,000	\$300,000	\$0
82867	LOOP Recycled Products of New York	LOOP Recycled Products of New York	ESD	Empire State Development Grant Funds	\$60,000	\$300,000	\$0

			F	ROUND VIII			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
82876	CNY Arts Inc. (fka Cultural Resources Council)	CNY Arts 2019 Working Capital	ESD	Market New York	\$150,000	\$210,000	\$150,000
82942	Volpi Manufacturing USA, Inc.	Volpi Manufacturing Cleanroom Construction	ESD	Empire State Development Grant Funds	\$320,000	\$2,286,652	\$160,000
83046	SAF-GLAS, LLC	SAF-GLAS LLC	ESD	Excelsior Jobs Program	\$5,000,000	\$66,896,000	\$0
83046	SAF-GLAS, LLC	SAF-GLAS LLC	ESD	Empire State Development Grant Funds	\$3,000,000	\$66,896,000	\$0
83168	City of Syracuse	Le Moyne College Neighborhood Plan	ESD	ESD - Strategic Planning and Feasibility Studies	\$100,000	\$200,000	\$0
83374	Syracuse Bioanalytical, LLC	Syracuse Bioanalytical LLC Food Quality Testing Laboratory	ESD	Empire State Development Grant Funds	\$123,000	\$615,000	\$0
83398	NYS Craft Beverage Services Inc	NYS Craft Beer Collaborative	ESD	Empire State Development Grant Funds	\$178,000	\$1,085,000	\$0
83480	Keith Titus Corporation	Keith Titus Corporation Driver Training, Health and Wellness Center	ESD	Empire State Development Grant Funds	\$1,200,000	\$10,820,528	\$0
83488	Strathmore Community Development Group	Trinity Place	ESD	Empire State Development Grant Funds	\$505,000	\$2,620,968	\$0
83501	Willet Hop and Grain LLC	Expansion of Hops farm	ESD	Empire State Development Grant Funds	\$100,000	\$500,000	\$0
83652	Acropolis Center, LLC	Acropolis Center Redevelopment	ESD	Empire State Development Grant Funds	\$800,000	\$5,963,769	\$400,000
83692	New York State Rhythm and Blues Festival, Inc.	27th New York State Blues Festival	ESD	Market New York	\$50,000	\$184,000	\$50,000
83970	Kelsey Moody & Associates, LLC	LaFayette Square Redevelopment Ichor Therapeutics Capital	ESD	Empire State Development Grant Funds	\$79,000	\$1,982,700	\$0
84250	Cayuga Community College	Cayuga Comm College Collaborate Workforce Dev Center	ESD	Empire State Development Grant Funds	\$1,000,000	\$3,450,000	\$0
84411	Lindsey Aggregates, Inc.	Lindsey Aggregates Capital	ESD	Empire State Development Grant Funds	\$140,000	\$700,000	\$140,000
84430	301 Belle Isle Road LLC	Regional Organic Waste to Energy	ESD	Empire State Development Grant Funds	\$900,000	\$20,000,000	\$0
84559	PPC Broadband, Inc.	PPC Broadband, Inc.	ESD	Excelsior Jobs Program	\$8,000,000	\$0	\$0
84559	PPC Broadband, Inc.	PPC Broadband, Inc.	ESD	Empire State Development Grant Funds	\$3,350,000	\$0	\$0
84562	Maple Hollow Farm	New York Grown and Certified Dairy processing farm	ESD	Empire State Development Grant Funds	\$32,000	\$161,000	\$0
84857	Good Life Philanthropic Youth Foundation	Good Life Hip-Hop Center For Youth Entrepreneurship	ESD	Empire State Development Grant Funds	\$700,000	\$5,336,400	\$0
85167	A-L Tier II LLC (SIDEARM Sports)	A-L Tier II LLC/SIDEARM Capital	ESD	Excelsior Jobs Program	\$500,000	\$2,209,373	\$10,870
85238	Blading Services Unlimited LLC	Blading Services Capital	ESD	Excelsior Jobs Program	\$125,000	\$2,200,000	\$48,500
80295	City of Cortland	City of Cortland Microenterprise Assistance	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$200,000	\$225,000	\$200,000
80978	Village of Hamilton	Village of Hamilton Microenterprise Assistance	HCR	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$100,000	\$110,000	\$100,000

