2022

WESTERN NEW YORK











Regional Economic
OPPORTUNITY
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MESSAGE FROM CO-CHAIRS

We are pleased to present the Western New York Regional Economic Development Council's (WNY REDC) Annual Report showcasing our continued focus on post-pandemic recovery efforts. These efforts included prioritizing projects that promote economic sustainability and resiliency within the framework of our regional strategies. We supported job creation and retention programming while promoting private sector investment catalyzed through state agency funding. While we navigated through new challenges, we accelerated our commitment to workforce development investments and improvements.

Workforce development has always been a priority for WNY and will continue to fuel our post-pandemic recovery. For over a decade, the WNY REDC promoted workforce strategies that provided opportunities for those with limited education and the underemployed, built the capacity of existing workforce trainers and the workforce ecosystem, provided training in key sectors like manufacturing to address looming retirement cliffs, and worked with private companies to establish training, skills certifications and industry job ladders for new and existing workers.

Northland Workforce Training Center (NWTC)—the region's signature workforce training initiative, designed to upskill and right-skill workers to fill jobs in advanced manufacturing—continues to expand its impact. Governor Hochul's recently announced funding for NWTC through the Regional Revitalization Partnership and potential federal Economic Development Agency (EDA) Build Back Better Regional Challenge (BBB) funding will increase NWTC's existing training capabilities, high touch model and geographic reach.

Beyond manufacturing, the Workforce Development Challenge (WDC) awarded more than \$6 million to 13 nonprofit trainers, bolstering workforce programs that aid underserved populations in health and life sciences, agriculture, technology, clean energy, and advanced manufacturing—while responding to industry demand. A Round 3 winner, Goodwill of Western New York's "Goodskills Career Builder Program" will receive an additional boost as Governor Hochul announced an additional \$1.5 million to train people for higher-paying, in-demand jobs in manufacturing, technology, health care, sales and services located near the site of the supermarket tragedy.

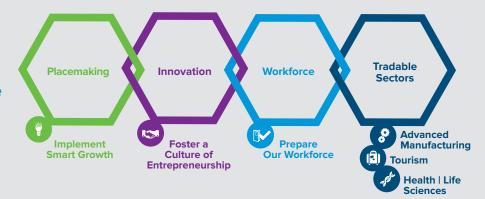
As the WNY REDC reflected on the region's needs while recovering from the pandemic, it became evident that to prosper moving forward, we must embrace and immerse the region in technology. Through recent NYS investments, the region is successfully building a tech workforce pipeline. With leadership from M&T Bank, TechBuffalo, ESD and a coalition of community organizations, a new Tech Academy launched the WNY Tech Skills Initiative. Working in close partnership with industry, these programs train unemployed/underemployed individuals for entry-level tech jobs and upskill existing workers. NYS funding is building TechBuffalo's capacity to implement tech-specific programs and provide coordination across all initiatives to strengthen partner connections, avoid duplicative efforts and increase collaboration. WNY REDC also led the charge in creating a broad coalition of stakeholders to submit a \$15.9 million application to the EDA's Good Jobs Challenge to strengthen the regional workforce in tech and train more than 1,600 un/underemployed adults for good paying jobs in the tech sector, and for jobs requiring strong technical skills across industries.

We look forward to working closely with Governor Hochul's newly created Office of Strategic Workforce Development to construct new initiatives that will ensure employers in growing industries have access to the high-quality, skilled labor needed to be competitive. The WNY REDC is currently collaborating on a newly updated and comprehensive Labor Market Assessment (LMA). This effort, combined with the Workforce Inventory presented in this report, will inform decision-makers across the region through robust, accessible and actionable data that will continue to direct and prioritize workforce development funding.

SIncerely, Kate Conway-Turner and Eric Reich

We would like to extend a special thanks to ESD staff members Lorrie Abounader, Nancy Burkhardt, Jill Clark, Erin Corraro, Lynn Marinelli, Diego Sirianni, Robert Sozanski, Mo Sumbundu, Anthony Vilardo, Johanna Walczyk for their input in this report.

New York State drives economic growth by investing in placemaking, innovation, our workforce and tradable sectors.



Western New York Strategies for Prosperity



State and regional strategies aligned

The strategies outlined in the 2011 award winning WNY REDC Strategic Plan and subsequent plans remain priorities.

Over the past decade, both the use of technology in all aspects of the economy and the effects on our economy as we make huge strides in combating climate change are undeniable. We added Tech and Sustainability in 2021 as new cross-cutting substrategies important to our three core strategies.

CORE STRATEGIES



IMPLEMENT SMART GROWTH

Invest in infrastructure on smart growth principles

Invest in downtowns, villages, neighborhoods and brownfields

Protect water resources, waterfront, and habitats

Invest in technology infrastructure

Support development that reduces our carbon footprint



FOSTER A CULTURE OF ENTREPRENEURSHIP

Foster and support entrepreneurs

Invest in entrepreneurs and new businesses

Attract, retain and grow tech companies

Promote R&D for renewable energy and climate smart communities



PREPARE OUR WORKFORCE

Develop and cultivate the WNY talent pool including workers with advancement potential, underemployed, unemployed, and special populations

Engage students, parents, educators and businesses in the P-12 system to build awareness

Grow the tech workforce

Foster green economy jobs

SECTOR STRATEGIES



ADVANCED MANUFACTURING

Leverage research capacity to attract and accelerate the development of advanced manufacturing

Boost competitiveness through career awareness



HEALTH & LIFE SCIENCES

Stimulate business creation and job growth in the life sciences industry



TOURISM

Facilitate growth of quality tourism product to promote extended stays and higher visitor spending



TECH

Expand the tech sector



AGRICULTURE

Make agriculture more competitive through branding, innovation & career readiness



BI-NATIONAL LOGISTICS

Leverage our international border location



ENERGY

Position WNY as a global energy hub

Energy efficient transportation investment and support structure



PROFESSIONAL SERVICES

Leverage existing assets and foster synergies between industries and education

REGIONAL VISION

WNY's foundation for sustainable economic growth advances local strategies that directly align with New York State's core strategies for economic development—Placemaking, Innovation, Workforce and Tradable Sectors.

PLACEMAKING

Focus investments in places most adversely affected by the pandemic that connect people with opportunity.

WNY's placemaking strategy focuses investment near existing infrastructure to better connect people with jobs and create vibrant neighborhoods and a revitalized waterfront to attract a talented workforce and foster an innovative business community. State investments regionwide through the CFA and Downtown Revitalization Initiative (DRI), as well as large-scale projects such as the Better Buffalo Fund, the Northland Corridor, the East Side Corridor Economic Development Fund, Buffalo's Outer Harbor, the Buffalo Blueway, redevelopment of the former Bethlehem Steel site, the Niagara Falls Strategic Economic Development Fund and many others are revitalizing downtowns in the region's cities, towns and villages; redeveloping former industrial lands; increasing access to the waterfront while protecting natural resources; and creating sustainable infrastructure that connects disadvantaged communities with employment clusters.

Building off a decade of placemaking models and with a focus on building sustainable communities in the wake of the COVID-19 pandemic, in 2022 Governor Hochul announced **The Regional Revitalization Partnership (RRP)**. RRP is a \$300M public and private co-investment in three interconnected geographic areas (Buffalo's East Side and Niagara Falls in WNY, and Rochester in the Finger Lakes region) to create a comprehensive community-driven economic development vision around strengthening the region's ecosystem and building pathways to individual wealth.

INNOVATION

Innovation is the path to sustainability and prosperity.

Investing in an innovation strategy enables WNY to expand its economy and become a place where entrepreneurs and startups locate and grow their businesses. Over the past decade, through projects like 43North, University at Buffalo's Innovation Hub, Buffalo Manufacturing Works, and WNY Incubator Network. WNY generated more startup enterprises by facilitating applied R&D and supports for aspiring entrepreneurs; supporting early-stage firm growth by strengthening networks for collaboration; facilitating increased venture funding through structures and incentives that make it easier for funders to identify, assess and invest in market-viable businesses; and providing inclusive opportunity through minority- and women-owned business entrepreneurship support to ensure opportunities extend to all segments of the population. The pandemic only heightened the need for innovation to be at the forefront of all parts of the economy to address current and future global challenges.

WORKFORCE DEVELOPMENT

Expand workforce development in target sectors and for underrepresented populations.

Building a future workforce to fill jobs—through training new workers, upskilling and reskilling current workers, and attracting talent—is a critical need for the region. For the last decade, WNY worked to prepare an appropriately skilled workforce through the Workforce Development Initiative and through regional programs such as the Northland Workforce Training Center, Workforce Development Challenge, **TechBuffalo** and many others to meet labor needs while addressing the barriers to economic self-sufficiency for the region's unemployed and underemployed populations. Public and private sector leaders across the region came together to work on targeted, employer-driven training; improving skills certifications and industry job ladders for new and existing workers; and reducing geographic and socioeconomic isolation from jobs—all needed to build a strong workforce while battling upcoming waves of retirement. The pandemic revealed greater needs such as technology training across all tradable sectors; providing skilled labor for employers with current and projected openings; diversifying the workforce; and elevating our region's unique assets to help attract tech workforce talent.

TRADABLE SECTORS

Tradable Sectors provide the greatest promise to power a comeback.

WNY developed investment strategies around tradable sectors including Advanced Manufacturing, Health & Life **Sciences** and **Tourism**—because of their strong, concentrated presence in the region, growing national trends, and their ability to serve large global markets with high growth potential. Through projects such as **Tesla Gigafactory** and investments in companies through Excelsior tax credits and ESD grants, WNY worked collaboratively to accelerate manufacturing growth and improve competitiveness in order for the entire sector to reach its full income-generating potential. With increasing demand for medical solutions and innovations and to continue driving high-tech developments in health and life sciences, we continue to foster strategic partnerships with Buffalo Niagara Medical Campus institutions and industry partners to add high paying jobs to the life science sector while improving health outcomes through drug discovery, medical therapies and devices. Tourism was hit particularly hard by the pandemic, but continued investment in core assets, tourism products and infrastructure, especially in Niagara Falls, will unlock potential for economic growth.

STATE OF THE REGION

Despite the pandemic forcing WNY to void the past decade of employment gains, the region is finally showing signs of recovery. Although slow, job growth continues, showing promise for the future of WNY.

Prior to the pandemic, WNY added more than 22,400 jobs, over 1,200 new firms and \$7.5B in total wages from 2011 to 2019 (NYS DOL, QCEW). Once the pandemic hit, the number of empoyed persons in the region dropped by 119,600 from February to April 2020. WNY recovered most (89%) of the employment lost due to COVID-19, a larger share of employment compared to the State overall (70%) (NYS DOL, LAUS).

As of May 2022, the unemployment rate in WNY was 3.6%—the second lowest of any month on record (Dec. 2021, 3.5%). This is also lower than the State unemployment rate (4.2%). In April 2022, WNY had 22,900 people looking for work. This is down by 60% from April 2021 and nearly matches the lowest number of unemployed in any month on record (21,900 in December 2021) (NYS DOL, LAUS).

While regional unemployment rates have recovered, the number of people employed in WNY is down from pre-pandemic levels. Private sector employment is down by 25,300 individuals compared to 3 years ago. And compared to 2019, there are about 16,600 fewer individuals in our labor force. This shrinking labor pool can stifle economic growth by making it difficult for employers to fill job openings.

Even with rising inflation and interest rates, employers are increasing hiring. Through the first four months of 2022, WNY employers had 64,715 job postings, or 7,500 more (+13%) than the same period in 2021 (Emsi). But employers are facing hiring shortages, particularly for tech jobs and in priority sectors. Many retired after the pandemic, and there are many others approaching retirement. In addition, WNY employers were struggling to hire overall, as the size of the region's labor force had consistenly declined every year since 2017. (NYS DOL).

The total population of WNY increased slightly (+1.3%) from 2010 to 2020 for the first time in decades (US Census). However, the population of young adults between the ages of 20 and 34 decreased by over 5,000 from 2015 to 2020, after increasing by nearly 17,000 from 2010 to 2015 (ACS, 5-year estimates). The

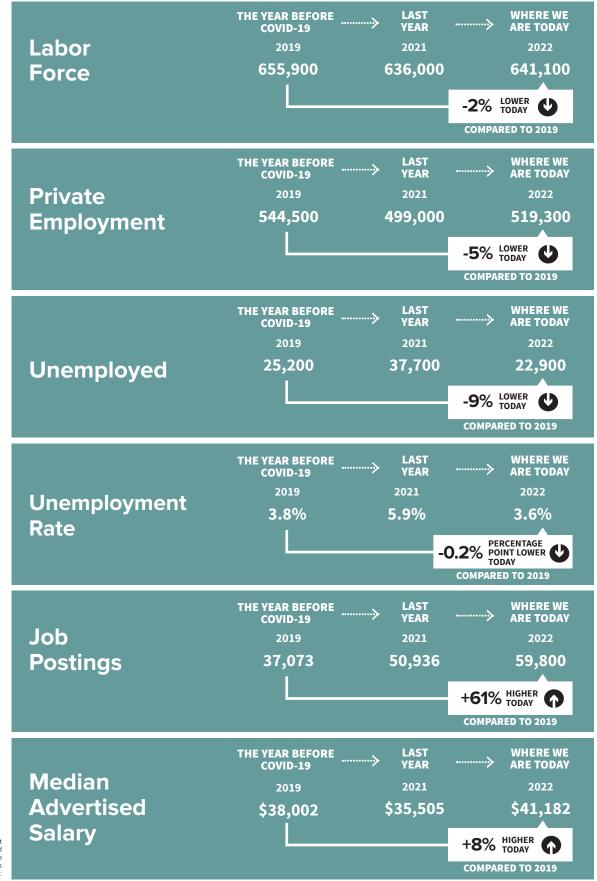
recent decline in the young adult population speaks to the continued importance of talent attraction, retention, and workforce training for economic development.

To grow our workforce and drive our economy, WNY can also continue promoting diversity, especially in priority sectors. The benefits of economic growth can still reach more diverse populations that are more likely to face barriers to economic opportunity, such as females and people of color. The share of the region's workforce made up by people of color grew to a record high of over 17% in 2020 (ACS, 5-year estimates)—rising by over four percentage points since 2011.

To overcome labor and skill shortages and succeed in the post-COVID economy, WNY needs to stay focused on the pillars that contributed to the region's progress in the decade before COVID. These REDC strategies fueled the recovery from decades of economic decline, and continued focus on these strategies can help WNY rebound even stronger from the pandemic. This involves promoting workforce diversity, talent attraction, and workforce development to meet industry job demands and facilitate economic growth.

The WNY REDC is placing a renewed focus on strategic sectors that align with priorities, strengths, and needs for the WNY economy. Together, these five sectors—Advanced Manufacturing, Agriculture, Health and Life Sciences, Tech, and Tourism—make up a larger share of the regional economy than the nation overall. These sectors were drivers of job growth before the pandemic. Many priority sectors stood resilient in the aftermath of the pandemic and remain key to economic recovery and prosperity. They also face unique workforce development challenges that require concentrated efforts to infuse the talent pipelines needed to drive growth across these target sectors.

KEY ECONOMIC METRICS BY THE NUMBERS



Source: NYS DOL Current Employment Statistics; Emsi. Job postings and advertised salary are based on Emsi job postings through the first four months (Jan.-April) of each year.



In 2022, Governor Hochul created a new Office of Strategic Workforce Development at Empire State Development to better connect economic development efforts with workforce training that will ensure employers in growing industries have access to the high-quality and skilled labor needed to be competitive. Regional Councils— with local knowledge of workforce needs, trends, and opportunities—were asked to work in collaboration with the State and create a "Regional Workforce Inventory" that identifies the region's postpandemic workforce needs. The Inventory will prioritize workforce development funding for \$150 million in programs to be offered in 2022, and will serve as a guide for applicants and ESD. The WNY Regional Workforce Inventory includes four subsections:

- 1) The priority regional tradable sectors for targeting workforce development training programs.
- 2) The most in-demand skill sets needed by employers.
- 3) Populations for whom workforce training is most needed
- 4) The types of wraparound services most needed.

A number of qualitative and quantitative data sources were used to inform WNY's Regional Workforce Inventory:

- A survey, released by NYS Department of Labor (DOL) and ESD, to employers to collect information on their post-pandemic workforce challenges across the state and in WNY;
- A recent DOL survey targeting job seekers across the state and in the WNY region;
- The most current published DOL data on jobs, unemployment and employment trends across industry sectors;
- An analysis of recent job postings in WNY to provide insight on hiring demands and skills gaps.

Later in the year, Regional Councils will be asked to select priority regional tradable sectors from the Inventory and develop a strategic plan that will create a roadmap for how to address the workforce needs and opportunities within these selected sectors for the region.

Priority Target Sectors

Target Sectors	Avg. Wages	Firms	Jobs	% Change in Jobs, 2020- 2021	Job Postings, 2021	% Change in Job Postings, 2020- 2021
Advanced Manufacturing Advanced manufacturing remains a key driver of the WNY economy, but the sector faces retirement cliffs and hiring gaps. In a recent survey of WNY businesses, 16% of employers said people not interested in the type of work made positions difficult to fill, pointing to a major need for awareness and training in the skilled trades.	\$70,510	1,568	62,203	2%	14,457	43%
Agriculture Agriculture is a small, but critical industry to future regional prosperity. Agriculture is the heart of the economy in rural communities across WNY that drives job growth in related sectors like tourism and logistics. Retirements, limited wages, and the loss of agricultural land challenge the sector and may signal a need for workforce development.	\$37,519	344	2,549	0%	373	62.9%
Health and Life Sciences Health and Life Sciences is a diverse and sizable sector of the economy. Health care workers, like nurses, are some of the most in-demand and hard to fill positions in WNY, based on recent job postings and a DOL survey of businesses. Although jobs in Health and Life Sciences have yet to bounce back to pre-COVID levels, hiring is up by nearly 20%.	\$60,525	2,891	81,470	-1%	16,484	19.5%
Technology drives today's economy. Tech is crosscutting, as tech workers and tech skills are needed by employers across every sector. Tech jobs offer higher-paying opportunities for workers and the potential for significant economic growth for the region. Tech jobs in WNY have not rebounded from pre-pandemic levels, although hiring is up.	\$83,668	5,272*	12,916	-1%	7,302	3.9%
Tourism Tourism is a key driver of the region's economy that brings new dollars in the economy through visitor spending. Tourism employers, like restaurants and hotels, were among the most impacted by COVID-19 forcing many closures. Tourism jobs are rebounding, but are not back at pre-pandemic levels as employers face significant hiring challenges that limit growth.	\$29,759	3,861	56,919	14%	7,776	32%
WNY OVERALL	\$56,325	34,995	585,073	2%	153,131	21.4%

Sources: NYS DOL, Quarterly Census of Employment and Wages (QCEW), 2021. Data for 2021 is preliminary and subject to change; Emsi, Job Postings, 2021; US BLS, Occupational Employment Statistics, 2021. The following industry sectors are defined by NAICS industry codes: Advanced Manufacturing: 31-33, Agriculture: 11, Health and Life Sciences: 621, 622, 623, 3254, 3261, 3345, 3391, 5417, Tourism: 71 and 72. As tech jobs span many industries, the Tech sector is defined by occupations using standard occupations dodes (SOC) for 14 computer and IT occupations that were used by CompTIA to define the sector. Tech jobs and average wage estimates are from an Emsi analysis of Occupational Employment Statistics data.

*5,272 is the number of firms in 3-digit NAICS industries where Tech jobs make up more than 5% of all jobs in the industry based on DOL industry staffing patterns.

%

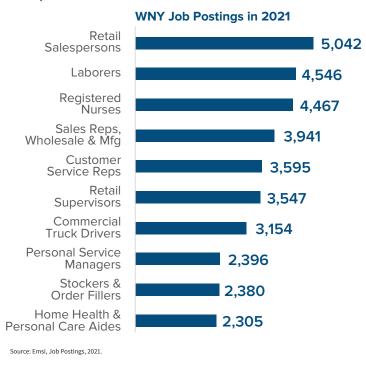
In-demand Skill Set Needs

Understanding the types of roles that employers are looking to hire can underscore which skills are most critical for workforce development. In a recent NYS DOL survey, WNY businesses said the hardest to fill positions were administrative roles, laborers, maintenance workers, nurses (RNs and LPNs), machine operators, managers and other roles important to priority sectors. These same jobs appear in the list of the top ten occupations in 2021 job postings. Together, these ten occupations account for nearly a quarter (23%) of all the job postings in WNY in 2021.

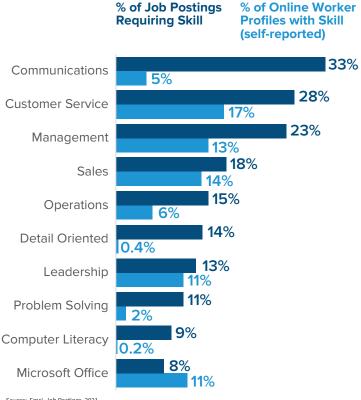
Across every sector of the economy, common workforce skills are required in a higher percentage of job openings than any specialized skill. In a recent survey of WNY businesses, employers said workers were more likely to lack these non-technical skills, like communication, timeliness, and motivation, than more technical skills like computer proficiency. Common workforce skills, like customer service, management, and communications, are required in more than 20% of all job postings. However, the pool of workers that are equipped with these skills falls short of this demand, based on self-reported online worker profiles. This could lead to hiring shortages, particularly for entry-level roles. In a NYS DOL survey of over 900 businesses in WNY, nearly half of employers said that a lack of qualified applicants (48%) and compensation (45%) are reasons why positions are difficult to fill.

While some occupations and skills can be applied across several priority sectors, each sector faces unique workforce demands and skills gaps. The chart on the opposite page shows the occupations and skills that were most prevalent in 2021 job postings for each priority sector. Sectors like advanced manufacturing and agriculture require laborers and production workers, as well as supervisors and sales representatives. Warehousing, machinery, and marketing are among the top skills in these sectors. Nursing positions dominate job postings in the Health and Life Sciences, with a growing demand for home health care. Software developers and computer support specialists are the most common tech roles needed, and programming languages make up the most in-demand skills for tech jobs. The most indemand jobs in tourism, which includes restaurants and accommodations, are servers, cooks, and managers, which are increasingly hard to fill for employers.

OCCUPATIONS WITH MOST JOB POSTINGS, WNY, 2021



TOP TEN MOST COMMON SKILLS IN JOB POSTINGS, WNY, 2021



Source: Emsi, Job Postings, 2021.

	TOP IN-DEMAND OCCUPATIONS	TOP IN-DEMAND SKILLS
Advanced Manufacturing	Industrial Engineering Techs Sales Reps, Wholesale & Mfg Laborers and Material Movers Production Workers Salespersons	Auditing Warehousing Good Manufacturing Practices Machinery Marketing
Agriculture	Laborers and Material Movers Production Workers Managers Farmworkers and Laborers Supervisors	Warehousing Corrective And Preventive Action (CAPA) Product Knowledge Office Equipment Purchasing
Health & Life Sciences	Registered Nurses Home Health and Personal Care Aides Licensed Practical/Vocational Nurses Medical Dosimetrists/Records Specialists/Techs Nursing Assistants	Nursing CPR Personal Care Medical Records Home Health Care
Tech	Software Developers and Testers Computer Occupations, All Other Computer User Support Specialists Computer Systems Analysts Data Scientists	Agile Methodology SQL Python Automation Java/Javascript
Tourism	Fast Food and Counter Workers Food Service Managers Waiters and Waitresses Cooks, Restaurant Hotel, Motel, and Resort Desk Clerks	Restaurant Operation Food Services Food Safety And Sanitation Cooking Housekeeping

Source: Emsi, Job Postings, 2021.

Population for Workforce Training

Workforce training that prepares individuals with the education and skills that hiring employers look for will help the regional economy grow. Training will also help attract and retain business as it builds a more skilled regional workforce. Understanding who is most apt to benefit from workforce training and where it is needed the most will support outreach and recruitment and utilize resources for maximum economic impact as the regional economy continues to recover.

Across WNY there are more than 268,800 individuals who could potentially benefit from workforce training. This group includes those who are currently unemployed and actively seeking a job, the underemployed, and individuals who are in their working prime (ages 18 to 64) but out of the labor force.

Four out of five individuals who could potentially benefit from workforce training live in Erie and Niagara Counties. There are also 56,000 individuals residing in the region's more rural counties who could benefit from training, ranging from 11,000 to 29,000 potential trainees per county. (NYSDOL, LAUS, 2022 and 2020 ACS 5-vr).

Those who have dropped out of the labor force account for three-quarters of individuals who could benefit from workforce training. This is a large and growing population, which includes the longterm unemployed, with unique demographics and challenges to gaining new skills needed to fill job openings that differ from those jobs that existed before the pandemic.

Females, older adults ages 55 to 64, individuals with a disability, and individuals who stopped their education at high school are more likely to be out of the labor force. Equipping these populations with the skills and training for higher paying jobs and career pathways will be important to their reentry into the labor force. To reach this population, training may also need to address the reasons these individuals stopped working, including barriers such as the need for affordable. flexible child or eldercare.

A smaller but perhaps easier population to reach with workforce training are the 27,800 individuals across WNY who are unemployed but actively searching for a job. (NYSDOL, LAUS, March 2022). Individuals of color, males, and those with less than a bachelor's degree are more likely to be unemployed and actively seeking a job in WNY. (NYSDOL, WNY UI Beneficiaries, 2022).

27,800

Unemployed

not employed out of labor force but actively looking for work

107,887

Underemployed

employed but living in or near poverty,

202,154 Out of the **Labor Force**

> working age (18-64) but not employed or actively looking for work

Source: NYSDOL, LAUS, 2022 and ACS 2020-5 year estimates

Unemployment is also slightly higher for younger (ages 25 to 34) and older (ages 55 to 64) adults.

Four industries in WNY account for over half of unemployment claims. They include Construction, Administrative and Support Services, Transportation, and Accommodation and Food Services, industries that were disproportionately impacted by COVID-19 related shutdown and closures and offered limited opportunity to work for home.

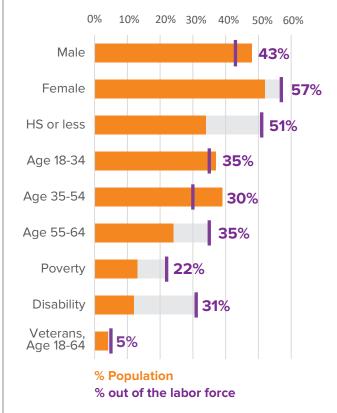
A recent survey of employers in WNY found that "lack of experience" was the #1 barrier that prevents businesses from hiring a job candidate or prevents a candidate from taking a job. (NYSDOL, 2022 Business Workforce Survey Results). At the same time, job seekers across NYS report that age discrimination is a severe barrier to employment. Not having enough experience in the field was also found to be an impediment when trying to obtain employment.

Digital skills is the top type of training desired by WNY job seekers. Job seekers also commonly mentioned desired training in Microsoft Excel and Information Technology.

The underemployed is another important population for workforce training. Across WNY, there are more than 38,800 individuals who are employed but living under the federal poverty level. (ACS, 2020-5-yr). As reference, the poverty level is \$18,310 for a two-person household in 2022. (HHS, 2022). Another 69,000 individuals across the region are not in poverty but have an income below 200% of the federal poverty level leaving them economically vulnerable. (IPUMS, ACS 2020-5yr). Expanded opportunities for upskilling and career mobility could greatly increase the earnings potential of tens of thousands of workers in lower-wage jobs.

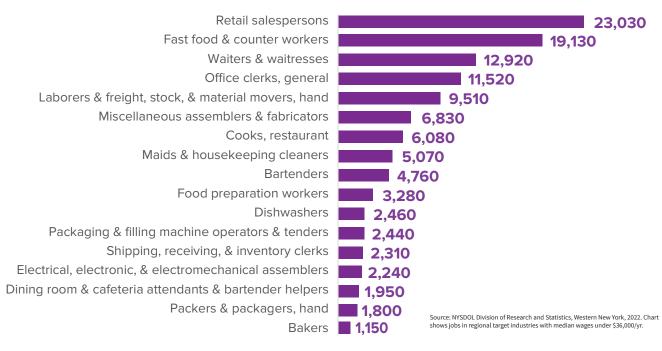
Retail salespersons, fast food workers, waiters & waitresses, office clerks and laborers are some of the most common lower-wage jobs in the regional economy's target industries where resources for workforce training would benefit low-wage earners. The median wage in these job titles is under \$34,000 a year, and none of these occupations requires education beyond high school. Many lower-paying jobs are common in more than one regional target industry, so additional training could open up career pathways for these individuals in two or more target industries.