Project is completeProject is on schedule

Project concerns need to be resolved

Project is progressing more slowly than anticipated

Project contract not yet executed

Project canceled or funding declined

	ROUND VIII										
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed				
81942	City of Cortland	83-85 Main Street Redevelopment	HCR	HCR - New York Main Street (NYMS)	\$500,000	\$2,266,400	\$500,000				
82313	City of Cortland	City of Cortland Clinton Avenue Between Pomeroy and Pendleton Streets Water Main Replacement	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$750,000	\$822,500	\$585,714				
82688	Village of Pulaski	Pulaski Main Street Revitalization	HCR	HCR - New York Main Street (NYMS)	\$302,438	\$470,838	\$202,294				
84022	Onondaga County Community Development	2018 Village of Liverpool NY Main Street Program	HCR	HCR - New York Main Street (NYMS)	\$294,500	\$1,027,243	\$150,000				
80690	WoodBAyr Farm	New Composting Bedding Pack Energy Net Zero Smart Dairy Barn	NYSERDA	Net Zero Energy for Economic Development	\$1,000,000	\$2,590,000	\$304,000				
80221	Cayuga Museum of History and Art	Cayuga Museum Case Laboratory Comprehensive Rehabilitation	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$53,700	\$71,600	\$53,700				
80673	Madison County	Delphi Falls County Park	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$1,054,400	\$0				
81062	Village of Cazenovia	Burton Street Park Enhancement	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$132,000	\$264,000	\$0				
84197	Town of Montezuma	Montezuma Heritage Park Improvement Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$147,425	\$203,570	\$0				
84409	Aurora Masonic Center	Aurora Masonic Center Preservation	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$168,525	\$253,275	\$0				

	ROUND IX									
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed			
91134	Syracuse Children's Theatre	Workforce Expansion	Arts	Council on the Arts - Workforce Investment	\$26,650	\$80,000	\$0			
91256	Cultural Council of Cortland County	Workforce Expansion	Arts	Council on the Arts - Workforce Investment	\$18,750	\$91,200	\$0			
91830	Syracuse City Ballet	Workforce Expansion	Arts	Council on the Arts - Workforce Investment	\$22,500	\$106,000	\$0			
93493	Auburn Public Theater, Inc.	Workforce Expansion	Arts	Council on the Arts - Workforce Investment	\$20,000	\$80,000	\$0			
93774	Landmark Theatre	Auditorium Seating	Arts	Council on the Arts - Arts & Cultural Facilities Improvement Program - Mid-Size Capital Project Fund	\$145,000	\$1,345,000	\$0			
93843	Schweinfurth Memorial Art Center dba Schweinfurth Art Center	Workforce Expansion	Arts	Council on the Arts - Workforce Investment	\$27,450	\$40,768	\$0			
94132	Musical Associates of Central New York	Workforce Expansion	Arts	Council on the Arts - Workforce Investment	\$40,000	\$122,900	\$0			
94177	CNY Jazz Arts Foundation Inc	Workforce Training and Development Programs	Arts	Council on the Arts - Workforce Fellowship Program	\$24,000	\$60,453	\$0			
94293	Skaneateles Festival	Workforce Expansion	Arts	Council on the Arts - Workforce Investment	\$21,250	\$160,000	\$0			
91710	Village of Cazenovia	Lakeland Park Canal Enhancement and Walkway	Canals	NYS Canalway Grant Program	\$100,000	\$239,000	\$44,370			
91859	Village of Fayetteville	Village of Fayetteville Canal Landing Phase VI	Canals	NYS Canalway Grant Program	\$150,000	\$1,405,000	\$0			