POPULATION OUT OF THE LABOR FORCE AS COMPARED TO TOTAL POPULATION, 2020



Source: UBRI analysis of data from the 2020 American Community Survey, 5-year estimates.

WORKERS IN LOWER-PAYING OCCUPATIONS IN WNY, 2022



Wraparound Services

Many of those who are unemployed or underemployed will need additional training to help secure a job, return to work, and/or prepare for a higher-paying position. Industry-driven training that responds to needs of hiring employers in WNY and equips individuals with the occupational skills, industry-recognized credentials, and the practical work experiences that businesses need will help grow the supply of qualified workers in regional target industries. Half of employers in WNY (51%) said that lack of experience is the most common barrier that prevents them from hiring a job candidate. (NYSDOL, 2022 Business Workforce Survey). Creating this steady pipeline of talent into in-demand jobs and hard-to-fill occupations will support continued economic growth across the region.

At the same time, many individuals will need more than training to secure a job, return to work, or move into a higher level of employment. Individuals often face myriad barriers to work and learning that contribute to their being unemployed, underemployed and living in or near poverty, or out of the labor force altogether. Supportive wraparound services that remove and reduce barriers are needed, such as access to affordable and flexible transportation, availability of affordable childcare during work hours, mental health services, and assistance with housing, food, and other basic living necessities, as individuals earn more and become ineligible for valuable public benefit programs.

Barriers to work and learning contribute to difficult to fill positions across WNY. Nearly half of employers across the region (48%) reported that a lack of qualified applicants contributed to hard-to-fill jobs at their company over the last year. Across the region, there is a large population of adults who would benefit from workforce training that qualifies them for these job openings, yet tens of thousands are living in or near the federal poverty level and do not have the financial means to pay for training or certification, or to forgo work and income to pursue training for a higher-paying job. Others have been out of the labor force for extended periods and may need remedial services to enter a training program.

A lack of affordable, high-quality childcare for all parents, including shift workers, is another common barrier that can contributes to hard-to-fill jobs. It limits the days of the week and hours of the day a parent can work, as well as the salary they must earn to make working financially worthwhile. Childcare challenges were heightened during the pandemic, as schools closed, and young students stayed home. Nearly one in four employers (23%) identified childcare as a common barrier that prevented them from hiring a job candidate or prevented the candidate from taking a job. (NYSDOL, 2022 Business Workforce Survey).

TOP 5 REASONS FOR HARD-TO-FILL JOBS IN WNY, 2022

Lack of qualified applicants	Compensation	Shift-Schedule	Lack of Applicants	Lack of Follow- through	REASONS
48%	45%	21%	21%	16%	PERCENTAGE
Limited education and training	Availability of child care and flexible, affordable transportation	Availability of flexible, affordable transportation	Cost of education/ training	Limited skills (communication), Poverty	BARRIERS TO WORK THAT MAY CONTRIBUTE

Source: NYSDOL, NYSESD, and The Business Council, 2022 Business Workforce Survey Results, June 2022. Barriers to work that may contribute to hard-to-fill roles draw from prior research completed by UBRI.

Across WNY, more than 69,000 households do not have a vehicle and may not have a reliable way of getting to a job far beyond where they live. (ACS, 2020-5-yr). Even for adults living and working along a public transit route, taking the bus can add hours to a workday and may not be an option for those who work night and weekend shifts. While Uber offers a flexible alternative, it can be expensive, consuming hours of a worker's daily wage. A fifth of employers across the region reported that shift-scheduling factors contributed to difficult to fill positions at their company, and 35% of employers in WNY identified transportation as the reason they couldn't hire a job applicant and/or the applicant could not take the job. (NYSDOL, 2022 Business Workforce Survey).

The need for transportation support services is higher in WNY than in any other Upstate region or across the state as a whole. 30% of businesses in WNY wish they could provide transportation support services for workers but are unable to do so. An even higher percentage of businesses in WNY (37%) said they would like to provide childcare assistance but are currently unable to do so. This percentage is about on par with what employers across NYS reported. Also on par with the statewide average is the 24% of businesses across WNY that would like to provide education/tuition assistance or reimbursement but are currently unable to so.

Models to consider for providing wraparound services that remove barriers faced by students and those entering the labor market include strategies focused on individual needs rather than those that take a one size fits all approach. For instance, at Northland Workforce Training Center, adults have access to childcare, transportation, remedial services, placement services and career coaches, in addition to free, industry-driven training for higher-paying jobs in advanced manufacturing. Another strategy for providing wraparound services is the Live Well Erie Workforce Development Pilot Project. Through this new partnership between Erie County Department of Social Services and Goodwill of Western New York, social services funding is being used to reduce benefit cliffs and help meet basic family living needs, as individuals return to work and advance in their careers.

Another model is the WNY Regional Sector Partnerships which began in 2018. Using a Sector Partnership National Emergency Grant, the Workforce Development Boards of Erie, Cattaraugus-Allegany,

SUPPORT SERVICES THAT BUSINESSES DESIRE BUT ARE UNABLE TO OFFER, 2022

	WNY %	NYS %
Child care assistance	37 %	36%
Transportation Assistance	30%	26%
Education/ tuition assistance or reimbursement	24%	24%
Mental health support	15%	16%
Debt repayment	14%	14%

Source: NYSDOL, NYSESD, and The Business Council, 2022 Business Workforce Survey Results, June 2022.

Chautauqua, and Niagara worked collaboratively to develop a sector-based strategy to support career pathways in the Hospitality and Tourism sector, across the five-county region. Niagara University/ Niagara Global Tourism Institute's Tourism and Career Pathways Program was instrumental in training local individuals and providing intensive mentoring to ensure participants were successful. WIOA funding was leveraged to provide wrap-around services including child care, transportation, and training-related supplies; and to assist with job placement upon graduation.

PART THREE Participation Work Groups 19 **Public Outreach and Engagement** 23 Ø 2021 Downtown Revitalization Initiative winner North Tonawanda

Work Groups



Better Buffalo Fund Advisory Group:

Oversees the implementation of the Better Buffalo Fund.

North Tonawanda DRI Local Planning Committee: Local committee that worked with state agencies and consultant to guide investment decisions in North Tonawanda, the 2021 DRI winner.

Buffalo's Broadway-Fillmore Neighborhood DRI Local Planning Committee: Local committee that worked with state agencies and consultant to guide investment decisions in Buffalo's Broadway-Fillmore Neighborhood, the 2021 DRI winner.

East Side Corridor Advisory Group:

This public/private partnership made up of non-profit grantees, foundations and banks, consultants, and local and state government, guides the implementation of the East Side Corridor Economic Development Fund.

Infrastructure Score Group:

Reviews and scores all CFA applications for public infrastructure and waste water projects.

Placemaking Score Group:

Reviews and scores all CFA applications for downtown revitalization, parks and trails projects.

Smart Growth Planning Score Group:

Reviews and scores all CFA applications for planning projects that pertain to waterfronts, brownfields, and other local and regional efforts.

Downtown Revitalization Initiative Group:

Reviewed applications and interviewed applicants that participated in the DRI process in 2021.

Terry Alford, *Michigan Street African American Heritage Corridor Commission*

Deanna Alterio Brennen, Niagara County Community College Small Business Development Center

Richard Andres, Niagara County Legislator

AJ Baynes, Amherst Chamber of Commerce

Amy Berent, Pulp 716

James Boyle, Ralph C. Wilson, Jr. Foundation

Mayor Byron Brown, City of Buffalo

Paul Brown, Buffalo Building & Construction Trades

Sydney Brown, Black Chamber of Commerce/Citizens Alliance

Donna Burgio, North Tonawanda Project Ride

Lawrence H. Cook II, The John R. Oishei Foundation

Curtis Cravens, Cravens Family Foundation

Valerie Cronin, Chamber of Commerce of the Tonawandas

Kelley Culp-Burton, KCB Architecture

Suzanne Daddis, Rotary Club

Fadi Dagher, Cedar Land Development

Laura Dolan, Bank of America

Brad Dossinger, *M&T Bank Charitable Foundation*

Donna Edwards, Impacted Families Project

Don Elick, M&T Bank Charitable Foundation

Jessie Fisher, Preservation Buffalo Niagara

Amy Fisk, *Niagara County Brownfield Development Corp.*

Karla Gadley, Five Star Bank

Dottie Gallagher, Buffalo Niagara Partnership

Frederick Gelsey, One In Christ Temple

Rosa Gonzalez, R Gonzalez Consulting, Inc.

Beth Gosch, Western New York Foundation

Elizabeth Gurney, First Niagara Foundation

Richard Hamister, Northwest Bank

Mariah Hawkins, Margies Soul Food

Benjamin Hilligas, Matt Urban Center

Sharon Holley, Nash House

Barbara Hughes, Webster's Bistro

Cornelius Johnson, Jr., Citizens' Alliance

Stephen Karnath, *Broadway Fillmore Neighborhood Housing Services*

Conrad Kickert, *University at Buffalo School of Architecture & Planning*

Thomas Kucharski, Invest Buffalo Niagara

Tom Lang, Riviera Theatre

Cara Matteliano, Community Foundation for Greater Buffalo

Brenda McDuffie, Erie County Industrial Development Agency

Jean McKeown, Community Foundation for Greater Buffalo

Brendan Mehaffy, City of Buffalo

Blythe Merrill, The John R. Oishei Foundation

Michael Metzger, SUNY Fredonia

Patrica O'Reilly, NYS Homes & Community Renewal

Chiwuike Owunwanne, KeyBank

Richard Palmatier-Maynard, *Friends of Broadway Market*

Derrick Parson, The Exchange at Beverly Gray

Monica Pellegrino Faix, Central Terminal Restoration Corporation

Eric Phamdo, Ralph C. Wilson, Jr. Foundation

Atiqur Rahman, Broadway Hardware

Eric Reich, Founder Campus Labs

Gabrielle Richards, The Vegan Grocery Store

Kathleen Rizzo-Young, Evans Bank

Heidi Romer, Jericho Road

Roseann Scibilia, *University District* Community Development Association

George Scott, Colored Musicians Club

Carl Skompinski, Fillmore Forward

Lenny Skrill, NYS Homes & Community Renewal

Gregory Stevens, Niagara River Greenway

Janice Stevens, Wilson Street Farm

Van Taylor, Van Taylor Production

Stephen Tucker, *Northland Workforce Training Center*

Samaria Turner, Kitchen @ the Market

Austin Tylec, City of North Tonawanda

Amy Usiak, *Lumber City Development Corporation*

Steve Weiss, The Weiss Family Foundation

Claire White, The Margaret L. Wendt Foundation

Lillie Wiley-Upshaw, *Michigan Street Baptist Church*

Royce Woods, Evans Bank

Brian Wudyka, North Tonawanda Climate Change Task Force

Mark Zupan, Alfred University



Entrepreneurship WORK GROUPS

ESD Score Group:

Reviews and scores all ESD applications.

Sustainability Score Group:

Reviews and scores all Round XI CFA applications that combat climate change.

Deanna Alterio Brennen, *Niagara County* Community College Small Business Development Center

AJ Baynes, Amherst Chamber of Commerce

Dr. Rosa Gonzalez, R Gonzalez Consulting, Inc.

Brenda McDuffie, *Erie County Industrial Development Agency*

Mary Beth Popp, FIFCO USA

Michael Ulbrich, *Independent Advisor & Consultant*



Regional Workforce Inventory Work Group: Helps identify the region's post-pandemic workforce needs.

Northland Workforce Training Center Board:

Provides oversight and guidance for the NWTC.

TechBuffalo Project Advisory Group:

Guides a tech workforce ecosystem building strategy for the region.

Childcare Work Group: Identifies regional childcare challenges and strategies.

Deanna Alterio Brennan, *Niagara County Community College Small Business Development Center*

Leslie Ayer, *Erie Country Workforce Development Board*

Thomas Beauford, Jr., Buffalo Urban League

Paul Brown, Buffalo Building & Construction Trades

Marjorie Bryen, *Hard Manufacturing* Company

Gina Burkhardt, Buffalo Center for Arts and Technology

Dr. Katherine Conway-Turner, SUNY Buffalo State

Matt Egyhazy, M&T Bank

Holger Ekanger, *Jamestown Community College*

Dennis Elsenbeck, Phillips Lytle

Kristin Fields, SUNY Buffalo State

Steve Finch, AAA of Western and Central NY

Karla Gadley, Five Star Bank

Kathleen Geise, Chautauqua County Works

Pastor James Giles, Back to Basics Outreach Ministries

Nina Heard, General Motors Tonawanda Plant

Tammy Hink, Imagine Staffing

DeVale Jackson, KeyBank

Arlene Kaukus, University at Buffalo

Dr. Will Keresztes, Buffalo Public Schools

Joe Kessler, NY Power Authority

Nicholas Kosinski, Odoo

Ken Kujawa, National Grid

Meichle Latham, Catholic Charities of Ruffalo

Ken Lesniak, ACV Auctions

Rob Leteste, Invest Buffalo Niagara

Grant Loomis, Buffalo Niagara Partnership

Emily MaHaffy, Imagine Staffing

Jon McDonough, Eaton Corporation

Brenda McDuffie, Erie County Industrial Development Agency

Kirk McLean, City of Buffalo

Michael Metzger, SUNY Fredonia

Jason Miller, Cattaraugus-Allegany Workforce Development

Randi Murphy, Goodwill of Western New York

Stephanie Peete, Say YES Buffalo

Benjamin Rand, Insyte Consulting

Kristin Re', Lumsden & McCormick, LLP

Bonnie Rice, *Niagara County Workforce Development Board*

Chris Sansone, Motivair Corporation

Sheri Scavone, WNY Women's Foundation

Jon Silsby, Ingram Micro

Beth Starks, Chautauqua Lake Child Care Center

Kayleigh Terranova, Tesla

Lynee Thorton, Ingram Micro

Stephen Tucker, *Northland Workforce Training Center*

Christine Whipkey, Trocaire College

Maria Whyte, Erie County



Buffalo Manufacturing Works Founders Council:

Advises in the development and implementation of Buffalo Manufacturing Works.

Ashica Ambu, World Trade Center Buffalo Niagara

William Baron, Pfannenberg Inc

Connie Buynacek, Moog, Inc.

Henry Cialone, Buffalo Niagara Manufacturing Works/EWI

Peter Coleman, Buffalo Niagara Manufacturing Alliance

Paul DellaNeve, Moog, Inc.

Alan Everett, EverFab

Larry Megan, Advanced Manufacturing International

Alan Rae, University at Buffalo

Benjamin Rand, Insyte Consulting

Mike Rayhill, Growth by Design

Tony Staub, Staub Machine Co.

Jim Wagner, Harmac Medical Products

Ben Whiting, Whiting Door



EDA Good Jobs Challenge Grant Work Group: Coalition who worked together to submit a WNY EDA grant application to strengthen the regional workforce for tech.

EDA Build Back Better Regional Challenge Grant Work Group: Coalition who worked together to submit a WNY EDA grant application to scale up existing Advanced Manufacturing strategies in innovation, workforce and infrastructure. **Julius Adams,** Buffalo Educational Opportunity Center

Gina Burkhardt, *Buffalo Center for Arts & Technology*

Elizabeth Callahan, Buffalo Manufacturing Works

Henry Cialone, *EWI/Buffalo Manufacturing Works*

Jennifer Flagg, University at Buffalo Center for Industrial Effectiveness

Rebecca Gandour, Buffalo Urban Development Corporation

Rick Gardner, *University at Buffalo Business & Entrepreneur Partnerships*

Katie Geise, Chautauqua Works

Kate Helfer, *University at Buffalo Business & Entrepreneur Partnerships*

Thomas Kucharski, Invest Buffalo Niagara

Rob Leteste, Invest Buffalo Niagara

Timothy Leyh, *University at Buffalo Center for Industrial Effectiveness*

Grant Loomis, Buffalo Niagara Partnership

Randi Murphy, Goodwill of Western New York

Deirdre O'Rourke, Trocaire College

Bonnie Rice, *Niagara County Workforce Development Board*

Gary M. Smith, Trocaire College

Demone Smith, Buffalo Employment and Training Center

David Stebbins, *Bisonwing Planning & Development, LLC*

Geoffrey Szymanski, Buffalo and Erie County Workforce Investment Board

Sarah Tanbakuchi, TechBuffalo

Stephen Tucker, Northland Workforce Training Center

Thomas Ulbrich, Goodwill of Western New York

Public Outreach and Engagement

COMMUNITY ENGAGEMENT

Large stakeholder and public engagement efforts continued in 2020-2021, both in-person and virtually. These processes were important as we worked to leverage federal funds, keep the momentum moving on important regional capital projects and match good CFA projects with the right funding sources.

U.S. Economic Development Agency (EDA) American Rescue Plan Grants

Empire State Development and the WNY REDC submitted three EDA grants on behalf of broader region-wide coalitions made up of economic development, industry, workforce development, academia, cultural, nonprofit and public sector partners that advance our regional strategies and leverage state funds. Work groups were engaged throughout the process of developing applications, and the WNY REDC was updated frequently at regular council meetings.

The region's **Build Back Better Regional Challenge** application proposed scaling up existing **Advanced Manufacturing** strategies through projects that spark innovation, advance inclusive workforce development and develop infrastructure. WNY's Phase 1 Build Back Better application was one of 60 selected by EDA in December 2021, among 529 applications. The region was awarded \$500,000 in technical assistance funding to develop a plan for the seven proposed projects and a phase 2 application—submitted in March. Funding determinations will be made in fall 2022.

WNY's **Good Jobs Challenge** application proposed strengthening the regional workforce for tech and training un/underemployed adults for good paying jobs in the tech sector and for jobs requiring strong technical skills across a variety of industries critical to the regional economy. Funding determinations will be made in summer 2022.

Through the **Travel**, **Tourism & Outdoor Recreation** program, our region proposed to construct a Heritage Path that will promote the history and culture of **Niagara Falls** to revitalize the region's hard-hit tourism industry and help turnaround market conditions in downtown Niagara Falls, bringing new developments, visitors, and residents to the City and region. The application was unsuccessful but developed strategies for future funding opportunities.

DRI Processes in North Tonawanda & Buffalo's Broadway-Fillmore Neighborhood

As winners of the 2021 DRI, **North Tonawanda** & **Buffalo's Broadway-Fillmore Neighborhood** received technical support from state and private sector planning experts and a locally established DRI Local Planning Committee to produce a Strategic Investment Plan submitted to the State. The Local Planning Committee was co-chaired by a member of the WNY REDC and other WNY REDC members served on the Committee. Public engagement was a crucial element of the plans and included public workshops and Local Planning Committee meetings. Based on stakeholder input, a refined list of projects was identified, evaluated and developed in line with the DRI area's vision and goals.

Ongoing engagement efforts

In summer 2021, the WNY REDC replicated the successful **DRI public engagement** process by hosting a virtual information session, and forming a WNY REDC committee to review applications and participate in applicant interviews. Engagement with all DRI applicants is helping to build a stronger CFA project pipeline. Following the announcement of Round 11 ESD Capital Grant Fund projects. ESD held two Grantee Orientation Workshops to walk participants through the steps to successfully administer, manage and report on their awards. In 2022, the voluntary Letter of Intent (LOI), used to identify CFA projects and technical assistance needs of applicants well before the CFA is released, was again open to applicants. We received 27 LOIs. This was due in part to ESD on the Road—a series of five events held region wide (Buffalo, Dunkirk, Belmont, Olean and Lockport) in March and April 2022. Representatives from local government, tourism, industry, higher education, the non-profit sector, workforce development and others were invited to share their prospective project ideas and issues in their community that had CFA potential. In June, following the release of the 2022 CFA, the WNY REDC held two in-person CFA workshops (in Cattaraugus & Allegany Counties) and one virtual workshop for potential applicants to learn about available funding programs.

ENGAGEMENT WITH LOCAL OFFICIALS

Outreach continued in 2021-2022 as we planned for CFA Round XII. WNY REDC and staff conducted virtual meetings with local government officials to understand needs, collaborate on current and future projects, connect municipal partners with state agency representatives, and strategize on ways to enhance business climates and foster community revitalization.

ERIE COUNTY



TOWN OF AMHERST Met to discuss the Town's priority projects.

TOWN OF AURORA Held several conversations with Town Board officials regarding the CFA process and various grant opportunities that would align with their proposed projects. Provided them with ESD's informational resources.

TOWN OF BOSTON Met with the Town Supervisor to discuss previous CFA award.

CITY OF BUFFALO Attended and assisted with meetings for Broadway Fillmore DRI.

BUFFALO'S EAST SIDE Met with East Side stakeholders and grantees funded by the East Side Corridor Economic Development Fund

ERIE COUNTY IDA Ongoing updates to projects.

ERIE COUNTY VILLAGE OFFICIALS ASSOCIATION Met with many of the 16 mayors &/or clerks &/or trustees at monthly meeting to review CFA, DRI, Restore and other state programs.

NIAGARA COUNTY



NIAGARA COUNTY Held grant discussions and ongoing updates to projects. Attended four meetings of the Niagara County Economic Development Alliance. Presented twice during Virtual Business Workshops hosted by the Niagara County Department of Economic Development

CITY OF NIAGARA FALLS Ongoing meetings to discuss CFA projects, Bridge District DRI, USA Niagara sponsored projects and RFPs, Niagara Falls Strategic Economic Development Fund, Niagara Street Road Diet, Conference Center & Old Falls Street. Ongoing discussions with city officials regarding progress of ReStore grant, as well as progress of DRI grants.

CITY OF NORTH TONAWANDA Attended and assisted with meetings for DRI.

CHAUTAUQUA COUNTY



CHAUTAUQUA COUNTY/ CHAUTAUQUA COUNTY IDA

Worked closely with the County and IDA on several existing and prospected Economic Development Projects through in-person meetings in Jamestown and Dunkirk on several occasions.

CITY OF DUNKIRK Met with City
Department of Economic Development by
Zoom and in person on several occasions to
discuss existing and prospective Economic
Development Projects. Met with the
Mayor of Dunkirk to discuss the City's DRI
application.

CITY OF JAMESTOWN Met with City
Department of Economic Development by
Zoom and in person on several occasions
to discuss existing and prospective projects.
Also met with the City to discuss their ESD
Grant Fund application.

TOWN OF POMFRET Met with the Town Supervisor to discuss water issues in the town.

CATTARAUGUS COUNTY



CATTARAUGUS COUNTY ECONOMIC DEVELOPMENT COMMITTEE

Participated in biweekly conferences to discuss new and ongoing economic development issues in Cattaraugus County.

CITY OF OLEAN Met with the Mayor and City Planning Director to discuss existing and prospective economic development projects and issues.

ALLEGANY COUNTY



ALFRED UNIVERSITY

Met about existing and prospective economic development projects on campus and in the community.

REGIONAL

Participated in Invest Buffalo Niagara's Industrial Real Estate Task Force's Strategy and Incentives Committees

Monthly teleconference with the NYS DOS regarding status of DRI projects in WNY.

Held a series of "Meet & Greets" throughout the region with Buffalo & Erie County Workforce Investment Board, Chautauqua Works, Invest Buffalo Niagara, Niagara County IDA and Center for Economic Development, New York State Electric & Gas, Pursuit Lending, National Grid, and WNY State Delegation staff.



Narrative







PRIORITY PROJECTS

Our Priority Projects serve as a source of pride for our region. They cover all of the WNY REDC's core strategies—often addressing more than one—and impact urban neighborhoods, suburban towns and rural villages in all five counties. We continue to endorse projects that show readiness to proceed and whose leadership has the capacity to achieve their stated goals. 113 projects (69% of all projects) are completed or underway. Since 2019, the number of completed projects increased by nearly 42% (from 53 to 75 completed projects) proving that despite COVID-19 setbacks, our region is still making progress on some of our most important capital projects. At an overall project cost to award ratio of 9:1, these larger investments (on average nearly \$741,000 per priority project) guided by decisions made on the local level are resulting in the biggest return on investment.

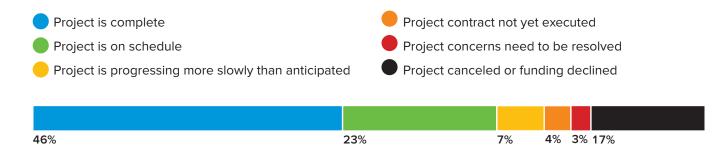
CFA FUNDED PROJECTS

Since 2011, New York State agencies have been working with the WNY REDC to invest in projects across our region. CFA funded projects improve our urban core and town and village centers, protect and enhance our waterways while making them more accessible, promote and protect our tourism assets, plan for a more sustainable region, and much more. With 87% of all CFA projects complete or on schedule (a rate higher than in 2019/pre-pandemic), CFAs are another example of the action and implementation that can be seen in WNY.

The CFA process has helped WNY retain over 15,260 jobs and create nearly 5,100 new ones. These jobs are attributed to the 905 total projects endorsed through the WNY REDC and awarded through state agencies in the 10 CFA rounds. Also included in these job numbers are projects that have been awarded Excelsior Tax Credits throughout the year from the bank of credits awarded to the WNY REDC in each CFA round.

Overview of Previously Funded Priority Projects

STATUS OF PAST PRIORITY PROJECTS BY ROUND



	Round I	Round II	Round III	Round IV	Round V	Round VI	Round VII	Round VIII	Round IX	Round XI	Total %
	15	11	8	6	9	17	7	2	0	0	46%
	0	0	0	1	7	4	4	4	7	11	23%
	0	1	0	1	0	2	2	3	3	0	7%
	0	0	0	0	0	0	1	2	1	2	4%
	0	0	0	0	0	1	2	1	1	0	3%
	2	5	4	1	5	1	5	3	0	1	17%
Total	17	17	12	9	21	25	21	15	12	14	100%

LEVERAGE OF STATE INVESTMENT IN ALL PAST PRIORITY PROJECTS

The table below lists the ratio of the total investment in past priority projects to the state investment over Rounds I through XI of the REDC. Projects that were canceled/funding was declined are not included.

	Total Number of CFA Priority Projects	Total Project Cost	Total Amount of ESD Capital Fund Awards	Ratio of Total Cost to Total ESD Capital Fund Awards
Round I	15	\$99,277,306	\$22,842,698	4:1
Round II	12	\$23,729,466	\$6,377,812	4:1
Round III	8	\$55,911,308	\$4,346,601	13:1
Round IV	8	\$50,101,763	\$6,325,493	8:1
Round V	16	\$115,679,160	\$12,352,000	9:1
Round VI	24	\$120,292,829	\$9,153,337	13:1
Round VII	16	\$46,449,989	\$9,179,365	5:1
Round VIII	12	\$139,698,241	\$9,714,182	14:1
Round IX	12	\$58,130,561	\$8,622,000	7:1
Round XI	13	\$160,425,710	\$11,816,930	14:1
Total	136	\$869,696,333	\$100,730,418	9:1

MAPPED STATUS OF PAST PRIORITY PROJECTS

Project is complete

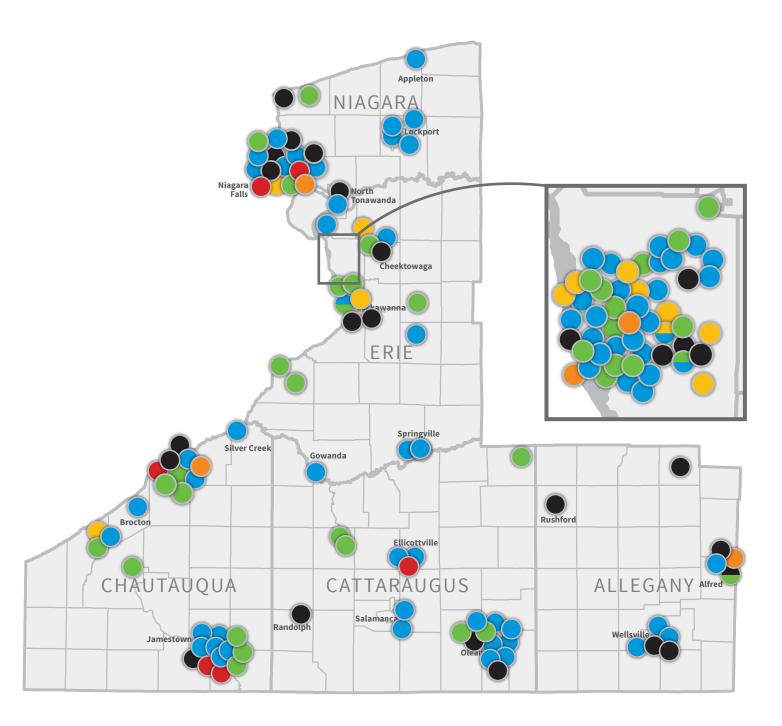
Project is on schedule

Project is progressing more slowly than anticipated

Project contract not yet executed

Project concerns need to be resolved

Project canceled or funding declined



Overview of Previously Funded CFA Projects

AGGREGATE STATUS OF ALL PROJECTS AWARDED CFA FUNDING



Note: Award Booklets 2011-2021 list 982 total WNY projects. To date, there are 987 total CFA projects due to reallocations of terminated ESD projects and projects being split into two separate contracts.