				ROUND IX			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
89715	Village of Canastota	Village of Canastota Wastewater Treatment Plant Disinfection	DEC	Water Quality Improvement Project (WQIP) Program	\$413,347	\$551,130	\$0
90412	Cayuga County Water and Sewer Authority	Cayuga County Honoco Road Collection System Study	DEC	Engineering Planning Grant Program	\$30,000	\$36,000	\$15,000
91492	Town of Cicero	Town of Cicero Salt Storage	DEC	Water Quality Improvement Project (WQIP) Program	\$316,666	\$475,000	\$316,666
92638	Village of Homer	Tioughnioga River Aquatic Connectivity Restoration	DEC	Water Quality Improvement Project (WQIP) Program	\$215,625	\$2,182,500	\$0
93683	Cayuga County Soil and Water Conservation District	Cayuga County Owasco Lake Watershed Culvert Assessment Study	DEC	Non-Agricultural Nonpoint Source Planning Grant Program	\$29,192	\$39,842	\$0
93785	Town of Cortlandville	Town of Cortlandville Land Acquisition for Source Water Protection	DEC	Water Quality Improvement Project (WQIP) Program	\$178,240	\$222,800	\$0
94097	Village of Homer	Village of Homer Salt Storage	DEC	Water Quality Improvement Project (WQIP) Program	\$100,000	\$200,000	\$0
94108	City of Syracuse	City of Syracuse Outer Eastwood Sewer Inflow and Infiltration Study	DEC	Engineering Planning Grant Program	\$50,000	\$60,000	\$25,000
94170	Town of Sandy Creek	Town of Sandy Creek Lake Ontario Shoreline Stabilization Study	DEC	Non-Agricultural Nonpoint Source Planning Grant Program	\$30,000	\$33,000	\$0
94444	Madison County Soil and Water Conservation District	Madison County Oneida Lake Watershed Streambank Stabilization Study	DEC	Non-Agricultural Nonpoint Source Planning Grant Program	\$30,000	\$41,206	\$0
94467	Cortland County Soil and Water Conservation District	Cortland County Septic Tank Pump-Out Program	DEC	Water Quality Improvement Project (WQIP) Program	\$72,496	\$132,988	\$0
94809	Cayuga County Soil and Water Conservation District	Cayuga County Filmore Road Streambank Stabilization	DEC	Water Quality Improvement Project (WQIP) Program	\$500,000	\$625,000	\$0
95082	Cayuga County Soil and Water Conservation District	Town of Ledyard Salt Storage	DEC	Water Quality Improvement Project (WQIP) Program	\$200,000	\$300,000	\$0
89431	Cayuga (Co)	Village of Fair Haven and Town of Sterling Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$72,000	\$96,000	\$48,729
89464	Union Springs (V)	Frontenac Park Boat Launch Design and Construction: Phase II	DOS	Local Waterfront Revitalization Program	\$486,506	\$648,675	\$451,372
89965	Cayuga (V)	Village of Cayuga Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$48,750	\$65,000	\$25,344
90841	Oswego County	Shared Public Safety Software Implementation	DOS	Local Government Efficiency Program	\$576,545	\$1,307,901	\$0
90901	Otselic Valley Central School District	School and Town Shared Facility	DOS	Local Government Efficiency Program	\$400,000	\$491,600	\$0
91541	Oswego (T)	Town of Oswego Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$56,250	\$75,000	\$22,688
91735	City of Syracuse	Shared Fire Training Tower Study	DOS	Local Government Efficiency Program	\$25,000	\$50,000	\$0

Project is complete
Project is on schedule

Project concerns need to be resolved

Project is progressing more slowly than anticipated

Project contract not yet executed

Project canceled or funding declined

				ROUND IX			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
91965	Lysander (T)	Town of Lysander and Village of Baldwinsville Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$120,000	\$160,000	\$0
93298	City of Cortland	Consolidated Water System and Operations Study	DOS	Local Government Efficiency Program	\$25,000	\$50,000	\$0
94003	Clay (T)	Town of Clay Three Rivers Point Pre-Development	DOS	Brownfield Opportunity Areas	\$220,900	\$245,900	\$55,225
94455	Canastota (V)	Revitalize Canastota Design	DOS	Local Waterfront Revitalization Program	\$60,000	\$71,012	\$29,931
93906	Onondaga County	Butternut Street Green Corridor Phase 1	EFC	Green Innovation Grant Program	\$1,000,000	\$1,819,000	\$0
85708	Flex-Hose Co., Inc.	Flex-Hose Co., Inc.	ESD	Excelsior Jobs Program	\$600,000	\$3,600,000	\$0
85859	Armoured One LLC	Armoured One Expansion Project	ESD	Excelsior Jobs Program	\$300,000	\$700,000	\$0
85859	Armoured One LLC	Armoured One Expansion Project	ESD	Empire State Development Grant Funds	\$400,000	\$700,000	\$0
87310	Cryomech, Inc.	Cryomech Manufacturing Facility	ESD	Excelsior Jobs Program	\$600,000	\$18,180,680	\$0
89808	Town of Oswego	Town of Oswego Lake Shore Sewer Construction	ESD	Empire State Development Grant Funds	\$300,000	\$5,550,000	\$0
90882	Currier Plastics, Inc.	Currier Plastics Medical Market Expansion	ESD	Excelsior Jobs Program	\$784,000	\$27,284,000	\$0
90882	Currier Plastics, Inc.	Currier Plastics Medical Market Expansion	ESD	Empire State Development Grant Funds	\$1,600,000	\$18,020,000	\$0
90909	Liland Trade Radiator Service Inc DBA Liland Global	First location expansion	ESD	Excelsior Jobs Program	\$319,000	\$919,000	\$0
90909	Liland Trade Radiator Service Inc DBA Liland Global	First location expansion	ESD	Empire State Development Grant Funds	\$600,000	\$919,000	\$0
91451	VES Building Three LLC	Cazenovia Eastern Gateway	ESD	Empire State Development Grant Funds	\$1,400,000	\$15,414,344	\$0
91887	Cutlery Lofts, LLC	Cutlery Lofts Mixed-use Construction (Camillus Mills Phase 2)	ESD	Empire State Development Grant Funds	\$695,000	\$17,191,690	\$0
91952	Tessy Plastics Corp.	Tessy Plastics Corp. (2)	ESD	Excelsior Jobs Program	\$3,000,000	\$25,495,000	\$0
91952	Tessy Plastics Corp.	Tessy Plastics Corp. (2)	ESD	Empire State Development Grant Funds	\$2,000,000	\$25,495,000	\$0
91996	State University of New York SUNY Health Science Center at Syracuse DBA SUNY Medical University University Hospital	Throughput Operations Center	ESD	Empire State Development Grant Funds	\$600,000	\$3,092,011	\$0
92408	Town of Cortlandville	Gutchess Lumber Sports Complex Phase 2	ESD	Empire State Development Grant Funds	\$200,000	\$1,100,000	\$0
92497	Commonspace Properties Inc	Commonspace NY	ESD	Empire State Development Grant Funds	\$720,000	\$720,000	\$0
92633	ACCESS Global Enterprises LLC	ACCESS Dental Laboratories	ESD	Excelsior Jobs Program	\$150,000	\$1,400,000	\$0
92633	ACCESS Global Enterprises LLC	ACCESS Dental Laboratories	ESD	Empire State Development Grant Funds	\$280,000	\$1,400,000	\$0
92653	FS Development Associates LLC	Amphion Piano Merrell Soule Redevelopment Project	ESD	Empire State Development Grant Funds	\$1,000,000	\$27,000,000	\$0
92658	Arts at the Palace	Hamilton Summer Arts Fest: Warm Hearts, Cool Culture	ESD	Market New York	\$72,600	\$90,750	\$0