LEVERAGE OF STATE INVESTMENT IN ALL CFA PROJECTS

	Total Projects	Total Project Cost	Total Amount of CFA Awards	Ratio of Total Project Cost to CFA Awards
Round I	81	\$255,214,234	\$52,064,992	5:1
Round II	51	\$92,230,983	\$18,506,374	5:1
Round III	71	\$118,428,702	\$14,884,026	8:1
Round IV	66	\$75,198,858	\$17,727,746	4:1
Round V	114	\$270,514,536	\$31,373,094	9:1
Round VI	98	\$194,847,324	\$26,791,311	7:1
Round VII	100	\$113,076,248	\$36,341,343	3:1
Round VIII	112	\$235,737,268	\$49,347,750	5:1
Round IX	109	\$150,834,042	\$52,274,061	3:1
Round XI	103	\$289,842,593	\$65,378,835	4:1
Total	905	\$1,795,924,786	\$364,689,532	5:1

Note: To date, WNY was awarded \$687.8M through the CFA. The \$364.7M total excludes Community Renewal Fund, Low Cost Economic Development Financing, NYSER-DA Energy Efficiency Projects and Excelsior Jobs Credits and any projects that have been terminated.

JOB CREATION IN ALL CFA PROJECTS

The table below lists the total number of permanent jobs retained and created through the ten CFA rounds and through projects awarded Excelsior Tax Credits throughout the years.

	Round I	Round II	Round III	Round IV	Round V	Round VI	Round VII	Round VIII	Round IX	Round XI	Total
Jobs Created	418	477	921	860	825	375	254	294	101	566	5,091
Jobs Retained	1,273	639	1,059	847	2,919	275	1,399	1,580	1,208	4,061	15,260
Total	1,691	1,116	1,980	1,707	3,744	650	1,653	1,874	1,309	4,627	20,351

Appendix

Full List of All CFA Funded Projects

C=City, T=Town, V=Village

STATUS	CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date	Priority Project
			RO	DUND 1					
	4958	Alfred University	Alfred High Temperature Lab Capital	ESD	Regional Council Capital Fund	\$2,800,000	\$9,805,000	\$0	\checkmark
	3772	Allegany County	Cleaner Greener Communities Phase I: Regional Sustainability Planning Grants	NYSERDA	Cleaner Greener Communities	\$998,224	\$998,224	\$998,244	
	4566	Allegany County Chapter NYSARC, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$12,300	\$12,300	\$12,300	
	14162	Almond (T)	Severely Substandard Housing Rehabilitation Program	HCR	CDBG - Housing	\$400,000	\$400,000	\$400,000	
	2464	Artpark and Company, Inc.	Artpark Amphitheater	Parks	Park Acquisition, Development and Planning	\$391,150	\$2,650,000	\$391,150	
	5122	Aviation Consultants of WNY, Inc.	Buffalo Airfield: Construct New Airport Terminal and Operations Building	DOT	Multi-Modal Project	\$366,300	\$407,000	\$366,205	
	14143	Bishop Sheen Ecumenical Housing Foundation, Inc.	Sheen Housing Home Repair Program	HCR	Affordable Home Ownership Development Program	\$600,000	\$1,600,000	\$600,000	
	14139	Bolivar (V) joint with Village of Richburg	Water System Improvements	HCR	CDBG - Public Infrastructure	\$900,000	\$1,274,000	\$900,000	
	6349	Buffalo (C)	Buffalo Streetscapes Capital	ESD	Regional Council Capital Fund	\$3,999,133	\$26,600,000	\$3,488,347	\checkmark
	18934	Buffalo (C)	Niagara Street Reconstruction I	ESD	Regional Council Capital Fund	\$160,000	\$7,466,000	\$0	\checkmark
	7304	Buffalo Arts and Technology Center, Inc.	Buffalo Center for Arts and Technology Capital	ESD	Regional Council Capital Fund	\$800,000	\$1,661,950	\$800,000	\checkmark
•	5423	Buffalo Blends, Inc.	On-the-Job Training	DOL	Business Hiring and Training Incentives – On-the-Job Training	\$14,400	\$14,400	\$0	
	6821	Buffalo Computer Graphics, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$45,880	\$45,880	\$43,833	
	14123	Buffalo Place, Inc.	Theatre District NY Main Street Program	HCR	New York Main Street	\$500,000	\$6,693,367	\$494,704	
	7252	Calspan Technology Holding Corp	Calspan Corporation Capital	ESD	Regional Council Capital Fund	\$100,000	\$102,100	\$70,000	\checkmark
	3250	Catholic Charities of Buffalo	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$50,000	\$50,000	\$50,000	
	2600	Catholic Health System, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$16,500	\$16,500	\$16,500	
	14156	Cattaraugus Community Action, Inc.	Housing Opportunities Program IV	HCR	Affordable Home Ownership Development Program	\$303,188	\$975,688	\$303,188	

Complete

ATUS	CFA#	Applicant Name	Project Name	Agency	Program		Total Project Cost	Disbursement to date	Project
	14044	Cattaraugus Community Action, Inc.	Manufactured Home Replacement Initiative II	HCR	HOME	\$749,986	\$1,020,164	\$727,905	
	14045	Cattaraugus Community Action, Inc.	Housing Opportunities Program IV	HCR	HOME	\$500,000	\$672,500	\$493,777	
	14155	Cattaraugus County	Well & Septic Replacement Program	HCR	CDBG - Housing	\$278,000	\$318,000	\$278,000	
•	3128	Central Terminal Restoration Corporation, Inc.	Buffalo Central Terminal Canopy Restoration	Parks	Historic Property Acquisition, Development and Planning	\$306,117	\$408,156	\$0	
	14159	Chautauqua County	Housing Rehabilitation Project	HCR	CDBG - Housing	\$400,000	\$622,900	\$400,000	
	14160	Chautauqua County	Septic and Well Repair/ Replacement	HCR	CDBG - Housing	\$200,000	\$204,820	\$200,000	
	14102	Chautauqua Home Rehabilitation and Improvement Corporation	Restore 2011	HCR	RESTORE	\$75,000	\$120,000	\$75,000	
	14031	Chautauqua Opportunities, Inc.	Chautauqua Restore 2011	HCR	RESTORE	\$75,000	\$151,000	\$22,185	
•	5883	Chautauqua, Cattaraugus, Allegany, and Steuben Southern Tier Extension Railroad Authority	Main Line Track Rehabilitation, Carrollton to Salamanca	DOT	Rail & Port Bond Project	\$786,850	\$1,576,450	\$550,009	
	6272	Community Action Organization of Erie County, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$46,156	\$42,209	\$26,147	
	5106	Computer Task Group, Incorporated	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$49,499	\$41,689	\$41,689	
	3003	Concord Grape Belt Heritage Association, Inc.	Grape Discovery Center	Parks	Heritage Areas System Acquisition, Development and Planning	\$200,000	\$266,667	\$200,000	
	2333	Conestoga-Rovers & Associates, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$50,000	\$50,000	\$43,500	
•	14188	Cuba Community Development Corp.	Cuba HIP 2011	HCR	Affordable Home Ownership Development Program	\$300,000	\$930,000	\$150,000	
	6725	Dream It Do It Western New York, Inc.	Dream It Do It WNY Workin Capital	9 ESD	Economic Development Purposes Fund	\$500,000	\$1,109,593	\$500,000	~
	8020	Ecology and Environment Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$47,238	\$46,718	\$23,795	
	14029	Elmwood Village Association	Elmwood Village 2011 NYMS Program	HCR	New York Main Street	\$500,000	\$1,000,000	\$431,962	
•	14066	Empire Housing Center, Inc.	Western New York Healthy Homes Project	HCR	НОМЕ	\$400,000	\$400,000	\$0	
•	5028	Erie County IDA	American Heritage Homes	ESD	Industrial Development Bond Cap	\$2,500,00	0 \$5,000,000	\$0	
	8694	ESM Group Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$7,380	\$7,380	\$5,270	
•	3890	Ford Motor Company (Buffalo Stamping Plant)	Stormwater Reuse	EFC	Green Innovation Grant Program	\$135,000	\$0	\$0	

TATUS	CFA#	Applicant Name	Project Name	Agency	Program		Total Project Cost	Disbursement to date	Priority Project
	14182	Friendship (T)	Housing Rehabilitation Program	HCR	CDBG - Housing	\$400,000	\$630,000	\$400,000	
	4343	Galvstar LLC	On-the-Job Training	DOL	Business Hiring and Training Incentives - On-the-Job Training	\$49,853	\$4,154	\$4,016	
•	4343	Galvstar LLC	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$48,000	\$28,970	\$6,362	
•	6705	Goodyear Dunlop Tires North America, Ltd.	On-the-Job Training	DOL	Business Hiring and Training Incentives - On-the-Job Training	Ψ.0,007	\$48,897	\$0	
•	6705	Goodyear Dunlop Tires North America, Ltd.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$40,004	\$40,004	\$0	
	2117	Gowanda Area Redevelopment Corporation	Gowanda Zoar Valley Gateway	Parks	Park Acquisition, Development and Planning	\$57,375	\$76,500	\$57,375	
•	14144	Habitat for Humanity NYS	HFH-NYS 2011 Rehab	HCR	Affordable Home Ownership Development Program	\$646,000	\$2,402,358	\$646,000	
	5732	Hauptman Woodward Medical Research Institute	Hauptman Woodward Medical Capital	ESD	Regional Council Capital Fund	\$500,000	\$1,525,303	\$250,000	√
•	14157	Heart of the City Neighborhoods	2011 Green & Healthy Homes Rehab	HCR	Affordable Home Ownership Development Program	\$432,100	\$755,222	\$432,100	
	14095	Heart of the City Neighborhoods	2011 Green & Health Homes Rehabilitaton Program	S HCR	НОМЕ	\$288,122	\$288,122	\$288,122	
	7149	Hospice Chautauqua County, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$2,420	\$2,420	\$2,420	
•	6896	Immco Diagnostics, Inc.	Unemployed Worker	DOL	Unemployed Worker Skills Training	\$50,000	\$50,000	\$0	
•	7859	International Imaging Materials, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$20,000	\$20,000	\$0	
	4797	Jacobs Institute	Jacobs Institute Capital	ESD	Regional Council Capital Fund	\$4,000,00	0 \$9,000,000	\$3,000,000	√
	4114	L.D. McCauley, LLC	On-the-Job Training	DOL	Business Hiring and Training Incentives - On-the-Job Training	\$12,000	\$12,000	\$6,400	
	7327	Launch New York	Launch New York Working Capital	ESD	Economic Development Purposes Fund	\$93,565	\$400,000	\$93,565	√
	3436	Liberty Affordable Housing, Inc.	Mariner Towers	HCR	Homes for Working Families	\$2,500,00	0 \$45,167,375	\$2,500,000	
	14204	Lockport (C)	Homeownership Program	HCR	CDBG - Housing	\$400,000	\$1,550,240	\$329,391	
	5462	Lockport (C)	Development of Harrison Place	HCR	CDBG	\$260,000	\$660,000	\$258,307	
	14074	Lockport Main Street, Inc.	Lockport Main Street	HCR	New York Main Street	\$251,300	\$386,400	\$251,300	
•	14104	Neighborworks Home Resources	Cattaraugus Home Repair and Replacement Program	HCR	НОМЕ	\$500,000	\$1,000,000	\$445,314	
	3437	Network Services, LLC	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$18,000	\$18,000	\$18,000	
	4968	Newfane (T)	Town of Newfane Marina Facilities Upgrade	DOS	Local Waterfront Revitalization	\$63,800	\$127,600	\$38,276	

TATUS	CFA#	Applicant Name	Project Name	Agency	Program		Total Project Cost	Disbursement to date	Project
•	6869	Niagara Blower Company	On-the-Job Training	DOL	Business Hiring and Training Incentives – On-the-Job Training	\$9,600	\$9,600	\$0	
	6869	Niagara Blower Company	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$16,000	\$16,000	\$14,980	
	14021	Niagara Community Action Program, Inc.		HCR	RESTORE	\$75,000	\$163,700	\$75,000	
	6373	Niagara County Community College	Niagara County Community College Culinary Institute Capital	' ESD	Regional Council Capital Fund	\$2,000,00	0 \$26,100,000	\$2,000,000	√
	1985	Niagara Falls (C)	LaSalle Waterfront Park	DOS	Local Waterfront Revitalization	\$102,440	\$204,880	\$102,440	
•	5103	Niagara Frontier Transportation Authority	NFTA Buffalo Airport Parking Lot Capital	ESD	Economic Development Purposes Fund	\$880,000	\$8,094,874	\$0	√
•	5103	Niagara Frontier Transportation Authority	NFTA Buffalo Airport Parking Lot Capital	ESD	Regional Council Capital Fund	\$625,000	\$8,094,874	\$0	
	5949	Niagara Frontier Transportation Authority	Niagara Falls International Airport Master Plan	ESD	Regional Council Capital Fund	\$970,000	\$1,453,200	\$970,000	✓
	5103	Niagara Frontier Transportation Authority (NFTA)	Buffalo-Niagara International Airport: Parking Lot Expansion Project	DOT	Aviation Bond Project	\$6,000,00	0 \$8,094,873	\$3,761,688	
	4319	Niagara Wine Trail	Niagara Wine Trail Capital	ESD	Regional Council Capital Fund	\$30,000	\$47,200	\$30,000	~
	3855	Norampac Industries Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$50,000	\$50,000	\$3,400	
	2986	North Tonawanda (C)	Webster Street Green Infrastructure	EFC	Green Innovation Grant Program	\$574,500	\$638,334	\$574,500	
	8046	North Tonawanda (C)	Remington Events Center on the Canal	HCR	CDBG	\$266,000	\$906,000	\$266,000	
	2478	North Tonawanda (C)	North Tonawanda Microenterprise Assistance Program	HCR	CDBG	\$200,000	\$200,000	\$165,000	
	8298	Olean (C)	Cattaraugus County-Olean Airport: Construction of Hangar	DOT	Aviation Bond Project	\$630,000	\$700,000	\$559,003	
	6816	Olean (C)	East State Street Reconstruction	DOT	Multi-Modal Project	\$500,000	\$3,352,400	\$500,000	
	6816	Olean (C)	City of Olean - East State St Reconstruction Capital	· ESD	Regional Council Capital Fund	\$500,000	\$3,685,250	\$500,000	~
	2051	Olean (C)	North Union Street Redevelopment Capital	ESD	Regional Council Capital Fund	\$800,000	\$9,423,937	\$800,000	✓
	2051	Olean (C)	Manufacturer's Hanover		Regional Council Capital Fund	\$200,000	\$710,000	\$0	
•	3833	People Inc.	Unemployed Worker	DOL	Unemployed Worker Skills Training	\$5,950	\$5,950	\$0	
•	2238	Regan Development Corporation	Dunkirk Meadows Workforce Housing	HCR	Federal Low Income Housing Tax Credit	\$3,543,491	\$13,332,082	\$0	
•	2238	Regan Development Corporation	Dunkirk Meadows Workforce Housing	HCR	Housing Trust Fund	\$2,400,00	0 \$13,332,082	\$0	
•	8868	Riverside Special Needs Apts L.P.	Riverside Special Needs Apartments	HCR	Federal Low Income Housing Tax Credit	\$855,755	\$20,553,064	\$855,755	
•	8868	Riverside Special Needs Apts L.P.	Riverside Special Needs Apartments	HCR	Housing Trust Fund	\$2,400,00	0 \$20,553,064	\$2,400,000	

ATUS	CFA#	Applicant Name F	Project Name	Agency			otal Project Cost	Disbursement to date	Priority Projec
•	2823	Ronco Communications & Electronics, Inc.	Worker Skills Upgrading	DOL	Business Hiring and Training Incentives – Worker Skills Upgrading	\$49,875	\$49,875	\$49,875	
	7855	Roswell Park Cancer Institute Corp.	Roswell Park Cancer Institute Capital	ESD	Regional Council Capital Fund	\$5,100,000	\$6,155,873	\$5,100,000	٧
•	6579	RubberForm Recycled Products, LLC	Rubberform Recycled Products - EIP Capital	ESD	Environmental Investment Program	\$250,000	\$500,000	\$0	
	8413	S77 LLC	Buffalo Neighborhood Stabilization CoSmall Business Green Retrofit Cap.	ESD	Regional Council Capital Fund	\$800,000	\$1,600,000	\$240,000	٧
	14122	SCAP	Home Rehab for Allegany County	HCR	HOME	\$500,000	\$630,000	\$234,694	
	4935	Shea's O'Connell Preservation Guild	Interior Theatre Restoration	Parks	Historic Property Acquisition, Development and Planning	\$400,000	\$1,712,500	\$386,289	
	8547	Somerset Railroad Corporation	Main Line Track Rehabilitation on Gulf Bridge	DOT	Rail & Port Bond Project	\$164,900	\$194,000	\$164,900	
•	7995	Southport Financial	Monteagle	HCR	Homes for Working Families	\$1,865,401	\$11,803,955	\$0	
•	3952	St. John Fruit Belt Community Development Corporation	St. John Fruit Belt Capital	ESD	Regional Council Capital Fund	\$2,000,00	0 \$10,000,000	\$0	ν
	14149	Wellsville (T)	Critical Housing Repair Program Phase I (CHRP)	HCR	CDBG - Housing	\$400,000	\$400,000	\$383,725	
	3293	West Seneca (T)	West Seneca Parks Development	Parks	Park Acquisition, Development and Planning	\$50,603	\$101,207	\$0	
	14109	West Side Neighborhood Housing Services, Inc.	West Side Rehabilitation Initiative	HCR	НОМЕ	\$399,600	\$549,600	\$309,738	
	7687	Westfield (T)	Barcelona Hamlet Improvements	DOS	Local Waterfront Revitalization	\$200,000	\$500,400	\$79,641	
•	3493	Zoological Society of Buffalo, Inc.	Arctic Exhibit	Parks	Historic Property Acquisition, Development and Planning	\$400,000	\$14,426,114	\$400,000	
			R	OUND 2					
•	16592	Acquest Development, LLC	Inn at Fort Niagara Capital	ESD	Empire State Development Grant Funds	\$400,000	\$1,559,800	\$0	
	18315	Alfred (V)	Wastewater Engineering Study.	DEC	CWSRF Engineering Planning Grant	\$30,000	\$37,500	\$30,000	
•	17904	Alfred University	Alfred University - Integrated Manufacturing Center Capital	ESD	Empire State Development Grant Funds	\$500,000	\$4,500,000	\$0	٧
•	17415	Arts Services Initiative of Western New York	Arts Access	Arts	Art Project Grant	\$48,237	\$96,475	\$48,237	
	16396	Ashton-Potter (USA) Ltd.	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$26,425	\$26,425	\$18,600	
	13190	ASP Partners, LLC	ASP Partners Capital	ESD	Empire State Development Grant Funds	\$500,000	\$2,380,000	\$500,000	٧
•	17280	Bemus Point (V)	Design and Construction of Village of Bemus Point Streetscape Improvements	DOS	Local Waterfront Revitalization	\$375,000	\$750,000	\$375,000	
	18934	Buffalo (C)	Niagara Street Reconstruction I	ESD	Empire State Development Grant	\$350,000	\$7,116,000	\$0	ν

TATUS	CFA#	Applicant Name	Project Name	Agency	Program		Total Project Cost	Disbursement to date	Priority Projects
•	17111	Buffalo Neighborhood Stabilization Company, Inc.	Neighborhood Water Quality	EFC	Green Innovation Grant Program	\$644,268	\$695,423	\$602,993	
•	15249	Buffalo Neighborhood Stabilization Company, Inc.	Club Utica	HCR	Urban Initiatives	\$200,000	\$235,000	\$200,000	
	18173	Buffalo Niagara Convention & Visitors Bureau	WNY Canadian Marketing Initiative	ESD	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$195,000	\$600,000	\$195,000	
	19651	Buffalo Niagara Medical Campus, Inc.	BNMC - Tunnel Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$5,000,000	\$1,000,000	
•	15630	Buffalo Philharmonic Orchestra Society, Inc.	Celebration of Music	Arts	Art Project Grant	\$90,000	\$180,775	\$27,000	
	16841	Canaseraga (V)	Water Supply Improvements Project	HCR	CDBG - Public Infrastructure	\$600,000	\$3,591,170	\$371,515	
•	15939	Catholic Charities of Buffalo	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$79,884	\$79,884	\$0	
	17637	Cello-Pack Corporation	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$22,425	\$22,425	\$22,425	
	17376	Center Explor/ Perceptual Art	Organizational Merger	Arts	Art Project Grant	\$65,000	\$130,000	\$65,000	
•	16250	CenterSpace, Inc.	CenterSpace Buffalo Capita	I _{ESD}	Empire State Development Grant Funds	\$150,000	\$957,387	\$0	√
	16508	Chautauqua Opportunities, Inc.	Westfield Main Street Project	HCR	New York Main Street	\$150,000	\$473,778	\$87,797	
	18113	Community Foundation for Greater Buffalo, Inc.	Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Workei Training	\$100,000	\$100,000	\$98,895	
	18113	Community Foundation for Greater Buffalo, Inc.	Green and Healthy Homes Workforce Development	HCR	Urban Initiatives	\$200,000	\$225,000	\$196,383	
	14928	Darwin Martin House	Darwin Martin House Capital	ESD	Empire State Development Grant Funds	\$268,000	\$1,221,428	\$268,000	√
•	16821	Del Monte Foods	Milk Bone Capacity Improvement Capital	ESD	Empire State Development Grant Funds	\$460,000	\$2,300,000	\$0	✓
	15992	Dunkirk (C)	Main Street Program	HCR	New York Main Street	\$250,000	\$323,334	\$244,224	
•	17743	Dunkirk Bioenergy, LLC	Dunkirk Bioenergy Capital	ESD	Empire State Development Grant Funds	\$350,000	\$4,000,000	\$0	√
•	18182	Ellicottville (T)	Town of Ellicottville Regional Water Capital	ESD	Empire State Development Grant Funds	\$268,000	\$1,400,000	\$268,000	✓
•	14458	Erie 1 BOCES	Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worker Training	\$100,000	\$100,000	\$43,055	
•	19464	Farm Credit East, ACA	Farm Credit Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$1,000,000	\$1,000,000	
•	15712	Finishing Trades Institute of Western and Central New York	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$100,000	\$100,000	\$0	
	15712	Finishing Trades Institute of Western and Central New York	Finishing Trades Institute Capital	ESD	Empire State Development Grant Funds	\$500,000	\$786,500	\$500,000	√

TATUS	CFA#	Applicant Name	Project Name	Agency	Program	Award Amount	Total Project Cost	Disbursement to date	Priority Projects
	15359	Gowanda Area Redevelopment Corporation	Gowanda Zoar Valley Gateway Park	Parks	Park Acquisition, Development and Planning	\$250,000	\$666,667	\$250,000	
	14816	Gowanda's Historic Hollywood Theater, Ltd.	,	Parks	Historic Property Acquisiton, Development and Planning	\$420,000	\$560,000	\$420,000	
•	15959	Great Lakes Concrete Products, LLC	New Hire/OJT Training	DOL	Worker Skills Upgrading - New Hire (On-the-Job) Training	\$30,000	\$30,000	\$0	
	15427	Hamburg Development Corporation	12 Main Street Revitalization Project	n HCR	Rural Area Revitalization Projects	\$200,000	\$1,200,000	\$200,000	
	18802	Industrial Support, Inc.	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$44,300	\$44,300	\$38,585	
	16603	Jamestown Community College	Unemployed Worker Training	DOL	Worker Skills Upgrading - Unemployed Worke Training	\$99,900	\$99,900	\$88,982	
•	18836	Just Buffalo Literary Center Inc	Literary Buffalo	Arts	Art Project Grant	\$125,000	\$260,500	\$37,500	
•	18862	Lockport (C)	Restoration of Two of the Historic Flight of the Five Locks	DOS	Local Waterfront Revitalization	\$100,000	\$200,000	\$0	
•	18313	Lockport (C)	Harrison Place Manufacturing Project	HCR	CDBG - Economic Development	\$516,000	\$8,216,000	\$514,391	
	16571	Medsource Technologies, Inc.	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$67,610	\$67,610	\$66,181	
	18966	Niagara Falls (C)	Downtown Niagara Falls Stabilization Capital	ESD	Empire State Development Grant Funds	\$91,812	\$459,062	\$91,812	✓
	16231	North Tonawanda (C)	Design and Construction of Erie Canal Kayak Launches		Local Waterfront Revitalization	\$71,350	\$142,700	\$71,348	
•	17688	Royalton (T)	Wastewater Engineering Study	DEC	CWSRF Engineering Planning Grant	\$28,800	\$36,300	\$28,800	
	16661	RUS Industries, Inc.	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$38,885	\$38,885	\$30,465	
	14437	Springville (V)	Village of Springville Revitalization Project	HCR	New York Main Street	\$250,000	\$669,000	\$249,643	
	14754	Springville Center for the Arts, Inc.	Springville Center for the Arts Green Roof	EFC	Green Innovation Grant Program	\$46,140	\$52,200	\$46,140	
	14752	Springville Center for the Arts, Inc.	Springville Center for the Arts - 37 North Buffalo Street Capital	ESD	Empire State Development Grant Funds	\$40,000	\$622,120	\$40,000	\checkmark
•	14754	Springville Center for the Arts, Inc.	Springville Center for the Arts - 5 East Main Street Capital	ESD	Empire State Development Grant Funds	\$43,220	\$661,120	\$43,220	✓
	14752	Springville Center for the Arts, Inc.	37 North Buffalo Street Capital Project	HCR	Rural Area Revitalization Projects	\$172,500	\$622,120	\$172,500	
	14754	Springville Center for the Arts, Inc.	5 East Main Street Project	HCR	Rural Area Revitalization Projects	\$177,960	\$217,960	\$177,960	
	14752	Springville Center for the Arts, Inc.	37 North Buffalo Street Capital Project	Parks	Historic Property Acquisiton, Development and Planning	\$221,810	\$622,120	\$221,810	
•	14754	Springville Center for the Arts, Inc.	5 East Main Street	Parks	Historic Property Acquisiton, Development and Planning	\$127,490	\$277,490	\$127,490	
•	16874	Swain Recreation, LLC	Swain Recreation Capital	ESD	Empire State Development Grant Funds	\$350,000	\$350,000	\$0	√