				ROUND IX			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
92696	120 Wilkinson Development LLC	Redevelopment of Former General Ice Cream Factory	ESD	Empire State Development Grant Funds	\$450,000	\$4,837,500	\$0
92719	Cazenovia College	Finance Lab	ESD	Empire State Development Grant Funds	\$40,000	\$250,000	\$0
92778	Construction, Design, & Management Inc.	New Building at Nestle Site (Fay Street)	ESD	Empire State Development Grant Funds	\$282,000	\$1,441,182	\$0
92784	Hamilton Initiative, LLC	Downtown Hamilton Mixed Use Business Development Center	ESD	Empire State Development Grant Funds	\$650,000	\$10,908,030	\$0
93079	Port of Oswego	Oswego Lake Side Preforming Arts and Welcome Center	ESD	ESD - Strategic Planning and Feasibility Studies	\$20,000	\$39,892	\$0
93190	Lydall Performance Materials, Inc.	Lydall Performance Materials - Recommission Manufacturing Line	ESD	Empire State Development Grant Funds	\$700,000	\$700,000	\$0
93218	Le Moyne College	Le Moyne College - Entrepreneurial Plaza Development	ESD	Empire State Development Grant Funds	\$485,000	\$2,425,000	\$0
93246	Visit Syracuse, Inc.	Central New York Tourism	ESD	Market New York	\$150,000	\$200,000	\$0
93331	Discovery Center of Science and Technology	The MOST - Renovations to Create Commercial Rental Space	ESD	Empire State Development Grant Funds	\$300,000	\$300,000	\$0
93342	City of Auburn	NYS Equal Rights Heritage Center Marketing Plan	ESD	Market New York	\$150,000	\$200,000	\$0
93608	NJ Jones Plumbing LLC	NJ Jones South Ave Redevelopment	ESD	Empire State Development Grant Funds	\$135,000	\$1,199,999	\$0
93770	Tracey Road Equipment Inc	Tracey Road Equipment Expansion	ESD	Empire State Development Grant Funds	\$400,000	\$2,000,000	\$0
94067	J.M. Murray Center, Inc.	J.M. Murray - Manufacturing Expansion	ESD	Empire State Development Grant Funds	\$800,000	\$5,923,154	\$0
94191	Digital Hyve Marketing LLC	Digital Hyve Marketing LLC	ESD	Excelsior Jobs Program	\$1,000,000	\$1,000,000	\$0
94205	County of Oswego Industrial Development Agency	Manufacturing StartUp Facility	ESD	Empire State Development Grant Funds	\$850,000	\$4,280,000	\$0
94307	Syracuse Bread Factory LLC	Syracuse Bread Factory	ESD	Empire State Development Grant Funds	\$1,000,000	\$13,881,000	\$0
94329	SparkOrange LLC	Spark.Orange LLC	ESD	Excelsior Jobs Program	\$800,000	\$800,000	\$0
94337	United Auto Supply of Syracuse West, LLC	United Auto Supply of Syracuse West LLC	ESD	Excelsior Jobs Program	\$797,000	\$9,389,000	\$0
94337	United Auto Supply of Syracuse West, LLC	United Auto Supply of Syracuse West LLC	ESD	Empire State Development Grant Funds	\$1,000,000	\$9,389,000	\$0
94343	Cayuga Milk Ingredients, LLC	Cayuga Milk Ingredients, LLC (2) Capital	ESD	Excelsior Jobs Program	\$2,500,000	\$95,131,846	\$0
94343	Cayuga Milk Ingredients, LLC	Cayuga Milk Ingredients, LLC (2) Capital	ESD	Empire State Development Grant Funds	\$2,500,000	\$95,131,846	\$0
94422	C Oneida	City of Oneida WWTP Improvements	ESD	Empire State Development Grant Funds	\$2,000,000	\$2,000,000	\$0
94486	City of Cortland	City of Cortland Community Child Care Project	ESD	Empire State Development Grant Funds	\$500,000	\$500,000	\$0
94775	SyracuseOnondaga County Planning Agency	Syracuse-Onondaga Strategic Planning County Plan	ESD	ESD - Strategic Planning and Feasibility Studies	\$100,000	\$200,000	\$0
94858	Marathon Boat Group	Marathon Boat Group expansion	ESD	Excelsior Jobs Program	\$270,000	\$4,941,900	\$0

Project is complete

Project is progressing more slowly than anticipated

[.]patou

Project contract not yet executed

Project is on schedule

Project concerns need to be resolved

				ROUND IX			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
94858	Marathon Boat Group	Marathon Boat Group expansion	ESD	Empire State Development Grant Funds	\$600,000	\$4,941,900	\$0
94930	Haun Specialty Gas, Inc.	Haun Specialty Gas - Dry Ice Manufacturing	ESD	Empire State Development Grant Funds	\$150,000	\$150,000	\$0
96379	Bankers Healthcare Group LLC	BHG Relocation	ESD	Excelsior Jobs Program	\$6,000,000	\$6,000,000	\$0
96381	Capital Collection Management, LLC	BHG Relocation II - CCM	ESD	Excelsior Jobs Program	\$1,000,000	\$1,000,000	\$0
89448	Village of Cleveland	Village of Cleveland Water System Improvements	HCR	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$1,000,000	\$6,135,000	\$479,897
91016	Village of Phoenix	Phoenix NYMS 2 Project	HCR	HCR - New York Main Street (NYMS)	\$290,000	\$749,530	\$65,775
91509	Cortland County	Cortland County Housing Conditions Survey	HCR	HCR - Community Development Block Grant (CDBG) - Community Planning	\$50,000	\$52,500	\$50,000
92959	AnheuserBusch InBev	Baldwinsville Brewery Carbon Reduction Project	NYSERDA	Commercial & Industrial Carbon Challenge	\$1,600,000	\$3,075,000	\$0
93371	Salina 1st LLC	Salina 1st LLC Net Zero	NYSERDA	Net Zero Energy for Economic Development	\$1,000,000	\$6,500,000	\$0
89561	St. Paul's Church in Syracuse	St. Paul's Downtown Living	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$556,988	\$742,651	\$0
89828	Cayuga County	Sterling Nature Center Construction Documents	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$231,525	\$308,700	\$0
91106	Oneida Community Mansion House	Revitalization of Historic Oneida Community Mansion House	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$600,000	\$1,375,176	\$50,285
91759	Baltimore Woods Nature Center, Inc.	Baltimore Woods Nature Center Expansion	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$189,417	\$378,835	\$0
92220	Cayuga County	Cato-Bruto Trail Bridge Construction	Parks	Recreational Trails Program	\$95,560	\$119,450	\$0
93513	City of Cortland	Fire Station Window Restoration Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$443,445	\$591,260	\$0
93938	Oswego County	Camp Hollis Renovation	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$229,000	\$317,500	\$0

	ROUND XI								
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed		
110058	City of Fulton	Pathfinder Canal Towpath Trail on DavisStandard Waterfront	Canals	NYS Canalway Grant Program	\$150,000	\$3,230,450	\$0		
110129	City of Oswego	City of Oswego Canal Bright Lights Project	Canals	NYS Canalway Grant Program	\$144,771	\$289,542	\$0		
107013	Village of Union Springs	Village of Union Springs Wastewater Treatment Plant Improvements	DEC	Water Quality Improvement Project (WQIP) Program	\$4,480,000	\$11,200,000	\$0		
107238	Village of Moravia	Village of Moravia Wastewater Treatment Plant Improvements	DEC	Water Quality Improvement Project (WQIP) Program	\$3,689,250	\$5,902,800	\$0		
107696	Town of Cazenovia	Stormwater Flood Mitigation	DEC	2021 Climate Smart Communities Grants	\$232,000	\$464,000	\$0		