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priority Project
	15321	Tonawanda (C)	Local Waterfront Revitalization Program Update and Implementation Fishing Pier Construction	DOS	Local Waterfront Revitalization	\$235,596	\$471,192	\$195,802	
	19051	Transport National Development, Inc.	Existing Employee Training	DOL	Worker Skills Upgrading - Existing Employee Training	\$23,626	\$23,626	\$22,710	
	16638	Try It Distributing Co Inc	Try It CNG Fleet	NYSERDA	Regional Economic Development and GHG Reduction Program	\$1,000,00	0 \$6,048,720	\$1,000,000	
	14844	Wellsville (T)	Wellsville Waterline Capital	ESD	Empire State Development Grant Funds	\$144,000	\$720,456	\$144,000	✓
	15414	Western Region Corporation	Western Region Corporatio Capital	n ESD	Empire State Development Grant Funds	\$2,012,780	\$2,012,780	\$603,834	✓
•	15881	Young Women's Christian Association of Niagara, Inc.	YWCA of Niagara Community Culinary Training Center	HCR	Urban Initiatives	\$158,167	\$196,563	\$158,035	
	19321	Youngstown (V)	Village of Youngstown LWRP Update	DOS	Local Waterfront Revitalization	\$30,250	\$60,500	\$27,423	
•	16332	Zoological Society of Buffalo, Inc.	Arctic Edge Exhibit	Parks	Park Acquisition, Development and Planning	\$376,000	\$14,000,000	\$376,000	
			R	OUND 3					
•	26984	Alden (V)	Wastewater Engineering Study	DEC	Engineering Plannin Grant	9 \$30,000	\$40,000	\$30,000	
•	27929	Allegany County	Comprehensive Planning School	NYSERDA	Cleaner Greener Communities	\$67,669	\$90,225	\$67,669	
•	30853	Amherst (T)	Renovation of an Assisted Living Facility	ESD	Industrial Development Bond Cap	\$7,500,00	0 \$15,000,000	\$0	
	31527	Baker Hall dba Baker Victory Services	Lean Manufacturing Training	DOL	Existing Employee Training Program	\$10,450	\$137,536	\$10,450	
	28486	Boys & Girls Clubs of Buffalo, Inc.	Boys Girls Clubs of Buffalo Inc	HCR	Urban Initiatives	\$150,000	\$540,055	\$150,000	
	30922	Buffalo (C)	Buffalo Green Code Implementation Project	NYSERDA	Cleaner Greener Communities	\$125,000	\$300,000	\$125,000	
•	28951	Buffalo Arts and Technology Center, Inc.	Healthcare Office and Delivery Training	DOL	Unemployed Worker Training	\$100,000	\$612,000	\$33,333	
•	31559	Buffalo Board of Education	Advanced Welding Training	DOL	Unemployed Worker Training	\$90,000	\$90,000	\$82,800	
•	28309	Buffalo Media Resources aka Squeaky Wheel	Equipment for Digital Media Lab	Arts	Artistic Program Capital Equipment	\$22,314	\$44,628	\$22,314	
•	32390	Buffalo Neighborhood Stabilization Company, Inc.	BNSC Vision Niagara Feasibility Study	HCR	New York Main Street Technical Assistance	\$20,000	\$22,000	\$20,000	
•	31492	Buffalo Niagara Convention & Visitors Bureau	National Garden Festival Working Capital	ESD	Market New York	\$50,000	\$100,000	\$50,000	
•	29390	Buffalo Niagara Medical Campus Ind	Transit Hub In Buffalo	NYSERDA	Cleaner Greener Communities	\$1,000,00	0 \$2,928,529	\$49,800	
•	29834	Buffalo Philharmonic Orchestra Society, Inc.	Kleinhans Music Hall	Arts	Arts, Culture & Heritage Project Grant	\$74,000	\$246,303	\$74,000	
	32611	Buffalo Urban League, Inc.	Manufacturing Industry Skills Training	DOL	Unemployed Worker Training	\$100,000	\$720,240	\$27,865	
	32611	Buffalo Urban League, Inc.	Buffalo Urban League Working Capital	ESD	Technical Assistance and Training Grants – Opportunity Agenda Projects	\$100,000	\$93,128	\$93,128	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priority
	31659	Buffalo Wire Works Company, Inc.	Lean Manufacturing Training	DOL	Existing Employee Training Program	\$15,164	\$15,164	\$15,164	
	30189	Burchfield Penney Art Center	Traveling Exhibitions Funding	Arts	Arts, Culture & Heritage Project Grant	\$74,000	\$160,000	\$74,000	
	26593	Carousel Society of the Niagara Frontier	Allan Herschell Office Building	Canals	NYS Canalway Grant Program	[‡] \$134,450	\$268,900	\$122,891	\checkmark
	26593	Carousel Society of the Niagara Frontier	Carousel Society Capital	ESD	Empire State Development Grant Funds	\$67,225	\$269,000	\$67,225	✓
•	32377	Carrollton (T)	Limestone Sewer District Engineering Study	DEC	Engineering Planning Grant	\$18,000	\$22,350	\$18,000	
	31143	Cattaraugus (V)	Emergency Water System Improvements	HCR	CDBG - Public Infrastructure	\$600,000	\$3,600,000	\$412,400	
•	31681	Celoron (V)	Improvements to Lucille Ba Memorial Park	II DOS	Local Waterfront Revitalization	\$82,845	\$165,690	\$82,845	
•	27534	Central Terminal Restoration Corporation	Center for Restoration Arts Sciences Capital	ESD	Market New York	\$30,000	\$192,000	\$0	
	25697	Chautauqua County	Northern Chautauqua County Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization	\$65,000	\$130,000	\$64,910	
	27276	Chautauqua County	Chautauqua Water District Capital	ESD	Empire State Development Grant Funds	\$1,000,00	0 \$29,755,000	\$0	√
	26878	Chautauqua Lake Snowmobile Club, Inc.	Trail Grooming Equipment	Parks	Recreational Trails Program	\$139,600	\$174,500	\$139,600	
•	32201	Community Action Organization of Erie County, Inc.	Family Development and Child Care Training	DOL	New Hire Training	\$40,050	\$161,598	\$0	
•	32439	Cuba Rushford Central School District	Rushford School Capital	ESD	Empire State Development Grant Funds	\$300,000	\$1,708,130	\$0	√
	31018	Darwin Martin House	Darwin Martin House Capital	ESD	Empire State Development Grant Funds	\$375,000	\$1,975,575	\$375,000	✓
	31534	Depew (V)	Wastewater Engineering Study	DEC	Engineering Planning Grant	\$30,000	\$37,500	\$30,000	
	30205	Dunkirk (C)	Dunkirk Seawall Capital	ESD	Empire State Development Grant Funds	\$341,000	\$3,082,540	\$238,700	\checkmark
	30205	Dunkirk (C)	Dunkirk Seawall and Lake Front Boulevard	Parks	Park Acquisition, Development and Planning	\$449,620	\$3,082,540	\$449,620	✓
	30526	Eden (T)	Town of Eden and Erie County Water Authority Water System Consolidation	DOS	Local Government Efficiency Program	\$25,000	\$55,555	\$25,000	
	26875	Erie 1 BOCES	Advanced Manufacturing Training	DOL	Unemployed Worker Training	\$100,000	\$100,000	\$91,000	
	30869	Erie Community College	Industrial Mechanical Technician Training	DOL	Unemployed Worker Training	\$88,800	\$88,800	\$26,640	
•	28006	Erie County IDA	Boston Valley Pottery Capital	ESD	Environmental Investment Program	\$157,500	\$450,000	\$0	
•	31399	Everywoman Opportunity Center	Project Fresh Start	DOS	Community Services Block Grant	\$93,358	\$116,698	\$0	
•	29823	Evolution Dental Science LLC	Dental Clinical Technician Training	DOL	Existing Employee Training Program	\$51,600	\$99,600	\$49,762	
	28722	Gowanda Area Redevelopment Corporation	Gowanda Zoar Valley Gateway Park Phase 3	Parks	Park Acquisition, Development and Planning	\$500,000	\$625,000	\$500,000	
	26924	Gowanda's Historic Hollywood Theater, Ltd.	Historic Hollywood Theater Capital	ESD	Empire State Development Grant Funds	\$166,667	\$629,193	\$166,667	✓
	30004	Graycliff Conservancy	Martin House Restoration	Arts	Arts, Culture & Heritage Project Grant	\$50,000	\$50,000	\$50,000	

ATUS	CFA#	Applicant Name	Project Name	Agency		Award Amount	Total Project Cost	Disbursement to date	Priority
	28625	Hamburg Development Corporation	Village of Blasdell Main Street	HCR	New York Main Street	\$100,000	\$349,234	\$70,961	
	26761	Jamestown (C)	Greater Jamestown Riverwalk Trail	Parks	Park Acquisition, Development and Planning	\$499,955	\$1,363,762	\$449,959	
	28709	Jamestown Community College	Machinist Training	DOL	Unemployed Worker Training	\$99,900	\$157,000	\$72,887	
	32380	Just Buffalo Literary Center Inc	Just Buffalo Literary Center	Arts	Arts, Culture & Heritage Project Grant	\$55,500	\$150,000	\$55,500	
	31710	K-Technologies, Inc.	Lean and Advanced Manufacturing Training	DOL	Existing Employee Training Program	\$55,577	\$103,254	\$26,779	
	27923	Lackawanna (C)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization	\$30,000	\$60,000	\$21,917	
	27923	Lackawanna (C)	Comprehensive Plan Development	NYSERDA	Cleaner Greener Communities	\$60,000	\$140,000	\$60,000	
	30439	Lake Effect Trailbreakers	Trail Grooming Equipment	Parks	Recreational Trails Program	\$192,000	\$240,000	\$192,000	
	31775	Lancaster (V)	Downtown Lancaster Revitalization Program	HCR	New York Main Street	\$100,000	\$408,340	\$100,000	
	28429	Lewiston (V)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization	\$20,250	\$40,500	\$18,222	
	28734	Little Valley (V)	Wastewater Engineering Study	DEC	Engineering Planning Grant	\$20,000	\$25,000	\$20,000	
	31014	Lockport Ice Arena and Sports Center, Inc.	Lockport Ice Arena Capital	ESD	Empire State Development Grant Funds	\$896,709	\$13,500,000	\$896,709	V
	28609	Lumber City Development Corporation	Oliver Street Revitalization	HCR	New York Main Street	\$200,000	\$255,000	\$156,046	
	30510	Machias (T)	Lime Lake Sewer District Engineering Report	DEC	Engineering Planning Grant	9 \$30,000	\$37,500	\$30,000	
	28679	Massachusetts Avenue Project, Inc.	Growing Green	DOS	Community Services Block Grant	\$56,015	\$70,019	\$56,015	
	31637	McHone Industries, Inc.	ISO 9000 Quality Management Systems Training	DOL	Existing Employee Training Program	\$25,900	\$75,900	\$0	
	28196	MusicalFare Theatre	Theatrical Sound and Lighting Packages and Curtains	Arts	Artistic Program Capital Equipment	\$15,081	\$30,162	\$15,081	
	27819	Newstead (T)	Newstead Recreational Trai Expansion Project	Parks	Recreational Trails Program	\$200,000	\$396,004	\$0	
	31170	Niagara County Community College	Operational Skills Training	DOL	Unemployed Worker Training	\$25,397	\$34,500	\$25,388	
	32533	Niagara Falls (C)	Niagara Falls/Isaiah 61 Capital	ESD	Empire State Development Grant Funds	\$132,000	\$666,000	\$0	✓
	28627	Niagara Frontier Transportation Authority	NFTA - Cobblestone Working Capital	ESD	Strategic Planning and Feasibility Studies	\$40,000	\$300,000	\$40,000	\checkmark
	32295	Niagara Tourism & Convention Corporation	Niagara Tourism & Convention Working Capita	ESD I	Market New York	\$300,000	\$300,000	\$245,004	
	29179	North Tonawanda (C)	Erie Canal Bike Path Extension	Canals	NYS Canalway Gran Program	^t \$144,707	\$289,414	\$144,707	
	28377	North Tonawanda (C)	Gratwick Marina Redevelopment	DOS	Local Waterfront Revitalization	\$208,125	\$416,250	\$208,125	
	28432	Porter (T)	Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization	\$34,250	\$68,500	\$26,277	
	28047	Randolph (T)	McNallie Building Capital	ESD	Empire State Development Grant Funds	\$65,493	\$327,463	\$0	V
	32161	Reg Lenna Civic Center, Inc.	Digital Projection System	Arts	Digital Film Projector Conversion Program		\$100,000	\$75,000	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priority
	32053	Research Foundation for the State University of New York	SUNY Research Foundation SAMC Capital	ESD	Empire State Development Grant Funds	\$500,000	\$5,500,000	\$499,877	√
	30142	Research Foundation of the State of New York	Center for Computational Research Capital	ESD	Empire State Development Grant Funds	\$1,000,00	0 \$1,200,000	\$1,000,000	√
	31368	Riviera Theatre and Organ Preservation Society, Inc.	Digital Conversion Project	Arts	Digital Film Projector Conversion Program		\$84,685	\$42,343	
	32230	Rolite Mfg., Inc.	Production Machine Operation Training	DOL	Existing Employee Training Program	\$8,320	\$13,000	\$6,175	
•	32230	Rolite Mfg., Inc.	Production Machine Operation Training	DOL	New Hire Training	\$2,820	\$13,000	\$0	
•	32230	Rolite Mfg., Inc.	Production Machine Operation Training	DOL	Unemployed Worker Training	\$1,860	\$13,000	\$0	
	31545	Roycroft Campus Corporation	Roycroft Campus Print Shop Acquisition	• Arts	Arts, Culture & Heritage Project Grant	\$50,000	\$1,300,000	\$50,000	
	31526	Service Collaborative of WNY, Inc.	Opportunity Corps	ONCS	AmeriCorps Program	\$245,011	\$507,511	\$146,638	
	31916	South & Center Chautauqua Lake Sewer District	Chautauqua County Wastewater Consolidation Study	DEC	Engineering Planning Grant	\$50,000	\$62,500	\$44,512	
•	30330	TAM Ceramics, LLC	TAM Rare Earth Capital	ESD	Empire State Development Grant Funds	\$250,000	\$250,000	\$0	٧
•	32303	Triad Recycling and Energy, Corp.	Triad Recycling and Energy Capital	ESD	Environmental Investment Program	\$330,000	\$758,350	\$0	
	28193	University at Buffalo	Western New York Innovation Hot Spot	ESD	Business Incubator and Innovation Hot Spot Support Program	\$250,000	\$2,250,000	\$750,000	
	29436	University District Community Development Association, Inc.	Uptown Theater Project	HCR	Urban Initiatives	\$150,000	\$196,250	\$150,000	
	29831	Westfield Academy and Central School	Centralization of Brocton and Westfield Schools	DOS	Local Government Efficiency Program	\$13,500	\$50,000	\$13,500	
	30470	Williamsville (V)	Village Of Williamsville and Erie County Water Authority Water System Consolidation	1	Local Government Efficiency Program	\$400,000	\$32,154,000	\$400,000	
	29677	Williamsville (V)	Spring Street Green Reconstruction	EFC	Green Innovation Grant Program	\$799,160	\$1,131,849	\$799,160	
	31530	Williamsville (V)	Williamsville Working Capital	ESD	Strategic Planning and Feasibility Studies	\$18,550	\$37,100	\$18,550	
			R	OUND 4					
•	42710	1891 Fredonia Opera House	Seamless Movie Screen	Arts	Artistic Program Capital Equipment	\$11,800	\$23,786	\$11,800	
•	39521	Akron (V)	Wastewater Infrastructure Engineering Planning Grant	DEC:	Engineering Planning Grant	\$30,000	\$37,500	\$30,000	
	37830	Alix Rice Peace Park Foundation	Alix Rice Peace Park (Skatepark) Capital	ESD	Market New York	\$5,000	\$30,000	\$0	
•	37830	Alix Rice Peace Park Foundation	Alix Rice Peace Park Skatepark	Parks	Park Acquisition, Development and Planning	\$123,888	\$352,750	\$111,499	
•	41655	Allegany (V)	Allegany Planning Study	DEC	Engineering Planning Grant	\$30,000	\$37,500	\$30,000	
•	41056	Allegany County Community Opportunities and Rural Development ACCORD Corporation	Employment Training Program	DOS	Community Services Block Grant	\$100,000	\$125,000	\$62,520	
	42761	Amherst (T)	Smart Growth and Sustainability Planning	NYSERDA	Cleaner Greener Communities	\$161,250	\$278,000	\$161,250	

TATUS	CFA#	Applicant Name	Project Name	Agency	Program		Total Project Cost	Disbursement to date	Projec
	39929	Andover (V)	Drinking Water Feasibility Study	HCR	CDBG - Community Planning	\$50,000	\$52,632	\$49,500	
	39510	Blessed Trinity Catholic Church	Restoration of a Community Anchor and Tourism Produc		Historic Property Acquisition, Development and Planning	\$329,643	\$439,525	\$296,679	
	41052	Bolivar (T)	Municipal Pool Improvements	Parks	Park Acquisition, Development and Planning	\$240,156	\$320,208	\$156,041	
	39938	Brocton (V)	Main Street Market Assessment	HCR	New York Main Street Technical Assistance	\$20,000	\$27,250	\$19,934	
•	42493	Buffalo Arts and Technology Center, Inc.	Pre-Training Literacy	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	\$0	
	41428	Buffalo Fine Arts Academy	AK Innovation Lab	Arts	Arts, Culture & Heritage Project Grant	\$76,000	\$435,000	\$60,800	
•	42560	Buffalo Niagara Convention & Visitors Bureau	Buffalo Niagara Convention & Visitors Bureau Working Capital	ESD	Market New York	\$250,000	\$500,000	\$250,000	
	42714	Buffalo Niagara Medical Campus, Inc.	Bridges to Sustainable Commuting Capital	ESD	Empire State Development Grant Funds	\$580,000	\$2,900,000	\$0	٧
	41713	Buffalo Niagara Riverkeeper	Scajaquada Creek Paddlesport Launch	Canals	NYS Canalway Gran	\$150,000	\$300,000	\$150,000	
	43510	Buffalo Sewer Authority	Buffalo Green Site Restoration Demonstration	EFC	Green Innovation Grant Program	\$1,800,00	0 \$1,487,649	\$1,287,649	
•	40477	Burchfield Penney Art Center	Front Yard Project High- Luminosity Projectors	Arts	Artistic Program Capital Equipment	\$49,500	\$130,000	\$49,500	
	41302	Burchfield Penney Art Center	Traveling Exhibitions Program Working Capital	ESD	Market New York	\$36,000	\$54,000	\$36,000	
	41533	Canaedea (T)	New Park Acquisition and Planning	Parks	Park Acquisition, Development and Planning	\$82,491	\$109,988	\$0	
•	41656	Catholic Charities of Buffalo	f Hospitality and Tourism Training	DOL	Unemployed Worker Training Program	\$99,600	\$99,600	\$63,246	
	42135	Center for Exploratory and Perceptual Art (CEPA) Gallery	Expand Artistic & Educational Programming	Arts	Workforce Investment Program	\$49,500	\$106,700	\$49,500	
	39191	Chautauqua County	North Chautauqua County Regional Water Supply System	ESD	Empire State Development Grant Funds	\$1,000,00	\$6,300,000	\$0	٧
	40124	CODE, Inc.	Appleyard Greenway Recreation Project	Parks	Park Acquisition, Development and Planning	\$338,886	\$451,780	\$58,210	
•	43090	Concord (T)	Sewer Districts #1 and # 2 Engineering Study	DEC	Engineering Planning Grant	\$30,000	\$37,500	\$30,000	
	42218	El Museo Francisco Oller Y Diego Rivera	Program Expansion	Arts	Workforce Investment Program	\$24,700	\$338,000	\$24,700	
	38733	Erie 1 BOCES	Maintenance Mechanic Training	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	\$92,500	
•	41069	Erie Community College	Advanced Manufacturing Training	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	\$0	
•	42713	Erie County	Bethlehem Steel Redevelopment Capital	ESD	Empire State Development Grant Funds	\$500,000	\$11,080,000	\$500,000	٧
	40859	Erie County	Erie County Sustainability Plan	NYSERDA	Cleaner Greener Communities	\$250,000	\$414,897	\$150,000	
•	41223	Erie County	Seneca Bluffs Natural Habitat Park	Parks	Park Acquisition, Development and Planning	\$75,000	\$100,000	\$50,000	
•	38923	Erie-Niagara Area Health Education Center, Inc.	Medical Billing and Coding Training	DOL	New Hire Training	\$20,000	\$78,624	\$5,000	
	41063	Frontier Science & Technology Research Foundation, Inc.	Research Associate Training	DOL	Existing Employee Training Program	\$30,000	\$79,052	\$30,000	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priority
	40389	Gerard Place Housing Development Company, Inc.	Gerard Place Education and Community Center	ESD	Empire State Development Grant Funds	\$250,000	\$1,397,407	\$0	✓
	39294	Goodwill Industries of Western New York, Inc.	Manufacturing, Medical and Office Training	DOL	Unemployed Worker Training Program	\$99,200	\$474,200	\$3,950	
	42065	Greater Lockport Development Corporation	Main Street Program	HCR	New York Main Street	\$250,000	\$600,000	\$250,000	
	42268	HealthNow New York Inc.	Office Operations and Information Technology Training	DOL	Existing Employee Training Program	\$99,725	\$224,365	\$79,251	
	39712	Herschell Carrousel Factory Museum	Enhance Development Activity	Arts	Workforce Investment Program	\$6,300	\$31,800	\$6,300	
	40102	Jamestown Community College	Machinist Training	DOL	Unemployed Worker Training Program	\$99,998	\$182,298	\$74,201	
	39185	Jamestown Renaissance Corporation	STRIVE Jamestown 2014	HCR	New York Main Street	\$250,000	\$4,374,078	\$250,000	
	43424	Just Buffalo Literary Center	JB40	Arts	Arts, Culture & Heritage Project Grant	\$60,000	\$275,000	\$60,000	
	43050	Lewiston (V)	Shoreline Improvements	DOS	Local Waterfront Revitalization	\$177,500	\$355,000	\$177,500	
	39702	Lockport (C)	Flight of Five Restoration	ESD	Empire State Development Grant Funds	\$1,315,493	\$1,664,750	\$1,315,493	√
•	41643	National Comedy Center, Inc.	National Comedy Center Capital	ESD	Empire State Development Grant Funds	\$1,500,00	0 \$19,906,726	\$1,500,000	√
	40994	Newfane (T)	Newfane Wastewater Plant Engineering Study	DEC	Engineering Planning Grant	9 \$30,000	\$37,500	\$30,000	
	40050	Niagara (T)	Belden Center Stormwater Project	HCR	CDBG - Public Infrastructure	\$599,854	\$622,627	\$599,854	
	41968	Niagara County Community College	Customer Service Training	DOL	Unemployed Worker Training Program	\$63,375	\$70,575	\$38,041	
	40750	Niagara County Community College	Niagara Falls Culinary Institute Working Capital	ESD	Market New York	\$99,930	\$133,263	\$47,914	
	43460	Niagara Frontier Transportation Authority	NFTA Rail Car Rebuild Capital	ESD	Empire State Development Grant Funds	\$780,000	\$4,840,088	\$780,000	\checkmark
	41460	Olean (C)	Allegheny River Public Access and Recreation Plan	DOS	Local Waterfront Revitalization	\$38,785	\$77,570	\$38,785	
	39780	Olean (C)	North Union Street Green Revitalization	EFC	Green Innovation Grant Program	\$854,000	\$952,500	\$854,000	
	40043	Olean Business Development Cente	Olean Business Incubation r Center Capital	ESD	Empire State Development Grant Funds	\$400,000	\$2,012,000	\$300,000	\checkmark
	42826	People United for Sustainable Housing (PUSH) Buffalo	Buffalo Community g Sustainability Initiative	NYSERDA	Cleaner Greener Communities	\$902,980	\$1,204,025	\$669,798	
•	39137	Research Foundation for SUNY on behalf of Buffalo State College	Advanced Manufacturing Technician Training	DOL	Unemployed Workel Training Program	\$100,000	\$100,000	\$58,146	
•	40589	Research Foundation for SUNY on behalf of University of Buffald	Dental Assistant Training	DOL	Unemployed Worker Training Program	\$52,710	\$525,635	\$33,342	
	41741	Ripley (T)	Ripley Planning Study	DEC	Engineering Plannin Grant	9 \$30,000	\$37,500	\$30,000	
	39668	Roycroft Campus Corporation	New Visitor Center Development	Arts	Arts, Culture & Heritage Project Grant	\$30,000	\$103,000	\$30,000	
	41387	Sinclairville (V)	Water Tank Replacement Project	HCR	CDBG - Public Infrastructure	\$600,000	\$5,000,000	\$600,000	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Projects
	43421	Squeaky Wheel/ Buffalo Media Resources, Inc.	Program Expansion	Arts	Arts, Culture & Heritage Project Grant	\$11,500	\$38,340	\$11,500	
•	39255	Tonawanda (C)	Main Street Development Program	DOS	Local Waterfront Revitalization	\$187,225	\$374,450	\$179,955	
	40277	Tonawanda (C)	Ives Park Improvements	Parks	Park Acquisition, Development and Planning	\$78,567	\$157,135	\$106,128	
•	39378	Tonawanda (T)	Lincoln Park Green Pathway	EFC	Green Innovation Grant Program	\$700,000	\$769,393	\$691,393	
	40552	Torn Space Theater	The Calling: Torn Spaces Site Specific Performance	Arts	Arts, Culture & Heritage Project Grant	\$15,200	\$61,850	\$15,200	
	42393	Tri-Main Development LLC	Green Infrastructure Retrofi	t EFC	Green Innovation Grant Program	\$930,000	\$706,690	\$0	
•	42465	Trinity Church	Antique Window Protection and Visibility Project	Parks	Historic Property Acquisition, Development and Planning	\$193,590	\$258,120	\$204,269	
	42659	Wellsville (V)	WWTP Engineering Planning Grant	DEC	Engineering Planning Grant	\$30,000	\$37,500	\$30,000	
	42673	Western New York Book Arts	Program Expansion	Arts	Workforce Investment Program	\$35,200	\$64,390	\$35,200	
•	42463	Williamsville (V)	Long Street Green Infrastructure	EFC	Green Innovation Grant Program	\$1,093,000	0 \$1,220,798	\$1,093,000	
•	39134	WNY Women's Foundation, Inc.	Medical Worker Training	DOL	Unemployed Worker Training Program	\$100,000	\$254,225	\$0	
•	43021	Young Audiences of Western New York	ArtWorks: Hired to Create, Inspired to Succeed	Arts	Arts, Culture & Heritage Project Grant	\$50,200	\$188,034	\$40,160	
			R	OUND 5					
	54295	Akron (V)	Collection System Study	DEC	Engineering Planning Grant	\$30,000	\$37,500	\$30,000	
	57381	Athenex Pharma Solutions, LLC (formerly QuadPharma LLC)	Manufacturing and Quality Training	DOL	New Hire Training	\$57,600	\$92,643	\$5,000	
	55231	Beau Vine Vineyards	Beau Vine Vineyards - Vineyard expansion	ESD	Empire State Development Grant Funds	\$370,000	\$1,347,751	\$370,000	✓
	53681	Bolivar (V)	Villages of Bolivar and Richburg Springs Joint Water Improvements Projec Phase II	HCR t	CDBG - Public Infrastructure	\$900,000	\$900,000	\$900,000	
•	57282	Buffalo (C)	Niagara Street Revitalization Phase III/IV	DEC	Water Quality Improvement Project Program	\$937,500	\$35,117,828	\$234,375	
	55377	Buffalo (C)	City of Buffalo - Broadway Market Capital	ESD	Empire State Development Grant Funds	\$74,000	\$444,000	\$74,000	✓
•	56232	Buffalo (C)	City of Buffalo - Entertainment District/ Franklin Street Corridor	ESD	Empire State Development Grant Funds	\$500,000	\$5,056,000	\$0	✓
	57282	Buffalo (C)	Niagara Street Revitalization Phase III/IV	NYSERDA	Cleaner Greener Communities	\$1,500,00	0 \$35,117,828	\$0	
•	52501	Buffalo (C)	Shelton Square - Erie Street Greenway	Parks	Park Acquisition, Development and Planning	\$50,000	\$100,000	\$50,000	
•	56130	Buffalo and Erie County Historical Society	Portico Improvements	Parks	Historic Property Acquisition, Development and Planning	\$44,250	\$88,500	\$0	
	54479	Buffalo Arts Studio	Expanded Outreach Capacity	Arts	Workforce Investment	\$45,000	\$60,000	\$36,000	
•	51954	Buffalo Board of Education	Advanced Welding Training	DOL	Unemployed Worker Training Program	\$98,750	\$98,750	\$71,250	
•	57011	Buffalo Chamber Players	Expanded Operational Capacity	Arts	Workforce Investment	\$21,000	\$28,000	\$21,000	

STATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Projects
	56859	Buffalo Inner City Ballet	Expanded Operational Capacity	Arts	Workforce Investment	\$20,000	\$40,000	\$20,000	
	54012	Buffalo Niagara Convention & Visitors Bureau	Visit Buffalo Niagara - Working Capital II	ESD	Market New York	\$40,000	\$50,000	\$40,000	
	55717	Buffalo Niagara Convention & Visitors Bureau	Visit Buffalo Niagara - Working Capital I	ESD	Market New York	\$125,000	\$375,000	\$125,000	
	54120	Buffalo Philharmonic Orchestra Society, Inc.	Richardson Complex Grand Opening Illumination	Arts	Arts, Culture and Heritage New Initiatives	\$63,000	\$532,000	\$63,000	
•	52858	Buffalo Place, Inc.	Main Street Buffalo	HCR	New York Main Street	\$300,000	\$3,400,000	\$300,000	
	54698	Buffalo RiverWorks, LLC	Buffalo RiverWorks Green Infrastructure Installations	EFC	Green Innovation Grant Program	\$900,000	\$1,254,000	\$900,000	
	56024	Buffalo Sewer Authority	Scajaquada Creek Restoration	EFC	Green Innovation Grant Program	\$1,815,00	0 \$2,016,700	\$1,815,000	
	52556	Burchfield Penney Art Center	Burchfield Penney 50th Anniversary Celebration	Arts	Arts, Culture and Heritage New Initiatives	\$63,000	\$520,000	\$63,000	
	52575	Burchfield Penney Art Center	The Burchfield Penney Art Center Working Capital	ESD	Market New York	\$125,000	\$375,000	\$125,000	
	28658	Cattaraugus Community Action, Inc.	Culinary Arts Training	DOL	Special Populations Training Program	\$75,000	\$200,000	\$17,738	
	28658	Cattaraugus Community Action, Inc.	Culinary Arts Training	DOL	Unemployed Worker Training Program	\$25,000	\$200,000	\$5,452	
	56107	Cattaraugus County	Cattaraugus County Cultural Plan	Arts	Arts, Culture and Heritage New Initiatives	\$49,500	\$49,500	\$49,500	
	54539	Cattaraugus County	Cattaraugus County Site Development Working Capital	ESD	Strategic Planning and Feasibility Studies	\$50,000	\$69,500	\$34,750	
	53101	Cattaraugus County Arts Council	y Expanded Programmatic Capacity	Arts	Workforce Investment	\$27,750	\$37,000	\$27,750	
•	51102	Center for Employment Opportunities, Inc.	Construction Worker Training	DOL	Special Populations Training Program	\$100,000	\$314,000	\$0	
	53017	Chautauqua County	Dutch Hollow Creek Stabilization Project	DEC	Water Quality Improvement Projec Program	\$482,179	\$642,905	\$65,479	
	57116	Chautauqua County	West Dutch Hollow Creek Stabilization Project	DEC	Water Quality Improvement Projec Program	\$275,888 t	\$367,850	\$50,805	
	57124	Chautauqua County	y Bemus Creek Stabilization Project	DEC	Water Quality Improvement Projec Program	\$151,200 t	\$201,600	\$140,033	
	57133	Chautauqua County	Prendergast Creek Stabilization Project	DEC	Water Quality Improvement Projec Program	\$58,039 t	\$77,386	\$56,735	
•	57134	Chautauqua County	y Ball Creek Stabilization Project	DEC	Water Quality Improvement Projec Program	\$66,174 t	\$88,231	\$65,281	
	57135	Chautauqua County	Goose Creek Stabilization Project	DEC	Water Quality Improvement Projec Program	\$39,690	\$52,920	\$37,145	
	51568	Chautauqua County	y Northern Chautauqua County Local Waterfront Revitalization Program Phase II	DOS	Local Waterfront Revitalization	\$50,000	\$100,000	\$44,832	
	52683	Chautauqua County	South County Industrial Park Expansion	ESD	Empire State Development Grant Funds	\$200,000	\$1,000,000	\$200,000	\checkmark
	53040	Chautauqua County Soil and Water Conservation District	Chautauqua County Erosion Control Improvements	n DEC	Water Quality Improvement Projec Program	\$55,000	\$125,000	\$55,000	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Projec
	53738	Chautauqua County Soil and Water Conservation District	Walnut and Silver Creek Stream Corridor Restoratio	DEC n	Water Quality Improvement Project Program	\$167,250	\$224,358	\$158,590	
	56014	Chautauqua County Soil and Water Conservation District	Chautauqua Creek Restoration	DEC	Water Quality Improvement Project Program	\$81,000	\$328,500	\$81,000	
	56140	Chautauqua County North Chautauqua Lake Sewer District	North Chautauqua Lake Sewer District Engineering Study	DEC	Engineering Planning Grant	\$30,000	\$45,998	\$30,000	
	53054	Chautauqua County, South & Center Chautauqua Lake	West Side Chautauqua Lake Sewer Extension Engineering Study	DEC	Engineering Planning Grant	\$50,000	\$100,000	\$50,000	
	52898	Chautauqua Harbor Hotel LLC	Chautauqua Harbor Hotel	ESD	Empire State Development Grant Funds	\$1,653,000	\$36,545,640	\$1,653,000	٧
•	56123	Chautauqua Harbor Hotel LLC	Chautauqua Harbor Destination Hotel	ESD	Market New York	\$255,000	\$38,819,000	\$255,000	
	54525	Chautauqua Regional Youth Ballet	Expanded Operational and Outreach Capacity	Arts	Workforce Investment	\$27,000	\$36,000	\$27,000	
	53713	Cheektowaga (T)	Engineering Study	DEC	Engineering Planning Grant	\$80,000	\$100,000	\$75,277	
	52000	Committee for the Buffalo Religious Arts Center	Buffalo Religious Arts Center Restoration Project	Parks	Historic Property Acquisition, Development and Planning	\$202,237	\$269,650	\$197,777	
	55267	Cuba Friends of Architecture	Expanded Programmatic and Outreach Capacity	Arts	Workforce Investment	\$40,950	\$54,600	\$40,950	
	55086	Depew (V)	Engineering Study	DEC	Engineering Planning Grant	\$100,000	\$178,000	\$100,000	
	55172	Ellery Sno-Cruisers	Class A Trail Groomer for Snowmobile Trail Maintenance - 2015	Parks	Recreational Trails Program	\$176,000	\$220,000	\$176,000	
•	55939	Erie 1 BOCES	Maintenance, Machining and Welding Training	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	\$99,150	
	56728	Erie Community College	Transportation Training	DOL	Unemployed Worker Training Program	\$60,300	\$60,300	\$4,320	
	52931	Erie County	Western NY Stormwater Coalition MS4 Gap Analysis and Mapping Project	DEC	Water Quality Improvement Project Program	\$388,054	\$518,351	\$192,837	
	54631	Erie County	Bethlehem Steel Redevelopment Capital	ESD	Empire State Development Grant Funds	\$2,280,00	0 \$10,780,000	\$2,280,000	√
•	53590	Erie County	ECLIPSE Erie County Low Income Program for Sustainable Energy	NYSERDA	Cleaner Greener Communities	\$1,500,000	\$5,900,671	\$59,020	
	51720	Erie County; Erie County Sewer District No. 3	Erie County Sewer District No. 3 Engineering Study	DEC	Engineering Planning Grant	\$100,000	\$125,957	\$100,000	
	54307	Evans (T)	Lake Erie Beach Business District Revitalization Project	HCR	New York Main Street Technical Assistance	\$19,950	\$21,000	\$19,950	
	53954	Evans (T)	South Creek Pool Park Improvement Project	Parks	Park Acquisition, Development and Planning	\$142,898	\$285,796	\$128,608	
	53131	Fredonia Technology Incubator	Fredonia NYS Certified Business Incubator	ESD	Business Incubator Support Program	\$125,000	\$1,125,000	\$369,190	
•	56910	Friends of Corpus Christi	Friends of Corpus Christi - Historic East Village	ESD	Empire State Development Grant Funds	\$50,000	\$0	\$0	٧
•	53452	Gates Circle Holdings LLC	Gates Circle Holdings LLC - Lancaster Square Infrastructure Capital	ESD	Empire State Development Grant Funds	\$2,000,00	0 \$10,000,000	\$0	٧
•	53135	Grand Island (T)	Scenic Woods-Bicentennia Park, Phases I-IA	DOS	Local Waterfront Revitalization	\$197,634	\$395,269	\$197,634	
	54654	Graycliff Conservancy	Expanded Maintenance Capacity	Arts	Workforce Investment	\$33,750	\$45,000	\$33,750	

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TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Projects
	54791	Gypsum Systems, Inc.	Carpentry Training	DOL	New Hire Training	\$50,000	\$260,000	\$2,935	
	57842	Hallwalls	Expanded Programmatic Capacity	Arts	Workforce Investment	\$21,000	\$28,000	\$21,000	
	56897	Hamburg (V)	Village of Hamburg Underutilized Site Working Capital	ESD	Strategic Planning and Feasibility Studies	\$30,000	\$60,000	\$29,560	
	54071	HealthNow New York Inc.	Process Improvement and Information Technology Training	DOL	Existing Employee Training Program	\$99,821	\$379,274	\$86,588	
	57880	International Institute of Buffalo	Manufacturing and Medical Training	DOL	Special Populations Training Program	\$50,000	\$185,620	\$918	
	57880	International Institute of Buffalo	Manufacturing and Medical Training	DOL	Unemployed Worker Training Program	\$50,000	\$185,620	\$18,347	
	53322	Jamestown Community College	Jamestown Community College - Expansion of Manufacturing Technology	ESD	Empire State Development Grant Funds	\$980,000	\$10,040,669	\$980,000	√
	56298	Jamestown Renaissance Corporation	STRIVE Jamestown 2015	HCR	New York Main Street	\$500,000	\$2,148,975	\$500,000	
	53136	Just Buffalo Literary Center	Lit City Public Art	Arts	Arts, Culture and Heritage New Initiatives	\$40,950	\$130,000	\$40,950	
	54965	Kaleida Health	Health Care Skills Training	DOL	Existing Employee Training Program	\$88,124	\$156,060	\$25,936	
•	57117	Kinex Supportive Pharmaceuticals, LLC	Manufacturing Training	DOL	New Hire Training	\$76,800	\$94,700	\$0	
	57061	K-Technologies, Inc.	Assembly and Process Improvement Training	DOL	Existing Employee Training Program	\$42,115	\$74,490	\$32,330	
	54121	Lackawanna (C)	Lackawanna Recreational Trail Restoration	Parks	Recreational Trails Program	\$171,800	\$214,750	\$100,056	
	53204	Lancaster (V)	Wastewater Infrastructure Engineering Study	DEC	Engineering Planning Grant	9 \$100,000	\$125,000	\$100,000	
•	52974	LehrerDance	LehrerDance Multi-Year Expansion Project	Arts	Workforce Investment	\$30,000	\$60,000	\$30,000	
•	53387	Libera, Inc.	Information Technology Training	DOL	Existing Employee Training Program	\$75,910	\$198,874	\$19,804	
•	55984	Little Valley (V)	Wastewater Treatment Plan Upgrades	t HCR	CDBG - Public Infrastructure	\$600,000	\$4,960,750	\$600,000	
•	51499	Lockport (C)	South Street Neighborhood Project	HCR	CDBG - Community Planning	\$50,000	\$53,000	\$50,000	
•	56777	Lockport (T)	Industrial Park Working Capital	ESD	Strategic Planning and Feasibility Studies	\$19,000	\$64,558	\$14,000	
	55590	Locust Street Art	Expanded Organizational Capacity	Arts	Workforce Investment	\$44,055	\$58,740	\$35,244	
	54787	Massachusetts Avenue Project, Inc.	Massachusetts Avenue Project	ESD	Empire State Development Grant Funds	\$385,000	\$1,591,847	\$385,000	√
	53248	National Comedy Center, Inc.	National Comedy Center - National Comedy Center Connector	ESD	Empire State Development Grant Funds	\$1,000,00	0 \$19,906,726	\$1,000,000	✓
	53250	National Comedy Center, Inc.	National Comedy Center Marketing Working Capital	ESD	Market New York	\$525,000	\$700,000	\$525,000	
	53239	National Comedy Center, Inc.	National Comedy Center Park	Parks	Park Acquisition, Development and Planning	\$500,000	\$1,625,000	\$500,000	
•	55870	New York Business Development Corp	Excelsior Growth Fund - WNY Small Business Fund	ESD	Empire State Development Grant Funds	\$750,000	\$1,500,000	\$675,000	✓
	56814	Niagara Arts and Cultural Center	Expanded Programmatic Capacity	Arts	Workforce Investment	\$40,000	\$64,000	\$40,000	
•	57999	Niagara County Community College	Hospitality and Manufacturing Training	DOL	Unemployed Worker Training Program	\$57,119	\$60,719	\$8,375	
	54051	Niagara Falls (C)	LaSalle Recreation Way Trai	I _{DOS}	Local Waterfront Revitalization	\$410,000	\$820,000	\$410,000	

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TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Project
	58093	Niagara Falls (C)	City of Niagara - MicroEnterprise Assistance Capital	ESD	Empire State Development Grant Funds	\$100,000	\$200,000	\$50,000	√
•	57444	Niagara Falls (C)	City of Niagara Falls - Highland Avenue Business Park Capital	ESD	Empire State Development Grant Funds	\$500,000	\$2,583,173	\$0	\checkmark
	54097	Niagara Falls (C)	Customhouse Harriet Tubman Plaza	Parks	Heritage Areas System Acquisition, Development and Planning	\$201,725	\$268,967	\$0	
	51019	Niagara Tourism & Convention Corporation	Niagara Tourism and Convention Working Capita	ESD al	Market New York	\$200,000	\$266,667	\$161,742	
	57119	NY Pharmaceuticals LLC	Manufacturing and Security Training	/ DOL	New Hire Training	\$76,800	\$97,800	\$0	
	53259	Old 1st Ward Community Association Inc.	Seneca Street Main Street Technical Assistance	HCR	New York Main Street Technical Assistance	\$20,000	\$21,100	\$10,070	
	52209	Olean (C)	North 3rd Street Reconstruction Capital	ESD	Empire State Development Grant Funds	\$140,000	\$800,527	\$140,000	√
	53240	Olean (C)	William O. Smith Recreation Center Complex Improvements Capital	ESD	Empire State Development Grant Funds	\$420,000	\$3,855,000	\$420,000	√
	53240	Olean (C)	William O. Smith Recreation Center Complex Improvements Project	Parks	Park Acquisition, Development and Planning	\$500,000	\$2,100,000	\$500,000	
•	53699	Olean Business Development Center	Olean Business Development - Downtown Olean Revitalization	ESD	Empire State Development Grant Funds	\$45,000	\$409,800	\$0	V
	53699	Olean Business Development Corporation	Downtown Olean Revitalization	HCR	New York Main Street	\$300,000	\$900,000	\$259,051	
	54940	People Inc.	Life Skills Training	DOL	Existing Employee Training Program	\$4,060	\$4,060	\$2,845	
	51265	Reg Lenna Center for the Arts	Reg Lenna Multimedia Studio Marquee Upgrade	Arts	Arts, Culture and Heritage New Initiatives	\$24,700	\$116,760	\$24,700	
	50776	Research Foundation for SUNY on behalf of Buffalo State College	Advanced Manufacturing Training	DOL	Unemployed Worker Training Program	\$100,000	\$181,888	\$59,088	
	55907	Research Foundation for SUNY on behalf of University at Buffalo	Manufacturing Production Technician Training	DOL	Unemployed Worker Training Program	\$99,660	\$99,660	\$20,072	
•	56366	Research Foundation for the State University of New York	Alfred State - Biorefinery Development and Commercialization	ESD	Empire State Development Grant Funds	\$1,500,00	0 \$10,362,000	\$0	✓
•	55331	Riviera Theatre and Performing Arts Center	Riviera Theatre Capital II	ESD	Empire State Development Grant Funds	\$1,000,00	\$6,080,000	\$0	~
•	55331	Riviera Theatre and Performing Arts Center	Riviera Theatre Capital II	ESD	Market New York	\$200,000	\$6,080,000	\$0	
	54362	Road Less Traveled Productions	Expanded Programmatic Capacity	Arts	Workforce Investment	\$49,500	\$49,500	\$49,500	
	57419	Sloan (V)	Wastewater Infrastructure Engineering Study	DEC	Engineering Planning Grant	\$100,000	\$125,000	\$100,000	
•	52225	Somerset (T)	Western New York Region Municipal Healthcare Consortium Project	DOS	Local Government Efficiency Program	\$225,000	\$250,000	\$140,867	
	56770	Springville (V)	Village of Springville Revitalization	HCR	New York Main Street	\$300,000	\$537,000	\$299,073	
	56051	Squeaky Wheel Film Media Art Center	Youth Media Arts Leadership Workforce Development Program	Arts	Arts, Culture and Heritage New Initiatives	\$48,906	\$49,500	\$48,906	

ATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Projec
•	50744	Support Enterprises, Inc.	Support Enterprises, Inc E-Works	ESD	Empire State Development Grant Funds	\$33,000	\$0	\$0	٧
	51603	Tonawanda (C)	Engineering Study	DEC	Engineering Planning Grant	\$100,000	\$200,000	\$100,000	
•	55830	Torn Space Theater	Expanded Development Capacity	Arts	Workforce Investment	\$31,200	\$40,000	\$31,200	
•	51635	University at Buffalo	University at Buffalo - Main Street Campus Revitalization Project	ESD	Empire State Development Grant Funds	\$1,000,000	3 \$13,920,330	\$0	٧
•	54753	Wellsville (V)	Preliminary Engineering Report	HCR	CDBG - Community Planning	\$50,000	\$52,500	\$50,000	
•	54310	West Seneca (T)	Engineering Study	DEC	Engineering Planning Grant	\$100,000	\$125,000	\$99,514	
•	51803	Westfield (T)	Welch Trail Recreation Area	Parks	Recreational Trails Program	\$200,000	\$594,750	\$66,284	
	56850	Young Audiences of Western New York	Young Audiences of Western New York State Strategic Planning	Arts	Arts, Culture and Heritage New Initiatives	\$48,906	\$120,000	\$48,906	
	52232	YWCA of the Niagara Frontier, Inc.	Culinary Arts Training	DOL	Special Populations Training Program	\$15,000	\$54,000	\$8,659	
	52232	YWCA of the Niagara Frontier, Inc.	Culinary Arts Training	DOL	Unemployed Worker Training Program	\$15,000	\$54,000	\$8,564	
	51168	Zoological Society of Buffalo, Inc.	Buffalo Zoo Reptile House	Parks	Park Acquisition, Development and Planning	\$500,000	\$1,000,000	\$500,000	√
			R	OUND 6					
	68588	7th and Niagara Holdings LLC	7th Niagara Street Redevelopment Capital	ESD	Empire State Development Grant Funds	\$750,000	\$5,000,000	\$507,471	٧
	66322	Almond (T)	Salt Shed	DEC	Water Quality Improvement Project Program	\$331,950	\$442,600	\$331,950	
•	68478	Arrowhead Spring Vineyards	Arrowhead Spring Vineyards Working Capital	ESD	Market New York	\$16,500	\$22,000	\$0	
•	68530	Artpark & Company	Artpark Working Capital	ESD	Market New York	\$52,992	\$133,422	\$52,972	
	67134	Arts Services Initiative of Western New York Inc	Administrative Workforce Expansion	Arts	Workforce Investment	\$32,500	\$48,700	\$32,500	
	67805	ASP Partners, LLC	ASP Partners Phase II Capital	ESD	Empire State Development Grant Funds	\$120,000	\$1,100,000	\$120,000	٧
•	65139	Belfast (T)	Town of Belfast Water System Study	HCR	CDBG - Community Planning	\$50,000	\$83,750	\$50,000	
	67992	Buffalo (C)	Niagara Street Gateway - Porter Avenue to Ontario Street Construction	DOS	Local Waterfront Revitalization	\$4,240,00	0 \$8,480,000	\$1,831,606	
	68445	Buffalo (C)	Allen Street Streetscape Capital	ESD	Empire State Development Grant Funds	\$385,115	\$8,088,150	\$382,115	√
	67791	Buffalo and Erie County Historical Society	Buffalo History Museum West Gallery Restoration Capital	ESD	Empire State Development Grant Funds	\$126,500	\$1,560,552	\$0	٧
	66313	Buffalo Arts and Technology Center, Inc.	Medical Coding Training	DOL	Unemployed Worker Training Program	\$100,000	\$350,000	\$32,946	
•	64481	Buffalo City School District	Welding Skills Training Project	DOL	Unemployed Worker Training Program	\$98,750	\$98,750	\$43,450	
	67802	Buffalo Fine Arts Academy	Fellowship Workforce Expansion	Arts	Workforce Investment	\$30,000	\$37,500	\$30,000	
	66172	Buffalo Niagara Convention & Visitors Bureau	Visit Buffalo Niagara Africa American Heritage Working Capital		Market New York	\$37,500	\$50,500	\$37,500	
	68319	Buffalo Niagara Convention & Visitors Bureau	Visit Buffalo Niagara Working Capital	ESD	Market New York	\$45,000	\$60,000	\$45,000	

TATUS	CFA#	Applicant Name	Project Name	Agency		Award Amount	Total Project Cost	Disbursement to date	Project
•	65690	Buffalo Niagara Medical Campus Inc.	The Innovation Center at Buffalo Niagara Medical Campus	ESD	Business Incubator and Innovation Hot Spot Support Program	\$125,000	\$1,875,000	\$0	
	67275	Burchfield Penney Art Center	Cargo	Arts	Arts, Culture and Heritage New Initiatives	\$27,000	\$56,000	\$27,000	
	64995	Canaedea (T)	Caneadea Park Improvements	Parks	Parks, Preservation and Heritage Grants	\$107,654	\$143,538	\$88,836	
•	66999	Cattaraugus Community Action, Inc.	Food for Thought Program	DOL	Special Populations Training Program	\$37,800	\$115,220	\$0	
	67975	Celoron (V)	Lucille Ball Memorial Park Improvements - Phase II Construction	DOS	Local Waterfront Revitalization	\$354,220	\$708,440	\$264,292	
•	66340	Center for Employment Opportunities, Inc.	CEO Green	DOL	Special Populations Training Program	\$98,291	\$116,448	\$0	
	67374	CEPA Gallery	Administrative Workforce Expansion	Arts	Workforce Investment	\$26,500	\$33,200	\$26,500	
	66166	Chautauqua County	Chautauqua County Overland Trails Market NY Working Capital RC6	ESD	Market New York	\$16,945	\$22,945	\$16,945	
	65164	Chautauqua County Rural Ministry Inc.	Coburn Block Capital RC6	ESD	Empire State Development Grant Funds	\$75,000	\$287,100	\$0	√
	65276	Chautauqua County Soil and Water Conservation District	Chautauqua County Highway Erosion Control	DEC	Water Quality Improvement Project Program	\$94,200	\$312,600	\$0	
	65795	Chautauqua County Soil and Water Conservation District	Silver Creek Rehabilitation	DEC	Water Quality Improvement Project Program	\$217,000	\$372,600	\$0	
	64020	Chautauqua Home Rehabilitation and Improvement Corporation	Brocton Main Street	HCR	New York Main Street	\$242,235	\$347,623	\$42,986	
	66257	Cheektowaga (T)	Engineering Planning Gran Project	t DEC	Engineering Planning Grant	\$100,000	\$121,600	\$50,000	
	65401	Community Development Properties, Buffalo, Inc.	Community Development Properties of Buffalo/ Beverly Gray Business Exchange Center Capital	ESD	Empire State Development Grant Funds	\$9,991	\$49,957	\$0	√
	63782	Concord Grape Belt Heritage Association, Inc.	Grape Discovery Center Museum Capital RC6	ESD	Empire State Development Grant Funds	\$135,000	\$671,540	\$0	√
	66035	Darwin Martin House	Landscape Restoration- Frank Lloyd Wright"s Main House Capital RC6	ESD	Empire State Development Grant Funds	\$275,000	\$1,485,570	\$275,000	√
	65786	Depew (V)	Phase 3 Sanitary Sewer System Evaluation	DEC	Engineering Planning Grant	\$100,000	\$120,000	\$100,000	
	65756	Dunkirk (C)	Comprehensive Plan Update	DOS	Local Waterfront Revitalization	\$45,000	\$90,000	\$45,000	
	66647	Edelweiss Dairy, LLC	Edelweiss Dairy Factory Capital	ESD	Empire State Development Grant Funds	\$812,167	\$12,395,766	\$0	√
	63884	Eden (T)	Consolidated Waterline Improvement Project	DOS	Local Government Efficiency Program	\$402,777	\$3,500,000	\$373,221	
	66629	Ellicott (T)	Collection System Study	DEC	Engineering Planning Grant	\$30,000	\$36,000	\$30,000	
•	66752	Ellicottville Brewing Company	Ellicottville Brewing Company Capital REC6	ESD	Empire State Development Grant Funds	\$600,000	\$5,904,562	\$600,000	✓
•	66086	Erie County	Construction of Erie County Correctional Facility Food Waste Composting Site	/ DEC	Climate Smart Communities Grants	\$694,390	\$694,390	\$639,565	
	67183	Erie County	Erie County Climate Smart Communities Certification	DEC	Climate Smart Communities Grants	\$99,771	\$209,388	\$99,771	

ATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priority Project
•	63901	Erie County	Erie County Sewer District 6 Flow Monitoring and Pilot Enhanced Inflow and Infiltration Remedial Imp	DEC	Engineering Planning Grant	9 \$100,000	\$177,978	\$100,000	
•	63761	Erie County	Lackawanna Wastewater Treatment Plant Disinfection Improvements	DEC 1	Water Quality Improvement Project Program		\$1,740,000	\$0	
	66092	Erie County	Erie County Household Hazardous Waste Plan	DOS	Local Government Efficiency Program	\$24,000	\$48,000	\$24,000	
	66520	Erie County	Buffalo and Erie County Botanical Gardens Restoration	Parks	Parks, Preservation and Heritage Grants	\$500,000	\$3,550,000	\$500,000	
	67772	Erie County Department of Environment and Planning	Western NY Stormwater Coalition Storm System Mapping Project	DEC	Water Quality Improvement Project Program	\$320,000 !	\$426,675	\$147,326	
	65473	Erie I Board of Cooperative Training	Erie 1 BOCES Welding Capital	ESD	Empire State Development Grant Funds	\$25,000	\$125,000	\$25,000	✓
	66808	Evans (T)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization	\$20,000	\$40,000	\$8,000	
	63361	Evolution Dental Science, LLC	Advanced Digital Dental Technology Training	DOL	Special Populations Training Program	\$95,000	\$140,000	\$4,781	
	65910	Explore & More Children's Museum	Erie Canal Programming	Arts	Arts, Culture and Heritage New Initiatives	\$23,500	\$23,650	\$23,500	
•	68617	First Presbyterian Society of the Town of Buffalo	Edward Brodhead Green Tower Restoration Preserving a Buffalo Architectural Landmark	Parks	Parks, Preservation and Heritage Grants	\$328,440	\$437,920	\$291,088	
	62587	Fredonia (V)	Fredonia Barker Commons Capital	ESD	Empire State Development Grant Funds	\$13,924	\$454,248	\$0	V
	62587	Fredonia (V)	Fredonia Barker Commons Project	Parks	Parks, Preservation and Heritage Grants	\$310,544	\$488,808	\$310,540	
	67093	Frontier Science Technology Research Foundation, Inc.	Software Testing Planning and Design Training	DOL	Existing Employee Training Program	\$16,300	\$28,333	\$16,300	
	63959	Gowanda's Historic Hollywood Theater, Ltd.	-	Parks	Parks, Preservation and Heritage Grants	\$498,750	\$665,000	\$498,750	
•	66537	Grand Island (T)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization	\$31,350	\$62,700	\$20,899	
	65843	Greater Lockport Development Corporation	Harrison Place Business Incubator Capital RC6	ESD	Empire State Development Grant Funds	\$300,000	\$600,000	\$300,000	✓
	65007	Hamburg (V)	Water System Consolidation	DOS	Local Government Efficiency Program	\$405,500	\$10,153,975	\$0	
	66695	Hamburg (V)	Department of Public Works Consolidation Planning	DOS	Local Government Efficiency Program	\$37,500	\$75,000	\$37,500	
•	63339	Historical Palace, Inc.	The Palace Theatre Expansion Market NY Capital	ESD	Market New York	\$423,000	\$2,115,000	\$0	
	67962	Jacobs Institute	Jacobs Institute Medical Device Innovation Capital RC6	ESD	Empire State Development Grant Funds	\$400,000	\$2,000,000	\$0	√
•	65456	Jamestown (C)	Tracy Plaza Green Renovations	EFC	Green Innovation Grant Program	\$1,480,00	0 \$2,611,607	\$758,450	
	63629	Jamestown Renaissance Corporation	Downtown Jamestown Winter Garden Plaza Phase II	Parks	Parks, Preservation and Heritage Grants	\$111,297	\$148,396	\$111,297	
	66785	Kenmore (V)	Wastewater Collection Facilities Condition Assessment and Improvement Engineering Plannning	DEC	Engineering Planning Grant	9 \$100,000	\$168,110	\$100,000	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priorit Projec
	65270	K-Technologies, Inc.	Advanced Manufacturing Certification Training Program	DOL	Existing Employee Training Program	\$43,419	\$75,235	\$41,573	
	68008	Lakewood (V)	Town of Busti Stormwater Management Engineering Study	DEC	Engineering Planning Grant	\$99,916	\$119,900	\$99,916	
	65033	Lancaster (V)	West Main Street Working Capital	ESD	Strategic Planning and Feasibility Studies	\$40,000	\$94,470	\$40,000	
•	66358	Libera, Inc.	Employee Enhancement Project	DOL	New Hire Training	\$40,510	\$133,902	\$0	
	64187	Lockport (C)	Engineering Study	DEC	Engineering Planning Grant	\$30,000	\$36,000	\$30,000	
	65881	Lockport Locks Heritage District Corporation	Lock Tender Tribute	Arts	Arts, Culture and Heritage New Initiatives	\$75,000	\$190,000	\$18,750	
•	65881	Lockport Locks Heritage District Corporation	Lock Tender Tribute	Canals	NYS Canalway Grant Program	\$85,000	\$190,000	\$85,000	
	65969	Lockport Locks Heritage District Corporation	Wayfinding Signage	Parks	Parks, Preservation and Heritage Grants	\$174,000	\$232,250	\$0	
	67936	Michigan Broadway, LLC	Broadway-Michigan Mixed Use Redevelopment Capita RC6	ESD	Empire State Development Grant Funds	\$450,000	\$5,418,000	\$0	٧
	64478	National Comedy Center, Inc.	National Comedy Center Capital RC6	ESD	Empire State Development Grant Funds	\$600,000	\$19,906,726	\$600,000	ν
	64711	National Comedy Center, Inc.	National Comedy Center Marketing Capital	ESD	Market New York	\$234,000	\$19,906,726	\$234,000	
•	68645	Niagara County Community College	NCCC Training Program	DOL	Unemployed Worker Training Program	\$41,040	\$56,331	\$0	
•	67077	Niagara Falls Aqaurium	Aquarium of Niagara Penguin Exhibit Capital I	ESD	Empire State Development Grant Funds	\$300,000	\$3,408,632	\$300,000	٧
	67077	Niagara Falls Aqaurium	Aquarium of Niagara Penguin Exhibit Capital I	ESD	Market New York	\$100,000	\$3,071,183	\$100,000	
•	68035	Niagara Frontier Transportation Authority	NFTA Multi-Modal Access Capital RC6	ESD	Empire State Development Grant Funds	\$1,000,00	0 \$28,125,000	\$0	٧
	63720	North Tonawanda (C)	Oliver Street Community Needs Assessment	HCR	CDBG - Community Planning	\$40,000	\$45,000	\$40,000	
•	63719	North Tonawanda (C)	Microenterprise Program	HCR	CDBG - Microenterprise	\$200,000	\$300,000	\$200,000	
	65067	Northern Chautauqua Community Foundation	Northern Chautauqua Community Economic Development Strategy	ESD	Strategic Planning and Feasibility Studies	\$40,000	\$80,000	\$40,000	
	65883	NYSARC Inc Erie County Chapter	Heritage Centers Employee Training	DOL	Existing Employee Training Program	\$27,594	\$36,120	\$24,870	
•	65900	Olean (C)	Downtown Olean Farmers Market Capital	ESD	Empire State Development Grant Funds	\$220,000	\$1,250,000	\$220,000	√
•	66593	Olean (C)	Downtown Redevelopment Capital - "Walk-able Olean"	ESD	Empire State Development Grant Funds	\$285,640	\$1,497,294	\$0	٧
	67027	Olean (C)	Allegheny River Canoe Kayak Launch Capital	ESD	Market New York	\$44,600	\$132,500	\$0	v
	65167	Olmsted Center for Sight	National Statler Center- Career Training for the Blind and Visually Impaired	DOL	Special Populations Training Program	\$100,000	\$100,800	\$97,476	
•	67697	Portland (T)	Chautauqua County Regional Water Project	DOS	Local Government Efficiency Program	\$270,000	\$300,000	\$28,238	
•	67902	Research Foundation for the State University of New York	Alfred State Opportunity Center Capital RC6	ESD	Empire State Development Grant Funds	\$240,000	\$240,000	\$0	٧

ATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priority Project
	67206	Ripley (T)	Ripley Main Street Revitalization Plan Development	Arts	Arts, Culture and Heritage New Initiatives	\$36,000	\$49,500	\$36,000	
	67431	Roswell Park Cancer Institute Corp.	Roswell Park Cancer Institute Capital	ESD	Empire State Development Grant Funds	\$220,000	\$1,250,000	\$250,000	✓
	66635	Salvation Army	The Salvation Army Special Populations Training	DOL	Special Populations Training Program	\$100,000	\$100,000	\$67,507	
	65873	Shared Mobility, Inc.	Shared Mobility Working Capital	ESD	Market New York	\$125,000	\$154,267	\$114,267	
	66527	Silver Creek (V)	Sanitary Sewer Evaluation Study Priority 3 Project	DEC	Engineering Planning Grant	\$100,000	\$178,700	\$100,000	
	67711	Sloan (V)	Sanitary Sewer Engineering Study	DEC	Engineering Planning Grant	\$100,000	\$125,000	\$100,000	
	65922	Springville (V)	Revitalization Study Working Capital	ESD	Strategic Planning and Feasibility Studies	\$20,000	\$37,500	\$15,000	
	67685	Springville Center for the Arts Inc	Administrative Workforce Expansion	Arts	Workforce Investment	\$34,500	\$46,120	\$34,500	
•	66631	Squeaky Wheel Film Media Art Center	West Side Studios Youth Media Arts Leadership Workforce Development Program	Arts	Arts, Culture and Heritage New Initiatives	\$75,000	\$180,400	\$75,000	
	67490	State Univeristy of New York	Jacobs School of Medicine Simulation Innovation Center Capital RC6	ESD	Empire State Development Grant Funds	\$1,000,000	\$9,743,442	\$1,000,000	✓
	65449	TimberFish	Timberfish LLC Capital	ESD	Empire State Development Grant Funds	\$50,000	\$534,435	\$50,000	✓
	67019	Tonawanda (C)	Docking Facilities Design and Construction	DOS	Local Waterfront Revitalization	\$487,380	\$974,760	\$90,743	
	67449	Tough Mudder, Inc.	Tough Mudder Working Capital	ESD	Market New York	\$250,000	\$407,608	\$61,803	
	66585	University at Buffalo	NYS Arts and Crafts Alliance	• Arts	Arts, Culture and Heritage New Initiatives	\$49,000	\$75,922	\$0	
	53096	University at Buffalo	WIN Hot Spot	ESD	Business Incubator and Innovation Hot Spot Support Program	\$250,000	\$4,321,391	\$1,035,694	
	65718	Wellsville (V)	Burrous Building Stabilization Redevelopmen Capital	ESD t	Empire State Development Grant Funds	\$1,000,000	\$9,789,300	\$1,000,000	\checkmark
	65718	Wellsville (V)	Burrous Building Stabilization and Redevelopment	HCR	New York Main Street	\$500,000	\$2,950,000	\$500,000	
	67216	Western New York Book Arts	Administrative Workforce Expansion	Arts	Workforce Investment	\$27,000	\$36,000	\$27,000	
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	74352	African American Center of Buffalo, Inc.	African American Cultural Center- Urban Cultural Campus Capital	ESD	Empire State Development Grant Funds	\$600,000	\$3,000,000	\$0	√
	75978	Alfred University	Southern Tier Business Center at Alfred University Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$7,000,000	\$0	✓
	75649	Allegany County Soil and Water Conservation District	Town of West Almond Salt Storage Facility	DEC	Water Quality Improvement Project Program	\$109,758	\$146,676	\$0	
	73229	Amherst (T)	Canalway Trail Hopkins Road Trail Safety Enhancements	Canals	NYS Canalway Gran Program	\$65,000	\$275,000	\$0	
	73229	Amherst (T)	Canalway Trail and Hopkins Road Trail Safety Enhancements	Parks	Recreational Trails Program	\$125,000	\$275,000	\$0	
	73830	Andover (V)	Wastewater Treatment Facility Study	DEC	Engineering Planning Grant	\$30,000	\$81,000	\$30,000	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Projects
	73830	Andover (V)	Village of Andover Engineering Study	HCR	CDBG - Community Planning	\$42,750	\$45,000	\$42,750	
	73831	Bolivar (V)	Pool Improvements	Parks	Parks, Preservation and Heritage Grants	\$156,733	\$208,978	\$156,733	
	73580	Buffalo (C)	Broadway Market Exterior Restoration Capital	ESD	Empire State Development Grant Funds	\$120,000	\$600,000	\$0	√
	75056	Buffalo (C)	Seneca Street Infrastructure Capital	ESD ESD	Empire State Development Grant Funds	\$455,365	\$2,595,577	\$0	√
	73700	Buffalo and Erie County Naval and Military Park	BNMP 2017 Project	Parks	Parks, Preservation and Heritage Grants	\$56,250	\$991,161	\$0	✓
	73607	Buffalo and Erie County Workforce Development Consortium, Inc.	Assembling Your Future: Certified Production Technician Training	DOL	Unemployed Worker Training Program	\$91,200	\$91,200	\$68,581	
	73700	Buffalo Erie County Naval Military Park	Buffalo and Erie County Naval & Military Park Improvement Capital	ESD	Empire State Development Grant Funds	\$144,000	\$991,161	\$0	√
•	74046	Buffalo Fermentation, Inc.	Food Manufacturing Skills Training	DOL	Existing Employee Training Program	\$13,316	\$99,780	\$0	
•	74046	Buffalo Fermentation, Inc.	Food Manufacturing Skills Training	DOL	Unemployed Worker Training Program	\$86,464	\$99,780	\$0	
	75577	Buffalo Niagara Convention & Visitors Bureau	Buffalo Niagara Craft Beer Marketing Initiative Working Capital	ESD	Market New York	\$50,000	\$66,667	\$50,000	
	76962	Buffalo Niagara Heritage Village	Administrative Workforce Expansion	Arts	Workforce Investment	\$30,000	\$40,000	\$0	
	74204	Buffalo Philharmonic Orchestra Society, Inc.	Artistic Workforce Expansion	Arts	Workforce Investment	\$30,000	\$37,500	\$30,000	
	75995	Buffalo Society of Natural Sciences	Buffalo Society of Natural Sciences Working Capital	ESD	Market New York	\$85,500	\$114,000	\$85,500	
	74689	Canaseraga (V)	Wastewater Collection Treatment System Improvements	DEC	Engineering Planning Grant	9 \$12,000	\$14,400	\$12,000	
	73866	Canaseraga (V)	Water System Improvements	HCR	CDBG - Public Infrastructure	\$545,000	\$910,000	\$709,077	
	76764	Catholic Health System, Inc.	Pharmacy Technician Project	DOL	Existing Employee Training Program	\$6,397	\$6,397	\$4,264	
	74117	Cattaraugus County Soil and Water Conservation District	Cattaraugus County Long- Term Ditch Stabilization Program	DEC	Water Quality Improvement Project Program	\$330,759	\$594,929	\$232,871	
	75238	Celoron (V)	Lucille Ball Memorial Park Improvements - Phase IV Design and Construction	DOS	Local Waterfront Revitalization	\$382,680	\$510,241	\$382,680	
•	76513	Center for Employment Opportunities, Inc.	Construction Skills Training Program	DOL	Unemployed Worker Training Program	\$100,000	\$151,407	\$0	
	73836	Central Terminal Restoration Corporation	Buffalo Central Terminal Cultural Educational Center	Parks	Parks, Preservation and Heritage Grants	\$314,625	\$419,500	\$0	
	75428	Chautauqua (T)	Chautauqua Heights Sewer District Inflow and Infiltration Study	DEC	Engineering Planning Grant	9 \$29,859	\$35,830	\$29,859	
•	74967	Chautauqua (T)	Chautauqua Heights Sewer District Wastewater Treatment Plant Project	DEC	Water Quality Improvement Project Program	\$1,000,000	3,946,000	\$0	
	74919	Chautauqua County	Sewer Extension for West Side Chautauqua Lake	DEC	Water Quality Improvement Project Program		0 \$16,888,000	\$0	
•	75534	Chautauqua County	Barcelona to Chautauqua Institution MultiUse Trail Easements	Parks	Parks, Preservation and Heritage Grants	\$92,511	\$144,861	\$0	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priority Projects
•	74925	Chautauqua County Soil and Water Conservation District	Chautauqua Lake Watershed Rehabilitation - South Basin Periphery	DEC	Water Quality Improvement Project Program	\$48,000	\$65,496	\$48,000	
	75984	Chautauqua County Soil and Water Conservation District	Chadakoin River Watershed - Jamestown Riverwalk Restoration	DEC	Water Quality Improvement Project Program	\$313,890	\$418,520	\$78,473	
	76415	Chautauqua County Soil and Water Conservation District	Chautauqua Lake Watershed Rehabilitation - Prendergast Creek	DEC	Water Quality Improvement Project Program	\$78,022	\$116,710	\$78,022	
	76888	Chautauqua County Soil and Water Conservation District	Chautauqua Lake Watershed Rehabilitation - North Basin Periphery	DEC	Water Quality Improvement Project Program	\$33,640	\$45,136	\$29,803	
	73838	Cheektowaga (T)	Sewer and Manhole Improvement Project	DEC	Water Quality Improvement Project Program		0 \$5,750,000	\$3,791,298	
•	75993	Childcare Network of the Niagara Frontier, Inc.	Childcare Skills Training	DOL	Existing Employee Training Program	\$16,900	\$16,900	\$0	
	75989	Depew (V)	Phase 4 Sanitary Sewer System Evaluation	DEC	Engineering Planning Grant	\$100,000	\$120,000	\$100,000	
	75821	Depew (V)	Pamela and Sherwood Sewer Improvement	DEC	Water Quality Improvement Project Program	\$680,000	\$1,700,000	\$680,000	
•	75292	Eden (T)	Eden Industrial Feasibility Study	ESD	Strategic Planning and Feasibility Studies	\$6,000	\$15,000	\$0	
•	75472	Eden (T)	Working Capital	ESD	Strategic Planning and Feasibility Studies	\$6,000	\$12,000	\$2,400	
	72956	Ellicottville (T)	Town and Village Shared Engineering Project	DOS	Local Government Efficiency Program	\$400,000	\$534,910	\$138,827	
	75901	Erie 1 BOCES	Advanced Manufacturing Training Programs	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	\$84,454	
	74252	Erie 2 - Chautauqua - Cattaraugus BOCES	Adult Education Workforce Development	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	\$0	
•	76259	Erie Community College	Craft Brewing Science and Service Centers Skills Training	DOL	Unemployed Worker Training Program	\$100,000	\$147,330	\$88,474	
	73772	Erie County	Erie County Climate Change Vulnerability Assessment	DEC DEC	Climate Smart Communities Grants	\$100,000	\$216,686	\$0	
	74230	Erie County	Erie County Sewer District No 2 Flow Monitoring and Inflow Infiltration Quantification	DEC	Engineering Planning Grant	\$100,000	\$180,000	\$100,000	
	75333	Erie County	Shoreline Trail Enhancement Project	Parks	Recreational Trails Program	\$200,000	\$886,578	\$0	
	76437	Erie County Dept. of Environment and Planning	Western NY Stormwater Coalition: Municipal Separate Storm Sewer System Map Builder Project	DEC	Water Quality Improvement Project Program	\$181,840	\$242,459	\$46,141	
•	73721	Explore & More Children's Museum	Explore More Children's Museum Marketing Campaign Working Capital	ESD	Market New York	\$75,000	\$125,000	\$75,000	
	76809	Falconer (V)	Working Capital	ESD	Strategic Planning and Feasibility Studies	\$15,000	\$30,000	\$15,000	
•	74051	Fitzpatrict & Weller	Fitzpatrick & Weller Facility Capital	ESD	Empire State Development Grant Funds	\$500,000	\$3,500,000	\$0	\checkmark
	75146	Franklinville (V)	Wastewater System Study	DEC	Engineering Planning Grant	\$100,000	\$120,000	\$100,000	
	72076	Fredonia (V)	Card Seed Company Building - 50 West Main Street	HCR	New York Main Street	\$450,000	\$627,800	\$450,000	

STATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priority Project
•	75740	Frontier Science and Technology Research Foundation, Inc.	Evolving Technologies and Computer Systems Skills Training	DOL	Existing Employee Training Program	\$28,478	\$48,834	\$0	
	73879	Gerard Place Housing Development Company, Inc.	Gerard Place Community Center Phase II Capital	ESD	Empire State Development Grant Funds	\$435,000	\$2,155,944	\$0	√
	75375	H.H. Richardson	Richardson Olmsted Campus Utility Infrastructure Capital	ESD	Empire State Development Grant Funds	\$100,000	\$800,000	\$0	\checkmark
	76581	Hamburg (T)	Mount Vernon Sewer Capacity Study	DEC	Engineering Planning Grant	\$100,000	\$150,000	\$100,000	
	76187	Hamburg (V)	Hamburg Palace Theatre Renovations	HCR	New York Main Street	\$225,000	\$300,000	\$151,149	
	72022	Historical Cattaraugus Corporation	Historical Cattaraugus Village Hotel Capital	ESD	Empire State Development Grant Funds	\$1,500,00	0 \$5,000,000	\$0	\checkmark
	76887	Industrial Support Inc.	Industrial Support DryRoor Assembly Capital	m ESD	Empire State Development Grant Funds	\$240,000	\$1,002,000	\$0	\checkmark
	74571	Jamestown (C)	Jamestown West 2nd Stree Public Piazza Capital	et ESD	Empire State Development Grant Funds	\$140,000	\$700,445	\$0	√
•	73535	Jamestown Renaissance Corporation	Jamestown Renaissance STRIVE 2017 Capital	ESD	Empire State Development Grant Funds	\$0	\$0	\$0	✓
	73534	Jamestown Renaissance Corporation	Jamestown Renaissance Corporation Working Capit	ESD al	Strategic Planning and Feasibility Studies	\$87,500	\$172,500	\$85,000	
	76955	Just Buffalo Literary Center, Inc.	Words on the Street	Arts	Arts and Cultural Impact Programming	\$73,000	\$109,500	\$0	
	75677	Kenmore (V)	Inflow and Infiltration Engineering Planning Stud	DEC y	Engineering Planning Grant	\$100,000	\$161,396	\$50,000	
	75709	Kenmore (V)	Sanitary Sewer Improvements for Sanitary Sewer Overflow Abatemen		Water Quality Improvement Project Program	\$1,739,000	\$2,000,000	\$0	
	76253	K-Technologies, Inc.	Advanced Manufacturing Skills Training	DOL	Existing Employee Training Program	\$57,090	\$102,090	\$28,316	
•	76552	K-Technologies, Inc.	K-TECHnologies F-35 Program Capital	ESD	Empire State Development Grant Funds	\$100,000	\$535,000	\$0	
	72513	Lancaster (V)	CSC Sustainability Plannin and Implementation	9 DEC	Climate Smart Communities Grants	\$22,000	\$44,000	\$0	
	76008	Lancaster (V)	Sewer System Evaluation Survey and Corrective Action Plan	DEC	Engineering Planning Grant	\$56,000	\$70,000	\$56,000	
	74937	Lockport (C)	Market Street Wastewater Engineering Planning Stud	DEC y	Engineering Planning Grant	\$30,000	\$36,000	\$29,954	
	75187	Lockport (C)	Implementation of Wastewater Treatment Plan Effluent Disinfection	DEC nt	Water Quality Improvement Project Program		0 \$2,500,000	\$0	
	71870	Lockport (C)	Microenterprise Program	HCR	CDBG - Microenterprise	\$200,000	\$225,000	\$200,000	
	75093	Lockport (C)	South Street Neighborhood Park	d Parks	Parks, Preservation and Heritage Grants	\$450,000	\$772,850	\$0	
	76851	Mayville (V)	Mayville Chautauqua Stormwater Management Engineering Study	DEC	Engineering Planning Grant	\$100,000	\$128,808	\$100,000	
	76617	New York Cider Association	New York Cider Association Working Capital	n ESD	Market New York	\$67,150	\$68,000	\$51,000	
•	76859	Niagara (T)	Cayuga Creek/Weber Property Restoration for Flood Protection	DEC	Climate Smart Communities Grants	\$275,559	\$575,559	\$0	
	75249	Niagara Arts Cultural Center Inc	NACC Theater Restoration	Arts	Arts & Cultural Facilities Improvement	\$500,000	\$1,544,425	\$0	
	77258	Niagara County Historical Society	Erie Canal Gateways to Eas & West	st Canals	NYS Canalway Gran	t \$150,000	\$300,000	\$112,886	

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STATUS	CFA#	Applicant Name	Project Name	Agency	Program		Total Project Cost	Disbursement to date	Priority Projects
	72894	Niagara Falls (C)	Southend Gateway District Revitalization Capital	ESD	Empire State Development Grant Funds	\$1,500,00	0 \$7,500,000	\$0	\checkmark
	74406	Niagara Falls Aqaurium	Aquarium of Niagara Jellyfish Exhibit Capital	ESD	Empire State Development Grant Funds	\$68,000	\$479,862	\$68,000	\checkmark
•	74081	Niagara Falls National Heritage Area	Niagara Falls National Heritage Area Shuttle Capital	ESD	Empire State Development Grant Funds	\$67,000	\$336,000	\$0	\checkmark
•	73768	Niagara Frontier Transportation Authority	Linear Transit Green Hub	EFC	Green Innovation Grant Program	\$400,000	\$52,216	\$0	
	76588	Niagara Tourism & Convention Corporation	Niagara Falls Working Capital	ESD	Market New York	\$225,000	\$394,018	\$219,018	
	73737	North Tonawanda (C)	Gateway Harbor Facility Improvements	Canals	NYS Canalway Gran Program	^t \$100,000	\$1,354,690	\$100,000	
	74336	North Tonawanda (C)	Main Street Green Infrastructure	DEC	Water Quality Improvement Project Program	\$353,000 t	\$957,026	\$0	
	73737	North Tonawanda (C)	Gateway Harbor Park Improvements Design and Construction	DOS	Local Waterfront Revitalization	\$700,000	\$1,354,690	\$700,000	
	73674	North Tonawanda (C)	Microenterprise Program	HCR	CDBG - Microenterprise	\$200,000	\$300,000	\$200,000	
	76236	NYSARC Inc, Erie County Chapter	Direct Support Professiona Training	l DOL	Existing Employee Training Program	\$15,985	\$21,589	\$13,699	
•	75113	Olean (C)	Bradner Stadium Forness Park Trail Capital	ESD	Empire State Development Grant Funds	\$59,000	\$0	\$0	\checkmark
	75601	Olean (C)	Microenterprise Program	HCR	CDBG - Microenterprise	\$200,000	\$220,000	\$200,000	
•	75510	Olean Urban Renewal Agency	Manny Hanny Stabilization Project	Parks	Parks, Preservation and Heritage Grants	\$500,000	\$10,342,800	\$500,000	
	71982	Ripley (T)	Ripley Beach Town Park Improvements Design and Construction	DOS	Local Waterfront Revitalization	\$240,663	\$320,084	\$104,438	
	73011	Roswell Park Cancer Institute Corp.	Roswell Park Immuno- Oncology Capital	ESD	Empire State Development Grant Funds	\$1,000,00	0 \$5,000,000	\$0	\checkmark
	74326	Salvation Army	Culinary Arts Training Program	DOL	Unemployed Worker Training Program	\$100,000	\$100,000	\$74,027	
	77164	Shakespeare in Delaware Park, Inc.	Administrative Workforce Expansion	Arts	Workforce Investment	\$25,000	\$31,250		
	73110	Sheet Metal Air Rail Transportation (SMART) Union	SMART 71 Training Center Capital	ESD	Empire State Development Grant Funds	\$377,000	\$1,125,000	\$377,000	\checkmark
	74833	Sherman (V)	Comprehensive Assessment Sewer Study	nt HCR	CDBG - Community Planning	\$50,000	\$52,500	\$50,000	
	75840	Sinclairville (V)	Water System Improvements	HCR	CDBG - Public Infrastructure	\$1,000,00	0 \$1,242,000	\$1,000,000	
•	74091	Southwestern Central School District	Shared Fuel Station	DOS	Local Government Efficiency Program	\$138,585	\$153,984	\$0	
	75011	Springville Center for the Arts, Inc.	Multi-Arts Center Renovations	Arts	Arts & Cultural Facilities Improvement	\$750,000	\$1,639,250	\$0	
	72297	State Univeristy of New York	University at Buffalo High Performance Computing Infrastructure Capital	ESD	Empire State Development Grant Funds	\$1,000,00	0 \$5,000,000	\$0	\checkmark
•	75560	Style Craft Buffalo LLC	Style Craft Plant Capital	ESD	Empire State Development Grant Funds	\$405,000	\$3,750,000	\$0	✓
	74022	T and D Resorts, Inc.	The LeeKee Lagoon Capita	I _{ESD}	Market New York	\$160,812	\$804,063	\$0	
	75002	Theatre of Youth Company, Inc.	Artistic Workforce Expansion	Arts	Workforce Investment	\$26,520	\$35,622	\$0	