			F	ROUND XI			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
108748	Cayuga County SWCD	Cayuga County Stormwater Detention and Conveyance Project	DEC	Water Quality Improvement Project (WQIP) Program	\$200,000	\$250,000	\$0
109029	Town of Constantia	Town of Constantia Northshore Sewer Project	DEC	Water Quality Improvement Project (WQIP) Program	\$4,600,000	\$39,015,000	\$0
109328	Town of Manlius	Climate Action Plans	DEC	2021 Climate Smart Communities Grants	\$22,250	\$44,500	\$0
110185	Town of Marcellus	Town of Marcellus-Knolls Detention Pond Retrofit Project	DEC	Water Quality Improvement Project (WQIP) Program	\$23,540	\$29,425	\$0
110353	Cayuga County Soil and Water Conservation District	Skaneateles Lake Watershed Culvert Assessments - Cayuga County	DEC	Non-Agricultural Nonpoint Source Planning and MS4 Mapping Grant	\$4,363	\$4,973	\$0
110459	Village of Central Square	Village of Central Square Wastewater Treatment Plant Disinfection	DEC	Water Quality Improvement Project (WQIP) Program	\$461,475	\$615,300	\$0
110535	Onondaga County Soil and Water Conservation District	Onondaga County Critical Area Seeding Project	DEC	Water Quality Improvement Project (WQIP) Program	\$258,632	\$344,843	\$0
110552	Town of Geddes	Westvale Plaza Improvements	DEC	2021 Climate Smart Communities Grants	\$219,161	\$438,322	\$0
110594	Cayuga County SWCD	Owasco Lake Firelane Drainage Management Project	DEC	Water Quality Improvement Project (WQIP) Program	\$600,000	\$750,000	\$0
110599	Cayuga County SWCD	Cayuga County Road Ditch Stabilization Project	DEC	Water Quality Improvement Project (WQIP) Program	\$400,000	\$500,000	\$0
110821	Onondaga County Dept. of Water Environment Protection	Onondaga County Wastewater Combined Sewer Overflow Abatement	DEC	Water Quality Improvement Project (WQIP) Program	\$4,020,110	\$5,025,138	\$0
110981	Central New York Land Trust	Robert Vitkus, DDS Conservation Area Acquisition	DEC	Water Quality Improvement Project (WQIP) Program	\$2,442,000	\$3,052,500	\$0
111268	Oswego County Soil and Water Conservation District	Village of Pulaski Stormwater Study	DEC	Non-Agricultural Nonpoint Source Planning and MS4 Mapping Grant	\$30,000	\$33,000	\$0
111325	Cortland County Soil and Water Conservation District	Trout Brook Stream Corridor Stabilization and Erosion Control in Cortland County	DEC	Water Quality Improvement Project (WQIP) Program	\$769,000	\$961,250	\$0
111336	Cortland County SWCD	Cortland County Culvert Rehabilitation	DEC	Water Quality Improvement Project (WQIP) Program	\$400,000	\$500,000	\$0
111470	Cayuga County Soil and Water Conservation District	Cayuga Lake Watershed Culvert Assessments - Cayuga County	DEC	Non-Agricultural Nonpoint Source Planning and MS4 Mapping Grant	\$20,245	\$22,495	\$0
111472	Cortland County Soil and Water Conservation District	Hoxie Gorge Stream Corridor Stabilization and Erosion Control Study in Cortland County	DEC	Non-Agricultural Nonpoint Source Planning and MS4 Mapping Grant	\$30,000	\$33,000	\$0
111562	Cayuga County Soil and Water Conservation District	Lake Ontario Watershed Culvert Assessments - Cayuga County	DEC	Non-Agricultural Nonpoint Source Planning and MS4 Mapping Grant	\$4,764	\$5,896	\$0
111630	Central New York Land Trust	Skaneateles Lake Watershed Land Acquisition Program	DEC	Water Quality Improvement Project (WQIP) Program	\$4,000,000	\$5,000,000	\$0
108310	Central New York Regional Planning & Development Board	Town and Village of Elbridge Comprehensive Plan	DOS	Smart Growth Comprehensive Planning Grant Program	\$40,000	\$80,000	\$0

Project is completeProject is on schedule

Project is progressing more slowly than anticipated

Project concerns need to be resolved

Project contract not yet executed

Project canceled or funding declined

			F	ROUND XI			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
108428	Town of Granby	Granby Smart Growth Comprehensive Plan	DOS	Smart Growth Comprehensive Planning Grant Program	\$50,000	\$71,355	\$0
108537	Town of Geddes	Shared Property Data Collection	DOS	Local Government Efficiency Program	\$295,974	\$328,861	\$0
109015	Oswego County	Oswego River Public Access Boat Launch Phase II	DOS	Local Waterfront Revitalization Program	\$196,139	\$261,519	\$0
109017	Oswego County	County-Wide Infrastructure Authority Feasibility	DOS	Local Government Efficiency Program	\$60,000	\$120,000	\$0
110051	City of Oswego	Oswego Breitbeck Park Improvements	DOS	Local Waterfront Revitalization Program	\$412,267	\$549,689	\$0
110988	Town of Hastings	Town of Hastings Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization Program	\$76,500	\$90,000	\$0
109310	City of Fulton	Water Pollution Control Plant Improvements Project	EFC	Engineering Planning Grant	\$30,000	\$30,000	\$0
109332	Village of Mexico	Inflow and Infiltration Study	EFC	Engineering Planning Grant	\$30,000	\$36,000	\$0
109647	Village of Pulaski	Water Meters	EFC	Green Innovation Grant Program (Efficiency)	\$285,000	\$385,320	\$0
110058	City of Fulton	Pathfinder Canal Towpath Trail on DavisStandard Waterfront	EFC	Green Innovation Grant Program (Stormwater)	\$1,030,000	\$3,230,450	\$0
110779	Village of Port Byron	Wastewater Treatment Plant Improvements	EFC	Engineering Planning Grant	\$30,000	\$36,000	\$0
110958	Town of Hastings	East River Road Pump Station and Forcemain Study	EFC	Engineering Planning Grant	\$30,000	\$36,000	\$0
110969	Village of Parish	Inflow and Infiltration Investigations	EFC	Engineering Planning Grant	\$30,000	\$84,000	\$0
111375	Village of Pulaski	Stormwater System Improvements	EFC	Engineering Planning Grant	\$30,000	\$36,000	\$0
107296	Discovery Center of Science and Technology	MOST - Digital Theater Upgrade	ESD	Empire State Development Grant Funds	\$250,000	\$2,600,000	\$0
107467	SEPAC Machining LLC dba Lakeside Innovative Technologies	LiTES Manufacturing Expansion	ESD	Excelsior Jobs Program	\$100,000	\$1,624,000	\$0
107467	SEPAC Machining LLC dba Lakeside Innovative Technologies	LiTES Manufacturing Expansion	ESD	Empire State Development Grant Funds	\$150,000	\$1,624,000	\$0
107473	CenterState Corporation for Economic Opportunity	The Tech Garden - Innovation Hot Spot	ESD	New York State Business Incubator and Innovation Hot Spot Support Program	\$1,250,000	\$3,750,000	\$0
108149	ANHEUSER BUSCH	Baldwinsville Manufacturing Center of Excellence	ESD	Excelsior Jobs Program	\$500,000	\$55,809,319	\$0
108149	ANHEUSER BUSCH	Baldwinsville Manufacturing Center of Excellence	ESD	Empire State Development Grant Funds	\$500,000	\$55,809,319	\$0
108814	Upstate Medical University CNY Biotech Certified Business Incubator	Upstate Medical University CNY Biotech Certified Business Incubator	ESD	New York State Business Incubator and Innovation Hot Spot Support Program	\$625,000	\$625,000	\$0
108950	New York Hemp Oil	185 South Main Street Upgrade/Facility Build-out Project	ESD	Empire State Development Grant Funds	\$300,000	\$1,934,000	\$0
109320	Liland Trade & Radiator Servic	Miller Brewery First Location expansion	ESD	Excelsior Jobs Program	\$1,000,000	\$2,000,000	\$0
109320	Liland Trade & Radiator Servic	Miller Brewery First Location expansion	ESD	Empire State Development Grant Funds	\$1,000,000	\$2,000,000	\$0
109776	XTO, Inc.	XTO Inc. Machine Expansion	ESD	Empire State Development Grant Funds	\$69,000	\$345,990	\$0