TATUS	CFA#	Applicant Name	Project Name	Agency	Program		Total Project Cost	Disbursement to date	Projec
	72406	Tonawanda (C)	Feasibility Study Working Capital	ESD	Strategic Planning and Feasibility Studies	\$57,500	\$150,000	\$57,500	
	73648	Torn Space Theater	Torn Space Theater Performance Festival	Arts	Arts and Cultural Impact Programming	\$60,000	\$120,000	\$0	
	76023	Western New York Book Arts	Workforce Training and Development Expansion	Arts	Workforce Readines:	\$44,700	\$59,600	\$0	
	75763	Westfield (V)	Sanitary Sewer Collection System Planning Study Phase II	DEC	Engineering Planning Grant	\$30,000	\$36,000	\$29,786	
•	73134	Williamsville (V)	Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization	\$49,500	\$66,000	\$24,100	
•	76252	Young Audiences of Western New York	Traveling the Erie Canal: 200 Years of Journeys	Arts	Arts and Cultural Impact Programming	\$75,000	\$150,000	\$0	
•	72806	YWCA of the Niagara Frontier, Inc.	Career Pathways	DOL	Unemployed Worker Training Program	\$60,000	\$80,000	\$52,675	
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	82804	AgriAmerica Fruit Products LLC	AgriAmerica Grape Juice Factory Revitalization Project	ESD	Empire State Development Grant Funds	\$498,600	\$2,493,000	\$0	٧
	83680	Akron (V)	Wastewater Treatment Plan Disinfection	t DEC	Water Quality Improvement Project Program	\$450,945	\$737,910	\$0	
	83958	Albright-Knox Art Gallery	AK360 Campus Development and Expansion Project	Arts	Arts & Cultural Facilities Improvement	\$720,000	\$5,022,590	\$0	
•	84240	Alfred Technology Resources	Incubator Works - Allegany County	ESD	Business Incubator Program	\$625,000	\$1,875,000	\$292,618	
	84597	Allegany County Soil and Water Conservation District	Town of Granger Salt Storage	DEC	Water Quality Improvement Project Program	\$78,984	\$157,968	\$0	
•	83109	Alleyway Theatre, Inc.	Workforce Expansion	Arts	Workforce Investment	\$25,000	\$36,000	\$0	
	82195	Amherst (T)	Sattler Dellwood Park Gree Infrastructure Stormwater Improvements	n DEC	Water Quality Improvement Project Program	\$63,000	\$891,125	\$0	
	82916	Amherst (T)	Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization	\$75,000	\$100,000	\$67,500	
	82195	Amherst (T)	Sattler Dellwood Park Stormwater Project	EFC	Green Innovation Grant Program	\$720,000	\$807,125	\$266,969	
	84168	Aquarium of Niagara	Explorers Reef Touch Pools	ESD	Empire State Development Grant Funds	\$273,000	\$1,365,000	\$273,000	٧
•	82303	Ashford (T)	Wastewater Collection System Study	DEC	Engineering Planning Grant	\$30,000	\$36,000	\$30,000	
	84238	Ashford (T)	Town of Ashford Feasibility Study Working Capital	ESD	Strategic Planning and Feasibility Studies	\$12,500	\$25,000	\$12,500	
	83259	Bolivar (V)	Infiltration and Inflow Study	/ DEC	Engineering Planning Grant	\$30,000	\$36,000	\$29,394	
•	83106	Bolivar (V)	Wastewater Treatment Plan Disinfection	nt DEC	Water Quality Improvement Project Program	\$476,025	\$778,950	\$0	
•	82194	Buffalo & Erie County Public Library	Erie Canal Community Programming	Arts	Arts and Cultural Impact Programming	\$25,000	\$50,000	\$0	
•	81750	Buffalo & Erie County Workforce Development Consortium Inc	Assembling Your Future - Certified Production Technician Training 2018	DOL	Unemployed Worker Training Program	\$94,200	\$94,200	\$23,550	
•	83380	Buffalo and Erie County Botanical Garden Society, Inc	Botanical Gardens Facilities Project	S ESD	Empire State Development Grant Funds	\$1,000,00	0 \$32,000,000	\$0	٧
	83380	Buffalo and Erie County Botanical Garden Society, Inc	Botanical Gardens Facilities Project	S ESD	Market New York	\$500,000	\$14,372,707	\$0	√

TATUS	CFA#	Applicant Name	Project Name	Agency			otal Project Cost	Disbursement to date	Priority Project
•	81523	Buffalo and Erie County Industrial Land Development Corporation	Net Zero Energy Commercial and Manufacturing Facility	NYSERDA	Net Zero Energy for Economic Development	\$1,750,000	\$30,417,921	\$0	
	84245	Buffalo Maritime Center	Building Replica of Dewitt Clinton's 1825 Erie Canal Packet Boat	Arts	Arts and Cultural Impact Programming	\$49,500	\$670,800	\$0	
	84245	Buffalo Maritime Center	Building Replica of Dewitt Clintons 1825 Erie Canal Packet Boat	Canals	NYS Canalway Gran Program	^t \$150,000	\$670,800	\$150,000	
	81282	Buffalo Media Resources	Workforce Expansion	Arts	Workforce Investment	\$25,000	\$31,250	\$0	
	82577	Buffalo Niagara Convention & Visitors Bureau	Buffalo Wing Trail Working Capital	ESD	Market New York	\$50,000	\$100,000	\$0	
•	82879	Buffalo Niagara Freedom Station Coalition, Inc.	Michigan Street Baptist Church Stabilization	Parks	Parks, Preservation and Heritage Grants	\$375,000	\$500,000	\$0	
	83816	Buffalo Niagara Waterkeeper	Niagara River Source Water Protection Land Acquisition		Water Quality Improvement Project Program	\$587,310	\$783,080	\$51,966	
	83276	Buffalo Philharmonic Orchestra Society, Inc.	Buffalo Philharmonic Orchestra at the Buffalo Central Terminal	Arts	Arts and Cultural Impact Programming	\$45,000	\$158,000	\$0	
	82343	Buffalo Place, Inc.	Buffalo Place NYMS Program	HCR	New York Main Street	\$500,000	\$2,103,011	\$321,030	
	80099	Buffalo Sewer Authority	Hertel Avenue Combined Sewer Overflow Improvements	DEC	Water Quality Improvement Project Program		0 \$3,800,000	\$0	
	80204	Buffalo String Work	s Workforce Expansion	Arts	Workforce Investment	\$38,280	\$51,040	\$0	
	80137	Burchfield Penney Art Center	Suffragettes Project	Arts	Arts and Cultural Impact Programming	\$42,000	\$104,000	\$0	
	82655	Busti (T)	Village of Lakewood and Town of Busti Precision Swale Stormwater Retrofits	DEC	Water Quality Improvement Project Program	\$202,478	\$269,971	\$0	
•	82188	Canaedea (T)	Wastewater Treatment Plan Disinfection Study	nt DEC	Engineering Planning Grant	\$30,000	\$26,150	\$20,750	
•	81892	Carousel Society of the Niagara Frontie		Parks	Parks, Preservation and Heritage Grants	\$89,743	\$421,343		
•	80114	Cattaraugus County	Cattaraugus County & Town of Ashford Joint Salt/Sand Storage	1 DEC	Water Quality Improvement Project Program	\$200,000	\$472,500	\$200,000	
	83252	Chautauqua County	Chautauqua Shores Infiltration and Inflow Study	DEC /	Engineering Planning Grant	\$30,000	\$36,000	\$29,958	
•	82650	Chautauqua County	Chautauqua Lake Mechanized Floating Vegetation Collection	DEC	Water Quality Improvement Project Program	\$375,000	\$500,000	\$0	
	79986	Chautauqua County	Chautauqua County Kayak Launches	DOS	Local Waterfront Revitalization	\$73,155	\$102,255	\$73,155	
•	80911	Chautauqua County Soil and Water Conservation District	Chautauqua Lake Watershed Road Ditch Stabilization	DEC	Water Quality Improvement Project Program	\$162,000	\$259,464	\$0	
	80806	Chautauqua Watershed Conservancy, Inc.	Cassadaga Lakes Nature Park Acquisition	Parks	Parks, Preservation and Heritage Grants	\$90,849	\$140,849	\$90,849	
•	82088	Cheektowaga (T)	Sewer Shed #8 Sanitary Sewer Overflow Improvements	DEC	Water Quality Improvement Project Program		0 \$6,250,000	\$0	
	82967	Cuba (V)	Main Street Revitalization Project	HCR	New York Main Street	\$456,750	\$702,150	\$456,708	
•	83892	Daemen College	Nursing Workforce Training	DOL	Unemployed Worker Training Program	\$89,070	\$182,754	\$0	
	82540	Depew (V)	Sanitary Sewer Improvements Phase 5 Study	DEC	Engineering Planning Grant	\$100,000	\$125,000	\$100,000	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priority Projects
	81153	Dunkirk (C)	Dunkirk Great Lakes Grand Prix Boat Races Working Capital	ESD	Market New York	\$225,000	\$300,000	\$103,714	
•	80105	Eden (T)	Cultivate Eden: A Commercial Center Revitalization Project	HCR	New York Main Street	\$300,000	\$577,500	\$253,082	
	81263	Eden (T)	Bley Street Mill Park Study	Parks	Parks, Preservation and Heritage Grants	\$20,000	\$40,000	\$0	
	80678	Elizabeth Pierce Olmsted, M.D. Center for the Visually Impaired	Statler Center Hospitality Training and Job Placement Program	DOL	Unemployed Worker Training Program	\$93,375	\$93,375	\$93,375	
•	81190	Erie 1 BOCES	Equipment for New Collaborative Workforce Development	ESD	Empire State Development Grant Funds	\$105,818	\$0	\$0	√
•	81852	Erie County	Climate Smart Communities Certification Actions	DEC	Climate Smart Communities Grants	\$79,968	\$100,000	\$75,943	
	82843	Erie County	Countywide Household Hazardous Waste Implementation	DOS	Local Government Efficiency Program	\$1,000,00	0 \$1,175,003	\$0	
	83026	Erie Land Development LLC	Dunkirk Wingate Hotel & Recreation Center	ESD	Market New York	\$500,000	\$10,708,977	\$0	
	82129	Evans (T)	Sturgeon Point Marina Repairs	DOS	Local Waterfront Revitalization	\$1,161,225	\$1,548,300	\$82,875	
	83977	Explore & More Children's Museum	Explore & More Children's Museum	Arts	Arts and Cultural Impact Programming	\$30,000	\$66,793	\$0	
	83332	Franklinville (V)	Drinking Water Infrastructure Preliminary Engineering Study	HCR	CDBG - Community Planning	\$50,000	\$52,500	\$50,000	
	83879	Fredonia (V)	Fredonia/Dunkirk Regional Biosolids System Study	DOS	Local Government Efficiency Program	\$23,875	\$47,750	\$0	
	84807	Friendship (T)	Influent Wastewater Screening Study	DEC	Engineering Planning Grant	\$8,200	\$9,840	\$8,200	
	83388	Great Valley (T)	Wastewater Study	DEC	Engineering Planning Grant	\$30,000	\$30,000	\$0	
	83388	Great Valley (T)	Wastewater Engineering Planning Grant	HCR	CDBG - Community Planning	\$50,000	\$52,500	\$50,000	
	83531	Hamburg (T)	Marina Feasibility Study	DOS	Local Waterfront Revitalization	\$85,000	\$85,000	\$0	
	83171	Hauptman- Woodward Medical Research Institute	Center for Therapeutic Interactions	ESD	Empire State Development Grant Funds	\$1,200,00	0 \$4,374,949	\$1,200,000	√
	83025	Infinity Visual and Performing Arts, Inc.	Workforce Expansion	Arts	Workforce Investment	\$25,000	\$31,750	\$0	
•	81787	Jamestown (C)	Acquire Riverfront Development Property	ESD	Empire State Development Grant Funds	\$500,000	\$100,000	\$0	√
	81545	Journey's End Refugee Services	Refugee Manufacturing Training and Employment Program	DOL	Unemployed Worker Training Program	\$100,000	\$300,000	\$9,980	
	82470	Kaleida Health	HIMCDI Training and Certification Program	DOL	Existing Employee Training Program	\$70,754	\$121,005	\$0	
	83203	K-Technologies, Inc.	Advanced Manufacturing Training	DOL	Existing Employee Training Program	\$55,120	\$92,824	\$0	
•	80637	Lackawanna (C)	Veterans Stadium Rehabilitation Project	Parks	Parks, Preservation and Heritage Grants	\$465,445	\$620,594	\$0	
•	82727	Lakewood (V)	Lowe Park Green Infrastructure Improvements	DOS s	Local Waterfront Revitalization	\$255,951	\$341,269	\$0	
	82186	Lakewood (V)	Chautauqua Avenue Green Street Retrofit Project	EFC	Green Innovation Grant Program	\$695,000	\$772,724	\$695,000	
	82401	Lakewood (V)	Lakewood NYMS Renovation Project	HCR	New York Main Street	\$340,492	\$601,671	\$283,079	
	81914	Lancaster (V)	Sanitary Sewer Overflow Improvements	DEC	Water Quality Improvement Project Program	\$1,248,150	\$1,664,200	\$1,214,268	
	82691	Lancaster (V)	Downtown Lancaster Revitalization Plan	HCR	New York Main Street	\$20,000	\$21,500	\$20,000	

ATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priority
	83172	Lewiston (T)	Artpark Master Plan Capital	ESD	Strategic Planning and Feasibility Studies	\$100,000	\$425,000	\$100,000	
	81673	Lockport Locks Heritage District Corporation	Lock Tender Tribute	Canals	NYS Canalway Grant Program	\$125,000	\$1,244,100	\$125,000	
•	80233	Locust Street Neighborhood Art Classes	Workforce Training and Development Programs	Arts	Workforce Readiness	\$37,434	\$50,262	\$0	
	79948	Mansfield (T)	Salt Storage	DEC	Water Quality Improvement Project Program	\$196,607	\$393,215	\$196,607	
	83686	Middleport (V)	Wastewater Treatment Plant Disinfection Study	t DEC	Engineering Planning Grant	\$19,800	\$24,750	\$19,800	
	84458	Nature Conservancy	Moss Lake Preserve Planning Initiative	Parks	Parks, Preservation and Heritage Grants	\$20,100	\$40,200	\$0	
•	82923	Niagara Falls (C)	Local Waterfront Revitalization Program	DOS	Local Waterfront Revitalization	\$493,000	\$580,000	\$0	
	84539	Niagara Falls (C)	St. Mary's Block Stabilization	ESD	Empire State Development Grant Funds	\$2,233,39	5 \$27,331,395	\$0	✓
	83574	Niagara Tourism & Convention Corporation	From Rivers to Rainbows - WorldPride 2019 Working Capital	ESD	Market New York	\$100,200	\$133,600	\$80,160	
	84872	Ninos Tile LLC	3 North Main	ESD	Empire State Development Grant Funds	\$700,000	\$3,500,000	\$0	✓
	82848	North Collins (V)	Downtown North Collins Revitalization	HCR	New York Main Street	\$20,000	\$21,053	\$19,950	
	83127	Northern Chautauqua Local Economic Development Initiative	White Inn	ESD	Empire State Development Grant Funds	\$220,000	\$1,250,000	\$0	✓
•	84131	NovoCarbon Inc	Advanced Carbon Facility	ESD	Empire State Development Grant Funds	\$80,000	\$505,000	\$0	√
•	82556	NYSARC, Inc., Erie County Chapter	Administrative Office Consolidation Training	DOL	Existing Employee Training Program	\$30,635	\$45,952	\$800	
	83975	Olean (C)	Allegheny River Wastewater Syphon Study	DEC	Engineering Planning Grant	\$30,000	\$36,000	\$27,995	
	80790	Olean (T)	Sewer Line Construction	HCR	CDBG - Public Infrastructure	\$250,000	\$250,000	\$250,000	
•	81466	Research Foundation for SUNY at Buffalo State	Machine Operator I Training	DOL	Unemployed Worker Training Program	\$100,000	\$173,398	\$0	
•	83384	Rosina Food Products Inc	Rosina Food Capital	ESD	Empire State Development Grant Funds	\$1,000,000	\$29,300,000	\$0	✓
	83035	Royalton (T)	Gasport Sewer District 1 Wastewater Treatment Plant Disinfection Study	DEC	Engineering Planning Grant	\$20,000	\$24,000	\$20,000	
	83155	Roycroft Campus Corporation	Roycroft Campus Corporation- Copper Shop Capital	ESD	Empire State Development Grant Funds	\$50,000	\$426,900	\$50,000	✓
•	81522	Salvation Army	Healthcare Environmental Services Technician Training	DOL	Unemployed Worker Training Program	\$88,670	\$88,670	\$12,872	
•	84691	Shea's O'Connell Preservation Guild	Shea's Elevator Tower	ESD	Empire State Development Grant Funds	\$1,000,000	\$8,000,000	\$0	√
	82971	Sheridan (T)	Sheridan Bay Park Improvements	DOS	Local Waterfront Revitalization	\$90,750	\$121,000	\$25,662	
•	81422	Sherman (V)	Climate Smart Comprehensive Plan	DEC	Climate Smart Communities Grants	\$18,000	\$36,000	\$18,000	
	81419	Sherman (V)	Drinking Water and Stormwater Infrastructure Preliminary Engineering Report	HCR	CDBG - Community Planning	\$50,000	\$52,500	\$50,000	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Project
	82118	Sloan (V)	Sanitary Sewer Overflow Improvements	DEC	Water Quality Improvement Project Program		2 \$5,445,778	\$0	
	80944	Somerset (T)	Waterfront Park Feasibility Study and Master Plan	DOS	Local Waterfront Revitalization	\$36,450	\$48,600	\$23,103	
•	84029	SoPark Corp.	Electric and Electrontics Assembly Trainings	DOL	Existing Employee Training Program	\$20,290	\$25,362	\$7,885	
•	84087	Springville Center for the Arts, Inc.	First Baptist Church Parsonage Acquisition	Parks	Parks, Preservation and Heritage Grants	\$45,978	\$91,957	\$45,978	
•	83085	St. Luke's Episcopal Church	St. Luke's Episcopal Church Bell Tower and Front Porch Stabilization	Parks	Parks, Preservation and Heritage Grants	\$500,000	\$1,150,435	\$0	
	83281	SUNY Fredonia SUNY RF	Fredonia Technology Incubator	ESD	Business Incubator Program	\$625,000	\$1,875,000	\$270,069	
•	80366	Tapecon Inc.	Pre-Press, Press, and Quality Control Skills Training	DOL	Existing Employee Training Program	\$70,112	\$70,112	\$0	
	83491	Tonawanda (T)	Sewer Improvement	DEC	Water Quality Improvement Project Program	\$5,000,00	0 \$6,250,000	\$0	
	83413	Transport National Development, Inc.	PLC Communication and Lean Six Sigma Trainings	DOL	Existing Employee Training Program	\$18,091	\$18,091	\$0	
•	84000	Trocaire College	Career Bound Program	DOL	Unemployed Worker Training Program	\$99,936	\$119,319	\$61,265	
	82718	University District Community Development Association, Inc.	Main Street TA 2018	HCR	New York Main Street	\$20,000	\$31,000	\$20,000	
	80987	Wellsville (V)	Wastewater Treatment Plant Improvements	t DEC	Water Quality Improvement Project Program	\$540,000	\$720,000	\$0	
•	84082	West Seneca (T)	Sanitary Sewer Overflow Improvements Phase 5 & 6	DEC	Water Quality Improvement Project Program	\$1,383,893	\$1,845,191	\$0	
	84461	Western New York Book Arts	Canal Connections	Arts	Arts and Cultural Impact Programming	\$28,750	\$57,500	\$0	
	84748	Western New York Land Conservancy, Inc.	Mossy Point Forest Land Acquisition for Source Water Protection Project	DEC	Water Quality Improvement Project Program	\$655,969	\$874,625	\$655,969	
	80842	Western New York Land Conservancy, Inc.	DL&W Linear Park and Multi-Use Trail Design	Parks	Parks, Preservation and Heritage Grants	\$369,000	\$492,000	\$241,136	
	82844	Westfield (T)	Welch's Building Redevelopment	ESD	Empire State Development Grant Funds	\$1,000,000	\$5,541,997	\$0	✓
	84714	Westminster Economic Development Initiative, Inc.	West Side Bazaar Expansion	ESD	Empire State Development Grant Funds	\$539,187	\$4,135,000	\$0	√
	84392	Wilson (V)	Infiltration and Inflow Study	DEC	Engineering Planning Grant	\$30,000	\$36,000	\$30,000	
•	82400	Young Audiences of Western New York	Workforce Training and Development Programs	Arts	Workforce Readines:	\$75,000	\$93,750	\$0	
•	83271	YWCA of the Niagara Frontier, Inc.	Culinary Career Pathways Training	DOL	Unemployed Worker Training Program	\$75,000	\$92,000	\$14,634	
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	93126	Allegany (T)	Handicapped Accessibility Improvements	HCR	CDBG - Public Infrastructure	\$287,000	\$287,000	\$244,758	
	91369	Allegany County	Microenterprise Assistance Program	HCR	CDBG - Microenterprise	\$200,000	\$220,000	\$200,000	
	91892	Allegany County Soil and Water Conservation District	Black Creek Streambank Stabilization Study	DEC	Non-Agricultural Nonpoint Source Planning Grant Program	\$30,000	\$34,711	\$0	

ATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Projec
	91893	Allegany County Soil and Water Conservation District	Van Campen Creek Streambank Stabilization Study	DEC	Non-Agricultural Nonpoint Source Planning Grant Program	\$30,000	\$33,731	\$0	
	94684	Allegany County Soil and Water Conservation District	Philips Creek Streambank Stabilization Study	DEC	Non-Agricultural Nonpoint Source Planning Grant Program	\$30,000	\$34,386	\$0	
	94005	Allegany County Soil and Water Conservation District	Town of Independence Salt Storage	DEC	Water Quality Improvement Project Program	\$80,000	\$160,000	\$0	
	94733	Allegany County Soil and Water Conservation District	Gleason Hill Culvert Aquatic Connectivity Restoration	DEC	Water Quality Improvement Project Program	\$68,486	\$91,315	\$0	
•	92471	Amherst (T)	Amherst Central Park Plan	Parks	Parks, Preservation and Heritage Grants	\$75,000	\$150,000	\$37,500	
	94384	Artpark & Company, Inc.	Power Niagara	Arts	NY State Arts Impact Awards	\$100,000	\$200,500	\$0	
	92646	Bolivar (V)	Sewer Inflow and Infiltration Study	DEC	Engineering Planning Grant	\$30,000	\$36,000	\$29,394	
•	92807	Buffalo (C)	Climate Smart Communities Certification Actions	DEC	Climate Smart Communities Grants	\$80,000	\$160,706	\$0	
	91565	Buffalo and Erie County Botanical Garden Society, Inc	Buffalo and Erie County Botanical Gardens Expansion	ESD	Market New York	\$500,000	\$14,443,000	\$0	
	91931	Buffalo Arts and Technology Center, Inc.	Workforce Expansion	Arts	Workforce Investment	\$21,150	\$64,551	\$0	
•	93379	Buffalo Film Works	Buffalo Film Works	ESD	Empire State Development Grant Funds	\$600,000	\$3,000,000	\$0	٧
•	93912	Buffalo History Museum	The Buffalo History Museum Guest Amenities	ESD ESD	Empire State Development Grant Funds	\$276,000	\$1,382,000	\$0	٧
	94742	Buffalo Maritime Center	Buffalo Maritime Center Replica of Gov Dewitt Clintons 1825 Erie Canal Packet Boat	Canals	NYS Canalway Gran Program	\$120,000	\$281,000	\$93,000	
•	94640	Buffalo Media Resources Inc.	Workforce Expansion	Arts	Workforce Investment	\$12,500	\$31,250	\$0	
	93344	Buffalo Niagara Convention & Visitors Bureau	Frank Lloyd Wright's Buffalo Marketing Initiative Working Capital		Market New York	\$75,000	\$150,000	\$0	
	93061	Buffalo Niagara Waterkeeper	Ralph C. Wilson, Jr. Centennial Park Green Infrastructure	EFC	Green Innovation Grant Program	\$2,500,00	0 \$2,500,000	\$0	
•	91574	Buffalo Olmsted Parks Conservancy	Front Park Augmented Reality	ESD	Market New York	\$146,171	\$194,895	\$0	
•	91518	Buffalo Sewer Authority	Broadway/Oak Street Combined Sewer Overflow Abatement	DEC	Water Quality Improvement Project Program	\$2,625,00	0 \$3,500,000	\$0	
	92404	Buffalo Sewer Authority	Mill Race Combined Sewer Overflow Abatement	DEC	Water Quality Improvement Project Program		0 \$4,647,000	\$0	
•	94113	Buffalo Sewer Authority	Smith Street Combined Sewer Overflow Abatement	DEC	Water Quality Improvement Project Program		5 \$3,930,514	\$0	
	92140	Buffalo Society of Natural Sciences	Golden Mummies Special Exhibit	ESD	Market New York	\$75,000	\$100,000	\$0	
	93189	Buffalo String Works	Workforce Expansion	Arts	Workforce Investment	\$19,100	\$48,530	\$0	
•	91514	Burchfield Penney Art Center	Workforce Expansion	Arts	Workforce Investment	\$20,000	\$90,000	\$0	
	89657	Burns (T)	Canaseraga Four Corners NYMS Program	HCR	New York Main Street	\$308,000	\$453,730	\$7,200	
	90703	Canaedea (T)	Wastewater Treatment Plant Disinfection	t DEC	Water Quality Improvement Project Program		\$1,255,775	\$0	

ATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Projec
	94091	Carrollton (T)	Limestone Wastewater Treatment Plant Disinfection	DEC n	Water Quality Improvement Project Program	\$191,830	\$233,330	\$0	
	94432	Cascades Greenpac Mill	Cascades Greenpac Mill Efficiency Project	NYSERDA	Commercial & Industrial Carbon Challenge	\$2,650,000	\$3,520,000	\$1,855,000	
	90953	Cattaraugus County	Cattaraugus County Salt Storage	DEC	Water Quality Improvement Project Program	\$230,000	\$496,125	\$0	
	93323	Cattaraugus County	Cattaraugus County Economic Development Strategic Plan	ESD	Strategic Planning and Feasibility Studies	\$50,000	\$100,000	\$0	
	94768	Chautauqua County	Orchard Terrace Sewer Inflow and Infiltration Study	DEC	Engineering Planning Grant	\$30,000	\$36,000	\$30,000	
	93083	Chautauqua County Soil and Water Conservation District	Chautauqua County Road Ditch Stabilization Program	DEC	Water Quality Improvement Project Program	\$48,200	\$78,200	\$0	
	93747	Cheektowaga (T)	Sanitary Sewer Overflow Abatement	DEC	Water Quality Improvement Project Program	\$5,000,000	\$6,250,000	\$0	
	90913	Cherry Creek (T)	Town of Cherry Creek Sewer Study	HCR	CDBG - Community Planning	\$30,000	\$67,500	\$30,000	
	89683	Clarence (T)	Northwoods Trail Project	Parks	Parks, Preservation and Heritage Grants	\$277,500	\$555,000	\$0	
	93971	Conewango (T)	Salt Storage	DEC	Water Quality Improvement Project Program	\$248,548	\$497,096	\$0	
	94022	Daemen College	Daemen College -Center for Medical Innovation Technology	ESD	Empire State Development Grant Funds	\$115,000	\$575,000	\$0	`
	90648	Depew (V)	Sanitary Sewer Overflow Abatement Study Phase 6	DEC	Engineering Planning Grant	\$100,000	\$120,000	\$550,000	
	92722	Dunkirk (C)	Wastewater Treatment Plant and Collection System Study	DEC 1	Engineering Planning Grant	\$30,000	\$36,000	\$15,000	
	93318	Dunkirk (C)	City of Dunkirk Brownfield Marketing Project	DOS	Brownfield Opportunity Areas	\$135,000	\$150,000	\$33,750	
	91138	Dunkirk (C)	Wright Park Phase II	Parks	Parks, Preservation and Heritage Grants	\$298,318	\$398,318	\$54,200	
	92398	Dunkirk (T)	Collection System Study	DEC	Engineering Planning Grant	\$24,000	\$28,800	\$12,000	
	94805	D'Youville College	Kavinoky Theatre Improvement	Arts	Arts & Cultural Facilities Improvement	\$145,000	\$298,895	\$0	
	93453	Empire State Brands	Grow Chautauqua	ESD	Empire State Development Grant Funds	\$2,940,000	\$14,700,000	\$0	١
	90533	Erie County	Climate Smart Communities Certification Actions	DEC	Climate Smart Communities Grants	\$99,758	\$202,701	\$49,125	
	90537	Erie County	Food Waste Collection in Municipal Buildings	DEC	Climate Smart Communities Grants	\$580,473	\$1,192,478	\$17,377	
	91709	Erie County	Erie County Lackawanna Water Resource Recovery Facility Improvements Study	DEC	Engineering Planning Grant	\$50,000	\$500,000	\$25,000	
	94471	Erie County	Erie County Seneca Bluffs Green Infrastructure Feasibility Study	DEC	Non-Agricultural Nonpoint Source Planning Grant Program	\$27,000	\$30,000	\$0	
	92331	Erie County	Regional Niagara River/ Lake Erie Watershed Management Plan Phase 3	DOS	Local Waterfront Revitalization	\$501,000	\$668,000	\$69,970	
	92388	Erie County Industrial Development Agency	Bethlehem Steel Shoreline Enhancement	DOS	Brownfield Opportunity Areas	\$122,825	\$136,472	\$30,706	
	92420	Evans (T)	Lake Erie Shoreline Stabilization Study	DEC	Non-Agricultural Nonpoint Source Planning Grant Program	\$30,000	\$45,000	\$0	

ATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Projec
	89618	Evans (T)	Sturgeon Point Marina Repair	ESD	Empire State Development Grant Funds	\$323,000	\$1,650,000	\$0	~
	90405	Explore & More Children's Museum	Tourism Marketing Campaign	ESD	Market New York	\$150,000	\$200,000	\$0	
	92896	Explore Buffalo Inc.	Workforce Expansion	Arts	Workforce Investment	\$31,500	\$94,646	\$0	
	91022	Gebbie Foundation	Furniture Mart	ESD	Empire State Development Grant Funds	\$1,346,000	\$9,379,841	\$0	٧
	92629	Gowanda Area Redevelopment Corporation	Revitalizing Gowanda	ESD	Strategic Planning and Feasibility Studies	\$78,000	\$156,000	\$0	
	90484	Grand Island (T)	Grand Island EcotourismAgritourism Market Analysis Study	ESD	Strategic Planning and Feasibility Studies	\$15,000	\$30,000	\$0	
	93057	Hamburg (T)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization	\$48,750	\$65,000	\$0	
	92969	Hamburg (V)	Hamburg Village Swim Center Rehabilitation	Parks	Parks, Preservation and Heritage Grants	\$600,000	\$1,206,400	\$0	
	90158	Hume (T)	Wastewater Treatment Plant Disinfection Study	DEC	Engineering Planning Grant	\$30,000	\$26,900	\$22,297	
	90498	Infinity Visual and Performing Arts Inc.	Workforce Expansion	Arts	Workforce Investment	\$12,500	\$31,250	\$0	
	94052	Invest Buffalo Niagara, Inc.	Invest Buffalo Niagara Real Estate Strategy	ESD	Strategic Planning and Feasibility Studies	\$100,000	\$278,495	\$0	
	94240	Just Buffalo Literary Center	The Civil Writes Project	Arts	NY State Arts Impact Awards	\$100,000	\$205,640	\$0	
•	90394	King Urban Life Center	The King Urban Life Center Restoration	Parks	Parks, Preservation and Heritage Grants	\$500,000	\$1,488,880	\$0	
•	91831	Kleinhans Music Halls Management Inc.	Campaign for A New Century	ESD	Empire State Development Grant Funds	\$1,000,00	0 \$5,000,000	\$0	٧
	90056	Lancaster (V)	Sanitary Sewer Overflow Abatement	DEC	Water Quality Improvement Project Program	\$943,884	\$1,179,855	\$0	
	91616	Lewiston (T)	Sewer Inflow and Infiltration Study	DEC	Engineering Planning Grant	\$30,000	\$36,000	\$15,000	
	92162	Lewiston (V)	Lewiston Landing Waterfront Park improvements - Phase V	DOS	Local Waterfront Revitalization	\$345,000	\$460,000	\$0	
	90315	Lockport (C)	Combined Sewer Overflow Abatement Study	DEC	Engineering Planning Grant	\$30,000	\$36,000	\$15,000	
•	90111	Lockport (C)	Streetscape Green Infrastructure Enhancement	EFC	Green Innovation Grant Program	\$1,500,00	0 \$1,500,000	\$146,817	
•	90281	Middleport (V)	Wastewater Treatment Plant Disinfection	DEC	Water Quality Improvement Project Program	\$327,950	\$492,800	\$0	
•	94158	National Comedy Center, Inc.	National Comedy Center Working Capital	ESD	Market New York	\$240,000	\$300,000	\$0	
	90811	New York State Parks Recreation and Historic Preservation	Buffalo Harbor State Park Gateway Center	NYSERDA	Net Zero Energy for Economic Development	\$1,000,00	0 \$5,587,258	\$0	
	90095	Newfane (T)	Local Waterfront Revitalization Program Update	DOS	Local Waterfront Revitalization	\$45,000	\$60,000	\$0	
•	95046	Newstead (T)	Culvert Assessment Study	DEC	Non-Agricultural Nonpoint Source Planning Grant Program	\$30,000	\$33,000	\$0	
	89490	Niagara County	Microenterprise Grant Fund	HCR	CDBG - Microenterprise	\$200,000	\$220,000	\$200,000	
•	93794	Niagara Falls Water Board	Niagara Falls Water Board Sanitary Sewer Overflow Abatement Study	DEC	Engineering Planning Grant	\$100,000	\$126,800	\$100,000	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Project
	93021	Niagara Tourism & Convention Corporation	The Other Side of New York	ESD	Market New York	\$175,000	\$233,335	\$0	
•	90304	Norge Development LLC	Groundwork Market Garder	• ESD	Empire State Development Grant Funds	\$619,000	\$3,760,851	\$0	\checkmark
	93455	North Harmony (T)	South Chautauqua Lake Multi-Municipal Water District	DOS	Local Government Efficiency Program	\$45,000	\$50,000	\$0	
	91039	North Tonawanda (C)	Erie Canal Sweeney Trail Extension	Canals	NYS Canalway Grant Program	\$100,000	\$1,029,500	\$0	
	91039	North Tonawanda (C)	Erie Canal Bike Path Extension	DOS	Local Waterfront Revitalization	\$372,125	\$1,029,500	\$0	
	90755	North Tonawanda (C)	Microenterprise Grant Program	HCR	CDBG - Microenterprise	\$200,000	\$300,000	\$200,000	
	94407	Olean Community Theatre Inc	Olean Community Theatre Development Project	ESD	Empire State Development Grant Funds	\$200,000	\$652,525	\$0	V
	92515	Pomfret (T)	Wastewater Treatment Facility Nutrient Reduction Study	DEC	Engineering Planning Grant	\$30,000	\$36,000	\$30,000	
	91394	Portville (V)	Sewer Inflow and Infiltration Study	n DEC	Engineering Planning Grant	\$30,000	\$36,427	\$30,000	
	91689	Portville (V)	Water System and Wastewater Treatment Plan Study	HCR it	CDBG - Community Planning	\$50,000	\$52,500	\$50,000	
	93527	Ripley (T)	Main Street Sewer Replacement	HCR	CDBG - Public Infrastructure	\$748,736	\$748,736	\$369,130	
•	87707	Shawnee Sno- Chiefs, Inc.	Snowmobile Trail Groomer Purchase	Parks	Recreational Trails Program	\$196,220	\$245,276	\$196,220	
	92602	Sheridan (T)	Collection System Study	DEC	Engineering Planning Grant	\$24,000	\$28,800	\$12,000	
•	91997	South Dayton (V)	Wastewater Treatment Plan Disinfection Study	t DEC	Engineering Planning Grant	\$30,000	\$36,072	\$30,000	
•	91292	Steuben Foods, Inc.	Steuben 2020 Expansion Project	ESD	Empire State Development Grant Funds	\$714,000	\$15,585,000	\$0	٧
•	90108	Tonawanda (C)	Sewer Inflow and Infiltration Study	n DEC	Engineering Planning Grant	\$100,000	\$268,000	\$100,000	
	90112	Tonawanda (C)	Sanitary Sewer Overflow Abatement	DEC	Water Quality Improvement Project Program	\$1,710,000	\$2,280,000	\$0	
	93471	Tonawanda (T)	Sewer Inflow and Infiltration Study	n DEC	Engineering Planning Grant	\$100,000	\$120,000	\$100,000	
•	93422	Tonawanda (T)	Sanitary Sewer Overflow Abatement	DEC	Water Quality Improvement Project Program	\$5,000,00	0 \$6,250,000	\$0	
•	90080	Torn Space Theater	Neighborhood Festival	Arts	NY State Arts Impact Awards	\$100,000	\$215,000	\$0	
•	91829	Ujima Company, Inc.	Workforce Expansion	Arts	Workforce Investment	\$34,850	\$139,536	\$0	
•	91563	University at Buffalo	Connected Autonomous Vehicle Enclosure (CAVE)	ESD	Empire State Development Grant Funds	\$290,000	\$1,450,000	\$0	V
•	91563	University at Buffalo	Connected Autonomous Vehicle Enclosure (CAVE)	NYSERDA	Net Zero Energy for Economic Development	\$500,000	\$1,450,000	\$0	√
	93781	University District Community Development Association, Inc.	Main Street Revitalization 2019	HCR	New York Main Street	\$326,196	\$570,818	\$180,000	
	93101	Wellsville (V)	Southern Genesee River Local Waterfront Revitalization Programs	DOS	Local Waterfront Revitalization	\$150,000	\$200,000	\$49,812	
•	90064	Wellsville (V)	Wastewater Treatment Plan	t HCR	CDBG - Public Infrastructure	\$1,000,000	\$13,700,000	\$314,560	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Project
	90587	Western New York Land Conservancy, Inc.	College Lodge Forest	Parks	Parks, Preservation and Heritage Grants	\$149,355	\$414,007	\$0	
	92102	Western New York Public Broadcasting Association	Facilities Improvement	Arts	Arts & Cultural Facilities Improvement	\$72,500	\$345,541	\$0	
	89473	Yorkshire (T)	Salt Storage	DEC	Water Quality Improvement Project Program	\$185,500	\$371,000	\$0	
	91713	Zoological Society of Buffalo, Inc.	Infrastructure and Accessibility Project	ESD	Empire State Development Grant Funds	\$199,000	\$995,344	\$0	\checkmark
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•	107278	780 Ellicott Street, LLC	Child Care Center - East Side/Buffalo-Niagara Medical Campus	ESD	Empire State Development Grant Funds	\$120,000	\$1,200,000	\$0	√
	109767	Alfred (V)	Collection System Study	EFC	Engineering Planning Grant	\$30,000	\$36,000	\$0	
	109901	Allegany County Soil and Water Conservation District	Caneadea Creek Stabilization Plan in Allegany County	DEC	Non-Agricultural Nonpoint Source Planning and MS4 Mapping Grant	\$30,000	\$33,790	\$0	
	110983	Allegany County Soil and Water Conservation District	Dyke Creek Stabilization Plan in Allegany County	DEC	Non-Agricultural Nonpoint Source Planning and MS4 Mapping Grant	\$30,000	\$35,178	\$0	
	111574	Allegany County Soil and Water Conservation District	Council House Road Stabilization Plan in Allegany County	DEC	Non-Agricultural Nonpoint Source Planning and MS4 Mapping Grant	\$30,000	\$34,414	\$0	
	109821	Allegany County Soil and Water Conservation District	Allegany County SWCD Town of Amity Salt Storage	DEC	Water Quality Improvement Project Program	\$57,567	\$115,134	\$0	
	111352	Allegany County Soil and Water Conservation District	Town of Centerville Salt Storage	DEC	Water Quality Improvement Project Program	\$140,125	\$280,250	\$0	
•	108298	Amherst (T)	Organics Management Plan	DEC	Climate Smart Communities Grants	\$30,000	\$60,000	\$0	
	109323	Amherst (T)	MS4 Mapping Phase 1	DEC	Non-Agricultural Nonpoint Source Planning and MS4 Mapping Grant	\$67,500	\$75,000	\$0	
•	110077	Amherst (T)	North Amherst Fire Station Waterfront Park Improvements	DOS	Local Waterfront Revitalization	\$603,772	\$805,030	\$0	
	110172	Andover (V)	Drinking Water Improvement Project	HCR	CDBG - Public Infrastructure	\$1,250,00	0 \$6,571,000	\$0	
	111439	Aquarium of Niagara	Niagara Gorge Experience Center	ESD	Empire State Development Grant Funds	\$675,000	\$4,500,000	\$0	√
	109739	Barcalo Buffalo LLC	Barcalo Manufacturing Plant Green Infrastructure	EFC	Green Innovation Grant Program	\$530,000	\$712,075	\$0	
	107365	Barker (V)	Joint Village Hall and Library	DOS	Local Government Efficiency Program	\$400,000	\$814,000	\$0	
•	109766	Bolivar (V)	Collection System Study Phase 3	EFC	Engineering Planning Grant	\$100,000	\$36,000	\$0	
•	109348	Bolivar (V)	Wastewater System UV Disinfection Collection Improvements	HCR	CDBG - Public Infrastructure	\$1,250,00	0 \$1,801,600	\$0	
	109965	Boston (T)	Comprehensive Plan Update	DOS	Smart Growth Comprehensive Planning Grant Program	\$63,000	\$70,000	\$0	

TATUS	CFA#	Applicant Name	Project Name	Agency			otal Project Cost	Disbursement to date	Priority Project
•	113846	Buffalo and Erie County Industrial Land Development Corporation	Erie County Agribusiness Park	ESD	Empire State Development Grant Funds	\$250,000	\$1,410,950	\$0	√
	114007	Buffalo Erie County Naval Military Park	Buffalo Erie County Naval Military Park Ship Repairs	ESD	Empire State Development Grant Funds	\$144,000	\$902,600	\$0	√
	108515	Buffalo Olmsted Parks Conservancy	200th Anniversary Marketing Campaign	ESD	Market New York	\$92,901	\$123,869	\$0	
•	109833	Buffalo Sewer Authority	Secondary System Rehabilitation and Upgrade	DEC s	Water Quality Improvement Project Program		0 \$41,924,605	\$0	
	108161	Buffalo Sewer Authority	Bird Island Treatment Facility Steam and Boiler System Energy	EFC	Green Innovation Grant Program	\$2,925,000	\$3,900,000	\$0	
	108057	Buffalo Society of Natural Sciences	Antarctic Dinosaurs Tourisn Special Event	1 ESD	Market New York	\$161,000	\$215,000	\$0	
	109211	Buffalo Studios	Buffalo Studios	ESD	Empire State Development Grant Funds	\$2,000,000	\$84,984,528	\$0	√
	110649	Buffalo Urban Development Corporation	Waterfront - Strategic Development and Placemaking Plan	ESD	Strategic Planning and Feasibility Studies	\$75,000	\$150,000	\$0	
	111338	Cascades Containerboard Packaging Niagara Falls	Cascades Niagara Falls Biogas Upgrade Project	NYSERDA	Commercial & Industrial Carbon Challenge	\$2,140,825	\$3,322,560	\$0	
	111025	Cattaraugus County EDTP	Onoville Marina Park	ESD	Market New York	\$520,000	\$3,120,000	\$0	
	106926	Cattaraugus County Soil & Water Conservation District	Cattaraugus County Long Term Ditch Stabilization Program, Part 2	DEC	Water Quality Improvement Project Program	\$674,000	\$842,500	\$0	
	109481	Chautauqua (T)	Roadside Swales Stabilization Project	DEC	Water Quality Improvement Project Program	\$213,057	\$342,985	\$0	
•	107652	Chautauqua County	Chautauqua County Consolidated Code Enforcement Plan	DOS	Local Government Efficiency Program	\$32,500	\$68,500	\$0	
	108902	Chautauqua County, North Chautauqua Lake Sewer District	North Chautauqua Lake Inflow and Infiltration Study	EFC ,	Engineering Planning Grant	\$30,000	\$36,000	\$0	
	107484	Chautauqua County, Portland Pomfret Dunkirk Sewer District	, Inflow and Infiltration Study	EFC	Engineering Planning Grant	9 \$30,000	\$36,000	\$0	
•	110724	Chautauqua Home Rehabilitation and Improvement Corporation	Village of Westfield Technical Assistance	HCR	New York Main Street	\$19,000	\$20,000	\$0	
	109028	Committee for the Buffalo Religious Arts Center	Roof Restoration	Parks	Parks, Preservation and Heritage Grants	\$392,217	\$522,957	\$0	
•	111450	Cornerstone Orchards, LLC	Cornerstone Orchards Rehab and New Construction	ESD	Empire State Development Grant Funds	\$180,000	\$1,000,162	\$0	√
	107485	Cuba (V)	Inflow Reduction Study	EFC	Engineering Planning Grant	\$30,000	\$36,000	\$0	
	113472	Department of Development at City of Jamestown, New York	Edgewater Art House	ESD	Empire State Development Grant Funds	\$195,430	\$980,004	\$0	√
•	107066	Depew (V)	Sewer Improvements Phase 5	DEC	Water Quality Improvement Project Program		\$1,250,000	\$0	
	107286	Depew (V)	Sewer Improvements Phase 8	EFC	Engineering Planning Grant	\$100,000	\$120,000	\$0	

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ATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Projec
	109929	Destination Niagara USA	Meetings Mean Business in Niagara Falls USA Meeting Planner Tourism Marketing	202	Market New York	\$150,000	\$466,667	\$0	
	108281	Eden (T)	Cultivate Eden NY Main Street Program	HCR	New York Main Street	\$500,000	\$895,000	\$15,000	
•	107487	Ellicottville (V)	Inflow and Infiltration Study	/ EFC	Engineering Planning Grant	\$30,000	\$36,000	\$0	
	103382	Enterprise Lumber Silo LLC	211 Main Street North Tonawanda	NYSERDA	Carbon Neutral Economic Development	\$300,000	\$2,714,000	\$0	
	109131	Erie County	Plate to Field - Enacting Municipal Organics Management Programs	DEC	Climate Smart Communities Grants	\$502,438	\$1,004,876	\$0	
	109285	Erie County	Heat Emergency Plan	DEC	Climate Smart Communities Grants	\$100,000	\$200,000	\$0	
	110096	Erie County	Western New York Stormwater Coalition Rain Barrel Distribution Program	DEC	Water Quality Improvement Project Program	\$152,400	\$190,500	\$0	
	109109	Erie County	Isle View Park Enhancements	DOS	Local Waterfront Revitalization	\$425,000	\$2,455,068	\$0	
	109136	Erie County	Seneca Bluffs Natural Habitat Park Green Infrastructure Parking Lot	EFC	Green Innovation Grant Program	\$1,305,000	0 \$1,533,630	\$0	
	108324	Evans (T)	Sturgeon Point Area Maste Plan and Revitalization Study	r DOS	Local Waterfront Revitalization	\$131,250	\$175,000	\$0	
	109552	Franklinville (V)	Wastewater Treatment Improvements	DEC	Water Quality Improvement Project Program	\$108,667	\$326,000	\$0	
	109456	Franklinville (V)	Water System Improvements	HCR	CDBG - Public Infrastructure	\$1,250,000	0 \$6,000,000	\$0	
	107112	French Creek Highway Department	Town of French Creek Sand and Salt Shed	DEC DEC	Water Quality Improvement Project Program	\$211,594	\$317,392	\$0	
	107970	Friendship (T)	Comprehensive Sanitary Sewer Assessment	EFC	Engineering Planning Grant	\$30,000	\$88,500	\$0	
	108273	Hamburg (T)	Hamburg Woodlawn Gateway BOA Nomination	DOS	Brownfield Opportunity Areas	\$148,500	\$165,000	\$0	
	108700	Hispanic Heritage Council	Hispanic Heritage Cultural Institute	ESD	Empire State Development Grant Funds	\$725,000	\$6,492,243	\$0	٧
	112748	Historic Cattaraugus Corporation	Historical Cattaraugus Hote Master Project	el _{ESD}	Empire State Development Grant Funds	\$2,000,00	0 \$10,000,000	\$0	٧
	94779	Holland (T)	Salt Shed	DEC	Water Quality Improvement Project Program	\$245,982	\$491,965	\$0	
	108668	Home Leasing	Falconer Square	ESD	Empire State Development Grant Funds	\$950,000	\$16,444,311	\$0	٧
	107778	Hume (T)	Wastewater Treatment Facility Disinfection	DEC	Water Quality Improvement Project Program		0 \$2,312,650	\$0	
	107408	Jamestown (C)	Chadakoin River Basin Activation Enhancements	DOS	Local Waterfront Revitalization	\$1,280,661	\$1,506,659	\$0	
•	109436	Jamestown (C)	Comprehensive Plan	DOS	Smart Growth Comprehensive Planning Grant Program	\$99,000	\$110,000	\$0	
	106895	Jamestown Center City Development Corporation	TheZone	ESD	Empire State Development Grant Funds	\$450,000	\$4,000,000	\$0	٧
•	107946	Jamestown Renaissance Corporation	Prendergast Landing	ESD	Empire State Development Grant Funds	\$187,500	\$938,055	\$0	٧

STATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priority Projects
•	108588	Kenmore (V)	Sanitary Sewer Improvements: Sewershed No. 2 and Delaware Ave.	DEC	Water Quality Improvement Project Program	\$960,000	\$1,200,000	\$0	
•	111618	Lackawanna (C)	Local Waterfront Revitalization Program Update Completion	DOS	Local Waterfront Revitalization	\$50,000	\$60,000	\$0	
•	110589	Lakewood (V)	Grandview Stormwater Management Project	DEC	Water Quality Improvement Project Program	\$250,064 t	\$312,580	\$0	
	110713	Lakewood (V)	Hartley Park Improvements	DOS	Local Waterfront Revitalization	\$456,200	\$610,000	\$0	
•	108468	Lancaster (V)	Wastewater Treatment Improvements for Mini- Systems 5 & 8	DEC	Water Quality Improvement Project Program	\$1,293,761 t	\$1,617,201	\$0	
	111108	Lewiston (T)	Phase 2 Sewer System Investigation	EFC	Engineering Planning Grant	9 \$30,000	\$36,000	\$0	
	111086	Little Valley (V)	Comprehensive Plan	DEC	Climate Smart Communities Grants	\$20,000	\$40,000	\$0	
	110460	Lockport (C)	Lockport Lowertown Loop Phase I	Canals	NYS Canalway Gran Program	^t \$150,000	\$300,000	\$0	
	107741	Lockport (T)	Rail Trail: Phase 2	Parks	Recreational Trails Program	\$168,591	\$210,738	\$0	
	107548	Middleport (V)	Middleport Canal Dock Improvements	DOS	Local Waterfront Revitalization	\$123,200	\$164,392	\$0	
	111070	Mina (T)	Findley Lake Sewer District Study	EFC	Engineering Planning Grant	9 \$30,000	\$36,000	\$0	
	109815	Newfane (T)	Wastewater Treatment Plan Improvements	t HCR	CDBG - Public Infrastructure	\$1,000,00	0 \$6,500,000	\$0	
•	107280	Niagara County	Niagara County Meat Processing Facility Market and Economic Analysis	ESD	Strategic Planning and Feasibility Studies	\$50,000	\$100,000	\$0	
	111619	Niagara Falls Water Board	LaSalle Sanitary Sewer Area Infrastructure Improvements	DEC	Water Quality Improvement Project Program	\$800,000	\$1,000,000	\$0	
	111586	Niagara Falls Water Board	LaSalle Sanitary Sewer Area Study Phase 2	a EFC	Engineering Planning Grant	9 \$100,000	\$250,000	\$0	
•	110587	North Harmony (T)	Ball Creek Stabilization Project	DEC	Water Quality Improvement Project Program	\$175,512 t	\$219,390	\$0	
	108647	North Tonawanda (C)	Tonawanda Island Infrastructure Analysis	DOS	Brownfield Opportunity Areas	\$92,700	\$103,000	\$0	
	106786	Old Fort Niagara Association, Inc.	Old French Castle Restoration	Parks	Parks, Preservation and Heritage Grants	\$435,000	\$870,000	\$0	
	108015	Olean (C)	Comprehensive Development Plan	DOS	Smart Growth Comprehensive Planning Grant Program	\$40,000	\$100,000	\$0	
	108015	Olean (C)	Comprehensive Development Plan	ESD	Strategic Planning and Feasibility Studies	\$50,000	\$100,000	\$0	
	111286	Olean Town Centre LLC	Olean Center Mall Redevelopment	ESD	Empire State Development Grant Funds	\$2,000,00	00 \$18,475,000	\$0	\checkmark
	108091	Pendleton (T)	Pendleton Park Community and Inclusivity Improvemen Project		Parks, Preservation and Heritage Grants	\$500,000	\$1,260,872	\$0	
	110884	People United for Sustainable Housing (PUSH) Buffalo	Sustainability Workforce	NYSERDA	Carbon Neutral Economic Development	\$137,817	\$1,300,168	\$0	

TATUS	CFA#	Applicant Name	Project Name	Agency			Total Project Cost	Disbursement to date	Priority Projects
•	110418	Pomfret (T)	Water Meters	EFC	Green Innovation Grant Program	\$135,000	\$200,129	\$0	
•	108330	Porter (T)	Porter on the Lake Park Improvements, Phase I	DOS	Local Waterfront Revitalization	\$104,000	\$138,668	\$0	
•	111312	Preservation Buffalo Niagara	Quirk House Project	Parks	Parks, Preservation and Heritage Grants	\$500,000	\$2,001,500	\$0	
	109799	Ripley (T)	Comprehensive Plan	DOS	Smart Growth Comprehensive Planning Grant Program	\$58,500	\$65,000	\$0	
	109981	Ripley (T)	Phase 2 Collection System Study	EFC	Engineering Planning Grant	\$30,000	\$36,000	\$0	
	113831	Roswell Park Cancer Institute Corp.	Biologic Therapies Facilities	s ESD	Empire State Development Grant Funds	\$2,060,00	00 \$10,300,000	\$0	✓
•	110033	Royalton (T)	Gasport Sewer District 1 Wastewater Disinfection	DEC	Water Quality Improvement Project Program	\$624,000	\$780,000	\$0	
	107784	Salamanca (C)	Inflow and Infiltration Study	/ EFC	Engineering Planning Grant	\$30,000	\$36,000	\$0	
•	107760	South Dayton (V)	Wastewater Treatment Facility Disinfection	DEC	Water Quality Improvement Project Program	\$357,600	\$447,000	\$0	
	109167	Tonawanda (T)	Sanitary Sewer Overflow Mitigation	DEC	Water Quality Improvement Project Program	\$5,000,00	00 \$6,250,000	\$0	
	109186	Trinity Episcopal Church	Stained Glass Window Conservation	Parks	Parks, Preservation and Heritage Grants	\$500,000	\$1,526,905	\$0	
	107214	University at Buffalo	WIN	ESD	Business Incubator and Innovation Hot Spot Support Program	\$1,250,00	0 \$3,843,835	\$0	
	111048	Visit Buffalo Niagara	Upstate Eats Trail Tourism Marketing Initiative	ESD	Market New York	\$60,000	\$80,000	\$0	
	108791	Western New York Land Conservancy, Inc.	Protecting Drinking Water in the Western New York Wildway	DEC	Water Quality Improvement Project Program	\$2,000,00	90 \$2,500,000	\$0	
•	108790	Western New York Land Conservancy, Inc.	Allegany Wildlands	Parks	Parks, Preservation and Heritage Grants	\$347,004	\$694,008	\$0	
•	107989	Westfield (V)	Wastewater Treatment Plan and Inflow and Infiltration Study	eFC	Engineering Planning Grant	\$30,000	\$36,000	\$0	
	110621	Wilson (V)	VOW WWTP Decommission Demolition	HCR	CDBG - Public Infrastructure	\$750,000	\$750,000	\$0	
	110827	Yorkshire (T)	Yorkshire Corners Sewer District Improvements	DEC	Water Quality Improvement Project Program		00 \$5,140,000	\$0	

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	Niagara County Community College, https://www.niagaracc.suny.edu/nfci/programs/
p. 4	Central Terminal Restoration Corporation
p. 10	Torn Wolf Imaging/Goodwill of Western New York
p. 18	City of North Tonawanda. https://ca.linkedin.com/company/city-of-north-tonawanda
p. 25	Empire State Development, https://esd.ny.gov/esd-media-center/ press-releases/empire-state-development-announces-buffalo- manufacturer-invest-over-5-million
p. 26	(Top to bottom)
	Olean Area Farmers Market https://www.facebook.com/olean. farmers.market/
	National Comedy Center, https://comedycenter.org/national-comedy-center-announces-grand-opening/
	Governor Hochul Press Office, https://www.governor.ny.gov/news/governor-hochul-announces-great-lakes-cheese-breaks-ground-518-million-manufacturing-and#:^:text=April%20 28%2C%202022-,Governor%20Hochul%20Announces%20 Great%20Lakes%20Cheese%20Breaks%20Ground%20 on%20%24518,Packaging%20Plant%20in%20Cattaraugus%20 County&text=Governor%20Kathy%20Hochul%20today%20announced,plant%20in%20Franklinville%20and%20Farmersville.