			F	ROUND XI			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
109841	Simply Ingram LLC	The Castle multi-venue redevelopment	ESD	Empire State Development Grant Funds	\$1,200,000	\$1,200,000	\$0
110151	1970 W Fayette, LLC	Gere Block Redevelopment	ESD	Empire State Development Grant Funds	\$978,396	\$5,853,799	\$0
111005	NYSSA SLEDNY	Spend Winter With Us Tourism Marketing Plan	ESD	Market New York	\$50,000	\$67,700	\$0
111308	City of Auburn	NYS Equal Rights Heritage Center Tourism Marketing Plan	ESD	Market New York	\$300,000	\$400,000	\$0
111360	CenterState CEO	Fotokite Expansion	ESD	Excelsior Jobs Program	\$2,500,000	\$21,373,850	\$0
111360	CenterState CEO	Fotokite Expansion	ESD	Empire State Development Grant Funds	\$2,500,000	\$21,373,850	\$0
111490	Everson Museum of Art of Syracuse and Onondaga County	Everson Sculpture Park	ESD	Market New York	\$800,000	\$4,000,000	\$0
111565	Punch and Die Metal Fabrication, LLC	401 West Taylor Street, 2nd App	ESD	Excelsior Jobs Program	\$120,000	\$840,000	\$0
111565	Punch and Die Metal Fabrication, LLC	401 West Taylor Street, 2nd App	ESD	Empire State Development Grant Funds	\$100,000	\$840,000	\$0
112699	Intertek	Enhanced Environmental Defense and Aerospace Industry Support Lab	ESD	Empire State Development Grant Funds	\$198,600	\$198,600	\$0
112702	366 West Onondaga Street LLC	Whedon Mansion Rehabilitation	ESD	Empire State Development Grant Funds	\$250,000	\$1,829,948	\$0
112747	Intertek	Intertek Battery Energy Storage Test Lab	ESD	Empire State Development Grant Funds	\$300,000	\$300,000	\$0
112750	SUNY Oswego	Center for Business Excellence Transformation (C-BET)	ESD	Empire State Development Grant Funds	\$250,000	\$250,000	\$0
113906	Finger Lakes Fish Inc	Local Coho Auburn Expansion	ESD	Empire State Development Grant Funds	\$500,000	\$500,000	\$0
113962	SYRACUSE COOPERATIVE FEDERAL CREDIT UNION	Near Eastside CDFI Office	ESD	Empire State Development Grant Funds	\$100,000	\$100,000	\$0
114052	Hartman Enterprises Inc.	HEI Expansion	ESD	Excelsior Jobs Program	\$300,000	\$1,500,000	\$0
114052	Hartman Enterprises Inc.	HEI Expansion	ESD	Empire State Development Grant Funds	\$1,200,000	\$1,500,000	\$0
115105	Strategic Domains LLC	Strategic Domains LLC	ESD	Excelsior Jobs Program	\$200,000	\$4,154,000	\$0
115105	Strategic Domains LLC	Strategic Domains LLC	ESD	Empire State Development Grant Funds	\$300,000	\$4,154,000	\$0
115127	HB Property Development LLC	Northgate Village	ESD	Empire State Development Grant Funds	\$250,000	\$250,000	\$0
115210	Beak and Skiff Apple Farms, Inc.	Beak and Skiff Canning Line Expansion	ESD	Excelsior Jobs Program	\$200,000	\$500,000	\$0
115210	Beak and Skiff Apple Farms, Inc.	Beak and Skiff Canning Line Expansion	ESD	Empire State Development Grant Funds	\$300,000	\$500,000	\$0
115217	PDM Estates LLC	Redevelopment of former Will Baumer Candle Factory	ESD	Empire State Development Grant Funds	\$825,000	\$825,000	\$0
108429	Village of DeRuyter	DeRuyter Planning - Water Improvement Study	HCR	HCR - Community Development Block Grant (CDBG) - Community Planning	\$39,425	\$41,500	\$0

Project is completeProject is on schedule

Project is progressing more slowly than anticipated

Project concerns need to be resolved

Project contract not yet executed

Project canceled or funding declined

			F	ROUND XI			
CFA#	Applicant Name	Project Name	Agency	Program Name	Award Amount	Total Project Cost	Funds Dispersed
109626	City of Cortland	Keator Block Redevelopment Project	HCR	HCR - New York Main Street (NYMS)	\$500,000	\$708,493	\$0
110729	Onondaga County	Village of East Syracuse Main Street Revitalization	HCR	HCR - New York Main Street (NYMS)	\$341,312	\$1,075,400	\$0
111043	Madison County	Earlville Main Street Project	HCR	HCR - New York Main Street (NYMS)	\$225,000	\$280,000	\$0
109692	Main Street Farms LLC	185 South Main Street Cold Storage	NYSERDA	Carbon Neutral Economic Development	\$410,590	\$550,000	\$0
108502	Square Valley Trail Blazers, Inc.	Acquisition of Trail Maintenance Equipment	Parks	Recreational Trails Program	\$184,369	\$230,462	\$0
108599	Seward House Museum	Barn and Carriage House Rehabilitation	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$1,463,000	\$0
108691	Town of Richland	Richland Pocket Park Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$233,424	\$311,232	\$0
108775	Oneida Community Mansion House	Revitalization of Historic Oneida Community Mansion House: Phase 2	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$1,200,000	\$0
109723	Town of Eaton	Town of Eaton Community Park	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$496,870	\$672,370	\$0
109928	Village of Morrisville	Morrisville Engine House Roof and Cupola Repair	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$59,775	\$79,969	\$0
110183	Veterans Memorial Park Association, Inc.	Veterans Memorial Park Project	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$300,000	\$400,000	\$0
110351	City of Auburn	Casey Park Skate Park	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$250,000	\$561,005	\$0
110954	Town of Cortlandville	Gutchess Lumber Park Development: Phase 2	Parks	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000	\$880,120	\$0



Cazenovia Lake in Madison County. Photo Credit: Madison County IDA



